# Alpena Community College Board of Trustees

FY 2014 Budget Workshop June 24, 2013

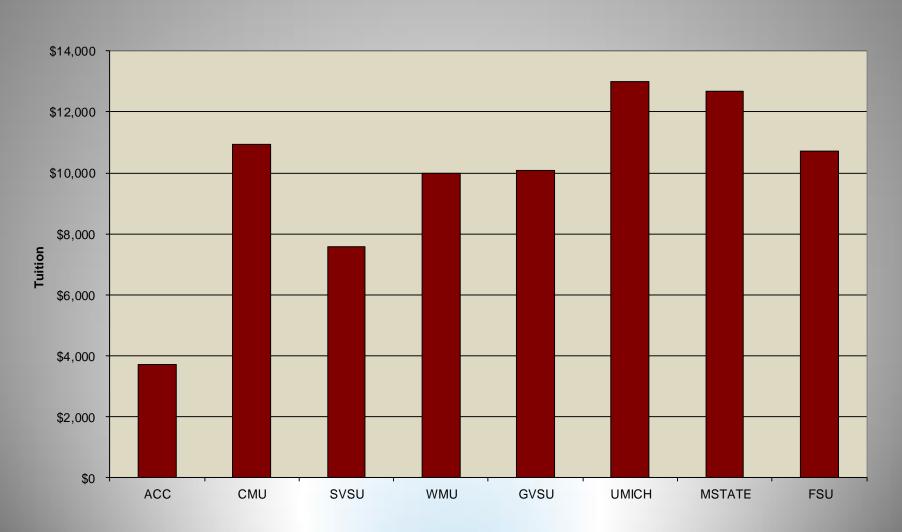
Budget Premises

Budget

• Future Budget Considerations

- Premises Revenues
  - 5% Decrease in Enrollments Down About \$300,000
  - \$5 In-District, \$9 Out-of-District Increase in Tuition Up About \$275,000
  - Property Tax up from FY 2013 Budget Down from Actually Received - Up About \$26,000
  - 2.0% Increase in State Aid Up About \$103,000

ACC Compared to Michigan Universities 30 Credit Hours as of Fall/Spring 2012/13



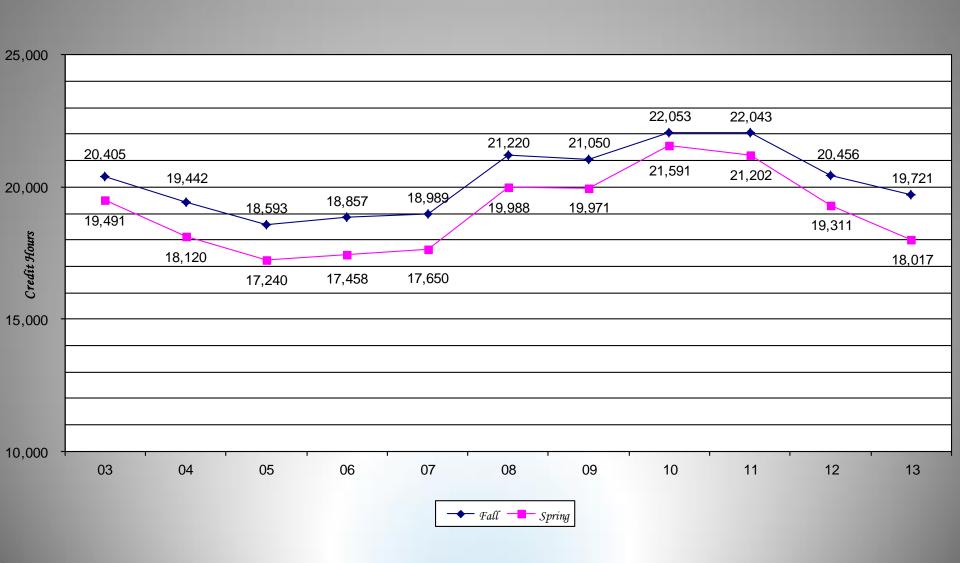
- Premises Expenditures
  - Wages Step + 4% for Faculty (\$258,000), 3.5% for ESP (\$54,000)and C/M (\$16,000), and Third Year out of the Last 5 Years a Wage Freeze for Administrators
  - One Administrator's Hours Reduced, One Faculty Position Not Filled, One Full-Time and One Part-time ESP Positions Eliminated, and One ESP Position Reduced
  - Nursing Director Added and One Nurse Faculty Position Eliminated and Full Teaching Load Restored to Nurse Faculty Position
  - Fringe Benefits Health Insurance Increased 6-7% for Bargaining Units, FICA and Retirement Adjusted Accordingly as Noted Above

- Premises Expenditures Continued
  - Retirement Contribution Increased from 24.32% to 24.79% of Wages for Most Wage Earners
  - Travel and Staff Development Funds Cut
  - Course Offerings and Caps Adjusted
  - \$25,000 Transfer to Maintenance & Replacement Fund Reduced

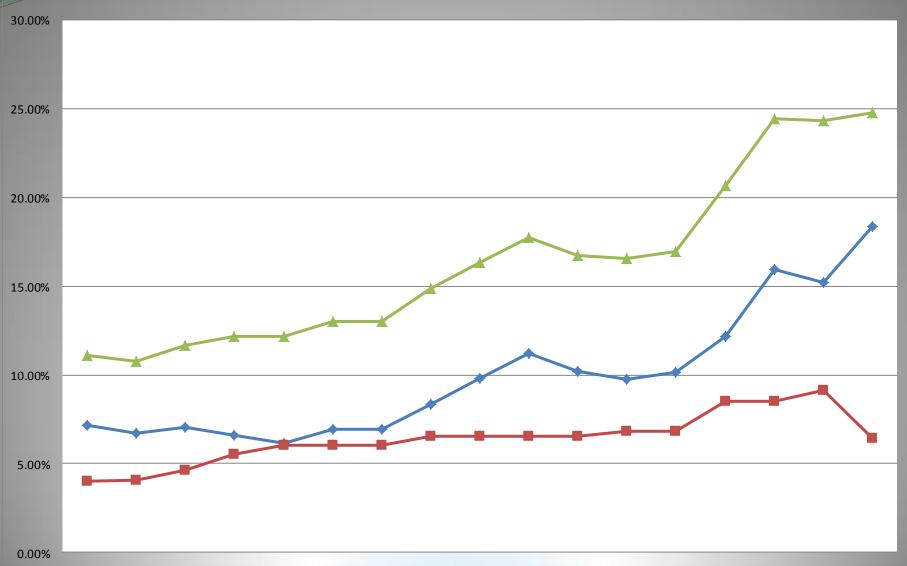
Headcount Enrollment History FY 2003 - 2013



Credit Hour Enrollment History FY 2003 - 2013



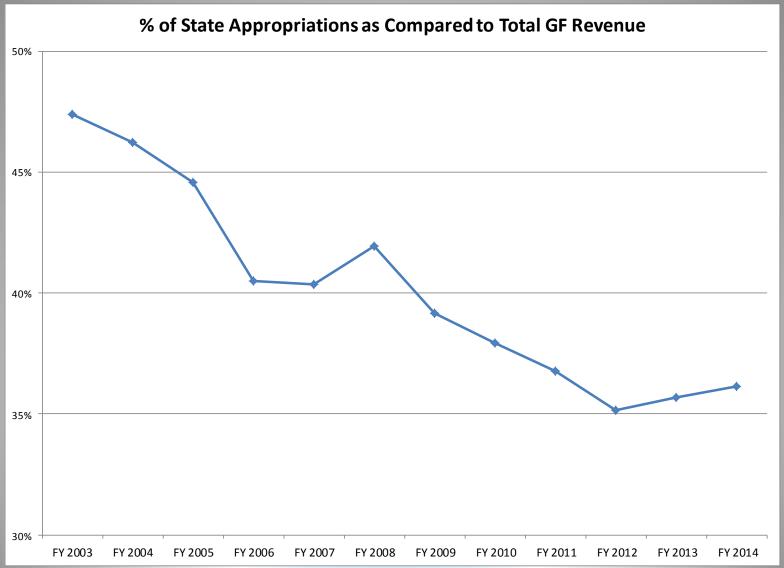




FY 1998 FY 1999 FY 2000 FY 2001 FY 2002 FY 2003 FY 2004 FY 2005 FY 2006 FY 2007 FY 2008 FY 2009 FY 2010 FY 2011 FY 2012 FY 2013 FY 2014

#### Alpena Community College General Fund Balance Schedule as of June 30, 2013

Fund Balance Year	General Fund Exp.	Fund Balance at Beginning of Year	Inc. / (Dec.)	% Inc. / (Dec.)	Fund Balance at End of Year	Fund Bal. %	Goal (15%)	Comments
2007	11,309,422	770,346	(405,708)	-52.7%	364,638	3.2%	1,696,413	State withheld payment
2008	12,125,343	364,638	479,846	131.6%	844,484	7.0%	1,818,801	State made payment
2009	12,998,615	844,484	(17,689)	-2.1%	826,795	6.4%	1,949,792	
2010	13,233,992	826,795	111,922	13.5%	938,717	7.1%	1,985,099	
2011	13,803,677	938,717	47,898	5.1%	986,615	7.1%	2,070,552	
2012	13,962,260	986,615	16,204	1.6%	1,002,819	7.2%	2,094,339	
2013	14,199,266	1,002,819	0	0.0%	1,002,819	7.1%	2,129,890	
2014	14,252,825	1,002,819	0	0.0%	1,002,819	7.0%	2,137,924	
2015	14,252,825	1,002,819	210,000	20.9%	1,212,819	8.5%	2,137,924	Portion of L-T debt paid-off
2016	14,609,146	1,212,819	220,000	18.1%	1,432,819	9.8%	2,191,372	
2017	14,974,374	1,432,819	230,000	16.1%	1,662,819	11.1%	2,246,156	
2018	15,348,734	1,662,819	240,000	14.4%	1,902,819	12.4%	2,302,310	
2019	15,732,452	1,902,819	250,000	13.1%	2,152,819	13.7%	2,359,868	
2020	16,125,763	2,152,819	260,000	12.1%	2,412,819	15.0%	2,418,864	



### General Fund Past Two Years

June 24, 2013

	2011-2	2012	2012-2013				
Description	Actual Totals	% of Actual	Budget Totals	% of Budget	% Inc.		
Property Taxes	2,603,114	18.34%	2,514,039	17.41%	-3.4%		
Tuition/Fees	6,318,640	44.51%	6,489,938	44.95%	2.7%		
State Aid	4,984,301	35.11%	5,153,766	35.69%	3.4%		
Federal	119,027	0.84%	128,129	0.89%	7.6%		
Interest	483	0.00%	9,000	0.06%	#######		
Other	171,143	1.21%	144,150	1.00%	-15.8%		
Total Revenue	14,196,708	100.00%	14,439,022	100.00%	1.7%		
Salaries	7,934,287	55.95%	7,754,415	53.70%	-2.3%		
Fringe Benefits	4,070,625	28.71%	4,121,588	28.54%	1.3%		
Outside Sources	561,127	3.96%	576,180	3.99%	2.7%		
Advertising	158,035	1.11%	198,630	1.38%	25.7%		
Supplies	244,811	1.73%	312,293	2.16%	27.6%		
Rental	2,500	0.02%	5,000	0.03%	100.0%		
Utilities	429,428	3.03%	460,810	3.19%	7.3%		
Telephone	34,365	0.24%	53,000	0.37%	54.2%		
Postage	44,286	0.31%	50,000	0.35%	12.9%		
Insurance	142,158	1.00%	177,160	1.23%	24.6%		
Travel & Mileage	90,548	0.64%	90,500	0.63%	-0.1%		
Tuition Waivers/Dues	92,891	0.66%	226,000	1.57%	143.3%		
Library & Equipment	64,997	0.46%	72,500	0.50%	11.5%		
Other	92,201	0.65%	101,190	0.70%	9.7%		
Transfers	218,244	1.54%	239,756	1.66%	9.9%		
	14,180,503	100.00%	14,439,022	100.00%	1.8%		
	16,205		0				

### General Fund Three Year Projection

June 24, 2013

	201	3-2014		201	4-2015		2015-2016			
Description	Budget Totals	% of Budget	% Inc.	Budget Totals	% of Budget	% Inc.	Budget Totals	% of Budget	% Inc.	
Property Taxes	2,540,658	17.41%	1.1%	2,540,658	17.93%	0.0%	2,540,658	16.75%	0.0%	
Tuition/Fees	6,478,680	44.95%	-0.2%	6,154,746	43.45%	-5.0%	6,154,746	46.31%	0.0%	
State Aid	5,256,841	35.69%	2.0%	5,256,841	37.11%	0.0%	5,256,841	35.03%	0.0%	
Federal	108,129	0.89%	-15.6%	54,065	0.38%	-50.0%	54,065	0.87%	0.0%	
Interest	2,500	0.06%	-72.2%	2,500	0.02%	0.0%	2,500	,500 0.06%		
Other	157,650	1.00%	9.4%	157,650	1.11%	0.0%	157,650	,		
Total Revenue	14,544,458	100.00%	0.7%	14,166,460	100.00%	-2.6%	14,166,460	100.00%	0.0%	
Salaries	7,888,560	53.70%	1.7%	7,888,560	55.03%	0.0%	7,888,560	54.67%	0.0%	
Fringe Benefits	4,107,484	28.54%	-0.3%	3,819,961	26.65%	-7.0%	3,896,360	27.00%	2.0%	
Outside Sources	596,948	3.99%			4.14%	0.0%				
Advertising	198,630	1.38%	0.0%	198,630	·		1.38%	0.0%		
Supplies	316,481	2.16%	1.3%	316,481	2.21%	· · · · · · · · · · · · · · · · · · ·		2.24%	2.0%	
Rental	5,000	0.03%	0.0%	5,000	0.03%	0.0%	· ·		0.0%	
Utilities	427,314	3.19%	-7.3%	433,724	3.03%	0.0%	440,230	3.05%	1.5%	
Telephone	53,000	0.37%			0.37%	0.0%				
Postage	50,000	0.35%	0.0%	50,500	0.35%	1.0%	51,005	0.35%	1.0%	
Insurance	172,000	1.23%	-2.9%	172,000	1.20%	0.0%	177,160	1.23%	3.0%	
Travel & Mileage	67,700	0.63%	-25.2%	67,700	0.47%	0.0%	67,700	0.47%	0.0%	
Tuition Waivers/Dues	226,000	1.57%	0.0%	226,000	1.58%	0.0%	228,260	1.58%	1.0%	
Library & Equipment	75,594	0.50%	4.3%	75,594	0.53%	0.0%	75,594	0.52%	0.0%	
Other	167,000	0.70%	65.0%	168,670	1.18%	1.0%	170,357	1.18%	1.0%	
Transfers	192,747	1.66%	-19.6%	258,747	1.81%	34.0%	258,747	1.79%	0.0%	
	14,544,458	100.00%	0.7%	14,331,515	100.00%	-1.5%	14,430,362	100.00%	0.7%	
	0			(165,055)			(263,902)			

### Maintenance and Replacewment Projects FY 2014 & FY 2015

as of June 24, 2013

PROJECT	OCCURANCE	ESI	T. COST	ANN	UAL COSTS
Handicap Doors - BTC-NRC-Fine Arts	Summer 2013	\$	5,000		
LED and Other Energy Efficient Lighting Installed	Summer 2013	\$	10,000		
Repoint Brick Work at HUSH Facility	Summer 2013	\$	1,500		
Install Air Conditioning in Renovated HUSH Computer Lab and Smart Room	Summer 2013	\$	5,000		
Install HUSH Building Roof Drains	Summer 2013	\$	1,500		
Move HUSH Administration Office	Summer 2013	\$	4,000		
College Signage	Fall 2013	\$	10,000		
Construct a New Sign at Junction of Woodward and Johnson Streets	Spring 2014	\$	4,500		
Install Irrigation System Lake Side of VLH	Spring 2014	\$	1,000		
Unknowns	Various	\$	50,000		
				\$	92,500
HUSH Science Laboratory Addition	Summer 2014	\$	50,000		
Roofing CTR Building Sections	Summer 2014	\$	50,000		
BTC Parking Lot Resurface	Summer 2014	\$	110,000		
Energy Efficient Boiler in NRC	Summer 2014	\$	50,000		
Parking Lot Remarking	Summer 2014	\$	2,500		
				\$	262,500
TOTA	\$	355,000			

- Future Budgeting Considerations
  - Enrollments lower than budgeted
  - Executive orders reducing state aid
  - Property tax revenues lower than estimated
  - Legislated retirement and healthcare provisions