



2010/11 -  
2012/13  
Budget

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## EXECUTIVE SUMMARY

April 19, 2010

### THE HONORABLE MAYOR AND CITY COUNCIL MEMBERS

City of Troy  
500 West Big Beaver  
Troy, MI 48084

Dear Mayor and City Council Members:

In accordance with previous discussions on this matter, enclosed you will find a City budget for 2010/11, and partial budgets for the years 2011/12 and 2012/13, which includes the General Fund, General Capital Fund, Refuse Fund and Debt Service Fund.

The reason for establishing and adopting a 3-year budget is to determine what the organization is going to look like 3 years from now based on a declining revenue, and then restructure the organization accordingly. In these hard economic times, it is a disservice to the community and the organization to only look at one fiscal year at a time.

For the past several years, City Council has been advised of Troy's projected declining revenue. And the centerpiece of Management's alerting you to Troy's severe financial challenges last September was to identify what happens to the organization when we have to meet a continual declining revenue. So, just as a site plan goes from concept, to schematic design, to specifications, your concept or community value of public safety priority developed into the model known as Option 1, which now needs specificity via the budget document.

For fiscal year 2010/11, the City is going to reduce its full-time workforce by 55 personnel. This will leave us with 388 full-time positions.

As our revenue continues to decline, we are projecting a full-time workforce reduction in fiscal year 2011/12 of 54 positions. This will bring us down to 334 employees.

No form of recovery is in sight for fiscal year 2012/13 and we thus project an additional reduction of our full-time workforce of 17 positions to 317 employees. Compared to fiscal year 2003/04, the City of Troy will see an aggregate decrease of 182 full-time personnel. That's a reduction of 36%.

Please know that this budget document utilizes all of the approximately \$3.8 million that was reserved in non-essential Capital projects in order to delay lay-offs in the public safety area. This incorporates the trail system reserve of \$2 million, park development reserve of \$0.7 million and Civic Center reserve of \$1.1 million.

By any benchmark, Troy has been, and is, a well-run signature City; and so reducing a third of our workforce means that we will go from a customized level of service to a delayed or non-existent level of service in some areas. Nowhere is this more evident than in our quality of life venues. In order to preserve public safety functions for as long as possible, the following departments would need to be closed down July 1, 2011:

- Library
- Museum
- Community Center
- Nature Center



To be sure, we will be diligent in trying to find ways to streamline these operations, as well as increase revenue sources. However, we cannot balance a budget of known revenues and expenditures against “if come” solutions.

Beginning in fiscal year 2011/12, there is no longer a subsidy in place to the Road Commission for Oakland County for snow plowing County major roads in Troy.

These roads consist of:

- South Boulevard
- Long Lake
- Big Beaver
- Maple
- 14 Mile
- Adams
- Crooks
- Livernois
- John R
- Dequindre

We are currently working on a plan to determine response times in plowing City-owned major roads, as well as local roads.

This budget document includes a policy of having a Refuse Fund millage rate commensurate with the cost of garbage collection. This means that the projected increase in the Refuse Fund millage rate for the next 3 years will be as follows:

<u>Fiscal Year</u>	<u>Rate</u>	<u>\$ Generated</u>
2010/11	0.87	\$4,092,000
2011/12	0.98	\$4,216,640
2012/13	1.06	\$4,345,140

Capital programming for fiscal years 2011/12 and 2012/13 are all related to infrastructure, i.e., street construction and reconstruction, sidewalks, storm drain improvements and fire apparatus reserve.

Respectfully submitted,

John Szerlag,  
City Manager



- **Budget Overview**

The 2011/12 budget is balanced and very fiscally conservative. The budget continues the City's philosophy of providing dependable services while directing available resources to service areas experiencing the greatest demands. Developed with City Council's outcomes, outputs and Option 1 as direction, this budget addresses current and future community needs and correlates service demands with conservative financial management.

The 2011/12 proposed total millage rate is 9.51, an increase of .11 mils. This rate includes a capital improvement millage rate of 1.53.

The Debt Service millage rate is .50. Voter approval of 1999 ballot Proposals A, B, and C was based on maintenance of a millage rate not to exceed .75 for the next 12 years, unless voters approve additional bonds.

The Refuse millage rate is proposed at .98 mils, an increase of .11 mils due to the decline in taxable value and increased disposal cost.

Troy successfully meets the challenge of keeping tax rates low by providing strong, responsible leadership and offering efficient City services. This was possible with a strong and growing tax base.

Like all cities in Michigan, we will have to contend with a declining taxable value for the next several years.

The 2011/12 budget for the General Fund, Refuse Fund, Debt Service Fund and Capital Fund totals \$71.5 million, including all transfers. The General Fund budget of \$52.2 million provides funding toward the majority of services available to City residents.

When comparing General Fund operating expenses from year to year there is a decrease of \$5.6 million or 9.7%. This was made

possible by the elimination of 54 full-time positions through attrition and lay-offs.

The estimated Unreserved/ Undesignated Fund Balance is \$7.8 million; 15% of the General Fund budget.

General Fund operating revenues are projected to decrease 12.2%, \$6.0 million under the 2010/11 budget, to \$43.3 million.

The decrease in Charges for Services revenue of \$3.2 million is attributable to closing the Library, Community Center, Nature Center and Museum. Declining property tax revenue accounts for \$2.4 million of the decrease.

The General Fund budget is balanced by utilizing Fund Balance as a revenue source in the amount of \$1.8 million. The Unreserved/ Undesignated Fund Balance remains within an acceptable range of 10% - 17%.

General Fund operating expenditures will decrease \$5.6 million, or 9.7%, due to a reduction in full-time employees through attrition and lay-offs, and closing down quality of life operations, such as the Library, Museum, Community Center and Nature Center.

The City does not incrementally budget by adding automatic increases to the prior year's numbers therefore departments are required to justify their current operations and any increases.

- **Capital Improvements**

The total capital improvements program of \$11.9 million is composed of projects that benefit the community as a whole, including street improvements.

Several of the capital improvement activities are made possible by grant funds leveraged with local funds.



2011/12  
Budget

## BUDGET OVERVIEW

The following projects highlight the 2011/12 capital improvements program:

- ✓ Neighborhood road repair and replacement
- ✓ Major road improvements
- ✓ Sidewalk program
- ✓ Storm drain improvements

- **Personnel Costs and Staffing Levels**

Personnel costs continue to be the largest portion of the General Fund budget at 70.5%, down from 70.8% last year.

The total personnel expenditure for 2011/12 is \$36.8 million, which represents a \$4.1 million or 10% decrease from last year's budget, after the reduction of 54 full-time positions and the full funding of our other postemployment benefits.

The following 54 positions have been deleted from the 2011/12 budget:

- **Building Inspection (6)**  
Building Inspector  
Director of Building and Zoning  
Electrical Inspector  
HVAC Inspector  
Plumbing Inspector  
Secretary II
- **Building Operations (3)**  
Building Maintenance Specialist (3)
- **City Clerk's Office (2)**  
Office Assistant I  
Office Assistant II
- **Golf Courses (5)**  
Director  
Maintenance Specialists (3)  
Superintendent of Greens
- **Human Resources (1)**  
Human Resources Specialist

- **Information Technology (1)**

PC Specialist

- **Library (6)**

Administrative Aide (2)  
Circulation Supervisor  
Library Director  
Librarian I  
Librarian II

- **Museum (1)**

Manager

- **Parks and Recreation (13)**

Aquatics Coordinator  
Community Center Manager  
Equipment Operator I (4)  
Nature Center Manager  
Parks Superintendent  
Recreation Supervisor (3)  
Superintendent of Recreation  
Tree Specialist

- **Police (4)**

Administrative Aide  
Police Service Aide (2)  
Records Clerk

- **Purchasing (2)**

Associate Buyer  
Buyer

- **Streets (10)**

Equipment Operator I (10)

Over the last 8 years the number of full-time City employees has been decreased by 158 positions. City Management continues to investigate cost-cutting measures through attrition, consolidation and privatization of activities, while trying to avoid a reduction in the level of service in public safety that our residents have come to expect.



However, continued reduction in normal revenue sources, as well as the very real possibility of continued decreases in state revenue sharing funds promulgated by the state legislature, will impact the level of service we can offer.

- ***Future Projects***

Our future infrastructure needs are literally hundreds of millions of dollars, mostly in the area of road improvements and storm water management. We will continue to search out funding sources to meet these future projects.

City Management is seeking City Council approval of a 3-year budget. This involves determining the most highly valued core products offered by City government and then directing spending at the top-ranking priorities. City Management will prepare a 5-year budget outlook for review this fall.

- ***Conclusion***

No matter how successful the City of Troy has been to date, our success will continue to depend on a professional and dedicated workforce, budget realism and the political will to do what is right.

The citizens want us to provide a community that is responsive to their needs. Based on the results of the February 23, 2010 special millage election, the City of Troy is going to concentrate on its core services of police and fire protection, and infrastructure maintenance. This means that other quality of life venues must be self-supporting if we are to keep them open.

In a representative democracy you are charged with making decisions on behalf of our 80,000 residents, and this budget document serves as an excellent planning and control tool to ensure that the will of the majority of residents are carried out.

Our most important objective for the coming year is to adopt a 3-year budget and continue to seek the most cost effective way to deliver City services, with the revenue limitations we have to contend with such as no flexibility in the millage rate and decreasing property values.



### 2011/12 BUDGET AT A GLANCE

The City's General Fund budget of \$52.2 million decreased by \$5.6 million or 9.7% from the previous year. A substantial portion of the decrease is attributable to the reduction of employees through attrition and lay-offs, which were necessitated by the reduction of taxable value.

The average homeowner's tax bill for City services, based on a taxable value of \$92,240, will amount to \$877 compared to \$963 last year, a reduction of **\$86**.

The City reduced its full-time work force by 54 positions to 334 employees, which represents 4.2 employees for every 1,000 Troy residents, and approximately 3.2 employees per 1,000 people who work in the city. The 54 positions were reduced through attrition and lay-offs. Job responsibilities were redistributed among current employees and outside contractors, and service levels were adjusted.

The budget calls for utilization of Fund Balance reserves of \$1.8 million. The undesignated General Fund reserves are anticipated to equal at least 15% of the recommended budget.

City Management is projecting a 5.5% reduction in taxable value for 2011 and subsequent years to a lesser extent.

The budget includes funding for the following programs:

- ✓ \$7.2 million - Street construction and reconstruction projects, utilizing grants and capital funds
- ✓ \$0.5 million - Sidewalks
- ✓ \$1.4 million - Storm drain improvements
- ✓ \$0.5 million – Fire apparatus replacement reserve





- **Budget Overview**

The 2012/13 budget is balanced and very fiscally conservative. The budget continues the City's philosophy of providing dependable services while directing available resources to service areas experiencing the greatest demands. Developed with City Council's outcomes, outputs and Option 1 as direction, this budget addresses current and future community needs and correlates service demands with conservative financial management.

The 2012/13 proposed total millage rate is 9.59, an increase of .08 mills. This rate includes a capital improvement millage rate of 1.53.

The Debt Service millage rate is .50. Voter approval of 1999 ballot Proposals A, B, and C was based on maintenance of a millage rate not to exceed .75 for the next 12 years, unless voters approve additional bonds.

The Refuse millage rate is proposed at 1.06 mills, an increase of .08 mills due to the decline in taxable value and increased disposal cost.

Troy successfully meets the challenge of keeping tax rates low by providing strong, responsible leadership and offering efficient City services. This was possible with a strong and growing tax base.

Like all cities in Michigan, we will have to contend with a declining taxable value for the next several years.

The 2012/13 budget for the General Fund, Refuse Fund, Debt Service Fund and Capital Fund totals \$69.3 million, including all transfers. The General Fund budget of \$50.1 million provides funding toward the majority of services available to City residents.

When comparing General Fund operating expenses from year to year there is a decrease of \$2.1 million or 4%.

This was made possible by the elimination of 17 full-time positions through attrition and lay-offs.

The estimated Unreserved/ Undesignated Fund Balance is \$7.5 million; 15% of the General Fund budget.

General Fund operating revenues are projected to decrease 3.2%, \$1.4 million under the 2011/12 budget, to \$41.9 million.

The increase in Charges for Services revenue is attributable to a slight increase in Parks and Recreation receipts and cable franchise fees, which was offset by a reduction in property tax revenue of \$1.4 million.

The General Fund budget is balanced by utilizing Fund Balance as a revenue source in the amount of \$0.8 million. The re-appropriation of \$0.8 million is made up of \$500,000 from the General Fund Unreserved/ Undesignated Fund Balance, and \$250,000 from Volunteer Firefighter Incentive Reserved Fund Balance. The Unreserved/ Undesignated Fund Balance remains within an acceptable range of 10% - 17%.

General Fund operating expenditures will decrease \$2.1 million, or 4%, due to a reduction in full-time employees through attrition and lay-offs.

The City does not incrementally budget by adding automatic increases to the prior year's numbers therefore departments are required to justify their current operations and any increases.

- **Capital Improvements**

The total capital improvements program of \$11.6 million is composed of projects that benefit the community as a whole, including street improvements.



Several of the capital improvement activities are made possible by grant funds leveraged with local funds.

The following projects highlight the 2012/13 capital improvements program:

- ✓ Neighborhood road repair and replacement
- ✓ Major road improvements
- ✓ Sidewalk program
- ✓ Storm drain improvements

- **Personnel Costs and Staffing Levels**

Personnel costs continue to be the largest portion of the General Fund budget at 68.9%, down from 70.5% last year.

The total personnel expenditure for 2012/13 is \$34.5 million, which represents a \$2.3 million or 6.3% decrease from last year's budget, after the reduction of 17 full-time positions and the full funding of our other postemployment benefits.

The following 17 positions have been deleted from the 2012/13 budget:

- **Police (17)**
  - Lieutenant
  - Police Officer (10)
  - Police Service Aide (2)
  - Records Clerk
  - Sergeant (2)
  - Secretary

Over the last 9 years the number of full-time City employees has been decreased by 175 positions. City Management continues to investigate cost-cutting measures through attrition, consolidation and privatization of activities, while trying to avoid a reduction in the level of service in public safety that our residents have come to expect. However, continued reduction in normal revenue sources, as well as the very real possibility of continued decreases in state revenue sharing funds promulgated by the state legislature, will impact the level of service we can offer.

- **Future Projects**

Our future infrastructure needs are literally hundreds of millions of dollars, mostly in the area of road improvements and storm water management. We will continue to search out funding sources to meet these future projects.

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Our most important objective for the coming year is to adopt a 3-year budget and continue to seek the most cost effective way to deliver City services, with the revenue limitations we have to contend with such as no flexibility in the millage rate and decreasing property values.



### 2012/13 BUDGET AT A GLANCE

The City's General Fund budget of \$50.1 million decreased by \$2.1 million or 4% from the previous year. A substantial portion of the decrease is attributable to the reduction of employees through attrition and lay-offs, which were necessitated by the reduction of taxable value.

The average homeowner's tax bill for City services, based on a taxable value of \$86,710, will amount to \$832 compared to \$877 last year, a reduction of \$45.

The City reduced its full-time work force by 17 positions to 317 employees, which represents 4 employees for every 1,000 Troy residents, and approximately 3 employees per 1,000 people who work in the city. The 17 positions were reduced through attrition and lay-offs. Job responsibilities were redistributed among current employees and outside contractors, and service levels were adjusted.

The budget calls for utilization of Fund Balance reserves of \$0.8 million. The undesignated General Fund reserves are anticipated to equal at least 15% of the recommended budget.

City Management is projecting a 4.9% reduction in taxable value for 2012 and subsequent years to a lesser extent.

The budget includes funding for the following programs:

- ✓ \$7.1 million - Street construction and reconstruction projects, utilizing grants and capital funds
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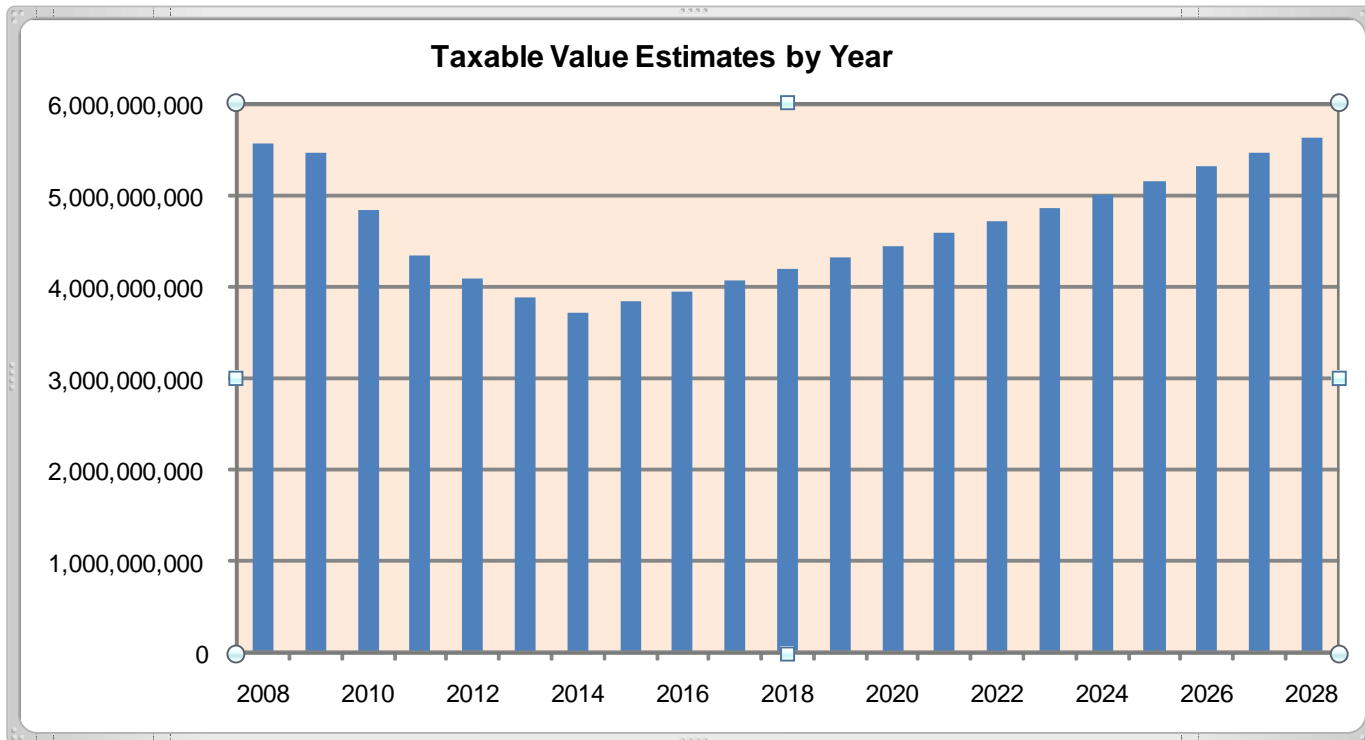


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**TAXABLE VALUE ESTIMATES**

Estimate of Length of Time to Return to 2008 Taxable Value Level  
Based on a Market Recovery after 2014  
And including a 3% Cap on Taxable Value Increases from 2015 Forward

Year	Taxable Value
2008	5,562,596,010
2009	5,459,779,936
2010	4,843,613,012
2011	4,330,167,130
2012	4,092,428,806
2013	3,892,319,760
2014	3,724,499,993
2015	3,836,234,993
2016	3,951,322,043
2017	4,069,861,704
2018	4,191,957,555
2019	4,317,716,282
2020	4,447,247,770
2021	4,580,665,203
2022	4,718,085,159
2023	4,859,627,714
2024	5,005,416,545
2025	5,155,579,042
2026	5,310,246,413
2027	5,469,553,805
2028	5,633,640,420





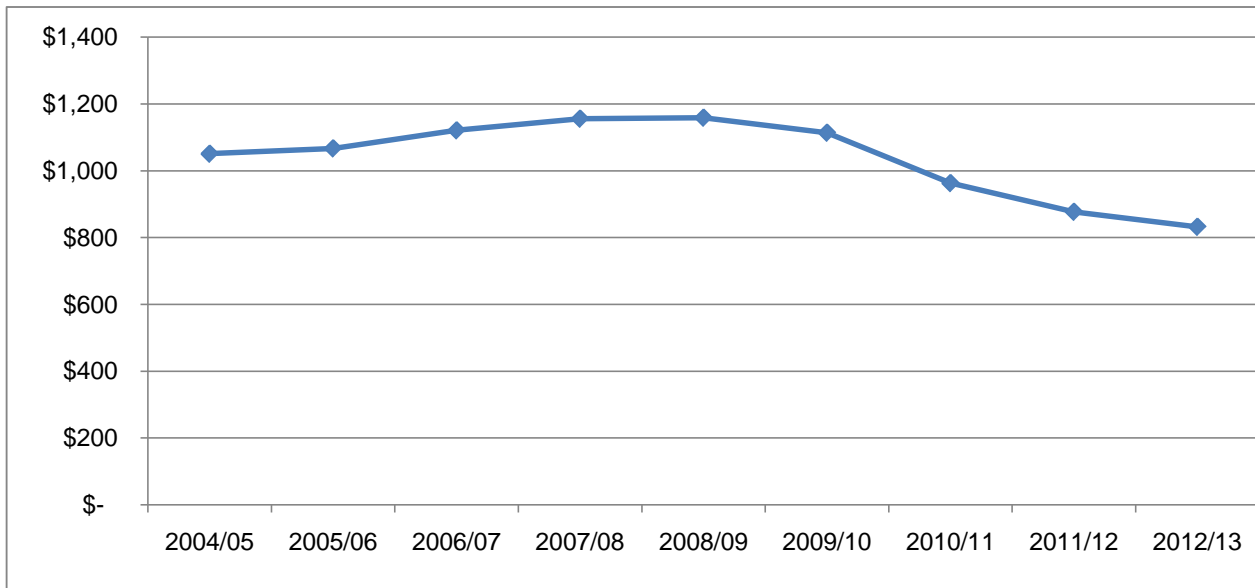
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**SUMMARY OF MILLAGE REQUIREMENTS**

	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	Proposed 2010/11	Proposed 2011/12	Proposed 2012/13
General Operating	6.25	6.50	6.50	6.50	6.50	6.50	6.50	6.50	6.50
Refuse	0.83	0.83	0.83	0.68	0.68	0.75	0.87	0.98	1.06
Capital	1.87	1.62	1.60	1.60	1.60	1.53	1.53	1.53	1.53
Debt	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50
<b>Total</b>	<b>9.45</b>	<b>9.45</b>	<b>9.43</b>	<b>9.28</b>	<b>9.28</b>	<b>9.28</b>	<b>9.40</b>	<b>9.51</b>	<b>9.59</b>

Ave. Res. TV      111,203    112,886    118,834    124,597    124,885    120,014    102,940    92,240    86,710

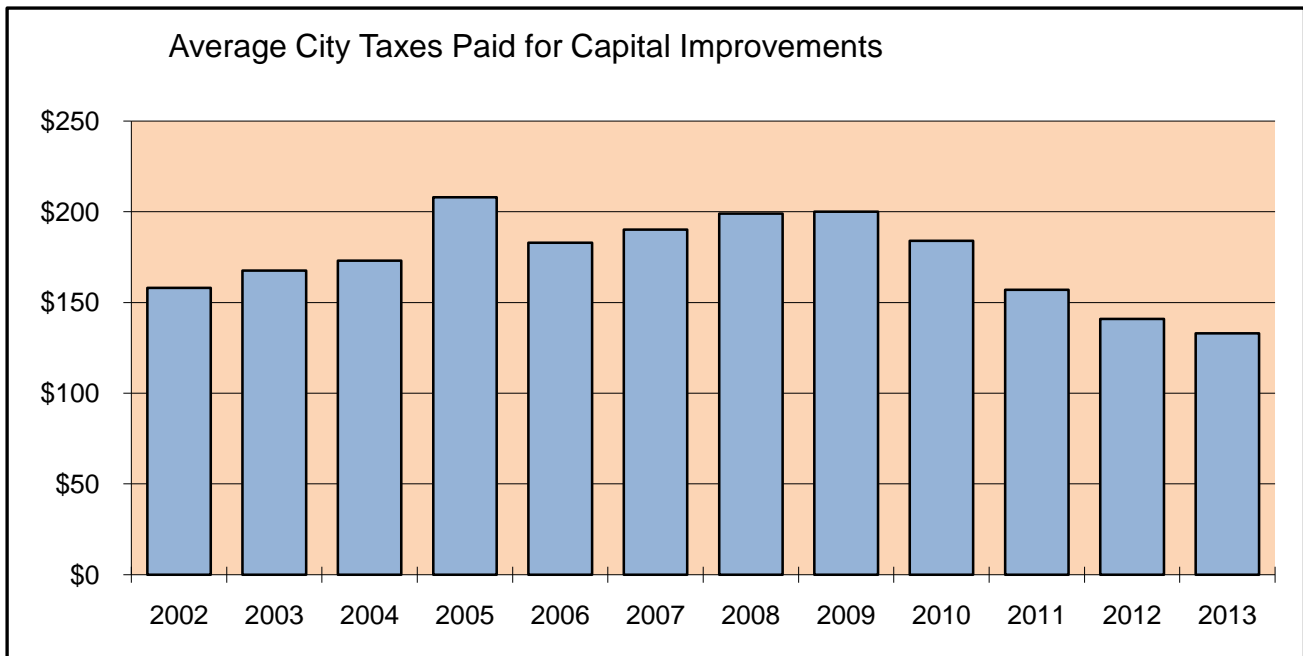
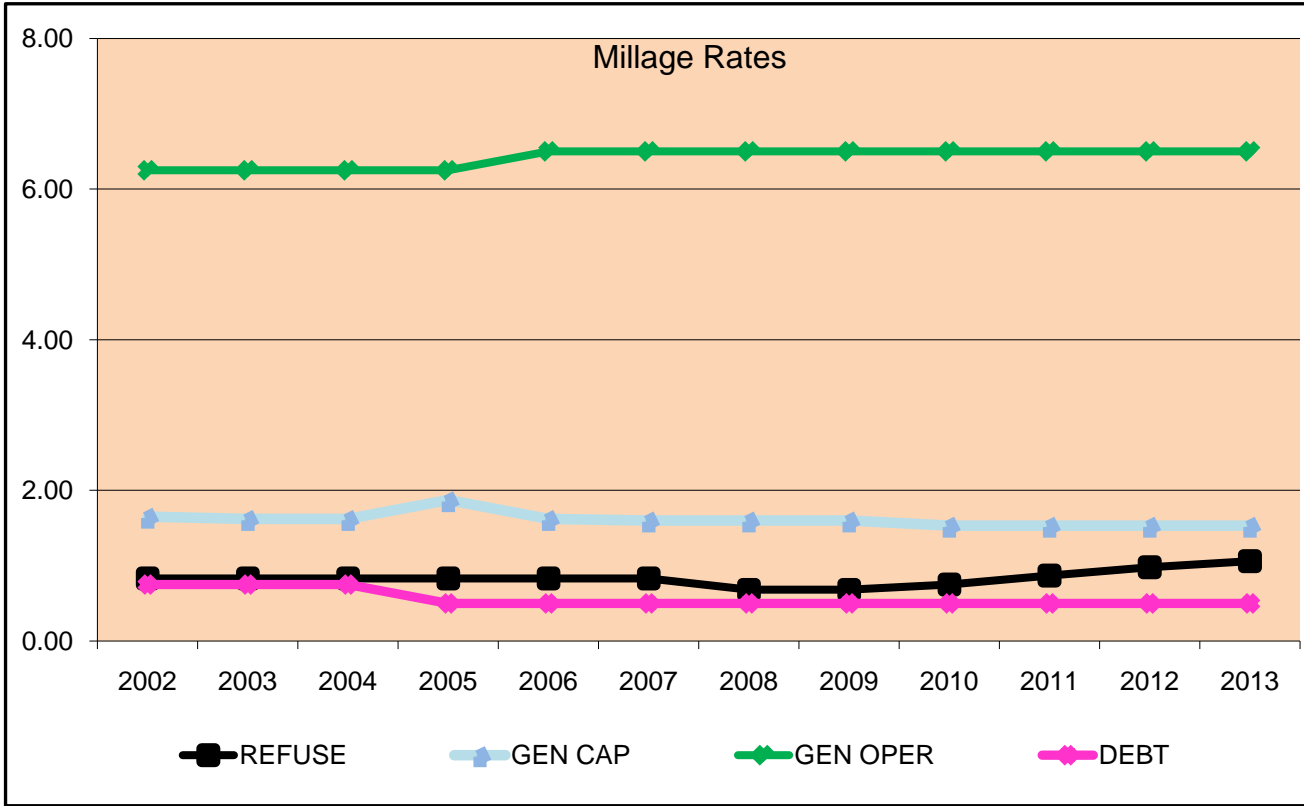
Ave. Res. City Taxes    \$ 1,051    \$ 1,067    \$ 1,121    \$ 1,156    \$ 1,159    \$ 1,114    \$ 963    \$ 877    \$ 832

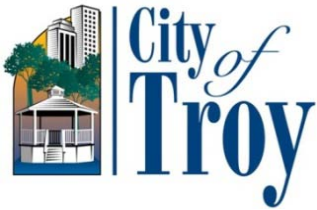




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MILLAGE  
RATES FOR TROY CITIZENS

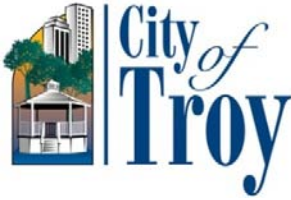




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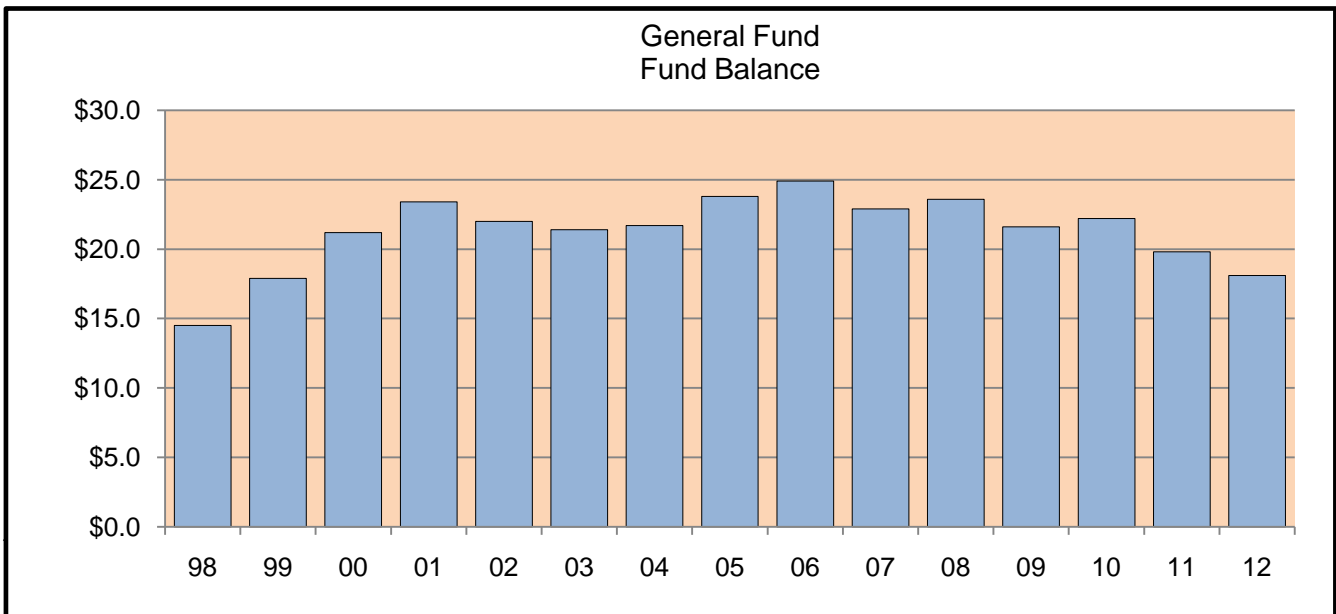
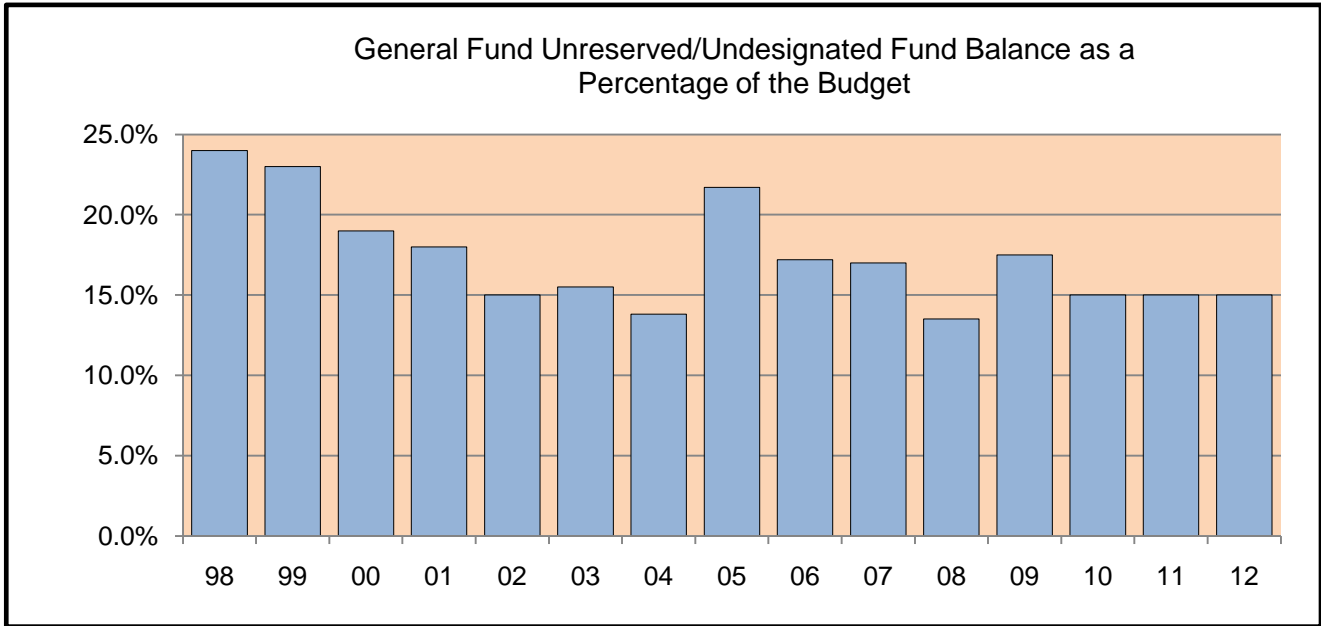
**GENERAL FUND  
REVENUES, EXPENDITURES AND FUND BALANCE**

Description	2009 Actual	2010 Projected	2010 Budget	2011 Budget	2012 Budget	2013 Budget
<b>Revenues</b>						
Taxes	\$ 36,487,455	\$ 35,873,500	\$ 35,908,540	\$ 32,622,500	\$ 30,113,500	\$ 28,642,500
Licenses and Permits	1,237,191	1,050,500	1,579,000	1,080,000	1,096,700	1,111,400
Federal Grants	33,314	-	12,100	17,600	17,600	17,600
State Grants	6,488,998	5,752,000	6,747,500	5,242,500	5,327,500	5,327,500
Contributions - Local	186,245	142,000	168,630	115,000	15,000	15,000
Charges for Services	7,115,476	7,345,450	7,884,750	7,158,250	3,937,850	3,983,850
Fines and Forefeits	1,053,360	1,126,700	1,071,000	1,212,000	1,112,000	1,147,000
Interest and Rents	1,546,222	1,155,840	1,533,640	1,174,340	920,340	941,340
Other Revenue	702,632	645,000	627,500	742,500	722,500	745,500
<b>Total - Revenues</b>	<b>\$ 54,850,893</b>	<b>\$ 53,090,990</b>	<b>\$ 55,532,660</b>	<b>\$ 49,364,690</b>	<b>\$ 43,262,990</b>	<b>\$ 41,931,690</b>
<b>Other Financing Sources</b>						
Operating Transfer In	5,008,469	6,910,460	6,516,510	8,432,810	8,940,250	8,212,200
<b>Total - Revenues and Sources</b>	<b>\$ 59,859,362</b>	<b>\$ 60,001,450</b>	<b>\$ 62,049,170</b>	<b>\$ 57,797,500</b>	<b>\$ 52,203,240</b>	<b>\$ 50,143,890</b>
<b>Expenditures</b>						
Building Inspection	\$ 2,137,944	\$ 1,863,190	\$ 2,019,290	\$ 962,513	748,500	748,500
Council/Exec. Administration	3,748,990	3,550,245	3,731,120	3,548,978	3,290,801	3,319,931
Engineering	2,525,115	2,016,370	2,414,420	1,951,997	1,957,064	1,966,944
Finance	3,182,964	3,159,885	3,150,020	2,825,836	2,645,656	2,660,146
Fire	4,422,113	4,362,820	4,451,610	4,238,338	4,230,627	4,247,307
Library/Museum	4,167,249	3,878,870	4,189,200	2,478,241	174,408	174,408
Other General Government	2,235,374	2,060,002	2,292,290	1,882,141	1,780,909	1,808,299
Parks and Recreation	9,527,699	8,490,481	8,844,530	7,524,747	4,822,465	4,844,322
Police	24,482,227	24,458,680	25,230,580	27,008,140	27,456,784	25,591,826
Streets and Drains	5,687,383	5,274,870	5,726,110	5,376,569	5,096,026	4,782,207
<b>Total - Expenditures</b>	<b>\$ 62,117,058</b>	<b>\$ 59,115,413</b>	<b>\$ 62,049,170</b>	<b>\$ 57,797,500</b>	<b>\$ 52,203,240</b>	<b>\$ 50,143,890</b>
<b>Other Financing Uses</b>						
Operating Transfer Out	-	-	-	-	-	-
<b>Total - Expenditures and Uses</b>	<b>\$ 62,117,058</b>	<b>\$ 59,115,413</b>	<b>\$ 62,049,170</b>	<b>\$ 57,797,500</b>	<b>\$ 52,203,240</b>	<b>\$ 50,143,890</b>
Excess of Revenues Over (Under) Expenditures	\$ (2,257,696)	\$ 886,037	\$ -	\$ -	\$ -	\$ -
Beginning Fund Balance	\$ 23,572,172	\$ 21,314,476	\$ 22,200,513	\$ 19,800,513	\$ 18,050,513	\$ 17,300,513
<b>Ending Fund Balance</b>	<b>\$ 21,314,476</b>	<b>\$ 22,200,513</b>	<b>\$ 22,200,513</b>	<b>\$ 19,800,513</b>	<b>\$ 18,050,513</b>	<b>\$ 17,300,513</b>



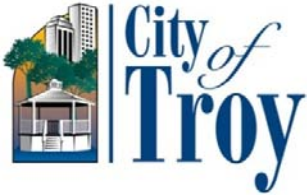
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GENERAL FUND



This chart depicts the cumulative result of excess revenues over or (under) expenditures in the General Fund.

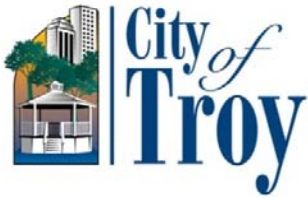




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**GENERAL FUND  
REVENUE SUMMARY BY ACCOUNT**

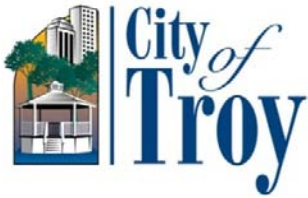
Account # and Description	2009 Actual	2010 Projected	2010 Budget	2011 Budget	2012 Budget	2013 Budget
<b>4000 Revenues</b>						
<b>4401 Taxes</b>						
4402 Property Taxes	\$ 34,072,009	\$ 33,500,000	\$ 33,550,000	\$ 30,500,000	\$ 28,060,000	\$ 26,650,000
4423 Mobile Home Tax	1,500	1,500	1,540	1,500	1,500	1,500
4427 Senior Citizen Housing	31,155	31,000	32,000	31,000	31,000	31,000
4445 Tax Penalties and Interest	688,462	650,000	650,000	600,000	650,000	660,000
4447 Administration Fee	1,694,329	1,691,000	1,675,000	1,490,000	1,371,000	1,300,000
<b>4401 Total - Taxes</b>	<b>\$ 36,487,455</b>	<b>\$ 35,873,500</b>	<b>\$ 35,908,540</b>	<b>\$ 32,622,500</b>	<b>\$ 30,113,500</b>	<b>\$ 28,642,500</b>
<b>4450 Licenses and Permits</b>						
4451.20 Electric, Plumbing, Heat	\$ 6,690	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -
4451.30 Builders	-	-	-	2,000	2,000	2,000
4451.40 Sign Erectors	-	-	-	500	500	500
4451.50 Service Stations	175	-	-	-	-	-
4451.60 Amusements	17,561	19,000	18,000	19,000	19,000	19,000
4451.70 Other	15,889	15,000	7,000	-	-	-
<b>4450 Licenses and Permits</b>	<b>\$ 40,315</b>	<b>\$ 44,000</b>	<b>\$ 35,000</b>	<b>\$ 21,500</b>	<b>\$ 21,500</b>	<b>\$ 21,500</b>
<b>4451 Business Licenses and Permits</b>						
4476.10 Refrigeration and Air Conditioning	\$ 21,050	\$ -	\$ 27,000	\$ -	\$ -	\$ -
4476.15 Building	775,859	580,000	950,000	600,000	612,000	624,000
4476.20 Electrical	85,029	90,000	140,000	100,000	102,000	102,000
4476.25 Heating	52,878	70,000	75,000	75,000	76,500	78,000
4476.30 Plumbing	52,942	50,000	90,000	60,000	61,200	62,400
4476.35 Animal	29,457	30,000	30,000	30,000	30,000	30,000
4476.40 Sidewalks	7,393	7,000	11,000	8,000	8,000	8,000
4476.45 Fence	2,455	2,000	3,000	3,000	3,000	3,000
4476.50 Sewer Inspection	7,624	7,000	16,000	10,000	10,000	10,000
4476.55 Right of Way	8,450	8,000	15,000	10,000	10,000	10,000
4476.60 Multiple Dwelling Inspection	20,325	28,000	24,000	28,000	28,000	28,000
4476.65 Grading	2,120	2,000	7,000	2,000	2,000	2,000
4476.70 Fire Protection	61,301	60,000	68,000	60,000	60,000	60,000
4476.75 Occupancy	30,409	25,000	40,000	25,000	25,000	25,000
4476.80 Sign	35,724	36,000	45,000	40,000	40,000	40,000
4476.85 Fireworks	625	500	-	500	500	500
4476.90 Hazardous Materials	2,275	10,000	1,000	5,000	5,000	5,000
4476.95 Miscellaneous	960	1,000	2,000	2,000	2,000	2,000
<b>4476 Non-Business Licenses and Permits</b>	<b>\$ 1,196,876</b>	<b>\$ 1,006,500</b>	<b>\$ 1,544,000</b>	<b>\$ 1,058,500</b>	<b>\$ 1,075,200</b>	<b>\$ 1,089,900</b>
<b>4450 Total - Licenses and Permits</b>	<b>\$ 1,237,191</b>	<b>\$ 1,050,500</b>	<b>\$ 1,579,000</b>	<b>\$ 1,080,000</b>	<b>\$ 1,096,700</b>	<b>\$ 1,111,400</b>
<b>4501 Federal Grants</b>						
4507 Domestic Preparedness	\$ 486	\$ -	\$ -	\$ -	\$ -	\$ -
4510 Federal Grant- VEST	25,683	-	6,500	12,000	12,000	12,000
4512 MCOLES Police Academy	-	-	5,600	5,600	5,600	5,600
4524 Fed Grant - OHSP	7,145	-	-	-	-	-
<b>4501 Total - Federal Grants</b>	<b>\$ 33,314</b>	<b>\$ -</b>	<b>\$ 12,100</b>	<b>\$ 17,600</b>	<b>\$ 17,600</b>	<b>\$ 17,600</b>
<b>4539 State Grants</b>						
4543.100 Criminal Justice	\$ 27,705	\$ 27,000	\$ 30,000	\$ 27,000	\$ 27,000	\$ 27,000
4543.120 911 Training	19,025	21,000	-	20,000	20,000	20,000
4543.130 Oakland County NET	13,311	13,000	7,500	7,500	7,500	7,500
<b>4543 State Grants Pub Safety</b>	<b>\$ 60,041</b>	<b>\$ 61,000</b>	<b>\$ 37,500</b>	<b>\$ 54,500</b>	<b>\$ 54,500</b>	<b>\$ 54,500</b>
4566.LIBRARY Library	\$ 50,856	\$ 18,000	\$ 35,000	\$ 15,000	\$ -	\$ -
<b>4566 State Grants-Culture</b>	<b>\$ 50,856</b>	<b>\$ 18,000</b>	<b>\$ 35,000</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>



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Account # and Description	2009 Actual	2010 Projected	2010 Budget	2011 Budget	2012 Budget	2013 Budget
4574.010 Homestead Exempt Reimbursement	\$ 3,435	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
4574.020 Liquor Licenses	60,667	68,000	70,000	68,000	68,000	68,000
4574.030 Sales Tax	6,313,999	5,600,000	6,600,000	5,100,000	5,200,000	5,200,000
<b>4574 State Revenue Sharing</b>	<b>\$ 6,378,101</b>	<b>\$ 5,673,000</b>	<b>\$ 6,675,000</b>	<b>\$ 5,173,000</b>	<b>\$ 5,273,000</b>	<b>\$ 5,273,000</b>
<b>4539 Total - State Grants</b>	<b>\$ 6,488,998</b>	<b>\$ 5,752,000</b>	<b>\$ 6,747,500</b>	<b>\$ 5,242,500</b>	<b>\$ 5,327,500</b>	<b>\$ 5,327,500</b>
<b>4580 Contributions - Local</b>						
4582 Public Safety	\$ 45,226	\$ 19,000	\$ 22,630	\$ 15,000	\$ 15,000	\$ 15,000
4587 Library-Penal Fines	108,261	100,000	116,000	100,000	-	-
4588 Library-Mini Grants	2,700	5,000	-	-	-	-
4589 County-West Nile	30,058	18,000	30,000	-	-	-
<b>4580 Total - Contributions - Local</b>	<b>\$ 186,245</b>	<b>\$ 142,000</b>	<b>\$ 168,630</b>	<b>\$ 115,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>
<b>4600 Charges for Services</b>						
4607.010 Animal Impounds	\$ 975	\$ 1,200	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
4607.015 Police Auto Crash Property Damage	-	-	135,000	-	-	-
4607.016 Police Injury Accident Recovery	-	-	61,500	-	-	-
4607.020 Building Board of Appeal	1,150	1,000	1,500	1,000	1,000	1,000
4607.025 Business Occupany Permit	200	7,500	75,000	7,500	7,500	7,500
4607.030 CATV Franchise Fee	969,142	950,000	950,000	950,000	950,000	960,000
4607.035 Police Fuel Surcharge	-	-	100,000	-	-	-
4607.040 Non Resident Library Card	19,600	16,000	16,000	16,000	-	-
4607.045 Non Resident Internet	1,440	6,000	20,000	6,000	-	-
4607.050 Miscellaneous	3,911	1,000	1,000	1,000	1,000	1,000
4607.060 Museum Program Fees	61,558	67,000	53,000	10,000	-	-
4607.064 Museum - Admission	-	20,000	20,000	5,000	-	-
4607.066 Nature Center - Admission	-	13,000	25,000	10,000	-	-
4607.070 Plan Review Fee	58,378	57,000	80,000	50,000	50,000	50,000
4607.085 NSF Fees	12,406	12,000	13,000	12,000	12,000	12,000
4607.090 P.U.D. Application Fee	12,728	12,000	20,000	15,000	15,000	15,000
4607.095 Police Arrest Booking	-	-	158,600	-	-	-
4607.110 Site Plans	22,800	25,000	40,000	25,000	25,000	25,000
4607.135 Telecom - METRO	234,277	230,000	230,000	230,000	230,000	230,000
4607.140 Towing Fees	12,080	20,000	20,000	20,000	20,000	20,000
4607.150 Vital Statistics	133,482	130,000	135,000	135,000	135,000	140,000
4607.170 Zoning Board of Appeal	5,330	6,000	8,000	6,000	6,000	6,000
4607.180 Zoning Fees	12,800	5,000	15,000	5,000	5,000	5,000
<b>4607 Charges for Services - Fees</b>	<b>\$ 1,562,257</b>	<b>\$ 1,579,700</b>	<b>\$ 2,178,600</b>	<b>\$ 1,505,500</b>	<b>\$ 1,458,500</b>	<b>\$ 1,473,500</b>
4626.010 Cemetery-Open & Close	\$ 3,850	\$ 4,000	\$ 6,000	\$ 4,000	\$ 4,000	\$ 4,000
4626.020 Court Ordered Payment & In	12,259	8,000	12,000	12,000	12,000	12,000
4626.030 County Road Maintenance	249,691	250,000	250,000	250,000	-	-
4626.060 DPW Services	35,616	30,000	25,000	30,000	30,000	30,000
4626.070 Duplicating & Photostat	40,668	40,000	40,000	40,000	40,000	40,000
4626.080 Election Services	310	150	500	100	100	100
4626.085 School Elections	-	3,300	500	3,300	3,300	3,300
4626.090 Engineering Fees	981,476	1,200,000	800,000	1,000,000	1,200,000	1,200,000
4626.095 Inspections - Madison Heights	11,000	26,400	26,000	26,400	-	-
4626.100 Landscape/Tree Preservation Plan	10,976	8,000	5,000	8,000	8,000	8,000
4626.110 Microfilming	3,809	3,000	5,000	5,000	5,000	5,000
4626.120 Miscellaneous	8,332	8,000	10,000	10,000	10,000	10,000
4626.125 Passports	51,492	50,000	50,000	50,000	50,000	50,000
4626.130 Police Services-Contractual	101,181	57,600	40,000	50,000	50,000	50,000
4626.135 Police Service-Clawson	200,309	203,000	203,000	203,000	203,000	209,000
4626.140 Police Inspection Reports	44,070	40,000	50,000	40,000	40,000	40,000
4626.141 Police PBT	10,135	2,500	10,000	2,500	2,500	2,500



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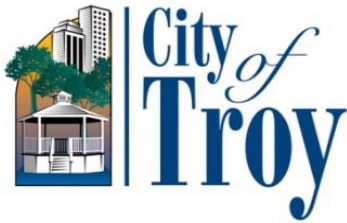
Account # and Description	2009 Actual	2010 Projected	2010 Budget	2011 Budget	2012 Budget	2013 Budget
4626.145 Police APCO Training	\$ -	\$ -	\$ 5,650	\$ 5,650	\$ 5,650	\$ 5,650
4626.170 ROW Fees	9,540	10,000	20,000	10,000	10,000	10,000
4626.210 Soil Erosion	21,570	20,000	30,000	30,000	30,000	30,000
4626.220 Special Right of Way Maintenance	25,706	25,000	40,000	40,000	40,000	40,000
4626.230 Weed Cutting	23,251	24,000	20,000	24,000	24,000	24,000
<b>4626 Charges/Services Rendered</b>	<b>\$ 1,845,241</b>	<b>\$ 2,012,950</b>	<b>\$ 1,648,650</b>	<b>\$ 1,843,950</b>	<b>\$ 1,767,550</b>	<b>\$ 1,773,550</b>
4642.010 Abandoned Vehicles	\$ 26,274	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
4642.020 Auction Confiscated Property	13,048	20,000	15,000	20,000	20,000	20,000
4642.050 Landscaping & Greenbelt	-	10,000	10,000	12,000	12,000	12,000
4642.070 Miscellaneous	11,337	20,000	5,000	20,000	20,000	20,000
4642.080 Printed Materials	2,476	1,000	4,500	1,000	1,000	1,000
4642.100 Recreation & OEC Merchandise	35,725	31,000	30,000	15,000	-	-
4642.115 Senior Store	14,903	20,000	20,000	20,000	-	-
4642.120 Sign Installations	159	1,000	3,000	1,000	1,000	1,000
4642.130 Smart Tickets	5,545	5,000	-	5,000	5,000	5,000
4642.150 Tree Planting	2,880	2,800	5,000	2,800	2,800	2,800
<b>4642 Charges/Service - Sales</b>	<b>\$ 112,347</b>	<b>\$ 160,800</b>	<b>\$ 142,500</b>	<b>\$ 146,800</b>	<b>\$ 111,800</b>	<b>\$ 111,800</b>
4651.040 Miscellaneous	\$ 14	\$ -	\$ 1,000	\$ -	\$ -	\$ -
4651.050 Outdoor Education Center	55,872	60,000	79,000	15,000	-	-
4651.074 Senior Citizen Activities	285,583	350,000	350,000	370,000	-	-
4651.075 Community Center Passes	1,510,191	1,475,000	1,625,000	1,525,000	-	-
4651.076 Community Center Swim Programs	234,586	230,000	210,000	230,000	-	-
4651.077 Community Center Fitness Classes	79,630	81,000	110,000	92,000	-	-
4651.078 Community Center Programs/Events	36,498	26,000	40,000	30,000	-	-
4651.080 Summer Program	1,393,257	1,370,000	1,500,000	1,400,000	600,000	625,000
<b>4651 Charges/Service-Use/Administration</b>	<b>\$ 3,595,631</b>	<b>\$ 3,592,000</b>	<b>\$ 3,915,000</b>	<b>\$ 3,662,000</b>	<b>\$ 600,000</b>	<b>\$ 625,000</b>
<b>4600 Total - Charges for Services</b>	<b>\$ 7,115,476</b>	<b>\$ 7,345,450</b>	<b>\$ 7,884,750</b>	<b>\$ 7,158,250</b>	<b>\$ 3,937,850</b>	<b>\$ 3,983,850</b>
<b>4655 Fines and Forfeits</b>						
4655.010 County Reimbursement-Court	\$ 345,751	\$ 370,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000
4655.015 DMIF	189	-	-	-	-	-
4655.020 Drug Forfeiture Proceed	270,304	250,000	225,000	270,000	270,000	270,000
4655.022 Police Investigations Reimburse	-	67,700	-	68,000	68,000	68,000
4655.030 False Alarms-Fire	9,400	26,000	12,000	26,000	26,000	26,000
4655.040 False Alarms-Police	169,030	220,000	170,000	220,000	250,000	260,000
4655.046 Federal Drug Forfeiture	6,382	-	10,000	10,000	10,000	10,000
4655.050 Library-Book Fines	133,614	130,000	130,000	130,000	-	-
4655.060 O.U.I.L Reimbursement	67,604	40,000	70,000	55,000	55,000	60,000
4655.065 Civil Infractions	1,095	2,000	2,000	2,000	2,000	2,000
4655.066 State Drug Forfeiture	48,634	20,000	50,000	30,000	30,000	50,000
4655.070 Bond Processing Fees	1,358	1,000	2,000	1,000	1,000	1,000
<b>4655 Total - Fines and Forfeits</b>	<b>\$ 1,053,361</b>	<b>\$ 1,126,700</b>	<b>\$ 1,071,000</b>	<b>\$ 1,212,000</b>	<b>\$ 1,112,000</b>	<b>\$ 1,147,000</b>
<b>4664 Interest and Rents</b>						
4667.010 Building Rent	\$ 242,213	\$ 240,000	\$ 300,000	\$ 250,000	\$ 250,000	\$ 250,000
4667.015 Communication Tower Rent	50,400	57,600	50,400	57,600	57,600	57,600
4667.020 Concession Stand Rental	3,325	3,500	3,500	3,500	3,500	3,500
4667.025 Community Center Rent	235,828	251,000	280,000	260,000	-	-
4667.028 Flynn Park - Beaumont	15,000	15,240	15,240	15,240	15,240	15,240
4667.030 Gazebo Rental	3,150	5,000	11,000	2,000	-	-
4667.045 Library Café Rental	750	4,500	4,500	4,500	-	-
4667.050 Library Rent-AV	16,822	15,000	15,000	16,000	-	-
4667.060 Library Rent-Books	2,315	2,000	2,500	2,500	-	-
4667.075 Field Maintenance	53,058	50,000	40,000	50,000	51,000	52,000



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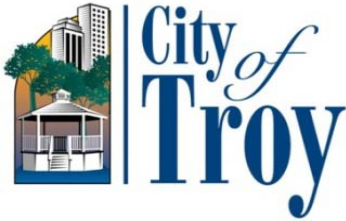
Account # and Description	2009 Actual	2010 Projected	2010 Budget	2011 Budget	2012 Budget	2013 Budget
4667.085 Parking Lot (SMART)	\$ 176,918	\$ 184,000	\$ 185,000	\$ 185,000	\$ 185,000	\$ 185,000
4667.095 Tennis Bubble Rent	27,636	28,000	26,500	28,000	28,000	28,000
<b>4667 Rent Income</b>	<b>\$ 827,415</b>	<b>\$ 855,840</b>	<b>\$ 933,640</b>	<b>\$ 874,340</b>	<b>\$ 590,340</b>	<b>\$ 591,340</b>
4669.020 Investment Income	\$ 718,807	\$ 300,000	\$ 600,000	\$ 300,000	\$ 330,000	\$ 350,000
<b>4669 Investment Income</b>	<b>\$ 718,807</b>	<b>\$ 300,000</b>	<b>\$ 600,000</b>	<b>\$ 300,000</b>	<b>\$ 330,000</b>	<b>\$ 350,000</b>
<b>4664 Total - Interest and Rents</b>	<b>\$ 1,546,222</b>	<b>\$ 1,155,840</b>	<b>\$ 1,533,640</b>	<b>\$ 1,174,340</b>	<b>\$ 920,340</b>	<b>\$ 941,340</b>
<b>4671 Other Revenue</b>						
4675.040 Contributions-Library	\$ -	\$ 1,000	\$ -	\$ 1,000	\$ -	\$ -
4675.050 Contributions-Fire Dept	3	-	-	-	-	-
4675.060 Contributions-Miscellaneous	6,000	-	-	-	-	-
4675.070 Contributions-Museum	76,170	70,000	20,000	40,000	-	-
4675.080 Contributions-Police Department	5,679	5,000	5,000	5,000	5,000	5,000
4675.090 Contributions-Police - Recovery	-	-	12,500	-	-	-
4675.110 Contributions-Parks & Recreation	16,627	1,000	10,000	1,000	1,000	1,000
<b>4675 Total - Contributions - Private</b>	<b>\$ 104,479</b>	<b>\$ 77,000</b>	<b>\$ 47,500</b>	<b>\$ 47,000</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>
<b>4676 Reimbursements</b>						
4676.010 Reimbursements	\$ 5,428	\$ -	\$ -	\$ -	\$ -	\$ -
<b>4676 Total - Reimbursements</b>	<b>\$ 5,428</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
4677.226 Admin. Charges - Refuse	\$ -	\$ 50,000	\$ 50,000	\$ 51,500	\$ 53,000	\$ 55,000
4677.301 Admin. Charges - Debt Services	46,440	50,000	50,000	51,500	53,000	55,000
4677.584 Admin. Charges - Sylvan Glen	45,420	50,000	50,000	51,500	53,000	55,000
4677.590 Admin. Charges - Sewer	124,000	150,000	150,000	195,000	201,000	207,000
4677.591 Admin. Charges - Water	142,000	175,000	175,000	250,000	258,000	266,000
4677.661 Admin. Charges - Motor Pool	39,000	50,000	50,000	51,500	53,000	55,000
4677.731 Retirement System	-	25,000	25,000	25,000	26,000	27,000
<b>4677 Administrative Charges</b>	<b>\$ 396,860</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>	<b>\$ 676,000</b>	<b>\$ 697,000</b>	<b>\$ 720,000</b>
4687.010 Refunds-Legal Fees	\$ 5,318	\$ 3,500	\$ 10,000	\$ 5,000	\$ 5,000	\$ 5,000
4687.040 Rebates	97,395	4,500	10,000	4,500	4,500	4,500
<b>4687 Refunds &amp; Rebates</b>	<b>\$ 102,713</b>	<b>\$ 8,000</b>	<b>\$ 20,000</b>	<b>\$ 9,500</b>	<b>\$ 9,500</b>	<b>\$ 9,500</b>
4671 Miscellaneous	93,151	10,000	10,000	10,000	10,000	10,000
<b>4671 Other Revenues</b>	<b>\$ 702,631</b>	<b>\$ 645,000</b>	<b>\$ 627,500</b>	<b>\$ 742,500</b>	<b>\$ 722,500</b>	<b>\$ 745,500</b>
<b>4000 Total - Revenues</b>	<b>\$ 54,850,893</b>	<b>\$ 53,090,990</b>	<b>\$ 55,532,660</b>	<b>\$ 49,364,690</b>	<b>\$ 43,262,990</b>	<b>\$ 41,931,690</b>
<b>4695 Other Financing Sources</b>						
<b>4699 Operating Transfer In</b>						
4699.101 Transfer From General	\$ -	\$ -	\$ -	\$ 2,400,000	\$ 1,750,000	\$ 750,000
4699.202 Transfer From M/S Fund	2,417,128	1,991,230	2,163,000	1,887,960	1,926,270	1,943,390
4699.203 Transfer From L/S Fund	1,505,421	1,543,190	1,772,240	1,721,940	1,821,420	1,828,250
4699.243 Transfer From LDFA	10,000	50,000	50,000	50,000	50,000	50,000
4699.248 Transfer From DDA	207,607	402,570	481,270	376,560	376,560	376,560
4699.250 Transfer From Brownfield	10,000	925,000	25,000	25,000	25,000	25,000
4699.257 Transfer From Budget Stabilization	54,113	306,000	300,000	305,000	305,000	305,000
4699.401 Transfer From Capital	100,000	-	-	-	1,500,000	2,228,000
4699.403 Transfer From Special Assessment	-	1,000,000	1,000,000	1,000,000	500,000	-
4699.590 Transfer From Sewer	704,200	692,470	725,000	666,350	686,000	706,000
<b>4699 Total - Operating Transfer In</b>	<b>\$ 5,008,469</b>	<b>\$ 6,910,460</b>	<b>\$ 6,516,510</b>	<b>\$ 8,432,810</b>	<b>\$ 8,940,250</b>	<b>\$ 8,212,200</b>
<b>4695 Total-Other Financing Sources</b>	<b>\$ 5,008,469</b>	<b>\$ 6,910,460</b>	<b>\$ 6,516,510</b>	<b>\$ 8,432,810</b>	<b>\$ 8,940,250</b>	<b>\$ 8,212,200</b>
<b>1010 Total-General Fund Revenues</b>	<b>\$ 59,859,362</b>	<b>\$ 60,001,450</b>	<b>\$ 62,049,170</b>	<b>\$ 57,797,500</b>	<b>\$ 52,203,240</b>	<b>\$ 50,143,890</b>



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**GENERAL FUND  
BUDGETARY CENTERS BY OBJECT**

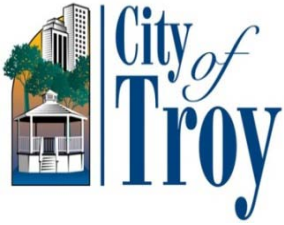
Description	2009 Actual	2010 Projected	2010 Budget	2011 Budget	2012 Budget	2013 Budget
<b><u>Building Inspection</u></b>						
Personal Services Control	\$ 1,952,714	\$ 1,637,670	\$ 1,752,230	\$ 720,320	\$ -	\$ -
Supplies	6,973	11,700	36,300	7,880	-	-
Other Services/Charges	178,257	213,820	230,760	234,313	748,500	748,500
<b>Total - Building Inspection</b>	<b>\$ 2,137,944</b>	<b>\$ 1,863,190</b>	<b>\$ 2,019,290</b>	<b>\$ 962,513</b>	<b>\$ 748,500</b>	<b>\$ 748,500</b>
<b><u>Council/Executive Administration</u></b>						
Personal Services Control	\$ 3,167,382	\$ 2,829,535	\$ 3,022,240	\$ 2,831,348	\$ 2,562,521	\$ 2,591,651
Supplies	106,087	123,650	105,310	110,520	110,520	110,520
Other Services/Charges	475,521	597,060	603,570	607,110	617,760	617,760
<b>Total - Council/Executive Admin.</b>	<b>\$ 3,748,990</b>	<b>\$ 3,550,245</b>	<b>\$ 3,731,120</b>	<b>\$ 3,548,978</b>	<b>\$ 3,290,801</b>	<b>\$ 3,319,931</b>
<b><u>Engineering</u></b>						
Personal Services Control	\$ 2,091,914	\$ 1,651,400	\$ 1,940,860	\$ 1,590,297	\$ 1,622,364	\$ 1,632,244
Supplies	19,967	22,050	27,000	22,000	22,000	22,000
Other Services/Charges	413,234	342,920	446,560	339,700	312,700	312,700
<b>Total - Engineering</b>	<b>\$ 2,525,115</b>	<b>\$ 2,016,370</b>	<b>\$ 2,414,420</b>	<b>\$ 1,951,997</b>	<b>\$ 1,957,064</b>	<b>\$ 1,966,944</b>
<b><u>Finance</u></b>						
Personal Services Control	\$ 2,572,275	\$ 2,645,220	\$ 2,623,040	\$ 2,312,946	\$ 2,177,646	\$ 2,190,136
Supplies	66,933	68,300	69,700	70,050	70,050	70,050
Other Services/Charges	543,755	446,365	457,280	442,840	397,960	399,960
<b>Total - Finance</b>	<b>\$ 3,182,963</b>	<b>\$ 3,159,885</b>	<b>\$ 3,150,020</b>	<b>\$ 2,825,836</b>	<b>\$ 2,645,656</b>	<b>\$ 2,660,146</b>
<b><u>Fire</u></b>						
Personal Services Control	\$ 1,786,845	\$ 1,756,100	\$ 1,764,210	\$ 1,792,028	\$ 1,835,597	\$ 1,845,777
Supplies	363,010	365,650	383,550	321,100	321,100	321,100
Other Services/Charges	2,272,259	2,241,070	2,303,850	2,125,210	2,073,930	2,080,430
<b>Total - Fire</b>	<b>\$ 4,422,114</b>	<b>\$ 4,362,820</b>	<b>\$ 4,451,610</b>	<b>\$ 4,238,338</b>	<b>\$ 4,230,627</b>	<b>\$ 4,247,307</b>
<b><u>Library/Museum</u></b>						
Personal Services Control	\$ 3,010,638	\$ 2,825,700	\$ 3,074,810	\$ 1,630,611	\$ 13,018	\$ 13,018
Supplies	101,591	100,200	119,400	64,900	1,000	1,000
Other Services/Charges	1,055,020	952,970	994,990	782,730	160,390	160,390
<b>Total - Library/Museum</b>	<b>\$ 4,167,249</b>	<b>\$ 3,878,870</b>	<b>\$ 4,189,200</b>	<b>\$ 2,478,241</b>	<b>\$ 174,408</b>	<b>\$ 174,408</b>
<b><u>Other General Government</u></b>						
Personal Services Control	\$ 941,759	\$ 750,157	\$ 851,040	\$ 546,811	\$ 570,939	\$ 584,199
Supplies	30,485	23,000	37,600	35,500	35,500	35,500
Other Services/Charges	1,263,128	1,286,845	1,403,650	1,299,830	1,174,470	1,188,600
<b>Total - Other General Government</b>	<b>\$ 2,235,372</b>	<b>\$ 2,060,002</b>	<b>\$ 2,292,290</b>	<b>\$ 1,882,141</b>	<b>\$ 1,780,909</b>	<b>\$ 1,808,299</b>
<b><u>Police</u></b>						
Personal Services Control	\$ 20,986,711	\$ 20,941,820	\$ 21,498,220	\$ 23,367,170	\$ 23,892,814	\$ 22,017,556
Supplies	508,023	469,870	551,850	557,500	557,500	557,500
Other Services/Charges	2,987,492	3,046,990	3,180,510	3,083,470	3,006,470	3,016,770
<b>Total - Police</b>	<b>\$ 24,482,226</b>	<b>\$ 24,458,680</b>	<b>\$ 25,230,580</b>	<b>\$ 27,008,140</b>	<b>\$ 27,456,784</b>	<b>\$ 25,591,826</b>



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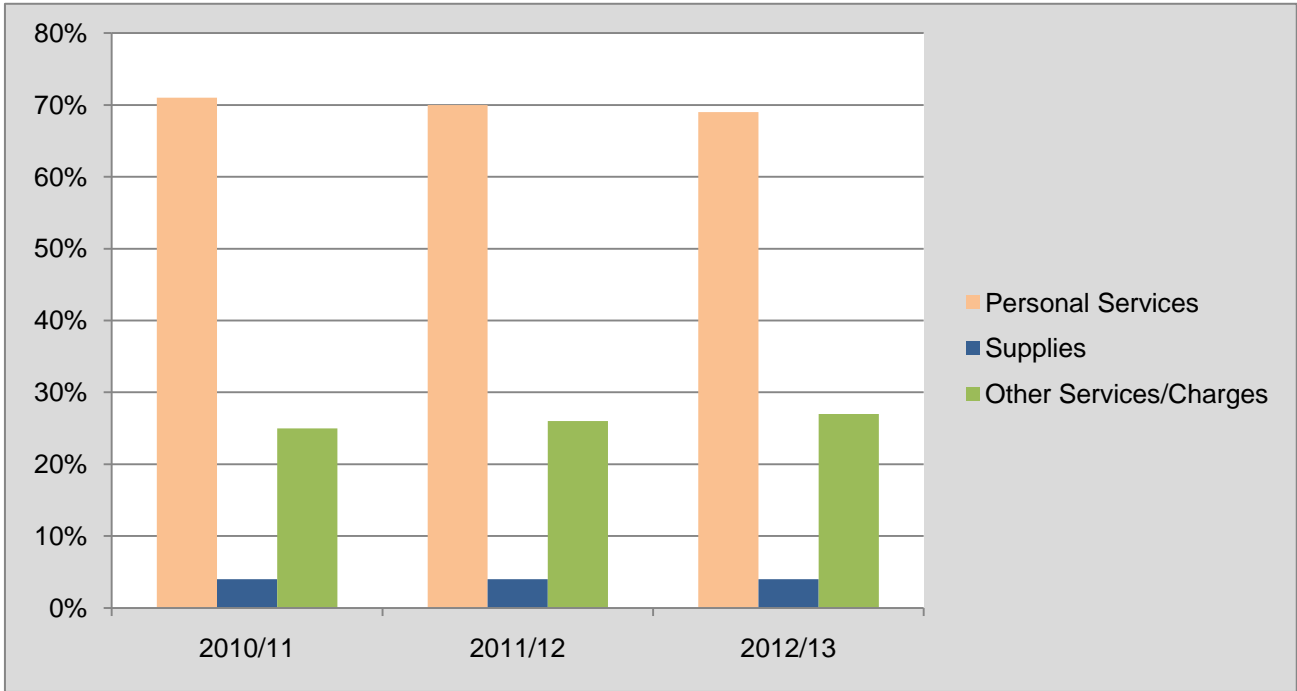
**GENERAL FUND  
BUDGETARY CENTERS BY OBJECT**

Description	2009 Actual	2010 Projected	2010 Budget	2011 Budget	2012 Budget	2013 Budget
<b><u>Parks &amp; Recreation</u></b>						
Personal Services Control	\$ 4,624,042	\$ 4,370,481	\$ 4,292,430	\$ 3,379,147	\$ 1,986,905	\$ 1,998,762
Supplies	1,031,154	584,650	650,300	576,900	331,350	331,350
Other Services/Charges	3,872,502	3,535,350	3,901,800	3,568,700	2,504,210	2,514,210
<b>Total - Parks &amp; Recreation</b>	<b>\$ 9,527,698</b>	<b>\$ 8,490,481</b>	<b>\$ 8,844,530</b>	<b>\$ 7,524,747</b>	<b>\$ 4,822,465</b>	<b>\$ 4,844,322</b>
<b><u>Streets</u></b>						
Personal Services Control	\$ 2,912,518	\$ 2,697,490	\$ 2,979,320	\$ 2,720,409	\$ 2,109,366	\$ 1,586,547
Supplies	870,254	702,070	747,220	735,070	544,410	544,410
Other Services/Charges	1,904,611	1,875,310	1,999,570	1,921,090	2,442,250	2,651,250
<b>Total - Streets</b>	<b>\$ 5,687,383</b>	<b>\$ 5,274,870</b>	<b>\$ 5,726,110</b>	<b>\$ 5,376,569</b>	<b>\$ 5,096,026</b>	<b>\$ 4,782,207</b>
<b>Total - General Fund</b>	<b>\$ 62,117,054</b>	<b>\$ 59,115,413</b>	<b>\$ 62,049,170</b>	<b>\$ 57,797,500</b>	<b>\$ 52,203,240</b>	<b>\$ 50,143,890</b>



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**GENERAL FUND  
EXPENDITURES BY OBJECT**



This graph shows expenditures by object as a percent of the General Fund.



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**GENERAL FUND  
EXPENDITURES HISTORY BY DEPARTMENT**

Description	2009 Actual	2010 Budget	2011 Budget	2012 Budget	2013 Budget
<b><u>Building Inspection</u></b>					
Building Inspection	\$ 2,137,944	\$ 2,019,290	\$ 962,513	\$ 748,500	\$ 748,500
<b>Total - Building Inspection</b>	<b>\$ 2,137,944</b>	<b>\$ 2,019,290</b>	<b>\$ 962,513</b>	<b>\$ 748,500</b>	<b>\$ 748,500</b>
<b><u>Council/Executive Administration</u></b>					
Council	\$ 63,131	\$ 66,040	\$ 60,393	\$ 59,393	\$ 59,393
Manager	755,340	774,190	1,218,814	1,235,529	1,239,594
Attorney	1,073,949	1,177,280	1,036,260	1,020,762	1,024,822
Elections	267,624	215,450	263,367	243,748	263,563
Clerk	475,399	495,410	478,760	320,974	320,974
Human Resources	595,335	610,290	491,384	410,395	411,585
Community Affairs	518,212	392,460	-	-	-
<b>Total - Council/Executive Admin.</b>	<b>\$ 3,748,990</b>	<b>\$ 3,731,120</b>	<b>\$ 3,548,978</b>	<b>\$ 3,290,801</b>	<b>\$ 3,319,931</b>
<b><u>Engineering</u></b>					
Engineering - General	\$ 2,432,591	\$ 2,336,410	\$ 1,900,946	\$ 1,906,013	\$ 1,915,893
Traffic Engineering	92,524	78,010	51,051	51,051	51,051
<b>Total - Engineering</b>	<b>\$ 2,525,115</b>	<b>\$ 2,414,420</b>	<b>\$ 1,951,997</b>	<b>\$ 1,957,064</b>	<b>\$ 1,966,944</b>
<b><u>Finance</u></b>					
Accounting	\$ 1,146,827	\$ 876,170	\$ 765,140	\$ 738,139	\$ 743,339
Risk Management	3,253	251,400	177,236	185,178	186,258
Independent Audit	62,157	65,000	64,000	65,000	67,000
Purchasing	376,904	378,450	379,798	195,818	195,818
Board of Review	4,661	1,960	2,925	2,925	2,925
Treasurer	628,293	573,340	629,837	632,884	635,344
Assessing	960,869	1,003,700	806,900	825,712	829,462
<b>Total - Finance</b>	<b>\$ 3,182,964</b>	<b>\$ 3,150,020</b>	<b>\$ 2,825,836</b>	<b>\$ 2,645,656</b>	<b>\$ 2,660,146</b>
<b><u>Fire</u></b>					
<b>Total - Fire</b>	<b>\$ 4,422,113</b>	<b>\$ 4,451,610</b>	<b>\$ 4,238,338</b>	<b>\$ 4,230,627</b>	<b>\$ 4,247,307</b>
<b><u>Library/Museum</u></b>					
Library	\$ 3,689,222	\$ 3,662,530	\$ 2,259,670	\$ 97,050	\$ 97,050
Museum Buildings	459,021	507,100	199,773	58,560	58,560
Museum Grounds	19,006	19,570	18,798	18,798	18,798
<b>Total - Library/Museum</b>	<b>\$ 4,167,249</b>	<b>\$ 4,189,200</b>	<b>\$ 2,478,241</b>	<b>\$ 174,408</b>	<b>\$ 174,408</b>





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**GENERAL FUND  
EXPENDITURES HISTORY BY DEPARTMENT**

Description	2009 Actual	2010 Budget	2011 Budget	2012 Budget	2013 Budget
<b><u>Other General Government</u></b>					
City Hall	\$ 810,607	\$ 875,250	\$ 831,350	\$ 716,400	\$ 722,250
District Court	216,500	272,310	243,210	249,760	256,410
Fire-Police Training Center	100,360	105,300	102,060	86,100	87,730
Planning	642,046	516,000	678,306	702,434	715,694
Planning Commission	24,722	29,780	19,581	18,581	18,581
Board of Zoning Appeals	6,006	7,720	7,634	7,634	7,634
Real Estate & Development	435,133	485,930	-	-	-
<b>Total - Other General Government</b>	<b>\$ 2,235,374</b>	<b>\$ 2,292,290</b>	<b>\$ 1,882,141</b>	<b>\$ 1,780,909</b>	<b>\$ 1,808,299</b>
<b><u>Police</u></b>					
<b>Total - Police</b>	<b>\$ 24,482,227</b>	<b>\$ 25,230,580</b>	<b>\$ 27,008,140</b>	<b>\$ 27,456,784</b>	<b>\$ 25,591,826</b>
<b><u>Parks &amp; Recreation</u></b>					
<b>Total - Parks and Recreation</b>	<b>\$ 9,527,699</b>	<b>\$ 8,844,530</b>	<b>\$ 7,524,747</b>	<b>\$ 4,822,465</b>	<b>\$ 4,844,322</b>
<b><u>Streets</u></b>					
<b>Total - Streets</b>	<b>\$ 5,687,383</b>	<b>\$ 5,726,110</b>	<b>\$ 5,376,569</b>	<b>\$ 5,096,026</b>	<b>\$ 4,782,207</b>
<b>Total - General Fund</b>	<b>\$ 62,117,058</b>	<b>\$ 62,049,170</b>	<b>\$ 57,797,500</b>	<b>\$ 52,203,240</b>	<b>\$ 50,143,890</b>



2010/11 –  
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PERSONNEL SUMMARY

EXECUTIVE ADMINISTRATION

Positions	Approved 2009/10		Requested 2010/11		Requested 2011/12		Requested 2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
<b>• City Manager's Office</b>								
City Manager	1		1		1		1	
Assistant City Manager/ Finance & Administration	1		1		1		1	
Assistant City Manager/ Economic Development Services	0.5		1		1		1	
Administrative Aide	1		1		1		1	
Administration Assistant to the City Manager	1		1		1		1	
Cable Production Specialist				1		1		1
Camera Operators				2		2		2
Community Affairs Director			.5		.5		.5	
Economic Development Specialist			1		1		1	
Intern				1		1		1
<b>Total - City Manager's Office</b>	<b>4.5</b>		<b>6.5</b>	<b>4</b>	<b>6.5</b>	<b>4</b>	<b>6.5</b>	<b>4</b>

Positions	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
	<b>• City Attorney's Office</b>							
City Attorney	1		1		1		1	
Assistant City Attorney	1		1		1		1	
Attorney II	3		2	1	2	1	2	1
Clerk/Typist		1						
Legal Assistant	1		1		1		1	
Legal Assistant II	1		1		1		1	
Legal Secretary	1		1		1		1	
<b>Total - City Attorney's Office</b>	<b>8</b>	<b>1</b>	<b>7</b>	<b>1</b>	<b>7</b>	<b>1</b>	<b>7</b>	<b>1</b>



2010/11 –  
2012/13  
Budget

PERSONNEL SUMMARY

EXECUTIVE ADMINISTRATION, CONTINUED

Positions	Approved 2009/10		Requested 2010/11		Requested 2011/12		Requested 2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
<b>• City Clerk's Office</b>								
City Clerk	1		1		1		1	
Deputy City Clerk	1		1		1		1	
Administrative Aide	1		1		1		1	
Clerk/Typist		2		2		0		0
Office Assistant I	1		1		0		0	
Office Assistant II	1		1		0		0	
<b>Total - City Clerk's Office</b>	<b>5</b>	<b>2</b>	<b>5</b>	<b>2</b>	<b>3</b>	<b>0</b>	<b>3</b>	<b>0</b>
<b>• Community Affairs</b>								
Community Affairs Director	1		0		0		0	
Cable Production Assistant		1		0		0		0
Camera Operator		3		0		0		0
Community Affairs Assistant		2		0		0		0
<b>Total - Community Affairs</b>	<b>1</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>• Human Resources</b>								
Human Resources Director	1		1		1		1	
Human Resources Specialist	2		1		0		0	
Office Assistant		1		1		0		0
Secretary II	1		1		1		1	
<b>Total - Human Resources</b>	<b>4</b>	<b>1</b>	<b>3</b>	<b>1</b>	<b>2</b>	<b>0</b>	<b>2</b>	<b>0</b>
<b>Total - Executive Administration</b>	<b>22.5</b>	<b>10</b>	<b>21.5</b>	<b>8</b>	<b>18.5</b>	<b>5</b>	<b>18.5</b>	<b>5</b>



2010/11 –  
2012/13  
Budget

PERSONNEL SUMMARY

Positions	Approved 2009/10		Requested 2010/11		Requested 2011/12		Requested 2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
<b>• Building Inspection</b>								
Director of Building and Zoning	1		1		0		0	
Account Clerk I	3		0		0		0	
Building Inspector	2		1		0		0	
Electrical Inspector	1		1		0		0	
Housing and Zoning Inspector	2		0		0		0	
Housing and Zoning Inspector		2		0		0		0
HVAC Inspector	2		1		0		0	
Inspector Supervisor	2		0		0		0	
Plan Analyst	1		0		0		0	
Plan Examiner/Coordinator	0		0		0		0	
Plumbing Inspector	2		1		0		0	
Secretary II	1		1		0		0	
<b>Total - Building Inspection</b>	<b>17</b>	<b>2</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**• Engineering**

	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
City Engineer	1		1		1		1	
Deputy City Engineer	1		1		1		1	
Civil Engineer	2		2		2		2	
Clerk/Typist		1		1		1		1
Engineering Assistant	1		0		0		0	
Engineering Intern		2		0		0		0
Engineering Specialist	5		4		4		4	
Environmental Specialist	1		0		0		0	
GIS Data Analyst	1		1		1		1	



2010/11 –  
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PERSONNEL SUMMARY

Positions	Approved 2009/10		Requested 2010/11		Requested 2011/12		Requested 2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
<i>• Engineering, continued</i>								
Inspector Supervisor	1		1		1		1	
Land Surveyor	1		1		1		1	
Secretary	1		1		1		1	
Sr. Right-of-Way Representative			1		1		1	
Sr. Traffic Technician		1		1		1		1
Survey Supervisor	1		0		0		0	
Traffic Technician		1		1		1		1
<b>Total - Engineering</b>	<b>16</b>	<b>5</b>	<b>13</b>	<b>3</b>	<b>13</b>	<b>3</b>	<b>13</b>	<b>3</b>

**FINANCE**

<i>• Accounting/Risk Mgmt.</i>								
Financial Services Director	1		1		1		1	
Account Clerk I	1.5		1		1		1	
Account Clerk II	1		1		1		1	
Accountant	4		3		3		3	
Insurance Safety Coordinator	1		0		0		0	
Risk Manager	1		1		1		1	
<b>Total - Accounting/Risk Mgmt.</b>	<b>9.5</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>7</b>	<b>0</b>

<i>• City Assessor's Office</i>								
City Assessor	1		1		1		1	
Deputy City Assessor	1		1		1		1	
Account Clerk II	2		2		2		2	
Appraiser	4		2		2		2	
Appraiser [Part-Time]		1		1		1		1
<b>Total - City Assessor's Office</b>	<b>8</b>	<b>1</b>	<b>6</b>	<b>1</b>	<b>6</b>	<b>1</b>	<b>6</b>	<b>1</b>



2010/11 –  
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Budget

PERSONNEL SUMMARY

FINANCE , CONTINUED

Positions	Approved 2009/10		Requested 2010/11		Requested 2011/12		Requested 2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
<b>• Purchasing</b>								
Purchasing Director	1		1		1		1	
Associate Buyer	1		1		0		0	
Buyer	1		1		0		0	
Office Assistant		1		1		1		1
<b>Total - Purchasing</b>	<b>3</b>	<b>1</b>	<b>3</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>• City Treasurer's Office</b>								
City Treasurer	1		1		1		1	
Account Clerk I	0.5		1		1		1	
Account Clerk II	2		2		2		2	
<b>Total - City Treasurer's Office</b>	<b>3.5</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>4</b>	<b>0</b>
<b>Total – Finance</b>	<b>24</b>	<b>2</b>	<b>20</b>	<b>2</b>	<b>18</b>	<b>2</b>	<b>18</b>	<b>2</b>



2010/11 –  
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PERSONNEL SUMMARY

FIRE DEPARTMENT

Positions	Approved 2009/10		Requested 2010/11		Requested 2011/12		Requested 2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Fire</i>								
Fire Chief	1		1		1		1	
Division Assistant Chief	2		2		2		2	
Fire Staff Assistant		1		1		1		1
Fire Staff Lieutenant	6		6		6		6	
Fire Staff Technician	3		2		2		2	
Office Assistant		1		1		1		1
Secretary	1		1		1		1	
<b>Total - Fire</b>	<b>13</b>	<b>2</b>	<b>12</b>	<b>2</b>	<b>12</b>	<b>2</b>	<b>12</b>	<b>2</b>



2010/11 –  
2012/13  
Budget

PERSONNEL SUMMARY

Positions	Approved 2009/10		Requested 2010/11		Requested 2011/12		Requested 2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
<b>• Museum</b>								
Museum Manager	1		1		0		0	
Archivist	1		0		0		0	
Museum Aide		9		1		0		0
<b>Total - Museum</b>	<b>2</b>	<b>9</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>• Library</b>								
Library Director	1		1		0		0	
Administrative Aide	2		2		0		0	
Circulation Supervisor	1		1		0		0	
Office Assistant		1		1		0		0
Librarian		12		11		0		0
Librarian I	7		1		0		0	
Librarian II	4		1		0		0	
Library Aide		25		20		0		0
Library Assistant		32		18		0		0
Library Systems Specialist		0		1		0		0
Page		23		13		0		0
<b>Total - Library</b>	<b>15</b>	<b>93</b>	<b>6</b>	<b>64</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Library/Museum</b>	<b>17</b>	<b>102</b>	<b>7</b>	<b>65</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>





2010/11 –  
2012/13  
Budget

PERSONNEL SUMMARY

OTHER GENERAL GOVERNMENT

Positions	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
<b>• Building Operations</b>								
Director of Building Operations	1		1		1		1	
Building Maintenance Helper		1		1		1		1
Building Maintenance Specialist	9		8		5		5	
Office Assistant		1		0		0		0
Secretary	1		1		1		1	
<b>Total - Building Operations</b>	<b>11</b>	<b>2</b>	<b>10</b>	<b>1</b>	<b>7</b>	<b>1</b>	<b>7</b>	<b>1</b>
<b>• Planning</b>								
Planning Director	1		1		1		1	
Housing and Zoning Inspector			2	2	2	2	2	2
Principal Planner	1		0		0		0	
Secretary	1		1		1		1	
Zoning & Compliance Specialist			1		1		1	
<b>Total - Planning</b>	<b>3</b>	<b>0</b>	<b>5</b>	<b>2</b>	<b>5</b>	<b>2</b>	<b>5</b>	<b>2</b>
<b>• Real Estate &amp; Development</b>								
Assistant City Manager/ Economic Development Services	0.5		0		0		0	
Economic Development Specialist	1		0		0		0	
Secretary	1		0		0		0	
Sr. Right of Way Representative	1		0		0		0	
<b>Total - Real Estate &amp; Development</b>	<b>3.5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total - Other General Government</b>	<b>17.5</b>	<b>2</b>	<b>15</b>	<b>3</b>	<b>12</b>	<b>3</b>	<b>12</b>	<b>3</b>



2010/11 –  
2012/13  
Budget

PERSONNEL SUMMARY

POLICE DEPARTMENT

Positions	Approved 2009/10		Requested 2010/11		Requested 2011/12		Requested 2012/13	
	Full- Time	Part- Time	Full- Time	Part- Time	Full- Time	Part- Time	Full- Time	Part- Time
• <i>Police</i>								
Chief of Police	1		1		1		1	
Deputy Chief	1		0		0		0	
Captain	3		3		3		3	
Administrative Aide	1		1		0		0	
Analyst Planner			1		1		1	
Analyst Programmer	1		1		1		1	
Animal Control Officer	1		1		1		1	
Background Investigator		2		2		2		2
Communications Manager	1		1		1		1	
Communications Supervisor	8		8		8		8	
Community Affairs Director			0.5		0.5		0.5	
Crossing Guard		12		12		12		12
Desk Attendant				5		5		5
Intern		1		1		1		1
Investigations		2		2		2		2
Lieutenant	7		7		7		6	
Office Coordinator	1		1		1		1	
Police Officer	99		94		94		84	
Police Records Supervisor	1		1		1		1	
Police Service Aide	32		30	2	28	2	26	2
Records Clerk	5		5		4		3	
Research & Tech. Administrator	1	1	1	1	1	1	1	1
Secretary II	4		4		4		4	
Secretary	1		1		1		0	
Sergeant	20		18		18		16	
<b>Total - Police</b>	<b>188</b>	<b>18</b>	<b>179.5</b>	<b>25</b>	<b>175.5</b>	<b>25</b>	<b>158.5</b>	<b>25</b>



2010/11 –  
2012/13  
Budget

PERSONNEL SUMMARY

Positions	Approved 2009/10		Requested 2010/11		Requested 2011/12		Requested 2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Parks &amp; Recreation</i>								
Parks & Recreation Director	1		1		1		1	
Superintendent of Recreation	1		1		0		0	
Parks Superintendent	1		1		0		0	
Account Clerk II	1		1		1		1	
Aquatics Coordinator	1		1		0		0	
Community Center Attendant		14		14		0		0
Community Center Manager	1		1		0		0	
Field Supervisor	2		1		1		1	
Fitness/Gym Coordinator	1		0		0		0	
Instructor		18		14		13		13
Irrigation Specialist	1		0		0		0	
Laborer	6		6		2		2	
Landscape Analyst	1		0		0		0	
Leader	2		1		1		1	
Lifeguard		77		77		0		0
Naturalist	1		0		0		0	
Nature Center Manager	1		1		0		0	
Office Assistant I	2		0		0		0	
Preschool Coordinator		1		1		1		1
Recreation Aide		30		30		30		30
Recreation Supervisor	5		4		1		1	
Seasonal Laborers		40		40		34		34
Secretary II	1		1		1		1	
Senior Coordinator		1		1		1		1
Tree Specialist	3		1		0		0	
<b>Total - Parks &amp; Recreation</b>	<b>32</b>	<b>181</b>	<b>21</b>	<b>177</b>	<b>8</b>	<b>79</b>	<b>8</b>	<b>79</b>



2010/11 –  
2012/13  
Budget

PERSONNEL SUMMARY

**PUBLIC WORKS**

Positions	Approved 2009/10		Requested 2010/11		Requested 2011/12		Requested 2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
<b>• Fleet Maintenance</b>								
Superintendent	1		1		1		1	
Equipment Servicemen	4		4		4		4	
Field Supervisor	2		2		2		2	
Inventory Assistant/Clerk	1		1		1		1	
Summer Laborer		2		2		2		2
Trade Specialist I	6		6		6		6	
Trade Specialist II	4		4		4		4	
<b>Total - Fleet Maintenance</b>	<b>18</b>	<b>2</b>	<b>18</b>	<b>2</b>	<b>18</b>	<b>2</b>	<b>18</b>	<b>2</b>
<b>• Streets &amp; Drains Division</b>								
Public Works Director	1		1		1		1	
Superintendent	1		1		1		1	
Account Clerk	0.5		0.3		0.3		0.3	
Administrative Aide	1		0		0		0	
Division Supervisor			1		1		1	
Equipment Operator I	11		11		1		1	
Equipment Operator II	8		8		8		8	
Field Supervisor	2		1		1		1	
Leader	3		2		2		2	
Project Construction Manager	1		1		1		1	
Seasonal Supervisor		2		2		2		2
Summer Laborer		15		15		15		15
Weed Enforcement Officer		1		1		1		1
<b>Total - Streets &amp; Drains Division</b>	<b>28.5</b>	<b>18</b>	<b>26.3</b>	<b>18</b>	<b>16.3</b>	<b>18</b>	<b>16.3</b>	<b>18</b>



2010/11 –  
2012/13  
Budget

PERSONNEL SUMMARY

PUBLIC WORKS, CONTINUED

Positions	Approved 2009/10		Requested 2010/11		Requested 2011/12		Requested 2012/13	
	Full- Time	Part- Time	Full- Time	Part- Time	Full- Time	Part- Time	Full- Time	Part- Time
<b>• Refuse &amp; Recycling</b>								
Solid Waste Coordinator	1		1		1		1	
Account Clerk	0.5		.3		.3		.3	
Recycling Center Attendant		1		1		1		1
<b>Total - Refuse &amp; Recycling</b>	<b>1.5</b>	<b>1</b>	<b>1.3</b>	<b>1</b>	<b>1.3</b>	<b>1</b>	<b>1.3</b>	<b>1</b>
<b>• Water &amp; Sewer Division</b>								
Superintendent	1		1		1		1	
Account Clerk			.3		.3		.3	
Equipment Operator I	12		12		12		12	
Equipment Operator II	6		6		6		6	
Equipment Serviceman	7		7		7		7	
Field Supervisor	1		1		1		1	
Inspector	1		1		1		1	
Leader	3		3		3		3	
Office Assistant I	2	1	2	1	2	1	2	1
Office Coordinator	1		1		1		1	
Summer Laborer		6		6		6		6
<b>Total - Water &amp; Sewer Division</b>	<b>34</b>	<b>7</b>	<b>34.3</b>	<b>7</b>	<b>34.3</b>	<b>7</b>	<b>34.3</b>	<b>7</b>
<b>Total - Public Works</b>	<b>82</b>	<b>28</b>	<b>80</b>	<b>28</b>	<b>70</b>	<b>28</b>	<b>70</b>	<b>28</b>
<b>• Information Technology</b>								
Info. Tech. Director	1		1		1		1	
Applications Support Specialist	2	2	1	1	1	1	1	1
GIS Administrator	1		1		1		1	
Lead PC Specialist	1		1		1		1	
Network Administrator	1		1		1		1	
PC Specialist	2		2		1		1	
Programmer/Analyst	1		1		1		1	
<b>Total - Information Technology</b>	<b>9</b>	<b>2</b>	<b>8</b>	<b>1</b>	<b>7</b>	<b>1</b>	<b>7</b>	<b>1</b>



2010/11 –  
2012/13  
Budget

PERSONNEL SUMMARY

Positions	Approved 2009/10		Requested 2010/11		Requested 2011/12		Requested 2012/13	
	Full- Time	Part- Time	Full- Time	Part- Time	Full- Time	Part- Time	Full- Time	Part- Time
<b>• Golf Courses</b>								
Director of Golf Operations	1		1		0		0	
Assistant Pro Shop Manager		2		2		0		0
Cashier		10		8		0		0
Maintenance Specialist	3		3		0		0	
Starter Ranger		19		19		0		0
Summer Laborer		23		19		0		0
Superintendent of Greens	1		1		0		0	
<b>Total - Golf Courses</b>	<b>5</b>	<b>54</b>	<b>5</b>	<b>48</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>• Aquatic Center</b>								
Pool Manager		1		1		1		1
Assistant Manager		3		3		3		3
Support Staff		84		84		84		84
<b>Total - Aquatic Center</b>	<b>0</b>	<b>88</b>	<b>0</b>	<b>88</b>	<b>0</b>	<b>88</b>	<b>0</b>	<b>88</b>
<b>Total - All Personnel</b>	<b>443</b>	<b>496</b>	<b>388</b>	<b>450</b>	<b>334</b>	<b>236</b>	<b>317</b>	<b>236</b>



2010/11 –  
2012/13  
Budget

PERSONNEL SUMMARY

PUBLIC WORKS, CONTINUED

Positions	Approved 2009/10		Requested 2010/11		Requested 2011/12		Requested 2012/13	
	Full- Time	Part- Time	Full- Time	Part- Time	Full- Time	Part- Time	Full- Time	Part- Time
<b>• Refuse &amp; Recycling</b>								
Solid Waste Coordinator	1		1		1		1	
Account Clerk	0.5		.3		.3		.3	
Recycling Center Attendant		1		1		1		1
<b>Total - Refuse &amp; Recycling</b>	<b>1.5</b>	<b>1</b>	<b>1.3</b>	<b>1</b>	<b>1.3</b>	<b>1</b>	<b>1.3</b>	<b>1</b>
<b>• Water &amp; Sewer Division</b>								
Superintendent	1		1		1		1	
Account Clerk			.3		.3		.3	
Equipment Operator I	12		12		12		12	
Equipment Operator II	6		6		6		6	
Equipment Serviceman	7		7		7		7	
Field Supervisor	1		1		1		1	
Inspector	1		1		1		1	
Leader	3		3		3		3	
Office Assistant I	2	1	2	1	2	1	2	1
Office Coordinator	1		1		1		1	
Summer Laborer		6		6		6		6
<b>Total - Water &amp; Sewer Division</b>	<b>34</b>	<b>7</b>	<b>34.3</b>	<b>7</b>	<b>34.3</b>	<b>7</b>	<b>34.3</b>	<b>7</b>
<b>Total - Public Works</b>	<b>82</b>	<b>28</b>	<b>80</b>	<b>28</b>	<b>70</b>	<b>28</b>	<b>70</b>	<b>28</b>
<b>• Information Technology</b>								
Info. Tech. Director	1		1		1		1	
Applications Support Specialist	2	2	1	1	1	1	1	1
GIS Administrator	1		1		1		1	
Lead PC Specialist	1		1		1		1	
Network Administrator	1		1		1		1	
PC Specialist	2		2		1		1	
Programmer/Analyst	1		1		1		1	
<b>Total - Information Technology</b>	<b>9</b>	<b>2</b>	<b>8</b>	<b>1</b>	<b>7</b>	<b>1</b>	<b>7</b>	<b>1</b>



2010/11 –  
2012/13  
Budget

PERSONNEL SUMMARY

Positions	Approved 2009/10		Requested 2010/11		Requested 2011/12		Requested 2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
<b>• Golf Courses</b>								
Director of Golf Operations	1		1		0		0	
Assistant Pro Shop Manager		2		2		0		0
Cashier		10		8		0		0
Maintenance Specialist	3		3		0		0	
Starter Ranger		19		19		0		0
Summer Laborer		23		19		0		0
Superintendent of Greens	1		1		0		0	
<b>Total - Golf Courses</b>	<b>5</b>	<b>54</b>	<b>5</b>	<b>48</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>• Aquatic Center</b>								
Pool Manager		1		1		1		1
Assistant Manager		3		3		3		3
Support Staff		84		84		84		84
<b>Total - Aquatic Center</b>	<b>0</b>	<b>88</b>	<b>0</b>	<b>88</b>	<b>0</b>	<b>88</b>	<b>0</b>	<b>88</b>
<b>Total - All Personnel</b>	<b>443</b>	<b>496</b>	<b>388</b>	<b>450</b>	<b>334</b>	<b>236</b>	<b>317</b>	<b>236</b>

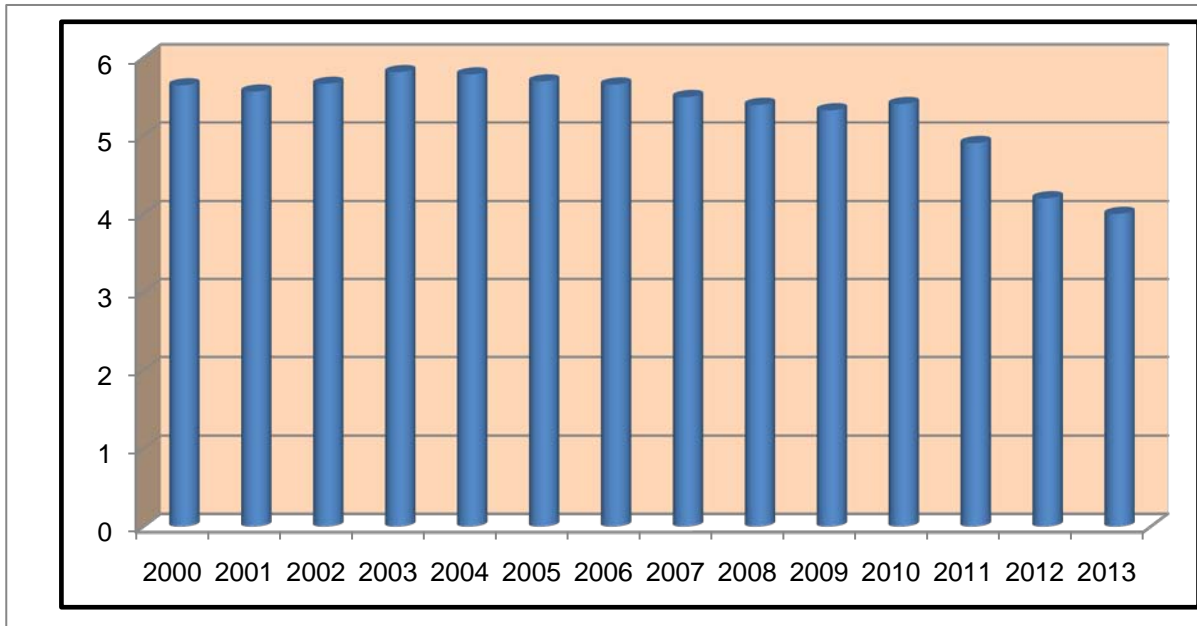




2010/11 -  
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## PERSONNEL SUMMARY

### FULL-TIME EMPLOYEES PER 1,000 POPULATION



2010 and 2011 are based on the population estimate provide by the Southeast Michigan Council of Governments (SEMCOG).



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**REFUSE AND RECYCLING**

**REVENUE AND EXPENDITURES**

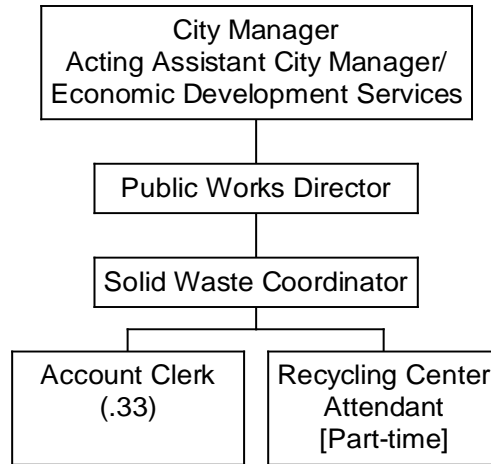
Description	2009 Actual	2010 Projected	2010 Budget	2011 Budget	2012 Budget	2013 Budget
<b><u>Revenue</u></b>						
Taxes	\$ 3,564,456	\$ 3,893,000	\$ 3,893,330	\$ 4,092,000	\$ 4,216,640	\$ 4,345,140
Charges for Service	6,993	4,500	4,500	4,500	4,500	4,500
Interest and Rents	38,342	24,000	40,000	24,450	20,000	15,000
Operating Transfer In	-	-	150,000	-	-	-
<b>Total - Revenue</b>	<b>\$ 3,609,791</b>	<b>\$ 3,921,500</b>	<b>\$ 4,087,830</b>	<b>\$ 4,120,950</b>	<b>\$ 4,241,140</b>	<b>\$ 4,364,640</b>
<b><u>Expenditures</u></b>						
<b><u>Contractors Service</u></b>						
Other Services/Charges	\$ 3,859,931	\$ 3,801,000	\$ 3,891,000	\$ 3,921,000	\$ 4,038,000	\$ 4,159,000
<b><u>Other Refuse Expense</u></b>						
Personal Service Control	\$ 9,620	\$ 23,770	\$ 23,640	\$ 21,680	\$ 22,073	\$ 22,145
Supplies	1	150	150	150	150	150
Other Services/Charges	-	50,210	50,210	51,710	53,210	55,210
<b>Total - Other Refuse Expense</b>	<b>\$ 9,621</b>	<b>\$ 74,130</b>	<b>\$ 74,000</b>	<b>\$ 73,540</b>	<b>\$ 75,433</b>	<b>\$ 77,505</b>
<b><u>Recycling</u></b>						
Personal Service control	\$ 65,427	\$ 96,850	\$ 93,150	\$ 98,730	\$ 100,027	\$ 100,455
Supplies	10,985	11,400	11,400	11,400	11,400	11,400
Other Services/Charges	15,831	16,380	18,280	16,280	16,280	16,280
<b>Total - Recycling</b>	<b>\$ 92,243</b>	<b>\$ 124,630</b>	<b>\$ 122,830</b>	<b>\$ 126,410</b>	<b>\$ 127,707</b>	<b>\$ 128,135</b>
<b>Total - Expenditures</b>	<b>\$ 3,961,795</b>	<b>\$ 3,999,760</b>	<b>\$ 4,087,830</b>	<b>\$ 4,120,950</b>	<b>\$ 4,241,140</b>	<b>\$ 4,364,640</b>
<b>Revenue Over (Under) Expenditures</b>	<b>\$ (352,004)</b>	<b>\$ (78,260)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



2010/11 –  
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**REFUSE AND RECYCLING**

**ORGANIZATIONAL CHART**



<b>Staff Summary</b>	<b>Approved 2008/09</b>	<b>Approved 2009/10</b>	<b>Recommended 2010/11</b>
Solid Waste Coordinator	1	1	1
Account Clerk*	0.5	0.5	.33
Recycling Attendant [Part-Time]	1	1	1
<b>Total Department</b>	<b>2.5</b>	<b>2.5</b>	<b>2.33</b>

\*The Account Clerk divides time between the Refuse and Recycling Division and the Streets and Drains Division, and is therefore listed as .5 as opposed to part-time.



2010/11 –  
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**REFUSE AND RECYCLING**

**SUMMARY OF BUDGET CHANGES**

• **Significant Notes – 2010/11 Budget Compared to 2009/10 Budget**

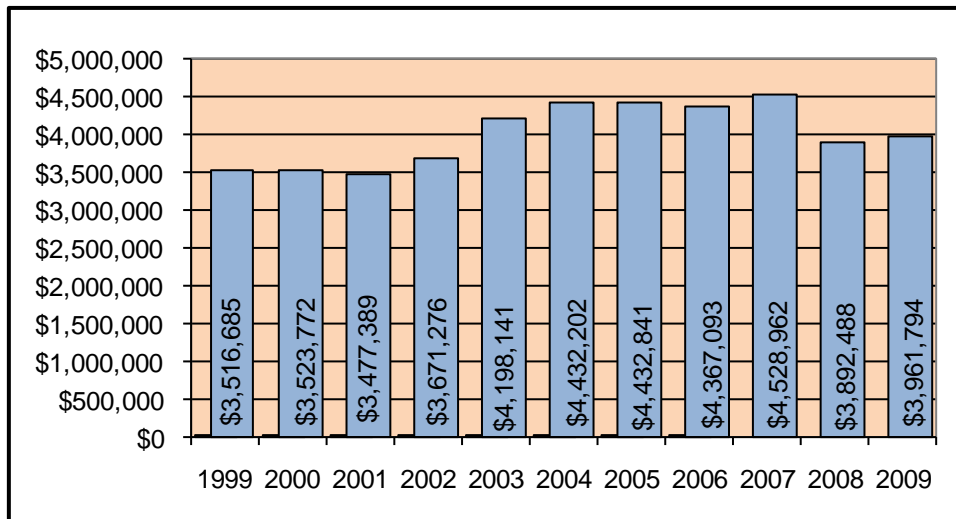
The contractor service charge adjustments that will go into effect on July 1, 2010 are in the chart below. The Fuel Cost Adjustment is based on the US Department of Energy’s Midwest diesel fuel index at the end of the calendar year compared with the index at the start of the year. The rest of cost adjustment is to be based on the Consumer Price Index of the Detroit Metropolitan area, comparing the end of the year index to that at the beginning of the year.

Contractor	% of Service Charge subject to fuel cost adjustment	% of Service Charge subject to CPI adjustment	July 2010 Service Charge adjustment
Tringali Sanitation	5%	95%	3.7%

In July of 2009 there was a decrease of 2.6% in the service charge adjustment.

2011/12, 2012/13 budgets reflect a 3% increase in contractor service charges.

• **Operating Budget History**





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**GENERAL DEBT SERVICE FUND  
REVENUES AND EXPENDITURES**

Description	2009 Actual	2010 Projected	2010 Budget	2011 Budget	2012 Budget	2013 Budget
<b>Revenues</b>						
Taxes	\$ 2,653,262	\$ 2,575,000	\$ 2,575,000	\$ 2,350,000	\$ 2,158,000	\$ 2,050,000
Interest and Rents	100,978	45,000	100,000	45,000	40,000	35,000
Operating Transfer In	-	-	455,060	827,200	959,870	1,093,020
<b>Total - Revenue</b>	<b>\$ 2,754,240</b>	<b>\$ 2,620,000</b>	<b>\$ 3,130,060</b>	<b>\$ 3,222,200</b>	<b>\$ 3,157,870</b>	<b>\$ 3,178,020</b>
<b>Expenditures</b>						
Other Services/Charges	\$ 62,710	\$ 50,000	\$ 70,000	\$ 71,500	\$ 73,000	\$ 75,000
Debt Service	1,150	1,500	1,000	1,500	1,500	1,500
Operating Transfer Out	3,119,533	3,058,660	3,059,060	3,149,200	3,083,370	3,101,520
<b>Total - Expenditures</b>	<b>\$ 3,183,393</b>	<b>\$ 3,110,160</b>	<b>\$ 3,130,060</b>	<b>\$ 3,222,200</b>	<b>\$ 3,157,870</b>	<b>\$ 3,178,020</b>
<b>Revenues Over (Under) Expenditures</b>	<b>\$ (429,153)</b>	<b>\$ (490,160)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



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**CAPITAL FUND  
REVENUES AND EXPENDITURES**

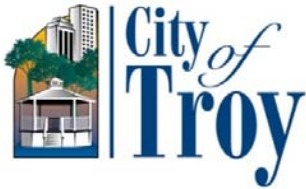
Description	2009 Actual	2010 Projected	2010 Budget	2011 Budget	2012 Budget	2013 Budget
<b>Revenues</b>						
Taxes	\$ 8,386,956	\$ 7,881,600	\$ 7,882,000	\$ 7,190,000	\$ 6,605,000	\$ 6,273,000
State Grants	4,770,314	2,451,300	2,447,740	9,787,500	560,000	880,000
Contributions - Local	-	400,000	400,000	200,000	-	-
Charges for Service	381,984	668,780	242,000	272,000	272,000	272,000
Fines and Forfeitures	800	89,000	359,000	209,000	209,000	209,000
Interest and Rents	465,029	222,200	407,200	207,200	207,200	157,200
Other Revenue	345,989	202,200	-	-	-	-
Bond Proceeds	181,379	-	-	-	-	-
Operating Transfer In	3,063,000	2,000,000	20,145,460	10,174,190	4,054,370	3,821,700
<b>Total - Revenues</b>	<b>\$ 17,595,451</b>	<b>\$ 13,915,080</b>	<b>\$ 31,883,400</b>	<b>\$ 28,039,890</b>	<b>\$ 11,907,570</b>	<b>\$ 11,612,900</b>
<b>DRAINS</b>						
<b>516 Drains</b>						
7989 Public Works Construction	\$ 725,980	\$ 960,000	\$ 1,146,000	\$ 220,000	\$ 1,410,000	\$ 1,100,000
7991 Principal	180,309	191,350	182,730	196,590	201,170	206,780
7995 Interest	84,061	83,540	79,720	79,500	74,350	69,070
7998 Other Fees	21	50	50	50	50	50
<b>Total - Drains</b>	<b>\$ 990,371</b>	<b>\$ 1,234,940</b>	<b>\$ 1,408,500</b>	<b>\$ 496,140</b>	<b>\$ 1,685,570</b>	<b>\$ 1,375,900</b>
<b>ENGINEERING</b>						
<b>442 General Engineering</b>						
7975 Buildings & Improvements	\$ 15,595	\$ -	\$ 34,000	\$ -	\$ -	\$ -
7978 General Equipment	-	20,000	20,000	-	-	-
<b>Total - Engineering</b>	<b>\$ 15,595</b>	<b>\$ 20,000</b>	<b>\$ 54,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>EXECUTIVE ADMINISTRATION</b>						
<b>266 Attorney</b>						
7980 Equipment-Office	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -
<b>Total - Attorney</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>748 Community Affairs</b>						
7978 Equipment-General	-	50,000	50,000	50,000	50,000	-
<b>Total - Community Affairs</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>
<b>FIRE</b>						
<b>337 Fire Protective Equipment</b>						
7978 Equipment-General	\$ 62,974	\$ 30,000	\$ 47,000	\$ -	\$ -	\$ -
<b>Total - Fire Protective Equipment</b>	<b>\$ 62,974</b>	<b>\$ 30,000</b>	<b>\$ 47,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



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CAPITAL FUND  
REVENUES AND EXPENDITURES

Description	2009 Actual	2010 Projected	2010 Budget	2011 Budget	2012 Budget	2013 Budget
<b>338 Fire Vehicles</b>						
7980 Equipment	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -
7984 Apparatus Replacement	96,517	1,100,000	1,200,000	500,000	500,000	-
<b>Total - Fire Vehicles</b>	<b>\$ 96,517</b>	<b>\$ 1,100,000</b>	<b>\$ 1,200,000</b>	<b>\$ 525,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>
<b>344 Fire Buildings &amp; Repair</b>						
7975 Buildings & Improvements	77,309	50,000	121,000	11,500	-	-
<b>Total - Fire</b>	<b>\$ 236,800</b>	<b>\$ 1,180,000</b>	<b>\$ 1,368,000</b>	<b>\$ 536,500</b>	<b>\$ 500,000</b>	<b>\$ -</b>
<b>LIBRARY</b>						
<b>401790 Library</b>						
7975 Buildings & Improvements	\$ 73,430	\$ 60,000	\$ 585,000	\$ -	\$ -	\$ -
7980 Equipment-Office	153,428	75,000	200,000	-	-	-
7982 Books	739,872	775,000	775,000	425,000	-	-
<b>Total - Library</b>	<b>\$ 966,730</b>	<b>\$ 910,000</b>	<b>\$ 1,560,000</b>	<b>\$ 425,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>MUSEUM</b>						
<b>804 Museum</b>						
7971 Land	\$ 45,509	\$ 42,000	\$ -	\$ -	\$ -	\$ -
7975 Buildings & Improvements	56,752	-	300,000	75,000	-	-
7978 Equipment-General	-	1,890	20,000	-	-	-
<b>Total - Museum</b>	<b>\$ 102,261</b>	<b>\$ 43,890</b>	<b>\$ 320,000</b>	<b>\$ 75,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total - Library and Museum</b>	<b>\$ 1,068,991</b>	<b>\$ 953,890</b>	<b>\$ 1,880,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>OTHER GENERAL GOVERNMENT</b>						
<b>265 City Hall</b>						
7975 Buildings & Improvements	\$ 1,694,010	\$ 599,130	\$ 1,930,000	\$ 9,772,500	\$ -	\$ -
<b>Total - City Hall</b>	<b>\$ 1,694,010</b>	<b>\$ 599,130</b>	<b>\$ 1,930,000</b>	<b>\$ 9,772,500</b>	<b>\$ -</b>	<b>\$ -</b>
<b>277 District Court</b>						
7975 Buildings & Improvements	\$ 61,580	\$ -	\$ 156,700	\$ 180,700	\$ -	\$ -
<b>Total - Other General Government</b>	<b>\$ 1,755,590</b>	<b>\$ 599,130</b>	<b>\$ 2,086,700</b>	<b>\$ 9,953,200</b>	<b>\$ -</b>	<b>\$ -</b>



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CAPITAL FUND  
REVENUES AND EXPENDITURES

Description	2009 Actual	2010 Projected	2010 Budget	2011 Budget	2012 Budget	2013 Budget
<b>POLICE</b>						
<b><u>305 Police Administration</u></b>						
7975 Buildings & Improvements	\$ 17,767	\$ 91,000	\$ 91,000	\$ 130,000	\$ -	\$ -
7978 Equipment-General	194,700	89,000	359,000	209,000	209,000	209,000
<b>Total - Police Administration</b>	<b>\$ 212,467</b>	<b>\$ 180,000</b>	<b>\$ 450,000</b>	<b>\$ 339,000</b>	<b>\$ 209,000</b>	<b>\$ 209,000</b>
<b><u>315 Police Uniform Patrol</u></b>						
7978 Equipment-General	\$ -	\$ 70,000	\$ 70,000	\$ 98,500	\$ -	\$ -
<b>Total - Police Uniform Patrol</b>	<b>\$ -</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>	<b>\$ 98,500</b>	<b>\$ -</b>	<b>\$ -</b>
<b><u>325 Police Communications</u></b>						
7980 Equipment-Office	\$ 134,311	\$ 250,000	\$ 270,000	\$ 165,000	\$ -	\$ -
<b>Total - Police Communications</b>	<b>\$ 134,311</b>	<b>\$ 250,000</b>	<b>\$ 270,000</b>	<b>\$ 165,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total - Police</b>	<b>\$ 346,778</b>	<b>\$ 500,000</b>	<b>\$ 790,000</b>	<b>\$ 602,500</b>	<b>\$ 209,000</b>	<b>\$ 209,000</b>
<b><u>752 PARKS &amp; RECREATION ADMIN.</u></b>						
7974 Land Improvements	\$ -	\$ 50,000	\$ 2,000,000	\$ 1,950,000	\$ -	\$ -
7975 Buildings & Improvements	39,672	-	-	-	-	-
7978 Equipment-General	16,364	6,500	50,000	-	-	-
<b>Total - Parks &amp; Recreation Admin.</b>	<b>\$ 56,036</b>	<b>\$ 56,500</b>	<b>\$ 2,050,000</b>	<b>\$ 1,950,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b><u>755 Community Center</u></b>						
7974 Land Improvements	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -
7975 Buildings & Improvements	45,066	35,000	20,000	42,000	-	-
7978 Equipment-General	113,822	20,000	35,000	-	-	-
<b>Total - Community Center</b>	<b>\$ 158,888</b>	<b>\$ 55,000</b>	<b>\$ 255,000</b>	<b>\$ 42,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b><u>756 Municipal Grounds</u></b>						
7974 Land Improvements	\$ -	\$ -	\$ 1,113,000	\$ 1,113,000	\$ -	\$ -
<b><u>770 Park Development</u></b>						
7974 Land Improvements	\$ 376,373	\$ 168,950	\$ 1,041,000	\$ 812,640	\$ -	\$ -
<b>Total - Park Development</b>	<b>\$ 376,373</b>	<b>\$ 168,950</b>	<b>\$ 1,041,000</b>	<b>\$ 812,640</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total - Parks &amp; Recreation</b>	<b>\$ 591,297</b>	<b>\$ 280,450</b>	<b>\$ 4,459,000</b>	<b>\$ 3,917,640</b>	<b>\$ -</b>	<b>\$ -</b>

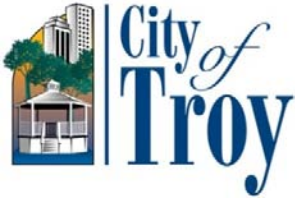




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**CAPITAL FUND  
REVENUES AND EXPENDITURES**

Description	2009 Actual	2010 Projected	2010 Budget	2011 Budget	2012 Budget	2013 Budget
<b>STREETS</b>						
<b>448 Street Lighting</b>						
7978 Equipment-General	\$ -	\$ 10,000	\$ 40,000	\$ 20,000	\$ 20,000	\$ 20,000
<b>Total - Street Lighting</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ 40,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>
<b>464 Public Works Administration</b>						
7974 Land Improvements	\$ 112,959	\$ 25,000	\$ 25,000	\$ 90,000	\$ 90,000	\$ -
7975 Buildings & Improvements	-	140,000	495,000	418,000	100,000	100,000
7978 Equipment-General	-	-	-	5,000	5,000	5,000
7980 Office Equipment	-	12,000	15,000	15,000	-	-
<b>Total - Public Works Administration</b>	<b>\$ 112,959</b>	<b>\$ 177,000</b>	<b>\$ 535,000</b>	<b>\$ 528,000</b>	<b>\$ 195,000</b>	<b>\$ 105,000</b>
<b>479 Major Roads</b>						
7989 Public Works Construction	\$ 10,271,132	\$ 9,279,000	\$ 15,041,200	\$ 7,715,000	\$ 4,023,000	\$ 3,950,000
<b>Total - Major Roads</b>	<b>\$ 10,271,132</b>	<b>\$ 9,279,000</b>	<b>\$ 15,041,200</b>	<b>\$ 7,715,000</b>	<b>\$ 4,023,000</b>	<b>\$ 3,950,000</b>
<b>499 Local Roads</b>						
7989 Public Works Construction	\$ 1,712,748	\$ 3,053,000	\$ 3,436,000	\$ 3,150,000	\$ 3,150,000	\$ 3,150,000
<b>Total - Local Roads</b>	<b>\$ 1,712,748</b>	<b>\$ 3,053,000</b>	<b>\$ 3,436,000</b>	<b>\$ 3,150,000</b>	<b>\$ 3,150,000</b>	<b>\$ 3,150,000</b>
<b>513 Sidewalks</b>						
7989 Public Works Construction	\$ 545,377	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>Total - Sidewalks</b>	<b>\$ 545,377</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>
<b>Total - Streets</b>	<b>\$ 12,642,216</b>	<b>\$ 13,019,000</b>	<b>\$ 19,552,200</b>	<b>\$ 11,913,000</b>	<b>\$ 7,888,000</b>	<b>\$ 7,725,000</b>
<b>TRANSFERS OUT</b>						
<b>228 Information Technology</b>						
Operating Transfer Out	\$ 80,675	\$ 115,900	\$ 215,000	\$ 70,910	\$ 75,000	\$ 75,000
<b>Total - Information Technology</b>	<b>\$ 80,675</b>	<b>\$ 115,900</b>	<b>\$ 215,000</b>	<b>\$ 70,910</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>
<b>265 City Hall</b>						
Operating Transfer Out	\$ 100,000	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 2,228,000
<b>Total - City Hall</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ 2,228,000</b>
<b>Total - Transfers Out</b>	<b>\$ 180,675</b>	<b>\$ 115,900</b>	<b>\$ 215,000</b>	<b>\$ 70,910</b>	<b>\$ 1,575,000</b>	<b>\$ 2,303,000</b>
<b>Total - Expenditures</b>	<b>\$ 17,828,313</b>	<b>\$ 17,953,310</b>	<b>\$ 31,883,400</b>	<b>\$ 28,039,890</b>	<b>\$ 11,907,570</b>	<b>\$ 11,612,900</b>
<b>Revenues Over (Under) Expenditures</b>	<b>\$ (232,862)</b>	<b>\$ (4,038,230)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



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**YEAR-END FUND BALANCE COMPARISON**

<b>Fund # and Description</b>	<b>2009 Actual</b>	<b>2010 Estimate</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	<b>2013 Budget</b>
<b>General Fund</b>					
101 General Fund	\$ 21,314,476	\$ 22,200,513	\$ 19,800,513	\$ 18,050,513	\$ 17,300,513
<b>Special Revenues Funds</b>					
226 Refuse Fund	\$ 190,462	\$ 112,202	\$ 112,202	\$ 112,202	\$ 112,202
257 Budget Stabilization Fund	2,100,000	1,800,000	1,500,000	1,200,000	900,000
<b>Total - Special Revenues Funds</b>	<b>\$ 2,290,462</b>	<b>\$ 1,912,202</b>	<b>\$ 1,612,202</b>	<b>\$ 1,312,202</b>	<b>\$ 1,012,202</b>
<b>Debt Service Funds</b>					
301 General Debt Service Fund	\$ 3,889,540	\$ 3,399,380	\$ 2,572,180	\$ 1,613,000	\$ 519,980
<b>Total - Debt Service Funds</b>	<b>\$ 3,889,540</b>	<b>\$ 3,399,380</b>	<b>\$ 2,572,180</b>	<b>\$ 1,613,000</b>	<b>\$ 519,980</b>
<b>Capital Projects/Special Assessment Fund</b>					
401 Capital Projects Fund	\$ 19,272,141	\$ 15,233,911	\$ 6,059,721	\$ 3,505,351	\$ 683,651
403 Special Assessment Fund	3,034,176	1,319,176	566,176	66,176	66,176
<b>Total - Capital Projects/ Special Assessment Fund</b>	<b>\$ 22,306,317</b>	<b>\$ 16,553,087</b>	<b>\$ 6,625,897</b>	<b>\$ 3,571,527</b>	<b>\$ 749,827</b>