

CITY OF RIVERVIEW
PROPOSED OPERATING BUDGET
FISCAL YEAR 2017/18

### CITY OF RIVERVIEW, MICHIGAN

Proposed Operating Budget July 1, 2017 – June 30, 2018

Andrew M. Swift

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COUNCILMEMBER

Bill J. Towle

COUNCILMEMBER

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COUNCILMEMBER

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MAYOR PRO-TEM

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Director Of Solid Waste

Kirk A. Borger
Director / Children's Librarian

Todd M. Dickman
RECREATION DIRECTOR

Kim T. Harper
Information Technology / Cable TV

Cynthia M. Hutchison

Michael W. Kettler
Interim Golf Course Operations Manager

Carol M. Mayerich
HUMAN RESOURCES DIRECTOR

Robert M. McMahon
FINANCE DIRECTOR / PURCHASING AGENT

Clifford S. Rosebohm Jr.

David J. Scurto, Carlisle/Wortman Associates, Inc.
DIRECTOR OF COMMUNITY DEVELOPMENT / BUILDING & ENGINEERING

Jeffrey V. Webb
DIRECTOR OF PUBLIC WORKS

# CITY MANAGER'S BUDGET MESSAGE

April 10, 2017

Dear Mayor Swift, City Council Members and residents:

I am pleased to submit to you the proposed annual operating budget for the City of Riverview for the fiscal year beginning July 1, 2017 and ending June 30, 2018. This budget has been prepared in accordance with the Michigan Uniform Budget Act (PA 2 of 1968 as amended), and Chapter VIII of the City of Riverview's Charter, entitled "General Finance – Budget, Audit". As required by State mandates, each fund within the proposed budget is balanced per estimated revenues and expenditures and available fund balances.

As you all know, the budget process remains difficult due to revenue constraints and cost increases while still providing the same level of services for residents. Riverview, along with the entire Metro Detroit region, continues to face significant challenges in providing the same levels of service to its residents that it has in the past. Revenues for most of the City's funds are flat or show nominal increases, primarily due to the economy in the State of Michigan. In comparison, costs continue to rise and don't appear to be slowing down.

As in past years, the Governor of the State of Michigan has presented his budget for the State, which includes criteria that municipalities must meet to receive their allocation of revenue sharing payments. The legislature has limited the criteria to only requiring accountability and transparency for City finances; however, we continue to explore sharing of services with our neighboring communities as well as reducing our long-term legacy costs.

In regards to transparency of the City's finances, our City website has made available audit reports, pension reports, and budget reports over the past few years. The Governor has created templates for municipalities to use; our staff will be reviewing these and updating the City website with additional information in the upcoming year.

The City has also been working with its neighboring communities for years to reduce costs and provide services to its residents. Under Appendix F, I've provided a list of these services. These shared services allow us to provide services that would otherwise be too expensive for us to fund alone. In recent fiscal years, the City has partnered with the City of Trenton to share emergency dispatch services; the process continues for also sharing jail services with Trenton. In addition, Riverview has joined a consortium with the cities of Southgate and Wyandotte to share assessing services. We will continue to seek opportunities for sharing services with our neighboring communities in order to save costs and provide better service.

In regards to employee compensation, the City has been proactive in managing and reducing costs over the past few years. Many of the employee groups have taken zero percent or nominal wage increases over the past few years, including two groups that took a wage reduction. In addition, we've negotiated with many of the groups that new employees no longer enter our pension system but instead receive a defined contribution plan for their retirement; as of the date of this budget message there is only one bargaining unit that has not agreed to this.

Health insurance costs has also been addressed, with the City entering into high-deductible health insurance plans, self-insuring prescription coverage, changing prescription co-pays to entice users into using lower-cost generic drugs, and moving Medicare-eligible retirees into lower cost coverage. In addition, we have negotiated with most of the bargaining units, including the two police units that new employees will now contribute towards their retiree healthcare costs with the City also making contributions to their retiree health savings accounts. These changes are being made to begin to cap our legacy costs.

As of the date of this budget message, there is one bargaining unit whose contract has expired. At the end of the current fiscal year, the Police Patrol and Police Command contracts expire. We will be working with these groups to meet the criteria established by the Governor. I anticipate these negotiations to be difficult, as employees will be asked for sacrifices.

The proposed operating budgets for the City, excluding enterprise funds, are \$15,883,193, an increase of approximately \$1,035,000 compared to last year's adopted budget. The increase is directly related to the purchase of vehicles and equipment to provide City services to the residents. To balance the budget, a number of unpleasant steps have been proposed; these will be discussed further in the following section.

#### **General Fund**

The proposed 2017/18 budget for the General Fund shows a small surplus of \$1,613. Proposed revenues are \$10,771,187, while proposed expenditures are \$10,769,574. In comparison, the 2016/17 General Fund proposed budget included \$10,599,100 of revenues and \$10,597,065, of expenditures, and the 2015/16 audited financials included \$9,372,618 of revenues and \$9,364,973 of expenditures.

The General Fund, which provides the majority of services to residents, is primarily funded by three sources of revenues: (1) property tax revenues, which make up 43.0% of total revenues in 2017/18; (2) state sources of revenues, which make up 12.2% of total revenues; and (3) operating transfers from enterprise funds, which made up 24.8% of total revenues. These three sources, which comprise 80.0% of this year's General Fund revenues, all are facing reductions or nominal increases due to the State economy.

Property tax revenues continue to be impacted by lower than expected growth. Assessed values increased by 3.5% overall for 2017. Meanwhile, taxable values increased only 0.9% in 2017 compared to the previous year, primarily due personal property tax losses as well as the low inflation factor provided by the State. Under the new legislation for personal property, the City expects to recover a portion of this lost revenue as the State will be reimbursing cities for these losses. However, the actual amount is unknown as of this date.

Due to the previous declines in property tax revenue along with the slow recovery, the City operating millage directly affects the General Fund and services such as public safety, public works, recreation, and general government administration, are proposed to remain at the same levels.

In addition to the overall decline in property tax revenues, the City's revenue-sharing payments from the State of Michigan continue to be flat as the State attempts to balance their own budget. Over the past few years, the State has been able to balance their budgets by reducing the amount of funds they pass on to the municipalities through revenue-sharing payments. As recently as fiscal year 2003/04, Riverview received \$1,332,264 in revenue-sharing payments. For the upcoming budget, we are only projecting to receive \$1,164,601, a loss of almost \$167,000 compared to 2003/04. In total, Riverview has lost nearly \$5 million of revenue sharing due to cuts implemented by the State of Michigan.

Finally, operating transfers from the Land Preserve have been slightly decreased in this year's proposed budget. Revenues at the Land Preserve are directly impacted by the economy, and volume has increased significantly as the economy recovers. However, there are no assurances that this waste will continue and so we have not budgeted with that expectation.

Steps that have already been taken over the past few years to offset these reductions in revenues include the following:

- Eliminated five clerical positions in City Hall.
- Eliminated the full-time building inspector and outsourced the community development and building department administration, including inspections.
- Conversion of the animal control officer, code enforcement officer, and fire marshal positions from full-time to part-time employees with no benefits.
- Locked out the majority of new employees from joining the City's pension system, and instead offered defined contribution plans.
- Adjusted the health insurance provided to employees to a high-deductible insurance plan, and subsequently reducing premiums.

- Required the majority of employees to contribute a portion of their wages to their health insurance coverage.
- Self-insured the prescription coverage for all employees and retirees, and adjusting co-pays to increase usage of generic drugs.
- Negotiated retiree health savings plans for new employees in lieu of providing lifetime health benefits.
- Transferred Medicare-eligible retirees to an alternate health insurance plan that reduced premiums significantly.

Unfortunately, these measures will only provide the City with enough savings for this budget; based on future projections, the City will need to continue to monitor revenues or expenditures to ensure balanced budgets. My staff and I will continue to explore savings throughout the year and will bring forward options for the Mayor and City Council to consider. In spite of these savings, the City will strive to continue to provide the high level of service that our residents have become accustomed.

#### **Budget Process**

The annual budget of the City of Riverview is a one year plan for financing the operation and programs of the City government. The most significant elements in the budgetary process are:

- The City Charter requires the City Manager to prepare and present a proposed budget for the succeeding fiscal year. It is the responsibility of the City Council, based upon the City Manager's proposed budget, to deliberate upon and adopt the annual budget. In fact, the City Charter stipulates that, should the City Council fail to adopt the budget by the second Monday in June, the City Manager's proposed budget is deemed adopted without further action by the City Council.
- The City Council approves the annual budget in the form of a resolution which authorizes the City Manager to proceed with the budget implementation. Also, per resolution, the City Council adopts the annual tax levies which establish real and personal property taxes for the forthcoming fiscal year. The City Clerk certifies the adopted tax levies to the City Assessor within three days of the budget adoption.
- The City's fiscal year commences on July 1 of each year.
- The City of Riverview operates on what is commonly called a "line item" budget. However, the emphasis in the budgetary process should be to analyze the effectiveness of the programs relative to impact on citizens and businesses.

#### **Proposed Tax Levies**

Under Proposal A, the State Tax Commission has determined a 0.9% rate increase for property taxable valuation. However, as property values begin to rise, their taxable values are only increasing by the percentage calculated by the State Tax Commission. In addition, the State legislature has passed new tax laws that exempt small businesses from personal property taxes. Beginning in 2016, personal property taxes began to be phased out and eventually eliminated, to be replaced by an "essential services assessment". Municipalities have been promised to be made whole for their personal property tax losses, but guidance from the State has been slow in how that will be done.

I am recommending that the City Council approve the millage rate as follows:

|                                   | Proposed | Proposed |        |
|-----------------------------------|----------|----------|--------|
| Description                       | 2017/18  | 2016/17  | Change |
| General Operations                | 14.71    | 14.71    | -      |
| Local Road Repairs                | 0.75     | 0.75     | -      |
| Library Operation                 | 0.80     | 0.80     | -      |
| Road Bond (Voter-Approved)        | 2.75     | 2.75     | -      |
| Sewer Debt Judgment Levy (County) | 1.47     | 1.70     | (0.23) |
|                                   |          |          |        |
| Total                             | 20.48    | 20.71    | (0.23) |

Under the Headlee roll-back provisions, the City's maximum available millage to meet constitutional requirements is 16.34 mils. The proposed operating millage for 2017/18 is 16.26 mills (the sewer debt judgment levy and the voter-approved road bond levy do not count against the City's operating millage). This equates to available millage of 0.08 mils to meet the maximum limits of 16.34 mils, the same as last year.

In addition, the City does not levy a tax for rubbish collection, as allowed under Public Act 290 of 1932. The City has approximately 2.4 mills available for this service; levying of 1.18 mills of this tax would cover the rubbish collection costs incurred by the City. The City has elected to fund waste collection through a transfer from the Land Preserve.

It should be noted that millage rates include two debt levies:

- On May 6, 2014, voters approved a tax levy to pay for bonds issued for street and water main replacements. These bonds were issued in 2015 and will be paid off in 2025.
- The local sewer debt judgment levy was removed in 2015 as the City-issued bonds related to EPA improvements have been paid off. The county sewer debt judgment levy will also begin decreasing as these bonds are paid off, and the corresponding millage rate will decrease.

The anticipated total tax levy is anticipated to decrease in future years as the sewer debt judgment levy bonds are paid off, to be partially offset by the increase in the levy for the road bonds.

#### **Budget Issues**

Each year, in the budget adoption process, the City Council addresses a series of budget issues, as presented by the City Manager, which are intended to highlight the major policy decisions under consideration in the budget proposal. By accenting these policy decisions, the work of the City Council is directed at allocating their time effectively to significant policy matters and less to line item review of individual budgets. On the other hand, the full line item presentation is provided in the budget document, allowing the City Council to ask questions about individual expense items during budget review sessions when City personnel are represented and available for questioning.

The budget issues for the fiscal year 2017/18 are abbreviated below with specific commentary and supplemental information provided following this budget message:

- Property Tax Revenues
- State Shared Revenues
- Staffing Reductions
- Health Insurance Costs
- Retirement System
- Water and Sewer rates
- City Infrastructure
- Other budget issues as presented by City Council

I invite readers of this budget message to review the budget issues in this document to gain an insight into key policy deliberations pending before the City Council in this particular budget adoption process.

#### **Working Towards Final Adoption**

The staff and I look forward to working with the City Council over the next several weeks. We are excited to work cooperatively with City Council to further refine and improve the budget process. Budget review meetings present a welcome opportunity to share information, adjust perspectives, clarify priorities, review resources, and develop strategies of achieving the common goal of providing quality service to our community.

#### Thanks

I would like to thank the Budget Team, along with all the City department heads and staff for their genuine dedication and their invaluable contributions.

Douglas W. Drysdale City Manager

Douglas W. Drysdale

## **BUDGET ISSUES**

#### ISSUE No. 1 – Property Tax Revenues

The primary source of revenues for the City's governmental funds is property tax revenues. Home values have been dropping over the past few years, causing the City's tax revenues to drop dramatically. As the home values dropped, the taxable values also dropped significantly, causing massive reductions in revenues.

Below is a table with property value and tax information over the past ten years (assuming no change in the millage rate):

|      | Property Tax |                         |       |    |                    |       |               |           |    |           |
|------|--------------|-------------------------|-------|----|--------------------|-------|---------------|-----------|----|-----------|
|      | A            | Assessed Value % Change |       |    | Taxable Value % Ch |       | hange Revenue |           |    | Change    |
| 2017 | \$           | 346,534,600             | 5.3%  | \$ | 301,357,301        | 2.5%  | \$            | 4,894,250 | \$ | 113,670   |
| 2016 |              | 328,990,500             | -5.2% |    | 294,009,136        | -2.1% |               | 4,780,580 |    | (23,559)  |
| 2015 |              | 347,177,300             | 15.1% |    | 300,346,909        | 2.2%  |               | 4,804,139 |    | (6,031)   |
| 2014 |              | 301,619,870             | 1.7%  |    | 293,993,867        | 0.5%  |               | 4,810,170 |    | 35,850    |
| 2013 |              | 296,623,614             | -4.2% |    | 292,457,737        | -3.3% |               | 4,774,320 |    | 442,290   |
| 2012 |              | 309,650,250             | -8.2% |    | 302,446,766        | -7.2% |               | 4,332,030 |    | (348,089) |
| 2011 |              | 337,351,300             | -8.3% |    | 325,787,964        | -6.9% |               | 4,680,119 |    | (453,653) |
| 2010 |              | 368,072,700             | -9.3% |    | 349,907,856        | -7.4% |               | 5,133,772 |    | (468,414) |
| 2009 |              | 405,726,610             | -8.8% |    | 377,677,240        | -2.2% |               | 5,602,186 |    | (86,905)  |
| 2008 |              | 445,000,800             | -4.1% |    | 386,248,826        | -0.2% |               | 5,689,091 |    | 12,363    |
| 2007 |              | 463,947,300             |       |    | 387,142,937        |       |               | 5,676,728 |    |           |

The increase in budgeted property tax revenues for fiscal year 2013/14 is directly attributable to the two-mill increase in the City operating millage rate. Excluding the proposed increase in the millage rate, property taxes for the General Fund would have decreased by \$127,000 due to the decline in tax values.

Home values (i.e., assessed values) are anticipated to continue to increase over the next few years as the housing market continues its recovery. However, tax revenues are anticipated to take up to ten years to return to the 2009 levels due to the limits on increasing taxable values imposed by Proposal A.

#### ISSUE NO. 2 – STATE OF MICHIGAN REVENUE SHARING

The State of Michigan's Revenue Sharing program distributes sales tax collected by the State of Michigan to local governments as unrestricted revenues. Revenue Sharing payments are distributed by the State, using constitutional and statutory formulas, from revenues derived at the State level primarily from the 6% state sales tax rate. This revenue source appears to be stabilizing; however the amount that the City has lost over the years is significant and will not be replaced.

Below is a chart showing the City's revenue sharing payments over the past ten years:

| Fiscal Year    | Revenue Sharing<br>Payment |           | \$\$ | Change from<br>Prior Yr | % Change from<br>Prior Yr |    | Change from<br>Base Yr | % Change from<br>Base Yr |
|----------------|----------------------------|-----------|------|-------------------------|---------------------------|----|------------------------|--------------------------|
| 2018 Budgeted  | \$                         | 1,164,601 | \$   | 21,853                  | 1.9%                      | \$ | (99,673)               | -7.9%                    |
| 2017 Projected |                            | 1,142,748 |      | 8,009                   | 0.7%                      |    | (121,526)              | -7.5%                    |
| 2016 Actuals   |                            | 1,134,739 |      | (914)                   | -0.1%                     |    | (129,535)              | -8.0%                    |
| 2015 Actuals   |                            | 1,135,653 |      | 20,171                  | 1.8%                      |    | (128,621)              | -7.9%                    |
| 2014 Actuals   |                            | 1,115,482 |      | 29,681                  | 2.7%                      |    | (148,792)              | -9.2%                    |
| 2013 Actuals   |                            | 1,085,801 |      | 29,939                  | 2.8%                      |    | (178,473)              | -11.0%                   |
| 2012 Actuals   |                            | 1,055,862 |      | (21,934)                | -2.0%                     |    | (208,412)              | -12.8%                   |
| 2011 Actuals   |                            | 1,077,796 |      | -                       | 0.0%                      |    | (186,478)              | -11.5%                   |
| 2010 Actuals   |                            | 1,077,796 |      | (134,028)               | -11.1%                    |    | (186,478)              | -11.5%                   |
| 2009 Actuals   |                            | 1,211,824 |      | (52,450)                | -4.1%                     |    | (52,450)               | -3.2%                    |
| 2008 Actuals   |                            | 1,264,274 |      | -                       | 0.0%                      |    | -                      | 0.0%                     |
| 2007 Actuals   |                            | 1,264,274 |      | (38,806)                | -3.0%                     |    |                        | 0.0%                     |

In 2011, Governor Snyder eliminated the statutory portion of revenue sharing and replaced it with the Economic Vitality Incentive Program. A key component of this change was to reduce the total amounts due the municipalities by approximately \$100 million, or 33%. In addition, communities must meet certain criteria established by the Governor to be eligible for these payments. Failure to meet these criteria will cause the municipality to lose a portion of their statutory revenue sharing.

As shown above, the City is budgeting approximately \$22,000 more in fiscal year 2017/18 than what is projected for 2016/17. This is based on a proposed increase in the amount to be paid out to the municipalities in the Governor's preliminary budget. At this time, there is no guarantees that the amount budgeted will actually be received by the City.

#### ISSUE No. 3 – STAFFING REDUCTIONS

The City of Riverview currently has 65 full-time positions budgeted in fiscal year 2017/18 as compared to 79 positions in fiscal year 2009/10, a reduction of over 20%. These reductions have been in response to anticipated losses in property tax revenues (primarily the closing of the Taminco plant and falling home values) and State revenue sharing payments, as well as increasing costs for healthcare and pension. Prior to 2009/10, the City had been reducing staff through retirements and attrition; however, beginning in 2008/09 the City was forced to eliminate the following positions in order to balance the budget:

- In 2008/09, the full-time building official position was eliminated and inspections
  were outsourced to part-time contract employees. Savings were realized by
  eliminating the wages and benefits of the employee, offset by paying the contract
  employees a percentage of the permit fees. Also, a building department clerk was
  eliminated and the position not replaced.
- In 2009/10, the community development department and engineering/building departments were outsourced to a private contractor, eliminating two full-time positions. In addition, two full-time clerks in the finance department and one fulltime clerk in the city clerk's department were laid off; these positions were part of an organization-wide reorganization that resulted in the golf course's clerical position being reclassed to part-time and the finance department and water/sewer department sharing an employee.
- In 2010/11, three utility servicemen, one mechanic, and the assistant library director
  were not filled. In addition, one clerical position was reclassed from full-time to parttime. Also, the fire chief duties were assumed by the police chief, and purchasing
  duties were assigned to the finance department. Assessing services have been
  outsourced to the Downriver Consolidated Assessing Group, a consortium with the
  cities of Southgate and Wyandotte.

Going forward, the City will evaluate every department and determine the appropriate staffing levels

#### ISSUE No. 4 - HEALTH INSURANCE

The City of Riverview offers health insurance benefits (including prescription coverage) to its full-time employees only. Since fiscal year 2006/07, the City's expenditures for health insurance have grown approximately \$925,000 despite reductions by the City in staffing levels and also changes to the benefits provided to the employees.

Over the previous fiscal years, the City has attempted to reduce the cost of these benefits in the following ways:

 Removing the prescription coverage from our healthcare insurer and selfinsuring the cost. In addition, employee co-pays for prescriptions have been increased for all bargaining units and retirees.

|                |           | Active     |    |            |                  |           |  |
|----------------|-----------|------------|----|------------|------------------|-----------|--|
|                | Employees |            |    | Retiree    | Total Healthcare |           |  |
| Fiscal Year    |           | Healthcare |    | Healthcare |                  | Expense   |  |
| 2018 Budgeted  | \$        | 1,209,122  | \$ | 1,421,100  | \$               | 2,630,222 |  |
| 2017 Projected |           | 1,138,881  |    | 1,323,360  |                  | 2,462,241 |  |
| 2016 Actual    |           | 1,113,089  |    | 1,270,527  |                  | 2,383,616 |  |
| 2015 Actuals   |           | 1,039,804  |    | 1,174,810  |                  | 2,214,614 |  |
| 2014 Actuals   |           | 1,064,517  |    | 1,191,756  |                  | 2,256,273 |  |
| 2013 Actuals   |           | 1,291,695  |    | 1,045,619  |                  | 2,337,314 |  |
| 2012 Actuals   |           | 1,234,821  |    | 1,064,275  |                  | 2,299,096 |  |
| 2011 Actuals   |           | 1,081,186  |    | 859,750    |                  | 1,940,936 |  |
| 2010 Actuals   |           | 1,144,982  |    | 856,307    |                  | 2,001,289 |  |
| 2009 Actuals   |           | 1,104,750  |    | 813,921    |                  | 1,918,671 |  |
| 2008 Actuals   |           | 1,051,305  |    | 756,201    |                  | 1,807,506 |  |

Two-tier health insurance plans have been

implemented for most of the bargaining units, with new employees having higher deductibles for their healthcare coverage.

- Most of the bargaining units and all administrative staff now contribute a portion of their wages toward their health insurance premiums.
- An overall health insurance wrap plan was instituted beginning in the spring of 2010, whereby deductibles were increased for all employees except police unit members.
   Because of this, the premium portion of the health insurance was reduced approximately 21% from the previous year.
- Medicare-eligible retirees have been transferred to an alternate health insurer with savings to the City of approximately \$200,000 annually.
- New employees receive contributions towards Retiree Health Savings accounts (similar to defined contribution accounts) rather than receiving lifetime health benefits at retirement.

Going forward, health care costs are anticipated to continue to increase significantly.

#### ISSUE No. 5 - EMPLOYEE'S RETIREMENT SYSTEM

The City of Riverview provides for its employees a Retirement System. The System is funded by both employee and employer contributions; these funds are invested according to the investment policy adopted by the Retirement Board (per Public Act 345).

Beginning in 2003, the City negotiated with the DPW, Clerical, and Administrative groups to exclude new employees from joining the System. In 2013, the Police Patrol and Command units also agreed to this provision. Since 2003, new employees in these groups have been placed into a defined contribution plan which allows the employee to make voluntary contributions. Because of this change, the number of active employees in the Retirement System has decreased from 97 in fiscal year 2002/03 to 41 employees in the upcoming fiscal year. Further decreases are anticipated in future years as members of the Retirement System retire.

Since fiscal year 2002/03, the City of Riverview began experiencing significant increases in their contributions to the Retirement System primarily due to lower than assumed investment results. These increases are primarily tied to the stock market volatility over the past ten years.

Contributions are expected to gradually decline due to the closing of the System to new employees. As retirees leave the System, the pension benefit liability will continue to decrease. In addition, market returns are expected to stabilize and provide a constant source of revenue that will offset the City's contributions.

|                |              | City      | Active       |    |         |          |
|----------------|--------------|-----------|--------------|----|---------|----------|
| Fiscal Year    | Contribution |           | Contribution |    | Members | Retirees |
| 2018 Budget    | \$           | 1,018,376 | 41           | 98 |         |          |
| 2017 Projected |              | 1,023,350 | 41           | 98 |         |          |
| 2016 Actual    |              | 1,030,545 | 41           | 98 |         |          |
| 2015 Actuals   |              | 1,377,176 | 43           | 96 |         |          |
| 2014 Actuals   |              | 1,477,292 | 47           | 95 |         |          |
| 2013 Actuals   |              | 1,494,747 | 58           | 89 |         |          |
| 2012 Actuals   |              | 1,295,766 | 62           | 86 |         |          |
| 2011 Actuals   |              | 1,082,935 | 63           | 86 |         |          |
| 2010 Actuals   |              | 973,805   | 68           | 81 |         |          |
| 2009 Actuals   |              | 986,548   | 70           | 78 |         |          |
| 2008 Actuals   |              | 949,677   | 73           | 77 |         |          |
| 2007 Actuals   |              | 975,612   | 77           | 76 |         |          |
| 2006 Actuals   |              | 801,016   | 82           | 74 |         |          |
| 2005 Actuals   |              | 610,664   | 90           | 69 |         |          |
| 2004 Actuals   |              | 543,966   | 94           | 67 |         |          |
| 2003 Actuals   |              | 431,105   | 97           | 64 |         |          |

#### Issue No. 6 – Water / Sewer Rates

The City provides water and sewer service to its residents, purchasing the water from the Detroit Water & Sewerage Department (DWSD) and treating the sewage at the Wyandotte Wastewater Treatment Plant (operated by Wayne County).

Rates for these services, especially the water rate charged by DWSD, have steadily increased each year, in some instances by double-digits. These large increases can primarily be tied to costly capital improvements being undertaken by DWSD and Wayne County to upgrade their plants.

The City has taken every effort to keep their increases to a minimum, while still being able to make necessary improvements to the City's system. The table below illustrates the increases in rates from DWSD and the City's rates charged to its residents.

|                |    |            |          |    | City    |          |             |  |  |
|----------------|----|------------|----------|----|---------|----------|-------------|--|--|
|                | DW | SD Implied |          | C  | ombined |          | Consumption |  |  |
| Fiscal Year    |    | Rate       | % Change |    | Rate    | % Change | (MCF)       |  |  |
| 2018 Budget    | \$ | 16.00      | -13.4%   | \$ | 14.30   | 0.0%     | 43,000.0    |  |  |
| 2017 Projected |    | 18.48      | -13.2%   |    | 14.30   | 0.0%     | 42,947.1    |  |  |
| 2016 Actual    |    | 21.30      | 16.5%    |    | 14.30   | 4.0%     | 45,446.7    |  |  |
| 2015 Actuals   |    | 18.29      | 6.6%     |    | 13.75   | 13.2%    | 46,131.7    |  |  |
| 2014 Actuals   |    | 17.16      | 8.0%     |    | 12.15   | 11.5%    | 46,362.1    |  |  |
| 2013 Actuals   |    | 15.89      | 10.7%    |    | 10.90   | 21.1%    | 50,125.6    |  |  |
| 2012 Actuals   |    | 14.36      | 10.6%    |    | 9.00    | 21.5%    | 53,900.7    |  |  |
| 2011 Actuals   |    | 12.98      | 14.5%    |    | 7.41    | 15.4%    | 56,852.3    |  |  |
| 2010 Actuals   |    | 11.34      | 18.2%    |    | 6.42    | 18.7%    | 64,216.1    |  |  |

One item to note is that overall consumption by the City continues to decrease dramatically over the past few years. A primary reason is the closure of the Arkema plant; however, vacant homes and businesses also contribute to the decline, as well as the wet weather conditions experienced by the region. Along with the increases from DWSD, additional bond obligations for capital improvements at the wastewater treatment plant represent the primary reasons for the combined rate increase.

The rates proposed above will allow the City to cover its costs for the Water & Sewer Fund, along with meeting needed improvements and regulatory requirements.

#### ISSUE No. 8 – OTHER BUDGET ISSUES AS PRESENTED BY CITY COUNCIL

#### ISSUE No. 7 - CITY INFRASTRUCTURE

#### Streets

The City completed a much needed three-year project of street replacement and restoration in 2006, at an approximate cost of \$8 million. Funding for this project was obtained through the issuance of bonds in February 2004, and annual debt payments are approximately \$850,000 per year. These bonds were paid off in November 2013.

Due to recent declines in Act 51 funding from the State of Michigan and lower property tax revenues as well as the continued debt service of the bonds, funds have not been available for street sectioning which would have extended the life of City streets. However, with the 2004 street bonds fully paid off, funds have been appropriated in the proposed 2017/18 budget to reinstate the street sectioning program. However, it should be noted that the funds available are insufficient to provide all the repairs and replacement that is necessary.

#### Water Mains & Sanitary Sewers

A recent water study indicated a number of water mains are in dire need of replacement. The estimated cost to replace these water mains is \$5.5 million. However, funding for these projects is not available at this time, and these projects have been pushed into future years. One of the primary issues is that these water mains are beneath the streets, requiring complete street replacement as well as the water mains.

City-issued bonds for sewer improvements related to the EPA judgment levy were paid off in fiscal year 2014/15; annual debt service for these two bonds was approximately \$850,000 and funds are collected via a tax levy. With these bonds being paid off, this tax levy will be reduced accordingly.

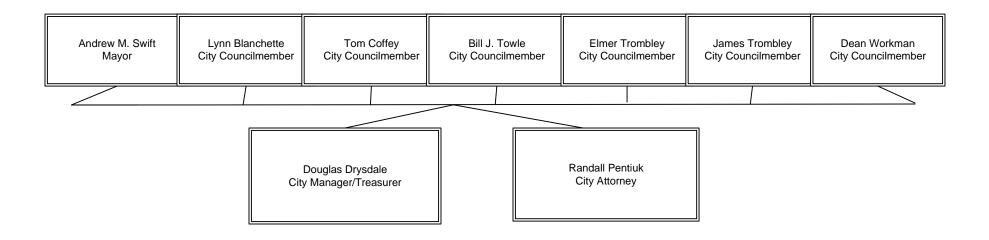
On May 6, 2014, the voters of the City approved the issuance of bonds up to \$8 million for water main and road replacement. These funds will be used to upgrade our infrastructure throughout the City beginning in the spring of 2015. It should be noted, however, that even with these funds the City will not be able to address all the needs for improvement. We intend to continue making repairs as needed and search for grants to supplement these bond proceeds.

| AD HOC AUDIT COMMITTEE     | AD HOC CIVIL ENGINEERING COMMITTEE | AD HOC LAND PRESERVE COMMITTEE | AD HOC ENVIRONMENTAL ENGINEERING COMMITTEE |
|----------------------------|------------------------------------|--------------------------------|--|
| Douglas Drysdale           | Lynn Blanchette                    | Robert Bobeck                  | Lynn Blanchette                            |
| Rob McMahon                | Cindy Hutchison                    | Thomas Coffey                  | Bob Bobeck                                 |
| Cliff Rosebohm             | Dave Scurto                        | Douglas Drysdale               | Douglas Drysdale                           |
| James Trombley             | Andrew Swift                       | Randall Pentiuk                | Andrew Swift                               |
| Dean Workman               | James Trombley                     | John Menna                     | John Menna                                 |
|                            | Jeff Webb                          | Rob McMahon                    | Rob McMahon                                |
|                            |                                    | Dean Workman, Alt.             | Dean Workman                               |
|                            |                                    | Elmer Trombley                 |  |
|                            |                                    | James Trombley                 |  |
|                            |                                    | Edward Worrell                 |  |
| AD HOC RIVERVIEW HIGHLANDS | AD HOC SUMMERFEST/                 |                                | BOARD OF ZONING APPEALS                    |
| FACILITIES COMMITTEE       | CRUISIN' COMMITTEE                 | BEAUTIFICATION COMMISSION      | AND ADJUSTMENTS                            |
| Lynn Blanchette            | Andrew Swift                       | Cornish Gayle Albano           | Frank Christensen                          |
| Thomas Coffey              | Rebecca McKinney                   | Pamela Brown                   | Andrew Frazier, Planning Com Liaison       |
| Michael Kettler            | Rose Mosolgo                       | Betty Hajkus                   | Robert Hohlfelder                          |
| Randall Pentiuk            | 3 Vacancies                        | Julie Jaros                    | Mary Jarosz                                |
| James Trombley             |                                    | Patty Martin                   | Michael Pelkey                             |
| Douglas Drysdale           |                                    | Elmer Trombley                 | Fredrick Stull                             |
| Rob McMahon                |                                    | 2 Vacancies                    | Gerald Todd                                |
|                            |                                    |                                | 2 Alternate Vacancies                      |
|                            | ECONOMIC DEVELOPMENT CORPORATION   |                                |  |
| AD HOC VISION COMMITTEE    | BROWNFIELD REDEVELOPMENT AUTHORITY | CITY PLANNING COMMISSION       | ELECTION COMMISSION                        |
| Vince Ammoscato            | Lynn Blanchette                    | David Astalos                  | Lynn Blanchette                            |
| Charles Bedirian           | Doug Drysdale                      | Eric Feldman                   | Tom Coffey                                 |
| Al Gaggini                 | Mary Jarosz                        | Andrew Frazier                 | Cindy Hutchison                            |
| Eve Howell                 | Deborah Muzzin                     | Emmanuel Kollias               | Randall Pentiuk                            |
| James Kiturkes             | Michael Pelkey                     | Eric Martin                    | Elmer Trombley                             |
| Bruce Pease                | Andrew Swift                       | Valli Mohammadi                |  |
| Jerry Perry                | Gerald Todd                        | Theodore Orosz                 |  |
| Karen Roberts              | Brian Webb                         | Michael Paschke                |  |
| Cliff Rosebohm             |                                    | 1 Vacancy                      |  |
| Andy Swift, Alt.           |                                    |                                |  |
| Jeff Webb                  |                                    |                                | BOARD OF MASSAGE                           |
| Dean Workman               |                                    |                                | Inactive                                   |

|                                 | JOINT RECREATIONAL           | WYANDOTTE/RIVERVIEW          |                                 |
|---------------------------------|------------------------------|------------------------------|---------------------------------|
| RETIREMENT BOARD OF TRUSTEES    | USE COMMITTEE                | RECIPROCAL AGREEMENT         | PARKS AND RECREATION COMMISSION |
| Charles Blanchette              | Timothy Bohr                 | Todd Dickman                 | Harmoni Eggert                  |
| Gary Chevillet                  | Todd Dickman                 | Todd Drysdale                | Robert Miller                   |
| Doug Drysdale                   | Doug Drysdale                | Michael Kettler              | David Mizzi                     |
| Sandra Miller                   | Cheryl Irving                | Justin Lanagan               | Adrea Mulheisen                 |
| Karen Orosz                     | Gary Kennedy                 | Joseph Peterson              | Lynette Prinz                   |
| Bruce Pease                     | Amy Laura-Frazier            | Fred Pischke                 | Cherita Rensi                   |
| Edward Worrell                  | Gary O'Brien                 | Ken Prygoski                 | 5 Vacancies                     |
| Eric Thome                      | Michael Pelkey               | Andrew Swift                 |                                 |
| Jeff Webb                       | Jeff Stergalas               | Elmer Trombley               |                                 |
|                                 | James Trombley               | James Trombley               |                                 |
|                                 | Frank Verhoven               |                              |                                 |
|                                 | Shelia Walker                |                              |                                 |
|                                 | Jeff Webb                    |                              |                                 |
|                                 | Amy Wright                   |                              |                                 |
| LOCAL OFFICERS' COMPENSATION    |                              |                              | TWENTY-SEVENTH DISTRICT COURT   |
| COMMISSION                      | LIBRARY COMMISSION           | THE TAYLOR ACT 179 AUTHORITY | JOINT MANAGEMENT COMMITTEE      |
| Walter W. Carter                | Gary Apkarian                | Robert Bobeck                | Lynn Blanchette                 |
| Robert Hohlfelder               | Heather Dunlop               | Jason Couture                | Todd Drysdale                   |
| Mary Jarosz                     | Terri Ford                   | Douglas Drysdale             | Randy Kalmbach                  |
| 2 vacancies                     | Don Ginestet                 | Glenn Nogiec                 | Doug Drysdale, Alternate        |
|                                 | Sandra Miller                | Andrew Swift, Alternate      |                                 |
|                                 |                              | Elmer Trombley               |                                 |
|                                 |                              |                              | CITIZENS COMMUNITY DEVELOPMENT  |
| BOARD OF REVIEW                 | CITY BUILDING AUTHORITY      | SCHOOL LIAISON               | BLOCK GRANT ADVISORY COMMITTEE  |
| Mary Jarosz                     | Frank Christensen            | James Trombley               | Lynn Blanchette                 |
| Deborah Muzzin                  | Jack Kesterson               | Sheila Walker                | James Trombley, Alt.            |
| Brian Webb                      | Ronald E. Miller             |                              | •                               |
| Frances E. Gonzales Alt         | 4 Vacancies                  |                              |                                 |
|                                 |                              |                              | DOWNSPOUT DISCONNECTION         |
| RIVERVIEW HISTORICAL COMMISSION | SENIOR RECREATION COMMISSION | PERSONNEL BOARD              | APPEAL COMMITTEE                |
| Inactive                        | Inactive                     | Inactive                     | Inactive                        |
|                                 |                              |                              |                                 |

## ORGANIZATIONAL CHARTS

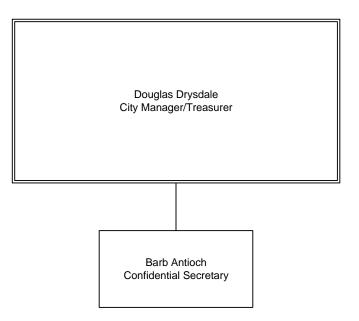
### Mayor and City Council



#### Administration Barb Antioch Douglas Drysdale City Manager/Treasurer Confidential Secretary Robert Bobeck Todd Dickman Cliff Rosebohm Recreation Director Director of Solid Waste Chief of Police/Fire/EMS Carlisle/Wortman Assoc. Cindy Hutchison Mike Kettler Jeff Webb Dave Scurto City Clerk/Records Interim Golf Course Director of Public Works Community Development Manager Operations Manager Director Kim Harper Rob McMahon **Downriver Consolidated** Carol Mayerich Information Technology Finance Director/ Assessing Human Resources Director Wyandotte City Hall Director **Purchasing Agent**

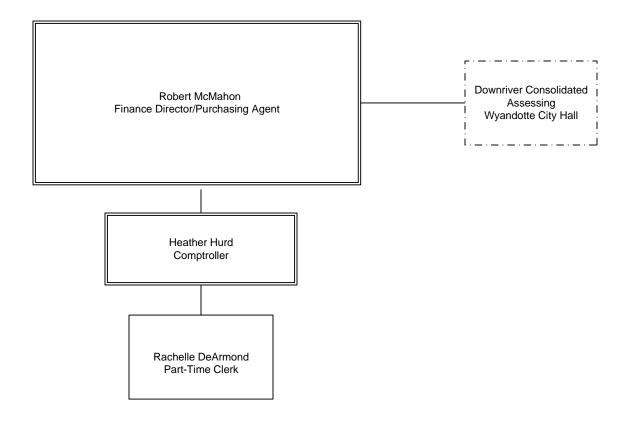
Page 17 March 3, 2017

### City Manager's Office



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### Purchasing/Assessing



Page 19 March 3, 2017

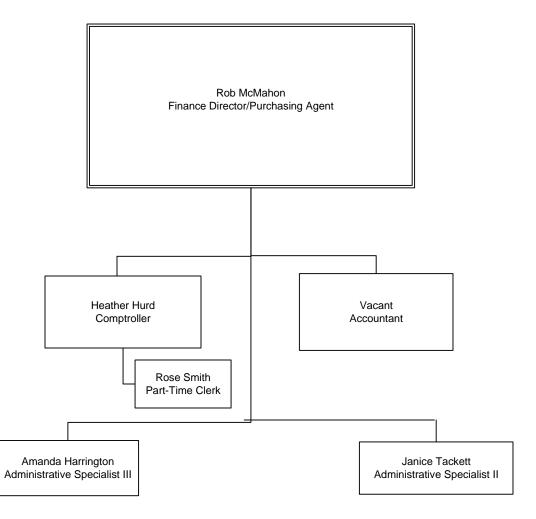
### City Clerk

Cindy Hutchison City Clerk/Records Manager

Ann Meldrum Administrative Specialist II

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### **Finance Department**

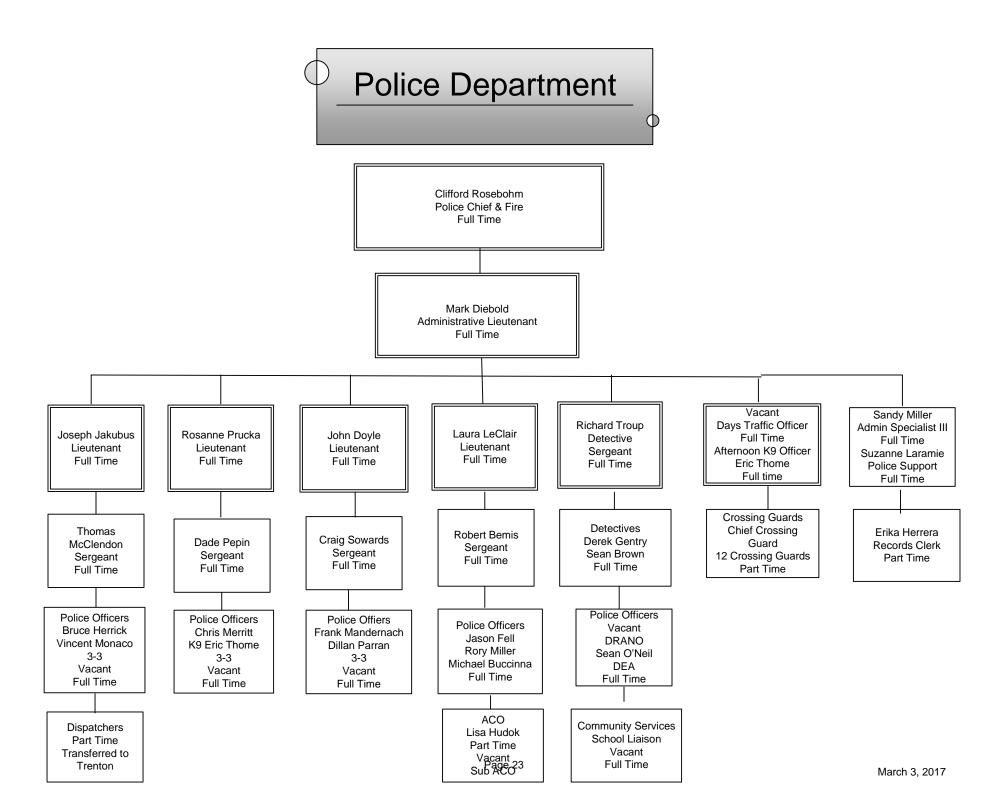


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### Human Resources

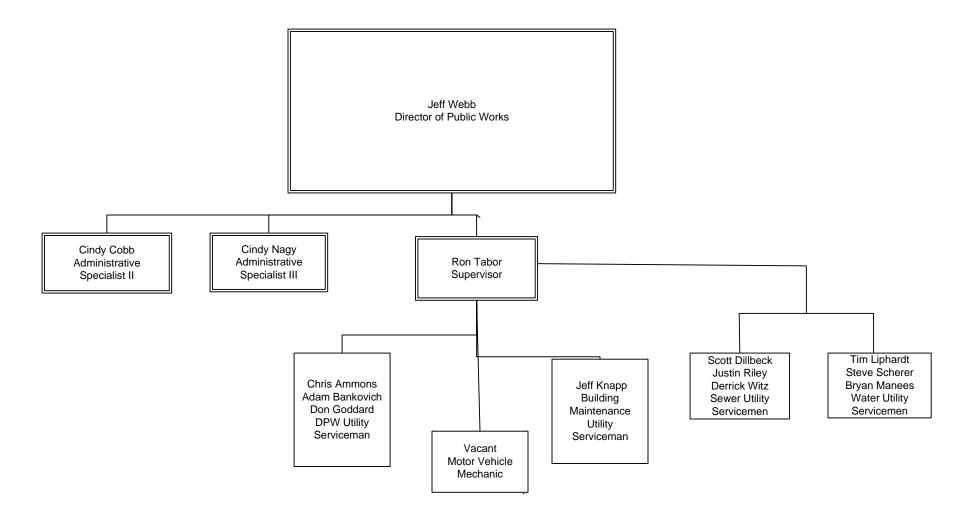
Carol Mayerich Human Resources Director

Page 22 March 3, 2017



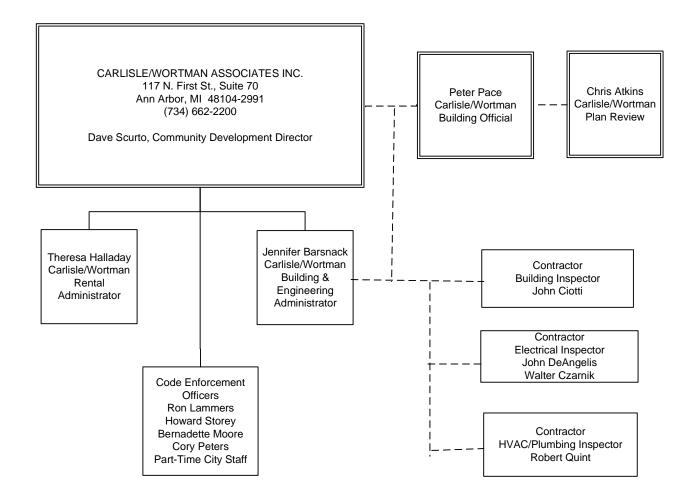
#### Fire Department CHIEF OF POLICE/FIRE/EMS Clifford Rosebohm **DEPUTY CHIEF OF FIRE** Michael Pool CAPTAIN CAPTAIN Fire Services **EMS Division** Don Meyer & Craig Williamson John Wilson Personnel/Fire Training/Equipment EMS Training/Equipment LIEUTENANTS **LIEUTENANTS** Rocky Papalia Dan Wood Bob Malo Scott Brighton Patrick Coakley Rodney Branham **Gregory Wooliver SERGEANTS** Brian Davenport Ryan Croft **SERGEANTS** Norman Fabian Dan Garnick David Murray Derek Wilson Patrick Payne FIRE FIGHTERS FIRE FIGHTERS Damon Sutton (I/C) Eric Miracle (I/C) Jeff Denys Joel Albright Jeremy Wiggins Joel Pisarzewski Frank Palumbo Adam Schwier Tim Webb Chris Davenport 5 Vacant Amy Dunn Amber Shiel 5 Vacant

### Department of Public Works



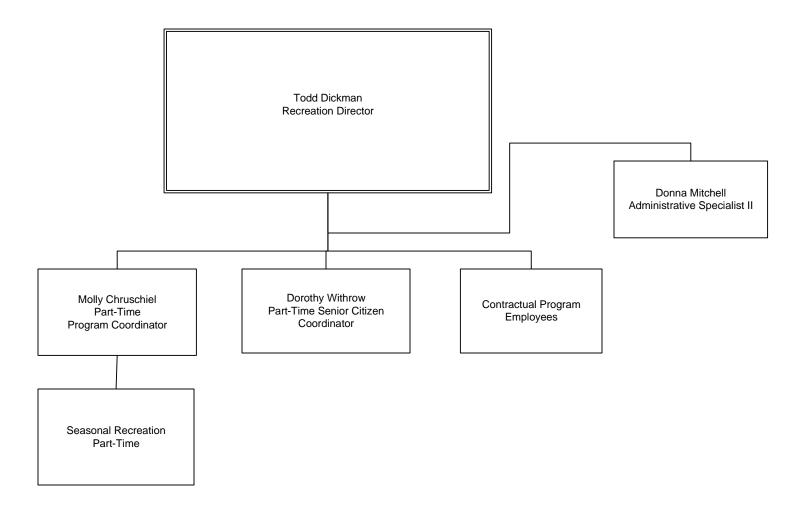
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### **Community Development**



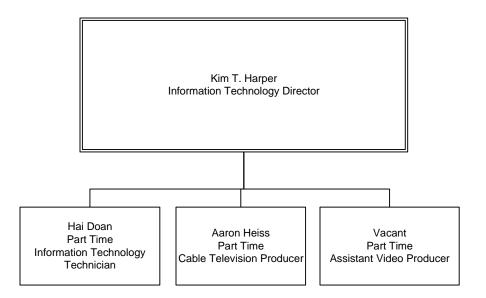
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### **Recreation Department**



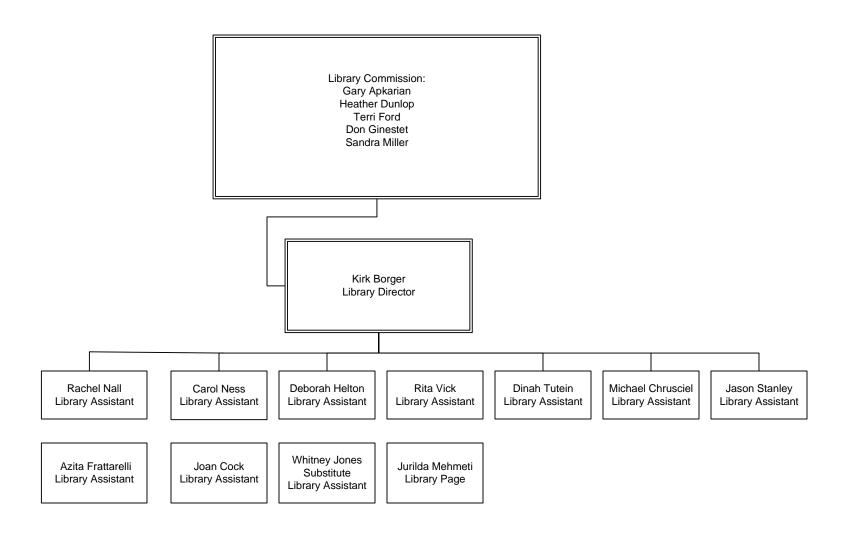
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### Information Technology



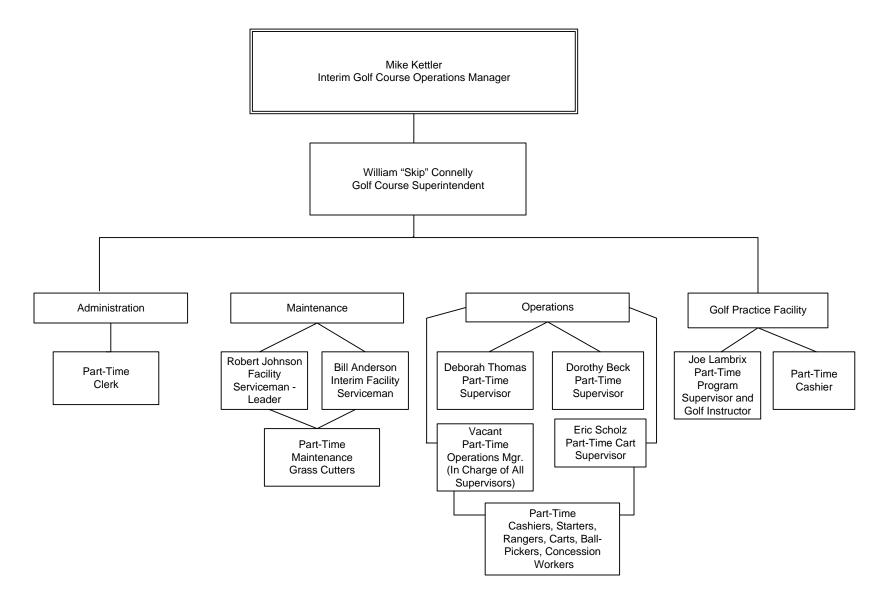
Page 28 March 3, 2017

### Riverview Public Library



Page 29 March 3, 2017

### Riverview Highlands Golf Course



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#### **Land Preserve** Robert J. Bobeck Director of Solid Waste John Menna Karley Weber **Edward Worrell** Sales and Marketing Administrative Assistant Lead Operator Solid Waste Services Solid Waste Dean Lindemann Facility Serviceman/ Chris Jackson Mechanic/Heavy Dan Johnson Kristin McMaster **Equipment Operator** James King Lisa Ritch Tasha Koons Robert Potfora Administrative Cynthia Vasquez John Stickel Specialist II Lindsey Howell William Anderson Data Entry/Cashier Mario Mignano Dennis Brown Cody Smith Tim Plummer David Grooms Robert McCaslin Brett Orr Daniel Sulkey Steven Sabuda Jeremy Smolenski Maintenance/ George Arnaout Laborers Heavy Equipment Operators

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# SUMMARY OF ESTIMATED FUND BALANCES

|  | 101              | 202                |    | 203              |       | 226                   | 243                      | 265                          |    | 271             | 275                          |
|--|------------------|--------------------|----|------------------|-------|-----------------------|--------------------------|------------------------------|----|-----------------|------------------------------|
|  | General<br>Fund  | Major Streets Fund | Lo | cal Streets Fund | Garba | age & Rubbish<br>Fund | Cable & Telecomm<br>Fund | Drug Law<br>Enforcement Fund |    | Library<br>Fund | Comm Dev Block<br>Grant Fund |
| Revenues:  |                  |                    |    |                  |       |                       |                          |                              |    |                 |                              |
| Property Taxes   | \$<br>4,634,960  | \$ -               | \$ | 226,817          | \$    | -                     | \$ -                     | \$ -                         | \$ | 241,950         | \$ -                         |
| Licenses & Permits   | 336,470          | -                  |    | -                |       | -                     | -                        | -                            |    | -               | -                            |
| Federal Sources  | 7,000            | -                  |    | -                |       | -                     | -                        | -                            |    | -               | 87,824                       |
| State Sources  | 1,315,231        | 618,289            |    | 300,527          |       | -                     | -                        | -                            |    | 11,420          | -                            |
| Charges for Services   | 569,000          | -                  |    | -                |       | -                     | 295,000                  | -                            |    | -               | -                            |
| Fine & Forfeitures   | 108,900          | -                  |    | -                |       | -                     | -                        | 84,000                       |    | 18,700          | -                            |
| Recreation   | 150,543          | -                  |    | -                |       | -                     | -                        | -                            |    | -               | -                            |
| Interest & Investment Income   | (14,600)         | -                  |    | -                |       | -                     | 20                       | -                            |    | 2,000           | -                            |
| Other Revenue  | 45,123           | -                  |    | -                |       | 5,450                 | 70,000                   | -                            |    | -               | -                            |
| Charges to Other Funds   | 943,560          | -                  |    | -                |       | -                     | -                        | -                            |    | -               | -                            |
| Other Financing Sources  | -                | -                  |    | -                |       | -                     | -                        | -                            |    | -               | -                            |
| Operating Transfers (In)   | <br>2,675,000    |                    |    | 222,359          |       | 351,431               |                          |                              |    | 87,000          |                              |
| Total Revenues   | \$<br>10,771,187 | \$ 618,289         | \$ | 749,703          | \$    | 356,881               | \$ 365,020               | \$ 84,000                    | \$ | 361,070         | \$ 87,824                    |
| Expenditures:  |                  |                    |    |                  |       |                       |                          |                              |    |                 |                              |
| General Government   | 2,047,193        | -                  |    |                  |       | -                     | 317,654                  |                              |    | -               | -                            |
| Public Safety  | 5,947,500        | -                  |    |                  |       | -                     |                          | 110,470                      |    | -               | -                            |
| Public Works   | 1,649,075        | 410,930            |    | 873,531          |       | 356,881               | -                        | -                            |    | -               | 87,824                       |
| Community & Economic Development                                     | 489,755          | -                  |    | -                |       | -                     | -                        | -                            |    | -               | -                            |
| Recreation & Culture   | 549,051          | -                  |    | -                |       | -                     | -                        | -                            |    | 360,905         | -                            |
| Land Preserve  | -                | -                  |    | -                |       | -                     | -                        | -                            |    | -               | -                            |
| Water & Sewer  | -                | -                  |    | -                |       | -                     | -                        | -                            |    | -               | -                            |
| Golf Course  | -                | -                  |    | -                |       | -                     | -                        | -                            |    | -               | -                            |
| Golf Practice Facility   | -                | -                  |    | -                |       | -                     | -                        | -                            |    | -               | -                            |
| Operating Transfers (Out)  | 87,000           | 222,359            |    | -                |       | -                     | 175,000                  | -                            |    | -               | -                            |
| Debt Service   | <br>             |                    |    | <u>-</u>         |       | <u>-</u>              |                          |                              |    | <u>-</u>        |                              |
| Total Expenditures   | \$<br>10,769,574 | \$ 633,289         | \$ | 873,531          | \$    | 356,881               | \$ 492,654               | \$ 110,470                   | \$ | 360,905         | \$ 87,824                    |
| Excess (Deficiency) of Revenues Over (Under) Expenditures            | 1,613            | (15,000)           |    | (123,828)        |       | -                     | (127,634)                | (26,470                      | )  | 165             | -                            |
| Fund Balance (Reserved & Unreserved) - Beginning of Year (unaudited) | <br>1,008,420    | 379,559            | _  | 510,283          |       | 64,614                | 184,872                  | 387,665                      |    | 32,380          | 19,297                       |
| Fund Balance (Reserved & Unreserved) - End of Year (unaudited)       | \$<br>1,010,033  | \$ 364,559         | \$ | 386,455          | \$    | 64,614                | \$ 57,238                | \$ 361,195                   | \$ | 32,545          | \$ 19,297                    |

|  | 301                 | 302            | 303                       | 393               | 401              | 402<br>Cap      | 499                |  |
|--|---------------------|----------------|---------------------------|-------------------|------------------|-----------------|--------------------|--|
|  | Gen Obligation Debt |                | <b>Building Authority</b> | Economic Dev Corp | Capital Projects | Imprvmt/Equipmt |                    |  |
|  | Fund                | Main Debt Fund | Fund                      | Fund              | Fund             | Fund            | Dev Revolving Fund |  |
| Revenues:  |                     |                |                           |                   |                  |                 |                    |  |
| Property Taxes   | \$ -                | \$ 828,350     | \$ -                      | \$ -              | \$ -             | \$ -            | \$ -               |  |
| Licenses & Permits   | -                   | -              | -                         | -                 | -                | -               | -                  |  |
| Federal Sources  | -                   | -              | -                         | -                 | -                | -               | -                  |  |
| State Sources  | -                   | -              | -                         | -                 | -                | -               | -                  |  |
| Charges for Services   | -                   | -              | -                         | -                 | -                | -               | -                  |  |
| Fine & Forfeitures   | -                   | -              | -                         | -                 | -                | -               | -                  |  |
| Recreation   | -                   | -              | -                         | -                 | -                | -               | -                  |  |
| Interest & Investment Income   | -                   | -              | -                         | -                 | -                | -               | -                  |  |
| Other Revenue  | -                   | -              | -                         | -                 | -                | -               | -                  |  |
| Charges to Other Funds   | -                   | -              | -                         | -                 | -                | -               | -                  |  |
| Other Financing Sources  | -                   | -              | -                         | -                 | -                | 740,000         | -                  |  |
| Operating Transfers (In)   |                     |                | . <u> </u>                |                   |                  | 754,900         |                    |  |
| Total Revenues   | \$ -                | \$ 828,350     | \$ -                      | \$ -              | \$ -             | \$ 1,494,900    | \$ -               |  |
| Expenditures: General Government Public Safety                       | -                   | -              | -                         | -                 | -                | 152,350         |                    |  |
| Public Works   | -                   | _              | -                         | _                 | -                | 1,081,405       | _                  |  |
| Community & Economic Development                                     | _                   |                | _                         | _                 | _                | -               | -                  |  |
| Recreation & Culture   | -                   | -              | -                         | -                 | -                | -               | _                  |  |
| Land Preserve  | -                   | -              | -                         | -                 | -                | -               | -                  |  |
| Water & Sewer  | -                   | -              | -                         | -                 | -                | -               | -                  |  |
| Golf Course  | -                   | -              | -                         | -                 | -                | -               | -                  |  |
| Golf Practice Facility   | -                   | -              | -                         | -                 | -                | -               | -                  |  |
| Operating Transfers (Out)  | -                   | -              | -                         | -                 | -                | -               | -                  |  |
| Debt Service   |                     | 828,350        | <u> </u>                  |                   |                  | 135,960         |                    |  |
| Total Expenditures   | \$ -                | \$ 828,350     | \$ -                      | \$ -              | \$ -             | \$ 1,369,715    | \$ -               |  |
| Excess (Deficiency) of Revenues Over (Under) Expenditures            | -                   | -              | -                         | -                 | -                | 125,185         | -                  |  |
| Fund Balance (Reserved & Unreserved) - Beginning of Year (unaudited) | 62,370              |                | 63,384                    | 13,355            | 16,139           | 110,695         | 16,450             |  |
| Fund Balance (Reserved & Unreserved) - End of Year (unaudited)       | \$ 62,370           | \$ -           | \$ 63,384                 | \$ 13,355         | \$ 16,139        | \$ 235,880      | \$ 16,450          |  |

Retiree Insurance Total Golf Course Fund Golf Practice Fund Water & Sewer Fund Land Preserve Fund Self-Insurance Fund Fund All Funds Revenues: Property Taxes \$ - \$ - \$ 448,985 \$ - \$ - \$ - \$ 6,381,062 Licenses & Permits 336,470 Federal Sources 94,824 State Sources 2,245,467 Charges for Services 1,203,300 98,710 5,141,995 9,956,000 17,264,005 Fine & Forfeitures 211,600 Recreation 150,543 Interest & Investment Income 22.050 691.000 700,470 Other Revenue 1,000 295,250 50,000 18,180 485,003 Charges to Other Funds 324,523 1,442,430 2,710,513 Other Financing Sources 1,950,000 2,690,000 17,179,665 21,270,355 Operating Transfers (In) **Total Revenues** 1,203,300 98,710 5,614,030 30,071,915 374,523 1,460,610 54,540,312 Expenditures: General Government 374,523 1,449,942 \$ 4,341,662 Public Safety 6,057,970 Public Works 4,459,646 Community & Economic Development 489,755 Recreation & Culture 909,956 26,988,112 26,988,112 Land Preserve Water & Sewer 3,930,089 3,930,089 Golf Course 1,304,939 162,155 1,467,094 Golf Practice Facility 3,451,431 3,935,790 Operating Transfers (Out) Debt Service 972,558 212,419 2,149,287 1,304,939 162,155 4,902,647 30,651,962 374,523 1,449,942 54,729,361 **Total Expenditures** Excess (Deficiency) of Revenues Over (Under) Expenditures (101,639)(63,445)711,383 (580,047)10,668 (189,049)Fund Balance (Reserved & Unreserved) - Beginning of Year (unaudited) (531,964)1,612,717 20,258,528 17,384,178 558,176 316,026 42,467,144 Fund Balance (Reserved & Unreserved) - End of Year (unaudited) (633,603) \$ 1,549,272 \$ 20,969,911 \$ 16,804,131 \$ 558,176 \$ 326,694 \$ 42,278,095

585

592

596

677

680

584

# GENERAL FUND

# Overview

General Fund revenues are comprised of the following sources:

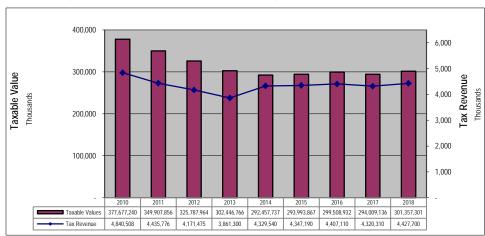
- Property taxes & fees \$4,634,960
- State sources of revenue, including revenue sharing \$1,315,231
- Operating transfers (in) \$2,675,000
- Charge to other funds \$943,560
- Licenses and permits \$336,470
- Charges for services, including ambulance billings \$569,000
- Other revenue \$45,123
- Recreation fees \$150,543

The total revenues budgeted for the General Fund in fiscal year 2017/18 is \$10,771,187, as compared to \$10,599,100 in the 2016/17 adopted budget.

## Property Tax Revenue

Property tax revenues represent 43.0% of General Fund revenues, an increase from the previous year of approximately 0.7%. The increase from prior year is primarily due to a slight increase in residential property taxable values. New legislation exempts certain personal property from taxation and instead the city receives funding from the State as Essential Services Assessment. The estimated impact on the City of Riverview is approximately a loss of \$27,000.

Residential taxable values increased slightly for 2017/18, with an anticipated increase of approximately 1.2% from last year. The result is a gain of property tax revenue of approximately \$107,400 for the General Fund over last year.



It is expected that residential taxable values should continue to increase by the change in CPI (as calculated by the State) or five percent, whichever is less. This means that it will be a slow climb to get back to the property tax levels in previous years.

A table has been provided in the Supplemental Information section that shows the City's taxable value, by category, since 2006.

#### Federal Sources of Revenue

Federal sources of revenue are typically grants received by the City for public safety, primarily in the form of equipment received through the Department of Homeland Security. In 2014/15, the City budgeted for a COPS Rehiring Grant that was originally awarded in 2009. This grant reimbursed the City for entry-level wages and benefits for replacing a retiring police officer. Funds from this grant expired in 2014/15.

In 2017/18, the City budgeted for an equipment grant for Department of Homeland Security that was awarded to the City. The funds will be used to purchase and install a camera for surveillance use at the boat ramp. The City will continue to pursue additional grants, and if awarded will amend the budget.

#### State Sources of Revenue

State sources of revenue, primarily revenue sharing payments, make up 12.2% of the General Fund budgeted revenues. The State Revenue Sharing program distributes to local governments the sales tax collected by the State of Michigan as unrestricted revenues.

There are two types of revenue sharing payments – constitutional and EVIP. Constitutional revenue sharing is distributed on a per capita basis (i.e., population). Since 2000, the City has been receiving constitutional revenue sharing based on the US Census figure of 13,272. The 2010 US Census showed the City with a population of 12,486, a decrease of approximately 6%. Now the 2013 US Census shows the City with a population of 12,255, a decrease of approximately 2%. This means that the City will receive a smaller portion of sales tax collected by the State.

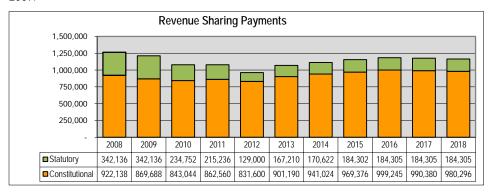
The other type of revenue sharing is the statutory portion, which is subject to annual appropriation by the State of Michigan. Statutory revenue sharing was eliminated in 2012, and replaced by the Economic Vitality Incentive Program (EVIP).

In February 2012, Governor Snyder eliminated the statutory revenue sharing allocation from the State budget. As a partial replacement, Governor Snyder has proposed that \$225 million be appropriated as an incentive-based revenue source for local units of government that adopt or continue best fiscal management practices and aggressively pursue employee cost-reducing measures.

Governor Snyder proposed a set of three criteria in order to receive statutory revenue sharing – accountability and transparency, sharing of services, and addressing employee compensation. Even if a community attains all three criteria, they are still expected to receive approximately 40% less revenue than in 2010/11.

As recently as 2006, the City received total revenue sharing payments of over \$1,300,000. For the upcoming fiscal year, the City is projecting total revenue sharing payments to be \$1,164,601, an overall reduction of nearly \$135,000.

The following table shows the history of revenue sharing payments received by the City since 2007:



It is not anticipated that revenue sharing will increase significantly in the near future.

Fiscal year 2017/18 also includes an estimated payment from the State of Michigan for the Essential Services Assessment. This funding represents the portion of personal property that has been exempted under new legislation and is intended to reimburse municipalities for this revenue. As this is a new funding source, there is uncertainty of how the amounts will be calculated and how much Riverview will receive. We have budgeted \$117,000 for this reimbursement but will be monitoring this as more information is released by the State.

# Operating Transfers (In)

The City uses operating transfers from the Land Preserve Fund and other funds to subsidize a large portion of General Fund operations. For 2017/18, these operating transfers will amount to \$2,675,000, or 24.8% of General Fund revenues.

The operating transfers from the Land Preserve are made in lieu of higher tax rates to the City's residents. The amount being transferred in 2017/18 is equal to 8.84 mills of additional

tax levy based on the City's taxable value of \$301,357,301. These transfers are evaluated annually so that reliance on the Land Preserve does not exceed what is available.

# **Charges for Services**

Charges for services for 2017/18 are budgeted at \$569,000, which accounts for approximately 5.3% of General Fund revenues. These fees include ambulance billings; billings to the school district for fuel purchases; and weed cutting done by the City for code violations. Also included are fees charged by the clerk for handling non-City elections.

## Charges to Other Funds

The General Fund allocates a portion of its expenditures to other funds for work or services incurred by the General Fund. Examples of this include wages for public works employees which are charged to the Major and Local Streets Funds, vehicle maintenance and fuel charged to the enterprise funds, and work performed by general government employees for other funds.

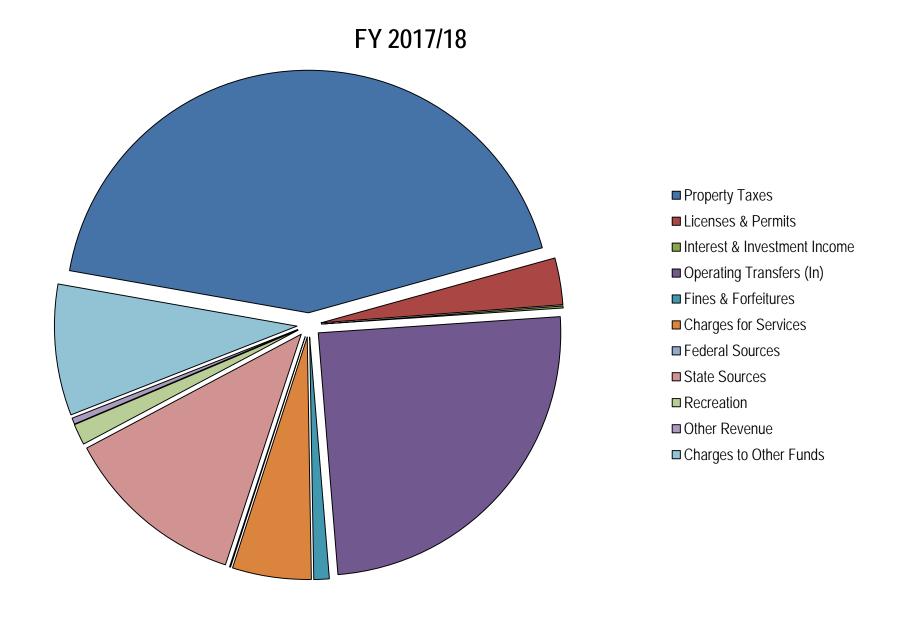
For 2017/18, the General Fund is budgeting \$943,560 for these charges.

#### Recreation

Recreation fees for 2017/18 are budgeted at \$150,534, or approximately 1.4% of General Fund revenues. These fees are for programs run by or contracted by the Recreation Department, as well as a grant from SMART for transportation. This grant is used to subsidize the senior taxi service provided by the City. These revenues have been steadily decreasing due to budget reductions in the number of programs offered.

#### Other Revenues

Other revenues for 2017/18 are budgeted at \$45,123, and include misc. items for which the City receives funds. The primary revenue in this category is the prescription refunds that the City receives for self-funding its prescription program.



| OL NUMBER   | DEGODIDATION  | 2015-16<br>ACTIVITY   | 2016-17<br>ORIGINAL   | 2016-17<br>AMENDED  | 2016-17<br>ACTIVITY   | 2016-17<br>PROJECTEDIY N   |   |
|---|---|---|---|---|---|--|---|
| GL NUMBER   | DESCRIPTION   |   | BUDGET  | BUDGET  | THRU 02/28/17   | ACTIVITY   | BUDGET  |
| Fund: 101 General Fund<br>PROPERTY TAXES<br>101-000-404.000<br>101-000-404.500<br>101-000-404.600<br>101-000-404.700<br>101-000-405.000<br>101-000-640.010<br>PROPERTY TAXES                          | Property Tax Revenue Payment in Lieu of Taxes Penalties & Interest Delinq Taxes Delinq Personal Prop Tax Property Tax Chargebacks Admin Fee - Property Tax  | 4,384,490<br>87,097<br>30,341<br>0<br>0<br>94,263<br>4,596,191  | 4,320,310<br>80,000<br>39,200<br>0<br>0<br>90,280<br>4,529,790  | 4,320,310<br>80,000<br>39,200<br>0<br>90,280<br>4,529,790   | 4,285,797<br>178,122<br>16,774<br>(13,144)<br>8,259<br>94,714<br>4,570,522  | 4,300,000<br>178,122<br>31,000<br>0<br>8,259<br>94,275<br>4,611,656                          | 4,427,700<br>80,000<br>33,460<br>0<br>93,800<br>4,634,960   |
| LICENSES & PERMITS 101-000-483.000 101-000-485.000 101-000-485.000 101-000-487.000 101-000-625.010 101-000-630.010 101-000-630.030 101-000-630.040 101-000-630.050 101-000-630.070 LICENSES & PERMITS | Rental Housing Registration Fees Rental Inspection Fees Background Check for Business License Home Transfer Inspection Fees Vacant Property Registration Fees General Business Licenses Non-Business License/Permits Contractor Licenses Building Permits Electrical Permits Heating Permits Plumbing Permits Site Plan Review Non-Refundable | 1,710<br>36,375<br>125<br>0<br>0<br>17,205<br>12,425<br>5,460<br>113,574<br>20,865<br>24,995<br>7,612<br>300<br>240,646 | 1,500<br>119,000<br>300<br>30,000<br>30,000<br>17,000<br>14,300<br>6,000<br>128,000<br>14,000<br>22,000<br>5,800<br>0 | 1,500<br>119,000<br>300<br>30,000<br>30,000<br>17,000<br>14,300<br>6,000<br>128,000<br>14,000<br>22,000<br>5,800<br>0 | 235<br>27,440<br>525<br>20,550<br>1,200<br>17,790<br>8,299<br>6,400<br>51,177<br>16,922<br>15,919<br>7,315<br>3,800 | 1,500 75,000 600 27,000 5,100 17,680 12,000 7,000 128,000 18,000 17,000 10,000 3,800 322,680 | 1,500<br>91,170<br>300<br>30,000<br>10,000<br>18,000<br>12,000<br>8,000<br>100,000<br>27,000<br>25,000<br>12,500<br>1,000 |
| FEDERAL SOURCES<br>101-000-501.400<br>FEDERAL SOURCES   | Federal Grant DHS Operation Stonegard _   | 0   | 0   | 0 0   | 0 0   | 0  | 7,000   |
| STATE SOURCES<br>101-000-539.015<br>101-000-539.030<br>101-000-540.000<br>101-000-575.100<br>101-000-575.200<br>101-000-575.300<br>101-000-575.310<br>101-000-575.330<br>STATE SOURCES                | State Grant - MMRMA RAP Grant State Grant Michigan Safe Communities Wayne County Parks Grant Revenue Sharing Statutory Revenue Sharing Constitutional State Revenue Liquor Licenses State Revenue MDOT Reimbursement State Revenue-Personal Property Foregone   | 5,051<br>6,671<br>0<br>184,305<br>950,434<br>7,176<br>20,472<br>73,338<br>1,247,447                                     | 0<br>0<br>0<br>184,305<br>990,380<br>7,000<br>20,400<br>117,230<br>1,319,315  | 0<br>5,919<br>50,533<br>184,305<br>990,380<br>7,000<br>20,400<br>117,230<br>1,375,767                                 | 0<br>11,535<br>0<br>92,151<br>502,331<br>6,826<br>20,361<br>147,715<br>780,919                                      | 0<br>11,535<br>0<br>184,305<br>958,443<br>6,826<br>20,361<br>147,715<br>1,329,185            | 0<br>6,000<br>0<br>184,305<br>980,296<br>7,000<br>20,400<br>117,230<br>1,315,231  |
| FINE & FORFEITURES<br>101-000-575.655<br>101-000-602.120<br>FINE & FORFEITURES  | District Court Reimbursement District Court Technology Fee  | 84,700<br>26,066<br>110,766   | 71,500<br>25,120<br>96,620  | 71,500<br>25,120<br>96,620  | 0<br>12,665<br>12,665   | 71,500<br>18,420<br>89,920   | 84,700<br>24,200<br>108,900   |

| GL NUMBER                          | DESCRIPTION  | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTED Y MO<br>ACTIVITY | 2017-18<br>GR PROPOSED<br>BUDGET |
|------------------------------------|--|---------------------|-------------------------------|------------------------------|--------------------------------------|---------------------------------------|----------------------------------|
|                                    |  |                     | DODOLI                        | BODGET                       | 11110 02/20/11                       | AOTIVITI                              |                                  |
| Fund: 101 General Fund             | 1  |                     |                               |                              |                                      |                                       |                                  |
| OTHER REVENUE<br>101-000-584.000   | Wayne County FireTraining Reimbursement                | 470                 | 0                             | 0                            | 0                                    | 0                                     | 0                                |
| 101-000-640.072                    | Reimb for Workers Comp                                 | 146                 | 0                             | 0                            | 0                                    | 0                                     | 0                                |
| 101-000-670.010                    | Sundry Revenues  | 8,810               | 4,500                         | 4,500                        | 5.068                                | 5.000                                 | 5,500                            |
| 101-000-670.030                    | Sale of Equipment                                      | 21,499              | 3,000                         | 3,000                        | 17,628                               | 18,000                                | 10,000                           |
| 101-000-680.015                    | Police Fees - Misc                                     | 2,719               | 2,600                         | 2,600                        | 2,266                                | 2,625                                 | 2,600                            |
| 101-000-680.040                    | Auto Salvage Inspections                               | 0                   | 0                             | 0                            | 100                                  | 0                                     | 0                                |
| 101-000-687.000                    | Prescription Refunds                                   | 28,495              | 24,300                        | 24,300                       | 17,790                               | 27,145                                | 27,000                           |
| 101-000-692.600                    | Postage Reimbursement                                  | 11                  | 45                            | 45                           | 24                                   | 25                                    | 23                               |
| OTHER REVENUE                      |  | 62,150              | 34,445                        | 34,445                       | 42,876                               | 52,795                                | 45,123                           |
| CHARGES FOR SERVI                  | CES  |                     |                               |                              |                                      |                                       |                                  |
| 101-000-625.030                    | Clerks Fees  | 36,894              | 25,900                        | 25,900                       | 15,977                               | 25,900                                | 25,900                           |
| 101-000-630.090                    | Administrative Fee Eng Reviews                         | 22,421              | 25,000                        | 25,000                       | 15,217                               | 23,000                                | 25,000                           |
| 101-000-631.000                    | Fire Inspections                                       | 3,170               | 0                             | 0                            | 1,900                                | 2,500                                 | 2,500                            |
| 101-000-660.075                    | Weed Cutting   | 4,008               | 25,000                        | 25,000                       | 8,729                                | 12,320                                | 14,300                           |
| 101-000-660.076                    | General DPW Repairs                                    | 101                 | 0                             | 0                            | 667                                  | 0                                     | 0                                |
| 101-000-660.077<br>101-000-670.080 | Misc Property Clean Up Gas & Oil Charges - Rvw Schools | 1,042<br>30,839     | 800<br>30,260                 | 800<br>30,260                | 1,034<br>21,743                      | 1,255<br>37,273                       | 1,300<br>38,000                  |
| 101-000-680.020                    | Ambulance Billings                                     | 607,703             | 420,000                       | 420,000                      | 213,846                              | 37,273<br>397,420                     | 462,000                          |
| CHARGES FOR SERV                   | <u> </u>   | 706,178             | 526,960                       | 526,960                      | 279,113                              | 499,668                               | 569,000                          |
|                                    |  | 700,170             | 520,900                       | 520,900                      | 219,113                              | 499,000                               | 309,000                          |
| CHARGES TO OTHER                   |  | 40.005              | 50.000                        | 50.000                       | 00.040                               | 50.000                                | 04 500                           |
| 101-000-640.030                    | Admin - Major Streets                                  | 49,395              | 58,220                        | 58,220                       | 38,813                               | 58,220                                | 61,500                           |
| 101-000-640.031                    | Labor Reimb - Major Strts                              | 23,481              | 36,000                        | 36,000                       | 24,527                               | 36,000                                | 42,000                           |
| 101-000-640.040<br>101-000-640.041 | Admin - Local Streets Labor Reimb - Local Strts        | 21,456<br>50,197    | 25,390<br>90,500              | 25,390<br>90,500             | 16,927<br>61,142                     | 25,390<br>90,500                      | 26,700<br>107,300                |
| 101-000-640.050                    | Admin - Golf Course                                    | 116,800             | 120,400                       | 120,400                      | 60,200                               | 120,400                               | 124,100                          |
| 101-000-640.051                    | Gas,Oil,Repairs - Golf                                 | 10,841              | 7,460                         | 7.460                        | 4,388                                | 6,800                                 | 5.570                            |
| 101-000-640.052                    | Admin - Golf Practice                                  | 13,900              | 14,400                        | 14,400                       | 7,200                                | 14,400                                | 14,900                           |
| 101-000-640.053                    | Gas.Oil.Repairs - GPF                                  | 1,205               | 830                           | 830                          | 488                                  | 750                                   | 620                              |
| 101-000-640.060                    | Admin - Water/Sewer                                    | 164,900             | 169,900                       | 169,900                      | 84,950                               | 169,900                               | 175,000                          |
| 101-000-640.061                    | Gas,Oil,Repairs - Wtr/Swr                              | 56,053              | 45,930                        | 45,930                       | 28,478                               | 42,800                                | 39,460                           |
| 101-000-640.062                    | Building Rent - Wtr/Sewer                              | 19,400              | 20,000                        | 20,000                       | 10,000                               | 20,000                                | 20,600                           |
| 101-000-640.070                    | Admin - Land Preserve                                  | 204,200             | 210,400                       | 210,400                      | 105,200                              | 210,400                               | 216,800                          |
| 101-000-640.071                    | Gas,Oil,Repairs - LP                                   | 30,160              | 27,760                        | 27,760                       | 15,287                               | 23,500                                | 25,210                           |
| 101-000-640.090                    | Admin - Cable Fund                                     | 78,900              | 81,300                        | 81,300                       | 40,650                               | 81,300                                | 83,800                           |
| 101-000-640.275                    | CDBG Labor Reimbursement                               | 8,438               | 0                             | 0 _                          | 0                                    | 0                                     | 0                                |
| CHARGES TO OTHER                   | RFUNDS   | 849,326             | 908,490                       | 908,490                      | 498,250                              | 900,360                               | 943,560                          |
| RECREATION                         |  |                     |                               |                              |                                      |                                       |                                  |
| 101-000-660.040                    | Recreation Activity Fees                               | 25,273              | 28,222                        | 28,222                       | 14,417                               | 26,431                                | 24,465                           |
| 101-000-660.045                    | Recreation Program Rev                                 | 42,951              | 42,000                        | 42,000                       | 25,579                               | 41,000                                | 43,000                           |
| 101-000-660.059                    | RBA Revenues   | 0                   | 1,250                         | 1,250                        | 0                                    | 1,250                                 | 1,000                            |
| 101-000-660.060                    | Community Center Rentals                               | 19,138              | 19,075                        | 19,075                       | 13,270                               | 18,100                                | 22,520                           |

|  |   | 2015-16                          | 2016-17                          | 2016-17                          | 2016-17                          | 2016-17                          | 2017-18                          |
|--|---|----------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|
| GL NUMBER  | DESCRIPTION   | ACTIVITY                         | ORIGINAL<br>BUDGET               | AMENDED<br>BUDGET                | ACTIVITY<br>THRU 02/28/17        | PROJECTEDIY M<br>ACTIVITY        | BUDGET                           |
| Fund: 101 General Fund: 101 General Fund: 101 General Fund: RECREATION 101-000-660.065 101-000-660.066 101-000-660.069 | Corp Donations-Summerfest Senior Taxi Program Summerfest Revenues | 21,500<br>38,392<br>4,290        | 15,000<br>27,558<br>2,075        | 15,000<br>27,558<br>2,075        | 11,000<br>14,433<br>200          | 15,000<br>27,558<br>2,000        | 22,000<br>27,558<br>10,000       |
| 101-000-660.080  | Reimbursement Utilities   | 0                                | 0                                | _,0.0                            | 766                              | 0                                | 0                                |
| RECREATION   |   | 151,544                          | 135,180                          | 135,180                          | 79,665                           | 131,339                          | 150,543                          |
| INTEREST & INVESTI<br>101-000-650.010<br>INTEREST & INVEST   | Interest on Investments   | (4,130)<br>(4,130)               | (14,600)<br>(14,600)             | (14,600)<br>(14,600)             | (11,907)<br>(11,907)             | <u>(7,830)</u><br><u>(7,830)</u> | (14,600)<br>(14,600)             |
| TRANSFERS (IN)<br>101-000-699.020<br>101-000-699.243<br>TRANSFERS (IN)   | Operating Transfer LP<br>Operating Transfer - C&T                 | 1,337,500<br>75,000<br>1,412,500 | 2,600,000<br>75,000<br>2,675,000 | 2,600,000<br>75,000<br>2,675,000 | 1,300,000<br>37,500<br>1,337,500 | 2,270,000<br>75,000<br>2,345,000 | 2,600,000<br>75,000<br>2,675,000 |
| ESTIMATED REVENU   | JES - FUND 101  | 9,372,618                        | 10,599,100                       | 10,655,552                       | 7,767,175                        | 10,274,773                       | 10,771,187                       |

**DEPARTMENT: City Council** 

# **Department Description**

The City Council is the legislative and governing body of the City of Riverview and has the power to make and enforce all laws and regulations with respect to municipal affairs, subject only to the limitations and restrictions of the City Charter and the State Constitution. The City Council has the power, in the name of the City, to do whatever is appropriate for the municipal corporation and the general welfare of the City's inhabitants, unless it is specifically forbidden by the State Constitution.

The elected officers of the City are the Mayor and six Council members. Each shares equal voting powers on all questions coming before the Council. The Mayor serves a four-year term and Council members serve staggered, four-year terms. Terms are established to provide three vacancies, with elections held in November of the odd-numbered years.

The City Council appoints the City Manager, City Attorney and members of all advisory boards, commissions and committees, all of whom serve at the pleasure of the City Council.

## **Expenditure Highlights**

|                      | 2015/16 | 2016/17 | 2016/17   | 2017/18  |
|----------------------|---------|---------|-----------|----------|
|                      | Actuals | Budget  | Projected | Proposed |
| EXPENDITURES         |         |         |           |          |
| Salaries & Wages     | 29,078  | 29,000  | 29,000    | 36,000   |
| Fringe Benefits      | 2,267   | 2,390   | 2,390     | 2,897    |
| Operating Expenses   | 2,514   | 4,189   | 2,200     | 4,189    |
| Contractual Services | 20,693  | 19,485  | 22,877    | 21,150   |
| Other Expenses       | 7,749   | 7,000   | 4,233     | 7,050    |
| TOTAL                | 62,301  | 62,064  | 60,700    | 71,286   |

- Budgeted funds include the salaries of the Mayor and City Council
- Funds also budgeted for dues and membership fees for Downriver Mutual Aid (DMA),
   Downriver Community Conference (DCC), Southeast Michigan Council of Governments (SEMCOG), and the Michigan Municipal League (MML)

- 1. Develop policies that take into consideration the goals of the entire community.
- 2. Develop policies that take into consideration the financial future of the community. Developing policies that address not only the community's wants, but its needs and ability to provide the required services.
- 3. To be diligent to provide guidance and insight into the financial future of the community while providing support on tough decisions needed to assure the community is financially stable.
- Provide policy guidance and direction on major work tasks for the coming year:
  - Monitor the city roadway ongoing infrastructure improvement project.
  - Monitor the progress of the Riverview, Trenton and Grosse Ile Water Treatment Study.
  - Monitor the regional sanitary sewer improvements involving the Wayne County Water Treatment Plant.
  - Continue to promote modernization of City Charter and City Code.
  - Monitor the BASF river property site solution and its effect on the municipal boat ramp.
  - Monitor the development of the City of Riverview website.
  - Monitor the storm water management and improvement programs.
- 5. Support the efforts of the task force to promote priority City Planning involving the Land Preserve Committee, Riverview Highlands Facilities Committee.
- 6. Monitor the financial recovery of the Riverview Highlands Golf Course and the Golf Course Practice Facility.
- 7. Build on the relationship of the Riverview Community School District to foster better communication with school administration.
- 8. Promote intergovernmental cooperation and participation in grant activities.

|                          |                                | 2015-16  | 2016-17            | 2016-17           | 2016-17                   | 2016-17  | 2017-18                  |
|--------------------------|--------------------------------|----------|--------------------|-------------------|---------------------------|----------|--------------------------|
| GL NUMBER                | DESCRIPTION                    | ACTIVITY | ORIGINAL<br>BUDGET | AMENDED<br>BUDGET | ACTIVITY<br>THRU 02/28/17 | ACTIVITY | Y MGR PROPOSED<br>BUDGET |
| Dept 101-City Council    |                                |          |                    |                   |                           |          |                          |
| 101-101-725.125          | Mayoral Wages                  | 1,877    | 5,000              | 5,000             | 0                         | 5,000    | 6,000                    |
| 101-101-725.130          | City Council Wages             | 27,201   | 24,000             | 24,000            | 16,346                    | 24,000   | 30,000                   |
| 101-101-725.500          | Social Security-Employer       | 2,224    | 2,250              | 2,250             | 1,251                     | 2,250    | 2,757                    |
| 101-101-735.000          | Workers Comp Expense           | 43       | 140                | 140               | 33                        | 140      | 140                      |
| 101-101-740.000          | Operating Supplies             | 2,514    | 3,850              | 3,789             | 1,108                     | 2,200    | 3,789                    |
| 101-101-745.000          | Meal Reimbursement             | 0        | 400                | 400               | 0                         | 0        | 400                      |
| 101-101-802.000          | Dues & Subscriptions           | 380      | 0                  | 0                 | 198                       | 33       | 50                       |
| 101-101-802.030          | Mutual Aid - DRANO             | 8,325    | 8,500              | 8,500             | 8,325                     | 8,325    | 8,500                    |
| 101-101-802.040          | Downriver Comm Conference      | 4,750    | 4,750              | 4,750             | 4,750                     | 4,750    | 4,750                    |
| 101-101-802.050          | SEMCOG Membership              | 0        | 0                  | 0                 | 0                         | 0        | 1,600                    |
| 101-101-802.060          | Michigan Municipal League      | 5,744    | 5,800              | 5,800             | 5,762                     | 5,762    | 5,800                    |
| 101-101-802.075          | Chamber of Commerce            | 374      | 374                | 435               | 435                       | 435      | 500                      |
| 101-101-802.085          | Mich Street Lighting Coalition | 1,500    | 0                  | 0                 | 0                         | 0        | 0                        |
| 101-101-818.015          | Special Legal Counsel          | 0        | 0                  | 0                 | 3,605                     | 3,605    | 0                        |
| 101-101-854.000          | Public Relations               | 5,373    | 4,000              | 4,000             | 850                       | 2,000    | 4,000                    |
| 101-101-862.000          | Travel, Ed & Training          | 496      | 1,500              | 1,500             | 0                         | 700      | 1,500                    |
| 101-101-889.000          | Hall of Fame Scholarship       | 500      | 500                | 500               | 500                       | 500      | 500                      |
| 101-101-889.040          | American Legion Contribution   | 1,000    | 1,000              | 1,000             | 1,000                     | 1,000    | 1,000                    |
| Totals for dept 101-City | Council                        | 62,301   | 62,064             | 62,064            | 44,163                    | 60,700   | 71,286                   |

**DEPARTMENT: City Manager** 

# **Department Description**

The City Manager is the chief administrative officer of the City appointed by the City Council to direct the delivery of municipal services. The City Manager's Office is responsible for providing the City Council with information and implementing Council policies. This involves administrative decision making, provision of basic administrative support, direction and guidance for all City departments, programs and projects. The City Manager's Office prepares the annual budget and provides needed administrative services to all City departments for the coordination of City operations and is the focal point for the day-to-day management of the City government.

# **Expenditure Highlights**

|                      | 2015/16<br>Actuals | 2016/17<br>Budget | 2016/17<br>Projected | 2017/18<br>Proposed |
|----------------------|--------------------|-------------------|----------------------|---------------------|
| EXPENDITURES         |                    |                   |                      |                     |
| Salaries & Wages     | 171,470            | 174,460           | 174,460              | 181,440             |
| Fringe Benefits      | 152,099            | 164,745           | 160,641              | 162,664             |
| Operating Expenses   | 2,001              | 2,200             | 1,700                | 2,200               |
| Other Expenses       | 0                  | 0                 | 0                    | 0                   |
| Contractual Services | 2,512              | 2,900             | 1,900                | 2,900               |
| Capital Outlay       | (164)              | 0                 | 0                    | 0                   |
| TOTAL                | 327,918            | 344,305           | 338,701              | 349,204             |

 Funds are appropriated for salaries & fringe benefits of City Manager and Confidential Secretary.

- 1. Provide leadership and direction on budget reduction and reorganization strategies.
- 2. Closely monitor health care costs in an effort to develop strategies to reduce costs.
- 3. Work with staff members in the development of strategies for the containment of City operating costs.
- 4. Work with elected officials to use electronic communication effectively.
- 5. Work with the City Clerk in implementing new technologies to enhance our records retention program.
- 6. Coordinate management task objectives on the topics of employee empowerment, emergency preparedness, training, computer networking and software, and employee benefits administration.
- 7. Provide leadership and direction for implementation of the City's Capital Improvements Program.
- 8. Implement business plans for City enterprises.
- 9. Monitor the continuation of the comprehensive street repair and reconstruction program.
- 10. Promote modernization of the City Charter and City Code.

|                          |                             | 2015-16  | 2016-17  | 2016-17 | 2016-17       | 2016-17        | 2017-18     |
|--------------------------|-----------------------------|----------|----------|---------|---------------|----------------|-------------|
|                          |                             | ACTIVITY | ORIGINAL | AMENDED | ACTIVITY      | PROJECTED Y MO | GR PROPOSED |
| GL NUMBER                | DESCRIPTION                 |          | BUDGET   | BUDGET  | THRU 02/28/17 | ACTIVITY       | BUDGET      |
| Dept 172-City Manager    |                             |          |          |         |               |                |             |
| 101-172-725.000          | Full-Time Salaries          | 164,594  | 165,710  | 165,710 | 104,035       | 165,710        | 172,190     |
| 101-172-725.300          | Longevity                   | 750      | 850      | 850     | 350           | 850            | 950         |
| 101-172-725.400          | Pay-In-Lieu-Bonus, Vac, Per | 6,126    | 7,900    | 7,900   | 0             | 7,900          | 8,300       |
| 101-172-725.500          | Social Security-Employer    | 11,866   | 14,400   | 14,400  | 7,258         | 14,400         | 14,900      |
| 101-172-725.600          | Deferred Compensation       | 10,060   | 11,200   | 11,200  | 5,589         | 11,200         | 11,350      |
| 101-172-725.700          | Health Insurance Expense    | 36,608   | 36,380   | 36,380  | 21,052        | 36,380         | 36,650      |
| 101-172-725.710          | Optical Insurance Expense   | 252      | 185      | 185     | 122           | 200            | 190         |
| 101-172-725.720          | Dental Insurance Expense    | 6,001    | 4,300    | 4,300   | 3,278         | 4,881          | 4,300       |
| 101-172-725.800          | Life Insurance Expense      | 935      | 980      | 980     | 616           | 980            | 930         |
| 101-172-725.900          | City Pension Contribution   | 49,799   | 54,700   | 54,700  | 26,173        | 50,000         | 51,764      |
| 101-172-725.950          | GASB 45 OPEB Contribution   | 35,937   | 41,450   | 41,450  | 21,161        | 41,450         | 41,430      |
| 101-172-730.000          | Unemployment Expense        | 11       | 300      | 300     | 11            | 300            | 300         |
| 101-172-735.000          | Workers Comp Expense        | 630      | 850      | 850     | 478           | 850            | 850         |
| 101-172-740.000          | Operating Supplies          | 1,400    | 1,500    | 1,500   | 919           | 1,500          | 1,500       |
| 101-172-745.000          | Meal Reimbursement          | 601      | 700      | 700     | 343           | 200            | 700         |
| 101-172-850.000          | Telephone                   | 1,661    | 1,800    | 1,800   | 493           | 800            | 1,800       |
| 101-172-853.000          | Cell Phone                  | 851      | 1,100    | 1,100   | 260           | 1,100          | 1,100       |
| 101-172-962.000          | Emergency Operations Cntr   | (164)    | 0        | 0       | 0             | 0              | 0           |
| Totals for dept 172-City | Manager                     | 327,918  | 344,305  | 344,305 | 192,138       | 338,701        | 349,204     |

**DEPARTMENT:** Assessor/Purchasing

# **Department Description**

All taxable real estate must be identified and placed on the tax rolls according to its market value. Appraisals of new construction, reappraisals of existing buildings, land value calculation, homestead administration, classification, gathering of sales information, and keeping property files current are tasks performed within this activity. New building and plats are added to the tax rolls each year as of December 31.

This Department oversees all purchases made within the City except for items bought with petty cash. A limited purchase order system is maintained in several departments which are restricted to certain accounts and limited to \$500 on each purchase. The Purchasing Office maintains stock on items, such as City stationary and photo copy materials which are used by all departments. The Purchasing Office maintains cooperative purchasing contracts with the State of Michigan and other governmental purchasing entities. All bid specifications are processed through Purchasing. Purchase requisitions are received via computer from the departments; they are checked for budget compliance and procedure as needed. A vendor is selected and a purchase order is issued. If Council action is required, all pertinent data is collected and sent to the City Council with a recommendation for action. If bids are required, specifications are drawn up and ads are made, bids received and sent to the City Council. This Department also records and disposes of all surplus material from other departments.

# **Expenditure Highlights**

|                      | 2015/16<br>Actuals | 2016/17<br>Budget | 2016/17<br>Projected | 2017/18<br>Proposed |
|----------------------|--------------------|-------------------|----------------------|---------------------|
| EXPENDITURES         |                    |                   |                      |                     |
| Salaries & Wages     | 29,864             | 73,290            | 66,925               | 74,400              |
| Fringe Benefits      | 11,431             | 17,980            | 17,920               | 32,710              |
| Operating Supplies   | 5,164              | 5,250             | 4,873                | 5,200               |
| Other Expenses       | 370                | 1,310             | 1,270                | 1,310               |
| Contractual Services | 70,383             | 83,540            | 83,300               | 88,710              |
| TOTAL                | 117,212            | 181,370           | 174,288              | 202,330             |

- Budget includes funding for one part-time staff member
- Funds are appropriated for Downriver Assessing Group to perform assessing services on a contractual basis
- Funds are budgeted for the printing & mailing of assessment notices and personal property statements

- 1. Continue to provide property information and data to residents through the BS&A online lookup.
- 2. Coordinate with Downriver Assessing Group for all assessing services, including preparation of assessment rolls and Board of Review appeals.
- 3. Review the procurement card program and re-evaluate extending the issuance of cards to non-administrative and support staff.
- 4. Review the purchasing manual (adopted in 1995) and revise if deemed necessary.
- 5. Review the current bid processes and revise as necessary.
- 6. Investigate collaboration with local communities on cooperative bidding.

|                         |                                | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED TY | 2017-18<br>MGR PROPOSED |
|-------------------------|--------------------------------|---------------------|---------------------|--------------------|---------------------|-------------------------|-------------------------|
| GL NUMBER               | DESCRIPTION                    |                     | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                | BUDGET                  |
| Dept 209-Purchasing /   | Assessing                      |                     |                     |                    |                     |                         |                         |
| 101-209-725.000         | Full-Time Salaries             | 13,458              | 13,700              | 13,700             | 16,713              | 45,525                  | 51,800                  |
| 101-209-725.100         | Part-Time Salaries             | 15,845              | 58,900              | 58,900             | 10,746              | 19,900                  | 19,900                  |
| 101-209-725.300         | Longevity                      | 75                  | 90                  | 90                 | 88                  | 900                     | 100                     |
| 101-209-725.400         | Pay-In-Lieu-Bonus,Vac,Per      | 486                 | 600                 | 600                | 0                   | 600                     | 2,600                   |
| 101-209-725.500         | Social Security-Employer       | 2,257               | 6,900               | 6,900              | 2,017               | 6,900                   | 6,200                   |
| 101-209-725.600         | Deferred Compensation          | 954                 | 1,100               | 1,100              | 807                 | 1,100                   | 4,000                   |
| 101-209-725.700         | Health Insurance Expense       | 3,930               | 4,940               | 4,940              | 5,714               | 4,940                   | 16,040                  |
| 101-209-725.710         | Optical Insurance Expense      | 22                  | 25                  | 25                 | 31                  | 25                      | 120                     |
| 101-209-725.720         | Dental Insurance Expense       | 750                 | 590                 | 590                | 852                 | 590                     | 1,980                   |
| 101-209-725.800         | Life Insurance Expense         | 49                  | 100                 | 100                | 45                  | 100                     | 100                     |
| 101-209-725.950         | GASB 45 OPEB Contribution      | 3,356               | 3,425               | 3,425              | 2,743               | 3,425                   | 3,430                   |
| 101-209-730.000         | Unemployment Expense           | 6                   | 480                 | 480                | 9                   | 480                     | 480                     |
| 101-209-735.000         | Workers Comp Expense           | 107                 | 420                 | 420                | 123                 | 360                     | 360                     |
| 101-209-740.000         | Operating Supplies             | 5,164               | 5,250               | 5,250              | 3,251               | 4,873                   | 5,200                   |
| 101-209-802.000         | Dues & Subscriptions           | 370                 | 610                 | 610                | 370                 | 570                     | 610                     |
| 101-209-803.100         | Contractual Assessing Services | 63,959              | 75,000              | 75,000             | 42,198              | 75,000                  | 80,000                  |
| 101-209-804.100         | Board of Review                | 750                 | 1,050               | 1,050              | 0                   | 1,050                   | 1,050                   |
| 101-209-818.000         | Contractual Services           | 820                 | 1,480               | 1,480              | 1 011               | 1,080                   | 1,080                   |
| 101-209-819.010         | Mat Rental - City Hall         | 1,753               | 1,900               | 1,900              | 1,214               | 1,800                   | 1,900                   |
| 101-209-853.000         | Cell Phone                     | 0                   | 0                   | 0                  | 0                   | 240                     | 480                     |
| 101-209-861.000         | Parking/Meals Reimbursemt      | 0                   | 100                 | 100                | 0                   | 100                     | 100                     |
| 101-209-862.000         | Travel, Ed & Training          | 0                   | 600                 | 600                | 0 000               | 600                     | 600                     |
| 101-209-905.100         | Printing                       | 3,101               | 4,110               | 4,110              | 3,008               | 4,130                   | 4,200                   |
| Totals for dept 209-Pur | chasing / Assessing            | 117,212             | 181,370             | 181,370            | 89,929              | 174,288                 | 202,330                 |

**DEPARTMENT: City Attorney** 

# **Department Description**

The City Attorney, who under a professional services contract, provides the City, its representative agencies and officers the necessary and proper legal services to ensure that activities of the City are conducted in accordance with the requirements of the law, that the City is properly represented in civil litigation, and that violations of City laws are prosecuted. The City Attorney is appointed by, is responsible to, and serves at the pleasure of the City Council.

The Office of City Attorney represents and appears for the City, the City Council and advisory boards, in all actions and proceedings in which they are concerned or are a party. This office also appears for a City officer or employee in all actions or proceedings in which these individuals are party defendants due to performance, and all City officers in all matters of law. Additionally, the City Attorney furnishes services at all meetings of the City Council, and prepares ordinances, resolutions, contracts and other legal documents. The City Attorney will prosecute on behalf of the people all criminal cases for violations of City ordinances and perform other legal duties as required. The City Attorney is responsible for the supervision and coordination of all outside counsel engaged to provide legal services on various matters. Further, the City Attorney reviews all significant claims made against the City and makes appropriate recommendations.

# **Expenditure Highlights**

|                      | 2015/16<br>Actuals | 2016/17<br>Budget | 2016/17<br>Projected | 2017/18<br>Proposed |
|----------------------|--------------------|-------------------|----------------------|---------------------|
| EXPENDITURES         |                    |                   |                      |                     |
| Contractual Services | 277,291            | 284,100           | 381,055              | 306,350             |
| Other Expenses       | 0                  | 0                 | 0                    | 0                   |
| TOTAL                | 277,291            | 284,100           | 381,055              | 306,350             |

|                          |                           | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED Y MO | 2017-18<br>GR PROPOSED |
|--------------------------|---------------------------|---------------------|---------------------|--------------------|---------------------|---------------------------|------------------------|
| GL NUMBER                | DESCRIPTION               | 7.011111            | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                  | BUDGET                 |
| Dept 210-City Attorney   |                           |                     |                     |                    |                     |                           |                        |
| 101-210-818.010          | Corporate Counsel         | 45,326              | 50,500              | 50,500             | 33,000              | 50,500                    | 50,500                 |
| 101-210-818.011          | Prosecutor                | 30,000              | 30,000              | 30,000             | 20,000              | 30,000                    | 30,000                 |
| 101-210-818.012          | Litigation/Spec Legal Svc | 103,124             | 125,000             | 125,000            | 79,987              | 108,000                   | 120,000                |
| 101-210-818.015          | Special Legal Counsel     | 6,024               | 6,600               | 6,600              | 20,184              | 22,000                    | 6,600                  |
| 101-210-818.016          | Labor Relations           | 92,817              | 72,000              | 72,000             | 106,030             | 170,335                   | 99,000                 |
| 101-210-818.038          | Sibley Quarry Legal Fees  | 0                   | 0                   | 0                  | 110                 | 220                       | 250                    |
| Totals for dept 210-City | Attorney                  | 277,291             | 284,100             | 284,100            | 259,311             | 381,055                   | 306,350                |

**DEPARTMENT:** City Clerk

# **Department Description**

The City Clerk's Office serves as the information center for the City. This includes maintenance of all official city records, including ordinances, resolutions, deeds, agreements, City Charter and the code of ordinances. The City Clerk is responsible for the preparation of Council meeting minutes, publishing all legal notices relating to special, Council, and commission meetings, public hearings, and election notices. The City Clerk affixes the City seal on legal documents.

The City Clerk maintains the voter registration file and acts as election officer in conducting all elections, complying with Federal, State and local laws. The City Clerk performs other activities prescribed by law including administration of oaths of office.

The City Clerk's Office issues and maintains vital records as well as business licenses.

- Budget includes funding for City Clerk and clerical position.
- Digital scanning of documents under the City's record retention program has been suspended due to budgetary constraints.
- The City newsletter will no longer be printed and distributed to residents; instead the newsletter will be published on the City's website only.

# **Expenditure Highlights**

|                      | 2015/16<br>Actuals | 2016/17<br>Budget | 2016/17<br>Projected | 2017/18<br>Proposed |
|----------------------|--------------------|-------------------|----------------------|---------------------|
| EXPENDITURES         |                    |                   |                      |                     |
| Salaries & Wages     | 110,910            | 139,048           | 125,595              | 120,427             |
| Fringe Benefits      | 62,157             | 71,163            | 74,628               | 72,100              |
| Operating Expenses   | 18,156             | 21,010            | 17,530               | 18,041              |
| Contractual Services | 25,936             | 42,718            | 32,864               | 37,312              |
| Other Expenses       | 1,258              | 4,195             | 3,901                | 5,170               |
| Capital Outlay       | 0                  | 2,650             | 2,200                | 3,450               |
| TOTAL                | 218,417            | 280,784           | 256,718              | 256,500             |

- 1. Conduct City Primary (if required), and City General elections.
- 2. Update Departmental Business License and Departmental Fee Schedule to keep in line with neighboring communities, county and the State Vital Records department.
- Reorganize crowded record areas and designate records to be scanned. Update City Record
  Retention/Destruction Schedules with the State of Michigan schedules and assist with file
  maintenance.
- 4. Continue Laserfiche scanning of city records.
- 5. Upkeep of City Newsletter, Minutes and Agendas, Public Notices and Ordinances on the city website and provide more information in an easier format.
- 6. Clerk Summer Student Intern for a 9 week part-time position to assist in elections (if necessary), document scanning, voter files, cleaning and organizing records room storage areas
- 7. Introduce State of Michigan New Election Equipment and backup laptops for current laptops that were provided by the state which will be replaced by local government when required. Expect to receive new precinct tabulators and Automarks from the Department of State in the 2017/18 election cycle. Extra Training will be required to implement these machines with our election inspectors' and their acceptance of the latest technology.
- 8. Implemented Electronic Death Certification System to file all death certificates electronically with Michigan Department of Vital Records Electronic Death Certificate Filing. Shared community services backup to purchasing/assessing, finance and recreation combined services staff, ongoing training of staff with election law. Clerk Department staff can now be accessed online eliminating overnight trips and reducing the number of trips to the Lansing Department of State.
- Continue working with downriver community clerks in training and cost cutting measures for conducting elections and updating voter registration files.

|                         |                           | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED Y M |         |
|-------------------------|---------------------------|---------------------|---------------------|--------------------|---------------------|--------------------------|---------|
| GL NUMBER               | DESCRIPTION               |                     | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                 | BUDGET  |
| Dept 215-City Clerk     |                           |                     |                     |                    |                     |                          |         |
| 101-215-725.000         | Full-Time Salaries        | 99,945              | 107,890             | 107,890            | 60,613              | 107,890                  | 102,000 |
| 101-215-725.100         | Part-Time Salaries        | 7,070               | 24,410              | 24,410             | 11,857              | 11,857                   | 10,652  |
| 101-215-725.105         | Student Intern            | 0                   | 0                   | 0                  | 0                   | 0                        | 1,840   |
| 101-215-725.200         | Overtime                  | 1,261               | 2,900               | 2,900              | 1,843               | 2,000                    | 2,000   |
| 101-215-725.300         | Longevity                 | 500                 | 550                 | 550                | 550                 | 550                      | 600     |
| 101-215-725.400         | Pay-In-Lieu-Bonus,Vac,Per | 2,134               | 3,298               | 3,298              | 1,068               | 3,298                    | 3,335   |
| 101-215-725.500         | Social Security-Employer  | 7,537               | 10,760              | 10,760             | 4,652               | 7,870                    | 8,027   |
| 101-215-725.600         | Deferred Compensation     | 5,947               | 7,540               | 7,540              | 3,893               | 6,284                    | 6,410   |
| 101-215-725.700         | Health Insurance Expense  | 18,698              | 20,190              | 20,190             | 9,693               | 26,920                   | 25,950  |
| 101-215-725.710         | Optical Insurance Expense | 126                 | 98                  | 98                 | 61                  | 168                      | 190     |
| 101-215-725.720         | Dental Insurance Expense  | 4,237               | 3,850               | 3,850              | 2,907               | 6,733                    | 3,130   |
| 101-215-725.800         | Life Insurance Expense    | 295                 | 320                 | 320                | 194                 | 340                      | 300     |
| 101-215-725.950         | GASB 45 OPEB Contribution | 24,928              | 26,975              | 26,975             | 12,680              | 25,200                   | 26,980  |
| 101-215-730.000         | Unemployment Expense      | 11                  | 620                 | 620                | 8                   | 620                      | 620     |
| 101-215-735.000         | Workers Comp Expense      | 378                 | 810                 | 810                | 293                 | 493                      | 493     |
| 101-215-740.000         | Operating Supplies        | 2,256               | 2,530               | 2,530              | 1,715               | 2,530                    | 2,530   |
| 101-215-740.130         | Optg Supplies - Election  | 4,473               | 5,000               | 5,000              | 2,228               | 3,000                    | 3,880   |
| 101-215-750.000         | Postage Expense           | 11,427              | 13,480              | 13,480             | 6,875               | 12,000                   | 11,631  |
| 101-215-802.000         | Dues & Subscriptions      | 608                 | 675                 | 675                | 320                 | 675                      | 675     |
| 101-215-818.000         | Contractual Services      | 5,338               | 8,000               | 8,000              | 1,485               | 8,000                    | 8,114   |
| 101-215-818.050         | Copy Machine Maintenance  | 4,732               | 5,568               | 5,568              | 2,839               | 5,568                    | 5,568   |
| 101-215-818.075         | Re-Codifications          | 0                   | 4,000               | 8,000              | 3,016               | 4,000                    | 4,000   |
| 101-215-818.080         | Ordinances - Internet     | 700                 | 350                 | 350                | 0                   | 350                      | 350     |
| 101-215-821.000         | Elections                 | 7,869               | 15,700              | 15,700             | 2,893               | 5,786                    | 9,430   |
| 101-215-821.010         | Elections - Meals         | 284                 | 1,290               | 1,290              | 996                 | 996                      | 975     |
| 101-215-853.000         | Cell Phone                | 158                 | 600                 | 600                | 260                 | 600                      | 600     |
| 101-215-861.000         | Parking/Meals Reimbursemt | 95                  | 350                 | 350                | 227                 | 350                      | 800     |
| 101-215-862.000         | Travel, Ed & Training     | 271                 | 1,480               | 1,480              | 27                  | 1,480                    | 1,920   |
| 101-215-862.100         | Education/Training-Staff  | 0                   | 400                 | 400                | 0                   | 400                      | 800     |
| 101-215-905.000         | Publishing                | 7,139               | 8,500               | 8,500              | 5,713               | 8,560                    | 9,250   |
| 101-215-987.000         | Software                  | 0                   | 450                 | 450                | 0                   | 0                        | 450     |
| 101-215-990.000         | Computer Equipment        | 0                   | 2,200               | 2,200              | 95                  | 2,200                    | 2,200   |
| 101-215-990.035         | File Cabinets             | 0                   | 0                   | 0                  | 0                   | 0                        | 800     |
| Totals for dept 215-Cit | y Clerk                   | 218,417             | 280,784             | 284,784            | 139,001             | 256,718                  | 256,500 |

**DEPARTMENT: Finance** 

## **Department Description**

The primary responsibility of the Finance Department is to provide the City Manager, City Council, and all departments with timely, accurate, and useful financial information and to maintain the City's financial records in accordance with the City Charter, State law and Generally Accepted Accounting Principles as established by the Government Accounting Standards Board. The Department also safeguards assets and insures the integrity of financial internal controls.

Riverview's Finance Department is responsible for the following:

- Accounts Payable
- Budget Preparation & Financial Audit
- General Ledger and Account Maintenance
- Payroll
- Pension Administration Riverview Employees' Retirement System

# **Expenditure Highlights**

|                      | 2015/16<br>Actuals | 2016/17<br>Budget | 2016/17<br>Projected | 2017/18<br>Proposed |  |
|----------------------|--------------------|-------------------|----------------------|---------------------|--|
| EXPENDITURES         |                    |                   |                      |                     |  |
| Salaries & Wages     | 190,076            | 208,960           | 188,850              | 204,010             |  |
| Fringe Benefits      | 132,471            | 148,955           | 132,100              | 143,133             |  |
| Operating Supplies   | 2,522              | 3,250             | 2,925                | 3,700               |  |
| Other Expenses       | 2,194              | 3,205             | 2,845                | 2,920               |  |
| Contractual Services | 56,341             | 43,680            | 65,607               | 45,285              |  |
| TOTAL                | 383,604            | 408,050           | 392,327              | 399,048             |  |

- The finance director/purchasing agent and comptroller job position along with two part-time clerks are shared with the Purchasing / Assessing department.
- Staffing for two full-time clerical positions, finance director, comptroller and two parttime clerks.
- Budget includes general fund portion of audit fees and actuarial valuations (as needed)

- 1. Update the GASB 45 actuarial valuation to determine the City's long-term liability for Other Post-Employment Benefits (OPEB), primarily for retiree healthcare insurance.
- 2. Update the five-year financial forecast to provide administration a blueprint for future financial capabilities.
- 3. Institute mandatory direct deposit or payroll cards for all employees to reduce costs and streamline the payroll process.
- 4. Offer and implement auto bill pay for water bill payment for businesses as BS&A completes the process to allow business to also pay with this method. Currently defaults to residential non business coding, requires coding for businesses to be compliant with financial institution guidelines.
- 5. Continue to offer credit card as method of payment for various other lesser used item codes able to pay at our counter.
- 6. Coordinate new surplus sales methods with IT department for selling surplus items.
- 7. Establish procedures for annual verification of retiree recipients.

| GL NUMBER              | DESCRIPTION               | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTED Y N<br>ACTIVITY | 2017-18<br>MGR PROPOSED<br>BUDGET |
|------------------------|---------------------------|---------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------------|-----------------------------------|
| Dept 253-Finance / Tr  | easurer                   |                     |                               |                              |                                      |                                      |                                   |
| 101-253-725.000        | Full-Time Salaries        | 170,235             | 184,700                       | 161,345                      | 90,865                               | 164,700                              | 179,280                           |
| 101-253-725.100        | Part-Time Salaries        | 15,846              | 19,500                        | 19,500                       | 10,746                               | 19,380                               | 19,380                            |
| 101-253-725.110        | Step-up Pay               | 18                  | 10                            | 10                           | 19                                   | 20                                   | 20                                |
| 101-253-725.200        | Overtime                  | 201                 | 330                           | 330                          | 362                                  | 330                                  | 340                               |
| 101-253-725.300        | Longevity                 | 1,200               | 1,320                         | 1,320                        | 1,312                                | 1,320                                | 1,400                             |
| 101-253-725.400        | Pay-In-Lieu-Bonus,Vac,Per | 2,576               | 3,100                         | 3,100                        | 1,500                                | 3,100                                | 3,590                             |
| 101-253-725.500        | Social Security-Employer  | 13,676              | 16,490                        | 16,490                       | 7,637                                | 14,000                               | 16,100                            |
| 101-253-725.600        | Deferred Compensation     | 5,509               | 6,150                         | 6,150                        | 3,379                                | 5,740                                | 5,740                             |
| 101-253-725.700        | Health Insurance Expense  | 41,309              | 50,520                        | 50,520                       | 27,514                               | 50,520                               | 53,360                            |
| 101-253-725.710        | Optical Insurance Expense | 268                 | 280                           | 280                          | 122                                  | 280                                  | 260                               |
| 101-253-725.720        | Dental Insurance Expense  | 4,395               | 3,750                         | 3,750                        | 2,526                                | 3,750                                | 4,280                             |
| 101-253-725.800        | Life Insurance Expense    | 484                 | 570                           | 570                          | 263                                  | 570                                  | 500                               |
| 101-253-725.900        | City Pension Contribution | 22,984              | 23,360                        | 23,360                       | 11,023                               | 20,000                               | 20,703                            |
| 101-253-725.950        | GASB 45 OPEB Contribution | 43,162              | 46,175                        | 46,175                       | 17,766                               | 35,600                               | 40,340                            |
| 101-253-730.000        | Unemployment Expense      | 25                  | 680                           | 680                          | 21                                   | 680                                  | 890                               |
| 101-253-735.000        | Workers Comp Expense      | 659                 | 980                           | 980                          | 470                                  | 960                                  | 960                               |
| 101-253-740.000        | Operating Supplies        | 2,148               | 2,250                         | 2,250                        | 1,201                                | 2,250                                | 2,450                             |
| 101-253-740.150        | Office Supplies-Computer  | 374                 | 1,000                         | 1,000                        | 142                                  | 675                                  | 1,250                             |
| 101-253-802.000        | Dues & Subscriptions      | 705                 | 930                           | 930                          | 355                                  | 905                                  | 930                               |
| 101-253-804.000        | Audit Fees                | 22,500              | 26,000                        | 26,000                       | 27,075                               | 27,075                               | 27,075                            |
| 101-253-818.000        | Contractual Services      | 20,593              | 2,000                         | 25,355                       | 24,355                               | 24,357                               | 2,000                             |
| 101-253-818.050        | Copy Machine Maintenance  | 2,535               | 2,680                         | 2,680                        | 1,607                                | 2,530                                | 2,580                             |
| 101-253-818.155        | Consulting                | 1,602               | 5,000                         | 5,000                        | 0                                    | 5,000                                | 5,000                             |
| 101-253-853.000        | Cell Phone                | 0                   | 0                             | 0                            | 0                                    | 240                                  | 480                               |
| 101-253-861.000        | Parking/Meals Reimbursemt | 168                 | 300                           | 300                          | 136                                  | 150                                  | 200                               |
| 101-253-862.000        | Travel, Ed & Training     | 1,321               | 1,650                         | 1,650                        | 720                                  | 1,465                                | 1,465                             |
| 101-253-862.100        | Education/Training-Staff  | 0                   | 325                           | 325                          | 0                                    | 325                                  | 325                               |
| 101-253-905.100        | Printing                  | 9,111               | 8,000                         | 8,000                        | 3,363                                | 6,405                                | 8,150                             |
| Totals for dept 253-Fi | nance / Treasurer         | 383,604             | 408,050                       | 408,050                      | 234,479                              | 392,327                              | 399,048                           |

**DEPARTMENT: Human Resources** 

# **Department Description**

Human Resources Department is responsible for human resources utilization and management activities for employee related programs within the city. The major activities include: employee relations, position classification and compensation, labor relations and contract negotiations, recruitment and selection, fringe benefit administration, records management, centralized training, workers compensation and personnel policies and procedures.

The Human Resources Director is also the Risk Management Coordinator and Title VI Coordinator for all City departments.

# 2016-2017 Accomplishments

- Successful Open Enrollment period.
- Attended MMRMA Administrative Advisory Committee Meetings.
- Attended MPELRA seminars.
- Negotiated Fire and Clerical Labor Contract
- Continued negotiations on the Operating Engineers Contract.
- Continued to hire part-time, full-time employees as necessary.
- Continued charting and offering benefits to part-time employees under the Affordable Care Act.
- Switching Rx's from Caremark/Medtipster to EHIM saving the city roughly \$20,000 per year.
- Sorted and reorganized personnel files.

# **Expenditure Highlights**

| , , ,                | 2015/16<br>Actuals | 2016/17<br>Budget | 2016/17<br>Projected | 2017/18<br>Proposed |
|----------------------|--------------------|-------------------|----------------------|---------------------|
| EXPENDITURES         |                    |                   |                      |                     |
| Salaries & Wages     | 74,825             | 77,900            | 77,900               | 81,300              |
| Fringe Benefits      | 39,888             | 42,160            | 42,670               | 43,110              |
| Other Expenses       | 437                | 5,250             | 4,615                | 5,050               |
| Contractual Services | 16,097             | 27,430            | 25,246               | 35,480              |
| TOTAL                | 131,247            | 152,740           | 150,431              | 164,940             |

- Funding provided for one full-time employee (Human Resources Director)
- Budget includes funding for pre-employment physicals and drug screens of new employees

- 1. Continue to negotiate new labor agreement with Operating Engineers.
- 2. Negotiation new labor agreement with POLC Command and POLC Patrol.
- 3. Continue to learn, and use the capabilities of the BS&A Human Resources Database.
- 4. Research the feasibility of switching Rx's from Caremark/Medtipster to EHIM.
- 5. Training, training, training...research training firms for in-house training on Customer Service, Getting Along in the Workplace, Diversity, Harassment, etc.
- 6. Continue to hire new personnel for the fire and police departments.

|                         |                           | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED Y M | 2017-18 |
|-------------------------|---------------------------|---------------------|---------------------|--------------------|---------------------|--------------------------|---------|
| GL NUMBER               | DESCRIPTION               | ACTIVITI            | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                 | BUDGET  |
| Dept 270-Human Resou    | ırces                     |                     |                     |                    |                     |                          |         |
| 101-270-725.000         | Full-Time Salaries        | 72,244              | 73,800              | 73,800             | 45,663              | 73,800                   | 77,100  |
| 101-270-725.400         | Pay-In-Lieu-Bonus,Vac,Per | 2,581               | 4,100               | 4,100              | 0                   | 4,100                    | 4,200   |
| 101-270-725.500         | Social Security-Employer  | 5,558               | 6,600               | 6,600              | 3,380               | 6,600                    | 6,700   |
| 101-270-725.600         | Deferred Compensation     | 5,258               | 5,500               | 5,500              | 3,351               | 5,500                    | 5,600   |
| 101-270-725.700         | Health Insurance Expense  | 9,306               | 9,910               | 9,910              | 5,969               | 9,910                    | 10,630  |
| 101-270-725.710         | Optical Insurance Expense | 126                 | 100                 | 100                | 61                  | 100                      | 100     |
| 101-270-725.720         | Dental Insurance Expense  | 1,147               | 780                 | 780                | 946                 | 1,290                    | 760     |
| 101-270-725.800         | Life Insurance Expense    | 197                 | 210                 | 210                | 130                 | 210                      | 200     |
| 101-270-725.950         | GASB 45 OPEB Contribution | 18,014              | 18,450              | 18,450             | 9,282               | 18,450                   | 18,450  |
| 101-270-730.000         | Unemployment Expense      | 5                   | 110                 | 110                | 5                   | 110                      | 170     |
| 101-270-735.000         | Workers Comp Expense      | 277                 | 500                 | 500                | 213                 | 500                      | 500     |
| 101-270-802.000         | Dues & Subscriptions      | 175                 | 300                 | 300                | 32                  | 175                      | 300     |
| 101-270-803.500         | Background Investigations | 0                   | 100                 | 100                | 0                   | 100                      | 100     |
| 101-270-818.000         | Contractual Services      | 10,036              | 15,000              | 15,000             | 2,774               | 13,816                   | 15,000  |
| 101-270-836.000         | Physical Exams            | 426                 | 550                 | 550                | 314                 | 400                      | 600     |
| 101-270-836.100         | Pre-Employement Physicals | 3,475               | 4,000               | 4,000              | 2,894               | 3,400                    | 4,000   |
| 101-270-853.000         | Cell Phone                | 525                 | 780                 | 780                | 260                 | 630                      | 780     |
| 101-270-854.030         | Emp Advertising/Testing   | 1,635               | 7,000               | 7,000              | 6,606               | 6,900                    | 15,000  |
| 101-270-861.000         | Parking/Meals Reimbursemt | 59                  | 250                 | 250                | 0                   | 190                      | 250     |
| 101-270-862.000         | Travel, Ed & Training     | 203                 | 700                 | 700                | 108                 | 250                      | 500     |
| 101-270-862.100         | Education/Training-Staff  | 0                   | 4,000               | 4,000              | 0                   | 4,000                    | 4,000   |
| Totals for dept 270-Hun | nan Resources             | 131,247             | 152,740             | 152,740            | 81,988              | 150,431                  | 164,940 |

**DEPARTMENT: Police** 

# **Department Description**

The Police Department provides a variety of public safety services aimed at protecting and serving the community. The majority of police activities that occur are a direct result of community requests for service. Other activities occur as a result of police officer initiated activities while on normal patrol duties.

The Police Department is divided into four major program areas that interrelate with each other and with other community, county, and state agencies. The four programs are: Administrative Services, Investigations, Patrol, and Code Enforcement.

Administrative Services is responsible for overall central direction and administration of the police function. It sets policy, establishes rules and regulations, and carries out the disciplinary process, if necessary. This activity also establishes and carries out training programs, physical fitness programs, and other related activities. Administrative Services is also responsible for development of emergency response plans, hazard reduction, and municipal building security plans.

Investigative Services work closely with our Patrol Services to prevent criminal activity and also to apprehend those responsible for criminal offenses. Investigative Services conducts follow-up investigation on most major offenses and has primary investigative responsibility for murders, bank robberies, and other major crimes. Other responsibilities include investigations of crimes against youth, youthful criminal offenders, delinquency, truancy, and a variety of other youth-related activities and also for the control of drug-related crimes.

Patrol Services is the largest of the four police programs and provides emergency and nonemergency services to the public on a 24-hour basis. This service is responsible for the preliminary investigation of a wide variety of criminal offenses, traffic enforcement, accident investigation, and the apprehension and prosecution of criminal offenders.

Code Enforcement involves animal control and enforcement of a variety of City Code provisions pertaining to public nuisances, sign, property maintenance, and other property violations.

# **Expenditure Highlights**

|                      | 2015/16   |                | 2016/17   | 2017/18   |
|----------------------|-----------|----------------|-----------|-----------|
|                      | Actuals   | 2016/17 Budget | Projected | Proposed  |
| EXPENDITURES         |           |                |           |           |
| Salaries & Wages     | 2,188,602 | 2,401,087      | 2,199,098 | 2,411,665 |
| Fringe Benefits      | 1,606,818 | 1,657,707      | 1,614,964 | 1,660,306 |
| Operating Expenses   | 16,319    | 20,560         | 18,900    | 20,560    |
| Maintenance Expenses | 103,696   | 101,740        | 74,400    | 93,360    |
| Contractual Services | 193,421   | 242,500        | 210,000   | 219,000   |
| Other Expenses       | 42,919    | 61,250         | 59,250    | 61,250    |
| Capital Outlay       | 0         | 4,500          | 3,880     | 13,600    |
| TOTAL                | 4,151,775 | 4,489,344      | 4,180,492 | 4,479,741 |

- Budget includes funding for one police chief (50% allocation), ten command officers, seventeen patrol officers, one full-time clerk, one full-time police support, one parttime clerk, and one part-time animal control officer.
- The part-time dispatchers are shared with Trenton as part of Shared Dispatch Services and now included in contractual services per our agreement.
- Budget now includes allocation for vehicle maintenance & fuel (previously included in Motor Vehicles departmental budget)
- Capital outlay budgeted for upcoming fiscal year is for office desk and chairs.

# Goals & Objectives

#### On Line Presence

Continue to work with the IT Department on the development of the police and city web site.

## **Technology and Critical Equipment Inventory**

Inventory and create a critical equipment list to ascertain the current state of technology as it currently exists. Determine if all technology and equipment is working properly and what requires updating or replacement. Create a schedule for replacement, planned updates, with proposed costs and timelines for repair, upgrade, or replacement. Review and evaluate new technology trends for future consideration or purchase.

#### **Training**

Implement on-line training through and accredited MCOLES vendor for continuing education. Create an annual training plan outlining what is required or mandatory each year. Implement the annual training plan will maximize the officer effectiveness, performance and professionalism. Continue to partner with other jurisdictions to maximize instructional resources.

#### Accreditation

Michigan is beginning the process of performing best practices and accrediting police departments to standards established by the Michigan Association of Chiefs of Police. Accreditation is a progressive and time-proven way of helping law enforcement agencies calculate and improve their overall performances. Accreditation status represents a significant professional achievement for the police department.

The Police Department will be applying to the Michigan Association of Chiefs of Police in July of 2017 to begin the 2 year process of accreditation.

#### **Crime Analysis**

Evaluate the State of Michigan data driven information source (DDACTS) crime statistics and accident information to predict future crime for the prevention. Meet with command staff and discuss recommendations and propose solutions to continue the enhancement of our community. The State of Michigan data driven information source is without cost and available to all law enforcement agencies throughout the state.

#### Department Policies, Procedures

Continue to review and revise current department policies and procedures. Consult with representatives from MMRMA, MML, and MCOLES, to ensure consistency. Involve command staff in the formulation and implementation of these practices as they are familiar with the daily needs and requirements to ensure the department operates efficiently.

This process is a requirement of the MACP Accreditation Program.

#### **Emergency Action Plan Review**

Conduct an annual review of the city's Emergency Action Plan to ensure the needs of the community are current with continuous changes in the environment and weather.

The plan is reviewed periodically by Police, Fire, and DPW in conjunction and with collaboration from Wayne County's Emergency Management Division.

#### **Building Security**

Continue the implementation of proximity cards for each employee. Work with the IT Department staff, to evaluate building security and parks and recreation physical security issues as they arise, review, recommend, and update policies and procedures as they relate to building security.

# **EVIP (Economic Vitality Incentive Program)**

Work with downriver communities providing equipment, services, and mutual aid to maximize community effort towards the State of Michigan shared services trend.

|                         |                                     | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTEDTY I | 2017-18<br>MGR PROPOSED |
|-------------------------|-------------------------------------|---------------------|---------------------|--------------------|---------------------|--------------------------|-------------------------|
| GL NUMBER               | DESCRIPTION                         |                     | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                 | BUDGET                  |
| Dept 301-Police Depar   | tment                               |                     |                     |                    |                     |                          | _                       |
| 101-301-725.000         | Full-Time Salaries                  | 1,605,179           | 1,775,000           | 1,775,000          | 1,013,317           | 1,611,900                | 1,775,000               |
| 101-301-725.100         | Part-Time Salaries                  | 61,386              | 101,698             | 101,698            | 35,898              | 57,728                   | 63,000                  |
| 101-301-725.110         | Step-up Pay                         | 13,873              | 15,000              | 15,000             | 8,366               | 15,000                   | 15,000                  |
| 101-301-725.150         | Shift Differential Pay              | 19,031              | 22,000              | 22,000             | 18,127              | 28,000                   | 30,865                  |
| 101-301-725.155         | Police Gun Allowance                | 9,352               | 10,000              | 10,000             | 3,319               | 10,000                   | 10,000                  |
| 101-301-725.160         | Holiday Pay                         | 132,481             | 135,000             | 135,000            | 87,939              | 135,000                  | 143,000                 |
| 101-301-725.190         | Clothing/Cleaning Allowance         | 42,490              | 47,000              | 47,000             | 13,568              | 47,000                   | 48,800                  |
| 101-301-725.200         | Overtime                            | 261,202             | 210,000             | 215,919            | 112,999             | 215,000                  | 210,000                 |
| 101-301-725.300         | Longevity                           | 22,214              | 24,200              | 24,200             | 17,048              | 24,200                   | 24,000                  |
| 101-301-725.400         | Pay-In-Lieu-Bonus,Vac,Per           | 4,135               | 10,270              | 10,270             | 2,269               | 10,270                   | 10,000                  |
| 101-301-725.450         | Accrued Payoff                      | 17,259              | 45,000              | 45,000             | 36,489              | 45,000                   | 82,000                  |
| 101-301-725.500         | Social Security-Employer            | 160,674             | 180,000             | 180,000            | 99,780              | 180,000                  | 192,350                 |
| 101-301-725.600         | Deferred Compensation               | 13,556              | 28,500              | 28,500             | 12,075              | 28,500                   | 45,810                  |
| 101-301-725.700         | Health Insurance Expense            | 366,841             | 404,465             | 404,465            | 190,368             | 404,465                  | 442,082                 |
| 101-301-725.710         | Optical Insurance Expense           | 4,027               | 3,140               | 3,140              | 2,153               | 5,949                    | 3,200                   |
| 101-301-725.720         | Dental Insurance Expense            | 24,702              | 24,270              | 24,270             | 13,055              | 24,270                   | 25,200                  |
| 101-301-725.800         | Life Insurance Expense              | 4,891               | 4,900               | 4,900              | 3,272               | 4,900                    | 4,900                   |
| 101-301-725.900         | City Pension Contribution           | 584,028             | 495,552             | 495,552            | 245,823             | 450,000                  | 422,074                 |
| 101-301-725.950         | GASB 45 OPEB Contribution           | 404,316             | 443,750             | 443,750            | 205,247             | 443,750                  | 445,250                 |
| 101-301-725.960         | Retiree Health Savings Plan         | 2,602               | 6,340               | 6,340              | 2,603               | 6,340                    | 10,620                  |
| 101-301-730.000         | Unemployment Expense                | 208                 | 4,570               | 4,570              | 155                 | 4,570                    | 3,580                   |
| 101-301-735.000         | Workers Comp Expense                | 40,973              | 62,220              | 62,220             | 32,398              | 62,220                   | 65,240                  |
| 101-301-740.000         | Operating Supplies                  | 15,412              | 18,560              | 18,560             | 10,704              | 17,900                   | 18,560                  |
| 101-301-740.167         | Supplies - Auto Inspections         | 0                   | 1,000               | 1,000              | 0                   | 0                        | 1,000                   |
| 101-301-740.190         | Canine Supplies & Expense           | 907                 | 1,000               | 1,000              | 88                  | 1,000                    | 1,000                   |
| 101-301-775.005         | Vehicle Fuel & Maintenance          | 103,339             | 101,140             | 101,140            | 55,950              | 74,100                   | 92,760                  |
| 101-301-775.015         | CNG Vehicle Fuel & Maintenance      | 357                 | 600                 | 600                | 29                  | 300                      | 600                     |
| 101-301-780.000         | Prisoner Board                      | 20,800              | 25,000              | 25,000             | 7,778               | 25,000                   | 25,000                  |
| 101-301-780.100         | Pistol Range                        | 7,886               | 8,000               | 8,000              | 4,897               | 8,000                    | 8,000                   |
| 101-301-802.000         | Dues & Subscriptions                | 435                 | 950                 | 950                | 305                 | 950                      | 950                     |
| 101-301-805.000         | Animal Collection                   | 6,000               | 6,000               | 6,000              | 0                   | 6,000                    | 6,000                   |
| 101-301-818.000         | Contractual Services                | 26,652              | 50,000              | 50,000             | 22,807              | 25,000                   | 32,000                  |
| 101-301-818.500         | Contractual Dispatch Services       | 149,418             | 165,000             | 165,000            | 69,282              | 165,000                  | 165,000                 |
| 101-301-836.000         | Physical Exams                      | 815                 | 6,000               | 6,000              | 0                   | 6,000                    | 4,000                   |
| 101-301-850.000         | Telephone                           | 10,536              | 15,500              | 15,500             | 4,823               | 8,000                    | 12,000                  |
| 101-301-854.000         | Public Relations                    | (321)               | 1,300               | 1,300              | 913                 | 1,300                    | 1,300                   |
| 101-301-861.000         | Parking/Meals Reimbursemt           | 2,008               | 4,000               | 4,000              | 815                 | 2,000                    | 4,000                   |
| 101-301-862.000         | Travel, Ed & Training               | 10,635              | 20,500              | 20,500             | 18,815              | 20,500                   | 20,500                  |
| 101-301-862.100         | Education/Training-Chief            | 1,476               | 1,500               | 1,500              | 295                 | 1,500                    | 1,500                   |
| 101-301-970.016         | Operation Stonegard Grant Equipment | 0                   | 0                   | 0                  | 0                   | 0                        | 7,000                   |
| 101-301-978.000         | Office Equipment                    | 0                   | 4,000               | 4,000              | 3,879               | 3,880                    | 6,000                   |
| 101-301-990.014         | Office Chairs                       | 0                   | 500                 | 500                | 0                   | 0                        | 600                     |
| Totals for dept 301-Pol | ice Department                      | 4,151,775           | 4,483,425           | 4,489,344          | 2,357,648           | 4,180,492                | 4,479,741               |

FUND: General DEPARTMENT: Fire

# **Department Description**

The Fire Department's Mission is to maintain a community environment in which people and property are adequately protected from the hazards of fire, and other natural or man-made caused emergencies or disasters, and to provide pre-hospital emergency medical response and transport. The Fire Departments mission is supported by 41 part-time employees who are divided into four major support areas. Additionally, the Fire Department supports and is supported by other municipal fire departments as well as county, state, and federal agencies.

Administrative Services coordinates all Fire Department activities by developing policies, procedures and programs necessary to complete the goals and objectives of the Department.

Emergency Response operates with part-time firefighter personnel who are scheduled to be available twenty-four hours per day. In addition to traditional fire suppression activities, Emergency response provides Advanced emergency medical services, rescue and hazardous material control.

Hazard Prevention, through life and fire safety inspections, public education, and code enforcement, abates community fire and life safety hazards through preventive intervention before they result in an emergency situation.

Dispatching is coordinated by five part-time personnel with weekend assistance from firefighting personnel to handle communication needs for all fire services. Dispatching also coordinates communication functions mutual aid specialty teams such as the dive team, hazmat team, fire investigation team plus the Wayne County Local Emergency Planning Committee (LEPC).

# **Expenditure Highlights**

|                      | 2015/16<br>Actuals | 2016/17<br>Budget | 2016/17<br>Projected | 2017/18<br>Proposed |
|----------------------|--------------------|-------------------|----------------------|---------------------|
| EXPENDITURES         |                    |                   |                      |                     |
| Salaries & Wages     | 825,266            | 946,500           | 911,500              | 994,579             |
| Fringe Benefits      | 164,796            | 191,260           | 182,510              | 224,309             |
| Operating Expenses   | 25,202             | 33,500            | 29,025               | 34,000              |
| Maintenance Expenses | 47,948             | 53,720            | 43,500               | 49,170              |
| Contractual Services | 90,301             | 113,000           | 103,100              | 108,300             |
| Other Expenses       | 4,976              | 10,250            | 4,060                | 8,750               |
| Capital Outlay       | 10,995             | 32,290            | 22,625               | 48,651              |
| TOTAL                | 1,169,484          | 1,380,520         | 1,296,320            | 1,467,759           |

- Staffing includes one shared full-time fire chief, part-time fire deputy, and part-time firefighters/EMTs
- Dispatchers are now included in the Police Department budget under contractual services as part of the Shared Services Dispatch with Trenton.
- Budget now includes allocation for vehicle maintenance & fuel (previously included in Motor Vehicles departmental budget)
- Capital outlay for fiscal year 2017/18 includes building furnishings, fire hoses, turn-out gear, office chairs, flooring, and portable suctions for ambulances.

# Goals & Objectives

#### Riverview Fire Department Strategic Plan for 2017 – 2018

Although development of the fire department strategic plan represents the culmination of many months of diligent work, it marks the beginning of the process. This plan provides us with direction, priorities, and focus. Our challenge now is to move forward with the implementation phase of the process, using the plan as a guide to assist in making informed decisions which are necessary during these financially challenging times. The public's expectations and dwindling resources make it difficult to accomplish specific goals and objectives, as a result our intent throughout implementation process will be to foster a resilient organization that is both flexible in approach and accountable in execution. In order to make more efficient use of available resources, we must set our goals and objectives based on constructive efforts while continuously evaluating and implementing programs to better serve the needs of the community.

## Elements of the Strategic Plan

- Rebulid our roster of employees and stabilize staffing levels.
- Research and acquire state of the art equipment to replace outdated or out of service equipment.
- Ensure personnel are properly trained on new tactics and technology.
- Community outreach and public education for our senior citizen facilities.

#### Riverview Fire Department Goals for 2017 - 2018

#### Department:

Improve emergency response capability of our fire department by providing a stable roster of employees.

#### Training:

Refine our training program that combines internal and external training.

#### **Public Education:**

Work with senior residences on development of a program that would address any foreseeable emergency at their respective facilities.

#### Policy:

Rewrite policy and guidelines and implementing changes as necessary.

#### **Computer Technology:**

Review and update programs used for EMS and fire reporting.

|                      |                            | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTEDTY I | 2017-18<br>MGR PROPOSED |
|----------------------|----------------------------|---------------------|---------------------|--------------------|---------------------|--------------------------|-------------------------|
| GL NUMBER            | DESCRIPTION                |                     | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                 | BUDGET                  |
| Dept 336-Fire Depart |                            |                     |                     |                    |                     |                          |                         |
| 101-336-725.000      | Full-Time Salaries         | 57,119              | 52,000              | 52,000             | 33,933              | 52,000                   | 56,128                  |
| 101-336-725.100      | Part-Time Salaries         | 614,331             | 655,000             | 655,000            | 355,553             | 630,000                  | 732,441                 |
| 101-336-725.120      | Stand-by Pay               | 4,211               | 10,000              | 10,000             | 2,590               | 5,000                    | 10,000                  |
| 101-336-725.135      | EMT Pay                    | 88,500              | 122,000             | 122,000            | 0                   | 122,000                  | 103,000                 |
| 101-336-725.140      | Firemen Misc - Part-time   | 10,536              | 20,000              | 20,000             | 8,599               | 15,000                   | 15,000                  |
| 101-336-725.160      | Holiday Pay                | 38,834              | 47,000              | 47,000             | 29,448              | 47,000                   | 40,500                  |
| 101-336-725.200      | Overtime                   | 1,818               | 1,500               | 1,500              | 1,175               | 1,500                    | 2,000                   |
| 101-336-725.300      | Longevity                  | 7,400               | 10,000              | 10,000             | 4,200               | 10,000                   | 14,510                  |
| 101-336-725.400      | Pay-In-Lieu-Bonus,Vac,Per  | 0                   | 3,000               | 3,000              | 0                   | 3,000                    | 3,000                   |
| 101-336-725.450      | Accrued Payoff             | 2,517               | 26,000              | 26,000             | 0                   | 26,000                   | 18,000                  |
| 101-336-725.500      | Social Security-Employer   | 62,826              | 71,000              | 71,000             | 33,224              | 71,000                   | 75,380                  |
| 101-336-725.600      | Deferred Compensation      | 3,149               | 3,100               | 3,100              | 1,655               | 3,100                    | 4,210                   |
| 101-336-725.700      | Health Insurance Expense   | 13,180              | 11,440              | 11,440             | 7,260               | 11,440                   | 24,720                  |
| 101-336-725.710      | Optical Insurance Expense  | 63                  | 50                  | 50                 | 31                  | 50                       | 50                      |
| 101-336-725.720      | Dental Insurance Expense   | 1,500               | 1,170               | 1,170              | 885                 | 1,170                    | 1,320                   |
| 101-336-725.800      | Life Insurance Expense     | 4,343               | 4,300               | 4,300              | 2,603               | 4,300                    | 4,000                   |
| 101-336-725.900      | City Pension Contribution  | 25,239              | 24,380              | 24,380             | 12,649              | 24,380                   | 24,981                  |
| 101-336-725.950      | GASB 45 OPEB Contribution  | 14,251              | 12,570              | 12,570             | 6,898               | 12,570                   | 13,000                  |
| 101-336-730.000      | Unemployment Expense       | 265                 | 6,000               | 6,000              | 75                  | 3,500                    | 3,481                   |
| 101-336-735.000      | Workers Comp Expense       | 39,980              | 57,250              | 57,250             | 25,676              | 51,000                   | 73,167                  |
| 101-336-740.000      | Operating Supplies         | 5,177               | 6,000               | 6,000              | 2,182               | 5,400                    | 6,500                   |
| 101-336-740.175      | Uniforms-Laundry/Cleaning  | 6,312               | 9,500               | 9,500              | 2,335               | 7,125                    | 9,500                   |
| 101-336-740.185      | Fire Truck Foam Stock      | 761                 | 3,000               | 3,000              | 0                   | 1,500                    | 3,000                   |
| 101-336-760.121      | Fire Equip Maintenance     | 7,770               | 9,500               | 9,500              | 6,058               | 9,500                    | 8,500                   |
| 101-336-760.125      | Building Supplies          | 0                   | 8,500               | 8,500              | 0                   | 0                        | 8,500                   |
| 101-336-775.005      | Vehicle Fuel & Maintenance | 40,178              | 34,220              | 34,220             | 21,537              | 32,500                   | 29,170                  |
| 101-336-780.500      | Fire Prevention Pub Relat  | 443                 | 1,000               | 1,000              | (50)                | 0                        | 1,000                   |
| 101-336-780.600      | Medical Supplies           | 12,952              | 15,000              | 15,000             | 8,953               | 15,000                   | 15,000                  |
| 101-336-793.000      | Stretchers Maintenance     | 0                   | 1,500               | 1,500              | 834                 | 1,500                    | 3,000                   |
| 101-336-802.000      | Dues & Subscriptions       | 690                 | 750                 | 750                | 389                 | 560                      | 750                     |
| 101-336-818.000      | Contractual Services       | 13,509              | 20,000              | 20,000             | 11,378              | 18,000                   | 20,000                  |
| 101-336-818.110      | Ambulance Bill Commission  | 42,606              | 45,000              | 45,000             | 23,804              | 45,000                   | 45,000                  |
| 101-336-836.000      | Physical Exams             | 1,654               | 10,900              | 10,900             | 2,139               | 5,000                    | 5,000                   |
| 101-336-850.000      | Telephone                  | 4,633               | 3,600               | 3,600              | 3,113               | 3,600                    | 4,800                   |
| 101-336-860.100      | Credit Card Fees           | 985                 | 1,500               | 1,500              | 527                 | 1,500                    | 1,500                   |
| 101-336-861.000      | Parking/Meals Reimbursemt  | 0                   | 500                 | 500                | 0                   | 0                        | 500                     |
| 101-336-862.000      | Travel, Ed & Training      | 2,290               | 3,000               | 3,000              | (782)               | 1,500                    | 1,500                   |
| 101-336-862.100      | Education/Training-Staff   | 1,553               | 5,000               | 5,000              | 1,370               | 2,000                    | 5,000                   |
| 101-336-921.000      | Gas Service                | 7,350               | 10,000              | 10,000             | 4,461               | 8,000                    | 10,000                  |
| 101-336-922.000      | Electric Service           | 17,533              | 20,000              | 20,000             | 12,227              | 20,000                   | 20,000                  |
| 101-336-923.000      | Water Service              | 2,031               | 2,000               | 2,000              | 1,496               | 2,000                    | 2,000                   |
| 101-336-970.112      | Fire Truck Equipment       | 0                   | 8,200               | 8,200              | 6,835               | 8.200                    | 0                       |
| 101-336-970.200      | Building Furnishings       | 3,895               | 8,500               | 2,038              | 0                   | 0                        | 8,000                   |
| 101-336-970.501      | Fire Dept Computer         | 0                   | 8,000               | 8,000              | 7,624               | 7,625                    | 0                       |

|                        |                        | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTEDIY M | 2017-18<br>GR PROPOSED |
|------------------------|------------------------|---------------------|---------------------|--------------------|---------------------|--------------------------|------------------------|
| GL NUMBER              | DESCRIPTION            | 7.011111            | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                 | BUDGET                 |
| Dept 336-Fire Depart   | ment                   |                     |                     |                    |                     |                          |                        |
| 101-336-970.503        | Fire Hose              | 0                   | 0                   | 6,462              | 0                   | 0                        | 6,000                  |
| 101-336-970.520        | Turn Out Gear          | 0                   | 0                   | 0                  | 0                   | 0                        | 28,851                 |
| 101-336-970.999        | Capital Outlay         | 7,100               | 0                   | 0                  | 0                   | 0                        | 5,800                  |
| 101-336-971.000        | Air Pac Bottles        | 0                   | 5,000               | 5,000              | 4,895               | 4,900                    | . 0                    |
| 101-336-976.215        | Thermal Camera Upgrade | 0                   | 2,590               | 2,590              | 1,885               | 1,900                    | 0                      |
| Totals for dept 336-Fi | re Department          | 1,169,484           | 1,380,520           | 1,380,520          | 649,664             | 1,296,320                | 1,467,759              |

**DEPARTMENT: Public Works** 

# **Department Description**

The D.P.W. is responsible for providing 24-hour service, direction, supervision and assistance for various Public Works activities. The goal is for the Public Works Department to conduct its service programs responsively, effectively and efficiently. This program is organized into three major service activities.

<u>Program Administration</u> – Review program organization; develop departmental budget; compile all specifications and vendor information for all purchases over \$500 as required. Monitors and evaluates program activities; provides assistance and leadership on special problems and projects; maintain janitorial and pest control contracts for all city owned buildings and coordinate services with all departments. Co-ordinate random drug testing for DPW employees and also is responsible for developing C.E.R.P. budget.

<u>DPW Maintenance Services</u> – Perform the demanding and diverse 24 hour maintenance services involving snow and ice removal, street maintenance, storm sewer maintenance, sidewalk and street sectioning improvements, tree maintenance, weed control, plus other functions.

<u>Clerical Assistance</u> – Responds to citizen's inquiries, schedules appointments for meter repair, special pick-ups and other required work to maintain city services. Maintains work order program for internal tracking of work performed by DPW personnel, prepares correspondence and reports; organizes and distributes meeting agendas; maintains and researches files; purchasing materials and supplies (approx. 1,000 purchase orders per budget year processed by this department); monitors radio contact between all DPW vehicles and employees; process department payroll. Administer the Federal Commodity Program.

# **Expenditure Highlights**

|                      | 2015/16<br>Actuals | 2016/17<br>Budget | 2016/17<br>Projected | 2017/18<br>Proposed |  |
|----------------------|--------------------|-------------------|----------------------|---------------------|--|
| EXPENDITURES         |                    |                   |                      |                     |  |
| Salaries & Wages     | 234,285            | 270,101           | 270,101              | 296,352             |  |
| Fringe Benefits      | 190,756            | 231,585           | 236,185              | 223,198             |  |
| Operating Expenses   | 11,482             | 11,677            | 11,876               | 11,877              |  |
| Capital Outlay       | 8,491              | 6,620             | 6,620                | 9,999               |  |
| Contractual Services | 449,141            | 481,554           | 481,554              | 504,554             |  |
| Other Expenses       | 7,510              | 12,500            | 10,640               | 7,000               |  |
| TOTAL                | 901,665            | 1,014,037         | 1,016,976            | 1,052,980           |  |

- Budget includes funding for Director (50% allocation), Supervisor (50% allocation), full-time clerical (50% allocation), and three utility servicemen
- Budget also includes funding for the part-time MDOT grass median cutting and part-time grass cutters that will handle miscellaneous vacant home and violation grass cutting while assisting public works department with a variety of other tasks.
- Includes street lighting expenditures for entire City

- 1. Continue utilization of the alternative work force for city wide aesthetic projects such as picking up litter and leaf raking in the city parks and along roadways.
- 2. Increase safety awareness through seminars, in-house training, and outside safety agencies.
- 3. Continue to improve community awareness of public works services through the use of cable channel and newsletters.

|                          |                              | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTEDTY M | 2017-18   |
|--------------------------|------------------------------|---------------------|---------------------|--------------------|---------------------|--------------------------|-----------|
| GL NUMBER                | DESCRIPTION                  | ACTIVITI            | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                 | BUDGET    |
| Dept 441-Public Works    |                              |                     |                     |                    |                     |                          |           |
| 101-441-725.000          | Full-Time Salaries           | 202,423             | 226,610             | 226,610            | 138,553             | 226,610                  | 233,878   |
| 101-441-725.100          | Part-Time Salaries           | 16,807              | 20,250              | 20,250             | 9,977               | 20,250                   | 38,000    |
| 101-441-725.180          | Safety Boot Allowance        | 333                 | 501                 | 501                | 500                 | 501                      | 501       |
| 101-441-725.190          | Clothing Allowance           | 300                 | 450                 | 450                | 450                 | 450                      | 450       |
| 101-441-725.200          | Overtime                     | 10,503              | 16,000              | 16,000             | 13,097              | 16,000                   | 17,823    |
| 101-441-725.300          | Longevity                    | 2,550               | 2,790               | 2,790              | 1,182               | 2,790                    | 2,150     |
| 101-441-725.400          | Pay-In-Lieu-Bonus,Vac,Per    | 239                 | 3,500               | 3,500              | 0                   | 3,500                    | 3,550     |
| 101-441-725.450          | Accrued Payoff               | 1,130               | 0                   | 0                  | 0                   | 0                        | 0         |
| 101-441-725.500          | Social Security-Employer     | 17,502              | 20,410              | 20,410             | 12,129              | 20,410                   | 23,246    |
| 101-441-725.600          | Deferred Compensation        | 8,139               | 15,940              | 15,940             | 7,120               | 15,940                   | 15,653    |
| 101-441-725.700          | Health Insurance Expense     | 43,838              | 61,460              | 61,460             | 31,341              | 61,460                   | 54,720    |
| 101-441-725.710          | Optical Insurance Expense    | 507                 | 400                 | 400                | 314                 | 800                      | 460       |
| 101-441-725.720          | Dental Insurance Expense     | 5,551               | 5,700               | 5,700              | 3,913               | 9,900                    | 6,440     |
| 101-441-725.800          | Life Insurance Expense       | 1,128               | 1,200               | 1,200              | 1,119               | 1,200                    | 1,600     |
| 101-441-725.900          | City Pension Contribution    | 54,566              | 56,240              | 56,240             | 25,837              | 56,240                   | 50,002    |
| 101-441-725.950          | GASB 45 OPEB Contribution    | 53,007              | 56,655              | 56,655             | 27,671              | 56,655                   | 56,660    |
| 101-441-730.000          | Unemployment Expense         | 65                  | 820                 | 820                | 31                  | 820                      | 1,131     |
| 101-441-735.000          | Workers Comp Expense         | 6,453               | 12,760              | 12,760             | 5,092               | 12,760                   | 13,286    |
| 101-441-740.000          | Operating Supplies           | 9,690               | 10,000              | 10,000             | 6,613               | 10,000                   | 10,000    |
| 101-441-740.175          | Uniforms-Laundry/Cleaning    | 1,792               | 1,677               | 1,677              | 1,496               | 1,876                    | 1,877     |
| 101-441-818.000          | Contractual Services         | 2,094               | 2,200               | 2,200              | 1,606               | 2,200                    | 2,200     |
| 101-441-819.000          | Janitorial Contract          | 1,494               | 2,544               | 2,544              | 522                 | 2,544                    | 2,544     |
| 101-441-830.000          | Generator Hookup             | 5,084               | 0                   | 0                  | 0                   | 0                        | 0         |
| 101-441-850.000          | Telephone                    | 645                 | 710                 | 710                | 484                 | 710                      | 710       |
| 101-441-861.000          | Parking/Meals Reimbursemt    | 874                 | 2,500               | 2,500              | 1,514               | 3,000                    | 3,000     |
| 101-441-862.000          | Travel, Ed & Training        | 1,552               | 4,000               | 10,000             | 4,353               | 7,640                    | 4,000     |
| 101-441-921.000          | Gas Service                  | 4,681               | 10,000              | 10,000             | 3,289               | 10,000                   | 10,000    |
| 101-441-922.000          | Electric Service             | 9,130               | 10,000              | 10,000             | 6,651               | 10,000                   | 10,000    |
| 101-441-923.000          | Water Service                | 1,371               | 2,100               | 2,100              | 952                 | 2,100                    | 2,100     |
| 101-441-926.000          | Street Lighting              | 413,555             | 434,000             | 434,000            | 287,108             | 434,000                  | 457,000   |
| 101-441-945.000          | Equipment Rental             | 16,171              | 20,000              | 20,000             | 8,727               | 20,000                   | 20,000    |
| 101-441-970.512          | Snow Plow                    | 0                   | 0                   | 0                  | 0                   | 0                        | 5,000     |
| 101-441-970.518          | Snow Broom                   | 3,758               | 0                   | 0                  | 0                   | 0                        | 0         |
| 101-441-974.475          | Backhoe-Forks                | 0                   | 3,470               | 3,470              | 3,442               | 3,470                    | 0         |
| 101-441-974.903          | Roof Replacement DPW Shed    | 1,328               | 0                   | 0                  | 0                   | 0                        | 0         |
| 101-441-976.020          | Electrical Panel Upgrade DPW | 0                   | 0                   | 0                  | 0                   | 0                        | 4,999     |
| 101-441-976.022          | Electrical Receptacles       | 0                   | 3,150               | 3,150              | 791                 | 3,150                    | 0         |
| 101-441-977.064          | Door Replacement DPW Bldg    | 3,405               | 0                   | 0                  | 0                   | 0                        | 0         |
| Totals for dept 441-Publ | ic Works                     | 901,665             | 1,008,037           | 1,014,037          | 605,874             | 1,016,976                | 1,052,980 |

**DEPARTMENT: Building Maintenance** 

# **Department Description**

The Building Maintenance program provides for the general maintenance, repair and remodeling of all Riverview Municipal Buildings. This program also provides holiday decorations throughout the City. The program goals are:

- Productive work environments
- Safe and energy-efficient buildings
- Positive image for the City

This program conducts five major service categories:

- 1. <u>Repair and Remodeling</u> performing carpentry, painting, plumbing, electrical and mechanical repairs, contracting for major repair and remodeling jobs.
- 2. <u>Grounds Maintenance</u> controlling weeds, maintaining irrigation systems, fertilizing, planting and replacing nursery stock, trimming trees and shrubs, aerifying and mowing turf, removing garbage and trash, sidewalk and parking lot snow removal.
- 3. <u>Janitorial Maintenance</u> coordinates contract services through janitorial contract.
- 4. <u>Holiday Decorations</u> providing holiday decorations throughout the City and cooperate with the Recreation Department providing major assistance for Summerfest and other recreational programs.
- 5. <u>Pool Maintenance</u> maintain spray pool and building at the Memorial Park.

# **Expenditure Highlights**

|                      | 2015/16<br>Actuals | 2016/17<br>Budget | 2016/17<br>Projected | 2017/18<br>Proposed |  |
|----------------------|--------------------|-------------------|----------------------|---------------------|--|
| EXPENDITURES         |                    |                   |                      |                     |  |
| Salaries & Wages     | 44,708             | 47,897            | 47,897               | 48,394              |  |
| Fringe Benefits      | 42,506             | 44,255            | 45,714               | 43,862              |  |
| Operating Expenses   | 16,008             | 18,000            | 18,000               | 18,000              |  |
| Contractual Services | 142,189            | 224,848           | 207,928              | 181,790             |  |
| Other Expenses       | 957                | 2,100             | 2,100                | 2,100               |  |
| Capital Outlay       | 1,647              | 12,512            | 12,512               | 8,575               |  |
| TOTAL                | 248,015            | 349,612           | 334,151              | 302,721             |  |

- Budget reflects funding for two full-time utility servicemen
- Continued reduction in janitorial services at City Hall from five days per week to three days per week
- Anticipated reduction in electrical and gas service for energy efficiency upgrades funded by EECBG grant

- 1. Use in house workforce whenever possible to perform alterations and minor construction projects within city buildings.
- 2. Seek ways to be more energy efficient at all city buildings.
- 3. H.V.A.C. controls for library and fire hall are obsolete and will need replacement this year.
- 4. Repair exterior of Scout Cabin including vinyl side the upper half and add gutters.

|                       |                                       | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED Y M | 2017-18<br>GR PROPOSED |
|-----------------------|---------------------------------------|---------------------|---------------------|--------------------|---------------------|--------------------------|------------------------|
| GL NUMBER             | DESCRIPTION                           |                     | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                 | BUDGET                 |
| Dept 442-Building Ma  | intenance                             |                     |                     |                    |                     |                          |                        |
| 101-442-725.000       | Full-Time Salaries                    | 44,391              | 47,580              | 47,580             | 29,136              | 47,580                   | 48,077                 |
| 101-442-725.180       | Safety Boot Allowance                 | 167                 | 167                 | 167                | 167                 | 167                      | 167                    |
| 101-442-725.190       | Clothing Allowance                    | 150                 | 150                 | 150                | 150                 | 150                      | 150                    |
| 101-442-725.500       | Social Security-Employer              | 3,425               | 4,050               | 4,050              | 2,296               | 4,050                    | 4,064                  |
| 101-442-725.600       | Deferred Compensation                 | 4,018               | 4,810               | 4,810              | 3,165               | 4,810                    | 4,718                  |
| 101-442-725.700       | Health Insurance Expense              | 20,282              | 19,420              | 19,420             | 10,258              | 19,420                   | 18,800                 |
| 101-442-725.710       | Optical Insurance Expense             | 125                 | 100                 | 100                | 61                  | 200                      | 100                    |
| 101-442-725.720       | Dental Insurance Expense              | 1,913               | 1,510               | 1,510              | 1,139               | 2,700                    | 1,700                  |
| 101-442-725.800       | Life Insurance Expense                | 344                 | 360                 | 360                | 367                 | 529                      | 490                    |
| 101-442-725.950       | GASB 45 OPEB Contribution             | 11,100              | 11,895              | 11,895             | 5,893               | 11,895                   | 11,900                 |
| 101-442-730.000       | Unemployment Expense                  | 5                   | 120                 | 120                | 5                   | 120                      | 95                     |
| 101-442-735.000       | Workers Comp Expense                  | 1,294               | 1,990               | 1,990              | 1,096               | 1,990                    | 1,995                  |
| 101-442-740.000       | Operating Supplies                    | 16,008              | 18,000              | 18,000             | 10,318              | 18,000                   | 18,000                 |
| 101-442-818.000       | Contractual Services                  | 32,722              | 33,000              | 33,000             | 23,103              | 33,000                   | 33,000                 |
| 101-442-818.023       | Pest Control                          | 1,345               | 1,800               | 1,800              | 195                 | 1,800                    | 1,800                  |
| 101-442-819.000       | Janitorial Contract                   | 17,192              | 18,400              | 18,400             | 8,742               | 18,400                   | 18,400                 |
| 101-442-819.050       | Air Duct Cleaning                     | 0                   | 23,738              | 25,658             | 22,425              | 23,738                   | 0                      |
| 101-442-820.005       | Energy Study                          | 0                   | 0                   | 15,000             | 0                   | 0                        | 0                      |
| 101-442-833.000       | Holiday Decorations                   | 957                 | 2,000               | 2,000              | 1,997               | 2,000                    | 2,000                  |
| 101-442-861.000       | Parking/Meals Reimbursemt             | 0                   | 100                 | 100                | 0                   | 100                      | 100                    |
| 101-442-921.000       | Gas Service                           | 22,995              | 48,600              | 48,600             | 17,076              | 48,600                   | 48,600                 |
| 101-442-922.000       | Electric Service                      | 63,349              | 73,490              | 73,490             | 46,514              | 73,490                   | 73,490                 |
| 101-442-923.000       | Water Service                         | 4,586               | 6,500               | 6,500              | 5,940               | 6,500                    | 6,500                  |
| 101-442-926.001       | LED Lighting Floodlights Fire         | 0                   | 2,400               | 2,400              | 0                   | 2,400                    | 0                      |
| 101-442-970.400       | Tools                                 | 942                 | 925                 | 925                | 40                  | 925                      | 500                    |
| 101-442-970.402       | Drain Gun                             | 328                 | 0                   | 0                  | 0                   | 0                        | 0                      |
| 101-442-970.403       | Hose Reel                             | 377                 | 0                   | 0                  | 0                   | 0                        | 0                      |
| 101-442-976.012       | Scout Cabin-Vinyl Siding              | 0                   | 0                   | 0                  | 0                   | 0                        | 5,000                  |
| 101-442-978.070       | Front Entrance Door Library           | 0                   | 7,212               | 7,212              | 0                   | 7,212                    | 0                      |
| 101-442-978.090       | Window Replacement-Municipal Building | 0                   | 2,375               | 2,375              | 1,461               | 2,375                    | 0                      |
| 101-442-978.100       | Wire Tracer Kit                       | 0                   | 2,000               | 2,000              | 1,474               | 2,000                    | 0                      |
| 101-442-980.007       | Doors - Community Center              | 0                   | 0                   | 0                  | 0                   | 0                        | 1,800                  |
| 101-442-991.040       | Air Compressor- Electrical            | 0                   | 0                   | 0                  | 0                   | 0                        | 1,275                  |
| Totals for dept 442-B | uilding Maintenance                   | 248,015             | 332,692             | 349,612            | 193,018             | 334,151                  | 302,721                |

**DEPARTMENT: Motor Vehicles** 

# **Department Description**

The Vehicle and Equipment Maintenance program maintains and repairs over 100 vehicles and pieces of heavy equipment citywide. All municipal vehicle and supply inventories are maintained by this department. This department also maintains all generators and pumps located throughout city buildings and lift stations. Each of the two State of Michigan Certified mechanics is also trained to do small engine repair as well as hydraulics, air conditioning, transmissions, brakes, electrical systems, heating and air conditioning, gas and diesel repairs, etc.

The major service activities of this program include but are not limited to:

<u>Vehicle Preventive Maintenance</u> – periodically inspecting and servicing vehicles according to the following schedule.

- Every 2000 miles lube, change oil, check safety items, and check steering and suspension components, check electrical, mobile radio and computer work stations.
- As needed tune engine, perform brake service, and repack bearings.

<u>Vehicle Repair</u> – repairing malfunctions, overhauling engines and changing transmissions.

- Repair rear differentials, engine control systems (computerized)
- Miscellaneous Fabrication and Repair fabricating parts and equipment, performing welding and machine work, performing mechanical, hydraulic and electrical repairs.

# **Expenditure Highlights**

|                      | 2015/16<br>Actuals | 2016/17<br>Budget | 2016/17<br>Projected | 2017/18<br>Proposed |  |
|----------------------|--------------------|-------------------|----------------------|---------------------|--|
| EXPENDITURES         |                    |                   |                      | _                   |  |
| Salaries & Wages     | 50,373             | 50,517            | 50,517               | 51,594              |  |
| Fringe Benefits      | 41,615             | 43,940            | 45,387               | 49,749              |  |
| Operating Expenses   | 7,306              | 8,000             | 8,000                | 10,750              |  |
| Maintenance Supplies | (29,196)           | 61,115            | 90,445               | 71,281              |  |
| Contractual Services | 11,753             | 21,500            | 21,500               | 21,500              |  |
| Other Expenses       | 40                 | 150               | 150                  | 150                 |  |
| Capital Outlay       | 82,574             | 8,600             | 8,500                | 11,000              |  |
| TOTAL                | 164,465            | 193,822           | 224,499              | 216,024             |  |

- Budget includes funding for one full-time mechanic
- Allocation to other General Fund departments for their vehicle maintenance and fuel usage

- Work with each department to facilitate an efficient preventative maintenance and repair schedule program to minimize vehicle out of service time.
- Seek available educational opportunities to retain and upgrade certification for mechanical personnel, including C.N.G. training.
- 3. Continue the cost effective practice of in house repair when possible.
- 4. Seek to obtain the equipment that is necessary to maintain current diagnostic repair capabilities which is more cost effective than sending out for repair.

|                         |                                | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTEDTY M | 2017-18<br>GR PROPOSED |
|-------------------------|--------------------------------|---------------------|---------------------|--------------------|---------------------|--------------------------|------------------------|
| GL NUMBER               | DESCRIPTION                    |                     | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                 | BUDGET                 |
| Dept 443-Motor Vehicle  |                                |                     |                     |                    |                     |                          |                        |
| 101-443-725.000         | Full-Time Salaries             | 50,056              | 50,200              | 50,200             | 32,180              | 50,200                   | 51,277                 |
| 101-443-725.180         | Safety Boot Allowance          | 167                 | 167                 | 167                | 167                 | 167                      | 167                    |
| 101-443-725.190         | Clothing Allowance             | 150                 | 150                 | 150                | 150                 | 150                      | 150                    |
| 101-443-725.500         | Social Security-Employer       | 3,550               | 4,110               | 4,110              | 2,319               | 4,110                    | 4,343                  |
| 101-443-725.600         | Deferred Compensation          | 0                   | 2,950               | 2,950              | 508                 | 2,950                    | 5,161                  |
| 101-443-725.700         | Health Insurance Expense       | 21,919              | 20,420              | 20,420             | 12,325              | 20,420                   | 23,200                 |
| 101-443-725.710         | Optical Insurance Expense      | 125                 | 100                 | 100                | 61                  | 200                      | 100                    |
| 101-443-725.720         | Dental Insurance Expense       | 1,919               | 1,510               | 1,510              | 1,139               | 2,700                    | 1,700                  |
| 101-443-725.800         | Life Insurance Expense         | 332                 | 350                 | 350                | 353                 | 507                      | 470                    |
| 101-443-725.950         | GASB 45 OPEB Contribution      | 12,552              | 12,550              | 12,550             | 6,752               | 12,550                   | 12,550                 |
| 101-443-730.000         | Unemployment Expense           | 5                   | 230                 | 230                | 5                   | 230                      | 480                    |
| 101-443-735.000         | Workers Comp Expense           | 1,213               | 1,720               | 1,720              | 1,004               | 1,720                    | 1,745                  |
| 101-443-740.000         | Operating Supplies             | 7,306               | 8,000               | 8,000              | 4,615               | 8,000                    | 10,750                 |
| 101-443-760.500         | Repair Parts/Equip Supply      | 45,889              | 53,165              | 53,165             | 29,253              | 53,165                   | 53,165                 |
| 101-443-775.000         | Fuel & Oil                     | 80,555              | 149,590             | 149,590            | 46,838              | 149,590                  | 148,026                |
| 101-443-775.005         | Vehicle Fuel & Maintenance     | (158,836)           | (144,140)           | (144,140)          | (82,749)            | (114,810)                | (129,910)              |
| 101-443-775.015         | CNG Vehicle Fuel & Maintenance | 3,196               | 2,500               | 2,500              | 1,813               | 2,500                    | 0                      |
| 101-443-818.000         | Contractual Services           | 11,283              | 20,000              | 20,000             | 8,829               | 20,000                   | 20,000                 |
| 101-443-851.000         | Radio Maintenance              | 470                 | 1,500               | 1,500              | 759                 | 1,500                    | 1,500                  |
| 101-443-861.000         | Parking/Meals Reimbursemt      | 40                  | 150                 | 150                | 0                   | 150                      | 150                    |
| 101-443-976.100         | In Ground Gas Tanks-Cover      | 0                   | 0                   | 0                  | 0                   | 0                        | 2,000                  |
| 101-443-988.070         | Hoist                          | 78,527              | 0                   | 0                  | 0                   | 0                        | 0                      |
| 101-443-988.100         | Maint Control Board-GasBoy     | 0                   | 0                   | 0                  | 0                   | 0                        | 4,000                  |
| 101-443-988.500         | A/C Evac & Charge              | 0                   | 3,600               | 3,600              | 3,500               | 3,500                    | 0                      |
| 101-443-998.088         | Vehicle Restoration            | 4,047               | 5,000               | 5,000              | 0                   | 5,000                    | 5,000                  |
| Totals for dept 443-Mot | or Vehicles                    | 164,465             | 193,822             | 193,822            | 69,821              | 224,499                  | 216,024                |

**DEPARTMENT: Parks Maintenance** 

# **Department Description**

This program entails the maintenance of developed parks and grounds adjacent to public buildings.

The Department will continue to provide clean, safe and attractive areas for recreation and leisure enjoyment, which includes but is not limited to:

- Boat Ramp
- **Tennis Courts**
- Ice Rinks
- Park Paths
- Veterans Memorial
- In-line Skating Facilities
- **Basketball Courts**
- Park Equipment
- Flower and Tree Planting Maintenance

# **Expenditure Highlights**

|                      | 2015/16<br>Actuals | 2016/17 2016/17<br>Budget Projected |        | 2017/18<br>Proposed |  |
|----------------------|--------------------|-------------------------------------|--------|---------------------|--|
| EXPENDITURES         |                    |                                     |        |                     |  |
| Salaries & Wages     | 0                  | 0                                   | 0      | 0                   |  |
| Fringe Benefits      | 0                  | 0                                   | 0      | 0                   |  |
| Operating Expenses   | 2,951              | 4,100                               | 4,100  | 4,100               |  |
| Maintenance Supplies | 6,837              | 7,250                               | 7,250  | 7,250               |  |
| Contractual Services | 55,413             | 66,000                              | 66,000 | 66,000              |  |
| Capital Outlay       | 0                  | 2,204                               | 2,204  | 0                   |  |
| TOTAL                | 65,201             | 79,554                              | 79,554 | 77,350              |  |

Grass cutting will be performed by an outside vendor at a savings to the City

- Work with the recreation department providing assistance on park improvements.
   Work with contractor on the removal and replacement of the shelter in Young Patriots Park.
- 3. Continue to utilize the 27th District workforce to assist in seasonal cleanup of parks.

|                        |                                     | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED Y MO | 2017-18<br>GR PROPOSED |
|------------------------|-------------------------------------|---------------------|---------------------|--------------------|---------------------|---------------------------|------------------------|
| GL NUMBER              | DESCRIPTION                         |                     | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                  | BUDGET                 |
| Dept 444-Parks Maint   | tenance                             |                     |                     |                    |                     |                           |                        |
| 101-444-740.000        | Operating Supplies                  | 2,951               | 4,100               | 4,100              | 2,464               | 4,100                     | 4,100                  |
| 101-444-760.130        | Maint Supplies Park Shelters        | 1,823               | 0                   | 0                  | 0                   | 0                         | 0                      |
| 101-444-760.500        | Repair Parts/Equip Supply           | 1,694               | 4,250               | 4,250              | 0                   | 4,250                     | 4,250                  |
| 101-444-770.000        | Chemicals, Fertilizer, Seed         | 3,320               | 3,000               | 3,000              | 2,214               | 3,000                     | 3,000                  |
| 101-444-818.000        | Contractual Services                | 480                 | 500                 | 500                | 0                   | 500                       | 500                    |
| 101-444-818.400        | Contractual Svcs - Grass Cutting    | 54,933              | 65,500              | 65,500             | 23,488              | 65,500                    | 65,500                 |
| 101-444-989.011        | Blower/Pruning Saw/Chain Saw/Hedger | 0                   | 2,204               | 2,204              | 1,936               | 2,204                     | 0                      |
| Totals for dept 444-Pa | arks Maintenance                    | 65.201              | 79.554              | 79.554             | 30.102              | 79.554                    | 77.350                 |

**FUND: General** 

**DEPARTMENT: Community Development** 

## **Department Description**

The Community Development Department (CDD) is the principal advisor to the City Manager, City Council, Planning Commission, Zoning Board of Appeals, Economic Development Corporation and Brownfield Redevelopment Authority and other departments on municipal operations related to:

- Land use
- Zoning
- Economic development
- Capital improvements
- Strategic and vision planning
- Code enforcement
- Vacant property registration

CDD directs the daily activities of the building and engineering departments and advises other departments with general planning and zoning, development, code enforcement, grant preparation, and permitting. CDD supports the Planning Commission and Zoning Board of Appeals. The director attends City Council meetings. Support to Economic Development Corporation and Brownfield Redevelopment authority may be provided on request. CDD services are contracted to Carlisle Wortman Associates.

A division of four code enforcement officers is located within CDD. It is responsible for code violations on personal property or from becoming such property. Code enforcement officers are part-time city employee, but function under direction of the community development director.

## **Expenditure Highlights**

|                      | 2015/16<br>Actuals | 2016/17<br>Budget | 2016/17<br>Projected | 2017/18<br>Proposed                   |
|----------------------|--------------------|-------------------|----------------------|---------------------------------------|
| EXPENDITURES         |                    | <del></del>       |                      | · · · · · · · · · · · · · · · · · · · |
| Salaries & Wages     | 39,098             | 72,500            | 43,600               | 65,210                                |
| Fringe Benefits      | 3,388              | 6,622             | 3,980                | 6,605                                 |
| Operating Expenses   | 5,683              | 8,250             | 8,224                | 8,250                                 |
| Maintenance Supplies | 3,175              | 4,070             | 3,500                | 3,990                                 |
| Contractual Services | 117,280            | 126,200           | 121,900              | 137,040                               |
| Other Expenses       | 3,041              | 21,050            | 5,500                | 6,610                                 |
| Capital Outlay       | 0                  | 9,500             | 9,500                | 1,200                                 |
| TOTAL                | 171,665            | 248,192           | 196,204              | 228,905                               |

- Department is managed and operated under contract.
- Code enforcement expenditures include costs for property maintenance of non-City properties in violation of ordinance.
- Site plan and zoning reviews expenses are reimbursed through dedicated fees.
- Begin implementing the vacant property inspections as requested by Council to aid in keeping properties maintained while unoccupied.
- Begin implementing the home transfer inspections to ensure homes that are selling are being kept up to code.

# Goals & Objectives

- 1. Update the Planning Commission and City Council on development activity.
- 2. Update the Planning Commission on contemporary planning practice.
- 3. Support Economic Development Corporation and Brownfield Redevelopment Authority within available resources.
- 4. Actively help investors with development plans and tax incentive requests.
- 5. Support other departments with their projects.
- 6. Maintain an active code enforcement division.

|                         |                                    | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED IN | 2017-18<br>MGR PROPOSED |
|-------------------------|------------------------------------|---------------------|---------------------|--------------------|---------------------|-------------------------|-------------------------|
| GL NUMBER               | DESCRIPTION                        | 7.011111            | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                | BUDGET                  |
| Dept 447-Community D    | Pevelopment                        |                     |                     |                    |                     |                         |                         |
| 101-447-725.100         | Part-Time Salaries                 | 39,098              | 72,500              | 72,500             | 25,588              | 43,600                  | 65,210                  |
| 101-447-725.500         | Social Security-Employer           | 2,991               | 5,622               | 5,622              | 1,957               | 3,400                   | 5,105                   |
| 101-447-730.000         | Unemployment Expense               | 33                  | 270                 | 270                | 11                  | 80                      | 880                     |
| 101-447-735.000         | Workers Comp Expense               | 364                 | 730                 | 730                | 301                 | 500                     | 620                     |
| 101-447-740.000         | Operating Supplies                 | 3,248               | 3,500               | 3,500              | 2,080               | 3,500                   | 3,500                   |
| 101-447-740.050         | Supplies Boards & Commissions      | 0                   | 500                 | 500                | 0                   | 500                     | 500                     |
| 101-447-740.145         | Copier Maintenance & Supplies      | 1,811               | 2,000               | 2,000              | 1,267               | 1,974                   | 2,000                   |
| 101-447-740.161         | Supplies - EDC                     | 0                   | 250                 | 250                | 0                   | 250                     | 250                     |
| 101-447-740.166         | Supplies - Code Enforcement        | 126                 | 500                 | 500                | 0                   | 500                     | 500                     |
| 101-447-740.175         | Uniforms-Laundry/Cleaning          | 498                 | 1,500               | 1,500              | 895                 | 1,500                   | 1,500                   |
| 101-447-775.005         | Vehicle Fuel & Maintenance         | 3,175               | 4,070               | 4,070              | 2,207               | 3,500                   | 3,990                   |
| 101-447-802.000         | Dues & Subscriptions               | 744                 | 550                 | 550                | 0                   | 500                     | 610                     |
| 101-447-803.500         | Background Investigations          | 566                 | 500                 | 500                | 273                 | 400                     | 500                     |
| 101-447-818.000         | Contractual Services               | 115,290             | 122,400             | 122,400            | 78,884              | 118,800                 | 123,240                 |
| 101-447-818.007         | Economic Development Corporation   | 0                   | 0                   | 0                  | 0                   | 0                       | 5,000                   |
| 101-447-818.008         | Brownfield Redevelopment Authority | 0                   | 0                   | 0                  | 0                   | 0                       | 5,000                   |
| 101-447-818.024         | Weed Cutting                       | 2,092               | 18,000              | 18,000             | 1,832               | 5,000                   | 5,000                   |
| 101-447-853.000         | Cell Phone                         | 1,424               | 3,300               | 3,300              | 1,359               | 2,700                   | 3,300                   |
| 101-447-862.000         | Travel, Ed & Training              | 205                 | 250                 | 250                | 0                   | 0                       | 500                     |
| 101-447-862.050         | Training Boards & Commissions      | 0                   | 1,000               | 1,000              | 0                   | 0                       | 500                     |
| 101-447-862.200         | Ed & Training - Planning           | 0                   | 500                 | 500                | 0                   | 0                       | 0                       |
| 101-447-862.275         | Ed & Training - ZBA                | 0                   | 750                 | 750                | 0                   | 0                       | 0                       |
| 101-447-978.000         | Office Equipment                   | 0                   | 9,500               | 9,500              | 0                   | 9,500                   | 1,200                   |
| Totals for dept 447-Con | nmunity Development                | 171,665             | 248,192             | 248,192            | 116,654             | 196,204                 | 228,905                 |

FUND: General

**DEPARTMENT: Engineering and Building** 

## **Department Description**

The Riverview Building and Engineering Department administers local and state construction codes and engineering regulations protecting the health, safety and welfare of the public.

The Department is responsible for:

- Providing Building plan reviews
- Processing building and construction permits
- Processing contractor registration
- Conducting building and trade inspections
- Providing zoning, background and building approvals to the City Clerk for business licenses
- Coordinating with the city engineer on projects
- Retaining flood plain information
- Retaining storm water maintenance agreements
- Conducting the rental inspection program
- Coordinating with the fire marshal

Building and Engineering staff are private contractors operating under direction of the Community Development Director.

## **Expenditure Highlights**

|                      | 2015/16<br>Actuals | 2016/17<br>Budget | 2016/17<br>Projected | 2017/18<br>Proposed |  |
|----------------------|--------------------|-------------------|----------------------|---------------------|--|
| EXPENDITURES         |                    |                   |                      |                     |  |
| Fringe Benefits      | 0                  | 0                 | 0                    | 0                   |  |
| Operating Expenses   | 0                  | 0                 | 0                    | 0                   |  |
| Contractual Services | 163,681            | 233,340           | 214,590              | 259,810             |  |
| Other Expenses       | 0                  | 2,600             | 1,840                | 1,040               |  |
| Capital Outlay       | 0                  | 0                 | 0                    | 0                   |  |
| TOTAL                | 163,681            | 235,940           | 216,430              | 260,850             |  |

- Department is managed and operated under contract to Carlisle Wortman Associates.
- Engineering service is maintained through contract with C.E. Raines Company.
- Building and trade inspections are managed through a separate contract with each inspector.
- Inspection and building review expenses are reimbursed through dedicated fees.

# **Goals & Objectives**

- 1. Promptly complete reviews and conduct inspections.
- 2. Maintain a friendly customer service attitude.
- 3. Coordinate with other departments on approvals and investigations.
- 4. Continue training to stay current on laws, procedures and operations when available.

|                        |                                     | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED Y M | 2017-18 |
|------------------------|-------------------------------------|---------------------|---------------------|--------------------|---------------------|--------------------------|---------|
| GL NUMBER              | DESCRIPTION                         | ACTIVITI            | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                 | BUDGET  |
| Dept 448-Building & E  | Engineering                         |                     |                     |                    |                     |                          |         |
| 101-448-815.000        | Consulting Engineer                 | 33,215              | 40,000              | 40,000             | 14,720              | 40,000                   | 40,000  |
| 101-448-815.010        | Consulting Engineer FEMA Floodplain | 0                   | 1,500               | 1,500              | 0                   | 500                      | 1,500   |
| 101-448-815.020        | NPDES Stormwater Compliance         | 0                   | 3,000               | 3,000              | 0                   | 1,000                    | 3,000   |
| 101-448-818.000        | Contractual Services                | 68,566              | 73,740              | 73,740             | 48,638              | 73,740                   | 73,460  |
| 101-448-818.050        | Copy Machine Maintenance            | 0                   | 2,000               | 2,000              | 0                   | 0                        | 0       |
| 101-448-822.000        | Inspection Fees                     | 42,447              | 42,000              | 42,000             | 33,305              | 60,000                   | 75,000  |
| 101-448-822.100        | Inspector Fees Rental Housing       | 19,453              | 45,000              | 45,000             | 10,505              | 20,000                   | 45,000  |
| 101-448-822.200        | Inspector Fees - Home Transfer      | 0                   | 22,500              | 22,500             | 8,470               | 15,750                   | 18,000  |
| 101-448-823.000        | Retainer Fee - Inspection (Bldg)    | 0                   | 3,600               | 3,600              | 0                   | 3,600                    | 3,600   |
| 101-448-862.000        | Travel, Ed & Training               | 0                   | 2,600               | 2,600              | 0                   | 1,840                    | 1,040   |
| 101-448-905.100        | Printing                            | 0                   | 0                   | 0                  | 0                   | 0                        | 250     |
| Totals for dept 448-Bu | uilding & Engineering               | 163,681             | 235,940             | 235,940            | 115,638             | 216,430                  | 260,850 |

FUND: General

**DEPARTMENT: Recreation** 

## **Department Description**

The Recreation Department is responsible for providing leisure-time activities to meet the need of all residents. The Department organizes and supervises activities for youth, adults, and senior citizens by developing programs both on an organized an informal basis. The Recreation Department maintains and over sees the community's vast park system promoting a safe engaging play and leisure areas that promotes health and wellbeing of the community. The Recreation Department supports community organizations that enhance recreation and prosperity of the community. The Recreational Department coordinates recreation programs with the School District under a shared facilities agreement. Special events that support the mission of the Recreation Department and promote the City are coordinated through the Recreation Director, acting as staff liaison to the Special Events Committee.

The Department also assists in the coordination of senior citizen activities for which the Pete Rotteveel Municipal Building is used as a drop-in and organized senior citizen activities. Senior transportation services helping those who are no longer able to drive are also administered by the Recreation Department.

## **Department Mission**

The mission of the Riverview Recreation Department is to provide diverse opportunities for the community to enjoy recreation and leisure pursuits, recognize public parks and recreation as places and services that create vibrant communities and increase resident health.

#### **Expenditure Highlights**

|                      | 2015/16 | 2016/17 | 2016/17   | 2017/18  |
|----------------------|---------|---------|-----------|----------|
|                      | Actuals | Budget  | Projected | Proposed |
| EXPENDITURES         |         |         |           |          |
| Salaries & Wages     | 169,271 | 196,606 | 184,331   | 192,459  |
| Fringe Benefits      | 137,378 | 150,253 | 139,551   | 142,164  |
| Operating Expenses   | 15,435  | 22,500  | 19,700    | 29,000   |
| Maintenance Supplies | 24,156  | 21,710  | 20,710    | 21,490   |
| Contractual Services | 45,164  | 86,858  | 68,388    | 83,288   |
| Other Expenses       | 76,303  | 52,500  | 51,185    | 53,650   |
| Capital Outlay       | 19,732  | 64,657  | 64,657    | 27,000   |
| TOTAL                | 487,439 | 595,084 | 548,522   | 549,051  |

- Summer maintenance to be reduced to four days per week (no weekends)
- Non-revenue producing programs will be discontinued
- Reduction in janitorial services at Community Center
- Eliminate payment to Riverview Baseball Association for umpiring fees

# Goals & Objectives

- Improve marketing of programs and Recreation offerings through better innovative advertising, social media and expand the Recreation Newsletter that goes to all homes in Riverview.
- 2. Make better use of volunteers to help run and improve programs. Start the Friends of Riverview Recreation and Parks Program to keep parks clean and safe and instill a feeling of ownership and pride.
- 3. Offer on-line registration making it easier for participants to register and find out about Recreation programs. Give greater access to programs through on-line registration.
- 4. Expand the Department offerings through in-house programs and contracted programs. Offer more of a variety and well-rounded programs such as educational, fitness, crafts and aging problems.
- 5. Expand and improve Summerfest making it larger and an event the community looks forward to throughout the year. Bring in more revenue and sponsorships. Improve marketing. Expand Vendor area.
- 6. Secure funding to update and replace Playground equipment in community parks.

| GL NUMBER               | DESCRIPTION                | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTED Y<br>ACTIVITY | 2017-18<br>MGR PROPOSED<br>BUDGET |
|-------------------------|----------------------------|---------------------|-------------------------------|------------------------------|--------------------------------------|------------------------------------|-----------------------------------|
| Dept 751-Recreation     |                            |                     |                               |                              |                                      |                                    | _                                 |
| 101-751-725.000         | Full-Time Salaries         | 112,852             | 114,850                       | 114,850                      | 68,768                               | 114,850                            | 117,500                           |
| 101-751-725.100         | Part-Time Salaries         | 49,906              | 72,200                        | 72,200                       | 32,069                               | 62,000                             | 65,100                            |
| 101-751-725.200         | Overtime                   | 1,286               | 4,075                         | 4,075                        | 675                                  | 2,000                              | 4,156                             |
| 101-751-725.300         | Longevity                  | 1,650               | 1,900                         | 1,900                        | 0                                    | 1,900                              | 2,050                             |
| 101-751-725.400         | Pay-In-Lieu-Bonus,Vac,Per  | 3,577               | 3,581                         | 3,581                        | 0                                    | 3,581                              | 3,653                             |
| 101-751-725.500         | Social Security-Employer   | 12,111              | 14,269                        | 14,269                       | 7,218                                | 13,000                             | 15,300                            |
| 101-751-725.600         | Deferred Compensation      | 4,690               | 4,749                         | 4,749                        | 2,903                                | 4,749                              | 4,891                             |
| 101-751-725.700         | Health Insurance Expense   | 33,315              | 35,680                        | 35,680                       | 17,197                               | 35,680                             | 36,480                            |
| 101-751-725.710         | Optical Insurance Expense  | 251                 | 190                           | 190                          | 122                                  | 190                                | 190                               |
| 101-751-725.720         | Dental Insurance Expense   | 4,536               | 3,550                         | 3,550                        | 2,560                                | 3,550                              | 3,620                             |
| 101-751-725.800         | Life Insurance Expense     | 295                 | 300                           | 300                          | 194                                  | 300                                | 300                               |
| 101-751-725.900         | City Pension Contribution  | 52,587              | 59,390                        | 59,390                       | 25,641                               | 52,000                             | 50,231                            |
| 101-751-725.950         | GASB 45 OPEB Contribution  | 28,081              | 28,725                        | 28,725                       | 13,915                               | 28,500                             | 28,720                            |
| 101-751-730.000         | Unemployment Expense       | 106                 | 1,380                         | 1,380                        | 29                                   | 150                                | 1,000                             |
| 101-751-735.000         | Workers Comp Expense       | 1,406               | 2,020                         | 2,020                        | 1,096                                | 1,432                              | 1,432                             |
| 101-751-740.000         | Operating Supplies         | 1,376               | 3,000                         | 3,000                        | 1,152                                | 2,500                              | 3,000                             |
| 101-751-740.165         | Supplies - Volunteers      | 0                   | 2,000                         | 2,000                        | 0                                    | 1,000                              | 2,000                             |
| 101-751-740.170         | Rec Activity Supplies      | 4,329               | 5,000                         | 5,000                        | 2,740                                | 5,000                              | 9,000                             |
| 101-751-740.171         | Senior Citizen Supplies    | 3,067               | 4,500                         | 4,500                        | 1,977                                | 4,000                              | 4,500                             |
| 101-751-740.172         | Special Event Supplies     | 4,325               | 5,000                         | 5,000                        | 2,437                                | 5,000                              | 7,500                             |
| 101-751-740.173         | Staff Shirts               | 2,338               | 3,000                         | 3,000                        | 1,063                                | 2,200                              | 3,000                             |
| 101-751-760.000         | Maintenance Supplies       | 3,980               | 6,000                         | 6,000                        | 725                                  | 5,500                              | 6,000                             |
| 101-751-760.050         | Ballfield Maintenance      | 4,458               | 5,500                         | 5,500                        | 495                                  | 5,000                              | 6,000                             |
| 101-751-760.100         | Maintenance Svc Contracts  | 3,531               | 5,500                         | 5,500                        | 2,897                                | 5,500                              | 5,500                             |
| 101-751-775.005         | Vehicle Fuel & Maintenance | 12,187              | 4,710                         | 4,710                        | 3,061                                | 4,710                              | 3,990                             |
| 101-751-802.000         | Dues & Subscriptions       | 475                 | 500                           | 500                          | 485                                  | 485                                | 1,150                             |
| 101-751-818.000         | Contractual Services       | 3,599               | 10,000                        | 26,570                       | 8,074                                | 10,000                             | 20,000                            |
| 101-751-818.060         | Recreation Program Exp     | 35,145              | 30,000                        | 30,000                       | 24,602                               | 30,000                             | 30,000                            |
| 101-751-819.000         | Janitorial Contract        | 129                 | 5,000                         | 5,000                        | 207                                  | 5,000                              | 6,000                             |
| 101-751-819.030         | School Facility Rental     | 4,569               | 6,000                         | 6,000                        | 2,712                                | 5,700                              | 6,000                             |
| 101-751-854.020         | Advertising and Delivery   | 5,203               | 8,000                         | 8,000                        | 2,233                                | 8,000                              | 10,000                            |
| 101-751-862.000         | Travel, Ed & Training      | 0                   | 1,000                         | 1,000                        | 0                                    | 500                                | 1,500                             |
| 101-751-862.100         | Education/Training-Staff   | 0                   | 1,500                         | 1,500                        | 177                                  | 800                                | 1,500                             |
| 101-751-872.000         | Adaptive Recreation        | 400                 | 500                           | 500                          | 0                                    | 400                                | 500                               |
| 101-751-873.010         | Senior Transportation      | 22,021              | 27,588                        | 27,588                       | 19,354                               | 27,588                             | 27,588                            |
| 101-751-875.000         | SummerFest                 | 38,283              | 17,000                        | 17,000                       | 2,246                                | 17,000                             | 17,000                            |
| 101-751-876.000         | League Fees                | 2,000               | 2,000                         | 2,000                        | 0                                    | 2,000                              | 2,000                             |
| 101-751-921.000         | Gas Service                | 2,599               | 3,200                         | 3,200                        | 1,517                                | 2,700                              | 2,700                             |
| 101-751-922.000         | Electric Service           | 1,800               | 3,500                         | 3,500                        | 1,736                                | 2,200                              | 3,000                             |
| 101-751-923.000         | Water Service              | 2,904               | 4,500                         | 4,500                        | 4,542                                | 4,700                              | 5,000                             |
| 101-751-924.000         | Utilities - Park/Rec Room  | 2,340               | 2,500                         | 2,500                        | 2,282                                | 2,500                              | 3,000                             |
| 101-751-972.010         | Park Improvements / Equip  | 19,732              | 17,000                        | 57,657                       | 49,679                               | 57,657                             | 20,000                            |
| 101-751-974.000         | Ball Diamond Maintenance   | 0                   | 7,000                         | 7,000                        | 0                                    | 7,000                              | 7,000                             |
| Totals for dept 751-Red | creation                   | 487,439             | 537,857                       | 595,084                      | 308,780                              | 548,522                            | 549,051                           |

**FUND: General** 

**DEPARTMENT: Information Technology** 

## **Department Description**

The Information Technology Coordinator handles development of computer applications, including structured programming, database management, and computer maintenance.

Also, downloading and uploading of data is coordinated between Riverview computer systems and external hosts, such as Wayne County and various State agencies.

The Department also manages the community access cable television function of the City and provides administrative oversight to the two cable telecommunication franchises within the community.

The duties of Cable Administrator have been vested in the position of Information Technology Director.

#### **Expenditure Highlights**

|                      | 2015/16<br>Actuals | 2016/17<br>Budget | 2016/17<br>Projected | 2017/18<br>Proposed |
|----------------------|--------------------|-------------------|----------------------|---------------------|
| EXPENDITURES         |                    |                   |                      |                     |
| Salaries & Wages     | 54,951             | 57,320            | 57,320               | 58,090              |
| Fringe Benefits      | 56,180             | 60,475            | 60,395               | 58,652              |
| Operating Expenses   | 218                | 650               | 650                  | 650                 |
| Contractual Services | 24,967             | 33,000            | 29,000               | 29,500              |
| Other Expenses       | 1,363              | 1,900             | 1,600                | 2,400               |
| TOTAL                | 137,679            | 153,345           | 148,965              | 149,292             |

- 1. Department is responsible for telephone and data line service for City.
- 2. Re-negotiation of telephone service contract will finish being performed.

## Goals & Objectives

- Work with Fire Department to update communications and alerting technology systems, insuring that they are robust and reliable.
- 2. Work with library to upgrade their computers.
- Improve recovery time in the event of an outage, and implement high availability systems and backups.
- 4. Work with departments to streamline and improve their use of technology, including software training, and better use of existing software. Ongoing.
- Maintain current Desktop PC's, continually installing critical updates and security fixes.
- Continue to facilitate Cyber Security Training to assist staff with recognizing and eliminating cyber threats in an ever-changing environment.
- 7. Make sure that all video security systems are recording those areas that require it.
- 8. Work with Golf Director to upgrade the Riverview highlands technology.
- 9. Work with DPW, assisting them with the new GIS system, and help with integrating and utilizing ARCGIS software to its fullest extent feasible. Assist DPW on implementation of the new Novotx Elements XS3 Asset & Work Management ARCGIS based Software.

|                        |                              | 2015-16  | 2016-17  | 2016-17 | 2016-17       | 2016-17   | 2017-18        |
|------------------------|------------------------------|----------|----------|---------|---------------|-----------|----------------|
|                        |                              | ACTIVITY | ORIGINAL | AMENDED | ACTIVITY      | PROJECTED | Y MGR PROPOSED |
| GL NUMBER              | DESCRIPTION                  |          | BUDGET   | BUDGET  | THRU 02/28/17 | ACTIVITY  | BUDGET         |
| Dept 800-Managemen     | t Information Systems        |          |          |         |               |           |                |
| 101-800-725.000        | Full-Time Salaries           | 52,637   | 54,020   | 54,020  | 32,752        | 54,020    | 54,740         |
| 101-800-725.300        | Longevity                    | 435      | 470      | 470     | 0             | 470       | 470            |
| 101-800-725.400        | Pay-In-Lieu-Bonus,Vac,Per    | 1,879    | 2,830    | 2,830   | 0             | 2,830     | 2,880          |
| 101-800-725.500        | Social Security-Employer     | 3,867    | 4,390    | 4,390   | 2,314         | 4,390     | 4,460          |
| 101-800-725.600        | Deferred Compensation        | 3,697    | 3,770    | 3,770   | 2,317         | 3,770     | 3,820          |
| 101-800-725.700        | Health Insurance Expense     | 10,674   | 10,840   | 10,840  | 4,895         | 10,840    | 11,300         |
| 101-800-725.710        | Optical Insurance Expense    | 84       | 70       | 70      | 41            | 70        | 70             |
| 101-800-725.720        | Dental Insurance Expense     | 1,749    | 1,260    | 1,260   | 824           | 1,260     | 1,020          |
| 101-800-725.800        | Life Insurance Expense       | 132      | 140      | 140     | 87            | 140       | 140            |
| 101-800-725.900        | City Pension Contribution    | 22,646   | 26,130   | 26,130  | 12,133        | 26,130    | 23,962         |
| 101-800-725.950        | GASB 45 OPEB Contribution    | 13,124   | 13,505   | 13,505  | 6,659         | 13,505    | 13,510         |
| 101-800-730.000        | Unemployment Expense         | 4        | 100      | 100     | 4             | 20        | 100            |
| 101-800-735.000        | Workers Comp Expense         | 203      | 270      | 270     | 152           | 270       | 270            |
| 101-800-740.000        | Operating Supplies           | 218      | 650      | 650     | 107           | 650       | 650            |
| 101-800-850.000        | Telephone                    | 24,967   | 33,000   | 33,000  | 16,980        | 29,000    | 29,500         |
| 101-800-862.100        | Education/Training-Staff     | 1,363    | 1,900    | 1,900   | 110           | 1,600     | 2,400          |
| Totals for dept 800-Ma | nagement Information Systems | 137,679  | 153,345  | 153,345 | 79,375        | 148,965   | 149,292        |

FUND: General

**DEPARTMENT: Employee Benefits** 

# **Department Description**

This program primarily accounts for the payment to eligible retirees for the supplemental health insurance benefit. This budget also includes expenditures for the employee wellness program, employee safety program, and emergency preparedness program.

# **Expenditure Highlights**

|                      | 2015/16 | 2016/17 | 2016/17   | 2017/18  |
|----------------------|---------|---------|-----------|----------|
|                      | Actuals | Budget  | Projected | Proposed |
| EXPENDITURES         |         |         |           |          |
| Salaries & Wages     | 0       | 0       | 0         | 0        |
| Fringe Benefits      | 36,513  | 36,560  | 33,998    | 43,436   |
| Contractual Services | 591     | 600     | 600       | 600      |
| Other Expenses       | 2,501   | 7,387   | 7,387     | 6,850    |
| Captial Outlay       | 240     | 0       | 0         | 0        |
| TOTAL                | 39,845  | 44,547  | 41,985    | 50,886   |

- Budget includes payment to retirees who opt out of receiving health insurance from the City.
- Budget also includes supplemental payment to certain class of retirees.

|                        |                               | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED Y MO | 2017-18<br>GR PROPOSED |
|------------------------|-------------------------------|---------------------|---------------------|--------------------|---------------------|---------------------------|------------------------|
| GL NUMBER              | DESCRIPTION                   | 7,011111            | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                  | BUDGET                 |
| Dept 851-Employee B    | Benefits                      |                     |                     |                    |                     |                           |                        |
| 101-851-725.700        | Health Insurance Expense      | 8                   | 20                  | 20                 | 0                   | 10                        | 20                     |
| 101-851-725.990        | Retiree Healthcare Supplement | 36,505              | 36,540              | 36,540             | 33,988              | 33,988                    | 43,416                 |
| 101-851-863.200        | Flexible Spending Fees        | 591                 | 600                 | 600                | 450                 | 600                       | 600                    |
| 101-851-962.000        | Emergency Operations Cntr     | 240                 | 0                   | 0                  | 0                   | 0                         | 0                      |
| 101-851-962.550        | Wellness Program              | 2,501               | 6,700               | 7,387              | 2,437               | 7,387                     | 6,850                  |
| Totals for dept 851-Er | mployee Benefits              | 39,845              | 43,860              | 44,547             | 36,875              | 41,985                    | 50,886                 |

FUND: General

**DEPARTMENT: Insurances and Contingency** 

# **Department Description**

The City of Riverview is a member of the Michigan Municipal Risk Management Association (MMRMA) for pooling of general liability coverage and delivery of risk management services. The Human Resources Director serves as the City's Risk Manager and its representative to the MMRMA.

# **Expenditure Highlights**

|                | 2015/16<br>Actuals | 2016/17<br>Budget | 2016/17<br>Projected | 2017/18<br>Proposed |
|----------------|--------------------|-------------------|----------------------|---------------------|
| EXPENDITURES   |                    |                   |                      |                     |
| Other Expenses | 76,069             | 98,808            | 98,808               | 97,357              |
| TOTAL          | 76,069             | 98,808            | 98,808               | 97,357              |

• Annual transfer to Self Insurance Fund for General Fund portion of payment to MMRMA for insurance coverage.

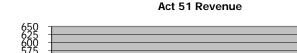
|  |   | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17  | 2017-18<br>MGR PROPOSED |
|--|---|---------------------|---------------------|--------------------|---------------------|----------|-------------------------|
| GL NUMBER  | DESCRIPTION                                     | ACTIVITI            | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY | BUDGET                  |
| Dept 865-Insurance<br>101-865-914.000<br>101-865-914.050 | General Liab Insurance<br>Reserve for Loss Liab | 94,316<br>(18,247)  | 98,808              | 98,808             | 49,404              | 98,808   | 97,357                  |
| Totals for dept 865-Ins                                  |   | 76,069              | 98,808              | 98,808             | 49,404              | 98,808   | 97,357                  |

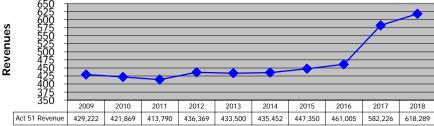
| GL NUMBER                                   | DESCRIPTION                    | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTED ACTIVITY | 2017-18<br>Y MGR PROPOSED<br>BUDGET |
|---|--------------------------------|---------------------|-------------------------------|------------------------------|--------------------------------------|-------------------------------|-------------------------------------|
| Dept 966-Operating Transfers Out            |                                |                     |                               |                              |                                      |                               | _                                   |
| 101-966-965.271                             | Operating Transfer Out Library | 70,000              | 87,600                        | 87,600                       | 43,800                               | 87,600                        | 87,000                              |
| Totals for dept 966-Operating Transfers Out |                                | 70,000              | 87,600                        | 87,600                       | 43,800                               | 87,600                        | 87,000                              |

# SPECIAL REVENUE FUNDS DEBT SERVICE FUNDS

#### **Fund Overview**

The City receives Major Streets Fund revenues from the State of Michigan in accordance with Public Act 51 of 1951, as amended. This revenue is received monthly and is to be used to support the maintenance of streets and the associated right-of-ways designated as Major Streets. The revenue can also be utilized to remove snow, fix curbs, overlay roads with asphalt, and pay for traffic signals, street signs and to construct new streets within the City limits. The designated Street Administrator, which is the Consulting City Engineer, along with the Finance Director, annually reports to the MDOT all Major Street revenues received by the City. The report also accounts for the expenditures of all the Major Streets revenues received by the City. Miles of maintenance are reported as well as new construction of Major Streets road miles. The City of Riverview has approximately 6.02 miles of Major Streets that is required to be maintained by the City.





**Major Streets** 

#### **Goals & Objectives**

- Continue storm sewer cleaning programs in known trouble areas.
- Continue staff training with regards to Illicit Discharge Elimination Program.
- Continue implementation of the Public Education Plan, and the Illicit Discharge Elimination Plan along with establishing the Watershed Management Plan (WMP) and Storm Water Pollution Prevention Initiative (SWPPI).
- Continue street sectioning program.
- Continue crack and joint sealing program.

## **Financial Highlights**

|                         | 2015/16<br>Actuals | 2016/17 2016/17<br>Budget Projected |          | 2017/18<br>Proposed |
|-------------------------|--------------------|-------------------------------------|----------|---------------------|
| REVENUES                | 487,665            | 582,226                             | 582,226  | 618,289             |
| EXPENDITURES            |                    |                                     |          |                     |
| Construction            | 0                  | 0                                   | 0        | 0                   |
| Maintenance             | 177,817            | 222,984                             | 225,522  | 286,000             |
| Traffic                 | 10,661             | 19,328                              | 19,328   | 19,328              |
| Winter Maintenance      | 16,784             | 32,385                              | 32,385   | 32,385              |
| Administration          | 59,839             | 70,101                              | 70,082   | 73,217              |
| Operating Transfers-Out | 158,475            | 292,500                             | 292,500  | 222,359             |
| Change to Fund Balance  | 64,089             | (55,072)                            | (57,591) | (15,000)            |

#### Revenues

The primary source of revenue for the Major Streets Fund comes from transportation revenues collected by the State of Michigan and shared with local units of government (commonly called Act 51 funds). The two primary sources for these revenues are motor fuel taxes and vehicle registration taxes.

The formula used by the State to distribute the funds is based on the number of miles within the city, population, and a population factor. For fiscal year 2017/18, the revenues were calculated using rates provided by the State of Michigan based on their December 2016 projections.

Act 51 funding to the Riverview has been slightly increasing due to a slight pick up in gas and weight tax collections by the State. The economy has caused an increase in vehicle purchases and also fuel purchases; this increase flows through to the amount of funds that the cities receive for street repairs and maintenance. Budgeted Act 51 funding for fiscal year 2017/18 have increased based on the State projections. They are trying to boost the amounts to communities to be able to allocate funds to help repair our crumbling roads.

#### **Expenditures**

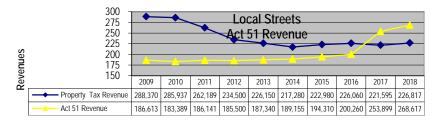
Due to the increase in revenues received from the State of Michigan, we are able to continue sectioning of streets in the upcoming fiscal year, and other street maintenance. The primary use of the revenues will be for street maintenance and repairs, including street sweeping, grass cutting of rights-of-ways, and snow removal.

| GL NUMBER   | DESCRIPTION   | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTED Y M<br>ACTIVITY | 2017-18<br>IGR PROPOSED<br>BUDGET |
|---|---|---------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------------|-----------------------------------|
| Dept 000-Revenues<br>202-000-575.500<br>202-000-650.010 | State Revenue Act 51 Funds<br>Interest on Investments | 487,618<br>47       | 582,226<br>0                  | 582,226<br>0                 | 106,355<br>(12)                      | 582,226<br>0                         | 618,289                           |
| Totals for dept 000-Revenues                            |   | 487,665             | 582,226                       | 582,226                      | 106,343                              | 582,226                              | 618,289                           |

|                         |                                  | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED Y M |         |
|-------------------------|----------------------------------|---------------------|---------------------|--------------------|---------------------|--------------------------|---------|
| GL NUMBER               | DESCRIPTION                      |                     | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                 | BUDGET  |
| Dept 463-Roads & Stre   | ets Maintenance                  |                     |                     |                    |                     |                          |         |
| 202-463-725.000         | Full-Time Salaries               | 17,617              | 20,000              | 20,000             | 14,752              | 20,000                   | 26,000  |
| 202-463-760.300         | Road Maintenance                 | 3,565               | 6,000               | 6,000              | 1,834               | 6,000                    | 6,000   |
| 202-463-818.035         | Joint/Crack Sealing              | 9,943               | 12,000              | 34,318             | 17,677              | 34,318                   | 15,000  |
| 202-463-818.400         | Contractual Svcs - Grass Cutting | 9,310               | 15,100              | 15,100             | 3,418               | 15,100                   | 15,100  |
| 202-463-926.001         | LED Street Lighting              | 57,078              | 0                   | 18,941             | 21,479              | 21,479                   | 0       |
| 202-463-945.000         | Equipment Rental                 | 8,847               | 18,000              | 18,000             | 8,808               | 18,000                   | 23,400  |
| 202-463-972.020         | County Drain Maintenance         | 0<br>57.040         | 2,500               | 2,500              | 00.425              | 2,500                    | 2,500   |
| 202-463-974.110         | Street Sectioning                | 57,840              | 75,000              | 90,125             | 90,125              | 90,125                   | 180,000 |
| 202-463-991.064         | NPDES Compliance                 | 13,617              | 18,000              | 18,000             | 4,809               | 18,000                   | 18,000  |
| Totals for dept 463-Roa | ads & Streets Maintenance        | 177,817             | 166,600             | 222,984            | 162,902             | 225,522                  | 286,000 |
| Dept 474-Roads & Stre   | ets Traffic                      |                     |                     |                    |                     |                          |         |
| 202-474-725.000         | Full-Time Salaries               | 1,480               | 5,500               | 5,500              | 1,135               | 5,500                    | 5,500   |
| 202-474-760.350         | Signs, Markers & Paint           | 1,571               | 3,000               | 3,000              | 759                 | 3,000                    | 3,000   |
| 202-474-818.025         | Traffic Lights                   | 7,189               | 7,828               | 7,828              | 2,547               | 7,828                    | 7,828   |
| 202-474-945.000         | Equipment Rental                 | 421                 | 3,000               | 3,000              | 298                 | 3,000                    | 3,000   |
| Totals for dept 474-Roa | ads & Streets Traffic            | 10,661              | 19,328              | 19,328             | 4,739               | 19,328                   | 19,328  |
| Dept 478-Roads & Stre   | ets Winter Maintenance           |                     |                     |                    |                     |                          |         |
| 202-478-725.000         | Full-Time Salaries               | 4,384               | 10,500              | 10,500             | 8,640               | 10,500                   | 10,500  |
| 202-478-781.000         | Salt                             | 9,547               | 11,985              | 11,985             | 2,289               | 11,985                   | 11,985  |
| 202-478-945.000         | Equipment Rental                 | 2,853               | 9,900               | 9,900              | 7,331               | 9,900                    | 9,900   |
| Totals for dept 478-Roa | ads & Streets Winter Maintenance | 16,784              | 32,385              | 32,385             | 18,260              | 32,385                   | 32,385  |
| Dept 482-Administration | n                                |                     |                     |                    |                     |                          |         |
| 202-482-804.000         | Audit Fees                       | 1,650               | 2,000               | 2,000              | 1,981               | 1,981                    | 1,981   |
| 202-482-914.000         | General Liab Insurance           | 9,432               | 9,881               | 9,881              | 4,941               | 9,881                    | 9,736   |
| 202-482-965.000         | Administration                   | 48,757              | 58,220              | 58,220             | 38,813              | 58,220                   | 61,500  |
| Totals for dept 482-Adn | ninistration                     | 59,839              | 70,101              | 70,101             | 45,735              | 70,082                   | 73,217  |
| Dept 966-Operating Tra  | ansfers Out                      |                     |                     |                    |                     |                          |         |
| 202-966-965.203         | Op Transfer - Local Sts          | 158,475             | 292,500             | 292,500            | 146,250             | 292,500                  | 222,359 |
| Totals for dept 966-Ope | erating Transfers Out            | 158,475             | 292,500             | 292,500            | 146,250             | 292,500                  | 222,359 |

#### **Fund Overview**

The City receives Local Streets revenues from the State of Michigan in accordance with Public Act 51, of 1951 as amended. This revenue is received on a monthly revenue stream. This revenue supports the maintenance of streets work and the associated right-of-ways of those Local Streets. The revenue can also be utilized to remove snow, fix curbs, overlay roads with asphalt, and pay for traffic signals, street signs and to construct new Local Streets within the City limits. The designated Street Administrator, which is the Consulting City Engineer, along with the Finance Director, annually reports to the MDOT all Local Streets revenues received by the City. The report also accounts for the expenditures of all the Local Streets revenue as new construction of Local Streets road miles. The City of Riverview has approximately 28.41 miles of Local Streets that is required to be maintained by the City.



# Goals & Objectives

- Continue spot patching to fill in existing potholes and help prevent the further deterioration of the roads.
- Continue to repair deteriorating catch basins to keep streets drained and prevent further damage from standing puddles.
- 3. Continue street sectioning program.
- 4. Continue crack and joint sealing program.

## **Financial Highlights**

|                        | 2015/16<br>Actuals |           |           | 2017/18<br>Proposed |
|------------------------|--------------------|-----------|-----------|---------------------|
| REVENUES               | 5,408,701          | 799,904   | 1,235,726 | 749,703             |
| EXPENDITURES           |                    |           |           |                     |
| Debt Service           | 0                  | 0         | 0         | 0                   |
| Construction           | 5,024,170          | 531,749   | 531,749   | 0                   |
| Maintenance            | 473,279            | 754,859   | 745,830   | 738,550             |
| Traffic                | 7,842              | 21,000    | 21,000    | 21,000              |
| Winter Maintenance     | 43,902             | 75,564    | 75,564    | 75,564              |
| Administration         | (57,738)           | 37,216    | 37,252    | 38,417              |
| Change to Fund Balance | (82,754)           | (620,484) | (175,669) | (123,828)           |

#### Revenues

The primary source of revenue for the Local Streets Fund comes from a property tax levy for local roads. This revenues source has been steadily decreasing since 2008 due to falling property values until the last two years with a slight increase, and the 2017/18 budget is below what the City received in 2007.

In addition, the City receives transportation revenues collected by the State of Michigan and shared with local units of government (commonly called Act 51 funds). Act 51 funding to the Riverview has been steadily decreasing due to lower gas and weight tax collections by the State until the last few years showing very slight increases. Budgeted Act 51 funding for fiscal year 2017/18 has spiked in an effort to aid Cities repair our crumbling roads.

We were fortunate to be awarded a grant to help with water main and road repair during the FY 2015/16. The project will be completed in this upcoming fiscal year.

The Local Streets Fund receives operating transfers from the Major Streets Fund and Land Preserve Fund. The transfer from the Major Streets Fund is allowed under Act 51 guidelines, up to 50% of the Act 51 revenue received by the Major Streets. This transfer provides additional funds for the maintenance of the Local Streets System. The operating transfer from the Land Preserve Fund is used to aid in bond payments.

## **Expenditures**

Some street sectioning and sidewalk replacement has been budget for this fiscal year. Other uses of the revenues will be for street maintenance and repairs, including street sweeping, grass cutting of rights-of-ways, and snow removal.

|                          |  | 2015-16   | 2016-17  | 2016-17 | 2016-17       | 2016-17   | 2017-18        |
|--------------------------|--|-----------|----------|---------|---------------|-----------|----------------|
|                          |  | ACTIVITY  | ORIGINAL | AMENDED | ACTIVITY      | PROJECTED | Y MGR PROPOSED |
| GL NUMBER                | DESCRIPTION                              |           | BUDGET   | BUDGET  | THRU 02/28/17 | ACTIVITY  | BUDGET         |
| Dept 000-Revenues        |  |           |          |         |               |           |                |
| 203-000-404.600          | Penalties & Interest Deling Taxes        | 884       | 1,325    | 1,325   | 373           | 1,325     | 1,067          |
| 203-000-404.700          | Deling Personal Prop Tax                 | 0         | 0        | 0       | (708)         | 0         | 0              |
| 203-000-404.800          | Property Tax Levy Local Roads            | 224,063   | 220,270  | 220,270 | 218,498       | 219,500   | 225,750        |
| 203-000-405.000          | Property Tax Chargebacks                 | 0         | 0        | 0       | 316           | 500       | 0              |
| 203-000-575.310          | State Revenue MDOT Reimbursement         | 104,871   | 0        | 0       | 0             | 0         | 0              |
| 203-000-575.330          | State Revenue-Personal Property Foregone | 4,328     | 6,910    | 6,910   | 1,661         | 1,661     | 6,910          |
| 203-000-575.500          | State Revenue Act 51 Funds               | 211,849   | 253,899  | 253,899 | 244,782       | 253,899   | 268,617        |
| 203-000-650.010          | Interest on Investments                  | 295       | 0        | 0       | (76)          | 0         | 0              |
| 203-000-675.050          | Signs, Markers & Paint                   | 0         | 0        | 0       | 235           | 235       | 0              |
| 203-000-675.060          | Sidewalk Reimbursement                   | 814       | 0        | 0       | 0             | 0         | 0              |
| 203-000-680.401          | R-O-W Annual Maint Fee                   | 34,869    | 25,000   | 25,000  | 0             | 25,000    | 25,000         |
| 203-000-687.100          | Rebates                                  | 0         | 0        | 0       | 5,123         | 5,123     | 0              |
| 203-000-699.202          | Oper.Transfer-Major Strts                | 158,475   | 292,500  | 292,500 | 146,250       | 292,500   | 222,359        |
| 203-000-699.302          | Op Transfer - Street/Wtr Main Bond Fund  | 4,668,253 | 0        | 0       | 199,287       | 531,749   | 0              |
| Totals for dept 000-Reve | enues                                    | 5,408,701 | 799,904  | 799,904 | 815,741       | 1,331,492 | 749,703        |

|                         |                                    | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED Y M | 2017-18 |
|-------------------------|------------------------------------|---------------------|---------------------|--------------------|---------------------|--------------------------|---------|
| GL NUMBER               | DESCRIPTION                        | ACTIVITI            | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                 | BUDGET  |
| Dept 451-Roads & Stree  | ets Construction                   |                     |                     |                    |                     |                          |         |
| 203-451-989.210         | Street Repair Proj-Constr          | 4,103,446           | 0                   | 380,389            | 206,253             | 380,389                  | 0       |
| 203-451-989.220         | Street Repair Proj-Eng             | 493,864             | 0                   | 151,360            | 30,365              | 151,360                  | 0       |
| 203-451-989.225         | Road Improvements Riverview Street | 426,860             | 0                   | 0                  | 0                   | 0                        | 0       |
| Totals for dept 451-Roa | ds & Streets Construction          | 5,024,170           | 0                   | 531,749            | 236,618             | 531,749                  | 0       |
| Dept 463-Roads & Stree  | ets Maintenance                    |                     |                     |                    |                     |                          |         |
| 203-463-725.000         | Full-Time Salaries                 | 36,516              | 56,000              | 56,000             | 38,333              | 56,000                   | 72,800  |
| 203-463-760.300         | Road Maintenance                   | 5,284               | 6,000               | 6,000              | 3,947               | 6,000                    | 6,000   |
| 203-463-815.100         | PASER Road Survey                  | 2,224               | 0                   | 9,075              | 46                  | 46                       | 0       |
| 203-463-818.026         | Dust Control                       | 1,540               | 2,000               | 2,000              | 0                   | 2,000                    | 2,000   |
| 203-463-818.035         | Joint/Crack Sealing                | 21,987              | 28,000              | 37,227             | 19,826              | 37,227                   | 35,000  |
| 203-463-818.400         | Contractual Svcs - Grass Cutting   | 14,763              | 21,250              | 21,250             | 6,851               | 21,250                   | 21,250  |
| 203-463-945.000         | Equipment Rental                   | 29,300              | 55,000              | 55,000             | 31,921              | 55,000                   | 71,500  |
| 203-463-974.110         | Street Sectioning                  | 357,126             | 435,000             | 554,907            | 352,533             | 554,907                  | 420,000 |
| 203-463-980.100         | Sidewalk Replacement               | 0                   | 40.000              | 3,400              | 0                   | 3,400                    | 100,000 |
| 203-463-991.064         | NPDES Compliance                   | 4,539               | 10,000              | 10,000             | 1,603               | 10,000                   | 10,000  |
| Totals for dept 463-Roa | ds & Streets Maintenance           | 473,279             | 613,250             | 754,859            | 455,060             | 745,830                  | 738,550 |
| Dept 474-Roads & Street |                                    |                     |                     |                    |                     |                          |         |
| 203-474-725.000         | Full-Time Salaries                 | 3,452               | 10,000              | 10,000             | 2,648               | 10,000                   | 10,000  |
| 203-474-760.350         | Signs, Markers & Paint             | 3,408               | 7,000               | 7,000              | 1,771               | 7,000                    | 7,000   |
| 203-474-945.000         | Equipment Rental                   | 982                 | 4,000               | 4,000              | 694                 | 4,000                    | 4,000   |
| Totals for dept 474-Roa | ds & Streets Traffic               | 7,842               | 21,000              | 21,000             | 5,113               | 21,000                   | 21,000  |
| Dept 478-Roads & Stree  | ets Winter Maintenance             |                     |                     |                    |                     |                          |         |
| 203-478-725.000         | Full-Time Salaries                 | 10,229              | 24,500              | 24,500             | 20,161              | 24,500                   | 24,500  |
| 203-478-781.000         | Salt                               | 27,017              | 27,964              | 27,964             | 7,885               | 27,964                   | 27,964  |
| 203-478-945.000         | Equipment Rental                   | 6,656               | 23,100              | 23,100             | 17,107              | 23,100                   | 23,100  |
| Totals for dept 478-Roa | ds & Streets Winter Maintenance    | 43,902              | 75,564              | 75,564             | 45,153              | 75,564                   | 75,564  |
| Dept 482-Administration | 1                                  |                     |                     |                    |                     |                          |         |
| 203-482-804.000         | Audit Fees                         | 1,650               | 1,945               | 1,945              | 1,981               | 1,981                    | 1,981   |
| 203-482-914.000         | General Liab Insurance             | 9,432               | 9,881               | 9,881              | 4,941               | 9,881                    | 9,736   |
| 203-482-914.050         | Reserve for Loss Liab              | (90,000)            | 0                   | 0                  | 0                   | 0                        | 0       |
| 203-482-965.000         | Administration                     | 21,180              | 25,390              | 25,390             | 16,927              | 25,390                   | 26,700  |
| Totals for dept 482-Adm | ninistration                       | (57,738)            | 37,216              | 37,216             | 23,849              | 37,252                   | 38,417  |

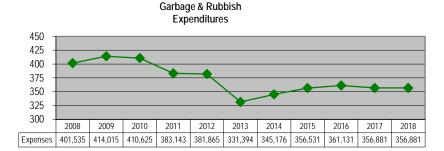
## **Fund Overview**

This budget is administered by the Department of Public Works and includes the rubbish collection agreement with Stevens Disposal, the new contractor as of May 2012. Garbage containers are provided to each single family home in the city. Yard waste is collected weekly from April 1st through December 1st and is a program imposed under state mandate. Special pick-up roll off boxes to residents are issued for large amounts of debris.

## Goals & Objectives

- Continue to work closely with rubbish contractor to maintain a high level of service and minimize resident complaints and resolve any issues in a timely manner.
- 2. Current contract that was to expire March 2017 was extended at no increase for another 3 years.

## **Financial Highlights**



#### Revenues

The Land Preserve transfers funds annually to this fund for garbage & rubbish pickup. There is no property tax levy to residents to pay for this service.

#### **Expenditures**

Rubbish & garbage pickups are contracted out with Stevens Disposal. Their current contract was to expire March 2017. We mutually agreed to exercise a three year extension that was offered in the original contract with no increase in their rates. The extension will expire in March 2020. In addition, the City purchased the toter carts in fiscal year 2011/12, which will eliminate the monthly rental fee paid to the contractor. The purchase of these toter carts will result in a payback of costs within four years.

| GL NUMBER                         | DESCRIPTION                   | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTEDTY M<br>ACTIVITY | 2017-18<br>GR PROPOSED<br>BUDGET |
|-----------------------------------|-------------------------------|---------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------------|----------------------------------|
| Dept 000-Revenues 226-000-670.090 | Dumpster Rental Fees          | 2.775               | 3,000                         | 3.000                        | 2.960                                | 3.000                                | 3,000                            |
| 226-000-670.090                   | Resident Toter Cart Purchases | 600                 | 500                           | 500                          | 150                                  | 500                                  | 450                              |
| 226-000-677.000                   | Recycling Revenues            | 1,371               | 2,381                         | 2,381                        | 924                                  | 2,381                                | 2,000                            |
| 226-000-699.596                   | Op Transfer-Land Preserve     | 354,321             | 351,000                       | 351,000                      | 175,500                              | 351,000                              | 351,431                          |
| Totals for dept 000-Re            | evenues                       | 359,067             | 356,881                       | 356,881                      | 179,534                              | 356,881                              | 356,881                          |

|                       |                     | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED Y | 2017-18<br>MGR PROPOSED |
|-----------------------|---------------------|---------------------|---------------------|--------------------|---------------------|------------------------|-------------------------|
| GL NUMBER             | DESCRIPTION         |                     | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY               | BUDGET                  |
| Dept 528-Garbage &    | Rubbish             |                     |                     |                    |                     |                        |                         |
| 226-528-818.030       | Rubbish Contract    | 265,098             | 265,098             | 265,098            | 176,732             | 265,098                | 265,098                 |
| 226-528-818.031       | Dumpsters           | 4,394               | 5,000               | 5,000              | 3,964               | 5,000                  | 5,000                   |
| 226-528-818.033       | Yard Waste Program  | 66,482              | 71,283              | 71,283             | 43,949              | 71,283                 | 71,283                  |
| 226-528-818.034       | Tire Disposal       | 0                   | 500                 | 500                | 0                   | 500                    | 500                     |
| 226-528-818.037       | Recycling / Compost | 12,654              | 15,000              | 15,000             | 7,468               | 15,000                 | 15,000                  |
| 226-528-986.020       | Rubbish Toter Carts | 10,440              | 0                   | 0                  | 0                   | 0                      | 0                       |
| Totals for dept 528-G | arbage & Rubbish    | 359,068             | 356,881             | 356,881            | 232,113             | 356,881                | 356,881                 |

## Cable Dept

## **Department Overview**

The citizens of Riverview are kept informed about the activities of the City government through cable programs on Government Access Channels 47 and 10.

Cable television programs are produced to inform the citizens on services provided and to keep current of City Council matters. City Council meetings and School Board meetings are regularly cablecast and taped for playback later.

#### Revenues

The City currently has franchise agreements with Comcast, WideOpenWest (WOW), and AT&T to provide cable services to its residents. Under these agreements, the City receives franchise fees and PEG fees from the cable companies. The franchise fees are unrestricted and have been budgeted in the Cable Fund; the PEG fees are restricted and included in the Cable Fund budget. Any excess franchise fees are transferred to the General Fund in lieu of an increase in property taxes.

#### **Expenditures**

The proposed budget primarily focuses on administering the cable services provided to the residents. Cablecasts include a series of monthly presentations featuring:

- Municipal departments.
- City Council and Planning Commission Meetings (live and taped presentations).
- A bulletin board of upcoming events and activities
- Special programs

# Goals & Objectives

- Continue to upgrade cable department hardware and software, incorporating new technologies to provide high quality and simplify overall operations and reduce operational expenses.
- 2. Produce public service announcements for benefit of all residents.
- Continue with local business interviews.
- 4. Continue working with the Library's Veteran of war interviews.
- 5. Produce a new 2017 Golf Course video commercial.
- Live Streaming of meetings and the cable channel. Integration of meeting agendas with the internet and cable TV.
- 7. Keep new website updated.
- 8. Complete bid process and acquire new council chamber cameras and video hardware and software. Optimize new council chamber cameras and video hardware.

## **Telecommunications Dept**

#### PROGRAM DESCRIPTION

The City of Riverview owns a telecommunications tower located along the eastern edge of the Land Preserve. The 325 foot tall tower, constructed in 1994, was among the first telecommunications towers built in the Downriver area for commercial use. The tower is an attractive base for telecommunications activities such as paging, cellular telephone and other types of communication companies due to its height and relatively interference-free transmission capabilities.

The telecommunications tower currently has five commercial customers that have long-term contracts providing monthly revenues to the City of Riverview. These five customers utilize over one half of the tower capacity, based on their type of equipment and the tower loading capacity. The Downriver Mutual Aid is another major addition to the customer base during 2001 with the installation of two communications transmission devices on the tower for the enhanced E-911 system.

#### Revenues

The City charges rental fees to its customers on the telecommunications tower under multiyear leases. Revenues amount to approximately \$70,000 annually.

## **Expenditures**

The rental fees are being transferred to the Capital Improvement and Equipment Fund. .

# **Goals & Objectives**

1. Maintain existing customers on telecommunication tower.

| GL NUMBER                    | DESCRIPTION             | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTEDTY M<br>ACTIVITY | 2017-18<br>GR PROPOSED<br>BUDGET |
|------------------------------|-------------------------|---------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------------|----------------------------------|
| Dept 000-Revenues            |                         |                     |                               |                              |                                      |                                      |                                  |
| 243-000-650.010              | Interest on Investments | 144                 | 75                            | 75                           | (37)                                 | 10                                   | 20                               |
| 243-000-680.110              | Cable Franchise Fees    | 260,752             | 255,000                       | 255,000                      | 197,296                              | 253,000                              | 250,000                          |
| 243-000-680.120              | Cable PEG Fees          | 52,151              | 46,368                        | 46,368                       | 39,461                               | 46,000                               | 45,000                           |
| 243-000-680.200              | Tower Rental Fees       | 96,881              | 77,252                        | 77,252                       | 54,057                               | 72,000                               | 70,000                           |
| Totals for dept 000-Revenues |                         | 409,928             | 378,695                       | 378,695                      | 290,777                              | 371,010                              | 365,020                          |

| GL NUMBER   | DESCRIPTION   | 2015-16<br>ACTIVITY                                  | 2016-17<br>ORIGINAL<br>BUDGET                               | 2016-17<br>AMENDED<br>BUDGET                                | 2016-17<br>ACTIVITY<br>THRU 02/28/17                | 2016-17<br>PROJECTEDIY<br>ACTIVITY                          | 2017-18<br>MGR PROPOSED<br>BUDGET                             |
|---|---|--|---|---|---|---|---|
| Dept 535-Cable Televis  | sion  |  |   |   |   |   |   |
| SALARIES & WAGES<br>243-535-725.000<br>243-535-725.100<br>243-535-725.300<br>243-535-725.400                                      | Full-Time Salaries Part-Time Salaries Longevity Pay-In-Lieu-Bonus,Vac,Per   | 25,925<br>25,054<br>215<br>926                       | 27,900<br>37,000<br>240<br>1,450                            | 27,900<br>37,000<br>240<br>1,450                            | 16,131<br>32,527<br>0<br>0                          | 27,500<br>37,000<br>240<br>1,000                            | 26,450<br>50,960<br>240<br>1,400                              |
| SALARIES & WAGES  |   | 52,120   | 66,590  | 66,590  | 48,658  | 65,740  | 79,050  |
| FRINGE BENEFITS   | •   | 02,120   | 00,000  | 00,000  | 10,000  | 00,110  | 70,000  |
| 243-535-725.500<br>243-535-725.600<br>243-535-725.700<br>243-535-725.710<br>243-535-725.720<br>243-535-725.800<br>243-535-725.900 | Social Security-Employer Deferred Compensation Health Insurance Expense Optical Insurance Expense Dental Insurance Expense Life Insurance Expense City Pension Contribution | 3,821<br>1,821<br>5,285<br>41<br>861<br>65<br>11,154 | 3,600<br>1,850<br>5,340<br>40<br>620<br>70<br>13,500        | 3,600<br>1,850<br>5,340<br>40<br>620<br>70<br>13,500        | 3,628<br>1,141<br>2,411<br>20<br>406<br>43<br>5,976 | 6,060<br>1,840<br>5,340<br>40<br>620<br>70<br>13,500        | 6,070<br>1,860<br>5,640<br>40<br>500<br>70<br>11,802          |
| 243-535-725.950<br>243-535-730.000<br>243-535-735.000<br>FRINGE BENEFITS  | GASB 45 OPEB Contribution Unemployment Expense Workers Comp Expense   | 6,464<br>11<br>200<br>29,723                         | 6,600<br>300<br>350<br>32,270                               | 6,600<br>300<br>350<br>32,270                               | 3,280<br>8<br>237<br>17,150                         | 6,600<br>300<br>398<br>34,768                               | 6,980<br>220<br>410<br>33,592                                 |
|   | 70  | 25,725   | 32,210  | 32,210  | 17,100  | 34,700  | 33,332  |
| OPERATING SUPPLIE 243-535-740.000   | Operating Supplies  | 5,532  | 5,000   | 5,000   | 2,440   | 5,000   | 5,000   |
| OPERATING SUPPLI  |   | 5,532  | 5,000   | 5,000   | 2,440   | 5,000   | 5,000   |
| CONTRACTUAL SERV<br>243-535-818.000<br>243-535-818.013<br>243-535-855.000<br>243-535-856.000                                      | Contractual Services Attorney Fees Cable/Internet Connection Cable Broadcast Fees   | 1,103<br>1,419<br>7,357<br>3,731                     | 4,100<br>2,400<br>8,000<br>15,000                           | 4,100<br>2,400<br>8,000<br>15,000                           | 76<br>7,450<br>4,796<br>3,082                       | 4,100<br>8,500<br>7,400<br>3,800                            | 4,100<br>2,400<br>8,000<br>17,012                             |
| CONTRACTUAL SER   | RVICES  | 13,610   | 29,500  | 29,500  | 15,404  | 23,800  | 31,512  |
| OTHER EXPENSES<br>243-535-861.000<br>243-535-862.000<br>243-535-965.000<br>OTHER EXPENSES   | Parking/Meals Reimbursemt<br>Travel, Ed & Training<br>Administration  | 361<br>0<br>78,900<br>79,261                         | 650<br>600<br>81,300<br>82,550                              | 650<br>600<br>81,300<br>82,550                              | 245<br>0<br>40,650<br>40,895                        | 450<br>200<br>81,300<br>81,950                              | 650<br>600<br>83,800<br>85,050                                |
| CAPITAL OUTLAY  |   | 70,201   | 02,000  | 02,000  | 10,000  | 01,000  | 00,000  |
| 243-535-975.070<br>243-535-985.999<br>243-535-986.011<br>243-535-986.097<br>243-535-986.098<br>243-535-998.050<br>CAPITAL OUTLAY  | Telephone System Cable Equipment Council Chamber Upgrade Video Furniture Council Chambers Cameras Computer Equipment  | 3,423<br>7,696<br>0<br>0<br>1,515<br>12,634          | 4,500<br>12,600<br>2,000<br>600<br>1,800<br>2,900<br>24,400 | 4,500<br>12,600<br>2,000<br>600<br>1,800<br>2,900<br>24,400 | 0<br>6,426<br>0<br>0<br>0<br>0<br>0<br>             | 6,100<br>11,000<br>2,000<br>500<br>1,800<br>2,500<br>23,900 | 6,100<br>12,600<br>28,000<br>850<br>21,000<br>2,900<br>71,450 |
|   | de Tales (che   | <u> </u>   |   |   |   |   |   |
| Totals for dept 535-Cat   | DIE I EIEVISION   | 192,880  | 240,310   | 240,310   | 130,973   | 235,158   | 305,654   |

|   |   | 2015-16          | 2016-17            | 2016-17           | 2016-17                   | 2016-17           | 2017-18             |
|---|---|------------------|--------------------|-------------------|---------------------------|-------------------|---------------------|
| GL NUMBER                                 | DESCRIPTION                                   | ACTIVITY         | ORIGINAL<br>BUDGET | AMENDED<br>BUDGET | ACTIVITY<br>THRU 02/28/17 | ACTIVITY          | MGR PROPOSED BUDGET |
| Dept 537-Telecommuni                      |   |                  |                    |                   |                           |                   |                     |
| 243-537-801.000<br>243-537-818.013        | Customer/Eng Review<br>Attorney Fees          | 1,061<br>27,853  | 2,500<br>5,000     | 2,500<br>5,000    | 0<br>3,619                | 2,000<br>7,238    | 2,000<br>7,000      |
| CONTRACTUAL SERVICES                      |   | 28,914           | 7,500              | 7,500             | 3,619                     | 9,238             | 9,000               |
| MAINTENANCE SUPP 243-537-761.000          | LIES Tower-Building Maintenance               | 5.186            | 2,500              | 2,500             | 0                         | 2,500             | 3,000               |
| MAINTENANCE SUPI                          | PLIES   | 5,186            | 2,500              | 2,500             | 0                         | 2,500             | 3,000               |
| Totals for dept 537-Tele                  | ecommunications                               | 34,100           | 10,000             | 10,000            | 3,619                     | 11,738            | 12,000              |
| Dept 966-Operating Tra<br>TRANSFERS (OUT) | ansfers Out                                   |                  |                    |                   |                           |                   |                     |
| 243-966-965.101<br>243-966-965.402        | Op Transfer General Fund<br>Op Transfer - CIP | 75,000<br>50,000 | 75,000<br>100,000  | 75,000<br>100,000 | 37,500<br>50,000          | 75,000<br>100,000 | 75,000<br>100,000   |
| TRANSFERS (OUT)                           |   | 125,000          | 175,000            | 175,000           | 87,500                    | 175,000           | 175,000             |
| Totals for dept 966-Ope                   | erating Transfers Out                         | 125,000          | 175,000            | 175,000           | 87,500                    | 175,000           | 175,000             |

## **Fund Overview**

The Drug Forfeiture Fund is used to account for seized property involved in the violation of controlled substances statutes. Authorized expenditures include expenses of seizure, forfeiture and sale of property. The balance remaining must be used to enhance law enforcement efforts.

The Riverview Police Department is also a member of the Detroit Transportation Interdiction Unit (DTIU). The DTIU's activities and duties are to disrupt the illicit drug traffic in the Detroit Metropolitan area through Detroit Metro Airport, bus and train transportation centers.

## Goals & Objectives

- 1. Continue a presence in the Metro Detroit Airport and other transportation centers to deter illegal activity.
- 2. Help to effectively prosecute individuals before the courts of the United States and the State of Michigan.
- 3. Acquire specialized training for our officer(s). Highway Interdiction, etc.
- 4. Increase interaction with Federal Law Enforcement Agencies.
- 5. Continue with a K9 narcotics presence in the city.
- Continue to work with other agencies assigned to unit to maximize lower threshold seizures.
- 7. Acquire new technology to assist during investigations.

## **Financial Highlights**

#### Revenues

Revenues obtained from these two groups are restricted by either Federal or State statutes, and can only be spent on certain items. Revenues will vary based upon the activities of the enforcement groups, and may vary from year to year. The budgeted amounts for fiscal year 2017/2018 are estimates based on previous year's activities.

#### **Expenditures**

The City uses these funds to supplement the General Fund in purchasing supplies and equipment for the Police Department. Notable in this year's proposed budget is the purchase of patrol vehicles, equipment for vehicles, computer equipment, bullet resistant vests, radars, weapons, and new mobile data terminals (laptops) for the department and the city.

| GL NUMBER                    | DESCRIPTION               | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTEDTY M<br>ACTIVITY | 2017-18<br>GR PROPOSED<br>BUDGET |
|------------------------------|---------------------------|---------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------------|----------------------------------|
| Dept 000-Revenues            |                           |                     |                               |                              |                                      |                                      |                                  |
| 265-000-657.000              | Forfeitures - Fed(DEA)    | 16,249              | 60,000                        | 60,000                       | 34,600                               | 40,000                               | 50,000                           |
| 265-000-657.010              | Forfeitures - State/DRANO | 36,293              | 20,000                        | 20,000                       | 32,657                               | 33,000                               | 32,000                           |
| 265-000-657.020              | Forfeitures - State/OWI   | 6,660               | 0                             | 0                            | 1,360                                | 1,400                                | 2,000                            |
| 265-000-670.030              | Sale of Equipment         | 12,485              | 0                             | 0                            | 0                                    | 0                                    | 0                                |
| Totals for dept 000-Revenues |                           | 71,687              | 80,000                        | 80,000                       | 68,617                               | 74,400                               | 84,000                           |

|                          |  | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED Y MO | 2017-18<br>SR PROPOSED |
|--------------------------|--|---------------------|---------------------|--------------------|---------------------|---------------------------|------------------------|
| GL NUMBER                | DESCRIPTION                              | 7.011111            | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                  | BUDGET                 |
| Dept 302-Federal / DEA   | A Expenditures                           |                     |                     |                    |                     |                           |                        |
| 265-302-725.000          | Full-Time Salaries                       | 6,622               | 6,000               | 6,000              | 0                   | 6,000                     | 7,000                  |
| 265-302-725.200          | Overtime                                 | 0                   | 6,000               | 6,000              | 0                   | 6,000                     | 7,000                  |
| 265-302-725.500          | Social Security-Employer                 | 507                 | 2,600               | 2,600              | 0                   | 0                         | 1,000                  |
| 265-302-730.000          | Unemployment Expense                     | 0                   | 65                  | 65                 | 0                   | 70                        | 70                     |
| 265-302-735.000          | Workers Comp Expense                     | 128                 | 500                 | 500                | 0                   | 150                       | 150                    |
| 265-302-740.000          | Operating Supplies                       | 3,424               | 6,000               | 6,000              | 2,694               | 4,000                     | 5,000                  |
| 265-302-740.195          | Honor Guard Supplies                     | 0                   | 7,000               | 7,000              | 0                   | 0                         | 7,000                  |
| 265-302-970.000          | Patrol Cars w/ Modifications & Equipment | 76,824              | 0                   | 0                  | 0                   | 0                         | 15,000                 |
| 265-302-970.002          | Bulletproof Vests                        | 16,548              | 0                   | 3,452              | 697                 | 3,452                     | 0                      |
| 265-302-970.003          | Radars                                   | 7,044               | 0                   | 0                  | 0                   | 0                         | 0                      |
| 265-302-970.999          | Capital Outlay                           | 0                   | 10,000              | 10,000             | 0                   | 2,000                     | 6,000                  |
| 265-302-990.000          | Computer Equipment                       | 12,872              | 23,000              | 23,000             | 17,849              | 21,000                    | 5,000                  |
| 265-302-990.092          | Police Rifles                            | 0                   | 10,000              | 0                  | 0                   | 10,000                    | 0                      |
| 265-302-990.094          | Police Weaponry                          | 12,270              | 0                   | 0                  | 0                   | 0                         | 0                      |
| Totals for dept 302-Fed  | leral / DEA Expenditures                 | 136,239             | 71,165              | 64,617             | 21,240              | 52,672                    | 53,220                 |
| Dept 303-State / DRAN    | IO Expenditures                          |                     |                     |                    |                     |                           |                        |
| 265-303-740.000          | Operating Supplies                       | 4,259               | 5,000               | 5,000              | 3,788               | 5,000                     | 5,000                  |
| 265-303-970.000          | Patrol Cars                              | 0                   | 44,000              | 44,000             | 0                   | 0                         | 44,000                 |
| 265-303-970.999          | Capital Outlay                           | 0                   | 4,300               | 4,300              | 0                   | 0                         | 6,750                  |
| 265-303-990.092          | Police Rifles                            | 0                   | 0                   | 10,000             | 8,238               | 10,000                    | 0                      |
| Totals for dept 303-Stat | te / DRANO Expenditures                  | 4,259               | 53,300              | 63,300             | 12,026              | 15,000                    | 55,750                 |
| Dept 304-State / OWI E   | Expenditures                             |                     |                     |                    |                     |                           |                        |
| 265-304-740.000          | Operating Supplies                       | 0                   | 1,500               | 1,500              | 0                   | 0                         | 1,500                  |
| Totals for dept 304-Stat | te / OWI Expenditures                    | 0                   | 1,500               | 1,500              | 0                   | 0                         | 1,500                  |

#### **Fund Overview**

The Riverview Public Library was established to serve the citizens in their informational, cultural, educational and recreational pursuits. The Library is open to the public more than 80 hours a week.

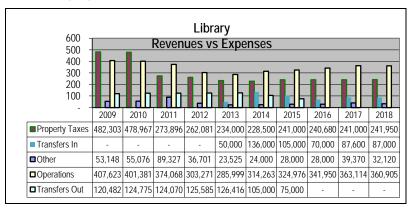
The land upon which the Library is located is owned by the City of Riverview Building Authority and leased to the City. An administrative Library Commission is comprised of five members appointed by the City Council.

The Library's current collection includes over 58,919 books, magazine subscriptions, and numerous back files of magazines, government documents, audio and video materials. There are currently 5,057 borrowers' cards on file representing adults and children.

#### **Goals & Objectives**

- 1. Expand and increase technology presence in library.
- 2. Increase hours of operation.
- 3. Promote the library's value to the community.
- 4. Investigate and implement improved ways of publicizing library services.
- 5. Explore strategies for diversification of library services.

# **Financial Highlights**



#### Revenues

The Library's operations are primarily funded through property tax revenue. A portion of the City's operating levy (0.80 mills) is allocated for the library, amounting to approximately \$242,000 in the proposed budget. Additional revenues come from the State of Michigan and Wayne County in the form of state aid and distribution of fines. We are anticipating receiving additional amount of state aid for personal property foregone. That is a portion of what we have lost in personal property tax due to the new small business exemption the state has passed. For fiscal year 2017/18, the General Fund is transferring \$87,000 to the Library to subsidize their operating budget.

## **Expenditures**

The library employs one full-time director; the remaining staff is part-time employees. Primary expenditures relate to the purchase of new materials, including books, magazines, and audio/video items. This is the first year that we do not have a principal and interest payment due to the Building Authority for the bond payments. The bond payments have been fully paid.

| GL NUMBER                    | DESCRIPTION                              | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTED<br>ACTIVITY | 2017-18<br>Y MGR PROPOSED<br>BUDGET |
|------------------------------|--|---------------------|-------------------------------|------------------------------|--------------------------------------|----------------------------------|-------------------------------------|
| Dept 000-Revenues            |  |                     |                               |                              |                                      |                                  |                                     |
| 271-000-404.000              | Property Tax Revenue                     | 238,828             | 240,000                       | 240,000                      | 233,067                              | 240,000                          | 241,000                             |
| 271-000-404.600              | Penalties & Interest Delinq Taxes        | 954                 | 1,000                         | 1,000                        | 398                                  | 950                              | 950                                 |
| 271-000-404.700              | Delinq Personal Prop Tax                 | 0                   | 0                             | 0                            | (755)                                | 0                                | 0                                   |
| 271-000-404.900              | Property Tax Levy Bldg Auth Debt         | 246                 | 0                             | 0                            | 0                                    | 0                                | 0                                   |
| 271-000-405.000              | Property Tax Chargebacks                 | 0                   | 0                             | 0                            | 337                                  | 500                              | 0                                   |
| 271-000-575.330              | State Revenue-Personal Property Foregone | 4,616               | 7,370                         | 7,370                        | 1,772                                | 1,772                            | 7,370                               |
| 271-000-575.550              | Library State Aid                        | 4,055               | 5,000                         | 5,000                        | 4,109                                | 4,109                            | 4,050                               |
| 271-000-583.100              | Contingency from General Fund            | 0                   | 0                             | 0                            | 0                                    | 1                                | 0                                   |
| 271-000-625.400              | Library Fines                            | 10,771              | 15,000                        | 15,000                       | 6,448                                | 10,000                           | 10,200                              |
| 271-000-625.500              | Penal Fines - County                     | 8,379               | 10,000                        | 10,000                       | 0                                    | 8,500                            | 8,500                               |
| 271-000-650.010              | Interest on Investments                  | 2,531               | 2,000                         | 2,000                        | (649)                                | 2,000                            | 2,000                               |
| 271-000-660.070              | Donations - Library                      | 1,000               | 0                             | 0                            | ` ó                                  | 0                                | 0                                   |
| 271-000-699.101              | Operating Transfer In General Fund       | 70,000              | 87,600                        | 87,600                       | 43,800                               | 87,600                           | 87,000                              |
| Totals for dept 000-Revenues |  | 341,380             | 367,970                       | 367,970                      | 288,527                              | 355,432                          | 361,070                             |

| GL NUMBER                                    | DESCRIPTION               | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTED Y M<br>ACTIVITY | 2017-18<br>GR PROPOSED<br>BUDGET |
|--|---------------------------|---------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------------|----------------------------------|
| Dept 790-Riverview P                         |                           |                     |                               |                              |                                      |                                      |                                  |
| 271-790-725.000                              | Full-Time Salaries        | 59,071              | 57,750                        | 57,750                       | 38,528                               | 57,750                               | 58,350                           |
| 271-790-725.100                              | Part-Time Salaries        | 61,063              | 80,000                        | 80,000                       | 42,777                               | 70,000                               | 75,000                           |
| 271-790-725.300                              | Longevity                 | 550                 | 600                           | 600                          | 600                                  | 600                                  | 600                              |
| 271-790-725.400                              | Pay-In-Lieu-Bonus,Vac,Per | 3,126               | 3,500                         | 3,500                        | 0                                    | 3,500                                | 3,500                            |
| 271-790-725.500                              | Social Security-Employer  | 9,126               | 10,500                        | 10,500                       | 6,051                                | 10,500                               | 10,000                           |
| 271-790-725.600                              | Deferred Compensation     | 4,095               | 4,200                         | 4,200                        | 2,681                                | 4,200                                | 4,300                            |
| 271-790-725.700                              | Health Insurance Expense  | 21,738              | 21,310                        | 21,310                       | 9,144                                | 21,310                               | 20,060                           |
| 271-790-725.710                              | Optical Insurance Expense | 126                 | 100                           | 100                          | 61                                   | 130                                  | 100                              |
| 271-790-725.720                              | Dental Insurance Expense  | 2,401               | 1,870                         | 1,870                        | 1,229                                | 2,000                                | 1,510                            |
| 271-790-725.800                              | Life Insurance Expense    | 197                 | 210                           | 210                          | 130                                  | 200                                  | 200                              |
| 271-790-725.900                              | City Pension Contribution | 26,807              | 25,100                        | 25,100                       | 13,998                               | 25,100                               | 27,563                           |
| 271-790-725.950                              | GASB 45 OPEB Contribution | 14,608              | 14,000                        | 14,000                       | 7,829                                | 14,500                               | 14,440                           |
| 271-790-730.000                              | Unemployment Expense      | 80                  | 2,000                         | 2,000                        | 22                                   | 600                                  | 1,800                            |
| 271-790-735.000                              | Workers Comp Expense      | 259                 | 500                           | 500                          | 215                                  | 280                                  | 500                              |
| 271-790-740.000                              | Operating Supplies        | 3,320               | 2,000                         | 2,000                        | 1,861                                | 3,000                                | 3,000                            |
| 271-790-761.000                              | Building Maintenance      | 3,600               | 4,000                         | 4,000                        | 1,912                                | 4,000                                | 4,000                            |
| 271-790-804.000                              | Audit Fees                | 1,000               | 1,000                         | 1,000                        | 1,201                                | 1,201                                | 1,201                            |
| 271-790-819.000                              | Janitorial Contract       | 280                 | 500                           | 500                          | 0                                    | 500                                  | 500                              |
| 271-790-826.000                              | Central Library Service   | 49,013              | 50,000                        | 50,000                       | 31,845                               | 50,000                               | 42,000                           |
| 271-790-826.020                              | TLN Computer Service      | 30,319              | 29,000                        | 29,000                       | 22,012                               | 30,000                               | 30,900                           |
| 271-790-850.000                              | Telephone                 | 80                  | 700                           | 700                          | 0                                    | 1,000                                | 1,000                            |
| 271-790-854.000                              | Public Relations          | 4,189               | 5,000                         | 5,000                        | 1,344                                | 4,000                                | 5,800                            |
| 271-790-914.000                              | General Liab Insurance    | 12,575              | 13,174                        | 13,174                       | 6,587                                | 13,000                               | 12,981                           |
| 271-790-921.000                              | Gas Service               | 6,442               | 9,500                         | 9,500                        | 3,640                                | 6,500                                | 8,500                            |
| 271-790-922.000                              | Electric Service          | 22,436              | 25,000                        | 25,000                       | 17,190                               | 21,000                               | 23,300                           |
| 271-790-923.000                              | Water Service             | 908                 | 800                           | 800                          | 417                                  | 800                                  | 800                              |
| 271-790-970.004                              | Copier                    | 1,140               | 800                           | 800                          | 736                                  | 1,200                                | 1,000                            |
| 271-790-990.000                              | Computer Equipment        | 0                   | 0                             | 0                            | 0                                    | 0                                    | 8,000                            |
| Totals for dept 790-Riverview Public Library |                           | 338,549             | 363,114                       | 363,114                      | 212,010                              | 346,871                              | 360,905                          |

#### PROGRAM DESCRIPTION

The Community Development Block Grant (CDBG) Program is an annual grant that the City is eligible to receive from the U.S. Department of Housing and Urban Development through the Wayne County Community Development Division. The City of Riverview Community Development Department is responsible for administering the CDBG Program through contract.

Funds are used to renovate City streets and to purchase and install playground equipment in qualified income areas of the City. Housing rehabilitation funds can be used to loan renovation money to homeowners. CDBG funds also support the operation of public service agencies such as The Senior Alliance and the Guidance Center.

Each year, the City of Riverview determines potential projects pursuant to Federal guidelines that meet at least one of the following objectives:

- To provide benefits of using CDBG funding directly to persons of low and moderate income and/or to areas where 51% of the residents are of low and moderate income.
- To facilitate and/or support private (re)investment and development within Riverview.
- To reduce negative environmental impacts.
- To conserve and improve older housing.
- To maintain a high level of performance in the management of all CDBG and nonfederally funded programs, while offsetting administrative costs to the General Fund.
- To improve park facilities.
- To provide services to senior citizens and other specifically identified groups of residents as defined by Federal law.
- To comply with the requirements of the Americans with Disabilities Act (ADA) as they
  apply to public places and services.

The City's CDBG contractor considers projects that meet one of the above objectives. A public hearing is held in February, to receive public comments regarding the proposed projects prior to the final list of projects. Application to Wayne County to receive money follows the public hearing and City Council approval. Money to support the projects are usually made available by, but not before, July 1. The program year runs through June of the next year.

#### **Financial Highlights**

#### Revenues

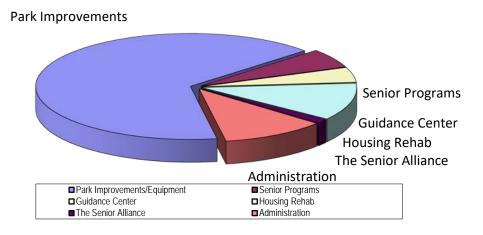
The City has been allocated a total of \$87,824 for the upcoming program year. This total is separated into the following categories.

- Park Improvements/Equipment (\$58,000)
- Senior Services (\$6,224)
- Guidance Center (\$4,000)
- Administration (\$9,600)
- Countywide Housing Rehabilitation (\$10,000)

#### **Expenditures**

The City has allocated a majority of the CDBG funds for park improvements (restricted to the eligible areas), followed by housing rehabilitation with the remainder to be used for public services to the residents.

#### **CDBG Allocation**



# Goals & Objectives

- 1. Use all available funds.
- 2. Health and safety issues are priority spending for the housing rehabilitation money.
- 3. Require contractor to provide reports on status of program spending.

|                              |                           | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED Y MO | 2017-18<br>SR PROPOSED |
|------------------------------|---------------------------|---------------------|---------------------|--------------------|---------------------|---------------------------|------------------------|
| GL NUMBER                    | DESCRIPTION               | NOTIVITI            | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                  | BUDGET                 |
| Dept 000-Revenues            |                           |                     |                     |                    |                     |                           |                        |
| 275-000-635.000              | Housing Rehab             | 7,214               | 0                   | 0                  | 0                   | 0                         | 0                      |
| 275-000-665.014              | CDBG 2014 Program Revenue | 62,537              | 0                   | 0                  | 16,970              | 16,970                    | 0                      |
| 275-000-665.015              | CDBG 2015 Program Revenue | 17,998              | 0                   | 0                  | 17,858              | 17,858                    | 0                      |
| 275-000-665.016              | CDBG 2016 Program Revenue | 0                   | 96,000              | 96,000             | . 0                 | 96,000                    | 0                      |
| 275-000-665.017              | CDBG 2017 Program Revenue | 0                   | 0                   | 0                  | 0                   | . 0                       | 86,824                 |
| 275-000-699.010              | Recovered Liens           | 0                   | 1,000               | 1,000              | 53,944              | 53,944                    | 1,000                  |
| Totals for dept 000-Revenues |                           | 87,749              | 97,000              | 97,000             | 88,772              | 184,772                   | 87,824                 |

|  |                                  | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED Y | 2017-18<br>MGR PROPOSED |
|--|----------------------------------|---------------------|---------------------|--------------------|---------------------|------------------------|-------------------------|
| GL NUMBER                                  | DESCRIPTION                      | 7.011111            | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY               | BUDGET                  |
| Dept 482-Administration                    |                                  |                     |                     |                    |                     |                        |                         |
| 275-482-818.155                            | Consulting                       | 7,393               | 8,600               | 8,600              | 8,246               | 8,246                  | 8,600                   |
| 275-482-981.212                            | Housing Rehab Admin              | 4,280               | 1,000               | 1,000              | 280                 | 280                    | 1,000                   |
| Totals for dept 482-Adn                    | ninistration                     | 11,673              | 9,600               | 9,600              | 8,526               | 8,526                  | 9,600                   |
| Dept 712-Grant Projects                    | S                                |                     |                     |                    |                     |                        |                         |
| 275-712-802.055                            | Downriver Guidance Center        | 4,000               | 4,000               | 4,000              | 4,000               | 4,000                  | 4,000                   |
| 275-712-802.070                            | Senior Alliance Contrib          | 1,062               | 1,062               | 1,062              | 1,062               | 1,062                  | 1,062                   |
| 275-712-854.028                            | Senior Programs                  | 8,438               | 9,338               | 9,338              | 0                   | 8,900                  | 5,162                   |
| 275-712-972.010                            | Park Improvements / Equip        | 74,556              | 72,000              | 89,912             | 39,677              | 95,110                 | 58,000                  |
| 275-712-973.150                            | ADA Community Center Renovations | 1,526               | 0                   | 0                  | 0                   | 0                      | 0                       |
| 275-712-974.110                            | Street Sectioning                | 0                   | 0                   | 961                | 961                 | 961                    | 0                       |
| 275-712-989.096                            | Colonial Vill Smoke Det          | 25,000              | 0                   | 0                  | 0                   | 0                      | 0                       |
| Totals for dept 712-Grant Projects         |                                  | 114,582             | 86,400              | 105,273            | 45,700              | 110,033                | 68,224                  |
| Dept 713-Grants - Hous                     | sing Rehab                       |                     |                     |                    |                     |                        |                         |
| 275-713-981.210                            | Housing Rehab Grant              | 29,440              | 0                   | 0                  | 5,810               | 5,810                  | 10,000                  |
| 275-713-981.211                            | Housing Rehab-City               | 0                   | 1,000               | 1,000              | 75                  | 75                     | 0                       |
| Totals for dept 713-Grants - Housing Rehab |                                  | 29,440              | 1,000               | 1,000              | 5,885               | 5,885                  | 10,000                  |

# **Fund Overview**

On May 6, 2014, the voters of the City authorized the issuance of bonds in an amount not to exceed \$8 million for repairs and construction related to water main and road improvements. These bonds were issued in April 2015 and the proceeds were deposited into this fund. The proceeds are being transferred to the Local Streets Fund and the Water & Sewer Fund for the construction and engineering costs, as incurred.

The ballot proposal also permitted the City to levy a millage for the purpose of repayment of these bonds. The first payments were due in November 2015 and May 2016; each of those payments were interest-only. Payment on the bond principal began in November 2016. Payments due this fiscal year 2017/18 will be \$650,000 for principal and \$92,375 in November 2017 and \$85,875 in May 2018.

The tax millage proceeds will also be deposited into this fund and will be used for the payments. The City has a millage of 2.75 for the 2017 summer tax levy to raise sufficient funds for the principal and interest payments.

| GL NUMBER              | DESCRIPTION                          | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTED Y M<br>ACTIVITY | 2017-18<br>IGR PROPOSED<br>BUDGET |
|------------------------|--------------------------------------|---------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------------|-----------------------------------|
| Dept 000-Revenues      |                                      |                     |                               |                              |                                      |                                      |                                   |
| 302-000-404.400        | Property Tax Revenue 2015 Road Bonds | 193,542             | 807,670                       | 807,670                      | 801,206                              | 804,000                              | 827,750                           |
| 302-000-404.600        | Penalties & Interest Deling Taxes    | 622                 | 500                           | 500                          | 1,273                                | 1,300                                | 600                               |
| 302-000-404.700        | Deling Personal Prop Tax             | 0                   | 0                             | 0                            | (136)                                | 0                                    | 0                                 |
| 302-000-405.000        | Property Tax Chargebacks             | 0                   | 0                             | 0                            | (91)                                 | 0                                    | 0                                 |
| Totals for dept 000-Re | evenues                              | 194,164             | 808,170                       | 808,170                      | 802,252                              | 805,300                              | 828,350                           |

|  |   | 2015-16<br>ACTIVITY    | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED Y MO | 2017-18<br>GR PROPOSED |
|--|---|------------------------|---------------------|--------------------|---------------------|---------------------------|------------------------|
| GL NUMBER  | DESCRIPTION   | ACTIVITY               | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                  | BUDGET                 |
| Dept 300-Debt Service<br>302-300-860.000             | Bank Service Charge   | 500                    | 500                 | 500                | 0                   | 500                       | 100                    |
| 302-300-996.070<br>302-300-997.070                   | 2015 Road Bonds Interest<br>2015 Road Bonds Principal                     | 194,564<br>0           | 190,750<br>600,000  | 190,750<br>600,000 | 98,375<br>0         | 190,750<br>600,000        | 178,250<br>650,000     |
| Totals for dept 300-De                               | ebt Service   | 195,064                | 791,250             | 791,250            | 98,375              | 791,250                   | 828,350                |
| Dept 966-Operating T 302-966-965.203 302-966-965.592 | ransfers Out<br>Op Transfer - Local Sts<br>Op Transfer - Water/Sewer Fund | 4,668,253<br>1,612,806 | 0                   | 0 0                | 199,287<br>53,787   | 435,983<br>55,340         | 0<br>0                 |
| Totals for dept 966-Op                               | perating Transfers Out  | 6,281,059              | 0                   | 0                  | 253,074             | 491,323                   | 0                      |

# **Fund Overview**

The Building Authority's sole business activity is to acquire and lease property to the City. Its primary purpose is to finance and construct the City's public buildings, and its operations consist of the issuance and repayment of debt and the related construction.

In fiscal year 2003, the City issued debt to advance refund the original debt associated with this project, resulting in net savings to the City of approximately \$75,000 over the next twelve years. These bonds were fully paid in fiscal year 2014/15.

The only debt related to the Riverview Public Library Remodeling Project has been fully paid. This is the first year that debt is no longer outstanding.

#### Revenues

Funding for the bond payments was coming from the Riverview Public Library, in the form of a lease payment funded by property tax revenues and a portion of the fund balance.

## Expenditures

The last debt payment was made in November 2014. The bond payment was \$125,000 and the interest amounted to \$2,375 for a total payment of \$127,375.

|                                      |                         | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED | 2017-18<br>Y MGR PROPOSED |
|--------------------------------------|-------------------------|---------------------|---------------------|--------------------|---------------------|----------------------|---------------------------|
| GL NUMBER                            | DESCRIPTION             |                     | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY             | BUDGET                    |
| Dept 000-Revenues<br>303-000-650.010 | Interest on Investments | 944                 | 0                   | 0                  | (242)               | 0                    | 0                         |
| Totals for dept 000-Rev              | venues                  | 944                 | 0                   | 0                  | (242)               | 0                    | 0                         |

# **Fund Overview**

The City's Capital Improvement & Equipment Fund is intended to provide improvements to City-wide properties and buildings, to provide the regular replacement of City equipment and vehicles, and to maintain the City's network infrastructure.

In the last few years, the City has also been working with revitalizing the home values by purchasing HUD-owned properties, making repairs and renovations to bring them to building code, and re-selling the houses to put these properties back on the City's tax roll.

Funding for the capital improvements have come in the past from Land Preserve operating transfers, property tax revenues, and equipment rental fees charged to other funds. However, due to the financial difficulties the City has experienced over the last few years, and expects to continue to face in the upcoming years, the transfers and property tax revenues have been diverted to the General Fund to continue to provide services to the residents.

It should be noted that the City has been delaying projects and equipment purchases due to the financial difficulties over the past few years. Only those items that are obsolete or non-working have been designated for replacement. At some point, though, the City will need to purchase these items or seek alternate methods.

# **Capital Improvements**

# **Program Description**

The Capital Improvements Program (CIP) is a six-year plan which outlines proposed new capital projects.

The CIP is divided into seven component parts:

General Government Transportation System

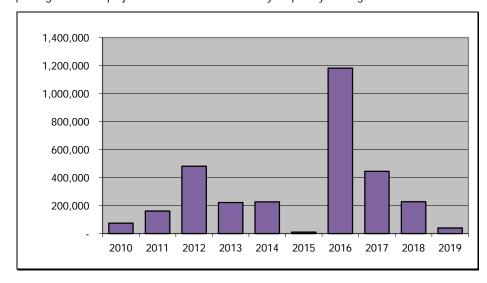
Sanitary Sewer System Leisure Facilities

Water Distribution System Riverview Land Preserve

**Drainage Improvements** 

#### **Expenditure Highlights**

Due to the state of the City's finances, City-wide capital improvements have been virtually eliminated over the past few years, with the only major expenditure being the City Hall roof replacement in 2008. As such, the City is proposing a number of building and infrastructure improvements in 2017/18, including resurfacing some basketball courts and the fire station parking lot. Future projects will be evaluated annually for priority funding.



# **Capital Equipment**

# **Program Description**

The Capital Equipment Replacement Program (CERP) is a five-year plan for scheduled replacement of motor vehicles, other major pieces of equipment, and computer technology for all City departments. The CERP is divided into nine component parts covering the General Fund and applicable enterprise funds:

GENERAL FUND ENTERPRISE FUNDS

Public Work Water Utility

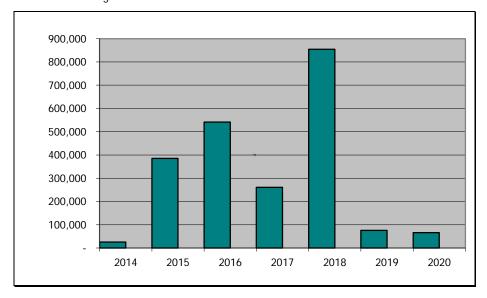
Recreation Sanitary Sewer Utility
Police Riverview Land Preserve

Fire Riverview Highlands Golf Course

City Manager's Office

## **Expenditure Highlights**

Due to the state of the City's finances, vehicle and equipment purchases have been scrutinized and only essential replacements have been authorized. These have primarily been in the area of public safety (police patrol cars, fire engine, and ambulance). For fiscal year 2017/18, proposed purchases include the replacement of a fire department pickup truck, fire truck, DPW dump truck, DPW pickup truck and mower. Replacement of police vehicles will be funded with drug forfeiture funds.



# **MIS Equipment Replacement**

# **Program Description**

The MIS Equipment Replacement Program (MERP) is a six-year plan for scheduled replacement of computer technology for all City departments. Included in this is maintenance for the servers, software, and internet services used by all departments.

## **Expenditure Highlights**

The primary expenditures are for continued maintenance on the City's servers, network, and software.

Savings from converting the City's accounting software will be realized this fiscal year. The previous software had annual maintenance of approximately \$30,000; the current software's maintenance is budgeted at \$21,000.

| GL NUMBER               | DESCRIPTION                           | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTED<br>ACTIVITY | 2017-18<br>Y MGR PROPOSED<br>BUDGET |
|-------------------------|---------------------------------------|---------------------|-------------------------------|------------------------------|--------------------------------------|----------------------------------|-------------------------------------|
| Dept 000-Revenues       |                                       |                     |                               |                              |                                      |                                  | _                                   |
| 402-000-404.000         | Property Tax Revenue                  | 19                  | 0                             | 0                            | 0                                    | 0                                | 0                                   |
| 402-000-404.600         | Penalties & Interest Deling Taxes     | 2                   | 0                             | 0                            | 0                                    | 0                                | 0                                   |
| 402-000-650.010         | Interest on Investments               | 3,739               | 1,000                         | 1,000                        | (959)                                | 0                                | 0                                   |
| 402-000-670.010         | Sundry Revenues                       | (50)                | 0                             | 0                            | 0                                    | 0                                | 0                                   |
| 402-000-670.030         | Sale of Equipment                     | 34,198              | 0                             | 0                            | 0                                    | 0                                | 0                                   |
| 402-000-674.020         | Donations Private                     | 0                   | 0                             | 75,175                       | 0                                    | 75,175                           | 0                                   |
| 402-000-698.100         | Proceeds-Debt Financing               | 391,052             | 0                             | 0                            | 0                                    | 0                                | 740,000                             |
| 402-000-699.101         | Operating Transfer In General Fund    | 16,171              | 0                             | 0                            | 8,727                                | 20,000                           | 20,000                              |
| 402-000-699.202         | Oper.Transfer-Major Strts             | 12,120              | 30,900                        | 30,900                       | 16,437                               | 30,900                           | 36,300                              |
| 402-000-699.203         | Reimb from Local Streets              | 36,938              | 82,100                        | 82,100                       | 49,722                               | 82,100                           | 98,600                              |
| 402-000-699.243         | Operating Transfer - Cable & Telecomm | 50,000              | 100,000                       | 100,000                      | 50,000                               | 100,000                          | 100,000                             |
| 402-000-699.596         | Op Transfer-Land Preserve             | 276,156             | 560,000                       | 560,000                      | 90,669                               | 560,000                          | 500,000                             |
| Totals for dept 000-Rev | enues                                 | 820,345             | 774,000                       | 849,175                      | 214,596                              | 868,175                          | 1,494,900                           |

|  |                            | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED Y | 2017-18<br>MGR PROPOSED |
|--|----------------------------|---------------------|---------------------|--------------------|---------------------|------------------------|-------------------------|
| GL NUMBER                                | DESCRIPTION                |                     | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY               | BUDGET                  |
| Dept 300-Debt Service<br>402-300-998.400 | MBT Principal-Debt Payment | 63.235              | 128.760             | 128.760            | 63.959              | 128.760                | 131.907                 |
| 402-300-998.410                          | MBT Interest-Debt Payment  | 4,745               | 7,210               | 7,210              | 4,021               | 7,210                  | 4,053                   |
| Totals for dept 300-Deb                  | t Service                  | 67,980              | 135,970             | 135,970            | 67,980              | 135,970                | 135,960                 |

| GL NUMBER               | DESCRIPTION                      | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTEDTY MO<br>ACTIVITY | 2017-18<br>GR PROPOSED<br>BUDGET |
|-------------------------|----------------------------------|---------------------|-------------------------------|------------------------------|--------------------------------------|---------------------------------------|----------------------------------|
| Dept 901-Capital Impro  | ovements                         |                     |                               |                              |                                      |                                       |                                  |
| 402-901-970.040         | Property Acquisition             | 25,188              | 0                             | 0                            | 7,629                                | 9,000                                 | 0                                |
| 402-901-970.045         | Demolition of Structures         | 23,775              | 0                             | 0                            | 0                                    | 0                                     | 0                                |
| 402-901-970.310         | Column Repair                    | 0                   | 0                             | 0                            | 0                                    | 0                                     | 8,700                            |
| 402-901-972.101         | HVAC Upgrades - Controls         | 0                   | 82,500                        | 82,500                       | 1,944                                | 82,500                                | 0                                |
| 402-901-973.000         | Fencing                          | 3,760               | 0                             | 0                            | 0                                    | 0                                     | 11,000                           |
| 402-901-973.012         | Resurface Basketball Courts      | 0                   | 0                             | 0                            | 0                                    | 0                                     | 28,800                           |
| 402-901-973.062         | City Hall Landscaping            | 3,899               | 0                             | 4,101                        | 402                                  | 4,101                                 | 0                                |
| 402-901-973.150         | Community Center Renovations     | 21,173              | 0                             | 0                            | 0                                    | 0                                     | 0                                |
| 402-901-974.900         | DPW Roof Repair - Paint          | 0                   | 155,000                       | 155,000                      | 0                                    | 0                                     | 0                                |
| 402-901-975.050         | Veterans Memorial                | 10,000              | 0                             | 0                            | 0                                    | 0                                     | 17,381                           |
| 402-901-976.013         | Parking Lot Fire Station         | 0                   | 177,620                       | 177,620                      | 143,172                              | 177,620                               | 161,524                          |
| 402-901-976.300         | Carpet                           | 61,297              | 0                             | 0                            | 0                                    | 0                                     | 0                                |
| 402-901-979.043         | Shelter - Glens Park             | 0                   | 16,000                        | 21,945                       | 43,890                               | 21,945                                | 0                                |
| 402-901-979.044         | Park Shelter Young Patriots Park | 1,266               | 0                             | 83,175                       | 6,738                                | 83,175                                | 0                                |
| 402-901-980.042         | Fort St Reconstruction           | 0                   | 0                             | 1,166                        | 1,258                                | 1,258                                 | 0                                |
| 402-901-990.031         | Voting Equipment                 | 0                   | 13,000                        | 13,000                       | 0                                    | 13,000                                | 0                                |
| Totals for dept 901-Cap | pital Improvements               | 150,358             | 444,120                       | 538,507                      | 205,033                              | 392,599                               | 227,405                          |

| GL NUMBER              | DESCRIPTION       | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTED<br>ACTIVITY | 2017-18<br>Y MGR PROPOSED<br>BUDGET |
|------------------------|-------------------|---------------------|-------------------------------|------------------------------|--------------------------------------|----------------------------------|-------------------------------------|
| Dept 902-Capital Equip | pment             |                     |                               |                              |                                      |                                  |                                     |
| 402-902-970.049        | Fire Dept Car     | 28,000              | 0                             | 0                            | 0                                    | 0                                | 0                                   |
| 402-902-970.050        | Fire Dept Pickup  | 0                   | 0                             | 0                            | 0                                    | 0                                | 45,000                              |
| 402-902-970.055        | Ambulance         | 335,052             | 0                             | 0                            | 0                                    | 0                                | 0                                   |
| 402-902-974.021        | Fire Truck        | 0                   | 0                             | 0                            | 0                                    | 0                                | 600,000                             |
| 402-902-974.023        | DPW Truck         | 0                   | 39,000                        | 78,495                       | 39,495                               | 39,495                           | 0                                   |
| 402-902-974.024        | DPW - Dump Truck  | 0                   | 0                             | 0                            | 0                                    | 0                                | 140,000                             |
| 402-902-974.026        | Aerial Lift Truck | 0                   | 0                             | 155,495                      | 155,495                              | 155,495                          | 0                                   |
| 402-902-974.028        | Pickup Truck      | 0                   | 0                             | 0                            | 0                                    | 0                                | 35,000                              |
| 402-902-974.037        | Riding Mower      | 0                   | 27,000                        | 27,000                       | 0                                    | 0                                | 34,000                              |
| 402-902-974.475        | Backhoe           | 110,000             | 0                             | 0                            | 0                                    | 0                                | 0                                   |
| Totals for dept 902-Ca | pital Equipment   | 473,052             | 66,000                        | 260,990                      | 194,990                              | 194,990                          | 854,000                             |

|                           |                           | 2015-16  | 2016-17  | 2016-17 | 2016-17       | 2016-17   | 2017-18        |
|---------------------------|---------------------------|----------|----------|---------|---------------|-----------|----------------|
|                           |                           | ACTIVITY | ORIGINAL | AMENDED | ACTIVITY      | PROJECTED | Y MGR PROPOSED |
| GL NUMBER                 | DESCRIPTION               |          | BUDGET   | BUDGET  | THRU 02/28/17 | ACTIVITY  | BUDGET         |
| Dept 903-IT Equipment     |                           |          |          |         |               |           |                |
| 402-903-818.103           | Wireless Connectivity     | 51,939   | 6,200    | 6,200   | 629           | 6,200     | 6,200          |
| 402-903-818.105           | Network Maintenance       | 16,935   | 17,000   | 17,000  | 9,677         | 16,500    | 17,000         |
| 402-903-818.106           | EMail/Internet/Web Host   | 384      | 1,500    | 1,500   | 0             | 800       | 1,500          |
| 402-903-818.107           | ISDN Charges              | 9,674    | 11,500   | 11,500  | 6,377         | 10,000    | 11,500         |
| 402-903-818.108           | Internet Filter           | 0        | 3,000    | 3,000   | 2,550         | 2,550     | 3,000          |
| 402-903-818.109           | Security Software         | 474      | 3,400    | 3,400   | 0             | 800       | 3,400          |
| 402-903-818.121           | Website                   | 6,850    | 3,000    | 3,000   | 0             | 2,850     | 3,250          |
| 402-903-818.123           | Google Apps License Fees  | 10,267   | 10,700   | 10,700  | 10,267        | 10,267    | 11,000         |
| 402-903-818.140           | Police AS400 Maintenance  | 21,933   | 33,000   | 33,000  | 2,370         | 33,000    | 33,000         |
| 402-903-818.145           | Computer Line Hub Router  | 1,343    | 2,000    | 2,163   | 168           | 2,000     | 2,000          |
| 402-903-818.150           | Computer Training         | 2,880    | 0        | 0       | 0             | 2,880     | 2,000          |
| 402-903-818.310           | BS&A Software Maintenance | 16,802   | 21,000   | 21,000  | 15,358        | 17,500    | 21,000         |
| 402-903-987.010           | Accounting/BS&A Softwares | 7,325    | 5,000    | 5,000   | 0             | 3,000     | 2,500          |
| 402-903-998.050           | Computer Equipment        | 0        | 0        | 0       | 0             | 0         | 35,000         |
| Totals for dept 903-IT Ed | quipment                  | 146,806  | 117,300  | 117,463 | 47,396        | 108,347   | 152,350        |

# ENTERPRISE FUNDS

# **Fund Overview**

The Riverview Highlands Golf Course is an enterprise established to provide the public with the opportunity to play golf at the 27-hole municipal course, which includes the following activities:

- Three 9-hole golf courses
- Golf Practice Facility Clubhouse
- Maintenance Building
- Pro Shop
- Clubhouse Retailing

This program has four major service categories:

- 1. <u>Golf Clientele</u> serving golf patrons, golf outings, golf leagues, junior golf and high school golf.
- Customer Service collecting fees, renting equipment, selling supplies and refreshments.
- 3. <u>Grounds Maintenance</u> Clubhouse landscaping, maintaining irrigation systems, fertilizing, aerifying and mowing turf, top dressing tees and greens, repairing damages, repairing fences and bridges.
- 4. <u>Janitorial Maintenance</u> cleaning building areas, refurbishing exterior building and performing minor repairs, in coordination with contract services.

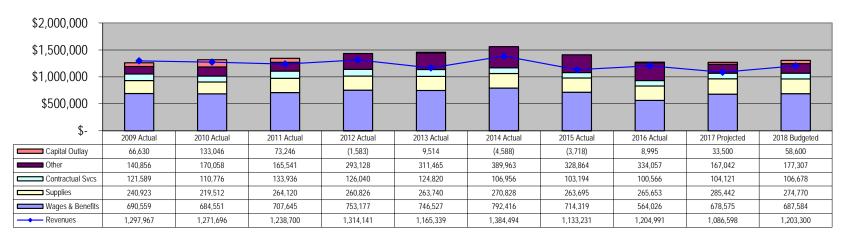
# **Financial Highlights**

|                              | 2015/16<br>Actuals | 2016/17<br>Budget | 2016/17<br>Projected | 2017/18<br>Proposed |
|------------------------------|--------------------|-------------------|----------------------|---------------------|
| REVENUES                     | 1,204,991          | 1,139,400         | 1,086,598            | 1,203,300           |
| EXPENDITURES                 |                    |                   |                      |                     |
| Salaries & Wages             | 488,078            | 472,610           | 521,700              | 522,629             |
| Fringe Benefits              | 75,948             | 178,160           | 164,875              | 164,955             |
| Operating Expenses           | 113,252            | 121,700           | 120,842              | 125,200             |
| Maintenance Supplies         | 152,401            | 168,615           | 164,828              | 149,570             |
| Contractual Services         | 100,566            | 101,700           | 104,121              | 106,678             |
| Other Expenses               | 334,057            | 170,542           | 167,042              | 177,307             |
| Capital Outlay               | (8,995)            | 45,000            | 33,500               | 58,600              |
| <b>Total Golf Operations</b> | 1,255,307          | 1,258,327         | 1,276,908            | 1,304,939           |
| Total Debt Service           | 1,897              | 64,002            | 64,001               | -                   |
| Net Cash Flow                | (52,213)           | (182,929)         | (254,311)            | (101,639)           |

# Goals & Objectives

- 1. Continue to evaluate staffing and services at the Golf Course to encourage an increase in customer service while keeping staffing cost down.
- 2. Increase customer/employee interaction to provide the best possible customer service.
- 3. Continue to increase online tee time marketing strategies to fill unused tee times throughout the day with dynamic pricing.
- 4. Continue working social media outlets to keep customers informed on what's happening at the golf course.
- 5. Continue to improve Cart Path areas for smoother, safer routing of carts and increase play on poor weather days.
- 6. Renovate bunkers on golf course including edging and relocating sand in areas where needed. Also, remove a bunker o 2 Red and eliminate dead trees.
- 7. Increase memberships and players card to regular players to help encourage them to play more golf.

# Golf Course Revenues vs Expenses



#### Revenues

Revenues are derived primarily from greens fees, cart rentals, and concession sales. Due to the economy, revenues have decreased over the past few years as fewer people have disposable income.

Revenues for fiscal year 2017/18 are budgeted with a slight increase. The budget does not include any increase in greens fees or cart rates; rates had not been raised since 2006. The revenues for fiscal year 2013/14 include a reimbursement for irrigation repair that needed to be installed to ensure properly maintained land that the Land Preserve is responsible for, as the Golf Course is built partially on a capped Land Preserve cell.

# Expenditures

Overall, expenses are budgeted to increase slightly from the fiscal year 2016/17 amended budget. While we strive to keep personnel costs down to help offset increases in the cost of health insurance and the golf course's retiree healthcare contribution, there are some necessary repairs and course reorganization to accommodate the potential changes in the course due to the landfill expansion. The federal mandated increase in minimum wage impacts the golf course significantly as almost all staff are part-time employees near the minimum wage level.

For cost savings purposes, one clerical position was reclassified from full-time to part-time in fiscal year 2009/10, saving approximately \$50,000 annually. In 2013/14, the golf course replaced its entire fleet of golf carts and financed the purchase over a three-year period. It should be noted that the golf carts were originally purchased in 2006, and were in need of repairs and/or replacement.

|  |   | 2015-16<br>ACTIVITY   | 2016-17<br>ORIGINAL  | 2016-17<br>AMENDED   | 2016-17<br>ACTIVITY   | 2016-17<br>PROJECTED Y  | 2017-18<br>MGR PROPOSED   |
|--|---|---|--|--|---|---|---|
| GL NUMBER  | DESCRIPTION   |   | BUDGET   | BUDGET   | THRU 02/28/17   | ACTIVITY  | BUDGET  |
| Dept 000-Revenues<br>INTEREST & INVESTM<br>584-000-650.010   | Interest on Investments   | (6)   | 0_   | 0  | 2   | 0   | 0   |
| INTEREST & INVEST  | MENT INCOME   | (6)   | 0  | 0  | 2   | 0   | 0   |
| OTHER REVENUE<br>584-000-655.301<br>584-000-670.010<br>584-000-670.030<br>584-000-670.035<br>OTHER REVENUE   | Scrap Sales<br>Sundry Revenues<br>Sale of Equipment<br>Advertising Revenue  | 626<br>330<br>4,500<br>900<br>6,356   | 0<br>0<br>2,000<br>0<br>2,000  | 2,000<br>0<br>2,000<br>0<br>2,000  | 248<br>40<br>0<br>0<br>288  | 248<br>50<br>0<br>0<br>298  | 0<br>0<br>0<br>0<br>0   |
| CHARGES FOR SERV   |   |   |  |  |   |   |   |
| 584-000-675.010<br>584-000-675.020<br>584-000-675.025<br>584-000-675.030<br>584-000-675.034<br>584-000-675.040<br>584-000-675.041<br>CHARGES FOR SER | Pro Shop Sales Concession Sales Alcohol Sales Greens Fees Golf Memberships Cart Rental - Pull Cart Rental - Power VICES | 51,881<br>61,921<br>105,973<br>805,691<br>31,136<br>312<br>141,727<br>1,198,641 | 45,000<br>60,000<br>98,000<br>630,000<br>26,000<br>400<br>278,000<br>1,137,400 | 45,000<br>60,000<br>98,000<br>630,000<br>26,000<br>400<br>278,000<br>1,137,400 | 28,807<br>34,017<br>60,944<br>364,569<br>12,186<br>120<br>75,259<br>575,902 | 53,000<br>62,000<br>105,000<br>700,000<br>26,000<br>300<br>140,000<br>1,086,300 | 50,000<br>65,000<br>108,000<br>800,000<br>30,000<br>300<br>150,000<br>1,203,300 |
| Totals for dept 000-Rev  | /enues  | 1,204,991   | 1,139,400  | 1,139,400  | 576,192   | 1,086,598   | 1,203,300   |

| GL NUMBER   | DESCRIPTION   | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTED Y MO<br>ACTIVITY | 2017-18<br>GR PROPOSED<br>BUDGET |
|---|---|---------------------|-------------------------------|------------------------------|--------------------------------------|---------------------------------------|----------------------------------|
| Dept 300-Debt Service<br>584-300-998.200<br>584-300-998.210 | Principal Wells Fargo Debt<br>Interest Wells Fargo Debt | 0<br>1,897          | 63,573<br>429                 | 63,573<br>429                | 0<br>428                             | 63,573<br>428                         | 0                                |
| Totals for dept 300-De                                      | bt Service  | 1.897               | 64.002                        | 64.002                       | 428                                  | 64.001                                | 0                                |

|  |  | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED Y | 2017-18<br>MGR PROPOSED |
|--|--|---------------------|---------------------|--------------------|---------------------|------------------------|-------------------------|
| GL NUMBER                                | DESCRIPTION  |                     | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY               | BUDGET                  |
| Dept 542-Golf Course<br>SALARIES & WAGES |  |                     |                     |                    |                     |                        |                         |
| 584-542-725.000                          | Full-Time Salaries                                 | 148,351             | 150,000             | 150,000            | 104,925             | 168,000                | 200,566                 |
| 584-542-725.100                          | Part-Time Salaries                                 | 284,618             | 284,000             | 284,000            | 142,388             | 270,000                | 277,875                 |
| 584-542-725.106                          | Golf Pro Commissions                               | 11,544              | 10,000              | 10,000             | 685                 | 12,000                 | 10,000                  |
| 584-542-725.170                          | Vacation Pay                                       | 28,532              | 15,000              | 15,000             | 32,193              | 52,000                 | 20,773                  |
| 584-542-725.200<br>584-542-725.300       | Overtime   | 10,331              | 9,000<br>810        | 9,000<br>810       | 3,175<br>0          | 9,000                  | 7,039<br>765            |
| 584-542-725.400                          | Longevity Pay-In-Lieu-Bonus,Vac,Per                | 1,058<br>0          | 3,800               | 3,800              | 3,000               | 1,100<br>6,000         | 5,611                   |
| 584-542-725.450                          | Accrued Payoff                                     | 3,644               | 3,800               | 3,800<br>0         | 3,000               | 3,600                  | 0,011                   |
| SALARIES & WAGES                         | Accided Fayori                                     | 488,078             | 472,610             | 472,610            | 286,366             | 521,700                | 522,629                 |
|  |  | 400,070             | 472,010             | 472,010            | 200,300             | 521,700                | 322,029                 |
| FRINGE BENEFITS                          |  |                     |                     |                    |                     |                        |                         |
| 584-542-725.500                          | Social Security-Employer                           | 34,777              | 37,000              | 37,000             | 19,553              | 35,000                 | 39,288                  |
| 584-542-725.600                          | Deferred Compensation                              | 2,985               | 5,000<br>33,380     | 5,000<br>33,380    | 1,625               | 3,000<br>30,100        | 7,607                   |
| 584-542-725.700<br>584-542-725.710       | Health Insurance Expense Optical Insurance Expense | 14,043<br>0         | 33,380<br>200       | 33,380<br>200      | 18,530<br>0         | 30,100                 | 30,300<br>0             |
| 584-542-725.720                          | Dental Insurance Expense                           | 0                   | 2,780               | 2,780              | 0                   | 2,700                  | 0                       |
| 584-542-725.800                          | Life Insurance Expense                             | 425                 | 800                 | 800                | 395                 | 2,700<br>575           | 690                     |
| 584-542-725.900                          | City Pension Contribution                          | (135,507)           | 30,000              | 30,000             | 4,863               | 15,000                 | 10,310                  |
| 584-542-725.950                          | GASB 45 OPEB Contribution                          | 151,875             | 60,000              | 60,000             | 37,457              | 70,000                 | 67,500                  |
| 584-542-730.000                          | Unemployment Expense                               | 478                 | 2,000               | 2,000              | 87                  | 500                    | 500                     |
| 584-542-735.000                          | Workers Comp Expense                               | 6,872               | 7,000               | 7,000              | 4,977               | 8,000                  | 8,760                   |
| FRINGE BENEFITS                          |  | 75,948              | 178,160             | 178,160            | 87,487              | 164,875                | 164,955                 |
| OPERATING SUPPLIES                       |  |                     |                     |                    |                     |                        |                         |
| 584-542-740.000                          | Operating Supplies                                 | 130                 | 0                   | 0                  | 92                  | 92                     | 500                     |
| 584-542-740.010                          | Cost of Goods Sold                                 | (5,749)             | 0                   | 0                  | 0                   | 0                      | 0                       |
| 584-542-740.015                          | Supplies for Resale Food & Beverage                | 30,730              | 32,000              | 32,000             | 13,028              | 32,000                 | 32,000                  |
| 584-542-740.016                          | Supplies for Resale Merchandise                    | 35,062              | 32,000              | 32,000             | 18,996              | 32,000                 | 33,000                  |
| 584-542-740.020                          | Supplies for Resale Alcohol                        | 31,324              | 30,000              | 30,000             | 11,853              | 30,000                 | 32,000                  |
| 584-542-740.100                          | Optg Supplies - Clubhouse                          | 9,530               | 11,000              | 11,000             | 3,416               | 11,000                 | 11,000                  |
| 584-542-740.120<br>584-542-740.150       | Optg Supplies-Golf Course Office Supplies-Computer | 10,051<br>104       | 13,000<br>1,000     | 13,000<br>1,000    | 5,655<br>185        | 13,000<br>500          | 13,000                  |
| 584-542-740.155                          | Office Supplies Office Supplies                    | 778                 | 1,000               | 1,000              | 135                 | 800                    | 1,000<br>1,000          |
| 584-542-740.173                          | Staff Shirts                                       | 776<br>795          | 1,000               | 1,000              | 0                   | 800                    | 1,000                   |
| 584-542-740.175                          | Uniforms-Laundry/Cleaning                          | 497                 | 700                 | 700                | 410                 | 650                    | 700                     |
| OPERATING SUPPLIE                        |  | 113,252             | 121,700             | 121,700            | 53,770              | 120,842                | 125,200                 |
| MAINTENANCE SUPPL                        |  |                     | ,. 55               | ,. 50              | 33,                 | ,,,,,,                 | ,                       |
| 584-542-740.126                          | Landscape Supplies                                 | 2,921               | 4,000               | 4,000              | 2,293               | 4,000                  | 4,000                   |
| 584-542-760.125                          | Building Supplies                                  | 2,921<br>1,815      | 4,000               | 4,000              | 2,293<br>4,128      | 4,000<br>4,128         | 4,000                   |
| 584-542-760.128                          | Maintenance - Topdressing and Sand                 | 1,013               | 4,000               | 4,000              | 4,120               | 4,120                  | 5,000                   |
| 584-542-760.500                          | Repair Parts/Equip Supply                          | 27,541              | 28,000              | 28,000             | 27,991              | 38,000                 | 32,000                  |
|  | - 1  | ,                   |                     | _0,000             | ,                   | 00,000                 | ,                       |

|   |  | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY |                 | 2017-18<br>Y MGR PROPOSED |
|---|--|---------------------|---------------------|--------------------|---------------------|-----------------|---------------------------|
| GL NUMBER                                 | DESCRIPTION  |                     | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY        | BUDGET                    |
| Dept 542-Golf Course<br>MAINTENANCE SUPPL | LIES   |                     |                     |                    |                     |                 |                           |
| 584-542-760.510                           | Irrigation Repair Parts                                | 26,879              | 5,000               | 33,155             | 7,895               | 30,000          | 8,000                     |
| 584-542-760.600<br>584-542-770.000        | Equip Supplies/Shop Tools<br>Chemicals,Fertilizer,Seed | 805<br>55,278       | 1,000<br>57,000     | 1,000<br>57,000    | 869<br>44,775       | 900<br>55,000   | 2,000<br>55,000           |
| 584-542-775.000                           | Fuel & Oil   | 25,876              | 34,000              | 34,000             | 13,953              | 26,000          | 34,000                    |
| 584-542-775.005                           | Vehicle Fuel & Maintenance                             | 11,286              | 7,460               | 7,460              | 4,388               | 6,800           | 5,570                     |
| MAINTENANCE SUPF                          | PLIES  | 152,401             | 140,460             | 168,615            | 106,292             | 164,828         | 149,570                   |
| OTHER EXPENSES                            |  |                     |                     |                    |                     |                 |                           |
| 584-542-802.000                           | Dues & Subscriptions                                   | 4,978               | 5,500               | 2,500              | 695                 | 5,000           | 6,000                     |
| 584-542-818.120                           | Computer Equipment                                     | 2,505               | 4,000               | 4,000              | 0                   | 3,000           | 5,000                     |
| 584-542-854.000<br>584-542-862.000        | Public Relations Travel, Ed & Training                 | 4,902<br>3,325      | 9,000<br>2,000      | 9,000<br>5,000     | 1,772<br>3,629      | 5,000<br>4,000  | 9,000<br>4.000            |
| 584-542-914.000                           | General Liab Insurance                                 | 28,295              | 29,642              | 29,642             | 14,821              | 29,642          | 29,207                    |
| 584-542-965.000                           | Administration   | 116,800             | 120,400             | 120,400            | 60,200              | 120,400         | 124,100                   |
| 584-542-968.000                           | Depreciation   | 173,252             | 0                   | 0                  | 0                   | 0               | 0                         |
| OTHER EXPENSES                            |  | 334,057             | 170,542             | 170,542            | 81,117              | 167,042         | 177,307                   |
| CONTRACTUAL SERV                          | ICES   |                     |                     |                    |                     |                 |                           |
| 584-542-804.000                           | Audit Fees   | 8,710               | 6,000               | 6,000              | 10,478              | 10,478          | 10,478                    |
| 584-542-816.650                           | Porta-John Rental                                      | 4,538               | 4,400               | 4,400              | 2,200               | 4,400           | 4,400                     |
| 584-542-817.100                           | Alarm Service  | 607                 | 1,200               | 1,200              | 437                 | 1,000           | 1,200                     |
| 584-542-818.000                           | Contractual Services                                   | 15,098              | 15,000              | 15,000             | 12,325              | 15,000          | 15,000                    |
| 584-542-818.100<br>584-542-850.000        | Equipment Maintenance                                  | 0<br>4,189          | 0<br>3,100          | 0<br>3,100         | 143<br>2,806        | 143<br>3,100    | 0<br>3,100                |
| 584-542-860.100                           | Telephone<br>Credit Card Fees                          | 13,762              | 18,000              | 18,000             | 2,000<br>8,007      | 3,100<br>15,000 | 18,000                    |
| 584-542-921.000                           | Gas Service  | 11,952              | 13,500              | 13,500             | 7,471               | 12,000          | 13,500                    |
| 584-542-922.000                           | Electric Service                                       | 36,204              | 32,000              | 32,000             | 38,171              | 36,000          | 32,000                    |
| 584-542-923.000                           | Water Service  | 3,896               | 5,000               | 5,000              | 3,322               | 4,000           | 5,000                     |
| 584-542-945.000                           | Equipment Rental                                       | 741                 | 1,000               | 1,000              | 734                 | 1,000           | 1,000                     |
| 584-542-947.500                           | Golf Cart Repairs                                      | 869                 | 2,500               | 2,500              | 850                 | 2,000           | 3,000                     |
| CONTRACTUAL SERV                          | VICES  | 100,566             | 101,700             | 101,700            | 86,944              | 104,121         | 106,678                   |
| CAPITAL OUTLAY                            |  |                     |                     |                    |                     |                 |                           |
| 584-542-970.021                           | Video Security   | 0                   | 10,000              | 10,000             | 0                   | 10,000          | 2,000                     |
| 584-542-971.040                           | Vicon Spreader   | 0                   | 0                   | 0                  | 0                   | 15,000          | 0                         |
| 584-542-971.100<br>584-542-971.101        | Irrigation Improvements                                | 0                   | 5,000               | 5,000<br>3,500     | 0                   | 5,000           | 5,000<br>0                |
| 584-542-971.110<br>584-542-971.110        | Irrigation Radio Control System<br>Terra Topper        | 0                   | 3,500<br>0          | 3,500<br>0         | 0                   | 3,500<br>0      | 15,000                    |
| 584-542-972.060                           | Pump   | 11,578              | 0                   | 0                  | 0                   | 0               | 15,000                    |
| 584-542-976.031                           | Cart Path Replacement                                  | 0                   | 20,000              | 0                  | 0                   | 0               | 5,000                     |
| 584-542-982.000                           | Copy Machine   | 0                   | 0                   | 0                  | Ö                   | 0               | 1,600                     |
| 584-542-987.300                           | Cash Registers   | 0                   | 2,000               | 2,000              | 0                   | 0               | 0                         |

| GL NUMBER   | DESCRIPTION   | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTEDTY M<br>ACTIVITY | 2017-18<br>GR PROPOSED<br>BUDGET |
|---|---|---------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------------|----------------------------------|
| Dept 542-Golf Course<br>CAPITAL OUTLAY<br>584-542-991.045<br>584-542-995.061<br>584-542-995.072 | Signage-Golf/Winter Rec<br>Turf Sweeper<br>Maintenance Vehicles (2) | 0<br>22,628<br>0    | 10,000<br>0<br>15,000         | 9,500<br>0<br>15,000         | 0 0 0                                | 0<br>0<br>0                          | 0<br>0<br>30,000                 |
| 584-542-999.100<br>CAPITAL OUTLAY   | Assets Capitalized  | (43,201)<br>(8,995) | 65,500                        | 45,000                       | 0                                    | 33,500                               | 58,600                           |
| Totals for dept 542-Gol   | If Course   | 1,255,307           | 1,250,672                     | 1,258,327                    | 701,976                              | 1,276,908                            | 1,304,939                        |

# **Fund Overview**

The Riverview Highlands Golf Practice Facility was completed in the 2001/02 fiscal year. The Riverview Highlands Golf Practice Facility encompasses approximately forty-five acres of property and is located on the northeast section of the Riverview Land Preserve. This area was previously reserved since 1979 for winter recreation activities including snow skiing and snow tubing.

Clientele visiting the new golf facility are offered a variety of entertainment opportunities: golf lessons, target greens constructed to offer golf practice opportunities from eighty teeing locations from a choice of upper and lower teeing areas offering a unique feature of the facility. A championship putting course is provided at the base of the facility. An Environmental Interpretive Center will be featured at the facility to accent the environmental significance of the facility as a closed solid waste management facility. Customers have the choice to walk, rent a power cart, or be transported to and from the Golf Practice Facility via Riverview Highlands transport vehicles.

## **Goals & Objectives**

- 1. Work with staff to increase play at the 3 holes and to increase the use of the driving range.
- Continue to increase the number of participants in our Junior Golf Instruction summer program.
- 3. Improve the condition of the driving range from previous year to attract more golfers.
- 4. Increase the number of range balls in use to help cut down the cost of frequency of picking up range balls daily.
- 5. Increasing customer service with the employees working on the Golf Practice Facility to assist customers.

# **Financial Highlights**

|                      | 2015/16<br>Actuals | 2016/17<br>Budget | 2016/17<br>Projected | 2017/18<br>Proposed |
|----------------------|--------------------|-------------------|----------------------|---------------------|
| REVENUES             | 98,088             | 97,710            | 95,700               | 98,710              |
| EXPENDITURES         |                    |                   |                      |                     |
| Salaries & Wages     | 45,880             | 54,015            | 48,771               | 56,036              |
| Fringe Benefits      | 7,947              | 18,310            | 15,825               | 18,746              |
| Operating Expenses   | 6,062              | 6,900             | 6,900                | 6,900               |
| Maintenance Supplies | 9,705              | 9,630             | 9,250                | 9,420               |
| Contractual Services | 3,752              | 4,600             | 4,523                | 5,408               |
| Other Expenses       | 123,737            | 19,194            | 19,194               | 19,645              |
| Capital Outlay       | 8,995              | 10,000            | -                    | 46,000              |
| Net Cash Flow        | (107,990)          | (24,939)          | (8,763)              | (63,445)            |

#### Revenues

Revenues are derived primarily from bucket sales for the driving range and greens fees for the 3-hole course. Due to the economy, revenues have decreased over the past few years as fewer people have disposable income.

## Expenditures

Expenditures are budgeted to be slightly higher than the fiscal year 2016/17 budget.

|   |   | 2015-16<br>ACTIVITY                                      | 2016-17<br>ORIGINAL                                      | 2016-17<br>AMENDED                                       | 2016-17<br>ACTIVITY                                   | 2016-17<br>PROJECTEDTY MO                                | 2017-18<br>SR PROPOSED                         |
|---|---|--|--|--|---|--|--|
| GL NUMBER   | DESCRIPTION   | 7.011111   | BUDGET   | BUDGET   | THRU 02/28/17   | ACTIVITY   | BUDGET   |
| Dept 000-Revenues<br>INTEREST & INVEST<br>585-000-650.010   | MENT INCOME<br>Interest on Investments  | 822  | 0  | 0  | (211)   | 0  | 0  |
| INTEREST & INVES  | TMENT INCOME  | 822  | 0  | 0  | (211)   | 0  | 0  |
| CHARGES FOR SER<br>585-000-675.030<br>585-000-675.031<br>585-000-675.035<br>585-000-675.040<br>585-000-675.041<br>585-000-675.042<br>CHARGES FOR SE | Greens Fees GPF Bucket Sales GPF Memberships Cart Rental - Pull Cart Rental - Power Club Rental | 7,509<br>80,658<br>5,930<br>176<br>2,927<br>66<br>97,266 | 8,500<br>81,000<br>5,500<br>150<br>2,500<br>60<br>97,710 | 8,500<br>81,000<br>5,500<br>150<br>2,500<br>60<br>97,710 | 4,296<br>30,854<br>975<br>28<br>1,109<br>20<br>37,282 | 8,000<br>80,000<br>5,000<br>150<br>2,500<br>50<br>95,700 | 8,500<br>82,000<br>5,500<br>150<br>2,500<br>60 |
| Totals for dept 000-Re  | evenues   | 98,088   | 97,710   | 97,710   | 37,071  | 95,700   | 98,710   |

| GL NUMBER  | DESCRIPTION   | 2015-16<br>ACTIVITY   | 2016-17<br>ORIGINAL<br>BUDGET  | 2016-17<br>AMENDED<br>BUDGET   | 2016-17<br>ACTIVITY<br>THRU 02/28/17  | 2016-17<br>PROJECTED Y M<br>ACTIVITY   | 2017-18<br>GR PROPOSED<br>BUDGET  |
|--|---|---|--|--|---|--|---|
|  | DESCRIPTION   |   | BUDGET   | BUDGET   | 1 I I KU UZ/20/17   | ACTIVITY   | BUDGET  |
| Dept 542-Golf Course<br>SALARIES & WAGES<br>585-542-725.000<br>585-542-725.100<br>585-542-725.170<br>585-542-725.200<br>585-542-725.300<br>585-542-725.400<br>585-542-725.450  | Full-Time Salaries Part-Time Salaries Vacation Pay Overtime Longevity Pay-In-Lieu-Bonus,Vac,Per Accrued Payoff  | 16,484<br>25,783<br>3,090<br>0<br>118<br>0<br>405                                 | 16,500<br>35,000<br>2,000<br>0<br>90<br>425  | 16,500<br>35,000<br>2,000<br>0<br>90<br>425<br>0                                   | 11,659<br>13,987<br>3,523<br>66<br>0<br>0                                   | 16,500<br>26,000<br>5,690<br>66<br>90<br>425                                   | 21,242<br>31,756<br>2,327<br>0<br>85<br>626<br>0                                  |
| SALARIES & WAGES   |   | 45,880  | 54,015   | 54,015   | 29,235  | 48,771   | 56,036  |
| FRINGE BENEFITS 585-542-725.500 585-542-725.600 585-542-725.700 585-542-725.710 585-542-725.720 585-542-725.800 585-542-725.950 585-542-735.000 FRINGE BENEFITS OPERATING SUPPLIE: 585-542-740.000 585-542-740.000 585-542-740.125 | Social Security-Employer Deferred Compensation Health Insurance Expense Optical Insurance Expense Dental Insurance Expense Life Insurance Expense City Pension Contribution GASB 45 OPEB Contribution Unemployment Expense Workers Comp Expense | 3,317<br>332<br>1,475<br>0<br>0<br>47<br>(15,058)<br>17,109<br>58<br>667<br>7,947 | 4,000<br>550<br>3,740<br>20<br>320<br>80<br>3,000<br>5,400<br>300<br>900<br>18,310 | 4,000<br>550<br>3,740<br>20<br>320<br>80<br>3,000<br>5,400<br>300<br>900<br>18,310 | 1,981<br>181<br>2,059<br>0<br>0<br>44<br>540<br>4,162<br>10<br>508<br>9,485 | 3,600<br>350<br>3,450<br>0<br>0<br>65<br>2,000<br>5,400<br>60<br>900<br>15,825 | 4,357<br>813<br>3,600<br>0<br>0<br>80<br>1,146<br>7,430<br>300<br>1,020<br>18,746 |
| OPERATING SUPPLIE  | ·   | 6,062   | 6,900  | 6,900  | 56  | 6,900  | 6,900   |
| MAINTENANCE SUPPI<br>585-542-740.126<br>585-542-770.000<br>585-542-775.000<br>585-542-775.005  | LIES Landscape Supplies Chemicals,Fertilizer,Seed Fuel & Oil Vehicle Fuel & Maintenance   | 2,500<br>6,000<br>0<br>1,205  | 2,500<br>6,000<br>300<br>830   | 2,500<br>6,000<br>300<br>830   | 198<br>2,660<br>0<br>488  | 2,500<br>6,000<br>0<br>750   | 2,500<br>6,000<br>300<br>620  |
| MAINTENANCE SUPF   | PLIES   | 9,705   | 9,630  | 9,630  | 3,346   | 9,250  | 9,420   |
| CONTRACTUAL SERV<br>585-542-804.000<br>585-542-850.000<br>585-542-922.000<br>585-542-923.000<br>CONTRACTUAL SER'   | Audit Fees<br>Telephone<br>Electric Service<br>Water Service  | 3,700<br>0<br>0<br>52<br>3,752  | 4,500<br>0<br>0<br>100<br>4,600  | 4,500<br>0<br>0<br>100<br>4,600  | 4,463<br>0<br>0<br>19<br>4,482  | 4,463<br>0<br>0<br>60<br>4,523   | 4,463<br>85<br>800<br>60<br>5,408   |
| JOINTIN TO TO AL OLIV  | VIOLO   | 0,102   | ₹,000  | 7,000  | 7,704   | 7,020  | J, <del>T</del> UU  |

| GL NUMBER  | DESCRIPTION  | 2015-16<br>ACTIVITY                            | 2016-17<br>ORIGINAL<br>BUDGET           | 2016-17<br>AMENDED<br>BUDGET            | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTED N<br>ACTIVITY      | 2017-18<br>' MGR PROPOSED<br>BUDGET     |
|--|--|--|---|---|--------------------------------------|---|---|
| Dept 542-Golf Course<br>OTHER EXPENSES<br>585-542-854.000<br>585-542-914.000<br>585-542-965.000<br>585-542-968.000<br>OTHER EXPENSES | Public Relations<br>General Liab Insurance<br>Administration<br>Depreciation | 1,964<br>3,144<br>13,900<br>104,729<br>123,737 | 1,500<br>3,294<br>14,400<br>0<br>19,194 | 1,500<br>3,294<br>14,400<br>0<br>19,194 | 750<br>1,647<br>7,200<br>0<br>9,597  | 1,500<br>3,294<br>14,400<br>0<br>19,194 | 1,500<br>3,245<br>14,900<br>0<br>19,645 |
| CAPITAL OUTLAY<br>585-542-973.035<br>585-542-995.087<br>CAPITAL OUTLAY   | Triplex Green Mower-Vibratory Rollers<br>Bunker Rake - Gas Power             | 8,995<br>0<br>8,995                            | 0 0 0                                   | 10,000<br>10,000                        | 0 0 0                                | 0 0 0                                   | 30,000<br>16,000<br>46,000              |
| Totals for dept 542-Golf   | Course   | 206,078  | 112,649                                 | 122,649                                 | 56,201                               | 104,463                                 | 162,155                                 |

#### **Fund Overview**

The Water and Sewer Fund accounts for the activities of the water distribution system and the sewage and storm water collection systems. The nature of the fund is self-supporting, meaning it acts as an independent business and is therefore classified as an enterprise fund.

The Water and Sewer Fund is the second largest enterprise fund after the Land Preserve Fund, with budgeted revenues of \$5,248,836 for fiscal year 2017/18.

#### Revenues

As an enterprise fund, the Water and Sewer Fund has the ability to charge for its services (i.e. water distribution and sewer treatment). The charges for these services are adjusted annually to match costs as well as provide funds for capital improvements.

For fiscal year 2017/18, rates are recommended to remain the same as the previous year. Previous increases have been due to the following reasons:

- Overall consumption continues to decrease due to milder weather and the state of the economy.
- 2. The City has lost a major user of sewage consumption with the closure of the Arkema plant.
- 3. Capital improvements continue to occur at the Wyandotte Treatment Plant, and these costs are passed along to the City in the form of debt payments.

|              | Water<br>Purchased |          |
|--------------|--------------------|----------|
| Fiscal Year  | (MCF)              | % Change |
| 2016 Actuals | 45,446.7           | -1.5%    |
| 2015 Actuals | 46,131.7           | -0.5%    |
| 2014 Actual  | 46,362.1           | -7.5%    |
| 2013 Actuals | 50,125.6           | -7.0%    |
| 2012 Actual  | 53,900.7           | -5.2%    |
| 2011 Actual  | 56,852.3           | -11.5%   |
| 2010 Actual  | 64,216.1           | 2.5%     |
| 2009 Actual  | 62,629.7           | -4.6%    |

The rates proposed above will allow the City to cover its costs for the Water & Sewer Fund, along with being able to fund needed improvements and meeting regulatory requirements.

In addition to the billings to residents and businesses, the City also levies a property tax that is used for bond payments for sewage system capital improvements. City-issued bonds related to the EPA judgment levy were fully paid off in 2014/15; thus the millage rate has been removed. The millage rate for regional improvements decreased 0.15 mills from 2015/16 to 2016/17. The millage rate for regional improvements will remain at 1.70 mills for 2017/18. It is anticipated that the millage rate will decrease in the upcoming years as sewer bonds mature and are paid off.

#### **Debt Service**

The debt service department budgets for the debt issued primarily for sewer system improvements, both at the Wyandotte Treatment Plant and within the City's sewer system.

Several years ago, the City was named as a defendant in a lawsuit alleging violations of the Clean Water Act occurring in the Downriver Sewage Disposal System. Several other communities, including Wayne County as the operator of the plant, were also named as defendants. Under terms of an interim federal court order, the communities were required to undertake construction projects to expand the capacity of the system and eliminate any violations of the Clean Water Act.

This program continues the debt payments for the Wayne County judgment levy for regional sewer improvements. The non-SRF proceeds for local improvements were initially provided by the 1994 Limited Tax General Obligation (LTGO) bond issue sold by public sale. These bonds were refunded in 2003 with proceeds obtained from issuing the 2003 Sewer Refunding Bonds. The SRF proceeds for local improvements were provided by a 1993 bond issue purchased by the Michigan Municipal Bond Authority. These local improvement bonds were paid off in 2015.

Debt payments for 2017/18 include \$792,964 for the City's share of debt issued by Wayne County related to the Wyandotte Wastewater Treatment Plant consent judgment improvements, and \$179,594 for debt issued by Wayne County for normal capital improvements. County-issued bonds will begin maturing in the upcoming fiscal year and continue over the next few years as well.

| GL NUMBER   | DESCRIPTION  | 2015-16<br>ACTIVITY   | 2016-17<br>ORIGINAL<br>BUDGET   | 2016-17<br>AMENDED<br>BUDGET  | 2016-17<br>ACTIVITY<br>THRU 02/28/17   | 2016-17<br>PROJECTED Y M<br>ACTIVITY   | 2017-18<br>IGR PROPOSED<br>BUDGET   |
|---|--|---|---|---|--|--|---|
| Dept 000-Revenues<br>PROPERTY TAXES<br>592-000-404.100<br>592-000-404.200<br>592-000-404.250<br>592-000-404.600<br>592-000-404.700<br>592-000-405.000<br>PROPERTY TAXES   | Property Tax Levy Sewer Regional Property Tax Levy Sewer Local Property Tax Levy Water/Sewer Improv Penalties & Interest Delinq Taxes Delinq Personal Prop Tax Property Tax Chargebacks                              | 552,646<br>(580)<br>9<br>6,760<br>0<br>0<br>558,835   | 499,290<br>0<br>0<br>5,300<br>0<br>0<br>504,590   | 499,290<br>0<br>0<br>5,300<br>0<br>0<br>504,590   | 495,284<br>0<br>0<br>1,877<br>(3,105)<br>2,097<br>496,153  | 497,000<br>0<br>0<br>4,000<br>(3,105)<br>2,097<br>499,992                                | 442,460<br>0<br>0<br>6,525<br>0<br>0<br>448,985   |
| STATE SOURCES<br>592-000-539.015<br>592-000-539.050<br>592-000-575.330<br>STATE SOURCES   | State Grant - MMRMA RAP Grant State Grant MDEQ SAW Grant State Revenue-Personal Property Foregone  | 0<br>390,060<br>53<br>390,113   | 0<br>0<br>0<br>0  | 0<br>0<br>0<br>0  | 16,943<br>419,167<br>0<br>436,110  | 16,943<br>419,167<br>0<br>436,110  | 0<br>0<br>0<br>0  |
| CHARGES FOR SERVI<br>592-000-640.015<br>592-000-655.010<br>592-000-655.012<br>592-000-655.020<br>592-000-655.020<br>592-000-655.040<br>592-000-655.060<br>592-000-655.075<br>592-000-655.080<br>592-000-655.085<br>CHARGES FOR SERV | Admin Fee - Delinq Water Water & Sewer Operations Water Operations Sewer Operations Water & Sewer Debt Charge Water Taps Water Capital Charges Water Meter Charge Hydrant Rent-General Fund Water Turnoff/Turnon Fee | 36,914<br>3,024<br>2,353,458<br>2,075,479<br>405,383<br>729<br>150<br>55,192<br>536<br>8,345<br>4,939,210 | 33,261<br>0<br>2,225,878<br>1,984,151<br>333,337<br>0<br>0<br>53,305<br>0<br>8,000<br>4,637,932 | 33,261<br>0<br>2,225,878<br>1,984,151<br>333,337<br>0<br>0<br>53,305<br>0<br>8,000<br>4,637,932 | 33,566<br>1,116<br>1,345,768<br>1,140,325<br>193,149<br>0<br>0<br>24,068<br>50<br>9,447<br>2,747,489 | 33,600<br>1,116<br>2,156,915<br>1,828,840<br>316,405<br>0<br>0<br>53,305<br>50<br>10,350 | 31,000<br>0<br>2,550,700<br>2,151,448<br>347,542<br>0<br>0<br>53,305<br>0<br>8,000<br>5,141,995 |
| OTHER REVENUE<br>592-000-655.260<br>592-000-670.010<br>592-000-670.030<br>592-000-670.095<br>OTHER REVENUE  | Sale of Equipment Sundry Revenues Sale of Equipment Water Service Repairs  | (539,652)<br>0<br>9,850<br>(529,802)  | 0<br>1,000<br>0<br>0<br>1,000   | 1,000<br>0<br>0<br>1,000  | 372<br>532<br>1,674<br>298<br>2,876  | 372<br>1,000<br>1,674<br>298<br>3,344  | 0<br>1,000<br>0<br>0<br>1,000   |
| INTEREST & INVESTM<br>592-000-650.010<br>592-000-650.020<br>592-000-650.030<br>592-000-650.050<br>592-000-650.060<br>INTEREST & INVESTI   | Interest on Investments Interest - Capital Charge Interest Inc - LTGO / SRF Interest Inc - County Dbt Interest Income - Tunnel   | 3,194<br>158<br>1,365<br>151,928<br>48,147<br>204,792   | 2,500<br>50<br>500<br>0<br>19,000<br>22,050   | 2,500<br>50<br>500<br>0<br>19,000<br>22,050   | (819)<br>(41)<br>(350)<br>0<br>(12,349)<br>(13,559)  | 2,500<br>50<br>500<br>0<br>19,000<br>22,050  | 2,500<br>50<br>500<br>0<br>19,000<br>22,050   |

| GL NUMBER  | DESCRIPTION                             | 2015-16<br>ACTIVITY    | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTED Y M<br>ACTIVITY | 2017-18<br>IGR PROPOSED<br>BUDGET |
|--|---|------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------------|-----------------------------------|
| Dept 000-Revenues<br>TRANSFERS (IN)<br>592-000-699.302<br>TRANSFERS (IN) | Op Transfer - Street/Wtr Main Bond Fund | 1,612,806<br>1,612,806 | 0                             | 0 0                          | 53,787<br>53,787                     | 55,340<br>55,340                     | 0 0                               |
| Totals for dept 000-Re   | evenues                                 | 7,175,954              | 5,165,572                     | 5,165,572                    | 3.722.856                            | 5,417,417                            | 5,614,030                         |

| GL NUMBER                             | DESCRIPTION                         | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTED Y MO<br>ACTIVITY | 2017-18<br>GR PROPOSED<br>BUDGET |
|---------------------------------------|-------------------------------------|---------------------|-------------------------------|------------------------------|--------------------------------------|---------------------------------------|----------------------------------|
| Dept 300-Debt Service<br>DEBT SERVICE |                                     |                     |                               |                              |                                      |                                       |                                  |
| 592-300-996.030                       | 1994 LTGO Debt - Interest           | (9,386)             | 0                             | 0                            | 0                                    | 0                                     | 0                                |
| 592-300-996.050                       | 2003 Sewer Debt Interest            | (2,430)             | 0                             | 0                            | 0                                    | 0                                     | 0                                |
| 592-300-998.010                       | Wayne County Judgment Levy          | 97,817              | 950,535                       | 950,535                      | 950,530                              | 950,530                               | 792,964                          |
| 592-300-998.011                       | Wayne County 2005 SRF Bonds         | 1,619               | 9,830                         | 9,830                        | 746                                  | 9,830                                 | 9,126                            |
| 592-300-998.012                       | Wayne County 2007B Bonds            | 52,319              | 0                             | 0                            | 0                                    | 0                                     | 0                                |
| 592-300-998.013                       | Wayne County 2007D Bonds            | 5,022               | 11,870                        | 11,870                       | 2,238                                | 11,870                                | 11,115                           |
| 592-300-998.014                       | Wayne County 2008 SRF Bonds         | 21,536              | 71,880                        | 71,880                       | 9,903                                | 71,880                                | 66,272                           |
| 592-300-998.016                       | Wayne County SRF 5217-15 Bonds P+I  | 10,964              | 31,770                        | 31,770                       | 5,032                                | 31,770                                | 27,010                           |
| 592-300-998.017                       | Wayne County 2013 SRF Bonds         | 5,770               | 24,450                        | 24,450                       | 3,347                                | 20,082                                | 23,348                           |
| 592-300-998.018                       | Wayne County 2018 SRF Bonds 5420-01 | 0                   | 0                             | 0                            | 138                                  | 138                                   | 23,555                           |
| 592-300-998.020                       | Debt Payment - Ecorse               | 0                   | 20,000                        | 20,000                       | 19,890                               | 19,891                                | 19,168                           |
| DEBT SERVICE                          | _                                   | 183,231             | 1,120,335                     | 1,120,335                    | 991,824                              | 1,115,991                             | 972,558                          |
| Totals for dept 300-Deb               | t Service                           | 183,231             | 1,120,335                     | 1,120,335                    | 991,824                              | 1,115,991                             | 972,558                          |

#### **Sewer Dept**

# **Department Overview**

The D.P.W. sewer Department provides sewerage services for the nearly 12,500 residents of Riverview. Currently, our city has approximately 201,000 lineal feet (38 miles) of sewer mains and four (4) lift stations.

To operate and maintain the entire sewerage system, various activities are performed by the D.P.W. These include the following:

- 1. Sewer Main Cleaning The process of cleaning each main at least once every three years includes using a high-pressure water and vactor machine. In addition to the 201,000 lineal feet, there are an additional 25 sites around the city that have been identified as "trouble sewers" and require a more vigorous cleaning schedule.
- 2. Lift Stations Maintenance and operation include flow monitoring, grinder and pump maintenance, gas detection monitoring, confined space entry, minor electronic repairs and alarm maintenance.
- 3. Sewerage Maintenance Repair of damaged mains and manholes.

In addition to these "maintenance" issues, the Riverview D.P.W. provides 24-hour response to residential inquiries such as backed-up sewers and odor complaints as well as inspections and monitoring of all contractual sewer related activities (sewer taps, main installation, electronic maintenance contracts for lift stations).

# **Goals & Objectives**

- 1. Maintain and clean entire sanitary system of The City of Riverview (approximately 243,000 ft) every 3 years to prevent restrictions and assure proper flow and comply with O&M manual as required by MDEQ.
- 2. Continue employee safety training in areas of sewer cleaning, confined space entry, and hazardous material handling.
- 3. Continue catch basin cleaning program.
- 4. Continue importing data from the SAW grant survey. This data will be used to rate every sewer and storm asset the city has.
- 5. Continue G.I.S. training for those involved in using the equipment.

# **Financial Highlights**

|                                 | 2015/16 Actuals | 2016/17<br>Budget | 2016/17<br>Projected | 2017/18<br>Proposed |
|---------------------------------|-----------------|-------------------|----------------------|---------------------|
| Sewer Dept                      |                 |                   |                      |                     |
| Salaries & Wages                | 153,184         | 220,431           | 221,389              | 228,456             |
| Fringe Benefits                 | 286,354         | 248,030           | 242,980              | 247,010             |
| Operating Expenses              | 7,091           | 9,324             | 9,324                | 9,324               |
| Maintenance Supplies            | 31,227          | 31,110            | 29,610               | 21,890              |
| Contractual Services            | 1,387,526       | 2,118,958         | 2,092,835            | 857,913             |
| Other Expenses (excluding Depn) | 43,314          | 98,521            | 98,521               | 103,676             |
| Capital Outlay                  | 10,702          | 145,660           | 141,660              | 27,000              |
| TOTAL                           | 1,919,398       | 2,872,034         | 2,836,319            | 1,495,269           |

## **Expenditure Highlights**

The Sewer Dept's expenditures have dropped dramatically for 17/18 because of the completion of the MDEW SAW Grant and its associated projects.

Proposed capital outlay includes the purchase of a replacement dump truck, GIS software, hand-held meter readers, and PRV replacement.

| Fiscal Year       | Sev | ver Rate | % Change |
|-------------------|-----|----------|----------|
| 2018 Budgeted     | \$  | 7.30     | 0.0%     |
| 2017 Actual       |     | 7.30     | 0.0%     |
| 2016 Actual       |     | 7.30     | -17.4%   |
| 2015 Actual       |     | 8.84     | 2.8%     |
| 2014 Actual       |     | 8.60     | 7.8%     |
| 2013 Actual       |     | 7.98     | 0.4%     |
| 2012 Actual       |     | 7.95     | 4.5%     |
| 2011 Actual       |     | 7.61     | 7.6%     |
| 2010 Actual       |     | 7.07     | 8.1%     |
| 2009 Actual       |     | 6.54     | 13.0%    |
| 2008 Actual       |     | 5.79     | #DIV/0!  |
| Note: Rate is per | MCF |          |          |

| GL NUMBER                                  | DESCRIPTION  | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTED Y N<br>ACTIVITY | 2017-18<br>MGR PROPOSED<br>BUDGET |
|--|--|---------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------------|-----------------------------------|
|  |  |                     | BUDGET                        | BUDGET                       | 1 TRU 02/20/17                       | ACTIVITY                             | BUDGET                            |
| Dept 527-Sewer Operati<br>SALARIES & WAGES | ons  |                     |                               |                              |                                      |                                      |                                   |
| 592-527-725.000                            | Full-Time Salaries                                       | 151,933             | 209,570                       | 209,570                      | 115,383                              | 209,570                              | 219,137                           |
| 592-527-725.180                            | Safety Boot Allowance                                    | 333                 | 501                           | 501                          | 500                                  | 501                                  | 501                               |
| 592-527-725.190                            | Clothing Allowance                                       | 300                 | 450                           | 450                          | 450                                  | 450                                  | 450                               |
| 592-527-725.200<br>592-527-725.300         | Overtime<br>Longevity                                    | 1,089<br>2,450      | 5,400<br>2,740                | 5,400<br>2,740               | 2,448<br>916                         | 5,400<br>2,740                       | 3,422<br>3,201                    |
| 592-527-725.400                            | Pay-In-Lieu-Bonus,Vac,Per                                | 2,430               | 1,770                         | 1,770                        | 533                                  | 1.770                                | 1,745                             |
| 592-527-725.450                            | Accrued Payoff   | (2,921)             | 0                             | 0                            | 0                                    | 958                                  | 0                                 |
| SALARIES & WAGES                           | ·  | 153,184             | 220,431                       | 220,431                      | 120,230                              | 221,389                              | 228,456                           |
| FRINGE BENEFITS                            |  |                     |                               |                              |                                      |                                      |                                   |
| 592-527-725.500                            | Social Security-Employer                                 | 11,668              | 17,890                        | 17,890                       | 9,053                                | 17,890                               | 18,399                            |
| 592-527-725.600                            | Deferred Compensation                                    | 5,346               | 12,420                        | 12,420                       | 5,661                                | 12,420                               | 11,913                            |
| 592-527-725.700                            | Health Insurance Expense                                 | 48,077              | 57,140                        | 57,140                       | 29,192                               | 57,140                               | 62,220                            |
| 592-527-725.710                            | Optical Insurance Expense                                | 384                 | 290                           | 290                          | 184                                  | 520                                  | 280                               |
| 592-527-725.720<br>592-527-725.800         | Dental Insurance Expense Life Insurance Expense          | 4,036<br>731        | 4,890<br>730                  | 4,890<br>730                 | 2,448<br>977                         | 4,890<br>1,280                       | 5,240<br>1,450                    |
| 592-527-725.900                            | City Pension Contribution                                | 62,470              | 54,830                        | 54,830                       | 23.684                               | 49,000                               | 47,613                            |
| 592-527-725.950                            | GASB 45 OPEB Contribution                                | 151,506             | 94,310                        | 94,310                       | 41,596                               | 94,310                               | 94,310                            |
| 592-527-730.000                            | Unemployment Expense                                     | 17                  | 1,580                         | 1,580                        | 19                                   | 1,580                                | 1,678                             |
| 592-527-735.000                            | Workers Comp Expense                                     | 2,119               | 3,950                         | 3,950                        | 2,201                                | 3,950                                | 3,907                             |
| FRINGE BENEFITS                            |  | 286,354             | 248,030                       | 248,030                      | 115,015                              | 242,980                              | 247,010                           |
| OPERATING SUPPLIES                         | 3  |                     |                               |                              |                                      |                                      |                                   |
| 592-527-740.000                            | Operating Supplies                                       | 6,513               | 6,500                         | 6,500                        | 1,723                                | 6,500                                | 6,500                             |
| 592-527-740.150                            | Office Supplies-Computer                                 | 157                 | 2,000                         | 2,000                        | 0                                    | 2,000                                | 2,000                             |
| 592-527-740.175                            | Uniforms-Laundry/Cleaning                                | 421                 | 824                           | 824                          | 493                                  | 824                                  | 824                               |
| OPERATING SUPPLIE                          | ES .   | 7,091               | 9,324                         | 9,324                        | 2,216                                | 9,324                                | 9,324                             |
| MAINTENANCE SUPPL                          | .IES   |                     |                               |                              |                                      |                                      |                                   |
| 592-527-760.260                            | Maintenance-Lift Station                                 | 11,665              | 8,210                         | 14,610                       | 5,335                                | 14,610                               | 8,210                             |
| 592-527-775.005                            | Vehicle Fuel & Maintenance                               | 19,562              | 16,500                        | 16,500                       | 9,993                                | 15,000                               | 13,680                            |
| MAINTENANCE SUPP                           | PLIES  | 31,227              | 24,710                        | 31,110                       | 15,328                               | 29,610                               | 21,890                            |
| CONTRACTUAL SERVI                          |  |                     |                               |                              |                                      |                                      |                                   |
| 592-527-804.000                            | Audit Fees   | 5,560               | 6,430                         | 6,430                        | 6,677                                | 6,677                                | 6,677                             |
| 592-527-810.000                            | Technical Committee                                      | 16,504              | 22,000                        | 22,000                       | 9,627                                | 22,000                               | 22,000                            |
| 592-527-815.015                            | Consulting Engineer - SAW Grant                          | 60,909              | 0                             | 112,029                      | 62,981                               | 112,029                              | 0                                 |
| 592-527-818.000<br>592-527-818.003         | Contractual Services Contractual Services MDEQ SAW Grant | 10,909<br>630,467   | 13,380<br>0                   | 13,380<br>1,151,795          | 7,826<br>156,170                     | 13,380<br>1,151,795                  | 22,880                            |
| 592-527-818.017                            | Legal Fees   | 38,824              | 50,000                        | 50,000                       | 33,418                               | 50,000                               | 45,000                            |
| 592-527-818.042                            | Contractual Services Sewer MDEQ                          | 42,348              | 30,000                        | 30,000                       | 1,815                                | 3,630                                | 20,000                            |
| 592-527-818.045                            | Contractual Services - Sewer Authority                   | 3,409               | 5,000                         | 5,000                        | 1,974                                | 5,000                                | 3,000                             |
| 592-527-818.155                            | Consulting   | 3,119               | 8,000                         | 8,000                        | 0                                    | 8,000                                | 8,000                             |

| GL NUMBER                            | DESCRIPTION  | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTEDTY M<br>ACTIVITY | 2017-18<br>GR PROPOSED<br>BUDGET |
|--------------------------------------|--|---------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------------|----------------------------------|
| Dept 527-Sewer Opera                 |  |                     |                               |                              |                                      |                                      |                                  |
| CONTRACTUAL SERV                     |  | 4.000               | 5.075                         | 5.075                        | 0.504                                |                                      | 5.075                            |
| 592-527-850.000                      | Telephone  | 4,292               | 5,075                         | 5,075                        | 2,581                                | 5,075                                | 5,075                            |
| 592-527-921.000<br>592-527-922.000   | Gas Service<br>Electric Service                                      | 332<br>11,120       | 1,820<br>14,700               | 1,820<br>14,700              | 0<br>8,236                           | 1,820<br>14,700                      | 1,820<br>14,700                  |
| 592-527-927.100                      | Sewer Consumption  | 559,733             | 698,729                       | 698,729                      | 348,972                              | 698,729                              | 708,761                          |
| CONTRACTUAL SER                      |  | 1,387,526           | 855,134                       | 2,118,958                    | 640,277                              | 2,092,835                            | 857,913                          |
|                                      |  | 1,007,020           | 000,101                       | 2,110,000                    | 010,211                              | 2,002,000                            | 001,010                          |
| OTHER EXPENSES<br>592-527-861.000    | Parking/Meals Reimbursemt  | 136                 | 300                           | 700                          | 442                                  | 700                                  | 700                              |
| 592-527-862.000                      | Travel, Ed & Training  | 1,456               | 1,500                         | 1,500                        | 442<br>0                             | 1,500                                | 4,500                            |
| 592-527-914.000                      | General Liab Insurance   | 15,719              | 16,468                        | 16,468                       | 8,234                                | 16,468                               | 16,226                           |
| 592-527-914.050                      | Reserve for Loss Liab  | (51,500)            | 0                             | 0                            | 0                                    | 0                                    | 0                                |
| 592-527-965.000                      | Administration   | 77,503              | 79,853                        | 79,853                       | 39,927                               | 79,853                               | 82,250                           |
| 592-527-968.000                      | Depreciation   | 880,490             | 0                             | 0                            | 0                                    | 0                                    | 0                                |
| OTHER EXPENSES                       |  | 923,804             | 98,121                        | 98,521                       | 48,603                               | 98,521                               | 103,676                          |
| CAPITAL OUTLAY                       |  |                     |                               |                              |                                      |                                      |                                  |
| 592-527-972.061                      | Generators   | 112,866             | 0                             | 23,739                       | 5,390                                | 23,739                               | 0                                |
| 592-527-972.600                      | MDEQ SAW Grant Equipment   | 0                   | 0                             | 40,000                       | 36,000                               | 36,000                               | 0                                |
| 592-527-974.028                      | Pickup Truck   | 38,995              | 39,000                        | 41,263                       | 0                                    | 41,263                               | 0                                |
| 592-527-987.020                      | Software - SAW Grant   | 0                   | 0                             | 12,900                       | 0                                    | 12,900                               | 0                                |
| 592-527-988.000                      | Renovate / Roof Longsdorf  | 0                   | 0                             | 14,375                       | 0                                    | 14,375                               | 0                                |
| 592-527-991.052                      | Longsdorf Lift Station Waterman firm                                 | 31,146              | 35,000                        | 0                            | 0                                    | 0                                    | 07.000                           |
| 592-527-991.068<br>592-527-991.070   | Longsdorf Lift Station-Waterproofing<br>Longsdorf Lift Station Rehab | 0<br>15,352         | 0                             | 5,383                        | 5,383                                | 5,383                                | 27,000                           |
| 592-527-991.070                      | SCADA Meter System   | 10,302              | 8,000                         | 8,000                        | 0,363                                | 8,000                                | 0                                |
| 592-527-999.100                      | Assets Capitalized   | (187,657)           | 0,000                         | 0,000                        | 0                                    | 0,000                                | 0                                |
| CAPITAL OUTLAY                       |  | 10,702              | 82,000                        | 145,660                      | 46,773                               | 141,660                              | 27,000                           |
| Totals for dept 527-Sewer Operations |  | 2,799,888           | 1,537,750                     | 2,872,034                    | 988,442                              | 2,836,319                            | 1,495,269                        |

#### Water Dept

#### **Department Overview**

The D.P.W. Water Department provides water service for nearly 12,500 residents and services nearly 4,000 water meters in the City of Riverview. While the potable water is supplied by the Detroit Water and Sewerage Department, the distribution, maintenance and measuring is performed under the complete auspices of the Riverview Department of Public Works Water Department and staff, state licensed water distribution personnel.

As the water is transmitted throughout approximately 37 miles of water mains, various maintenance activities include gate valve maintenance, pressure reducing valve maintenance and replacement, flushing of mains, hydrant repair and maintenance, residential shut-off repair, service lead installation (water taps), and lead service replacements. Additionally, this department provides year-round 24-hour response for all water distribution related matters, including water main repairs.

As the water is received into each customer's residence or place of business, additional services provided by the D.P.W. water department include installation of water meters, meter reading, meter repairs and replacements, state mandated cross connection inspections, and investigation of all water customer complaints (high bills, discolored water, bad tasting water, etc.). All contractual water related services (water taps, main installation and biannual pressure reducing valve calibration) are also under the inspection and monitoring of this department.

# **Goals & Objectives**

- 1. Maintain city wide gate valve exercising program as mandated by the Michigan Department of Environmental Quality.
- 2. Repair and rebuild gate valves throughout the water distribution system that were found leaking or worn during the gate valve exercising program.
- 3. Equip water service vehicles to provide more efficient on site repairs.
- 4. Seek no cost educational opportunities for DPW personnel to obtain and maintain State of Michigan water operator's licenses.
- 5. Continue the City's DEQ required backflow program.
- 6. Work with GIS contractor to mark the city's entire water system and import information into the city's GIS system.
- 7. Pressure Reducing Valves for the city's two main entry points of water from G.L.W.A. are original to the water system; we are struggling to keep them maintained and hope to have them replaced.

# **Financial Highlights**

|                                 | 2015/16<br>Actuals | 2016/17 2016/17<br>Budget Projected |           | 2017/18<br>Proposed |
|---------------------------------|--------------------|-------------------------------------|-----------|---------------------|
| Water Dept                      |                    |                                     |           |                     |
| Salaries & Wages                | 223,591            | 242,170                             | 242,170   | 242,675             |
| Fringe Benefits                 | 337,682            | 266,465                             | 265,705   | 251,023             |
| Operating Expenses              | 7,539              | 8,270                               | 8,270     | 8,800               |
| Maintenance Supplies            | 61,412             | 68,430                              | 66,800    | 64,780              |
| Contractual Services            | 1,050,125          | 954,020                             | 954,239   | 1,066,510           |
| Other Expenses (excluding Dpen) | 105,599            | 109,515                             | 109,515   | 114,976             |
| Capital Outlay                  | 100,165            | 789,539                             | 789,539   | 686,056             |
| TOTAL                           | 1,886,113          | 2,438,409                           | 2,436,238 | 2,434,820           |

## **Expenditure Highlights**

The Water Dept's expenditures have slightly decreased in the 17/18 budget

The City has recently entered into a new 30-year agreement with the Great Lakes Water Authority (GLWA), who is now leasing the assets from Detroit and managing the system instead of DWSD. This new agreement is expected to save the City approximately 10% in costs by capping the factors that go into the rate calculation.

Capital outlay for 2017/18 includes the waterproofing of the Longsdorf Pump Station.

In addition, replacement of water mains in the City is expected to carry over from 2016/17 as part of the bond project.

| DWSD Implicit     |       |          |  |  |  |  |  |
|-------------------|-------|----------|--|--|--|--|--|
| Fiscal Year       | Rate  | % Change |  |  |  |  |  |
| 2018 Budget       | 20.90 | 7.3%     |  |  |  |  |  |
| 2017 Projected    | 19.48 | -8.5%    |  |  |  |  |  |
| 2016 Actual       | 21.30 | 16.5%    |  |  |  |  |  |
| 2015 Actual       | 18.29 | 8.0%     |  |  |  |  |  |
| 2014 Actual       | 16.93 | 6.5%     |  |  |  |  |  |
| 2013 Actual       | 15.89 | 10.7%    |  |  |  |  |  |
| 2012 Actual       | 14.35 | 10.6%    |  |  |  |  |  |
| 2011 Actual       | 12.98 | 14.5%    |  |  |  |  |  |
| 2010 Actual       | 11.34 | 11.3%    |  |  |  |  |  |
| 2009 Actual       | 10.19 | 6.3%     |  |  |  |  |  |
| 2008 Actual       | 9.59  | 4.7%     |  |  |  |  |  |
| 2007 Actual       | 9.16  |          |  |  |  |  |  |
| Note: Rate is per | MCF   |          |  |  |  |  |  |

| OL NUMBER                                 | DECODINE  | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY |                  | 2017-18<br>MGR PROPOSED |
|---|---|---------------------|---------------------|--------------------|---------------------|------------------|-------------------------|
| GL NUMBER                                 | DESCRIPTION   |                     | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY         | BUDGET                  |
| Dept 536-Water Operat<br>SALARIES & WAGES | Dept 536-Water Operations                           |                     |                     |                    |                     |                  |                         |
| 592-536-725.000                           | Full-Time Salaries                                  | 208,498             | 222,070             | 222,070            | 139,195             | 222,070          | 221,920                 |
| 592-536-725.180                           | Safety Boot Allowance                               | 500                 | 510                 | 510                | 500                 | 510              | 501                     |
| 592-536-725.190<br>592-536-725.200        | Clothing Allowance<br>Overtime                      | 450<br>13,287       | 450<br>14,030       | 450<br>14,030      | 450<br>7,101        | 450<br>14,030    | 450<br>14,024           |
| 592-536-725.300                           | Longevity   | 2,800               | 3,340               | 3,340              | 2,816               | 3,340            | 4,001                   |
| 592-536-725.400                           | Pay-In-Lieu-Bonus, Vac, Per                         | 2,000               | 1,770               | 1,770              | 2,010               | 1,770            | 1,779                   |
| 592-536-725.450                           | Accrued Payoff                                      | (1,944)             | 0                   | 0                  | Ö                   | 0                | 0                       |
| SALARIES & WAGES                          | •   | 223,591             | 242,170             | 242,170            | 150,062             | 242,170          | 242,675                 |
| FRINGE BENEFITS                           |   | -,                  | , -                 | , -                | ,                   | ,                | ,-                      |
| 592-536-725.500                           | Social Security-Employer                            | 17,026              | 19,550              | 19,550             | 11,264              | 19,550           | 19,591                  |
| 592-536-725.600                           | Deferred Compensation                               | 9,017               | 12,270              | 12,270             | 6,770               | 12,270           | 13,321                  |
| 592-536-725.700                           | Health Insurance Expense                            | 52,773              | 66,140              | 66,140             | 37,958              | 66,140           | 57,920                  |
| 592-536-725.710                           | Optical Insurance Expense                           | 515                 | 370                 | 370                | 245                 | 670              | 370                     |
| 592-536-725.720                           | Dental Insurance Expense                            | 5,985               | 4,890               | 4,890              | 3,581               | 8,600            | 5,420                   |
| 592-536-725.800                           | Life Insurance Expense                              | 1,059               | 1,100               | 1,100              | 1,098               | 1,100            | 1,500                   |
| 592-536-725.900                           | City Pension Contribution GASB 45 OPEB Contribution | 32,140<br>213,042   | 54,770              | 54,770             | 24,257<br>50,612    | 50,000<br>99,935 | 47,532<br>99,940        |
| 592-536-725.950<br>592-536-730.000        | Unemployment Expense                                | 213,042             | 99,935<br>520       | 99,935<br>520      | 23                  | 99,935<br>520    | 99,940<br>473           |
| 592-536-735.000                           | Workers Comp Expense                                | 6,102               | 6,920               | 6,920              | 5,103               | 6,920            | 4,956                   |
| FRINGE BENEFITS                           | Workers comp Expense                                | 337,682             | 266,465             | 266,465            | 140,911             | 265,705          | 251,023                 |
|   | 0   | 001,002             | 200,400             | 200,400            | 140,511             | 200,700          | 201,020                 |
| OPERATING SUPPLIE 592-536-740.000         | Operating Supplies                                  | 1,242               | 1,500               | 1,500              | 1,209               | 1,500            | 1,500                   |
| 592-536-740.175                           | Uniforms-Laundry/Cleaning                           | 626                 | 650                 | 650                | 1,209<br>597        | 650              | 1,050                   |
| 592-536-750.000                           | Postage Expense                                     | 5,671               | 6,120               | 6,120              | 4,066               | 6,120            | 6,250                   |
| OPERATING SUPPLI                          |   | 7,539               | 8,270               | 8,270              | 5,872               | 8,270            | 8,800                   |
|   |   | 1,000               | 0,270               | 0,210              | 0,012               | 0,2.0            | 0,000                   |
| MAINTENANCE SUPP 592-536-760.200          | MainMaint/Tap Supp/Repair                           | 6,272               | 11,000              | 11,000             | 4,583               | 11.000           | 11.000                  |
| 592-536-760.270                           | Maintenance-Restoration                             | 13,173              | 20,000              | 20,000             | 4,052               | 20,000           | 20,000                  |
| 592-536-760.280                           | Fire Hydrant Replacement                            | 663                 | 3,000               | 3,000              | 260                 | 3,000            | 3,000                   |
| 592-536-760.700                           | Water Meters & Parts                                | 4,813               | 5,000               | 5,000              | 1,491               | 5,000            | 5,000                   |
| 592-536-775.005                           | Vehicle Fuel & Maintenance                          | 36,491              | 29,430              | 29,430             | 18,485              | 27,800           | 25,780                  |
| MAINTENANCE SUP                           | PLIES   | 61,412              | 68,430              | 68,430             | 28,871              | 66,800           | 64,780                  |
| OTHER EXPENSES                            |   |                     |                     |                    |                     |                  |                         |
| 592-536-802.000                           | Dues & Subscriptions                                | 182                 | 200                 | 200                | 187                 | 200              | 200                     |
| 592-536-861.000                           | Parking/Meals Reimbursemt                           | 1,051               | 1,500               | 1,500              | 800                 | 1,500            | 1,500                   |
| 592-536-862.000                           | Travel, Ed & Training                               | 1,250               | 1,300               | 1,300              | 1,150               | 1,300            | 4,300                   |
| 592-536-914.000                           | General Liab Insurance                              | 15,719              | 16,468              | 16,468             | 8,234               | 16,468           | 16,226                  |
| 592-536-965.000                           | Administration                                      | 87,397              | 90,047              | 90,047             | 45,024              | 90,047           | 92,750                  |
| 592-536-968.000                           | Depreciation  | 383,282             | 0                   | 0 _                | 0                   | 0                | 0                       |
| OTHER EXPENSES                            |   | 488,881             | 109,515             | 109,515            | 55,395              | 109,515          | 114,976                 |

| GL NUMBER                            | DESCRIPTION                      | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTEDTY M<br>ACTIVITY | 2017-18<br>GR PROPOSED<br>BUDGET |
|--------------------------------------|----------------------------------|---------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------------|----------------------------------|
| Dept 536-Water Opera                 |                                  |                     |                               |                              |                                      |                                      |                                  |
| CONTRACTUAL SER\ 592-536-804.000     | VICES Audit Fees                 | 4.050               | Г 70Г                         | F 70F                        | E 044                                | E 044                                | E 044                            |
| 592-536-818.000                      | Contractual Services             | 4,950               | 5,725                         | 5,725                        | 5,944<br>4,870                       | 5,944                                | 5,944                            |
| 592-536-818.017                      | Legal Fees                       | 1,257<br>1,829      | 2,000<br>5,000                | 2,000<br>5,000               | 1,870<br>0                           | 2,000<br>5,000                       | 2,000<br>2,000                   |
| 592-536-818.040                      | Consumer Water Reports           | 3,500               | 3,500                         | 3,500                        | 0                                    | 3,500                                | 3,500                            |
| 592-536-818.155                      | Consulting                       | 4,906               | 8,000                         | 8,000                        | 1,423                                | 8,000                                | 8,000                            |
| 592-536-818.312                      | Software Maintenance             | 4,900               | 4,000                         | 4,000                        | 1,423                                | 4,000                                | 0,000                            |
| 592-536-820.000                      | Water Study                      | 552                 | 4,000                         | 4,000                        | 0                                    | 4,000                                | 0                                |
| 592-536-820.020                      | EPA Water Testing                | 1,982               | 2,000                         | 2,000                        | 1,105                                | 2,000                                | 6,800                            |
| 592-536-850.000                      | Telephone                        | 322                 | 355                           | 355                          | 242                                  | 355                                  | 355                              |
| 592-536-905.100                      | Printing                         | 1,561               | 2,000                         | 2,000                        | 787                                  | 2,000                                | 2,050                            |
| 592-536-927.000                      | Water Consumption                | 1,009,866           | 901,440                       | 901,440                      | 579,739                              | 901,440                              | 1,015,261                        |
| 592-536-944.000                      | Office & Garage Rent             | 19,400              | 20,000                        | 20,000                       | 10,000                               | 20,000                               | 20,600                           |
| CONTRACTUAL SERVICES                 |                                  | 1,050,125           | 954,020                       | 954,020                      | 601,110                              | 954,239                              | 1,066,510                        |
| CAPITAL OUTLAY                       |                                  |                     |                               |                              |                                      |                                      |                                  |
| 592-536-972.060                      | Pump                             | 356                 | 0                             | 0                            | 0                                    | 0                                    | 0                                |
| 592-536-974.022                      | DPW - Van                        | 0                   | 46,569                        | 46,569                       | Ö                                    | 46,569                               | Ö                                |
| 592-536-974.024                      | DPW - Dump Truck                 | 135,789             | 0                             | 0                            | 0                                    | 0                                    | 145,000                          |
| 592-536-980.065                      | Trash Pumps                      | 1,400               | 0                             | 0                            | 0                                    | 0                                    | 0                                |
| 592-536-991.057                      | GIS Software                     | 0                   | 0                             | 0                            | 0                                    | 0                                    | 58,000                           |
| 592-536-991.091                      | Hand-held Meter Readers          | 0                   | 6,250                         | 6,250                        | 6,237                                | 6,250                                | 9,274                            |
| 592-536-991.098                      | PRV Replacement                  | 0                   | 0                             | 0                            | 0                                    | 0                                    | 473,782                          |
| 592-536-999.057                      | Water Main Replacement           | 1,928,153           | 645,000                       | 701,685                      | 53,787                               | 701,685                              | 0                                |
| 592-536-999.059                      | Water Main Project - Engineering | 133,630             | 0                             | 35,035                       | 0                                    | 35,035                               | 0                                |
| 592-536-999.100                      | Assets Capitalized               | (2,099,163)         | 0                             | 0                            | 0                                    | 0                                    | 0                                |
| CAPITAL OUTLAY                       |                                  | 100,165             | 697,819                       | 789,539                      | 60,024                               | 789,539                              | 686,056                          |
| Totals for dept 536-Water Operations |                                  | 2,269,395           | 2,346,689                     | 2,438,409                    | 1,042,245                            | 2,436,238                            | 2,434,820                        |

#### **Fund Overview**

The Land Preserve is a sanitary landfill facility owned and operated by the City of Riverview as a business enterprise. The landfill facility began waste disposal operations in 1968 and has successfully incorporated two site expansions since that time, resulting in the 215 acre site currently permitted for waste disposal. The facility has a remaining capacity of over 12 million cubic yards that will provide over twelve years of landfill disposal.

The Land Preserve is a single source, integrated solid waste management services provider for a variety of municipalities, residents, and commercial contractors. Customers are afforded the opportunity to either obtain credit payment terms by executing an agreement for services or to utilize the landfill on a cash basis. Payment is generally based on scaled tonnage, with provisions for volume-based payment for certain types of materials.

Full service business lines included in the facility's available services include:

- Secure landfill disposal, with specific service components related to commercial waste, construction and demolition debris, special waste and event project wastes.
- Collection and management of household hazardous waste.
- Management of scrap tires.
- Beneficial use of nonimpacted soils, concrete, brick and wood chips.

Landfill operations require heavy investment in infrastructure and equipment as well as provisions for long term maintenance of the facility through the regulatory mandated post closure period of thirty years. Landfill personnel requirements include: administrative staff for management, sales and marketing, invoicing and operational support functions; equipment operators for disposal and site maintenance operations, and maintenance personnel to service owned heavy equipment and ancillary equipment. Contracted operations include occasional litter removal, office cleaning, leachate removal and leased heavy equipment maintenance.

The Land Preserve's goals are to operate an enterprise that meets profitability objectives while maintaining customer satisfaction and compliance with applicable regulations. Achievements of these goals require leadership and commitment in implementing programs and procedures that advance and enhance service, quality, and technology. The combination of a quality landfill asset, an effective management team, qualified environmental engineering consultant, and municipal guidance and oversight provides a unique complement that places the Land Preserve in a positive position in the solid waste management market.

# **Goals & Objectives**

- Implement additional Best Management Practices for odor control to include spray-on type Alternative Daily Cover and installing additional landfill gas collection wells as required.
- 2. Continue to replace municipal vehicles to CNG or bi-fuel.
- 3. Investigate expansion of the CNG to high BTU gas project.
- 4. Extend Heavy Equipment and Facility Capital Equipment service life by monitoring wear through fluid analysis, mechanical wear measurement, hour usage, and sensor connectivity. Budget for anticipated additional major repairs, pushing out replacement timeline to coincide with predicted major component failure date range.
- Implement landfill expansion to include Frank and Poet Drain relocation, enhanced floodplain storage and enhancements to Riverview Highlands Golf Course.

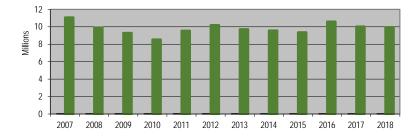
# Financial Highlights

#### Revenues

Operating revenues for the land preserve fund are budgeted at \$9,956,000 for fiscal year 2017/18 compared to \$10,021,000 for fiscal year 2016/17. This represents a decrease of \$65,000 from the prior year. The land preserve's customers are directly affected by the state of the economy; as such we are very conservative in projecting what our revenues will be and monitor the revenues continually to assure we do not exceed expenditures. We expect highway road construction to temporarily impact our customer's willingness and ease of accessing our facility.

The chart below shows operating revenues for the land preserve fund since 2007:

## Land Preserve Operating Revenues



The land preserve budget also includes interest earned on its environmental escrow accounts. For fiscal year 2017/18, \$691,000 is budgeted as interest earnings on these escrow accounts. This interest is used as part of the land preserve's operating transfers to the general fund, local streets fund, and garbage & rubbish fund. Earnings have decreased due to lower interest rates on the investments (i.e., government bonds and treasury notes).

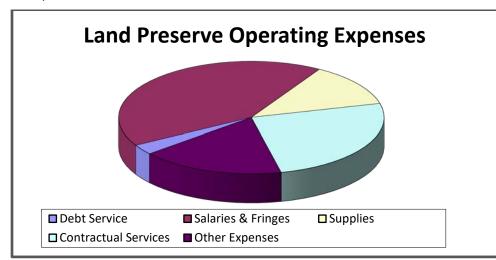
#### Expenditures

Operating expenses for fiscal year 2017/18 are budgeted at \$7,338,866, compared to \$7,074,753 for the 2016/17 adopted budget. The difference in budget between 16/17 and 17/18 represents a less than 4% increase in operating expenses and is primarily due to the diligence in maintaining heavy equipment; the land preserve has been able to extend the lives of the equipment and extend the time between frequencies of purchasing new equipment.

Capital outlay for 2017/18 (excluding escrow-eligible projects) is budgeted at \$2,682,000. The vast majority of this amount is for replacement of heavy equipment, including an articulating truck, dozer, and wheel loader. The maintenance staff at the land preserve has extended the lives of these pieces of equipment but it is ultimately a necessary replacement to avoid extended down time for maintenance and repairs.

The City has been following a policy of financing heavy equipment purchases in order to match the cash outlay with the useful lives of the equipment, and expects to continue this practice for these budgeted purchases.

Operating transfers for 2017/18 are budgeted at \$3,451,431, compared to \$3,511,000 for 2016/17. It should be noted that the budgeted operating transfers represent the equivalent of 10.5 mills of property taxes not levied to the residents (based on a taxable value of \$300 million).



| GL NUMBER  | DESCRIPTION  | 2015-16<br>ACTIVITY  | 2016-17<br>ORIGINAL<br>BUDGET   | 2016-17<br>AMENDED<br>BUDGET  | 2016-17<br>ACTIVITY<br>THRU 02/28/17   | 2016-17<br>PROJECTED Y M<br>ACTIVITY   | 2017-18<br>IGR PROPOSED<br>BUDGET  |
|--|--|--|---|---|--|--|--|
| Dept 000-Revenues  |  |  |   |   |  |  |  |
| 596-000-650.010<br>596-000-650.040<br>596-000-650.045<br>596-000-651.000<br>596-000-652.000<br>INTEREST & INVEST   | Interest on Investments Interest Income - Escrow (Restricted) Interest Income - Escrow (Unrestricted) Unrealized Gain (Loss) Realized Gain (Loss)                        | 25,254<br>213,670<br>311,658<br>554,158<br>226,137<br>1,330,877                          | 1,000<br>320,000<br>420,000<br>100,000<br>50,000<br>891,000             | 1,000<br>320,000<br>420,000<br>100,000<br>50,000<br>891,000                           | (8,363)<br>166,144<br>226,551<br>(1,205,627)<br>6,612<br>(814,683)                     | 1,000<br>200,000<br>280,000<br>40,000<br>100,000<br>621,000                        | 1,000<br>240,000<br>300,000<br>100,000<br>50,000<br>691,000                          |
| CHARGES FOR SERVICES 596-000-655.100   |  | 10,358,758<br>553,521<br>297,115<br>2,668<br>61,505<br>1,045,693<br>34,349<br>12,353,609 | 8,350,000<br>600,000<br>250,000<br>1,000<br>40,000<br>750,000<br>30,000 | 8,350,000<br>600,000<br>250,000<br>1,000<br>40,000<br>750,000<br>30,000<br>10,021,000 | 6,200,979<br>272,544<br>187,669<br>(265)<br>32,499<br>429,470<br>(17,675)<br>7,105,221 | 8,350,000<br>500,000<br>250,000<br>500<br>40,000<br>750,000<br>15,000<br>9,905,500 | 8,350,000<br>550,000<br>250,000<br>1,000<br>40,000<br>750,000<br>15,000<br>9,956,000 |
| OTHER REVENUE<br>596-000-655.200<br>596-000-655.210<br>596-000-655.220<br>596-000-655.230<br>596-000-655.260<br>596-000-655.301<br>596-000-670.010<br>596-000-670.030<br>OTHER REVENUE | Royalties - Methane Gas CNG Customer Fuel Sales CNG Departmental Fuel Sales CNG Renewable Energy Credits Sale of Equipment Scrap Sales Sundry Revenues Sale of Equipment | 176,156<br>58,828<br>3,552<br>0<br>125,000<br>1,906<br>179<br>300<br>365,921             | 210,000<br>60,000<br>5,000<br>0<br>75,000<br>0<br>1,000<br>0<br>351,000 | 210,000<br>60,000<br>5,000<br>0<br>75,000<br>0<br>1,000<br>0<br>351,000               | 133,459<br>21,647<br>1,842<br>64,827<br>100,000<br>734<br>25,048<br>0                  | 210,000<br>22,500<br>3,000<br>64,827<br>200,000<br>500<br>25,100<br>0              | 210,000<br>20,000<br>5,000<br>60,000<br>0<br>0<br>250<br>0                           |
| TRANSFERS (IN)<br>596-000-686.000<br>TRANSFERS (IN)  | Environmental Escrow Reimbursement   | 135,000<br>135,000   | 9,691,462<br>9,691,462  | 9,691,462<br>9,691,462  | 0  | 10,208,439<br>10,208,439   | 17,179,665<br>17,179,665   |
| OTHER FINANCING S<br>596-000-698.100<br>OTHER FINANCING S  | Proceeds-Debt Financing  | 0  | 0   | 0 -   | 0  | 0  | 1,950,000<br>1,950,000   |
| Totals for dept 000-Revenues   |  | 14,185,407   | 20,954,462  | 20,954,462  | 6,638,095  | 21,260,866   | 30,071,915   |

|                                       |                                   | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED Y MO | 2017-18<br>GR PROPOSED |
|---------------------------------------|-----------------------------------|---------------------|---------------------|--------------------|---------------------|---------------------------|------------------------|
| GL NUMBER                             | DESCRIPTION                       |                     | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                  | BUDGET                 |
| Dept 300-Debt Service<br>DEBT SERVICE |                                   |                     |                     |                    |                     |                           |                        |
| 596-300-998.300                       | Principal Chase Equipment Leasing | 0                   | 270,400             | 270,400            | 0                   | 270,400                   | 0                      |
| 596-300-998.310                       | Interest Chase Equipment Leasing  | 112                 | 14,400              | 14,400             | 0                   | 14,400                    | 0                      |
| 596-300-998.500                       | Talmer Bank-Principal Debt Pymt   | 0                   | 0                   | 0                  | 0                   | 0                         | 202,294                |
| 596-300-998.510                       | Talmer Bank-Interest Debt Pymt    | 0                   | 0                   | 0                  | 12,175              | 12,175                    | 10,125                 |
| DEBT SERVICE                          | _                                 | 112                 | 284,800             | 284,800            | 12,175              | 296,975                   | 212,419                |
| Totals for dept 300-Deb               | t Service -                       | 112                 | 284,800             | 284,800            | 12,175              | 296,975                   | 212,419                |

| GL NUMBER   | DESCRIPTION   | 2015-16<br>ACTIVITY   | 2016-17<br>ORIGINAL<br>BUDGET  | 2016-17<br>AMENDED<br>BUDGET   | 2016-17<br>ACTIVITY<br>THRU 02/28/17  | 2016-17<br>PROJECTED Y N<br>ACTIVITY  | 2017-18<br>IGR PROPOSED<br>BUDGET  |
|---|---|---|--|--|---|---|--|
| Dept 526-Land Preserv   | /A  |   |  |  |   |   |  |
| SALARIES & WAGES 596-526-725.000 596-526-725.100 596-526-725.170 596-526-725.175 596-526-725.200 596-526-725.300 596-526-725.400  | Full-Time Salaries Part-Time Salaries Vacation Pay Part-Time Paid Leave Overtime Longevity Pay-In-Lieu-Bonus,Vac,Per  | 1,012,114<br>112,405<br>446,096<br>350<br>178,812<br>1,500<br>12,964  | 976,900<br>153,660<br>422,540<br>1,780<br>153,180<br>1,650<br>10,200   | 976,900<br>153,660<br>422,540<br>1,780<br>153,180<br>1,650<br>10,200   | 552,760<br>64,804<br>284,965<br>0<br>190,291<br>1,650<br>1,500  | 976,900<br>110,000<br>422,540<br>1,780<br>210,000<br>1,650<br>10,200  | 1,041,400<br>163,810<br>468,270<br>5,140<br>173,160<br>1,650<br>10,360   |
| 596-526-725.450   | Accrued Payoff  | (54)  | 0  | 0  | 0   | 0   | 0  |
| SALARIES & WAGES  |   | 1,764,187   | 1,719,910  | 1,719,910  | 1,095,970   | 1,733,070   | 1,863,790  |
| FRINGE BENEFITS 596-526-725.500 596-526-725.600 596-526-725.700 596-526-725.710 596-526-725.720 596-526-725.800 596-526-725.900 596-526-725.950 596-526-735.000 FRINGE BENEFITS OPERATING SUPPLIE 596-526-740.000 596-526-740.040 596-526-740.175 | Social Security-Employer Deferred Compensation Health Insurance Expense Optical Insurance Expense Dental Insurance Expense Life Insurance Expense City Pension Contribution GASB 45 OPEB Contribution Unemployment Expense Workers Comp Expense | 108,745<br>16,124<br>349,790<br>755<br>12,649<br>1,810<br>271,754<br>1,015,552<br>257<br>43,106<br>1,820,542<br>26,046<br>0<br>2,221<br>6,372 | 134,750<br>19,230<br>189,630<br>600<br>10,170<br>1,710<br>217,900<br>441,000<br>2,520<br>70,910<br>1,088,420<br>27,630<br>0<br>4,000<br>10,000 | 134,750<br>19,230<br>189,630<br>600<br>10,170<br>1,710<br>217,900<br>441,000<br>2,520<br>70,910<br>1,088,420<br>27,630<br>0<br>4,000<br>10,000 | 67,231<br>10,108<br>213,034<br>367<br>7,466<br>6,366<br>113,731<br>197,038<br>114<br>32,274<br>647,729<br>16,354<br>184<br>1,407<br>4,002 | 108,000<br>18,000<br>262,996<br>600<br>10,170<br>1,710<br>190,000<br>400,000<br>200<br>60,000<br>1,051,676<br>27,630<br>342<br>3,000<br>6,000 | 142,750<br>19,830<br>275,430<br>560<br>10,780<br>7,000<br>228,713<br>439,610<br>2,610<br>76,290<br>1,203,573<br>27,630<br>0<br>4,000<br>10,000 |
| 596-526-741.000   | Books and Magazines   | 99  | 1,500  | 1,500  | 45  | 100   | 1,500  |
| OPERATING SUPPL   | IES   | 34,738  | 43,130   | 43,130   | 21,992  | 37,072  | 43,130   |
| MAINTENANCE SUPP  |   | 34,730  | 43,130   | 43,130   | 21,992  | 31,012  | 43,130   |
| 596-526-760.000<br>596-526-760.300<br>596-526-761.000<br>596-526-775.000<br>596-526-775.005<br>596-526-775.100<br>596-526-776.000   | Maintenance Supplies Road Maintenance Building Maintenance Fuel & Oil Vehicle Fuel & Maintenance Diesel Fuel & Oil Hvy Equip Maint - Owned  | 5,084<br>23,545<br>27,123<br>0<br>30,160<br>293,877<br>443,329  | 5,400<br>35,000<br>28,500<br>0<br>27,760<br>325,000<br>425,000   | 5,400<br>35,000<br>28,500<br>0<br>27,760<br>325,000<br>425,000   | 3,602<br>2,694<br>12,285<br>13<br>15,287<br>225,316<br>200,986  | 5,400<br>30,000<br>28,500<br>26<br>23,500<br>325,000<br>400,000   | 5,400<br>35,000<br>28,500<br>0<br>25,210<br>350,000<br>425,000   |
| MAINTENANCE SUP   | PLIES   | 823,118   | 846,660  | 846,660  | 460,183   | 812,426   | 869,110  |

| GL NUMBER                          | DESCRIPTION  | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTED Y M<br>ACTIVITY | 2017-18<br>GR PROPOSED<br>BUDGET |
|------------------------------------|--|---------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------------|----------------------------------|
| Dept 526-Land Preserv              | /e   |                     |                               |                              |                                      |                                      |                                  |
| ESCROW-MAINTENA                    | NCE SUPPLIES   |                     |                               |                              |                                      |                                      |                                  |
| 596-526-760.800                    | Odor Control Supplies  | 7,779               | 40,000                        | 40,000                       | 0                                    | 15,000                               | 40,000                           |
| 596-526-760.801                    | Alternate Daily Cover Supplies                                     | 3,190               | 54,000                        | 54,000                       | 0                                    | 25,000                               | 40,000                           |
| 596-526-760.900<br>596-526-762.000 | Methane Flare-Gas & Supplies                                       | 7,124<br>17,504     | 10,000                        | 10,000<br>92,100             | 1,006<br>9,070                       | 5,000<br>25,000                      | 10,000<br>92,100                 |
| 596-526-763.000                    | CNG Station Maint & Supplies Leachate Pre-Treatment Maint Supplies | 17,504              | 92,100<br>25,000              | 25,000                       | 5,392                                | 20,000                               | 92,100<br>84,443                 |
| 596-526-764.000                    | SulfurTreatment/Removal Maint & Supplies                           | 0                   | 25,000                        | 25,000                       | 0,002                                | 20,000                               | 100,000                          |
| ESCROW-MAINTEN                     |  | 35,597              | 221,100                       | 221,100                      | 15,468                               | 90,000                               | 366,543                          |
| OTHER EXPENSES                     |  | 33,33.              |                               | ,                            | .0,.00                               | 33,033                               | 000,010                          |
| 596-526-802.000                    | Dues & Subscriptions   | 4,712               | 6,400                         | 6,400                        | 5.146                                | 6.400                                | 6,400                            |
| 596-526-823.600                    | Permits Operating/Gasline  | 31,666              | 16,000                        | 16.000                       | 39,549                               | 39.549                               | 16.000                           |
| 596-526-854.000                    | Public Relations   | 21,262              | 26,500                        | 26,500                       | 10,437                               | 20,000                               | 26,500                           |
| 596-526-862.000                    | Travel, Ed & Training  | 0                   | 3,300                         | 3,300                        | 0                                    | 3,300                                | 3,300                            |
| 596-526-862.100                    | Education/Training-Staff   | 347                 | 10,000                        | 10,000                       | 0                                    | 5,000                                | 10,000                           |
| 596-526-890.000                    | Used Oil Disposal Fees   | 112                 | 500                           | 500                          | 121                                  | 300                                  | 500                              |
| 596-526-893.010                    | Closure Requirement-State  | 1,147,589           | 0                             | 0                            | 0                                    | 0                                    | 0                                |
| 596-526-893.020<br>596-526-893.030 | Wayne County Surcharges MDEQ Annual Solid Wst Fee                  | 338,283             | 475,000<br>400.000            | 475,000<br>400.000           | 177,146<br>139,723                   | 475,000<br>400.000                   | 475,000<br>400.000               |
| 596-526-914.000                    | General Liab Insurance   | 270,242<br>176,306  | 400,000<br>181,743            | 400,000<br>181,743           | 139,723                              | 400,000<br>181,743                   | 400,000<br>129,809               |
| 596-526-965.000                    | Administration   | 204,200             | 210,400                       | 210,400                      | 105,200                              | 210,400                              | 216,800                          |
| 596-526-968.000                    | Depreciation   | 2,009,016           | 0                             | 0                            | 0                                    | 0                                    | 0                                |
| 596-526-999.060                    | Bad Debt Expense   | 86,900              | 100,000                       | 100,000                      | 0                                    | 0                                    | 0                                |
| OTHER EXPENSES                     | ·  | 4,290,635           | 1,429,843                     | 1,429,843                    | 592,286                              | 1,341,692                            | 1,284,309                        |
| CONTRACTUAL SERV                   | /ICES  |                     |                               |                              |                                      |                                      |                                  |
| 596-526-802.035                    | Wastewater Treatment Fees  | 3,326               | 10,000                        | 10,000                       | 2,902                                | 3,500                                | 10,000                           |
| 596-526-804.000                    | Audit Fees   | 15,000              | 16,000                        | 16,000                       | 18,013                               | 18,013                               | 18,013                           |
| 596-526-816.000                    | Consulting Engineer  | 252,785             | 328,650                       | 328,650                      | 142,979                              | 250,000                              | 332,140                          |
| 596-526-816.100                    | Aerial Survey  | 5,325               | 10,000                        | 11,924                       | 11,404                               | 11,404                               | 12,000                           |
| 596-526-816.200                    | Analytical Testing   | 13,522              | 20,000                        | 20,000                       | 7,210                                | 15,000                               | 20,000                           |
| 596-526-816.260<br>596-526-816.300 | Nike Site Assessment<br>Leachate Mgmt Design/Supp                  | 6,014<br>52,410     | 46,680<br>52,420              | 46,680<br>52,420             | 12,235<br>17,319                     | 20,000<br>40,000                     | 46,680<br>57,662                 |
| 596-526-816.450                    | Site Vertical Surveys  | 17,677              | 21,220                        | 21,220                       | 13,030                               | 21,220                               | 21,220                           |
| 596-526-816.610                    | Scale Maintenance  | 9,206               | 10,000                        | 10,000                       | 2,947                                | 8,000                                | 10,000                           |
| 596-526-816.630                    | Annual Maintenance   | 12,325              | 25,000                        | 25,000                       | 11,928                               | 25,000                               | 25,000                           |
| 596-526-816.640                    | Credit Service Fees  | 3,970               | 4,100                         | 4,100                        | 3,970                                | 3,970                                | 4,100                            |
| 596-526-816.650                    | Porta-John Rental  | 1,996               | 2,000                         | 2,000                        | 1,320                                | 2,000                                | 2,000                            |
| 596-526-816.660                    | Leachate Removal   | 253,336             | 150,000                       | 225,000                      | 129,764                              | 200,000                              | 200,000                          |
| 596-526-816.665                    | Leachate-Analytic Testing  | 12,398              | 20,000                        | 20,000                       | 7,099                                | 10,000                               | 20,000                           |
| 596-526-816.667<br>596-526-816.675 | Special Waste Testing<br>Clean Wood Grind&Removal                  | 2,979<br>59,539     | 5,000<br>129,600              | 5,000<br>129,600             | 1,637<br>85,773                      | 5,000<br>120,000                     | 5,000<br>129,600                 |
| 330-320-010.073                    | Cicali WUUU Giilluanellioval                                       | 39,339              | 123,000                       | 129,000                      | 05,115                               | 120,000                              | 129,000                          |

|   |  | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY |            | 2017-18<br>MGR PROPOSED |
|---|--|---------------------|---------------------|--------------------|---------------------|------------|-------------------------|
| GL NUMBER                                 | DESCRIPTION                                  |                     | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY   | BUDGET                  |
| Dept 526-Land Preserv<br>CONTRACTUAL SERV |  |                     |                     |                    |                     |            |                         |
| 596-526-816.700                           | LP Gas O&M                                   | 175,628             | 225,000             | 225,000            | 162,675             | 225,000    | 225,000                 |
| 596-526-817.000                           | Security Guards                              | 70,548              | 74,310              | 74,310             | 45,555              | 70,000     | 74,310                  |
| 596-526-817.050                           | Temporary Employees                          | 60,711              | 60,000              | 60,000             | 40,373              | 54,000     | 60,000                  |
| 596-526-818.012                           | Litigation/Spec Legal Svc                    | 133,322             | 120,000             | 120,000            | 8,884               | 15,630     | 60,000                  |
| 596-526-818.017                           | Legal Fees                                   | 195,539             | 175,000             | 175,000            | 115,274             | 228,657    | 175,000                 |
| 596-526-818.039<br>596-526-818.150        | Taylor/Rvw Act 179 Auth<br>Computer Training | 191<br>0            | 1,000<br>2,500      | 1,000<br>2,500     | 2,000<br>0          | 2,000<br>0 | 1,000                   |
| 596-526-819.000                           | Janitorial Contract                          | 3,174               | 2,500<br>8,000      | 2,500<br>8,000     | 1,200               | 4,000      | 2,500<br>8,000          |
| 596-526-836.000                           | Physical Exams                               | 113                 | 1,500               | 1,500              | 1,200               | 4,000      | 1,500                   |
| 596-526-850.000                           | Telephone                                    | 9,869               | 8,500               | 8,500              | 6,499               | 8,500      | 8,500                   |
| 596-526-851.000                           | Radio Maintenance                            | 1,688               | 4,000               | 4,000              | 1,647               | 4,000      | 4,000                   |
| 596-526-851.100                           | Leachate System Maint                        | 27,308              | 40,000              | 65,000             | 41,592              | 50,100     | 40,000                  |
| 596-526-851.200                           | Temporary Fencing                            | 0                   | 7,500               | 7,500              | 0                   | 0          | 7,500                   |
| 596-526-860.100                           | Credit Card Fees                             | 32,954              | 35,000              | 35,000             | 22,507              | 35,000     | 35,000                  |
| 596-526-905.100                           | Printing                                     | 134                 | 5,000               | 5,000              | 466                 | 2,500      | 5,000                   |
| 596-526-921.000                           | Gas Service                                  | 9,883               | 26,810              | 26,810             | 5,814               | 26,810     | 26,810                  |
| 596-526-921.100                           | Gas Service CNG Station                      | 784                 | 5,000               | 5,000              | 364                 | 1,000      | 5,000                   |
| 596-526-922.000                           | Electric Service                             | 75,746              | 60,000              | 60,000             | 51,359              | 60,000     | 75,000                  |
| 596-526-923.000                           | Water Service                                | 6,999               | 8,000               | 8,000              | 7,260               | 8,000      | 9,000                   |
| 596-526-945.000                           | Equipment Rental                             | 113,598             | 74,000              | 124,000            | 121,379             | 160,500    | 100,000                 |
| 596-526-961.000                           | Recycle Program                              | 1,678               | 6,000               | 6,000              | 2,691               | 6,000      | 6,000                   |
| 596-526-970.006                           | Document Management                          | 3,256               | 20,000              | 20,000             | 0                   | 0          | 20,000                  |
| CONTRACTUAL SER                           | VICES  | 1,644,931           | 1,817,790           | 1,969,714          | 1,107,069           | 1,714,804  | 1,862,535               |
| TRANSFERS (OUT)                           |  | (2-2-2-2)           |                     |                    |                     | _          | _                       |
| 596-526-965.101                           | Op Transfer General Fund                     | (650,000)           | 0                   | 0                  | 0                   | 0          | 0                       |
| 596-526-965.402                           | Op Transfer - CIP                            | 100,000             | 0                   | 0                  | 0                   | 0          | 0                       |
| TRANSFERS (OUT)                           |  | (550,000)           | 0                   | 0                  | 0                   | 0          | 0                       |
| CAPITAL OUTLAY                            |  | _                   |                     |                    | _                   |            |                         |
| 596-526-970.021                           | Video Security                               | 0                   | 5,000               | 5,000              | 0                   | 0          | 6,000                   |
| 596-526-970.060                           | Land Preserve Sales Vehicle                  | 33,491              | 0                   | 0                  | 0                   | 0          | 0                       |
| 596-526-970.400                           | Tools  | 1,615               | 5,000               | 5,000<br>40,000    | 729                 | 2,000      | 5,000<br>40,000         |
| 596-526-974.028<br>596-526-974.301        | Pickup Truck<br>Fencing                      | 0<br>(3,000)        | 40,000<br>0         | 40,000<br>0        | 0                   | 0          | 40,000<br>0             |
| 596-526-974.400                           | Dozer - Land Preserve                        | (3,000)             | 1,500,000           | 1,500,000          | 600,000             | 600,000    | 750,000                 |
| 596-526-974.401                           | Compactors                                   | 803,500             | 850,000             | 850,000            | 834,852             | 834,852    | 7 30,000                |
| 596-526-974.480                           | Excavator                                    | 311,000             | 0                   | 0                  | 004,002             | 004,002    | 0                       |
| 596-526-974.500                           | Water Wagon                                  | 563,268             | Ŏ                   | 0                  | Õ                   | 0          | 0                       |
| 596-526-974.700                           | Articulating Truck                           | 0                   | Ö                   | Ö                  | Õ                   | 0          | 700.000                 |
| 596-526-974.750                           | Wheel Loader                                 | 0                   | Ö                   | Ö                  | Ö                   | Ö          | 500,000                 |
|   |  |                     |                     |                    |                     |            | •                       |

|                                    |  | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTED Y M | 2017-18<br>IGR PROPOSED |
|------------------------------------|--|---------------------|---------------------|--------------------|---------------------|--------------------------|-------------------------|
| GL NUMBER                          | DESCRIPTION                              |                     | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY                 | BUDGET                  |
| Dept 526-Land Preserve             | 9  |                     |                     |                    |                     |                          |                         |
| 596-526-975.416                    | Tractor Accessories                      | 0                   | 6,000               | 6,000              | 0                   | 0                        | 6,000                   |
| 596-526-975.422                    | Wash Bay                                 | 0                   | 0                   | 0                  | 0                   | 0                        | 250,000                 |
| 596-526-978.005<br>596-526-979.041 | Office Repairs Electric Gate & Fence     | 0                   | 0                   | 0                  | 0<br>12,469         | 0<br>12,500              | 75,000                  |
| 596-526-980.040                    | Landfill Scale                           | 105,934             | 0                   | 0                  | 12,409              | 12,500                   | 0                       |
| 596-526-980.800                    | Tire Replacement                         | 28,240              | 30,000              | 43,900             | 43,900              | 43,900                   | 44,000                  |
| 596-526-980.900                    | Leachate Sys Line Clean                  | 30,340              | 50,000              | 50,000             | 7,415               | 30,000                   | 50,000                  |
| 596-526-985.000                    | Seeding and Fertilizing                  | 1,961               | 20,000              | 20,000             | 1,444               | 2,000                    | 20,000                  |
| 596-526-990.000                    | Computer Equipment                       | 1,083               | 9,000               | 9,000              | 1,892               | 2,000                    | 9,000                   |
| 596-526-992.095                    | Parking Lot - Landfill                   | 0                   | 0                   | 0                  | 0                   | 0                        | 217,000                 |
| 596-526-994.034                    | Perimeter Fencing                        | 0                   | 20,000              | 20,000             | 0                   | 0                        | 10,000                  |
| 596-526-994.068                    | Batwing Mower                            | 15,991              | 0                   | 0                  | 0                   | 0                        | 0                       |
| 596-526-999.100                    | Assets Capitalized _                     | (3,095,889)         | 0                   | 0                  | 0                   | 0                        | 0                       |
| CAPITAL OUTLAY                     |  | (1,202,466)         | 2,535,000           | 2,548,900          | 1,502,701           | 1,527,252                | 2,682,000               |
| ESCROW PROJECTS                    |  |                     |                     |                    |                     |                          |                         |
| 596-526-970.070                    | Vehicle CNG Conversion                   | 0                   | 25,000              | 25,000             | 0                   | 0                        | 25,000                  |
| 596-526-974.576                    | Global Positioning Equip                 | 0                   | 130,000             | 130,000            | 0                   | 130,000                  | 0                       |
| 596-526-975.426                    | Cell 1 Leachate System Repairs           | 1,988               | 0                   | 239,188            | 37,967              | 239,188                  | 0                       |
| 596-526-989.310                    | Stormwater Design Upgrade                | 16,251              | 42,362              | 68,473             | 7,188               | 13,800                   | 68,472                  |
| 596-526-989.311                    | Stormwater System Impvmts                | 0                   | 310,000             | 310,000            | 0                   | 0                        | 350,000                 |
| 596-526-991.041                    | Compressor - CNG Fuel Station            | 0                   | 178,000             | 178,000            | 6,057               | 6,100<br>0               | 000,000                 |
| 596-526-994.070<br>596-526-994.084 | Methane Flare<br>Landfill Exp-Prelim Eng | 0                   | 0<br>300,000        | 0<br>600,000       | 0<br>93,005         | 300,000                  | 660,000<br>800,000      |
| 596-526-994.085                    | Landfill Exp-Golf Design                 | 0                   | 150,000             | 150,000            | 93,005<br>4,012     | 50,000                   | 150.000                 |
| 596-526-994.089                    | Landfill Gas System Expansion            | 94,806              | 350,000             | 1,055,194          | 653,445             | 700,100                  | 719,650                 |
| 596-526-994.091                    | Landfill Access Road                     | 0-1,000             | 275,000             | 275,000            | 141,493             | 150,000                  | 425,000                 |
| 596-526-994.094                    | Cell 6 Synthetic Membrane                | Õ                   | 300,000             | 300.000            | 0                   | 0                        | 300,000                 |
| 596-526-994.098                    | Cell 7 Construction                      | 1,090,206           | 3,750,000           | 7,568,719          | 3,435,924           | 7,568,720                | 4,150,000               |
| 596-526-994.200                    | Leachate Pre-Treatment System            | 23,897              | 75,000              | 1,007,008          | 334,356             | 500,000                  | 195,000                 |
| 596-526-994.201                    | Landfill Gas / Electricity Conversion    | 0                   | 2,560,000           | 2,560,000          | 0                   | 30,000                   | . 0                     |
| 596-526-994.202                    | Southeast Leachate Pre-Treatment System  | 0                   | 350,000             | 350,000            | 46,282              | 50,000                   | 0                       |
| 596-526-994.203                    | Golf Course Flare Pipeline               | 0                   | 240,000             | 240,000            | 0                   | 0                        | 240,000                 |
| 596-526-994.204                    | Sulfur Treatment System                  | 0                   | 500,000             | 862,000            | 849,281             | 862,000                  | 0                       |
| 596-526-994.205                    | Landfill Gas/Natural Gas Conversion      | 0                   | 0                   | 0                  | 0                   | 0                        | 8,730,000               |
| ESCROW PROJECTS                    |  | 1,227,148           | 9,535,362           | 15,918,582         | 5,609,010           | 10,599,908               | 16,813,122              |
| Totals for dept 526-Land           | d Preserve                               | 9,888,430           | 19,237,215          | 25,786,259         | 11,052,408          | 18,907,900               | 26,988,112              |

| GL NUMBER  | DESCRIPTION  | 2015-16<br>ACTIVITY             | 2016-17<br>ORIGINAL<br>BUDGET   | 2016-17<br>AMENDED<br>BUDGET    | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTED Y<br>ACTIVITY | 2017-18<br>MGR PROPOSED<br>BUDGET |
|--|--|---------------------------------|---------------------------------|---------------------------------|--------------------------------------|------------------------------------|-----------------------------------|
| Dept 966-Operating TransFERS (OUT) 596-966-965.101 596-966-965.226 596-966-965.402 | ansfers Out<br>Op Transfer General Fund<br>Op Transfer - Rubbish Fd<br>Op Transfer - CIP | 1,987,500<br>354,321<br>176,156 | 2,600,000<br>351,000<br>560,000 | 2,600,000<br>351,000<br>560,000 | 1,300,000<br>175,500<br>90,669       | 2,270,000<br>351,000<br>560,000    | 2,600,000<br>351,431<br>500,000   |
| TRANSFERS (OUT)  |  | 2,517,977                       | 3,511,000                       | 3,511,000                       | 1,566,169<br>                        | 3,181,000                          | 3,451,431                         |
| Totals for dept 966-Ope  | erating Transfers Out  | 2,517,977                       | 3,511,000                       | 3,511,000                       | 1,566,169                            | 3,181,000                          | 3,451,431                         |

#### Self Insurance Fund

This fund accounts for the payment of general liability insurance for the City of Riverview. The Michigan Municipal Risk Management Authority (MMRMA) provides insurance coverage for the City of Riverview.

MMRMA is a public entity self-insurance pool providing liability and property coverage to its membership of more than 280 Michigan local governmental units. Members include cities, counties, townships, villages, health-related services, facilities, departments and agencies, municipal authorities, boards and commissions, libraries and library systems, fire departments, courts, transportation departments, and cable communication services.

All operating funds of the City contribute funds to this operating fund. The collected funds then defray the cost of the general liability, vehicle, and casualty insurance costs of the City annually.

#### **Financial Highlights**

|                | 2015/16<br>Actuals | 2016/17<br>Budget | 2016/17<br>Projected | 2017/18<br>Proposed |
|----------------|--------------------|-------------------|----------------------|---------------------|
| Other Expenses | 361,294            | 379,359           | 379,359              | 374,523             |
| Total          | 361,294            | 379,359           | 379,359              | 374,523             |

#### Retiree Insurance Fund

This fund was established in 2010/11, and accounts for benefits (other than pension) provided to City retirees and their families. These benefits may include health and dental insurance, prescription coverage, and life insurance, and are provided under collective bargaining agreements.

According to an actuarial valuation as of June 30, 2013, the City's Unfunded Actuarial Accrued Liability (UAAL) for these benefits was \$41,629,302. The recommended annual contribution for fiscal year 2016/17 is \$3,713,021; however, these contributions are not required. The 2017/18 annual contribution has not yet been provided. The City has no obligation to make contributions in advance of when the insurance premiums are due for payment (in other words, this may be financed on a "pay-as-you-go" basis).

To ensure that all funds are being charged fairly, the various funds are charged a contribution rate based on full-time wages that will collect enough funding to pay the current costs. Because of the financial difficulties the City is facing, it is not feasible for the various funds to contribute the recommended contribution.

For fiscal year 2017/18, the contribution rate has been calculated as 25% and 45% of full-time salaries for governmental funds and enterprise funds, respectively, and is allocated to each department with eligible employees.

#### Financial Highlights

|                      | 2015/16<br>Actuals | 2016/17<br>Budget | 2016/17<br>Projected | 2017/18<br>Proposed |
|----------------------|--------------------|-------------------|----------------------|---------------------|
| Salaries & Wages     | 10,728             | 10,800            | 10,800               | 10,800              |
| Fringe Benefits      | 1,282,862          | 1,337,540         | 1,337,540            | 1,435,392           |
| Contractual Services | 3,250              | 3,750             | 3,750                | 3,750               |
| Total                | 1,296,840          | 1,352,090         | 1,352,090            | 1,449,942           |

|                                       |                           | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL | 2016-17<br>AMENDED | 2016-17<br>ACTIVITY | 2016-17  | 2017-18<br>MGR PROPOSED |
|---------------------------------------|---------------------------|---------------------|---------------------|--------------------|---------------------|----------|-------------------------|
| GL NUMBER                             | DESCRIPTION               | AOTIVITI            | BUDGET              | BUDGET             | THRU 02/28/17       | ACTIVITY | BUDGET                  |
| Dept 000-Revenues<br>CHARGES TO OTHER | FUNDS                     |                     |                     |                    |                     |          |                         |
| 677-000-640.019                       | Chgs for Services-GPF     | 3,144               | 3,294               | 3,294              | 1,647               | 3,294    | 3,245                   |
| 677-000-640.021                       | Chgs for Services-Gen Fd  | 76,069              | 98,808              | 98,808             | 49,404              | 98,808   | 97,357                  |
| 677-000-640.022                       | Chgs for Services-Golf    | 28,295              | 29,642              | 29,642             | 14,821              | 29,642   | 29,207                  |
| 677-000-640.023                       | Chgs for Services-Sewer   | (35,781)            | 16,468              | 16,468             | 8,234               | 16,468   | 16,226                  |
| 677-000-640.024                       | Chgs for Services-Water   | 15,719              | 16,468              | 16,468             | 8,234               | 16,468   | 16,226                  |
| 677-000-640.025                       | Chgs for Services-LP      | 125,754             | 131,743             | 131,743            | 65,872              | 131,743  | 129,809                 |
| 677-000-640.026                       | Chgs for Service-Major St | 9,432               | 9,881               | 9,881              | 4,941               | 9,881    | 9,736                   |
| 677-000-640.027                       | Chgs for Service-Local St | (80,568)            | 9,881               | 9,881              | 4,941               | 9,881    | 9,736                   |
| 677-000-640.029                       | Chgs for Service-Library  | 12,575              | 13,174              | 13,174             | 6,587               | 13,174   | 12,981                  |
| CHARGES TO OTHE                       | R FUNDS                   | 154,639             | 329,359             | 329,359            | 164,681             | 329,359  | 324,523                 |
| OTHER REVENUE                         |                           |                     |                     |                    |                     |          |                         |
| 677-000-640.072                       | Reimb for Workers Comp    | 3,012               | 0                   | 0                  | 2,434               | 2,434    | 0                       |
| 677-000-670.677                       | Insurance Reimbursement   | 0                   | 50,000              | 50,000             | 277,736             | 277,736  | 50,000                  |
| 677-000-675.051                       | Gain (Loss) - Insurance   | (90,832)            | 0                   | 0                  | 0                   | 0        | 0                       |
| OTHER REVENUE                         |                           | (87,820)            | 50,000              | 50,000             | 280,170             | 280,170  | 50,000                  |
| INTEREST & INVESTM                    |                           |                     |                     |                    |                     |          |                         |
| 677-000-650.010                       | Interest on Investments   | 11 _                | 0                   | 0                  | (3)                 | 0        | 0                       |
| INTEREST & INVEST                     | MENT INCOME               | 11                  | 0                   | 0                  | (3)                 | 0        | 0                       |
| Totals for dept 000-Revenues          |                           | 66,830              | 379,359             | 379,359            | 444,848             | 609,529  | 374,523                 |

| GL NUMBER   | DESCRIPTION            | 2015-16<br>ACTIVITY | 2016-17<br>ORIGINAL<br>BUDGET | 2016-17<br>AMENDED<br>BUDGET | 2016-17<br>ACTIVITY<br>THRU 02/28/17 | 2016-17<br>PROJECTED Y M<br>ACTIVITY | 2017-18<br>IGR PROPOSED<br>BUDGET |
|---|------------------------|---------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------------|-----------------------------------|
| Dept 865-Insurance<br>OTHER EXPENSES<br>677-865-914.000<br>OTHER EXPENSES | General Liab Insurance | 361,294<br>361,294  | 379,359<br>379,359            | 379,359<br>379,359           | 356,689<br>356.689                   | 379,359<br>379,359                   | 374,523<br>374.523                |
| Totals for dept 865-Ins   |                        | 361,294             | 379,359                       | 379,359                      | 356,689                              | 379,359                              | 374,523                           |

|   |                          | 2015-16<br>ACTIVITY    | 2016-17<br>ORIGINAL    | 2016-17<br>AMENDED     | 2016-17<br>ACTIVITY | 2016-17<br>PROJECTEDIY M | 2017-18<br>GR PROPOSED |
|---|--------------------------|------------------------|------------------------|------------------------|---------------------|--------------------------|------------------------|
| GL NUMBER   | DESCRIPTION              |                        | BUDGET                 | BUDGET                 | THRU 02/28/17       | ACTIVITY                 | BUDGET                 |
| Dept 000-Revenues<br>OTHER REVENUE<br>680-000-640.074<br>OTHER REVENUE                            | Retiree Healthcare Reimb | 17,933<br>17,933       | 18,000<br>18,000       | 18,000<br>18,000       | 11,530<br>11,530    | 18,000<br>18,000         | 18,180<br>18,180       |
| CHARGES TO OTHER FUNDS<br>680-000-640.100 Charge to Other Funds OPEB 45<br>CHARGES TO OTHER FUNDS |                          | 1,367,010<br>1,367,010 | 1,334,090<br>1,334,090 | 1,334,090<br>1,334,090 | 678,641             | 1,334,090<br>1,334,090   | 1,442,430<br>1,442,430 |
| Totals for dept 000-Re  | evenues                  | 1,384,943              | 1,352,090              | 1,352,090              | 690,171             | 1,352,090                | 1,460,610              |

|   |   | 2015-16  | 2016-17  | 2016-17  | 2016-17  | 2016-17  | 2017-18  |
|---|---|--|--|--|--|--|--|
|   |   | ACTIVITY   | ORIGINAL   | AMENDED  | ACTIVITY   | PROJECTED Y M  |  |
| GL NUMBER   | DESCRIPTION   |  | BUDGET   | BUDGET   | THRU 02/28/17  | ACTIVITY   | BUDGET   |
| Dept 851-Employee Be<br>SALARIES & WAGES  | enefits   |  |  |  |  |  |  |
| 680-851-725.000   | Full-Time Salaries  | 10,728   | 10,800   | 10,800   | 5,364  | 10,800   | 10,800   |
| SALARIES & WAGES  | 3   | 10,728   | 10,800   | 10,800   | 5,364  | 10,800   | 10,800   |
| FRINGE BENEFITS<br>680-851-725.500<br>680-851-725.700<br>680-851-725.710<br>680-851-725.720<br>680-851-725.800<br>FRINGE BENEFITS | Social Security-Employer<br>Health Insurance Expense<br>Optical Insurance Expense<br>Dental Insurance Expense<br>Life Insurance Expense | 821<br>1,270,527<br>5,079<br>4,634<br>1,801<br>1,282,862 | 900<br>1,323,360<br>5,280<br>5,000<br>3,000<br>1,337,540 | 900<br>1,323,360<br>5,280<br>5,000<br>3,000<br>1,337,540 | 410<br>937,845<br>3,509<br>3,357<br>1,202<br>946,323 | 900<br>1,323,360<br>5,280<br>5,000<br>3,000<br>1,337,540 | 900<br>1,421,100<br>5,472<br>5,520<br>2,400<br>1,435,392 |
| CONTRACTUAL SERV<br>680-851-818.000<br>CONTRACTUAL SER  | Contractual Services  | 3,250<br>3,250   | 3,750<br>3,750   | 3,750<br>3,750   | 3,250<br>3,250                                       | 3,750<br>3,750   | 3,750<br>3,750   |
| Totals for dept 851-Em  | ployee Benefits   | 1,296,840  | 1,352,090  | 1,352,090  | 954,937  | 1,352,090  | 1,449,942  |

# APPENDIX A 5-YEAR CAPITAL IMPROVEMENT PLAN

| D. I. I.T.III. o. D I. II.            | - II 0         | 2016/17    | 2017/18    | 2018/19    | 2019/20    | 2020/21   | 2021/22    | TOTAL        |
|---------------------------------------|----------------|------------|------------|------------|------------|-----------|------------|--------------|
| Project Title & Description           | Funding Source | Projected  | Budgeted   | Proposed   | Proposed   | Proposed  | Proposed   | TOTAL        |
| GENERAL GOVERNMENT                    |                |            |            |            |            |           |            |              |
| Fire Station                          |                |            |            |            |            |           |            |              |
| Parking Lot Replacement               | CIEF           | \$ 177,620 | \$ 161,524 |            |            |           |            | \$ 339,144   |
| HVAC Upgrades / Controls              | CIEF           | \$ 21,250  |            |            |            |           |            | \$ 21,250    |
| Column Repair                         |                |            | \$ 8,700   |            |            |           |            | \$ 8,700     |
| Municipal Building                    |                |            |            |            |            |           |            |              |
| Council Chamber Cameras               | Cable          | \$ 1,800   | \$ 21,000  | \$ 2,000   | \$ 2,000   | \$ 2,000  | \$ 2,000   | \$ 30,800    |
| Canopy & Column Renovation            | CIEF           |            |            |            |            |           | \$ 66,000  | \$ 66,000    |
| City Hall Screen Wall                 | CIEF           |            |            |            |            |           | \$ 72,500  | \$ 72,500    |
| City Hall Boiler Replacement          | CIEF           |            |            |            |            |           |            |              |
| Parking Lot Replacement               | CIEF           |            |            |            | \$ 275,000 |           |            | \$ 275,000   |
| City Hall Landscaping                 | CIEF           | \$ 4,101   |            |            |            |           |            | \$ 4,101     |
| <u>DPW</u>                            |                |            |            |            |            |           |            |              |
| Parking Lot Replacement               | CIEF           |            |            | \$ 400,000 |            |           |            | \$ 400,000   |
| Roof Replacement                      | CIEF           |            |            | \$ 155,000 |            |           |            | \$ 155,000   |
| Electrical Panel Upgrade              | CIEF           |            |            |            |            |           |            |              |
| Economic Development                  |                |            |            |            |            |           |            |              |
| Land Acquisition & Redevelopment      | CIEF           | \$ 9,000   |            | \$ 10,000  | \$ 10,000  | \$ 10,000 | \$ 10,000  | \$ 49,000    |
| Housing Rehab / HUD Home Improvements | CIEF           |            |            | \$ 10,000  | \$ 10,000  | \$ 10,000 | \$ 10,000  | \$ 40,000    |
| GENERAL GOVERNMENT SUBTOTAL           |                | \$ 213,771 | \$ 191,224 | \$ 577,000 | \$ 297,000 | \$ 22,000 | \$ 160,500 | \$ 1,461,495 |

| Draiget Title 9 Description          | Funding Course | 2016/17      | 2017/18    | 2018/19    | 2019/20    | 2020/21  | 2021/22   |          | TOTAL     |
|--------------------------------------|----------------|--------------|------------|------------|------------|----------|-----------|----------|-----------|
| Project Title & Description          | Funding Source | Projected    | Budgeted   | Proposed   | Proposed   | Proposed | Proposed  | -        | TOTAL     |
| SANITARY SEWER SYSTEM                |                |              |            |            |            |          |           |          |           |
| Sanitary Sewer Replacement           | Water / Sewer  |              |            |            |            |          |           | _        |           |
| Grange Rd                            | Fund           |              |            | \$ 300,000 |            |          |           | \$       | 300,000   |
| Grange rea                           | Water / Sewer  |              |            | 300,000    |            |          |           | -        | 300,000   |
| Longsdorf Lift Station Grinder       | Fund           |              |            | \$ 35,000  |            |          | \$ 35,000 | \$       | 70,000    |
| Eurigadori Ein atation arinder       | Water / Sewer  |              |            | Ψ 33,000   |            |          | 33,000    | <b>—</b> | 70,000    |
| Longsdorf Lift Station Electrical    | Fund           |              |            |            |            |          |           |          |           |
| Eorigadori Ein Station Electrical    | Water / Sewer  |              |            |            |            |          |           |          |           |
| Longsdorf Lift Station Roof          | Fund           | \$ 14,375    |            |            |            |          |           | \$       | 14,375    |
| Longsdon Ein Station Rooi            | Water / Sewer  | Ψ 17,373     |            |            |            |          |           | -        | 14,575    |
| Longsdorf Lift Station Waterproofing | Fund           |              | \$ 27,000  |            |            |          |           | \$       | 27,000    |
| Longsdorf Elit Station Waterproofing | Water / Sewer  |              | Σ1,000     |            |            |          |           | -        | 27,000    |
| SCADA Meter System                   | Fund           | \$ 8,000     |            |            |            |          |           | \$       | 8,000     |
| SCADA Meter System                   | i unu          | \$ 0,000     |            |            |            |          |           | 2        | 8,000     |
| SANITARY SEWER SYSTEM SUBTOTAL       |                | \$ 22,375    | \$ 27,000  | \$ 335,000 | \$ -       | \$ -     | \$ 35,000 | \$       | 419,375   |
| WATER DISTRIBUTION SYSTEM            |                |              |            |            |            |          |           |          |           |
| Water Main Replacement               |                |              |            |            |            |          |           |          |           |
| Wendy Court                          | Bonds          |              |            |            |            |          |           |          |           |
| Water Main Replacement               | Dulius         |              |            |            |            |          |           | $\vdash$ |           |
| Hinton St (Sibley to Longsdorf)      | Bonds          | \$ 701,685   |            |            |            |          |           | \$       | 701,685   |
| Water Main Replacement               | DUIIUS         | \$ 701,000   |            |            |            |          |           | 1        | 701,000   |
| Johanna Court                        | Bonds          |              |            |            |            |          |           |          |           |
| Water Main Replacement               | Dulius         |              |            |            |            |          |           | $\vdash$ |           |
| Marsha St (Matthews to Valade)       | Bonds          |              |            |            |            |          |           |          |           |
| Water Main Replacement               | Dulius         |              |            |            |            |          |           | $\vdash$ |           |
| Matthews St (Valade to Valade)       | Bonds          |              |            |            |            |          |           |          |           |
| Water Main Replacement               | Dulius         |              |            |            |            |          |           | $\vdash$ |           |
| Pennsylvania Rd                      | Bonds          | \$ 645,000   |            |            |            |          |           | \$       | 645,000   |
| Water Main Replacement               | Water / Sewer  | \$ 040,000   |            |            |            |          |           | 1        | 043,000   |
| Dundee Street                        | Fund           |              |            |            | \$ 657,685 |          |           | \$       | 657,685   |
| Dundee Street                        | Water / Sewer  |              |            |            | \$ 057,005 |          |           | 1        | 037,003   |
| PRV Replacement Electric Ave.        | Fund           |              | \$ 138,642 |            |            |          |           | \$       | 138,642   |
| PRV Replacement Electric Ave.        | Water / Sewer  |              | \$ 130,042 |            |            |          |           | 1        | 130,042   |
| PRV Replacement Allen Rd             | Fund           |              | \$ 335,140 |            |            |          |           | \$       | 335,140   |
| WATER DISTRIBUTION SYSTEM            | i unu          |              | \$ 333,140 |            |            |          |           | P        | 333,140   |
| SUBTOTAL                             |                | \$ 1,346,685 | \$ 473,782 | \$ -       | \$ 657,685 | -        | -         | \$       | 2,478,152 |
| DRAINAGE IMPROVEMENTS                |                |              |            |            |            |          |           |          |           |
| Rear Yard Drainage Program           | CIEF           |              |            |            |            |          |           |          |           |
|                                      | 1 =-           |              |            |            |            |          | 1         |          |           |
| County Drain Dredging                | CIEF           |              |            |            |            |          |           |          |           |
| DRAINAGE IMPROVEMENTS SUBTOTAL       |                | \$ -         | \$ -       | \$ -       | \$ -       | -        | -         | \$       | -         |

| B 1 1711 0 B 1 1                     | - " o          | 2016/17  |        | 2017/18    | 2018/19  |        | 2019/20    | 2020/21       |     | 21/22   |                 |
|--------------------------------------|----------------|----------|--------|------------|----------|--------|------------|---------------|-----|---------|-----------------|
| Project Title & Description          | Funding Source | Projecte | d      | Budgeted   | Proposed | _      | Proposed   | Proposed      | Pro | posed   | TOTAL           |
| TRANSPORTATION SYSTEM                |                |          |        |            |          |        |            |               |     |         |                 |
| Hinton Rd Reconstruction             | Bonds          | \$ 1,3   | 25,000 |            |          |        |            |               |     |         | \$<br>1,325,000 |
| Wendy Court Reconstruction           | Bonds          |          |        |            |          |        |            |               |     |         |                 |
| Johanna Court Reconstruction         | Bonds          |          |        |            |          |        |            |               |     |         |                 |
| Marsha St Reconstruction             | Bonds          |          |        |            |          |        |            |               |     |         |                 |
| Matthews St Reconstruction           | Bonds          |          |        |            |          |        |            |               |     |         |                 |
| Hamann St Reconstruction             | Bonds          | \$ 8     | 15,000 |            |          |        |            |               |     |         | \$<br>815,000   |
| Street Sectioning / Repairs          | CDBG Grant     |          |        |            |          |        |            |               |     |         |                 |
| Major Streets                        |                |          |        |            |          |        |            |               |     |         |                 |
| Sectioning & Repairs Local Streets   | Act 51 Funds   | \$       | 90,125 | \$ 180,000 | \$ 75,0  | 00   9 | \$ 75,000  | \$<br>75,000  | \$  | 75,000  | \$<br>570,125   |
| Sectioning & Repairs                 | Act 51 Funds   | \$ 5     | 21,749 | \$ 455,000 | \$ 500,0 | 00 5   | \$ 500,000 | \$<br>500,000 | \$  | 500,000 | \$<br>2,976,749 |
| Civic Park Drive Sealcoating         | Act 51 Funds   |          |        |            |          |        |            |               |     |         |                 |
| Sidewalk Replacement (MAJOR STREETS) | Act 51 Funds   |          |        |            | \$ 25,0  | 00 3   | \$ 25,000  | \$<br>25,000  | \$  | 25,000  | \$<br>100,000   |
| Sidewalk Replacement                 |                |          |        |            |          |        |            |               |     |         |                 |
| (LOCAL STREETS)                      | Act 51 Funds   |          |        | \$ 100,000 | \$ 50,0  | 00 5   | \$ 50,000  | \$<br>50,000  | \$  | 50,000  | \$<br>300,000   |
| TRANSPORTATION SYSTEM SUBTOTAL       |                | \$ 2,7   | 51,874 | \$ 735,000 | \$ 650,0 | 00 3   | \$ 650,000 | \$<br>650,000 | \$  | 650,000 | \$<br>6,086,874 |

| Project Title & Description              | Funding Source        | 2016/17<br>Projected | 2017/18<br>Budgeted | 2018/19<br>Proposed | 2019/20<br>Proposed | 2020/21<br>Proposed | 2021/22<br>Proposed | TOTAL      |
|--|-----------------------|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|------------|
| LEISURE FACILITIES                       |                       |                      |                     |                     |                     |                     |                     |            |
| Riverview Highlands Golf Course          |                       |                      |                     |                     |                     |                     |                     |            |
| Cart Path Replacement                    | Golf Course           |                      |                     |                     |                     |                     |                     |            |
| Video Security                           | Golf Course           | \$ 10,000            | \$ 2,000            |                     |                     |                     |                     | \$ 12,000  |
| Irrigation System Improvement            | Golf Course           | \$ 5,000             | \$ 5,000            |                     |                     |                     |                     | \$ 10,000  |
| Signage                                  | Golf Course           |                      |                     | \$ 10,000           |                     |                     |                     | \$ 10,000  |
| RIVERVIEW HIGHLANDS GOLF COURSE SUBTOTAL |                       | \$ 15,000            | \$ 7,000            | \$ 10,000           | \$ -                | \$ -                | \$ -                | \$ 32,000  |
| Municipal Library                        |                       |                      |                     |                     |                     |                     |                     |            |
| HVAC Upgrades / Controls                 | CIEF                  | \$ 61,250            |                     |                     |                     |                     |                     | \$ 61,250  |
| Carpeting                                | CIEF                  |                      |                     |                     |                     |                     |                     |            |
|  |                       |                      |                     |                     |                     |                     |                     |            |
| Community Center                         |                       |                      |                     |                     |                     |                     |                     |            |
| Community Center Renovations             | CIEF                  |                      |                     |                     |                     |                     |                     |            |
|  |                       |                      |                     |                     |                     |                     |                     |            |
| <u>Parks</u>                             |                       |                      |                     |                     |                     |                     |                     |            |
| Re-surface YP Basketball Court           | CIEF                  |                      | \$ 14,400           |                     |                     |                     |                     | \$ 14,400  |
| Re-surface Kennebeck Basketball Court    | CIEF                  |                      | \$ 14,800           |                     |                     |                     |                     | \$ 14,800  |
| YP Playground Equipment                  | Wayne County<br>Grant | \$ 55,000            |                     |                     |                     |                     |                     | \$ 55,000  |
| Park Equipment                           | General Fund          | \$ 17,000            | \$ 15,000           | \$ 15,000           | \$ 15,000           | \$ 15,000           | \$ 15,000           | \$ 92,000  |
| Park Equipment                           | CDBG                  | \$ 72,000            |                     |                     |                     |                     |                     | \$ 72,000  |
| Vreeland Skate Park                      | CIEF                  |                      |                     | \$ 294,000          |                     |                     |                     | \$ 294,000 |
| Glens Park Shelter                       | CIEF                  | \$ 21,945            |                     |                     |                     |                     |                     | \$ 21,945  |
| Jefferson Tot Lot Fencing                | CIEF                  |                      | \$ 11,000           |                     |                     |                     |                     | \$ 11,000  |

| Project Title & Description   | Funding Source | 2016/17<br>Projected | 1  | 2017/18<br>Budgeted | 2018/19<br>Proposed | 2019/20<br>Proposed | 2020/21<br>Proposed | 2021/22<br>Proposed | TOTAL         |
|-------------------------------|----------------|----------------------|----|---------------------|---------------------|---------------------|---------------------|---------------------|---------------|
| Veterans Memorial             | CIEF           |                      | \$ | 17,381              |                     |                     |                     |                     | \$<br>17,381  |
| RECREATION & CULTURE SUBTOTAL |                | \$ 227,195           | \$ | 72.581              | \$ 309,000          | \$ 15,000           | \$ 15.000           | \$ 15,000           | \$<br>653,776 |

| Project Title & Description           | Funding Source          |    | 2016/17<br>Projected |    | 2017/18<br>Budgeted | 2018/19<br>Proposed |       |    | 2019/20<br>roposed |    | 2020/21<br>roposed |    | 2021/22<br>Proposed |     | TOTAL      |
|---------------------------------------|-------------------------|----|----------------------|----|---------------------|---------------------|-------|----|--------------------|----|--------------------|----|---------------------|-----|------------|
| Froject Title & Description           | Funding Source          | Г  | Tojecteu             |    | Buugeteu            | Froposeu            |       | FI | oposeu             | FI | oposeu             |    | rioposeu            |     | TOTAL      |
| LAND PRESERVE                         |                         |    |                      |    |                     |                     |       |    |                    |    |                    |    |                     |     |            |
|                                       |                         |    |                      |    |                     |                     |       |    |                    |    |                    |    |                     |     |            |
| Parking Lot                           | Land Preserve           |    |                      | \$ | 217,000             |                     |       |    |                    |    |                    |    |                     | \$  | 217,000    |
|                                       |                         |    |                      |    |                     |                     |       |    |                    |    |                    |    |                     |     |            |
| Landfill Access Road                  | Land Preserve           | \$ | 150,000              | \$ | 425,000             |                     |       |    |                    |    |                    |    |                     | \$  | 575,000    |
| Video Security                        | Land Preserve           |    |                      | \$ | 6,000               |                     |       |    |                    |    |                    |    |                     | \$  | 6,000      |
| Video Security                        | Land Fleseive           |    |                      | Φ  | 0,000               |                     |       |    |                    |    |                    |    |                     | a a | 0,000      |
| Fencing                               | Land Preserve           |    |                      | \$ | 10,000              |                     |       |    |                    |    |                    |    |                     | \$  | 10,000     |
|                                       |                         |    |                      |    | ·                   |                     |       |    |                    |    |                    |    |                     |     | ·          |
|                                       |                         |    |                      |    |                     |                     |       |    |                    |    |                    |    |                     |     |            |
| LAND PRESERVE ESCROW PROJECTS         |                         |    |                      |    |                     |                     |       |    |                    |    |                    |    |                     |     |            |
| Starrania Contara Irrania anta        | Environmental<br>Escrow |    |                      |    |                     | Φ 25                | 2/2   |    |                    |    |                    |    |                     | _   | 252.272    |
| Stormwater System Improvements        | Environmental           |    |                      |    |                     | \$ 352              | 2,362 |    |                    |    |                    |    |                     | \$  | 352,362    |
| Leachate Pre-Treatment System         | Escrow                  | \$ | 400,000              | \$ | 195,000             | ¢ 10                | 5,000 |    |                    |    |                    |    |                     | \$  | 790,000    |
| Leadinate i Te Treatment System       | Environmental           | Ψ  | 400,000              | Ψ  | 173,000             | Ψ 17.               | 7,000 |    |                    |    |                    |    |                     | Ψ   | 170,000    |
| Landfill Gas / Natural Gas Conversion | Escrow                  |    |                      | \$ | 8,730,000           |                     |       |    |                    |    |                    |    |                     | \$  | 8,730,000  |
|                                       | Environmental           |    |                      |    |                     |                     |       |    |                    |    |                    |    |                     |     |            |
| Methane Flare                         | Escrow                  |    |                      | \$ | 660,000             |                     |       |    |                    |    |                    |    |                     | \$  | 660,000    |
|                                       | Environmental           |    |                      |    |                     |                     |       |    |                    |    |                    |    |                     |     |            |
| Cell 6 Synthetic Membrane             | Escrow                  |    |                      | \$ | 300,000             |                     |       |    |                    |    |                    |    |                     | \$  | 300,000    |
|                                       | Environmental           |    |                      |    |                     |                     |       |    |                    |    |                    |    |                     |     |            |
| Cell 7 Construction                   | Escrow                  | \$ | 3,437,500            | \$ | 4,150,000           |                     |       |    |                    |    |                    |    |                     | \$  | 7,587,500  |
| Compressor / CNC Fueling Station      | Environmental           |    |                      |    |                     |                     |       |    |                    |    |                    |    |                     |     |            |
| Compressor / CNG Fueling Station      | Escrow Environmental    |    |                      |    |                     |                     |       |    |                    |    |                    |    |                     |     |            |
| Cell 8 Construction                   | Escrow                  |    |                      |    |                     | \$ 450              | 0,000 |    |                    |    |                    |    |                     | \$  | 450,000    |
| CCII O CONSTIUCTION                   | Environmental           |    |                      |    |                     | Ψ 430               | 7,000 |    |                    |    |                    |    |                     | Ψ   | 430,000    |
| Flare Pipeline                        | Escrow                  |    |                      | \$ | 240,000             |                     |       |    |                    |    |                    |    |                     | \$  | 240,000    |
|                                       | Environmental           |    |                      | ,  |                     |                     |       |    |                    |    |                    |    |                     | Ť   |            |
| Sulfur Treatment System               | Escrow                  | \$ | 862,000              |    |                     |                     |       |    |                    |    |                    |    |                     | \$  | 862,000    |
|                                       | Environmental           |    |                      |    |                     |                     |       |    |                    |    |                    |    |                     |     |            |
| Landfill Gas System Expansion         | Escrow                  | \$ | 700,100              | \$ | 719,650             | \$ 200              | 0,000 | \$ | 200,000            | \$ | 200,000            | \$ | 200,000             | \$  | 2,219,750  |
| LAND PRESERVE SUBTOTAL                |                         | \$ | 5,549,600            | \$ | 15,652,650          | \$ 1,193            | 7,362 | \$ | 200,000            | \$ | 200,000            | \$ | 200,000             | \$  | 22,999,612 |
|                                       |                         |    |                      |    |                     |                     |       |    |                    |    |                    |    |                     |     |            |
| TOTAL CAPITAL IMPROVEMENTS            |                         |    |                      |    |                     |                     |       |    |                    |    |                    |    |                     |     |            |
| PROGRAM                               |                         | \$ | 10,126,500           | \$ | 17,159,237          | \$ 3,078            | ,362  | \$ | 1,819,685          | \$ | 887,000            | \$ | 1,060,500           | \$  | 34,131,284 |

# APPENDIX B 5-YEAR CAPITAL EQUIPMENT REPLACEMENT PLAN

# City of Riverview 5-Year Capital Equipment Replacement Program

# **Governmental Funds**

| Department   | <br>scal Year<br>2017/18                | F  | Fiscal Year<br>2018/19      |    | Fiscal Year<br>2019/20 | <br>Fiscal Year<br>2020/21       |    | Fiscal Year<br>2021/22     | Fiscal Year<br>2022/23<br>& Beyond |
|--|---|----|-----------------------------|----|------------------------|----------------------------------|----|----------------------------|------------------------------------|
| Department of Public Works Recreation Police Fire Code Enforcement | \$<br>209,000<br>-<br>44,000<br>645,000 | \$ | 207,500<br>-<br>57,000<br>- | \$ | -<br>56,000<br>-<br>-  | \$<br>-<br>-<br>60,000<br>-<br>- | \$ | 66,000<br>-<br>62,000<br>- | \$<br>623,000                      |
| Total General Fund   | \$<br>898,000                           | \$ | 264,500                     | \$ | 56,000                 | \$<br>60,000                     | \$ | 128,000                    | \$<br>623,000                      |

# **Enterprise Funds**

| Department   | Fiscal Year<br>2017/18 |   |    | Fiscal Year<br>2018/19                        | <br>Fiscal Year<br>2019/20                         |    |                    |    | Fiscal Year<br>2021/22      | Fiscal Year<br>2022/23<br>& Beyond                         |
|--|------------------------|---|----|---|--|----|--------------------|----|-----------------------------|--|
| Water Department Sewer Department Riverview Land Preserve Riverview Highlands Golf Course Riverview Highlands Golf Practice Facility | \$                     | 145,000<br>-<br>1,990,000<br>45,000<br>46,000 | \$ | 315,000<br>350,000<br>2,300,000<br>-<br>5,000 | \$<br>95,000<br>-<br>2,300,000<br>234,000<br>4,300 | \$ | 850,000<br>214,000 | \$ | -<br>-<br>-<br>191,000<br>- | \$<br>263,000<br>209,000<br>1,082,000<br>127,000<br>69,000 |
| Total Enterprise Funds   | \$                     | 2,226,000                                     | \$ | 2,970,000                                     | \$<br>2,633,300                                    | \$ | 1,064,000          | \$ | 191,000                     | \$<br>1,750,000  |

#### Capital Equipment Replacement Program

#### Department of Public Works

| 3 TEACT EAR \$3,000 WINNINGOW REI EACEWEINT I EAR    |                   |                        |                        |                             | Ţ        |                        |    |                       |                        |                        |    |                    |    |                                |
|--|-------------------|------------------------|------------------------|-----------------------------|----------|------------------------|----|-----------------------|------------------------|------------------------|----|--------------------|----|--------------------------------|
| Description  | Year<br>Purchased | Dept<br>Assigned<br>To | Original<br>hase Price | Service<br>Life in<br>Years | F        | Fiscal Year<br>2017/18 |    | iscal Year<br>2018/19 | Fiscal Year<br>2019/20 | Fiscal Year<br>2020/21 |    | cal Year<br>021/22 | 20 | scal Year<br>22/223&<br>Beyond |
| W51401.50  |                   |                        |                        |                             |          |                        |    |                       |                        |                        |    |                    |    |                                |
| VEHICLES   | 2000              | 5514                   | 00.005                 | 10                          |          | 25.000                 | -  |                       |                        |                        |    |                    |    |                                |
| # 1 2008 Ford Escape (replaced w/F250 & sent to Rec) | 2008              | DPW                    | \$<br>20,995           | 10                          | \$       | 35,000                 | _  |                       |                        |                        | -  |                    |    |                                |
| # 2 Ford F-350 4x4 CNG                               | 2016              | DPW                    | \$<br>38,995           | 10                          | <u> </u> |                        |    |                       |                        |                        |    |                    | \$ | 40,000                         |
| # 5 Ford F-250 4X4 Non-CNG                           | 2016              | MV                     | \$<br>39,495           | 10                          |          |                        |    |                       |                        |                        |    |                    | \$ | 45,000                         |
| # 6 2017 Pick Up Truck                               | 2016              | DPW                    | \$<br>39,495           | 10                          |          |                        | \$ | 39,500                |                        |                        |    |                    |    |                                |
| # 7 2014 Ford F350 CNG                               | 2014              | DPW                    | \$<br>35,500           | 7                           |          |                        |    |                       |                        |                        |    |                    | \$ | 40,000                         |
| #10 2002 Ford Van E-250                              | 2001              | BM                     | \$<br>17,576           | 10                          |          |                        |    |                       |                        |                        |    |                    | \$ | 30,000                         |
| #13 2008 Dump Truck F-350                            | 2007              | Р                      | \$<br>37,000           | 10                          |          |                        | \$ | 140,000               |                        |                        |    |                    |    |                                |
| #16 2000 Dump Truck                                  | 2000              | DPW                    | \$<br>66,198           | 10                          |          |                        |    |                       |                        |                        |    |                    |    |                                |
| #17 1994 Dump Truck                                  | 1994              | DPW                    | \$<br>49,733           | 10                          | \$       | 140,000                |    |                       |                        |                        |    |                    |    |                                |
| #18 2002 Dump Truck                                  | 2002              | DPW                    | \$<br>65,129           | 10                          |          |                        |    |                       |                        |                        |    |                    |    |                                |
| #21 2016 Aerial Truck                                | Jul-05            | Р                      | \$<br>155,495          | 7-10                        |          |                        |    |                       |                        |                        |    |                    | \$ | 162,000                        |
|  |                   |                        |                        |                             |          |                        |    |                       |                        |                        |    |                    |    |                                |
| EQUIPMENT  |                   |                        |                        |                             |          |                        |    |                       |                        |                        |    |                    |    |                                |
| #22 2014 Sweeper-Global                              | 2014              | DPW                    | \$<br>203,650          | 6                           |          |                        |    |                       |                        |                        |    |                    |    |                                |
| #26 Backhoe, Caterpillar 430F                        | 2015              | DPW                    | \$<br>120,000          | 10-12                       |          |                        |    |                       |                        |                        |    |                    | \$ | 150,000                        |
| #27 1990 Tractor                                     | 1990              | DPW                    | \$<br>12,898           | 15-20                       |          |                        |    |                       |                        |                        |    |                    | \$ | 16,000                         |
| #29 Wood Chipper                                     | 2004              | Р                      | \$<br>25,692           | 7-10                        |          |                        |    |                       |                        |                        | \$ | 29,000             |    |                                |
| #30 Wood Chipper                                     | 2000              | DPW                    | \$<br>22,030           | 7-10                        |          |                        | \$ | 28,000                |                        |                        |    |                    |    |                                |
| #31 Stumper Vermeer                                  | 2005              | Р                      | \$<br>27,398           | 7-10                        |          |                        |    |                       |                        |                        | \$ | 37,000             |    |                                |
| #32 Cold Patch Heater                                | 2011              | DPW                    | \$<br>12,810           | 10                          |          |                        |    |                       |                        |                        |    |                    | \$ | 16,000                         |
| #39 Grader   | 1974              | DPW                    |                        | 20                          |          |                        |    |                       |                        |                        |    |                    |    |                                |

#### Capital Equipment Replacement Program

#### Department of Public Works

| Description                  | Year<br>Purchased | Dept<br>Assigned<br>To | iginal<br>ase Price | Service<br>Life in<br>Years | Fiscal<br>2017 |        | Fiscal Year<br>2018/19 | Fiscal Year<br>2019/20 | Fiscal Year<br>2020/21 | Fiscal Year<br>2021/22 | 20 | scal Year<br>022/223&<br>3eyond |
|------------------------------|-------------------|------------------------|---------------------|-----------------------------|----------------|--------|------------------------|------------------------|------------------------|------------------------|----|---------------------------------|
| MOWERS - Riding              |                   |                        |                     |                             |                |        |                        |                        |                        |                        |    |                                 |
| #35-John Deere - snow        | 2006              | Р                      | \$<br>19,363        | 4-6                         |                |        |                        |                        |                        |                        | \$ | 27,000                          |
| #36-Ex Mark                  | 2007              | Р                      |                     | 4-6                         |                |        |                        |                        |                        |                        | \$ | 10,000                          |
| #36A-John Deere E174150-0155 | 2004              | Р                      | \$<br>13,247        | 4-6                         |                |        |                        |                        |                        |                        | \$ | 22,000                          |
| #36B-Ex Mark 526453          | 2007              | Р                      | \$<br>6,319         | 4-6                         |                |        |                        |                        |                        |                        | \$ | 10,000                          |
| #36C-John Deere snow         | 2014              | Р                      | \$<br>26,500        | 4-6                         |                |        |                        |                        |                        |                        |    |                                 |
| #36D-John Deere 12222D snow  | 2001              | Р                      | \$<br>20,140        | 4-6                         | \$             | 34,000 |                        |                        |                        |                        |    |                                 |
| #37A-Ex Mark                 |                   | Р                      |                     | 4-6                         |                |        |                        |                        |                        |                        | \$ | 10,000                          |
| #37B-Ex Mark                 | 2007              | Р                      | \$<br>6,273         | 4-6                         |                |        |                        |                        |                        |                        | \$ | 10,000                          |
| #37C-Ex Mark 466448          | 2004              | Р                      | \$<br>6,682         | 4-6                         |                |        |                        |                        |                        |                        | \$ | 10,000                          |
| #37D-Ex Mark                 | 2007              | Р                      | \$<br>7,592         | 4-6                         |                |        |                        |                        |                        |                        |    |                                 |
| MISC Equipment               |                   |                        |                     |                             |                |        |                        |                        |                        |                        |    |                                 |
| Pump - 6" Gorman Rupp        | 1987              | DPW                    | \$<br>4,103         | 5-10                        |                |        |                        |                        |                        |                        | \$ | 10,000                          |
| Brake Lathe Ammoco           | 1987              | MV                     | \$<br>6,192         | 15                          |                |        |                        |                        |                        |                        | \$ | 10,000                          |
| Line Striper K C 8316        | 2003              | DPW                    | \$<br>3,000         | 7-10                        |                |        |                        |                        |                        |                        | \$ | 5,000                           |
| Total Public Works           |                   |                        |                     |                             | \$ 2           | 09,000 | \$ 207,500             | \$ -                   | \$ -                   | \$ 66,000              | \$ | 623,000                         |

### Capital Equipment Replacement Program

#### Recreation Department

#### 5 YEAR PLAN \$5,000 MINIMUM REPLACEMENT PLAN

| Description   | Year<br>Purchased | Dept<br>Assigned<br>To | Original<br>Purchase Price | Service<br>Life in<br>Years | Fiscal Year<br>2017/18 | Fiscal Year<br>2018/19 | Fiscal Year<br>2019/20 | Fiscal Year<br>2020/21 | Fiscal Year<br>2021/22 | Fiscal Year<br>2022/23<br>& Beyond |
|---|-------------------|------------------------|----------------------------|-----------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------------------|
| VEHICLES  |                   |                        |                            |                             |                        |                        |                        |                        |                        |                                    |
| #54 1998 Jeep Cherokee 4X4 (to be replaced w/ Escape from DPW | 1997              | REC                    | \$ 18,194                  | 7-10                        |                        |                        |                        |                        |                        |                                    |
| #56 2002 Ford 4dr F-350                                       | 2002              | REC                    | \$ 22,151                  | 7-10                        |                        |                        |                        |                        |                        |                                    |
| #58 2008 F250 Crew Cab  | 2007              | REC                    | \$ 24,995                  | 7-10                        |                        |                        |                        |                        |                        |                                    |
|   |                   |                        |                            |                             |                        |                        |                        |                        |                        |                                    |
| Total   |                   |                        |                            |                             | \$ -                   | \$ -                   | \$ -                   | \$ -                   | \$ -                   | \$ -                               |

#### Notes:

<sup>•</sup> In accordance with City policy, these vehicles will be replaced with vehicles from other departments when needed

# City of Riverview Capital Equipment Replacement Program

#### Police Department

#### 5 YEAR PLAN \$5,000 MINIMUM REPLACEMENT PLAN

| Description                        | Year<br>Purchased | Dept<br>Assigned<br>To | Original<br>Purchase Price | Service<br>Life in<br>Years | Fiscal Yea<br>2017/18 |     | Fiscal Year<br>2018/19 | Fisca<br>201 | l Year<br>9/20 | cal Year<br>020/21 | al Year<br>21/22 | Fiscal Year<br>2022/23<br>& Beyond |
|------------------------------------|-------------------|------------------------|----------------------------|-----------------------------|-----------------------|-----|------------------------|--------------|----------------|--------------------|------------------|------------------------------------|
| VEHICLES                           |                   |                        |                            |                             |                       |     |                        |              |                |                    |                  |                                    |
| #14-0 2015 Ford Escape             | 2014              | POLICE                 | \$ 21,768                  | 3-5                         |                       |     |                        |              |                | \$<br>30,000       |                  |                                    |
| #14-1 2008 Ford Escape             | 2007              | POLICE                 | \$ 14,345                  | 3-5                         | \$ 22,                | 000 |                        |              |                |                    |                  |                                    |
| #14-2 2010 Ford Crown Vic          | 2010              | POLICE                 | \$ 21,195                  | 3-5                         |                       |     | \$ 29,000              |              |                |                    |                  |                                    |
| #14-3 2010 Ford Explorer           | 2010              | POLICE                 | \$ 24,000                  | 3-5                         |                       |     |                        | \$           | 28,000         |                    |                  |                                    |
| #14-4 2015 Ford Explorer (Traffic) | 2015              | POLICE                 | \$ 24,165                  | 3-5                         |                       |     |                        |              |                |                    | \$<br>31,000     |                                    |
| #14-5 2015 Ford Explorer           | 2015              | POLICE                 | \$ 24,000                  | 3-5                         |                       |     |                        |              |                |                    | \$<br>31,000     |                                    |
| #14-6 2005 Ford Taurus             | 2004              | POLICE                 | \$ 11,019                  | 3-5                         |                       |     |                        |              |                |                    |                  |                                    |
| #14-7 2013 Taurus Interceptor      | 2013              | POLICE                 | \$ 26,320                  | 3-5                         | \$ 22,                | 000 |                        |              |                |                    |                  |                                    |
| #14-8 2017 Ford Interceptor        | 2017              | POLICE                 | \$ 27,595                  | 3-5                         |                       |     |                        |              |                |                    |                  |                                    |
| #14-9 2014 Ford F150 CNG (ACO)     | 2014              | POLICE                 | \$ 30,489                  | 3-5                         |                       |     |                        |              |                |                    |                  |                                    |
| #14-10 2006 Ford Crown Vic         | 2006              | POLICE                 | \$ 23,870                  | 3-5                         |                       |     |                        |              |                |                    |                  |                                    |
| #14-11 2005 Ford Crown Vic (DARE)  | 2004              | POLICE                 | \$ 21,600                  | 3-5                         |                       |     |                        |              |                |                    |                  |                                    |
| #14-12 2013 Ford SUV Interceptor   | 2014              | POLICE                 | \$ 21,768                  | 3-5                         |                       |     |                        |              |                |                    |                  |                                    |
| #14-14 2012 Ford Escape            | 2011              | POLICE                 | \$ 24,000                  | 3-5                         |                       |     | \$ 28,000              |              |                |                    |                  |                                    |
| #14-15 2009 Ford Expedition        | 2009              | POLICE                 |                            | 3-5                         |                       |     |                        | \$           | 28,000         |                    |                  |                                    |
| #14-16 2009 Ford Expedition        | 2009              | POLICE                 |                            | 3-5                         |                       |     |                        |              |                | \$<br>30,000       |                  |                                    |
| #14MI Harley                       | 2009              | POLICE                 | \$ 15,454                  | 10                          |                       |     |                        |              |                |                    |                  |                                    |
| Total                              |                   |                        |                            |                             | \$ 44,                | 000 | \$ 57,000              | \$           | 56,000         | \$<br>60,000       | \$<br>62,000     | \$ -                               |

#### Notes:

<sup>•</sup> Upon replacement, funding shall come from Drug Forfeiture Funds depending on meeting the eligibility criteria

# City of Riverview Capital Equipment Replacement Program

#### Fire Department

|                                   | 1                 | 1                      | 1  |                         |                             | 1  |                       |                        |                        |                        |                        |                                    |
|-----------------------------------|-------------------|------------------------|----|-------------------------|-----------------------------|----|-----------------------|------------------------|------------------------|------------------------|------------------------|------------------------------------|
| Description                       | Year<br>Purchased | Dept<br>Assigned<br>To | 1  | Original<br>Shase Price | Service<br>Life in<br>Years |    | iscal Year<br>2017/18 | Fiscal Year<br>2018/19 | Fiscal Year<br>2019/20 | Fiscal Year<br>2020/21 | Fiscal Year<br>2021/22 | Fiscal Year<br>2022/23<br>& Beyond |
| VEHICLES                          |                   |                        |    |                         |                             |    |                       |                        |                        |                        |                        |                                    |
|                                   | 1001              | FIRE                   |    | 000 557                 | 4-                          | -  |                       |                        |                        |                        |                        |                                    |
| #1451 - 1994 Pierce Pumper        | 1994              | FIRE                   | \$ | 203,557                 | 15                          | \$ | 600,000               |                        |                        |                        |                        |                                    |
| #1452 - 2008 KME Pumper           | 2008              | FIRE                   | \$ | 371,000                 | 15                          |    |                       |                        |                        |                        |                        |                                    |
| #1471 - 2015 Ambulance E450       | 2015              | FIRE                   | \$ | 165,026                 | 15                          |    |                       |                        |                        |                        |                        |                                    |
| #1472 - 2015 Ambulance E450       | 2015              | FIRE                   | \$ | 170,026                 | 15                          |    |                       |                        |                        |                        |                        |                                    |
| #1481 - 2016 Explorer Interceptor | 2015              | FIRE                   |    |                         | 10                          |    |                       |                        |                        |                        |                        |                                    |
| #1491 - 2005 Ford F350 Pickup     | 2005              | FIRE                   | \$ | 23,353                  | 10                          | \$ | 45,000                |                        |                        |                        |                        |                                    |
|                                   |                   |                        |    |                         |                             |    |                       |                        |                        |                        |                        |                                    |
| Total                             |                   |                        |    |                         |                             | \$ | 645,000               | \$ -                   | \$ -                   | \$ -                   | \$ -                   | \$ -                               |

#### Capital Equipment Replacement Program

#### Code Enforcement Department

#### 5 YEAR PLAN \$5,000 MINIMUM REPLACEMENT PLAN

| Description                | Year<br>Purchased | Dept<br>Assigned<br>To | Original<br>Purchase Price | Service<br>Life in<br>Years | Fiscal Year<br>2017/18 | Fiscal Year<br>2018/19 | Fiscal Year<br>2019/20 | Fiscal Year<br>2020/21 | Fiscal Year<br>2021/22 | Fiscal Year<br>2022/23<br>& Beyond |
|----------------------------|-------------------|------------------------|----------------------------|-----------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------------------|
| VEHICLES                   |                   |                        |                            |                             |                        |                        |                        |                        |                        |                                    |
| #50 - 2006 Ford Expedition | 2006              | CODE                   | \$ 38,517                  | 10                          |                        |                        |                        |                        |                        |                                    |
| #52 - 2008 Ford Crown Vic  | 2008              | CODE                   | \$ 21,000                  | 10                          |                        |                        |                        |                        |                        |                                    |
| Total Engineering          |                   |                        |                            |                             | \$ -                   | \$ -                   | \$ -                   | \$ -                   | \$ -                   | \$ -                               |

#### Notes:

<sup>•</sup> In accordance with City policy, these vehicles will be replaced with vehicles from other departments when needed

# City of Riverview Capital Equipment Replacement Program

#### Water Department

| Description                   | Year<br>Purchased | Dept<br>Assigned<br>To | Origina<br>Purchase I |           | Fisca | al Year<br>17/18 |    | scal Year<br>2018/19 | al Year<br>19/20 | Fiscal Year<br>2020/21 | Fiscal Year<br>2021/22 | ;  | scal Year<br>2022/23<br>Beyond |
|-------------------------------|-------------------|------------------------|-----------------------|-----------|-------|------------------|----|----------------------|------------------|------------------------|------------------------|----|--------------------------------|
| VEHICLES                      |                   |                        |                       |           |       |                  |    |                      |                  |                        |                        |    |                                |
| #4 2015 Ford F350 4X4 CNG     | 2015              | WATER                  | \$ 36                 | 865 7     |       |                  |    |                      |                  |                        |                        | \$ | 40,000                         |
| #12 Transit Van F250 2017 CNG | 2017              | WATER                  | \$ 44                 | 984 10    |       |                  |    |                      |                  |                        |                        | \$ | 46,000                         |
| #11 1995 Step Van             | 1995              | WATER                  | \$ 50                 | 862 10    |       |                  | \$ | 155,000              |                  |                        |                        |    |                                |
| #14 1996 Dump Truck           | 1996              | WATER                  | \$ 57                 | 985 10    | \$    | 145,000          |    |                      |                  |                        |                        |    |                                |
| #15 2008 Dump Truck w/ plow   | 2008              | WATER                  | \$ 93                 | 550 10    |       |                  | \$ | 145,000              |                  |                        |                        |    |                                |
| #19 2015 F750 Dump Truckplow  | 2015              | WATER                  | \$ 135                | 789 10    |       |                  |    |                      |                  |                        |                        | \$ | 140,000                        |
| #25 Backhoe - Volvo BL70      | 2007              | WATER                  | \$ 66                 | 805 10-12 |       |                  |    |                      | \$<br>95,000     |                        |                        |    |                                |
| EQUIPMENT                     |                   |                        |                       |           |       |                  |    |                      |                  |                        |                        | -  |                                |
| #33 Air Compressor            | 1998              | WATER                  | \$ 11                 | 085 15    |       |                  |    |                      |                  |                        |                        | \$ | 18,000                         |
| #28 Hyd.Trailer/Equipment     | 2013              | WATER                  | _                     | 165 10    |       |                  |    |                      |                  |                        |                        | +  | 10,000                         |
| Boom mounted Breaker          | 2008              | WATER                  |                       | 000 7-10  |       |                  | \$ | 15,000               |                  |                        |                        |    |                                |
| Boring Machine                | 2000              | WATER                  | -                     | 131 10    |       |                  | Ė  | -,,                  |                  |                        |                        | \$ | 7,000                          |
| Hyd. Valve Operator           | 1994              | WATER                  | \$ 4                  | 347 15    |       |                  |    |                      |                  |                        |                        | \$ | 5,000                          |
| Trench Shield                 | 1993              | WATER                  | \$ 6                  | 250 15    |       |                  |    |                      |                  |                        |                        | \$ | 7,000                          |
| Total                         |                   |                        |                       |           | \$    | 145,000          | \$ | 315,000              | \$<br>95,000     | \$ -                   | \$ -                   | \$ | 263,000                        |

# City of Riverview Capital Equipment Replacement Program

#### Sewer Department

| 3 TEAK FEAN \$3,000 WIINIWIOW KEFEACEWENT FE |                   |                        |                      |                             | ]                      |                    |                        |                        |                        |    |                                |
|--|-------------------|------------------------|----------------------|-----------------------------|------------------------|--------------------|------------------------|------------------------|------------------------|----|--------------------------------|
| Description                                  | Year<br>Purchased | Dept<br>Assigned<br>To | riginal<br>ase Price | Service<br>Life in<br>Years | Fiscal Year<br>2017/18 | cal Year<br>018/19 | Fiscal Year<br>2019/20 | Fiscal Year<br>2020/21 | Fiscal Year<br>2021/22 | 2  | scal Year<br>2022/23<br>Beyond |
| VEHICLES                                     |                   |                        |                      |                             |                        |                    |                        |                        |                        |    |                                |
| #4 2015 Ford F350 4X4 CNG                    | 2015              | SEWER                  | \$<br>41,263         | 7                           |                        |                    |                        |                        |                        | \$ | 44,000                         |
| #20 Sewer Jet                                | 2008              | SEWER                  | \$<br>281,056        | 7-10                        |                        | \$<br>350,000      |                        |                        |                        |    |                                |
| EQUIPMENT                                    |                   |                        |                      |                             |                        |                    |                        |                        |                        |    |                                |
| #34-1 Generator                              | 1978              | SEWER                  | \$<br>25,000         | 10-15                       |                        |                    |                        |                        |                        |    |                                |
| #34-5 Generator                              | 1990              | SEWER                  | \$<br>9,188          | 10-15                       |                        |                    |                        |                        |                        |    |                                |
| #34-7 Generator                              | 1993              | SEWER                  | \$<br>15,800         | 10-15                       |                        |                    |                        |                        |                        | \$ | 55,000                         |
| #34-8 Generator                              | 1999              | SEWER                  | \$<br>22,490         | 10-15                       |                        |                    |                        |                        |                        | \$ | 55,000                         |
| #34-12 Generator                             | 2014              | SEWER                  | \$<br>49,426         | 10-15                       |                        |                    |                        |                        |                        | \$ | 55,000                         |
| TOTAL  |                   |                        |                      |                             | \$ -                   | \$<br>350,000      | \$ -                   | \$ -                   | \$ -                   | \$ | 209,000                        |

#### Capital Equipment Replacement Program

#### Riverview Land Preserve

| Description                           | Year<br>Purchased | Dept<br>Assigned<br>To | Original<br>chase Price | Service<br>Life in<br>Years |    | scal Year<br>2017/18 |    | scal Year<br>2018/19 | scal Year<br>2019/20 | iscal Year<br>2020/21 | Fiscal Year<br>2021/22 | 20 | cal Year<br>022/23<br>3eyond |
|---------------------------------------|-------------------|------------------------|-------------------------|-----------------------------|----|----------------------|----|----------------------|----------------------|-----------------------|------------------------|----|------------------------------|
| VEHICLES                              |                   |                        |                         |                             |    |                      |    |                      |                      |                       |                        |    |                              |
| #60 2014 Dodge 2500 Pick up 4X4 (CNG) | 2014              | LP                     |                         | 10                          |    |                      |    |                      |                      |                       |                        |    |                              |
| #61 2001 Dodge Durango                | 2001              | LP                     | \$<br>23,395            | 7                           |    |                      |    |                      |                      |                       |                        |    |                              |
| #64 Ford F350 Pickup 4dr 4X4 (CNG)    | 2003              | LP                     | \$<br>32,000            | 7                           |    |                      |    |                      |                      |                       |                        |    |                              |
| #65 Ford F350 One Ton Ut.Truck        | 1999              | LP                     | \$<br>30,000            | 7                           | \$ | 40,000               |    |                      |                      |                       |                        |    |                              |
| #67 2006 Ford F250 4X4 Pick up        | 2006              | LP                     | \$<br>23,902            | 10                          |    |                      |    |                      |                      |                       |                        |    |                              |
| #68 Chevy Impala sedan (Asst.Dir)     | 2015              | LP                     | \$<br>33,491            | 7-10                        |    |                      |    |                      |                      |                       |                        |    |                              |
| #69 Ford F-350 4-door 4X4 (CNG)       | 2008              | LP                     | \$<br>27,141            | 7                           |    |                      |    |                      |                      |                       |                        |    |                              |
| COMPACTORS-                           |                   |                        |                         |                             |    |                      |    |                      |                      |                       |                        |    |                              |
| #81B BOMAG 1172                       | 2005              | LP                     | \$<br>666,665           | 3                           |    |                      | \$ | 850,000              |                      |                       |                        |    |                              |
| #81E BOMAG 1172 RB3                   | 2012              | LP                     | \$<br>825,000           | 3                           |    |                      |    | ,                    | \$<br>850,000        |                       |                        |    |                              |
| #81F BOMAG 1172 RB3                   | 2012              | LP                     | \$<br>825,000           | 3                           |    |                      |    |                      |                      | \$<br>850,000         |                        |    |                              |
| #82 Smooth Drum SP Compactor (USED)   | 2003              | LP                     | \$<br>66,000            |                             |    |                      |    |                      |                      |                       |                        | \$ | 70,000                       |
| DOZERS -                              |                   |                        |                         |                             |    |                      |    |                      |                      |                       |                        |    |                              |
| #87G CAT D7E                          | 2012              | LP                     | \$<br>545,000           | 3                           |    |                      |    |                      | \$<br>750,000        |                       |                        |    |                              |
| #87H CAT D7E                          | 2012              | LP                     | \$<br>545,000           | 3                           |    |                      | \$ | 750,000              |                      |                       |                        |    |                              |
| #87F CAT D6TLGP                       | 2008              | LP                     |                         | 3                           | \$ | 750,000              |    |                      |                      |                       |                        |    |                              |
| TRUCK                                 |                   |                        |                         |                             |    |                      |    |                      |                      |                       |                        |    |                              |
| #86A VOLVO A40D                       | 2005              | LP                     |                         | 6                           |    |                      |    |                      | \$<br>700,000        |                       |                        |    |                              |
| #86B Volvo A40D                       | 2004              | LP                     | \$<br>368,900           | 6                           |    |                      | \$ | 700,000              |                      |                       |                        |    |                              |
| #86C Volvo A40D                       | 2007              | LP                     | \$<br>424,000           | 6                           | \$ | 700,000              |    |                      |                      |                       |                        |    |                              |
| WATER WAGON                           |                   |                        |                         |                             |    |                      |    |                      |                      |                       |                        |    |                              |
| #88 2000 CAT D350E                    | 2002              | LP                     | \$<br>286,000           | 6                           |    |                      |    |                      |                      |                       |                        | \$ | 300,000                      |
| GRADER                                |                   |                        |                         |                             |    |                      |    |                      |                      |                       |                        |    |                              |
| #90 CAT                               | 1996              | LP                     | \$<br>225,426           | 10                          | _  |                      | _  |                      |                      |                       |                        | \$ | 275,000                      |

#### Capital Equipment Replacement Program

#### Riverview Land Preserve

| 3 TEMET ENV \$3,000 MINIMOMINET ENGLINET | 1                 |                        |                         |                             | 1  |                      |                        |                        |                        |                        |    |                                |
|--|-------------------|------------------------|-------------------------|-----------------------------|----|----------------------|------------------------|------------------------|------------------------|------------------------|----|--------------------------------|
| Description                              | Year<br>Purchased | Dept<br>Assigned<br>To | Original<br>chase Price | Service<br>Life in<br>Years | 1  | scal Year<br>2017/18 | Fiscal Year<br>2018/19 | Fiscal Year<br>2019/20 | Fiscal Year<br>2020/21 | Fiscal Year<br>2021/22 | :  | scal Year<br>2022/23<br>Beyond |
| LOADER                                   |                   |                        |                         |                             |    |                      |                        |                        |                        |                        |    |                                |
| #85 980G Loader                          | 2004              | LP                     | \$<br>287,000           | 8                           | \$ | 500,000              |                        |                        |                        |                        |    |                                |
| EXCAVATORS -                             |                   |                        |                         |                             |    |                      |                        |                        |                        |                        |    |                                |
| #84A Link Belt 350                       | 2011              | LP                     | \$<br>300,000           | 8                           |    |                      |                        |                        |                        |                        | \$ | 300,000                        |
| #84 CAT 336FL                            | 2015              | LP                     | \$<br>311,000           | 8                           |    |                      |                        |                        |                        |                        |    |                                |
| SWEEPER                                  |                   |                        |                         |                             |    |                      |                        |                        |                        |                        |    |                                |
| #89 Sweeper Tymco                        | 2002              | LP                     | \$<br>115,000           | 10                          |    |                      |                        |                        |                        |                        | \$ | 115,000                        |
| TRACTORS -                               |                   |                        |                         |                             |    |                      |                        |                        |                        |                        |    |                                |
| #92 Johne Deere 615                      | 2013              | LP                     |                         | 9                           |    |                      |                        |                        |                        |                        |    |                                |
| Batwing Mower Attach.for #92             | 2003              | LP                     | \$<br>8,877             | 10                          |    |                      |                        |                        |                        |                        | \$ | 9,000                          |
| #94A New Holland Tractor Mower           | 2005              | LP                     |                         | 8                           |    |                      |                        |                        |                        |                        |    |                                |
| Batwing                                  |                   | LP                     |                         |                             |    |                      |                        |                        |                        |                        |    |                                |
| Misc. Equip.                             |                   |                        |                         |                             |    |                      |                        |                        |                        |                        |    |                                |
| #91 Fork Lift, Clark                     | 1998              | LP                     | \$<br>13,000            | 8                           |    |                      |                        |                        |                        |                        | \$ | 13,000                         |
| Pump 6" Trailer MTD                      | 1991              | LP                     | \$<br>16,205            | 5                           |    |                      |                        |                        |                        |                        |    |                                |
| #95 John Deere                           | 2015              | LP                     | \$<br>16,557            |                             |    |                      |                        |                        |                        |                        |    |                                |
| Total                                    |                   |                        |                         |                             | \$ | 1,990,000            | \$ 2,300,000           | \$ 2,300,000           | \$ 850,000             | \$ -                   | \$ | 1,082,000                      |

#### Capital Equipment Replacement Program

#### Riverview Highlands Golf Course

| Description                     | Year<br>Purchased | Dept<br>Assigned<br>To | riginal<br>nase Price | Service<br>Life in<br>Years | <br>al Year<br>17/18 | Fiscal Year<br>2018/19 |    | cal Year<br>019/20 |     | scal Year<br>2020/21 | cal Year<br>121/20 | Fiscal Year<br>2022/223&<br>Beyond |
|---------------------------------|-------------------|------------------------|-----------------------|-----------------------------|----------------------|------------------------|----|--------------------|-----|----------------------|--------------------|------------------------------------|
| VEHICLES                        |                   |                        |                       |                             |                      |                        |    |                    |     |                      |                    |                                    |
| #70 - Ford F-350 2004           | 2004              | GOLF                   | \$<br>22,959          | 5                           |                      |                        |    |                    |     |                      |                    |                                    |
| #72 - Dump Ford F350 1 Ton      | 2002              | GOLF                   | \$<br>39,750          | 10                          |                      |                        |    |                    | \$  | 45,000               |                    |                                    |
| #75 - Backhoe Ford 555          | 1994              | GOLF                   | \$<br>32,189          | 20                          |                      |                        | \$ | 40,000             | · · | ,                    |                    |                                    |
| Maint. Vehicle John Deere       | 2006              | GOLF                   | \$<br>4,959           | 6                           | \$<br>15,000         |                        | 1  | ,                  |     |                      |                    |                                    |
| Maint. Vehicle John Deere 4x2   | 2008              | GOLF                   | \$<br>5,290           | 6                           | \$<br>15,000         |                        |    |                    |     |                      |                    |                                    |
| Maint. Vehicle John Deere gator | 2013              | GOLF                   | \$<br>6,842           | 6                           |                      |                        |    |                    |     |                      | \$<br>8,000        |                                    |
| Food Cart Vehicle (Club Car)    | 2012              | GOLF                   | \$<br>13,500          | 5                           |                      |                        |    |                    | \$  | 15,000               |                    |                                    |
| Food Cart Vehicle (Yamaha)      | 2013              | GOLF                   | \$<br>10,527          | 5                           |                      |                        |    |                    | \$  | 15,000               |                    |                                    |
| Maint. Vehicle Club Car #2      | 2006              | GOLF                   | \$<br>3,400           | 12                          |                      |                        | \$ | 4,000              |     |                      |                    |                                    |
| Maint. Vehicle Club Car #40     | 2006              | GOLF                   | \$<br>3,400           | 12                          |                      |                        |    |                    | \$  | 4,000                |                    |                                    |
| Maint. Vehicle Club Car #48     | 2006              | GOLF                   | \$<br>3,400           | 12                          |                      |                        |    |                    |     |                      | \$<br>4,000        |                                    |
| TRACTORS -                      |                   |                        |                       |                             |                      |                        |    |                    |     |                      |                    |                                    |
| Tractor John Deere 850          | 1989              | GOLF                   | \$<br>6,900           | 20                          |                      |                        | \$ | 15,000             |     |                      |                    |                                    |
| Tractor Ford 1720               | 1990              | GOLF                   | \$<br>7,700           | 20                          |                      |                        |    |                    | \$  | 15,000               |                    |                                    |
| Tractor Ford 1520               | 1991              | GOLF                   | \$<br>8,900           | 20                          |                      |                        |    |                    |     |                      | \$<br>15,000       |                                    |
| Tractor Ford 3930 W/Plow/Cab    | 1995              | GOLF                   | \$<br>21,769          | 20                          |                      |                        |    |                    | \$  | 30,000               | -                  |                                    |
| Tractor Ford 19204x4Ser 2335    | 1990              | GOLF                   | \$<br>11,452          | 20                          |                      |                        | \$ | 20,000             |     |                      |                    |                                    |

#### Capital Equipment Replacement Program

#### Riverview Highlands Golf Course

| Description                  | Year<br>Purchased | Dept<br>Assigned<br>To | riginal<br>lase Price | Service<br>Life in<br>Years | Fiscal Year<br>2017/18 | Fiscal Year<br>2018/19 | cal Year<br>019/20 | scal Year<br>2020/21 | cal Year<br>021/20 | 202 | cal Year<br>22/223&<br>eyond |
|------------------------------|-------------------|------------------------|-----------------------|-----------------------------|------------------------|------------------------|--------------------|----------------------|--------------------|-----|------------------------------|
| MOWERS -                     |                   |                        |                       |                             |                        |                        |                    |                      |                    |     |                              |
| Mower, Greens Triplex Toro   | 2009              | GOLF                   | \$<br>20,000          | 8                           |                        |                        | \$<br>24,000       |                      |                    |     |                              |
| Mower, Greens Triplex Toro   | 2009              | GOLF                   | \$<br>20,000          | 8                           |                        |                        | \$<br>24,000       |                      |                    |     |                              |
| Mower, Greens Triplex Toro   | 2009              | GOLF                   | \$<br>20,000          | 8                           |                        |                        |                    | \$<br>24,000         |                    |     |                              |
| Mower, Greens Triplex Toro   | 2001              | GOLF                   | \$<br>14,000          | 5                           |                        |                        |                    | \$<br>24,000         |                    |     |                              |
| Mower, Fairway J. Deere 7500 | 2011              | GOLF                   | \$<br>35,605          | 8                           |                        |                        |                    |                      | \$<br>42,000       |     |                              |
| Mower, Fairway J. Deere 7500 | 2011              | GOLF                   | \$<br>35,605          | 8                           |                        |                        |                    |                      | \$<br>42,000       |     |                              |
| Toro 3500D Greensmaster      | 2009              | GOLF                   | \$<br>29,000          | 8                           |                        |                        | \$<br>32,000       |                      |                    |     |                              |
| Toro 3500 Greensmaster       | 2015              | GOLF                   |                       | 8                           |                        |                        |                    |                      |                    | \$  | 32,000                       |
| Mower, Tees - Toro 3150      | 2011              | GOLF                   | \$<br>24,618          | 8                           |                        |                        |                    |                      | \$<br>30,000       |     |                              |
| Mower, Tees - Toro 3150      | 2011              | GOLF                   | \$<br>24,618          | 8                           |                        |                        |                    |                      | \$<br>30,000       |     |                              |
| Mower, Rotary J. Deere 1435  |                   | GOLF                   |                       |                             |                        |                        |                    |                      |                    | \$  | 10,000                       |
| Mower, Rotary J. Deere F935  |                   | GOLF                   |                       |                             |                        |                        |                    |                      |                    | \$  | 10,000                       |
| Mower, Exmark Lazer Z        |                   | GOLF                   |                       |                             |                        |                        |                    |                      |                    | \$  | 10,000                       |
| Snow Brush Attachment        | 2014              | GOLF                   | \$<br>4,325           | 8                           |                        |                        |                    |                      |                    | \$  | 6,000                        |
| Vibratory Rollers            | 2015              | GOLF                   | \$<br>8,995           | 8                           |                        |                        |                    |                      |                    |     |                              |
| Mower, Rotary Woods PB       | 2003              | GOLF                   | \$<br>7,200           | 6                           |                        |                        | \$<br>9,000        |                      |                    |     |                              |
| Mower, Rotary Land Pride PB  | 1996              | GOLF                   | \$<br>7,000           | 6                           |                        |                        |                    | \$<br>9,000          |                    |     |                              |
|                              |                   |                        |                       |                             |                        |                        |                    |                      |                    |     |                              |
| SPRAYERS -                   |                   |                        |                       |                             |                        |                        |                    |                      |                    |     |                              |
| Sprayer, Chemical FMC        | 1987              | GOLF                   | \$<br>3,300           | 20                          |                        |                        |                    |                      |                    | \$  | 6,000                        |
| Sprayer, Chemical FMC        | 1987              | GOLF                   | \$<br>3,300           | 20                          |                        |                        |                    |                      |                    | \$  | 6,000                        |
| Sprayer, Toro Multipro 1250  | 2008              | GOLF                   | \$<br>23,008          | 8                           |                        |                        | \$<br>28,000       |                      |                    |     |                              |
| Sprayer, Chemical Mi Chief   | 2002              | GOLF                   | \$<br>6,790           | 12                          |                        |                        |                    | \$<br>15,000         |                    |     |                              |

#### Capital Equipment Replacement Program

#### Riverview Highlands Golf Course

| Description                           | Year<br>Purchased | Dept<br>Assigned<br>To | 1  | Original<br>hase Price | Service<br>Life in<br>Years | cal Year<br>017/18 | Fiscal Year<br>2018/19 | cal Year<br>019/20 | scal Year<br>2020/21 | al Year<br>21/20 | 20 | cal Year<br>22/223&<br>Beyond |
|---------------------------------------|-------------------|------------------------|----|------------------------|-----------------------------|--------------------|------------------------|--------------------|----------------------|------------------|----|-------------------------------|
| AERATORS -                            |                   |                        |    |                        |                             |                    |                        |                    |                      |                  |    |                               |
| Aerator, Greens Toro                  | 1988              | GOLF                   | \$ | 8,400                  | 8                           |                    |                        | \$<br>12,000       |                      |                  |    |                               |
| Aerator, Vertidrain -7007H            | 2007              | GOLF                   | \$ | 16,500                 | 6                           |                    |                        |                    | \$<br>18,000         |                  |    |                               |
| Deep Tine Soil Reliever (NB)          | 1997              | GOLF                   | \$ | 17,500                 | 8                           |                    |                        |                    |                      | \$<br>20,000     |    |                               |
| Sweep Ster V62                        | 2015              | GOLF                   | \$ | 18,128                 | 7                           |                    |                        |                    |                      |                  |    |                               |
| Trencher , Ditch Whitch               | 1984              | GOLF                   | \$ | 7,245                  | 8                           |                    |                        |                    |                      |                  | \$ | 16,000                        |
| Trap Rake, John Deere 1200A           | 2011              | GOLF                   | \$ | 8,965                  | 5                           |                    |                        | \$<br>16,000       |                      |                  |    |                               |
| Fertilizer Spreader, Toro Propass 200 | 2017              | GOLF                   | \$ | 13,542                 | 8                           |                    |                        |                    |                      |                  |    |                               |
| Top dresser , Terra Topper            | 1998              | GOLF                   | \$ | 8,995                  | 5                           | \$<br>15,000       |                        |                    |                      |                  |    |                               |
| Leaf/Debris Blower, Agrimetal #1      | 2010              | GOLF                   | \$ | 5,590                  | 6                           |                    |                        | \$<br>10,000       |                      |                  |    |                               |
| Leaf/Debris Blower, Agrimetal #2      | 2013              | GOLF                   | \$ | 9,867                  | 6                           |                    |                        |                    |                      |                  | \$ | 11,000                        |
| Mulcher, Straw                        | 1983              | GOLF                   |    |                        |                             |                    |                        |                    |                      |                  | \$ | 20,000                        |
| Total Golf Course                     |                   |                        |    |                        |                             | \$<br>45,000       | \$ -                   | \$<br>234,000      | \$<br>214,000        | \$<br>191,000    | \$ | 127,000                       |

#### Capital Equipment Replacement Program

#### Riverview Highlands Golf Practice Facility

| Description                           | Year<br>Purchased | Dept<br>Assigned<br>To | Original<br>hase Price | Service<br>Life in<br>Years | Fiscal Year<br>2017/18 | scal Year<br>2018/19 | Fiscal Year<br>2019/20 | Fiscal Year<br>2020/21 | Fiscal Year<br>2021/22 | 2  | scal Year<br>2022/23<br>Beyond |
|---------------------------------------|-------------------|------------------------|------------------------|-----------------------------|------------------------|----------------------|------------------------|------------------------|------------------------|----|--------------------------------|
| TRACTORS -                            |                   |                        |                        |                             |                        |                      |                        |                        |                        | +  |                                |
| Tractor John Deere 5310 4x4           | 1999              | GPF                    | \$<br>21,500           | 20                          |                        |                      |                        |                        |                        | \$ | 25,000                         |
| MOWERS -                              |                   |                        |                        |                             |                        |                      |                        |                        |                        |    |                                |
| Mower, Greens Triplex (Toro)          | 1999              | GPF                    | \$<br>13,000           | 6                           | \$ 30,000              |                      |                        |                        |                        |    |                                |
| Mower, Rotary Landpride AFM4211       | 2011              | GPF                    | \$<br>11,122           | 6                           |                        |                      |                        |                        |                        | \$ | 13,000                         |
| EQUIPMENT                             |                   |                        |                        |                             |                        |                      |                        |                        |                        |    |                                |
| Ball Picker Vehicle (John Deere 2520) | 2013              | GPF                    | \$<br>15,000           | 6                           |                        |                      |                        |                        |                        | \$ | 17,000                         |
| Ball Picker (Standard-5 gang)         | 2014              | GPF                    | \$<br>3,718            | 5                           |                        |                      |                        |                        |                        |    |                                |
| Ball Picker (Standard-5 gang)         | 2006              | GPF                    | \$<br>3,100            | 5                           |                        |                      | \$ 4,300               |                        |                        |    |                                |
| Golfball Washer System                | 2000              | GPF                    | \$<br>3,550            | 5                           |                        | \$<br>5,000          |                        |                        |                        |    |                                |
| Ball Dispenser                        | 2000              | GPF                    | \$<br>3,250            | 5                           |                        |                      |                        |                        |                        | \$ | 5,000                          |
| Ball Dispenser                        | 2000              | GPF                    | \$<br>3,250            | 5                           |                        |                      |                        |                        |                        | \$ | 5,000                          |
| Seeder Landpride                      | 1999              | GPF                    | \$<br>3,000            | 10                          |                        |                      |                        |                        |                        | \$ | 4,000                          |
| Bunker Rake                           | 2015              | GPF                    | \$<br>8,716            |                             | \$ 16,000              |                      |                        |                        |                        |    |                                |
| Total Golf Practice Facility          |                   |                        |                        |                             | \$ 46,000              | \$<br>5,000          | \$ 4,300               | \$ -                   | \$ -                   | \$ | 69,000                         |

# APPENDIX C RETIREMENT SYSTEM

### City of Riverview

### **City Retirement System**

Fiscal Year Ending June 30, 2018

**Summary of Estimated Revenues and Expenses** 

| Estimated beginning fund balance - July 1, 2017 | \$        | 28,486,995 |
|---|-----------|------------|
| Revenues .                                      |           |            |
| Employer Contributions                          | \$        | 1,126,250  |
| Employee Contributions                          |           | 139,130    |
| Investment Income                               |           | 1,469,380  |
|   |           |            |
| Total Revenue                                   | \$        | 2,734,760  |
|   |           |            |
| <u>Expenditures</u>                             |           |            |
| Pension Benefits                                |           | 2,266,352  |
| Refunds of Contributions                        |           | -          |
| Investment Expense                              |           | 161,475    |
|   |           |            |
| Total Expenditures                              | \$        | 2,427,827  |
|   |           |            |
| Estimated ending fund balance - June 30, 2018   | <u>\$</u> | 28,793,928 |

#### Note:

This summary of revenues and expenses is for informational purposes only. Revenues and expenditures of this fund are part of the audited presented financial statements of the City of Riverview, Michigan.

# APPENDIX D DEBT SCHEDULE

## City of Riverview Schedule of Bond Indebtedness For Fiscal Year Ending June 30, 2018

|   | F١ | Y 2017/18                         |                            | Т                 | FY 2018/19                        |                                  | FY 2019/20               | )                        | $\overline{}$                    | FY 202                            | 0/21                           | FY 20                             | 021/22                         | Beyon                        | d 5 Years                 |
|---|----|-----------------------------------|----------------------------|-------------------|-----------------------------------|----------------------------------|--------------------------|--------------------------|----------------------------------|-----------------------------------|--------------------------------|-----------------------------------|--------------------------------|------------------------------|---------------------------|
|   | F  | Principal                         | Interest                   |                   | Principal                         | Interest                         | Principal                |                          | Interest                         | Principal                         | Interest                       | Principal                         | Interest                       | Principal                    | Interest                  |
| Governmental Bonds: Gen Ob. Unlimited Tax Bond - Water Main & Road Repair                         | \$ | 650,000                           | \$ 178,2                   |                   | 700,000 \$                        | 164,750                          |                          |                          | 150,250 \$                       | 800,000                           | \$ 134,750                     | \$ 800,000                        |                                |                              |                           |
|   | \$ | 650,000                           | \$ 178,2                   | 50 \$             | 700,000 \$                        | 164,750                          | \$ 750,                  | 000 \$                   | 150,250 \$                       | 800,000                           | \$ 134,750                     | \$ 800,000                        | \$ 114,750                     | \$ 3,425,000                 | ) \$ 197,625              |
| Capital Leasing: Monroe Bank & Trust-Ambulance & Backhoe Chemical Bank /Talmer Bank-Compactors    |    | 131,907<br>202,294                | 4,0<br>10,1:               |                   | 67,156<br>202,294                 | 824<br>8,678                     | 202,2                    | -<br>194                 | -<br>7,232                       | -<br>202,294                      | -<br>5,786                     | -<br>202,294                      | -<br>4,339                     | -<br>404,588                 | -<br>3 4,339              |
|   | \$ |                                   |                            | 78 \$             | 269,450 \$                        | 9,502                            |                          | 294 \$                   | 7,232 \$                         | _                                 |                                |                                   |                                |                              |                           |
| Business Type Bonds: Downriver Sewage Series B SRF Sewer Judgement Levy Downriver Sewage 2007B    |    | 54,933<br>668,624<br>66,637       | 2,8<br>41,7<br>46,4        | 10<br>16          | -<br>577,787<br>69,789            | -<br>26,445<br>43,006            | 565,<br>73,              | 391                      | -<br>13,221<br>39,426            | -<br>10,457<br>76,993             | -<br>261<br>35,667             | -<br>-<br>81,045                  |                                |                              |                           |
| Downriver Sewage 2007D Downriver Sewage 5217-01 Downriver Sewage 5217-02 Downriver Sewage 5217-03 |    | 6,989<br>7,821<br>6,656<br>15,974 | 4,1.<br>1,3<br>2,1.<br>6,4 | 05<br>29          | 7,155<br>7,987<br>6,822<br>16,474 | 3,846<br>1,176<br>2,293<br>6,011 | 8,                       | 488<br>154<br>989<br>973 | 3,551<br>1,045<br>2,121<br>5,593 | 7,821<br>8,154<br>7,155<br>17,306 | 3,242<br>913<br>1,944<br>5,165 | 8,154<br>8,320<br>7,322<br>17,638 | 2,910<br>779<br>1,763<br>4,727 | 43,763<br>66,862             | 1,797<br>6,954            |
| Downriver Sewage 5217-04<br>Downriver Sewage 5217-05<br>Downriver Sewage 5217-15                  |    | 18,803<br>6,822<br>20,301         | 7,11<br>2,3<br>6,7         | 71<br>09          | 19,302<br>6,989<br>20,800         | 6,631<br>2,201<br>6,202          | 7, <sup>-</sup><br>21,2  |                          | 6,148<br>2,026<br>5,682          | 20,134<br>7,488<br>21,965         | 5,658<br>1,847<br>5,149        | 20,634<br>7,654<br>22,464         | 5,154<br>1,660<br>4,600        | 185,536<br>58,739<br>287,040 | 21,469<br>6,015<br>15,678 |
| Solid Complex Ren 5419-01<br>Clean Water Program 5420-01  | \$ | 16,973<br>22,963<br>913,497       |                            | 68<br>92<br>58 \$ | 17,306<br>23,629<br>774,040 \$    | 3,226<br>592<br>101,629          | 17,6<br>24,7<br>\$ 768,5 |                          | 2,876<br>573<br>82,262 \$        | 18,138<br>24,794<br>220,405       | 2,518<br>1,176<br>\$ 63,540    | 18,470<br>25,459<br>\$ 217,160    | 2,152<br>1,796<br>\$ 57,257    | 468,250                      | 99,806                    |
| Grand Totals  | \$ | 1,897,697                         | \$ 317,6                   | 86 \$             | 1,743,490 \$                      | 275,881                          | \$ 1,720,                | 865 \$                   | 239,744 \$                       | 1,222,699                         | \$ 204,076                     | \$ 1,219,454                      | \$ 176,346                     | \$ 6,011,695                 | \$ 480,819                |

# APPENDIX E SHARED SERVICES

### City of Riverview

Shared Services Summary

| Regional Initiative                                   | Description   | Communities / Others<br>Involved                                   | Estimated Savings                 |
|---|---|--|-----------------------------------|
| Police & Fire   | 1   |  |                                   |
| Downriver Mutual Aid (DMA)                            | 1969 - Several Downriver communities banded together and formed what is now called the Downriver Mutual Aid (DMA) and consists of 20 communities. Its purpose is to have the ability to quickly amass a large number of Police Officers or Firemen to assist communities that find themselves in emergency situations and not enough manpower to handle them. There is a written agreement in place that automatically allows responding communities to become agents of the requesting City immediately upon radio transmissions or through the LEIN system. | 18 Downriver Communities   | Undeterminable                    |
| Police  | ]   |  |                                   |
| DRMA Police   | Downriver Mutual Aid is an agreement to provide police assistance to one another in case of emergecies at various times   | 18 Downriver Communities,<br>Wayne County Metro Airport,<br>MSP 25 | Undeterminable                    |
| Downriver SWAT and Dive Team                          | Downriver SWAT and Dive Team  | 18 Downriver Communities   | Undeterminable                    |
| Downriver Major Crimes Task Force                     | Downriver Major Crimes Task Force   | 18 Downriver Communities,<br>MSP                                   | Undeterminable                    |
| Downriver Major /Fatal Accident<br>Investigation team | Downriver Major /Fatal Accident Investigation team  | 18 Downriver Communities,<br>MSP                                   | Undeterminable                    |
| Downriver Hostage Negoiations<br>Team                 | Downriver Hostage Negoiations Team  | 18 Downriver Communities   | Undeterminable                    |
| Fire  |   |  |                                   |
| DRMA Fire   | Downriver Mutual Aid (DRMA) is an agreement to provide fire assistance to one another in case of emergecies at various times  | 18 Downriver Communities   | Undeterminable                    |
| HazMat Team   | Downriver Hazmat Team   | 18 Downriver Communities   | Undeterminable                    |
| Arson Task Force                                      | Downriver Arson Task Force  | 18 Downriver Communities   | Undeterminable                    |
| Public Works  |   |  |                                   |
| Mutual Aid  | DPW Mutual Aid for manpower and equipment during emergency  | 18 Downriver Communities   | Undeterminable                    |
| DCC cooperative bids                                  | DCC communities bid for fuel, signs, cold patch, water main parts, salt, joint and crack sealing, etc.  | 18 Downriver Communities   | Varies based on product purchased |

| · ·                                     | 1990 - 14 Downriver communities entered into one contract with the Riverview Land                     | Allen Park, Ecorse, Flat Rock,<br>Gibraltar, Lincoln Park,<br>Melvindale, River Rouge,<br>Rockwood, Southgate,<br>Taylor, Trenton, Woodhaven,<br>Wyandotte, and Grosse Ile<br>Township | \$125,000/year |
|---|---|--|----------------|
| Alliance of Downriver Watersheds        | Jointly with 23 communities - apply for various grants, maintain compliance with MDEQ on NPDES permit | 23 communities   | Undeterminable |
| Household Hazardous Waste<br>Collection | Collection of Household Hazardous Waste at various locations throughout Wayne County                  | Wayne County   | Undeterminable |
| E Waste Recycling                       | Collection of Electronic Waste at various locations throughout Wayne County                           | Wayne County   | Undeterminable |

| General Government  |   |                             |                                   |
|---|---|-----------------------------|-----------------------------------|
| Downinver Community Conference  | 1977 - Downriver communities formed the Downriver Community Conference (DCC) and now consists of 20 communities governed by their Mayors and Supervisors. The DCC provides many services, problem resolutions and grant opportunities that are shared by all the communities. | 20 Communities              | Undeterminable                    |
|   | 1995 - The Downriver Area Brownfield Consortium (DABC) became another consolidation venture of the DCC that allows communities to pool grant funds and take on larger remdiation projects that may not have been feasible by the community alone.                             |                             | Undeterminable                    |
| Downriver Film Initiative   | 2010 - DCC communities formed the Downriver Film Initiative to create a uniform set of ordinances to enable production companies to have seamless access to the communities   |                             | Undeterminable                    |
| CWW Salary Survey   | For 25 years, the Conference of Western Wayne (CWW) has been compiling salary data from the communities and preparing a Salary Survey.  | DCC and CWW Communities     | Undeterminable                    |
| Bids  | Utilize Mi-Deal state bids for major purchases  | State of Michigan           | Varies based on product purchased |
| The Library Network (TLN)   | The Library Network (TLN) is a library cooperative serving 65 libraries in SE Michigan.  Services provided include daily book delivery of inter-loaned materials and a shared automation system that includes an integrated catalog and lending system.                       | 65 Libraries in SE Michigan |                                   |
| MML Liability Insurance Pool /<br>Michigan Municipal Risk<br>Management Authority | Many communities a members of the MML Liability Insurance Pool / Michigan Municipal Risk Management Authority to save money through a pooled insurance system.  |                             |                                   |
| MML Workers Compensation Pool   | Many communities a members of the MML Workers Compensation Pool to save money through a pooled insurance system.  |                             |                                   |

| Local Initiative    | Description | Communities / Others<br>Involved    | Estimated Savings           |
|---------------------|-------------|-------------------------------------|-----------------------------|
| Police              |             |                                     |                             |
| 27th District Court |             | City of Riverview City of Wyandotte | Approx \$75.000<br>annually |

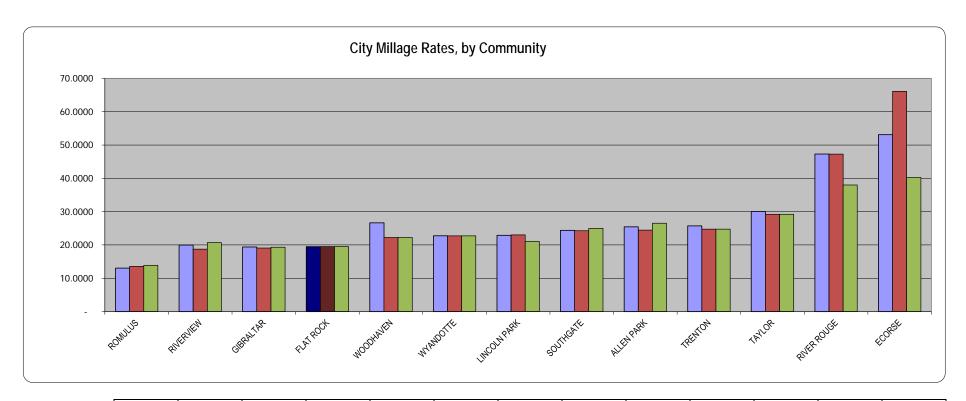
| SINC Police                                       | 1999 - The communities of the 33rd District Court formed an alliance called the Shared Information Network Consortium (SINC). This organization agreed to purchase and operate one central computer system for the surrounding police departments. SINC does bulk purchase of computer software and hardware, shared record management system, shared correction management system, and computer aided dispatch systems, global postioning mapping, 911 call population,traffic ticketing software, shared court management information systems | Flat Rock, Gibraltar,<br>Riverview, Rockwood,<br>Trenton, Woodhaven,<br>Brownstown Township,<br>Grosse Ile Township | Savings in SSMA, acquisition of equipment is undeterminable |
|---|---|---|---|
| Combined Dispatch Center & Jail<br>Lockup         | Riverview and Trenton will soon be implementing the combined dispatch center and jail lockup project. This project was started in 2012, and will be housed in the City of Trenton. An EVIP grant was obtained and will pay for the majority of the construction and improvement costs.  | City of Riverview<br>City of Trenton  | TBD   |
| Fire  | 1   |   |   |
|   | Agreement with City of Trenton for Trenton to provide service of Trenton's aerial fire truck. Trenton receives access to Riverview's cell tower, and service of Riverview's foam fire   |   |   |
| Aerial Fire Truck                                 | truck.  | Trenton   | Undeterminable  |
| Ambulance Services                                | Ambulance service agreement   | Trenton/Wyandotte   | Undeterminable  |
| Dudella Warden                                    | 1   |   |   |
| Public Works Equipment sharing                    | Share equipment with school, backhoe,chipper,snowmachine, etc.  | Riverview Schools   | ?   |
| Scrap Tire Collection                             | Collection of scrap tires at City of Trenton  | Gibraltar, Trenton, Riverview,<br>Rockwood, Gross Ile<br>Township   | Undeterminable  |
| Sharing parts                                     | Both borrow and lend parts to neighboring Cities  | Trenton, Grosse<br>Ile,Southgate, Wyandotte,<br>Melvindale  | Undeterminable  |
| Joint Bidding                                     | For communities that use the same City Engineer, we have prepared joint bids or authorized the bids received to be extended to the other community.   | Flat Rock, Gibraltar,<br>Melvindale, Riverview,<br>Rockwood, Grosse Ile<br>Township                                 | \$2,000 to \$4,000 per<br>bid                               |
| Taylor Act 179                                    | Sharing of Animal Shelter and Landfill Services   | Taylor  | \$50,000/yr   |
| Community Household Hazardous<br>Waste Collection | Semi-annual collection of HH Haz Waste at Land Preserve   | Taylor, Trenton, Gross Ile,<br>Wyandotte, Woodhaven,<br>FR,Rockwood   | \$35,000/yr   |
| E Waste Recycling                                 | Collection site for Wayne County E waste recycling event  | Wayne County  | \$10,000/yr   |
| Downriver Municipalities Annual Rate              |   |   |   |
| Freeze  | Annual Disposal Rate Increase freeze due to poor economy  | 14 Downriver Communities  | \$125,000/yr  |
| Sewer cleaning                                    | Clean sanitary and storm sewers annually and if plug occurs   | Riverview Schools   | ?   |
| Salt and Fuel                                     | Bid salt and fuel in larger quantities, store and sell to school  | Riverview Schools   | \$ 2,000  |
| NPDES permit                                      | The City has allowed the school to be nested within our permit saving the school money  | Riverview Schools   | \$ 5,000  |

| Sewer Authority              | Jointly share sewer plant with 13 Downriver communities                            | 13 Downriver comm.       | ?       |
|------------------------------|--|--------------------------|---------|
| Downriver Utility Wastewater | Authority formed of 12 downriver communities that oversee the Wyandotte Wastewater |                          |         |
| Authority                    | Treatment Plant  | 12 Downriver communities | Unknown |

| General Government                                  |  |   |                   |
|---|--|---|-------------------|
| Publishing Legal Notices                            | Combines election legal notices with Downriver cities on larger elections  | Gibraltar, Riverview,<br>Rockwood,Trenton,<br>Woodhaven, Brownstown<br>Township | \$220/election    |
| Elections   | Use of Trenton precinct for regular and special school elections   | Trenton   | Unknown           |
| Elections   | Share tabulator and related voting equipment   | Trenton   | Unknown           |
| Elections   | Combined Precincts   | Riverview Schools   | \$1200/election   |
| Bids  | Utilize MITN for bidding purchases   | None  | Unknown           |
| Bids  | Utilize state bids for major purchases such as laserfishe, postage machine, etc.   | State of Michigan   | Unknown           |
| Mileage   | Carpool to clerk meetings & training   | Trenton, Woodhaven  | \$100/year        |
| Records Retention                                   | Mobile scanning unit for departmental document imaging in house vs. outsourcing.   | None  | Unknown           |
| Michigan Inter-Governmental Trade<br>Network (MITN) | Organization of municipalities and school districts that do co-operative bidding and extendable bids to obtain lower prices through quantity. Also provides a broader contractor base. | Various   | Unknown           |
| Combined Assessing                                  | Study being discussed with combining assessing functions amongst Downriver communities and creating a centralized assessing department.  | City of Riverview City of Southgate City of Wyandotte                           | \$20,000 per year |

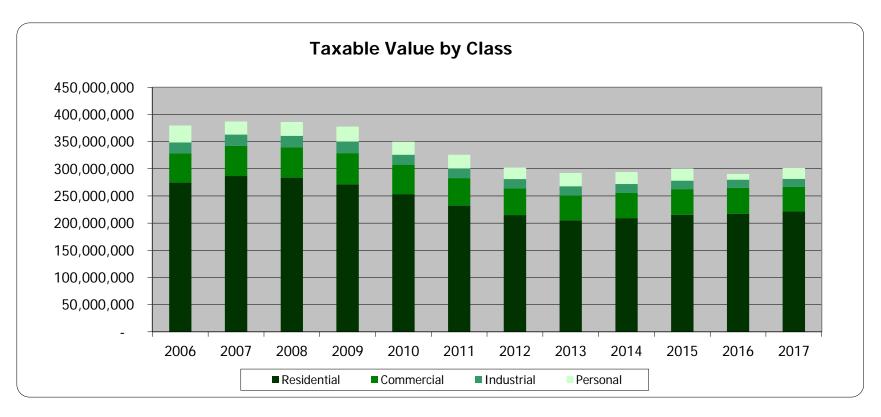
| Recreation                  |   |                              |                        |
|-----------------------------|---|------------------------------|------------------------|
|                             |   |                              | \$35,000 per year.     |
|                             | City of Riverview Residents can use the Trenton Swim Pool at resident rates and Trenton   | City of Riverview,           | Not maintaining and    |
| Shared Pool and Golf        | Residents can use the Riverview golf Course at resident rates                             | City of Trenton              | running a pool         |
|                             |   |                              | Undetermined,          |
|                             |   |                              | Riverview does not     |
|                             |   | City of Riverview,           | have to build and      |
|                             | Riverview residents can play hockey in Wyandotte and Trenton's house program as           | City of Trenton,             | maintain an Ice        |
| Shared Hockey               | residents. Wyandotte seniors may use the Riverview Golf course as residents.              | City of Wyandotte            | Hockey Facility        |
|                             | The Riverview Schools and Riverview Recreation Department share the use of ball           | City of Riverview, Riverview | \$5,000 - \$10,000 per |
| Shared Ball Diamonds        | diamonds. This cuts down on the need to build new facilities.                             | Schools                      | year                   |
|                             | The Recreation Department and Riverview Schools share gyms and pools for each others      | City of Riverview, Riverview | \$5,000 - \$10,000 per |
| Shared Gyms and Pools       | programs. This cuts down on the need to build new facilities.                             | Schools                      | year                   |
|                             | Sharing of equipment with the Riverview Schools ( Aerators for the Football Field,        |                              |                        |
|                             | Spraying of weeds in Ballfields, Turf Vacuum for Ballfields, Golf Cart for Football Team, | City of Riverview, Riverview |                        |
| Riverview Community Schools | Golf Carts for Homecoming Ceremony, Fertilizer Spreader for Football Field)               | Schools                      | N/A                    |
|                             | Wyandotte senior golfers pay our resident senior rates at the golf course in return for   |                              |                        |
| City of Wyandotte           | Riverview residents paying lower rates for use of the Wyandotte Ice Rink                  | Wyandotte                    | N/A                    |
|                             | Trenton residents pay the same rates as Riverview residents at the golf course in return  |                              |                        |
| City of Trenton             | for resident rates at the Trenton Pool  | Trenton                      | N/A                    |

# APPENDIX F SUPPLEMENTAL INFORMATION



|        | ROMULUS | RIVERVIEW | GIBRALTAR | FLAT ROCK | WOODHAVEN | WYANDOTTE | LINCOLN PARK | SOUTHGATE | ALLEN PARK | TRENTON  | TAYLOR   | RIVER ROUGE | ECORSE    |
|--------|---------|-----------|-----------|-----------|-----------|-----------|--------------|-----------|------------|----------|----------|-------------|-----------|
| 2014   | 13.0780 | 19.9600   | 19.4000   | 19.4997   | 26.6300   | 22.7500   | 22.9218      | 24.3936   | 25.4510    | 25.7506  | 30.0516  | 47.3082     | 53.1063   |
| 2015   | 13.5579 | 18.7600   | 19.1000   | 19.4997   | 22.2399   | 22.7500   | 23.0386      | 24.2508   | 24.4798    | 24.7506  | 29.2327  | 47.2643     | 66.0762   |
| 2016   | 13.9039 | 20.7100   | 19.3000   | 19.4974   | 22.2399   | 22.7500   | 21.1007      | 25.0086   | 26.5262    | 24.7506  | 29.2209  | 38.0095     | 40.2683   |
| Change | 0.8259  | 0.7500    | (0.1000)  | (0.0023)  | (4.3901)  | -         | (1.8211)     | 0.6150    | 1.0752     | (1.0000) | (0.8307) | (9.2987)    | (12.8380) |

Note: Millage rates taken from Wayne County Apportionment Reports



| Year | Residential | Commercial | Industrial | Personal   | Total       | Change   |
|------|-------------|------------|------------|------------|-------------|----------|
| 2006 | 274,741,457 | 53,826,283 | 19,876,520 | 31,215,661 | 379,659,921 | 3.81%    |
| 2007 | 286,638,332 | 55,707,531 | 20,573,356 | 24,223,718 | 387,142,937 | 1.97%    |
| 2008 | 283,849,520 | 56,037,958 | 20,688,533 | 25,672,815 | 386,248,826 | -0.23%   |
| 2009 | 271,367,271 | 57,441,752 | 21,371,645 | 27,496,572 | 377,677,240 | -2.22%   |
| 2010 | 253,447,612 | 54,282,806 | 18,328,816 | 23,848,622 | 349,907,856 | -7.35%   |
| 2011 | 232,164,114 | 50,751,710 | 18,079,765 | 24,792,375 | 325,787,964 | -6.89%   |
| 2012 | 214,980,568 | 48,989,986 | 17,189,257 | 21,286,955 | 302,446,766 | -7.16%   |
| 2013 | 205,128,676 | 46,002,423 | 16,644,038 | 24,682,600 | 292,457,737 | -3.30%   |
| 2014 | 209,216,281 | 46,232,824 | 16,661,562 | 21,883,200 | 293,993,867 | 0.53%    |
| 2015 | 215,478,288 | 47,220,197 | 15,452,724 | 22,195,700 | 300,346,909 | 2.16%    |
| 2016 | 217,044,101 | 47,836,983 | 15,051,252 | 10,557,608 | 290,489,944 | -3.28%   |
| 2017 | 221,278,089 | 45,334,519 | 14,940,493 | 19,804,200 | 301,357,301 | 3.74%    |
|      |             |            |            |            | -           | -100.00% |

Source: Wayne County Equalization Reports

Taxable Value is the value used to calculate property tax revenue. By Michigan statute, the taxable value is to be calculated based on the prior year's taxable value. A property's taxable value for a given year is equal to last year's taxable value times the change in the Consumers Price Index or five (5) percent, whichever is less.

City of Riverview Full-Time Employees

| Department             | Fiscal Year 2017/18 | Fiscal Year 2016/17 | Fiscal Year 2015/16 | Fiscal Year 2014/15 | Fiscal Year 2013/14 | Fiscal Year 2012/13 | Fiscal Year 2011/12 |
|------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| City Council           | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| City Manager           | 2.00                | 2.00                | 2.00                | 2.00                | 2.00                | 2.00                | 2.00                |
| Purchasing / Assessing | 1.25                | 0.25                | 0.25                | 0.25                | 0.50                | 0.50                | 0.50                |
| City Clerk             | 2.00                | 2.00                | 2.00                | 2.00                | 2.00                | 2.00                | 2.00                |
| Finance / Treasury     | 3.75                | 3.75                | 3.75                | 3.75                | 3.50                | 4.50                | 4.50                |
| Human Resources        | 1.00                | 1.00                | 1.00                | 1.00                | 1.00                | 1.00                | 1.00                |
| Police                 | 26.50               | 27.50               | 25.50               | 26.50               | 26.50               | 26.50               | 26.50               |
| Fire                   | 1.00                | 1.00                | 0.50                | 0.50                | 0.50                | 0.50                | 0.50                |
| Public Works           | 4.50                | 4.50                | 4.50                | 4.50                | 4.50                | 4.50                | 4.50                |
| Building Maintenance   | 1.00                | 1.00                | 1.00                | 1.00                | 1.00                | 1.00                | 1.00                |
| Motor Vehicles         | 1.00                | 1.00                | 1.00                | 1.00                | 1.00                | 1.00                | 1.00                |
| Parks Maintenance      | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| Community Development  | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| Building & Engineering | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| Recreation             | 2.00                | 2.00                | 2.00                | 2.00                | 2.00                | 2.00                | 2.00                |
| Information Technology | 1.17                | 0.67                | 0.67                | 0.67                | 0.67                | 0.67                | 0.67                |
| Cable                  | 0.83                | 0.33                | 0.33                | 0.33                | 0.33                | 0.33                | 0.33                |
| Library                | 1.00                | 1.00                | 1.00                | 1.00                | 1.00                | 1.00                | 1.00                |
| Golf Course            | 3.00                | 3.00                | 3.00                | 3.00                | 3.00                | 3.00                | 3.00                |
| Golf Practice          | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| Water Dept             | 4.00                | 4.25                | 4.25                | 3.25                | 3.25                | 3.25                | 4.25                |
| Sewer Dept             | 4.25                | 4.25                | 3.25                | 4.25                | 4.25                | 4.25                | 3.25                |
| Land Preserve          | 7.00                | 7.00                | 7.00                | 7.00                | 7.00                | 7.00                | 10.00               |
| Total                  | 67.25               | 66.50               | 63.00               | 64.00               | 64.00               | 65.00               | 68.00               |

Notes:

Schedule reflects only permanent positions (seasonal & temporary are excluded)

### City of Riverview Glossary of Budget Terms

Accrual Accounting – A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they are incurred, regardless of the timing of related cash flows.

**Appropriation** – Legal authorization granted by the City to spend money for specific purposes.

**Balanced Budget** – When revenues plus appropriated fund balances equal or exceed expenses within an operating fund.

**Budget** – A plan of financial activity for a specific period of time indicating all planned revenues and expenditures for the period. It is adopted by the City prior to the beginning of the fiscal year and can be amended.

Budget Message - Letter written by the City Manager summarizing the operating budget of the City of Riverview

**Budget Amendment** – Request for an increase or decrease in an existing budget services levels.

**Capital Equipment Plan** - A plan for capital expenditures and the sources of revenues to finance the purchase of vehicles and other rolling stock. This plan also highlights the expenditure and source of revenue by year over a fixed number of years. Capital equipment includes cars, trucks and any other rolling stock with a value of \$5,000 or more.

**Capital Expenditure** – The purchase of tangible real and personal property that is expected to have a useful life of more than one year and has a value of \$500 or more.

Capital Improvement Plan – A plan for capital expenditures and the sources of revenues to finance the capital expenditure. This plan also highlights the expenditure and source of revenue by year over a fixed number of years. Capital improvements include park improvements, water and sewer infrastructure, transportation infrastructure, rehabilitation and construction of City assets including buildings along with the purchase of land.

Capital Outlay – Expenditures for the acquisition of capital assets.

**CDBG** – The Community Development Block Grant is a federal program for the development of housing and community projects. Funds are awarded to eligible communities on an annual basis.

**City Charter** – Legal authority approved by the voters of the City of Riverview under the State of Michigan constitution establishing the government organization.

Contractual Services – Fees paid to outside individuals who provide advice or services.

**Debt Service** – Actual cost of interest and principal based upon a predetermined payment schedule for bond maturities as well as installment purchase agreements.

**Debt Service Fund** – City Operating fund utilized to record the accumulation of resources for the payment of long-term debt of the City.

**Deficit** – When expenditures exceed revenues and fund balance reserve amounts.

**Department** – An organizational unit comprised of divisions or programs managing an operation or group of operations.

**Designated Fund Balance** – The portion of the fund balance of an operating fund that the City Council has designated for a specific type of expenditure or program.

**Employee Fringe Benefits** – The cost to the City for contributions to employee retirement, social security, health, life and disability insurance and workers' compensation programs.

**Enterprise Funds** – Those operating funds established to account for the operation and maintenance of facilities and services which are predominantly self supporting by user charges.

**Expenditure** - The cost of goods delivered or services rendered, whether paid or unpaid. Where accounts are kept on the accrual or modified accrual basis of accounting, costs are recorded when goods are received or services rendered.

**Fair Market Value** - The value of a piece of real estate in the open market. This value is used to determine the State Equalized Value of property for taxing purposes.

Fees – A charge to cover the cost of services such as inspection fees, zoning fees, permit fees.

**Fiscal Year** – A twelve month period of time to which the budget applies. For the City of Riverview, Michigan this period is from July 1, through June 30.

**Fixed Asset** – Tangible property of long term character including buildings, land, equipment and furniture with a value of \$1,000 or more.

**Full Time Equivalent (FTE)** – One or more employee positions totaling one full year of service or approximately 2080 hours per year.

**Fund** – A independent fiscal and accounting entity with a self balancing set of accounts recording cash and/or other resources, together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities/attaining certain objectives in accordance with rules and regulations.

**Fund Accounting** – The City uses Fund Accounting to report on financial position and operations. It is designed to demonstrate legalcompliance and to separate transactions for specific government functions.

**Fund Balance** – A reserve amount within a specific City operating fund made up of a beginning balance (including zero) plus the net of expenditures and revenues.

**Funding Source** – An individual, business, governmental unit or other entity that provides revenues, resources, or other assets to be utilized by the City of Riverview for operations.

**GAAP** – Generally Accepted Accounting Principals – The conventions, rules and procedures for accepted accounting practices.

**GASB** – Governmental Accounting Standards Board – The Board that sets financial reporting standards for state and local governments across the United States.

**General Fund** – The primary fund of the City used to account for all revenues and expenditures of the City not legally restricted as to use.

**General Obligation Bond** – A bond whose repayment is guaranteed by pledging all the assets and revenues of the governmental agency.

### City of Riverview Glossary of Budget Terms

**Headlee Amendment** – Statute which places an upper limit on the total amount of property taxes collected in a fiscal year. This limit can only be raised through the vote of the electorate.

**Interfund Transfers** – Monies appropriated from one fund to another

Modified Accrual Basis of Accounting – A basis of accounting in which revenues are recognized when they become both measurable and available.. Available means collectible within the current period no later than 60 days after fiscal year end. Expenditures are recognized when the liability is incurred, except for debt payments which are recognized when they are due.

**Objectives**– Identifies the desired results of the activities of a program.

**Operating Budget** – A programmatic, financial, and organizational plan of the City that furthers the objectives of the Mayor, City Council and City Manager through the departments of the City

Other Expenditures – Expenditures that do not fall into the category of supplies, materials, maintenance, contractual services or debt.

**Repairs and Maintenance** – Accounting classification that accounts for repairs and maintenance of equipment, buildings, and infrastructure repair in a fiscal year.

**Personal Services** – Expenditure heading that classifies salaries and fringe benefits paid to City employees.

**Program Revenues** – Revenues received by a department as a result of the services or operations of that department (Such as user fees), which are used to finance the related services or programs. Program revenue is not discretionary (general purpose) revenue.

**Proprietary Funds** – Funds that focus on the determination of operating income, changes in net assets, financial position, and cash flows.

**Proposal A** – Limits the increase on individuals property tax value to the inflation rate or 5% whichever is lower. When the real property is sold, the taxable value becomes the State Equalized value also.

**Reserved Fund Balance** – The portion of Fund Balance within any fund type that has been legally restricted by covenant, City Council, or State law for a specific purpose.

**Revenues** – Amounts estimated to be available for appropriation during the fiscal year other than inter-fund transfers and debt issue proceeds.

**Special Revenue Funds** - Used to account for revenues from specific taxes or other earmarked sources. They are designated by law for a specific purpose.

State Equalized Value – The assessed value multiplied by a factor as determined by the State Tax Commission to ensure an assessment level of 50% of market value.

State Shared Revenue - A portion of the 6% sales taxes returned to the City based on various formulas.

**Tax Levy** – Amount of tax dollars raised by the imposition of the tax rate on the Taxable value of a parcel of real or personal property.

Tax Rate – The amount of tax levied for each \$1,000 of assessed valuation.

**Taxable Value** – The property value the property tax rate is applied to determine property taxes on a parcel of land and building. It is determined by multiplying the prior years' taxable value by the current years' cost of living index plus or minus property additions and deletions.

**Unreserved Fund Balance** – The portion of Fund Balance that is not legally restricted for a specific purpose.

Year-End – This term means as of June 30 (end of the fiscal year).