



City of  
**Troy**



# **2011/12 Budget**

**And Three- Year Budget**





2011/12  
Budget

SENIOR MANAGEMENT AND  
ELECTED OFFICIALS

## EXECUTIVE STAFF

- *City Manager*.....A. John Szerlag
- *Assistant City Manager/Finance & Administrative Services*.....John M. Lamerato
- *Director of Economic and Community Development*.....Mark F. Miller

## CITY COUNCIL

- *Mayor*.....Louise E. Schilling
- *Mayor Pro Tem*.....Mary Kerwin
- *Council Member*.....Robin Beltramini
- *Council Member*.....Wade Fleming
- *Council Member*.....Martin F. Howrylak
- *Council Member*.....Maureen M. McGinnis
- *Council Member*.....Dane M. Slater



City of  
Troy



2011/12  
Budget

## TABLE OF CONTENTS

City of Troy Organizational Chart.....	1
GFOA Distinguished Budget Presentation Award .....	2
Executive Staff .....	3
Budget Overview .....	4
Fact Sheet.....	8
Community Profile .....	9
Vision Statement and Goals .....	10
Budget Policies.....	11
Budget Calendar .....	15

### ALL FUNDS SUMMARY

Financial Organizational Chart.....	17
Executive Summary.....	18
All Funds Financial Summary .....	22

### GENERAL FUND

How the City Allocates Its Money .....	25
--	----

### TRENDS AND SUMMARIES

Summary of Taxes .....	26
General Fund Revenues/Expenditures .....	29
Major Revenue Sources .....	31
General Fund Revenues by Account .....	38
General Fund Expenditures by Department.....	45
General Fund Expenditures by Object .....	49
General Fund Expenditures History by Department.....	52
General Fund Expenditures by Account .....	56

### PERSONNEL SUMMARY

Listing by Department.....	58
----------------------------	----

### COUNCIL/EXECUTIVE ADMINISTRATION

City Council .....	72
City Manager's Office .....	74
City Attorney's Office .....	76

### FIRE DEPARTMENT

Fire Department.....	95
----------------------	----

### POLICE DEPARTMENT

Police Department.....	109
------------------------	-----

### FINANCE DIVISION

#### • *Finance and Administrative Services*

Accounting/Risk Management .....	82
City Assessor's Office.....	84
City Clerk's Office/Elections .....	86
Human Resources.....	89
Purchasing .....	91
City Treasurer's Office.....	93
Library/Museum.....	97

### SERVICES DIVISION

#### • *Building Inspection*

Building Inspection .....	78
---------------------------	----

#### • *Engineering*

Engineering .....	80
-------------------	----

### OTHER GENERAL GOVERNMENT

City Buildings .....	100
Planning .....	102

### PUBLIC WORKS DEPARTMENT

Streets and Drains.....	114
Parks and Recreation .....	104

### SPECIAL REVENUE FUNDS

Community Development Block Grant Fund.....	126
Local Street Fund .....	122
Major Street Fund.....	122
Refuse/Recycling Fund .....	123
Budget Stabilization Fund.....	125



2011/12  
Budget

## TABLE OF CONTENTS

### DEBT SERVICE FUNDS

General Debt Service Fund .....	127
2000 MTF Debt Service Fund.....	127
Proposal A Debt Service Fund.....	128
Proposal B Debt Service Fund.....	128
Proposal C Debt Service Fund .....	129
Debt Summary .....	130
Schedule of Principal and Interest .....	131

### CAPITAL PROJECTS/SPECIAL ASSESSMENT FUNDS

Fund Statement.....	133
Revenue and Expenditures .....	136
Capital Expenditures by Type .....	140
Drain Fund Projects.....	147
Major Roads Fund Projects .....	151
Local Roads Fund Projects.....	158
Sidewalk Fund Projects .....	162
5-Year Future Projects .....	165
6-Year Capital Improvements Plan – Drain Fund Projects.....	166
6-Year Capital Improvements Plan – Major Roads Fund Projects .....	170
6-Year Capital Improvements Plan – Local Roads Fund Projects.....	180
6-Year Capital Improvements Plan – Sidewalk Fund Projects .....	186
Special Assessment Revenue and Expenditures .....	190

### ENTERPRISE FUNDS

Aquatic Center Fund.....	191
Golf Course Funds .....	193
Water Fund.....	197
Sewer Fund .....	199
Water Main Projects .....	202
Sanitary Sewer Projects .....	219

### INTERNAL SERVICE FUNDS

Building Operations Fund .....	232
Fleet Maintenance Fund .....	234
Information Technology Fund .....	239
Compensated Absences Fund.....	241

Unemployment Compensation Fund .....	242
Workers' Compensation Fund .....	243

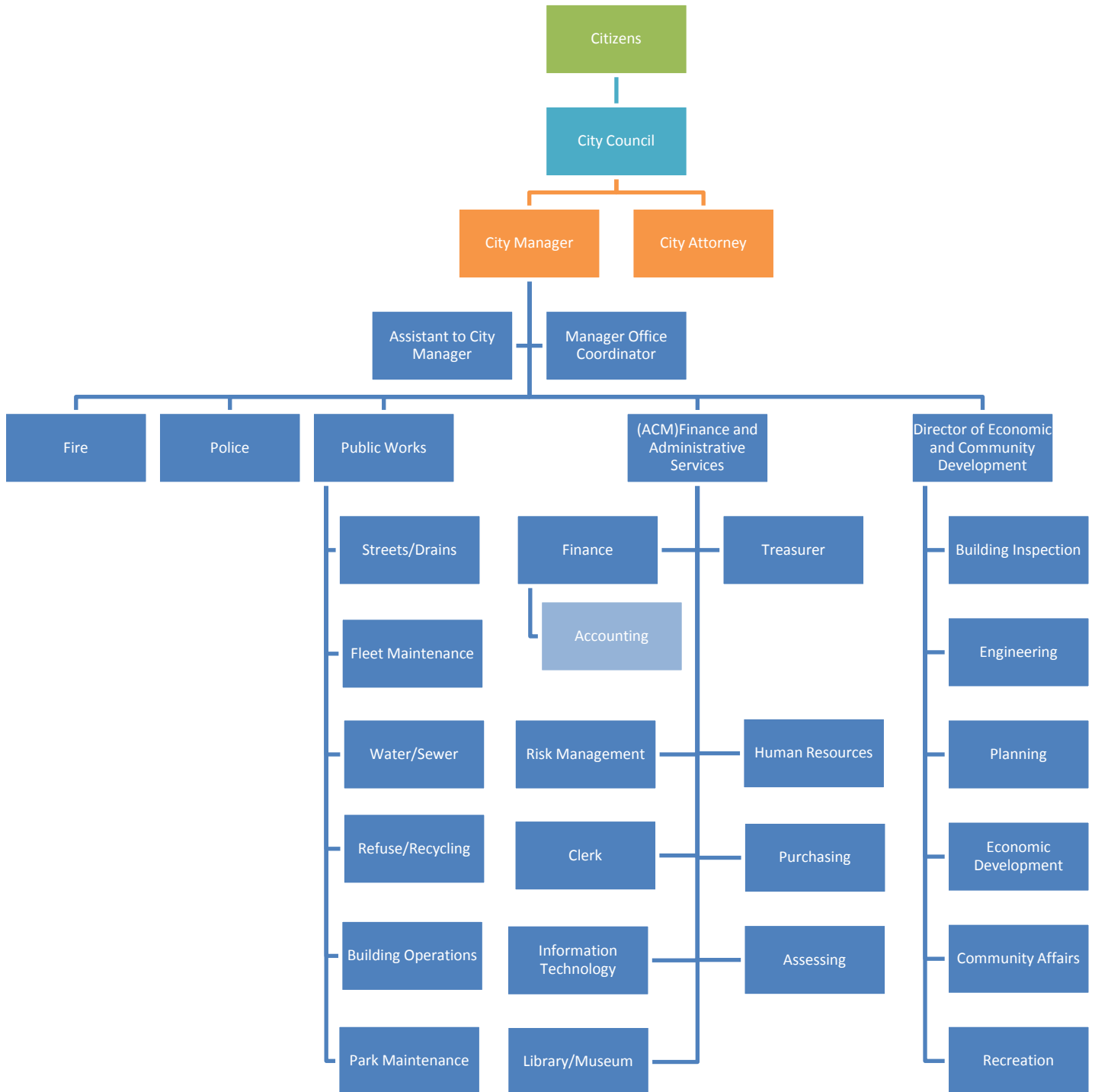
### SUPPLEMENTAL INFORMATION

General Revenue by Source and Expenditures by Function .....	244
General Fund Balance Compared to Annual Expenditures .....	245
Value of Taxable Property .....	245
Property Tax Levies and Collections .....	246
Demographic Statistics.....	247
Top 20 Taxpayers .....	248
Property Values and Construction .....	249
Collective Bargaining Agreements.....	250
Economic Information.....	251



2011/12  
Budget

## ORGANIZATIONAL CHART





City of  
Troy





2011/12  
Budget

BUDGET AWARD



GOVERNMENT FINANCE OFFICERS ASSOCIATION



*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Troy  
Michigan**

For the Fiscal Year Beginning

**July 1, 2010**



President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Troy, Michigan for its annual budget for the fiscal year beginning July 1, 2010.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device. This award is valid for a period of 1 year only.



City of  
Troy



2011/12  
Budget

EXECUTIVE STAFF

- *City Manager*.....A. John Szerlag
- *City Attorney*.....Lori Grigg Bluhm
- *Assistant City Manager/Finance and Administrative Services*.....John M. Lamerato
- *Director of Economic and Community Development*.....Mark F. Miller
  
- *City Assessor*.....Leger (Nino) Licari
- *City Clerk*.....Tonni L. Bartholomew
- *City Engineer*.....Steven J. Vandette
- *City Treasurer*.....Sandra Kasperek
- *Community Affairs Director*.....Cindy Stewart
- *Director of Building Operations*.....Steve Pallotta
- *Financial Services Director*.....James A. Nash
- *Fire Chief*.....William Nelson
- *Human Resources Director*.....Peggy E. Sears
- *Information Technology Director*.....Gert Paraskevini
- *Recreation Director*.....Stuart J. Alderman
- *Planning Director*.....R. Brent Savidant
- *Police Chief*.....Gary G. Mayer
- *Public Works Director*.....Timothy Richnak
- *Purchasing Director*.....Susan Leirstein
- *Risk Manager*.....Stephen Cooperrider

## CITY SEAL

The figure represented on the official seal of the City of Troy is that of Athena, mythological Greek goddess of wisdom. Athena was known as the dispenser of prudent restraint and practical insight, maintainer of law. Her association with civilization and society rather than wilderness and nature earned her reverence as the protectress of Greek cities. Athena's ethical standards and precepts remain worthy today, making her an appropriate symbol for the modern City of Troy and a model for all who live, work, or play here.





2011/12  
Budget

## BUDGET OVERVIEW

May 17, 2011

### THE HONORABLE MAYOR AND CITY COUNCIL MEMBERS

City of Troy  
500 West Big Beaver  
Troy, MI 48084

Dear Mayor and City Council Members:

In accordance with the City Charter I present to you the City budget for fiscal year 2011/12.

The budget document serves as a planning and policy guide, and determines the level of service provided to residents, businesses, and visitors. This document also illustrates the City's administrative structure and work plan for the upcoming fiscal year.

The primary focus of this budget is the basic function of local government: service delivery and protection of life and property.

While not perceived as a part of the budgeting process, the revenues that our taxpayers invest in the City adds value to their properties, which is the highest rate of return on investment. Property values are significantly impacted by the quality and service function of infrastructure, i.e., streets, water and sewer lines, and parks are just as significantly impacted by the levels of service through police, fire and other emergency service delivery systems.

In terms of the price of government to offer these value added principles, the City of Troy has one of the lowest overall prices in the state of Michigan.

#### • *Doing Less with Less*

Our community's growth and standard of excellence will be challenged for the duration of this economic downturn. The City of Troy

has been living by the mantra "do more with less" for several years and has done so successfully. The International City/County Manager's Association (ICMA) stated on page 4 of the Organization Restructuring Review: Element 2-8: City of Troy, Michigan, "[m]ost departments and functions are at or nearing the limit of their ability to "do more with less..." The City, as a whole, will now be moving into "doing less with less."

As Troy's tax base declines due to difficult economic times and falling property values we need to achieve a better balance between residential and business properties. Our residential tax base now accounts for approximately 59% of revenues, while our target has always been a 50-50 split.

Troy's population is incredibly diverse and talented. Our city is filled with people who are committed to excellence and community involvement.

As Troy transformed from rapid growth to maturity and now through economic downturn, these values and principles continue to be important. So too, however, will be our need to recognize that Troy's population is much more mobile than it used to be and that technology is a vital part of our everyday lives.

#### • *Core Initiatives*

Through the adoption of the five year forecast (known as Option 1), the three year rolling budget, and the ICMA report, City Council asked Administration to devote resources toward the following core values:

- ✓ Creating and implementing a balanced budget
- ✓ Maintaining a sustainable level of service in the areas of police, fire, streets, water and sewer
- ✓ Restructure, in the midst of layoffs, in order to be more sustainable



2011/12  
Budget

## BUDGET OVERVIEW

- **Budget Overview**

The 2011/12 budget is balanced and very fiscally conservative. Developed with City Council's vision and goals as direction, this budget addresses current and future community needs and correlates service demands with conservative financial management.

The 2011/12 proposed total millage rate is 9.49, an increase of .09 mills. This rate includes a capital improvement millage rate of 1.53.

The Debt Service millage rate is .50. Voter approval of 1999 ballot Proposals A, B, and C was based on maintenance of a millage rate not to exceed .75 for the next 10 years, unless voters approve additional bonds.

The Refuse millage rate is proposed at .96 mills, an increase of .09 mills due to the decline in taxable value and increased disposal cost.

Like all cities in Michigan, we will have to contend with a declining taxable value for the next several years.

The 2011/12 budget for all City funds totals \$133.7 million including all transfers. The General Fund budget of \$55.2 million provides funding toward the majority of services available to City residents.

When comparing General Fund operating expenses from year to year there is a decrease of \$2.6 million (4.6%). This was made possible by the elimination of 36 of the total 47 full-time positions through attrition and lay-offs along with employee wage and benefit concessions.

The estimated Unreserved/ Undesignated Fund Balance is \$9.7 million; 17.5% of the General Fund budget.

General Fund operating revenues are projected to decrease 6.9%, \$3.4 million under the 2010/11 budget, to \$46.0 million.

The licenses and permits revenue increases are attributable to a slight upturn in economic conditions.

Charges for Services revenue decreases are attributable to the reduction in Recreation receipts.

The General Fund budget is balanced by utilizing Fund Balance as a revenue source in the amount of \$2.6 million. The Unreserved/ Undesignated Fund Balance remains slightly above our acceptable range of 10% - 17%.

General Fund operating expenditures will decrease \$2.6 million (4.6%) due to the reduction in full-time employees through attrition and lay-offs; the closing of quality of life operations, such as the Library, unless the voters approve a .70 mill dedicated millage request, and the reduced financial liability on the Museum and Nature Center.

The City does not incrementally budget by adding automatic increases to the prior year's numbers therefore departments are required to justify their current operations and any increases.

- **Capital Improvements**

The total capital improvements program of \$25.1 million is composed of projects that benefit the community as a whole, including street improvements and funding for the Troy/ Birmingham Transit Center.

Several of the capital improvement activities, streets projects, and the transit center in particular, are made possible by grant funds leveraged with local funds.

The following projects highlight the 2011/12 capital improvements program:



2011/12  
Budget

## BUDGET OVERVIEW

- ✓ Neighborhood road repair and replacement
- ✓ Major road improvements
- ✓ Sidewalk program
- ✓ Storm drain improvements
- ✓ Transit Center

- **Personnel Costs and Staffing Levels**

Personnel costs continue to be the largest portion of the General Fund budget at 68.2%, down from 70.7% last year.

The total personnel expenditure for 2011/12 is \$37.6 million, which represents a \$3.3 million or 8.1% decrease from last year's budget, after the reduction of 36 of the total 47 full-time positions and the full funding of our other postemployment benefits.

The following 47 positions have been deleted from the 2011/12 budget:

- **Building Inspection (6)**  
Director of Building and Zoning  
Secretary II  
Building Inspector  
HVAC Inspector  
Electrical Inspector  
Plumbing Inspector
- **Building Operations (3)**  
Building Maintenance Specialist (3)
- **City Clerk (1)**  
Deputy City Clerk
- **Fire (1)**  
Division Assistant Chief
- **Fleet Maintenance (1)**  
Equipment Serviceman I
- **Human Resources (1)**  
Secretary II
- **Golf Courses (5)**  
Director of Golf Operations

Maintenance Specialist (3)  
Superintendent of Greens

- **Information Technology (1)**  
Application Support Specialist
- **Library (6) \*Pending August, 2011 Election**  
Library Director  
Administrative Aide (2)  
Circulation Supervisor  
Librarian I  
Librarian II
- **Museum (1)**  
Museum Manager
- **Parks and Recreation (9)**  
Superintendent of Recreation  
Parks Superintendent  
Nature Center Manager  
Recreation Supervisor (2)  
Equipment Operator I (3)  
Community Center Manager
- **Police (5)**  
Records Clerk  
Administrative Aide  
Police Service Aide (3)
- **Purchasing (1)**  
Associate Buyer
- **Refuse and Recycling (1)**  
Solid Waste Coordinator
- **Streets (5)**  
Equipment Operator I (4)  
Equipment Operator II

Over the last 8 years the number of full-time City employees has been decreased by 151 positions. City Management continues to investigate cost-cutting measures through attrition, consolidation and privatization of activities, while trying to avoid a reduction in the level of service in public safety that our residents have come to expect. However, continued reduction in normal revenue





2011/12  
Budget

## BUDGET OVERVIEW

sources, as well as the very real possibility of continued decreases in state revenue sharing funds promulgated by the state legislature, will impact the level of service we can offer.

- **Future Projects**

Our future infrastructure needs are literally hundreds of millions of dollars, mostly in the area of road improvements and storm water management. We will continue to search out funding sources to meet these future projects.

City Management is seeking City Council approval of a 3-year budget. This involves determining the most highly valued core products offered by City government and then directing spending at the top-ranking priorities.

- **Conclusion**

No matter how successful the City of Troy has been to date, our success will continue to depend on a professional and dedicated workforce, budget realism and the political will to do what is right.

In a representative democracy you are charged with making decisions on behalf of our 81,000 residents, and this budget document serves as an excellent planning and control tool to ensure that the will of the majority of residents is carried out.

Our most important objective for the future is to continue a rolling 3-year budget and continue to seek the most cost effective way to deliver City services in a time of decreasing revenues.

In closing, I congratulate the staff of our entire organization for thoroughly reviewing their operations and bringing their budgets in under the cost of living.

I want to thank Assistant City Manager/Finance and Administrative Services John M. Lamerato, for compiling this comprehensive and easy to understand budget document. Special thanks to Assistant to the City

Manager/Coordinator of Continuous Improvement Monica Irelan and Office Coordinator Beth Tashnick for production of the 2011/12 budget.

I also wish to thank the Mayor and City Council members for their assistance in advancing the concept of a level of service budget document.

Respectfully submitted,

A. John Szerlag,  
City Manager



City of  
Troy





## 2011/12 BUDGET AT A GLANCE

The total City budget of \$133.7 million decreased by \$7.4 million or 5.2% from the previous year. A substantial portion of the decrease is attributable to the reduction of employees through attrition and lay-offs, which were necessitated by the reduction of taxable value and state shared revenue.

The average homeowner's tax bill for City services, based on a taxable value of \$96,775 will amount to \$918 compared to \$963 last year, a reduction of **\$45**.

The City reduced its full-time work force by 47 positions to 341 employees, which represents 4.2 employees for every 1,000 Troy residents, and approximately 2.0 employees per 1,000 people who work in the city. The 47 positions were reduced through attrition and lay-offs. Job responsibilities were redistributed among current employees and outside contractors, and service levels were adjusted.

The budget calls for utilization of Fund Balance reserves of \$2.6 million. The undesignated General Fund reserves are anticipated to equal at least 17.5% of the recommended budget.

As a result of passage of Proposal A homeowners have seen a 1.7% increase in taxable property value, if their taxable value was less than the assessed value. This is in spite of a 5.7% average decrease in market values. A major concern moving forward is that there remains only 2.2% of residential property taxable value that is not at assessed value. We are also projecting a 7% reduction in taxable value for 2011 and subsequent years to a lesser extent.

The budget includes funding for the following programs:

- ✓ \$7.8 million - Street construction and reconstruction projects, utilizing grants and capital funds
- ✓ \$0.5 million - Sidewalks
- ✓ \$5.1 million - Water main replacements
- ✓ \$1.8 million - Sanitary sewer improvements
- ✓ \$2.3 million - Storm drain improvements
- ✓ \$9.2 million - Transit Center reserve \*  
\*(Federal Grant)
- ✓ \$1.1 million – Fire apparatus replacement reserve.



Troy is a vibrant community with a strong sense of civic pride and dedicated community leaders, rich in cultural diversity, community wellness, and economic vitality.

Since its incorporation on June 13, 1955 Troy has been governed by a 7-member City Council, including a Mayor, all of which serve 4-year terms. Under the Council-Manager form of government, Mayor and City Council appoint 2 officials: the City Manager and the City Attorney. In turn, the City Manager appoints all department directors.

The 2011 estimated population for Troy is 81,677 according to the Southeast Michigan Council of Governments (SEMCOG), which compares to 80,980 from the 2010 census. In terms of population, Troy is the 13th largest city in Michigan and its total property value is the second highest in the state.

Troy is a full-service community with public transportation provided by a regional authority.

The City of Troy currently maintains 14 developed park sites, 8 of which are major parks. City parks provide a variety of recreational opportunities from baseball diamonds to miles of developed walking; jogging; and bicycle riding pathways. Troy has 610 acres of parkland (active and passive). Additionally, the total acreage of City and private parks, including two golf courses, is 1,446.

Troy has received awards from various professional associations and municipal services organizations for innovative approaches to service delivery and quality improvements.

Troy enjoys a solid reputation for municipal planning and growth management. Its development of a new comprehensive master land use plan and corridor studies will guide development of the Big Beaver corridor, other business corridors and high quality mixed

residential development as the community's most significant focal points.

The strong commercial and industrial business environment is a mix of service, product and technological employers. This impressive mix of business opportunities has allowed Troy to maintain low unemployment rates. Principal employers include:

- ✓ Altair Engineering
- ✓ Arvin Meritor
- ✓ Behr America
- ✓ Caretech Solutions
- ✓ Delphi
- ✓ Flagstar Bank
- ✓ Kelly Services
- ✓ Magna International
- ✓ PNC Bank
- ✓ William Beaumont Hospital

Troy also enjoys a wide variety of fine restaurants, churches and retail shops. The city occupies 34.3 square miles, and over 98% of its land is developed.



2011/12  
Budget

**TROY CITY COUNCIL  
VISION STATEMENT AND GOALS**

**VISION:**

To honor the legacy of the past and build a strong, vibrant future and be an attractive place to live, work, and grow a business.

**GOALS:**

**Provide a safe, clean, and livable city**

- Practice good stewardship of infrastructure
- Maintain high quality professional community oriented police and fire protection
- Conserve resources in an environmentally responsible manner
- Encourage development toward a walkable, livable community

**Provide effective and efficient local government**

- Demonstrate excellence in community services
- Maintain fiscally sustainable government
- Attract and support a committed and innovative workforce
- Develop and maintain efficiencies with internal and external partners
- Conduct city business and engage in public policy formation in a clear and transparent manner

**Build a sense of community**

- Communicate internally and externally in a timely and accurate manner
- Develop platforms for transparent, deliberative and meaningful community conversations
- Involve all stakeholders in communication and engagement activities
- Encourage volunteerism and new methods for community involvement
- Implement the connectedness of community outlines in the Master Plan 2008

**Attract and retain business investment**

- Clearly articulate an economic development plan
- Create an inclusive, entrepreneurial culture internally and externally
- Clarify, reduce and streamline investment hurdles
- Consistently enhance the synergy between existing businesses and growing economic sectors
- Market the advantages of living and working in Troy through partnerships



City of  
Troy



In recent years changing conditions and fiscal capacities combined with the demand for increased services have forced a reassessment of the role played by local governmental units.

Public officials are charged with the responsibility of ensuring that services are provided within acceptable levels of cost and, when required, seeking alternative methods of financing.

The budgetary process allows for accumulation of financial and performance information relative to these services. It provides the opportunity to analyze and debate the merits of each service as well as to make decisions about the level and cost of the services to be provided.

This budget continues the conservative spending approach that residents of Troy expect from City government. This document also assists our efforts to make the operations of the City more efficient, less costly, and more importantly, to target available resources to functions according to City Council priority rating.

#### • **Financial Policies**

The City of Troy's financial policies compiled at right set forth basic tenets for overall fiscal management of the City. These policies provide a framework of decision making for City Council and Administration. They should enforce any policy choice, regardless of changing circumstances and conditions.

These policies provide guidelines for evaluating current activities as well as proposals for future programs.

- ✓ The budget process involves personnel and management areas of long-term importance: Provide a safe, clean and livable city; provide effective and efficient local government; build a sense of community and attract and retain business investment.
- ✓ Expansion of existing service programs or addition of a new service program is only considered in the proposed budget when a revenue source can support all of the ongoing cost, or when the requesting department can identify an existing service which can be reduced or eliminated. Programs financed with grant money shall be budgeted in special funds and, when grant revenues are reduced or eliminated, the service program shall be adjusted accordingly.
- ✓ The City maintains a budgetary control system to ensure adherence to the budget and prepare monthly reports comparing actual revenues and expenditures to budgeted amounts. The City reports its financial performance quarterly.
- ✓ The City monitors departmental expenditures on a monthly basis to ensure conformity to budgets.
- ✓ The City stresses results, integrating performance measurement and productivity indicators with the budget.
- ✓ The City avoids budgetary practices or procedures that balance current period expenditures at the expense of future years' revenues.
- ✓ The budget provides for adequate maintenance of capital facilities and equipment, and for their orderly replacement.



2011/12  
Budget

## BUDGET POLICIES

- ✓ The budget provides for adequate levels of funding for all retirement systems and other postemployment benefits.
  - ✓ The City develops and maintains accounting and budgetary control systems to adequately safeguard the assets held in public trust.
  - ✓ The operating and capital budgets fully describe the major goals to be achieved and the services and programs to be delivered based upon the levels of funding anticipated or provided.
  - ✓ The City finances essential City services that have a City-wide benefit in the budget from revenue sources which are generated from a broad base, i.e. property taxes, state revenue sharing, assessments, and fees.
  - ✓ The City seeks to minimize the impact in use of property tax financing by seeking alternative financing for City services that focus on user fees for responsive services, and upgrading and enhancing the property tax base.
  - ✓ Special assessment financing formulas and user-fee rate structures accurately charge the cost of service provided to the benefiting property owners and customers served while being sensitive to the needs of low-income people.
- **Revenue Policies**
    - ✓ The City makes every attempt to maintain a diversified and stable revenue base to shelter it from short- or long-term fluctuations in any one revenue source.
- ✓ The City projects its annual revenues by an objective and thorough analytical process.
  - ✓ The City maintains sound appraisal procedures and practices to reflect current property values.
  - ✓ The City establishes user charges and sets fees for services for its enterprise funds at a level that fully supports the total direct and indirect costs of the activities. Indirect costs include the recognition of annualized depreciation of capital assets. Cash flow requirements to adequately defray bond retirement and capital outlay are primary determinants in the development of user charges.
  - ✓ The City follows an aggressive policy of collecting revenues.
  - ✓ The City reviews fees/charges annually and design or modify revenue systems to include provisions that automatically allow charges to grow at a rate that keeps pace with the cost of providing the service.
- **Reserve Policies**
    - ✓ The City strives to maintain an unreserved, undesignated General Fund balance of 10% -17 % of the General Fund budget. Fifteen (15) % has been set as the amount of Fund Balance to be maintained during these difficult times.
    - ✓ Funds in excess of 15% will be re-appropriated to the General Fund.



2011/12  
Budget

## BUDGET POLICIES

- ***Accounting, Auditing, and Financial Reporting Policies***

- ✓ An independent audit is performed annually.
- ✓ The City produces comprehensive annual financial reports in accordance with Generally Accepted Accounting Principles (GAAP), the body of accounting and financial reporting standards, conventions, and practices that have authoritative support from standard setting bodies such as the Governmental Accounting Standards Board (GASB) and the Financial Accounting Standards Board (FASB).

- ***Investment Policies***

- ✓ The City conducts a cash-flow analysis of all funds on a regular basis. Disbursement, collection, and deposit of all funds is scheduled to insure maximum investment capabilities.
- ✓ When permitted by law, the City pools cash from several different funds for investment purposes to maximize potential earnings.
- ✓ The City analyzes market conditions and potential investments to maximize its yield, while maintaining the integrity, diversification, and safety of the principal.
- ✓ The City's accounting system provides regular information concerning cash position and investment performance.

- ***Debt Policies***

- ✓ The City confines long-term borrowing to capital improvements or projects that cannot be financed from current revenues, and where the issuance of long-term debt is required, pays back the bonds within a period not to exceed the expected useful life of the project.
- ✓ The City attempts to keep the average maturity of general obligation bonds at or below 20 years.
- ✓ When possible, the City uses special assessment, revenue, tax increment, or other self-supporting bonds.
- ✓ The City does not incur long-term debt to support current operations.
- ✓ The City maintains a sound relationship with all bond rating agencies and keeps them informed about our current capital projects.

- ***Capital Improvement Budget Policies***

- ✓ Capital investments foster Troy's goal of providing a safe, clean and livable city.
- ✓ The City attempts to maintain all its assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.





2011/12  
Budget

## BUDGET POLICIES

- ✓ The City maintains the fiscal integrity of its operating debt service and capital improvement budgets in order to provide services, and construct and maintain public facilities, streets, and utilities.
- ✓ The City implements a multi-year plan for capital improvements with proposed funding sources, and updates it annually.
- ✓ The City makes all capital improvements in accordance with an adopted capital acquisition program.
- ✓ The City coordinates decision-making for the capital improvement budget with the operating budget to make effective use of the City's limited resources for operating and maintaining existing services and facilities.
- ✓ The City uses inter-governmental assistance to finance only those capital improvements that are consistent with the adopted capital improvement plan, City priorities, and for which operating and maintenance costs have been included in the operating budget.
- ✓ The City maintains a responsible and prudent fiscal condition to minimize long-term interest expense when financing capital improvements.
- ✓ Capital investments are enhanced when there is the ability to leverage City assets.
- ✓ The capital dollar threshold has been established at \$5,000.

- ***Amendment Policies***

- ✓ The City Manager is authorized to transfer budgeted amounts within budgetary functions however, any revisions that alter the total expenditure of any budgetary function must be approved by a majority of the members elect of the City Council.





2011/12  
Budget

BUDGET CALENDAR

2010

### July

- \*\*\* Approved 2010/11 budget document distributed at the first City Council meeting in July
- \*\*\* Begin preparing updated Municipal Improvements Plan (MIP)
- \*\*\* Begin monitoring budget performance

### October

- \*\*\* Revenue and expenditure forecast prepared
- \*\*\* Updated revenue study of fees and charges prepared

### November

- \*\*\* Capital budget unit (CBU) develops Capital requests and presents the CBU's Capital improvement report to the City Manager
- \*\*\* Quarterly financial performance report prepared
- \*\*\* Preparation of General Fund review and multi-year financial plan

### December

- \*\*\* City Manager's final Capital recommendations are reported to all offices and included in the proposed budget
- \*\*\* Assistant City Manager/Finance & Administration prepares personnel costs and operating cost targets for proposed budget
- \*\*\* Distribute operating budget manual and revenue worksheets
- \*\*\* Prior year's annual audit released



**2011/12  
Budget**

**BUDGET CALENDAR**

**2011**

### **January**

- \*\*\* Revenue worksheets due from all departments
- \*\*\* Preparation of the water supply and sewerage disposal system rate analysis

### **February**

- \*\*\* Operating budget worksheets due from departments
- \*\*\* 2011/12 revenue forecast prepared by City management
- \*\*\* City management analyzes department budget requests
- \*\*\* Assistant City Manager/Finance & Administration prepares proposed budget document
- \*\*\* Quarterly financial performance report prepared

### **March**

- \*\*\* Three year budget update and revisions

### **April**

- \*\*\* City Manager makes final proposed budget recommendations
- \*\*\* Proposed budget document presented to the City Council
- \*\*\* Quarterly financial performance report prepared
- \*\*\* City Council workshops: Budget review, questions, and adjustments
- \*\*\* Budget notice is published in local newspapers

### **May**

- \*\*\* Workshops continue
- \*\*\* Public hearing for budget
- \*\*\* City Manager prepares approved 2011/12 budget document incorporating City Council adjustments
- \*\*\* City Council adopts taxation resolution and appropriations ordinance

### **June**

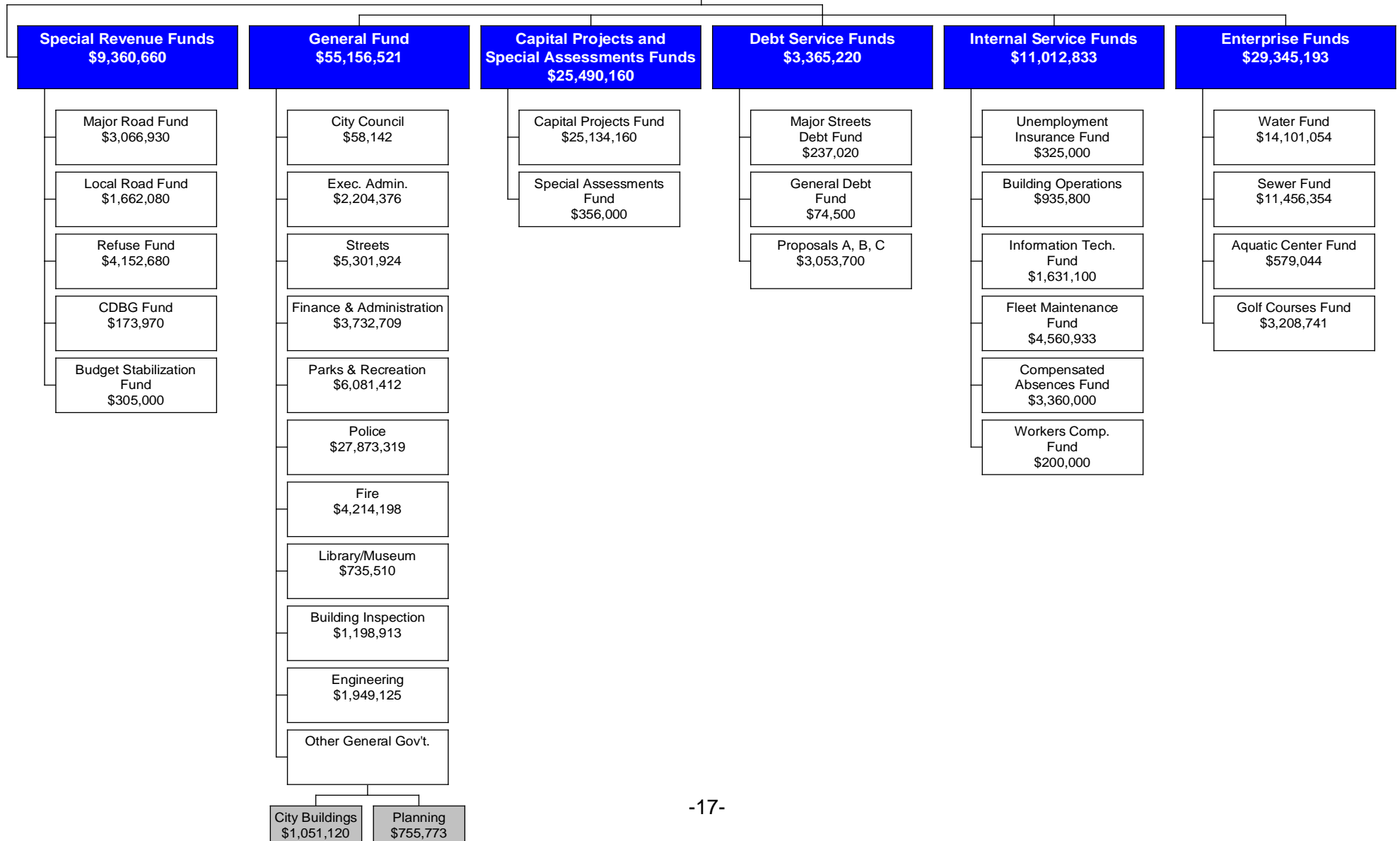
- \*\*\* Assistant City Manager/Finance & Administration prepares final current year budget amendment



**2011/12  
Budget**

## FINANCIAL ORGANIZATIONAL CHART

**Total City Budget  
\$133,730,587**





City of  
Troy



2011/12  
Budget

## EXECUTIVE SUMMARY

The Executive Summary is prepared as an introduction to the 2011/12 budget and provides a summary of Administration's financial plans for the upcoming fiscal year. It will explain how the City plans to utilize its resources and highlights some of the more significant changes to the City's budget. If a more in-depth understanding of the budget is desired, please take some time to review the wealth of information found within the graphs, charts, narrative text, significant notes and funding level summaries provided in the budget. The budget is available at the City Clerk's Office and on the City of Troy's web site.

- **Total City Funds**

The 2011/12 budget for all City funds totals \$133.7 million. The City establishes a budget for 23 separate funds or accounting divisions; these 23 funds can be further paired into 6 major fund groupings. The largest is the General Fund, which provides \$55.2 million in funding toward the majority of services available to residents through the City's 16 departments.

Special Revenues Funds provide a total of \$9.4 million for major and local road maintenance, refuse and recycling and the federally funded Community Development Block Grant programs.

Several notable items in the Special Revenues Funds 2011/12 budget include:

- ✓ Maintain and repair major roads (\$3.1 million)
- ✓ Maintain local roads (\$1.7 million)
- ✓ Refuse collection and disposal and recycling activities (\$4.2 million)

Capital Projects Funds total \$25.1 million for 2011/12. These funds are used for capital equipment and vehicles, construction and improvement of municipal facilities and road construction. Notable capital projects in the 2011/12 budget include:

- ✓ Transit Center reserve (\$9.2 million)
- ✓ Major road construction and Improvements (\$4.6 million)
- ✓ Local road reconstruction and improvements (\$3.2 million)
- ✓ Storm drainage improvements (\$2.3 million)
- ✓ Sidewalk construction (\$0.5 million)

Debt Service Funds total \$3.4 million, which provides funding for debt payments on road construction projects, the Community Center, and public safety facilities.

Enterprise Funds provide \$29.3 million in funding for water and sewer utility operations, as well as the aquatic center and golf courses.

Internal Service Funds account for \$11.0 million in charges for goods and services provided by one department to others.

- **General Fund**

The 2011/12 General Fund budget is \$55.2 million, a decrease of \$2.6 million or 4.6% less than the 2010/11 General Fund budget.



2011/12  
Budget

## EXECUTIVE SUMMARY

### • Revenues by Category

The General Fund derives its revenue from a variety of sources, the largest being property taxes. The City's general operating millage rate of 6.50 mills will provide approximately \$28.0 million, or 51% of the total General Fund budget.

Troy's proposed overall millage rate of 9.49 increased from 9.40 in 2011 due to declining taxable value and increased cost for refuse collection. Proposal A resulted in a property taxable value adjustment of 1.7% due to the cost of living index on all property that was below the assessed value.

The General Fund also realizes revenue from a variety of smaller categories to lessen the burden and reliance on property taxes:

Category	%
Licenses & Permits	2.7%
Federal, State & Local Grants	9.8%
Fines & Forfeitures	1.9%
Charges for Services	11.0%
Interest & Rents	2.0%
Other Revenues & Financing Sources	17.9%

There is a re-appropriation of Fund Balance planned for fiscal year 2011/12 in the amount of \$2.6 million. It is estimated that there will be \$9.7 million, or 17.5%, of expenditures in the Unreserved/Undesignated Fund Balance in 2011/12.

### • Expenditures by Object

The \$55.2 million General Fund budget is comprised of 3 separate expenditure objects or categories.

	\$ Change	% Change
Personal Services	\$(3,278,581)	(8.1)%
Supplies	(431,355)	(17.0)%
Other Services/ Charges	1,027,467	7.1 %
<b>Total</b>	<b>\$(2,682,469)</b>	<b>(4.6)%</b>

The largest category is Personal Services, which is made up of wages and fringe benefits and comprises 68.2% of the total budget, compared to 70.8% last fiscal year.

Supplies, made up primarily of operating supplies, total 3.8% of the budget.

Other Services/Charges total 28% of the budget and are primarily used to provide for contractual services, property and liability insurances, utility bills, and outside legal services.

All departmental outlay for major capital purchases is found in the Capital Projects Fund.

The total \$2.7 million decrease in General Fund expenditures can best be explained by the following:

The Personal Services budget decreased \$3.3 million or 8.1% under last year. The total decrease for employee wages is \$3.2 million. The decrease is a result of eliminating 36 full-time positions through attrition and lay-offs in the General Fund and 10% wage and benefit concessions for several employee groups.

The 2011/12 budget includes funding for 341 full-time positions, a decrease of 47 full-time employees. This translates into a total reduction of the City of Troy workforce of 151 full-time employees from 8 years ago.



The total net number of part-time employees has decreased by 177, mainly due to the closing of the Library, contracting out golf course operations and reduction in recreation programs.

Supplies decreased by \$431,355 or 17.0%. Items such as operating, office supplies, and maintenance supplies (salt) accounted for much of this decrease.

Other Services/Charges increased by \$1,027,467 or 7.1%. The increase is a result of the utilization of more contractual services.

A complete list of all capital equipment, vehicles, and projects that are budgeted is located in the Capital Projects section of this document.

- ***Expenditures by Budgetary Center***

The General Fund can be further broken down to departmental or budgetary center level. These budgetary centers represent the 10 City operating departments as well as other ancillary expenditure cost centers.

- ***Water and Sewer Fund***

The Water and Sewer Fund is a completely self-supporting activity that does not receive funding from property taxes or any other City fund.

It is designed to break even, as well as provide funding for improvements to the system, and is expressly for the purpose of providing water distribution and sewer disposal services to the City of Troy's residents and businesses.

The City purchases its water and sewage disposal services from the City of Detroit, which directly influences the rates Troy charges.

The Detroit water rate is estimated to increase by 15.7% from \$14.75 to \$17.07 per thousand cubic feet.

The City of Detroit increased the sewer rates it charges the City of Troy effective July 1, 2011.

The Southeast Oakland County Sewer District rate is estimated to increase by 12.4% from \$12.82 to \$14.41 per thousand cubic feet, after including the Oakland County Drain Commission charges. The Evergreen-Farmington Sewer District rate is estimated to increase by 2.3% from \$16.83 to \$17.27.

The budget recommends that the combined water and sewer rates be increased by \$5.10 per MCF. This rate increase will result in a 11.1% increase in the combined water and sewer rate per MCF. The average residential customer uses 3.9 MCF per quarter, which equates to a quarterly bill of \$198.90 using the proposed rates. This will result in an increase of \$19.89 per quarter or \$79.56 per year.

The system is expected to operate in the coming year with operating revenues meeting operating expenses, and providing some additional funds for improvements to the system.

Capital expenditures budgeted for both systems include \$5.1 million for water and \$1.8 million for sewer.

The \$6.9 million in water and sewer improvements are being made without bonding due to the rate structure in place that not only provides for the commodity charge, but for operations and maintenance and capital improvements as well.

The City continues to control its discretionary costs within this fund and provide the necessary equipment to properly maintain the system.





2011/12  
Budget

## EXECUTIVE SUMMARY

- ***Refuse Fund***

The Refuse Fund operates as a Special Revenue Fund. The 2011/12 budget calls for an increase in refuse collection and disposal and recycling expenses resulting from a 2.3% increase due to the fuel escalator clause and a Consumer Price Index adjustment.

The tax rate will need to be increased by .09 from .87 to .96 mills to cover operational costs.

This will leave a very minimal Fund Balance. The tax rate adjustment became necessary after the large reduction in taxable value and the increase in the cost of service.

- ***Capital Projects Fund***

Property taxes, grants and re-appropriation of Fund Balance provide for the funding of \$25.1 million in capital projects. The property tax revenue decrease is attributable to lower taxable value due to the decline in property values.

- ***Debt Service Funds***

The Debt Service Funds generate their revenue by applying .50 mills times the taxable value. This revenue source has also decreased due to a reduction in taxable value. The reduction is made up by an increase in re-appropriation of Fund Balance.

- ***Internal Service Funds***

Internal Service Funds are used to account for the financing of goods and services provided by a department to other departments of the government, on a cost reimbursement basis.

- ***Major Funds***

The General Fund is always a major fund. In addition, governments may report as major funds whatever other individual governmental funds they believe to be of particular importance to financial statements users (for instance, because of public interest).

At a minimum, governmental funds other than the General Fund must be reported as major funds if they meet both of the following criteria (as applied to the final adjusted balances reported in the funds):

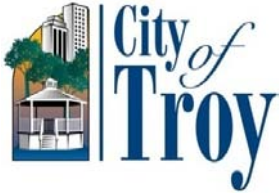
- ✓ 10% criterion – An individual governmental fund reports at least 10% of any of the following:
  - a) Total governmental fund assets
  - b) Total governmental fund liabilities
  - c) Total governmental fund revenues; or
  - d) Total governmental fund expenditures
- ✓ 5% criterion – An individual governmental fund reports at least 5% of the aggregated total for both governmental funds and enterprise funds of any of the items for which it met the 10% criterion.

The major funds are: General Fund, Capital Projects Fund, Water Fund, Sanitary Sewer Fund and Sanctuary Lake Golf Course Fund

- ***Non - Major Funds***

The non-major funds are: Debt Service Funds, Special Revenue Funds, Aquatic Center Fund, Sylvan Glen Golf Course Fund and Internal Service Funds.

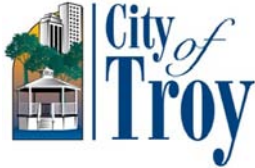




2011/12  
Budget

**REVENUE COMPARISON  
ALL FUNDS**

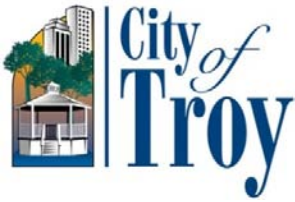
	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET
<b><u>CAPITAL</u></b>				
CAPITAL FUND	\$14,277,498	\$10,801,700	\$31,380,990	\$25,134,160
SPECIAL ASSESSMENT FUND	262,371	55,000	1,000,000	356,000
<b>TOTAL - CAPITAL</b>	<b>\$14,539,869</b>	<b>\$10,856,700</b>	<b>\$32,380,990</b>	<b>\$25,490,160</b>
<b><u>DEBT SERVICE</u></b>				
GENERAL DEBT SERVICE FUND	\$2,652,361	\$2,376,000	\$3,222,200	\$3,128,200
2000MTF BOND DEBT RETIREMENT	230,188	221,200	221,200	237,020
PROP A BOND DEBT RETIREMENT	806,944	851,140	851,140	834,200
PROP B BOND DEBT RETIREMENT	1,480,289	1,507,100	1,539,960	1,472,700
PROP C BOND DEBT RETIREMENT	770,574	757,800	758,100	746,800
<b>TOTAL - DEBT SERVICE</b>	<b>\$5,940,355</b>	<b>\$5,713,240</b>	<b>\$6,592,600</b>	<b>\$6,418,920</b>
<b><u>ENTERPRISE</u></b>				
SANCTUARY LAKE GOLF COURSE	\$974,051	\$1,073,751	\$1,001,550	\$1,297,421
SYLVAN GLEN GOLF COURSE	1,145,012	1,245,380	1,597,100	1,881,980
AQUATIC CENTER FUND	451,670	500,400	486,900	497,400
SEWER FUND	12,596,827	11,505,000	12,933,000	12,175,000
WATER FUND	14,317,530	13,614,000	15,151,600	14,575,600
<b>TOTAL - ENTERPRISE</b>	<b>\$29,485,090</b>	<b>\$27,938,531</b>	<b>\$31,170,150</b>	<b>\$30,427,401</b>
<b><u>GENERAL FUND</u></b>				
GENERAL FUND	\$60,864,151	\$55,165,470	\$57,838,990	\$55,156,521
<b>TOTAL - GENERAL FUND</b>	<b>\$60,864,151</b>	<b>\$55,165,470</b>	<b>\$57,838,990</b>	<b>\$55,156,521</b>
<b><u>INTERNAL SERVICE</u></b>				
UNEMPLOYMENT COMPENSATION	\$203,502	\$293,500	\$221,000	\$325,000
WORKER'S COMP RESERVE FUND	484,289	301,000	433,760	200,000
COMPENSATED ABSENCES FUND	4,318,004	4,081,000	4,251,300	3,360,000
BUILDINGS & GROUNDS MAINTENANCE	1,217,431	1,141,400	1,257,810	935,800
INFORMATION TECHNOLOGY	1,707,128	1,415,500	1,709,590	1,715,530
MOTOR POOL	4,116,328	3,827,520	6,368,859	6,033,133
<b>TOTAL - INTERNAL SERVICE</b>	<b>\$12,046,683</b>	<b>\$11,059,920</b>	<b>\$14,242,319</b>	<b>\$12,569,463</b>
<b><u>SPECIAL REVENUE</u></b>				
COMMUNITY FAIR FUND	\$148,426	\$0	\$0	\$0
MAJOR STREET FUND	3,359,253	3,115,000	3,282,000	3,066,930
LOCAL STREET FUND	1,484,507	1,665,750	1,726,150	1,662,080
REFUSE FUND	3,926,841	4,100,500	4,120,950	4,152,680
BUDGET STABILIZATION FUND	6,995	5,000	305,000	305,000
COMM DEV BLOCK GRANT FUND	127,522	339,710	460,480	173,970
<b>TOTAL - SPECIAL REVENUE</b>	<b>\$9,053,545</b>	<b>\$9,225,960</b>	<b>\$9,894,580</b>	<b>\$9,360,660</b>
<b>TOTAL - ALL FUNDS</b>	<b>\$131,929,691</b>	<b>\$119,959,821</b>	<b>\$152,119,629</b>	<b>\$139,423,125</b>



2011/12  
Budget

**EXPENDITURE COMPARISON  
ALL FUNDS**

	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET
<b><u>CAPITAL</u></b>				
CAPITAL FUND	\$17,393,415	\$16,833,520	\$31,380,990	\$25,134,160
SPECIAL ASSESSMENT FUND	2,063,802	1,000,000	1,000,000	356,000
<b>TOTAL - CAPITAL</b>	<b>\$19,457,218</b>	<b>\$17,833,520</b>	<b>\$32,380,990</b>	<b>\$25,490,160</b>
<b><u>DEBT SERVICE</u></b>				
GENERAL DEBT SERVICE FUND	\$3,128,306	\$3,188,040	\$3,222,200	\$3,128,200
2000MTF BOND DEBT RETIREMENT	230,188	221,200	221,200	237,020
PROP A BOND DEBT RETIREMENT	525,581	851,140	851,140	834,200
PROP B BOND DEBT RETIREMENT	1,431,050	1,507,100	1,539,960	1,472,700
PROP C BOND DEBT RETIREMENT	397,768	757,800	758,100	746,800
<b>TOTAL - DEBT SERVICE</b>	<b>\$5,712,893</b>	<b>\$6,525,280</b>	<b>\$6,592,600</b>	<b>\$6,418,920</b>
<b><u>ENTERPRISE</u></b>				
SANCTUARY LAKE GOLF COURSE	\$1,638,278	\$2,009,019	\$1,901,902	\$2,110,161
SYLVAN GLEN GOLF COURSE	1,094,625	1,122,952	1,597,096	1,881,980
AQUATIC CENTER FUND	567,845	613,860	660,996	611,044
SEWER FUND	9,775,039	11,949,330	13,983,248	13,244,354
WATER FUND	12,491,642	17,414,700	20,479,560	19,211,054
<b>TOTAL - ENTERPRISE</b>	<b>\$25,567,429</b>	<b>\$33,109,861</b>	<b>\$38,622,802</b>	<b>\$37,058,593</b>
<b><u>GENERAL FUND</u></b>				
GENERAL FUND	\$58,457,315	\$55,988,183	\$57,838,990	\$55,156,521
<b>TOTAL - GENERAL FUND</b>	<b>\$58,457,315</b>	<b>\$55,988,183</b>	<b>\$57,838,990</b>	<b>\$55,156,521</b>
<b><u>INTERNAL SERVICE</u></b>				
UNEMPLOYMENT COMPENSATION	\$199,246	\$293,500	\$221,000	\$325,000
WORKER'S COMP RESERVE FUND	436,057	206,000	433,760	200,000
COMPENSATED ABSENCES FUND	3,691,713	4,081,000	4,251,300	3,360,000
BUILDINGS & GROUNDS MAINTENANCE	1,149,399	1,157,570	1,257,810	935,800
INFORMATION TECHNOLOGY	1,352,419	1,663,130	1,709,590	1,715,530
MOTOR POOL	3,894,045	4,756,600	6,368,859	6,033,133
<b>TOTAL - INTERNAL SERVICE</b>	<b>\$10,722,879</b>	<b>\$12,157,800</b>	<b>\$14,242,319</b>	<b>\$12,569,463</b>
<b><u>SPECIAL REVENUE</u></b>				
COMMUNITY FAIR FUND	\$127,852	\$0	\$0	\$0
MAJOR STREET FUND	2,828,007	3,058,550	3,282,000	3,066,930
LOCAL STREET FUND	1,628,568	1,606,310	1,726,150	1,662,080
REFUSE FUND	3,996,064	4,113,308	4,120,950	4,152,680
BUDGET STABILIZATION FUND	300,000	305,000	305,000	305,000
COMM DEV BLOCK GRANT FUND	127,522	339,710	460,480	173,970
<b>TOTAL - SPECIAL REVENUE</b>	<b>\$9,008,013</b>	<b>\$9,422,878</b>	<b>\$9,894,580</b>	<b>\$9,360,660</b>
<b>TOTAL - ALL FUNDS</b>	<b>\$128,925,746</b>	<b>\$135,037,522</b>	<b>\$159,572,281</b>	<b>\$146,054,317</b>



2011/12  
Budget

**YEAR-END FUND BALANCE COMPARISON  
ALL FUNDS**

	2008 Actual	2009 Actual	2010 Actual	2011 Estimate	2012 Budget
<b>General Fund</b>					
101 General Fund	\$ 23,632,762	\$ 21,314,476	\$ 23,741,886	\$ 22,919,173	\$ 20,189,042
<b>Special Revenues Funds</b>					
202 Major Street Fund	\$ 1,703,504	\$ 1,629,380	\$ 2,160,626	\$ 2,217,076	\$ 2,217,076
203 Local Street Fund	1,402,812	1,375,901	1,231,840	1,291,280	1,161,280
226 Refuse Fund	542,465	190,462	121,239	108,431	108,431
257 Budget Stabilization Fund	2,100,000	2,100,000	1,806,995	1,506,995	1,206,995
280 Community Development Block Grant	-	-	-	-	-
<b>Total - Special Revenues Funds</b>	<b>\$ 5,748,781</b>	<b>\$ 5,295,743</b>	<b>\$ 5,320,700</b>	<b>\$ 5,123,782</b>	<b>\$ 4,693,782</b>
<b>Debt Service Funds</b>					
301 General Debt Service Fund	\$ 4,318,695	\$ 3,889,540	\$ 3,413,596	\$ 2,601,556	\$ 1,647,356
354 2000 MTF Debt Service Fund	-	-	-	-	-
355 Proposal A - Streets Fund	-	-	-	-	-
356 Proposal B - Police/Fire Facilities Fund	-	-	-	-	-
357 Proposal C - Recreation Fund	-	-	-	-	-
<b>Total - Debt Service Funds</b>	<b>\$ 4,318,695</b>	<b>\$ 3,889,540</b>	<b>\$ 3,413,596</b>	<b>\$ 2,601,556</b>	<b>\$ 1,647,356</b>
<b>Capital Projects/Special Assessment Fund</b>					
401 Capital Projects Fund	\$19,222,313	\$ 19,272,141	\$ 16,107,881	\$ 10,076,061	\$ 4,201,701
403 Special Assessment Fund	4,777,397	3,034,176	1,232,745	287,745	-
<b>Total - Capital Projects/ Special Assessment Fund</b>	<b>\$ 23,999,710</b>	<b>\$ 22,306,317</b>	<b>\$ 17,340,626</b>	<b>\$ 10,363,806</b>	<b>\$ 4,201,701</b>
<b>Total - All Funds</b>	<b>\$ 57,699,948</b>	<b>\$ 52,806,076</b>	<b>\$ 49,816,808</b>	<b>\$ 41,008,317</b>	<b>\$ 30,731,881</b>

Enterprise and Internal Service Fund retained earnings are shown in the Audit.



City of  
Troy



2011/12  
Budget

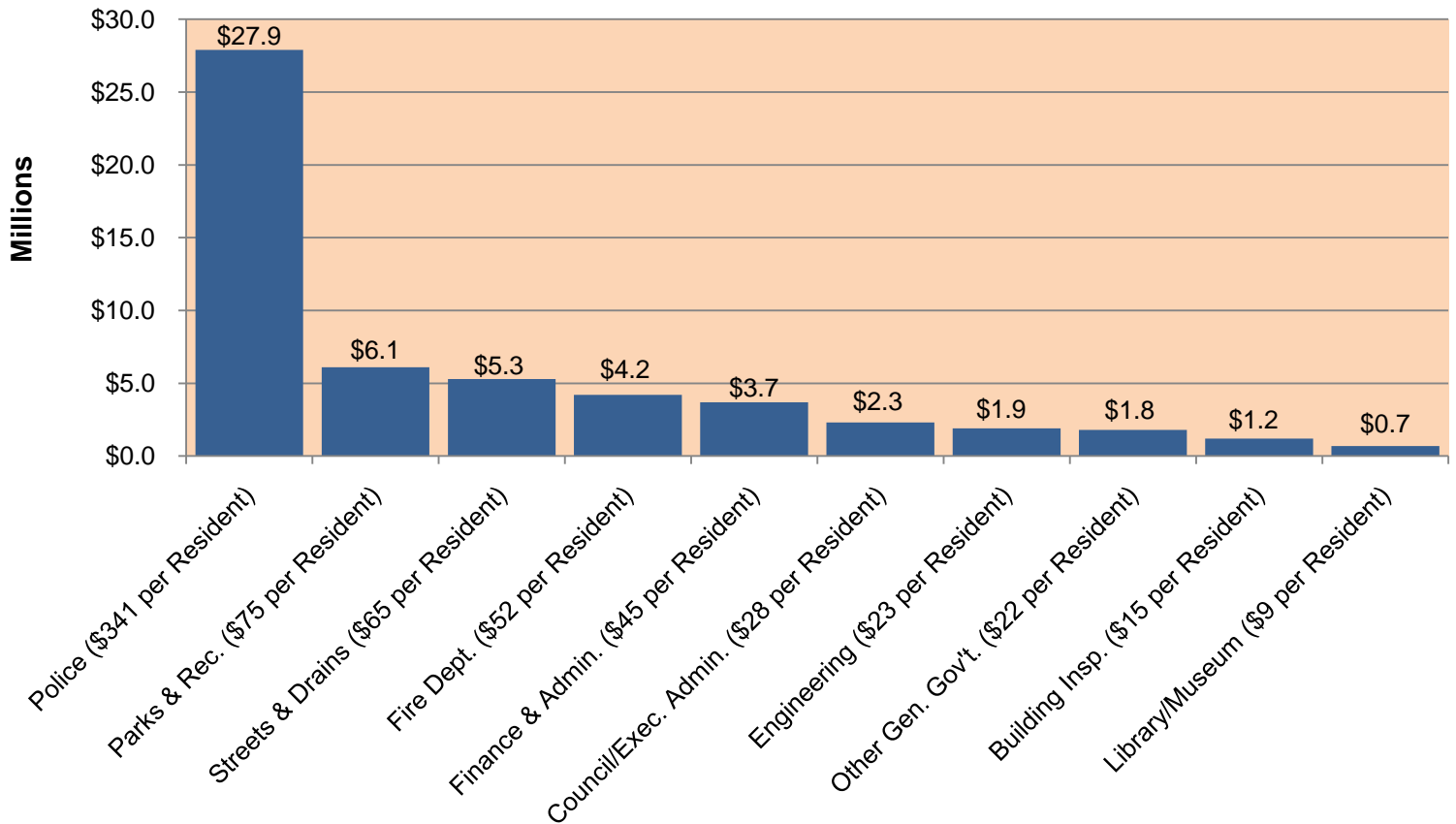
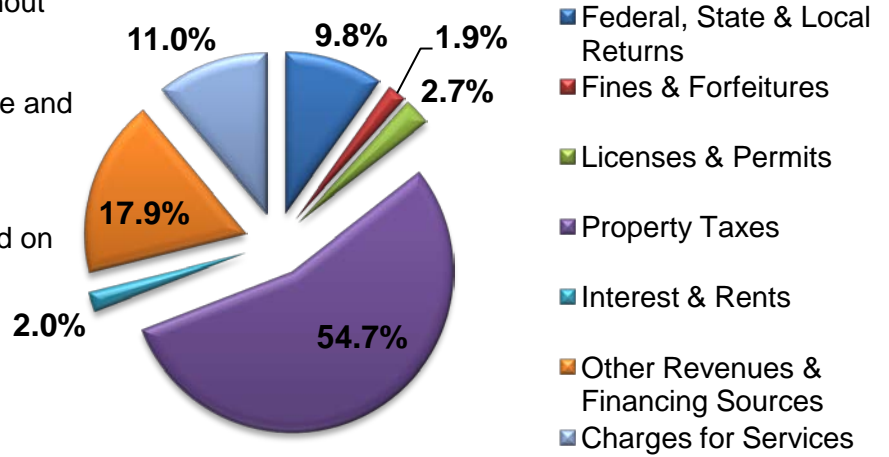
## HOW TROY ALLOCATES ITS MONEY

The information presented here is intended to show how the City's revenue is utilized. More detailed information can be found throughout the budget document.

Over half of the dollars spent are for police and fire protection.

The City's General Fund of \$55.2 million equates to \$675 spent per resident, based on the 2011 population estimate of 81,677.

### • Where the City Gets its Revenue





City of  
Troy



2011/12  
Budget

## MILLAGE RATES FOR TROY CITIZENS

Taxing Entity	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12
<b><u>Tax Rate Shown in Mills</u></b>								
Troy School District	10.16	9.87	9.87	9.87	9.42	8.72	9.74	9.74
Oakland County Government	4.65	4.65	4.65	4.65	4.65	4.65	4.65	4.65
Oakland County Comm. College	1.59	1.58	1.58	1.58	1.58	1.58	1.58	1.58
Intermediate School District	3.38	3.37	3.37	3.37	3.37	3.37	3.37	3.37
S.M.A.R.T.	0.60	0.60	0.59	0.59	0.59	0.59	0.59	0.59
State Education	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Zoo	-	-	-	-	0.10	0.10	0.10	0.10
City of Troy	9.45	9.45	9.43	9.28	9.28	9.28	9.40	9.49
<b>Total - Millage Rates</b>	<b>35.83</b>	<b>35.52</b>	<b>35.49</b>	<b>35.34</b>	<b>34.99</b>	<b>34.29</b>	<b>35.43</b>	<b>35.52</b>

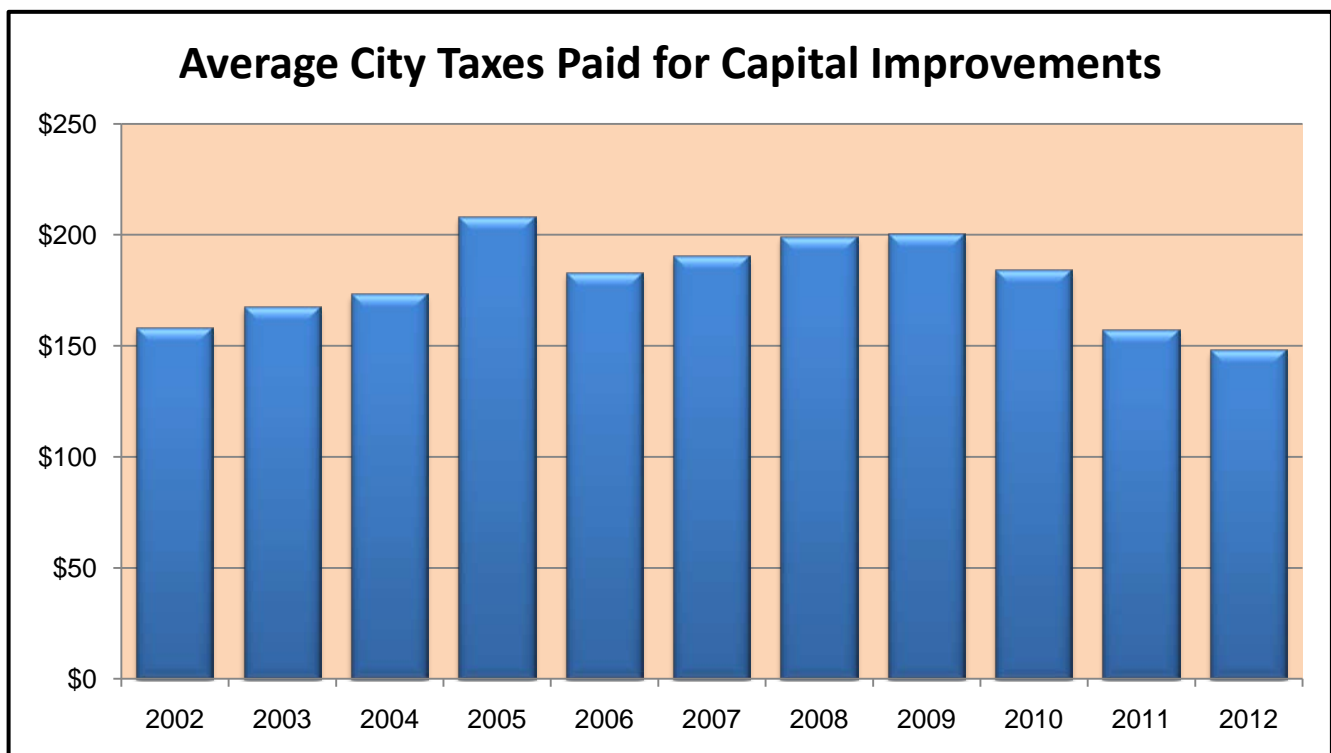
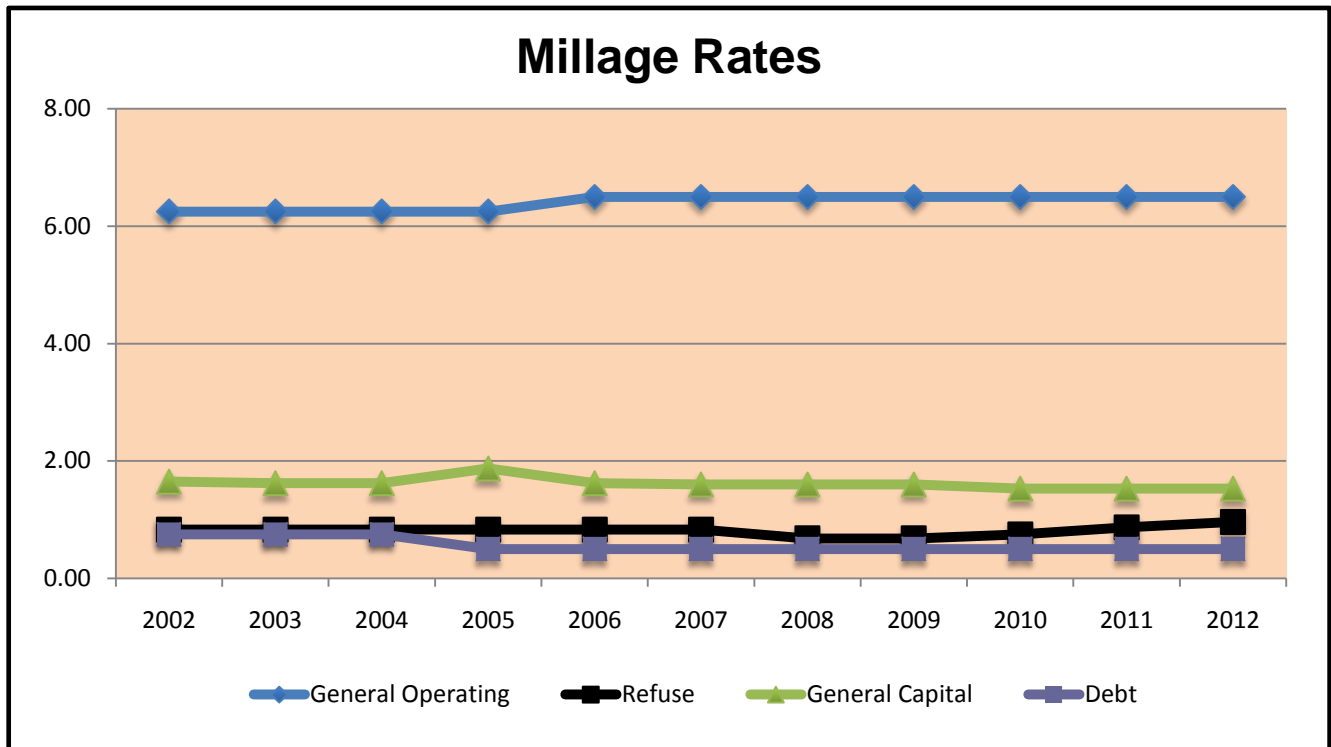
Millage rates are estimated for other taxing jurisdictions.

### Average Residential

<b>Taxable Value</b>	<b>111,203</b>	<b>112,886</b>	<b>118,834</b>	<b>124,597</b>	<b>124,885</b>	<b>120,014</b>	<b>102,490</b>	<b>96,775</b>
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Taxing Entity	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12
<b><u>Average Tax Rates Shown in Dollars</u></b>								
Troy School District	\$ 1,130	\$ 1,114	\$ 1,173	\$ 1,230	\$ 1,176	\$ 1,047	\$998	\$943
Oakland County Government	517	525	553	579	581	558	477	450
Oakland County Comm. College	177	178	188	197	197	190	162	153
Intermediate School District	376	380	400	420	421	404	345	326
S.M.A.R.T.	66	68	70	74	74	71	60	57
State Education	667	677	713	748	749	720	615	581
Zoo	-	-	-	-	12	12	10	10
City of Troy	1,051	1,067	1,121	1,156	1,159	1,114	963	918
<b>Total - Dollars</b>	<b>\$ 3,984</b>	<b>\$ 4,009</b>	<b>\$ 4,218</b>	<b>\$ 4,404</b>	<b>\$ 4,369</b>	<b>\$ 4,116</b>	<b>\$ 3,630</b>	<b>\$ 3,438</b>

Average tax rates are based on residential homestead property within the Troy School District.



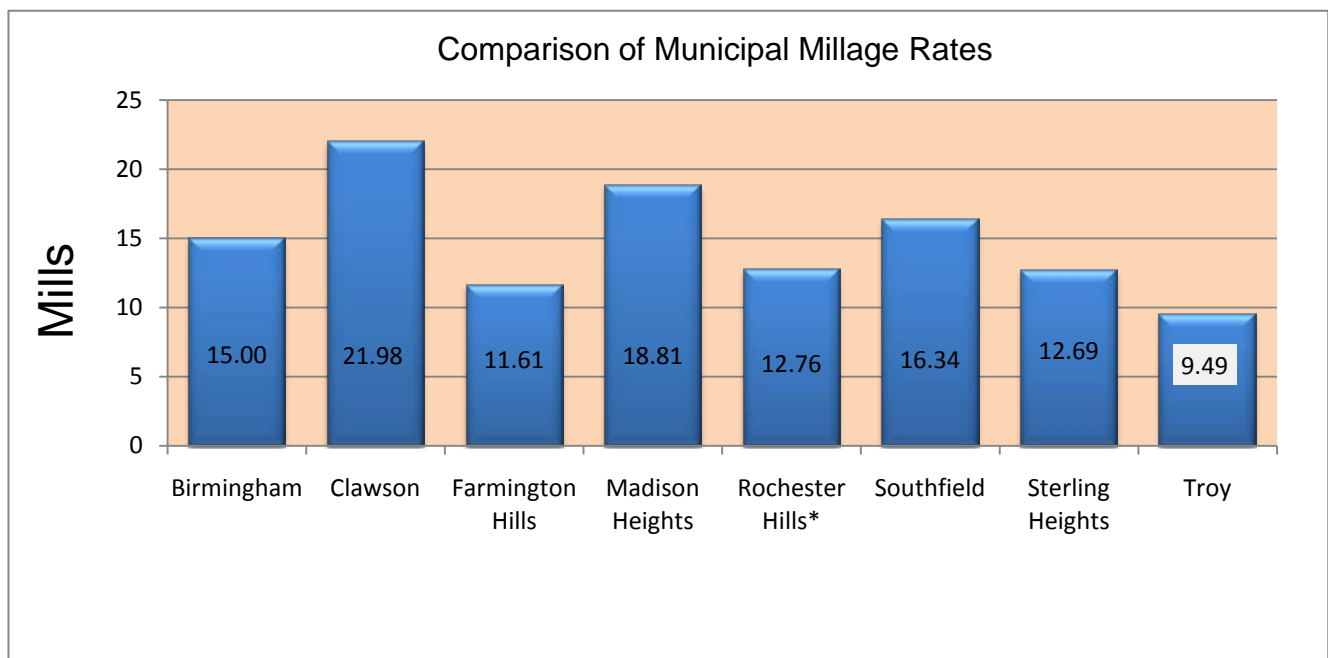




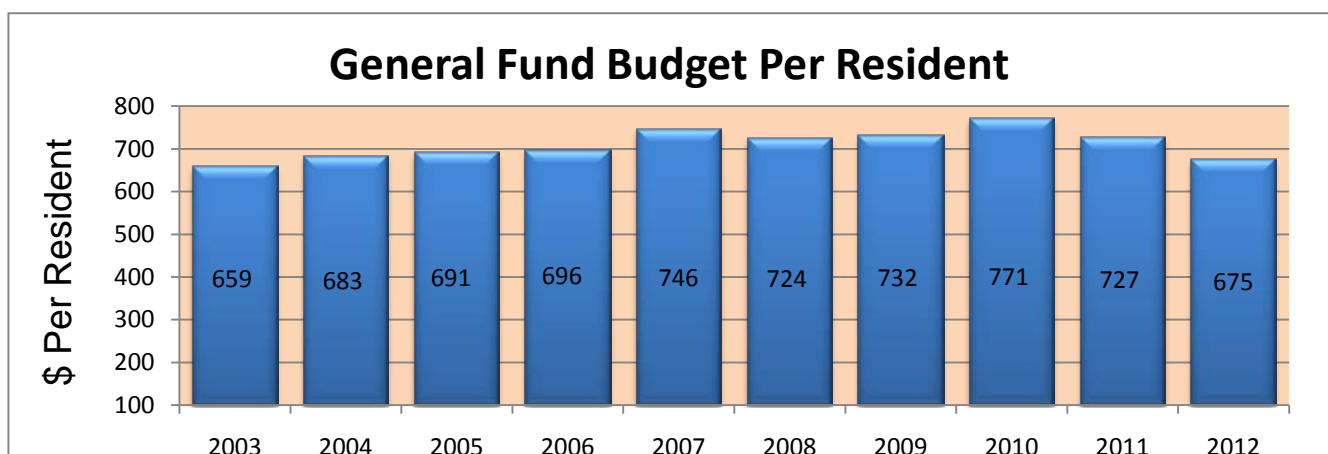
**2011/12  
Budget**

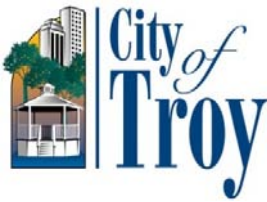
## SUMMARY OF MILLAGE REQUIREMENTS

	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	Proposed 2011/12
General Operating	6.25	6.25	6.50	6.50	6.50	6.50	6.50	6.50	6.50
Refuse	0.83	0.83	0.83	0.83	0.68	0.68	0.75	0.87	0.96
Capital	1.62	1.87	1.62	1.60	1.60	1.60	1.53	1.53	1.53
Debt	0.75	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50
<b>Total</b>	<b>9.45</b>	<b>9.45</b>	<b>9.45</b>	<b>9.43</b>	<b>9.28</b>	<b>9.28</b>	<b>9.28</b>	<b>9.40</b>	<b>9.49</b>



\*Includes estimated millage rate for refuse collection.

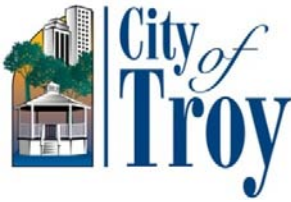




2011/12  
Budget

**GENERAL FUND  
REVENUES AND EXPENDITURES**

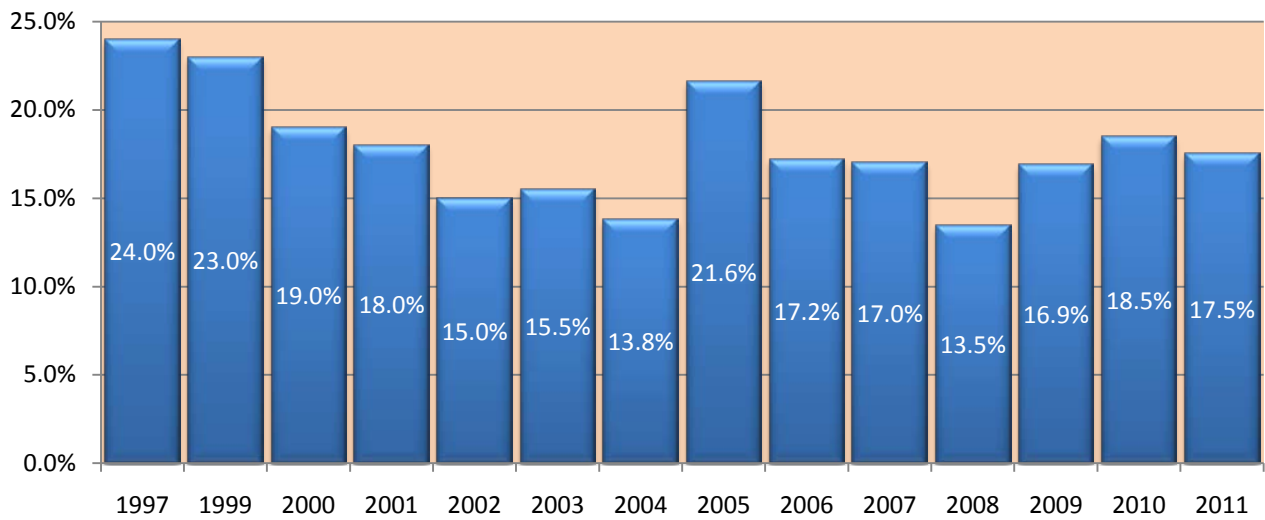
Description	2008 Actual	2009 Actual	2010 Actual	2011 Projected	2011 Budget	2012 Budget
<b><u>Revenue</u></b>						
Taxes	\$36,667,414	\$36,487,454	\$36,362,515	\$32,793,000	\$32,622,500	\$30,163,000
Licenses and Permits	1,393,635	1,237,190	1,113,807	1,209,200	1,080,000	1,500,200
Federal Grants	14,577	33,314	81,829	12,000	17,600	12,000
State Grants	6,814,812	6,488,998	5,755,414	5,332,250	5,242,500	5,302,300
Contributions - Local	181,243	186,245	139,679	138,000	115,000	115,000
Charges for Services	7,413,352	7,115,476	7,533,561	6,950,050	7,158,250	6,060,300
Fines and Forfeitures	886,174	1,053,360	1,226,728	1,148,500	1,241,270	1,072,000
Interest & Rent	1,676,427	1,546,222	1,136,194	1,112,640	1,174,340	1,074,340
Other Revenue	530,628	702,632	644,103	771,200	754,720	695,500
<b>Total - Revenue</b>	<b>\$55,578,262</b>	<b>\$54,850,890</b>	<b>\$53,993,831</b>	<b>\$49,466,840</b>	<b>\$49,406,180</b>	<b>\$45,994,640</b>
<b><u>Other Financing Sources</u></b>						
Operating Transfers In	\$5,664,702	\$5,008,469	\$6,870,319	\$5,698,630	\$8,432,810	\$9,161,881
<b>Total - Revenue</b>	<b>\$61,242,965</b>	<b>\$59,859,359</b>	<b>\$60,864,151</b>	<b>\$55,165,470</b>	<b>\$57,838,990</b>	<b>\$55,156,521</b>
<b><u>Expenditures</u></b>						
Building Inspection	\$2,121,746	\$2,137,944	\$1,882,269	\$983,800	\$962,513	\$1,198,913
Council/Executive Admin	3,749,742	3,748,989	3,369,616	3,335,768	3,548,977	2,262,518
Engineering	2,676,846	2,525,115	2,043,465	1,899,770	1,951,997	1,949,125
Finance	3,003,877	3,182,963	3,124,498	2,929,761	2,825,836	3,732,709
Fire	4,373,012	4,422,114	4,263,606	4,226,749	4,238,338	4,214,198
Library/Museum	4,831,439	4,167,249	3,905,930	2,316,620	2,478,241	735,510
Other General Government	2,428,143	2,235,372	2,068,823	1,900,157	1,882,141	1,806,893
Parks & Recreation	9,413,684	9,527,698	8,197,638	7,205,688	7,524,747	6,081,412
Police	24,269,902	24,482,226	24,756,766	26,260,940	27,049,630	27,873,319
Streets and Drains	5,600,747	5,687,383	4,844,705	4,928,930	5,376,569	5,301,924
<b>Total - Expenditures</b>	<b>\$62,469,136</b>	<b>\$62,117,055</b>	<b>\$58,457,315</b>	<b>\$55,988,183</b>	<b>\$57,838,990</b>	<b>\$55,156,521</b>
<b><u>Other Financing Uses</u></b>						
Operating Transfers Out	\$10,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Expenditures</b>	<b>\$62,479,136</b>	<b>\$62,117,055</b>	<b>\$58,457,315</b>	<b>\$55,988,183</b>	<b>\$57,838,990</b>	<b>\$55,156,521</b>
Revenue Over (Under) Expenditures	<b>(\$1,236,172)</b>	<b>(\$2,257,696)</b>	<b>\$2,406,836</b>	<b>(\$822,713)</b>	<b>\$ -</b>	<b>\$ -</b>



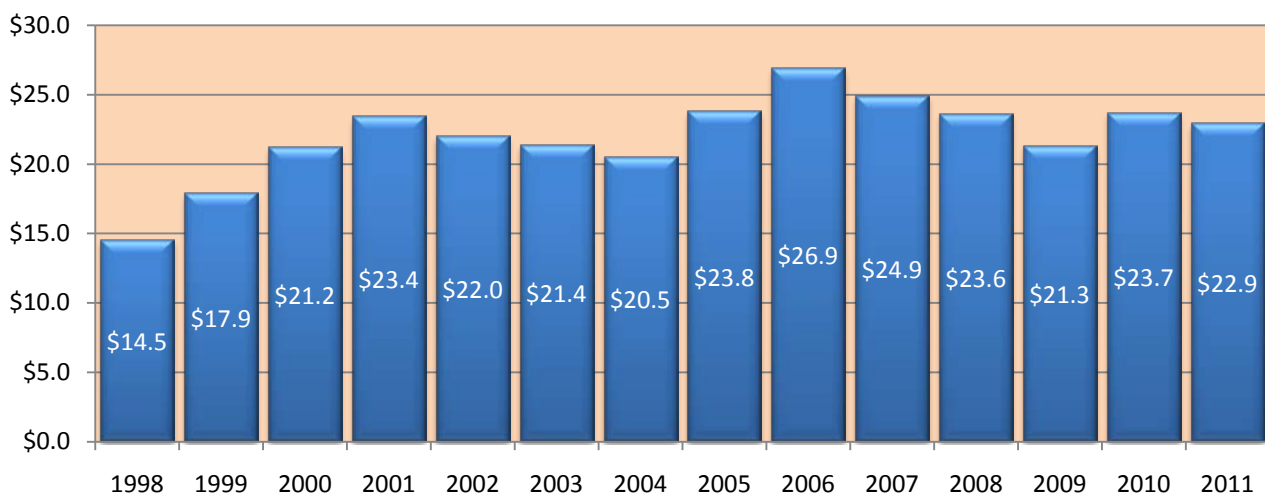
2011/12  
Budget

GENERAL FUND

General Fund Unreserved/Undesignated Fund Balance as a Percentage of the Budget



General Fund  
Fund Balance



This chart depicts the cumulative result of excess revenues over or (under) expenditures in the General Fund.



2011/12  
Budget

## MAJOR REVENUE SOURCES

### GENERAL FUND

- **City Taxes**

The City's major source of revenue comes from property taxes. This revenue is calculated by multiplying the taxable valuation of the property by the specific tax levy for general operations. If either variable increases or decreases a relative change to the City tax revenue will be experienced.

In the 2011/12 budget, City property tax revenue represents 50.8% of total revenue sources, a decrease of \$2.5 million or 8.2% under the fiscal year 2010/11 budget. The City's taxable valuation decreased by 8.2%, after including a 1.7% CPI valuation adjustment on existing real property, that's taxable value, was less than the assessed value.

The general operations tax levy for the 2011/12 fiscal year is 6.50 mills per \$1,000 taxable value. The operating millage rate remains at the same level since 2005/06.

The City's total tax rate of 9.49 mills was increased by .09 mills due to the reduction in taxable value and the increased cost associated with refuse collection. The operating millage rate of 8.03 mills (general operating = 6.50 mills and Capital = 1.53 mills) continues to be below the 8.10 millage rate established by a recently approved (November 2008) City Charter amendment and the 8.10 Headlee maximum allowable levy. The City is not projecting a Headlee rollback for 2011/12.

- **Licenses and Permits**

The revenue source from licenses and permits is made up of business licenses and permits and non-business licenses and permits.

This revenue source represents 2.7% of total revenue sources, and is generated by fees charged to individuals and businesses for the building of new structures as well as improvements made to existing structures. Building permits generate the largest source of revenue, accounting for \$.9 million or 60% of the total from licenses and permits. This revenue source is estimated to increase by \$.4 million due to recent increase in building activity.

- **Federal, State and Local Returns**

Another source of revenue to the City is federal, state and local returns. This source of revenue is comprised of grants from the federal, state, and county levels of government. The major source in this revenue category is state revenue sharing.

State revenue sharing estimates amount to \$5.2 million or 9.4% of total General Fund revenue compared to \$5.1 million and 8.8% in 2010/11. State shared revenue is the return of a percentage of the 6% state sales tax to local units of government. Distribution of state shared revenue is based on population and relative tax efforts and valuation. This source of revenue has come under pressure as a result of the condition of the state economy and state budget shortfalls.

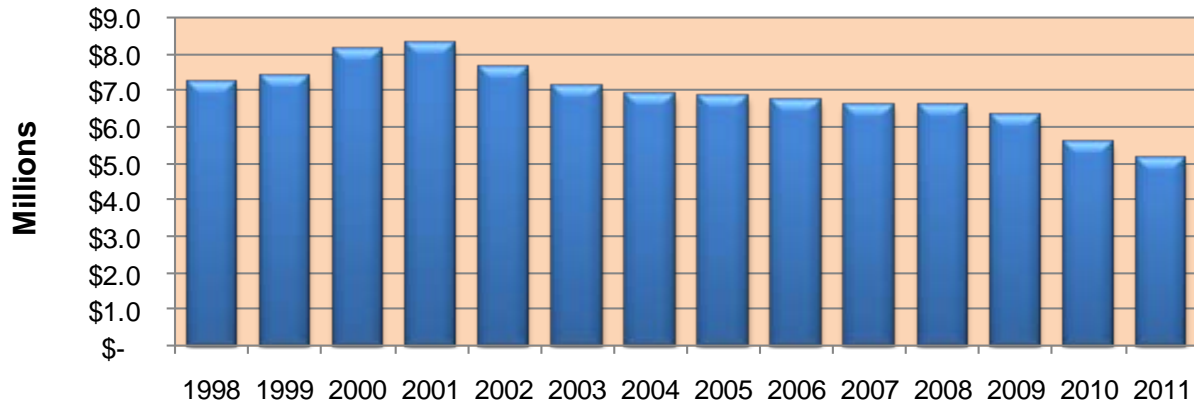
As can be seen from the chart on the next page, this revenue source has decreased since 2001. The City uses very conservative estimates when projecting state shared revenue. The \$5.2 million budgeted brings us down to the constitutionally guaranteed amount.



2011/12  
Budget

## MAJOR REVENUE SOURCES

### State Shared Revenue



- **Charges for Services**

Charges for services are broken into the following 4 categories:

- 1) Fees
- 2) Services rendered
- 3) Sales
- 4) Uses

In total, this revenue source generates \$6.1 million or 11.0% of total General Fund revenue. The \$6.1 million compares to \$7.2 million in 2010/11. The decrease is attributable to the reduction in Recreation user fees.

The major sources of revenue are CATV franchise fees, Parks and Recreation program fees, Community Center pass fees and Engineering fees. The Community Center and its program revenue are reviewed annually to meet the goals established by City Council.

- **Other Financing Sources**

The main revenue sources are:

- 1) The Downtown Development Authority (DDA) transfer to cover administrative charges and to enhance maintenance of the Big Beaver medians.
- 2) The transfer of excess Special Assessment funds and a \$305,000 transfer from the Budget Stabilization Fund.

The 2011/12 budget calls for a re-appropriation of \$2.6 million which will bring the Unreserved/ Undesignated Fund Balance to \$9.7 million or 17.5% of our General Fund budget. This measure was taken to help off-set the large reduction in property tax revenue.

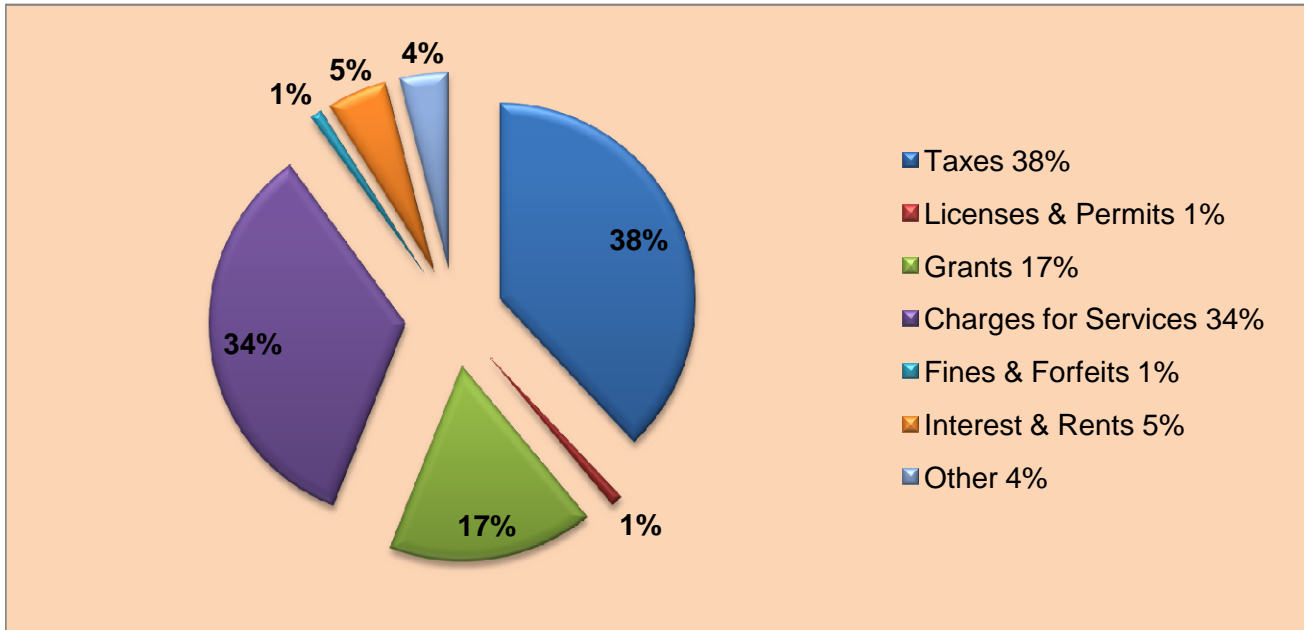


2011/12  
Budget

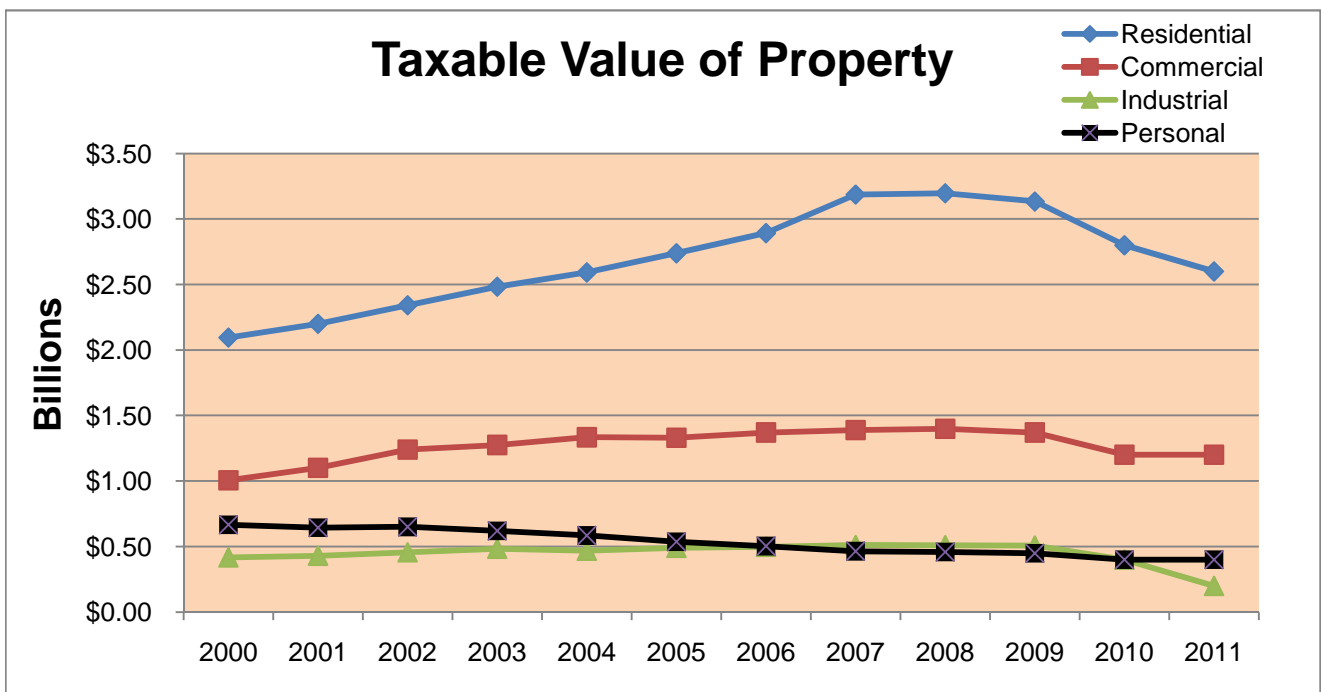
## MAJOR REVENUE SOURCES

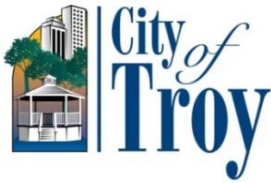
### ALL FUNDS

The graph below illustrates total fund revenues as a percent of All City funds.



The following graph shows property value assessments by property type. The taxable value, along with the millage rate, determines the total property tax collected.





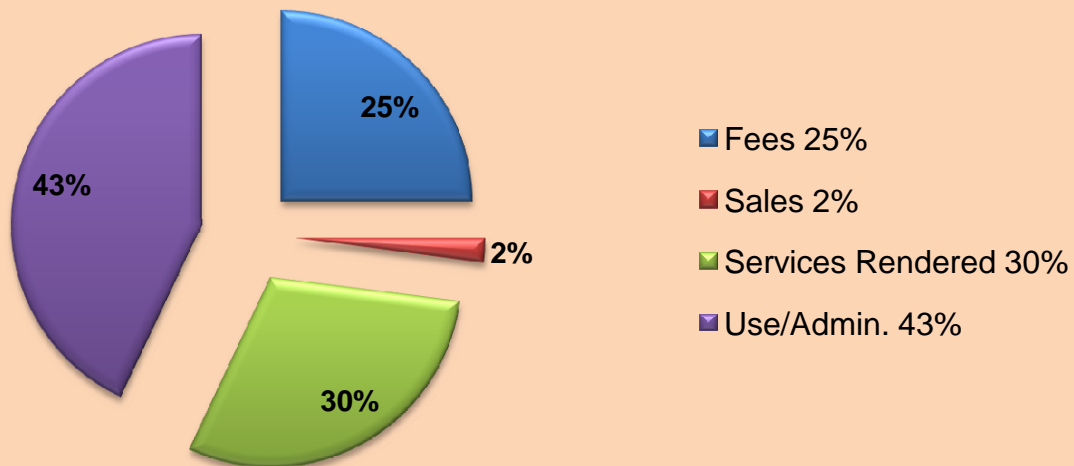
2011/12  
Budget

## MAJOR REVENUE SOURCES

### GENERAL FUND

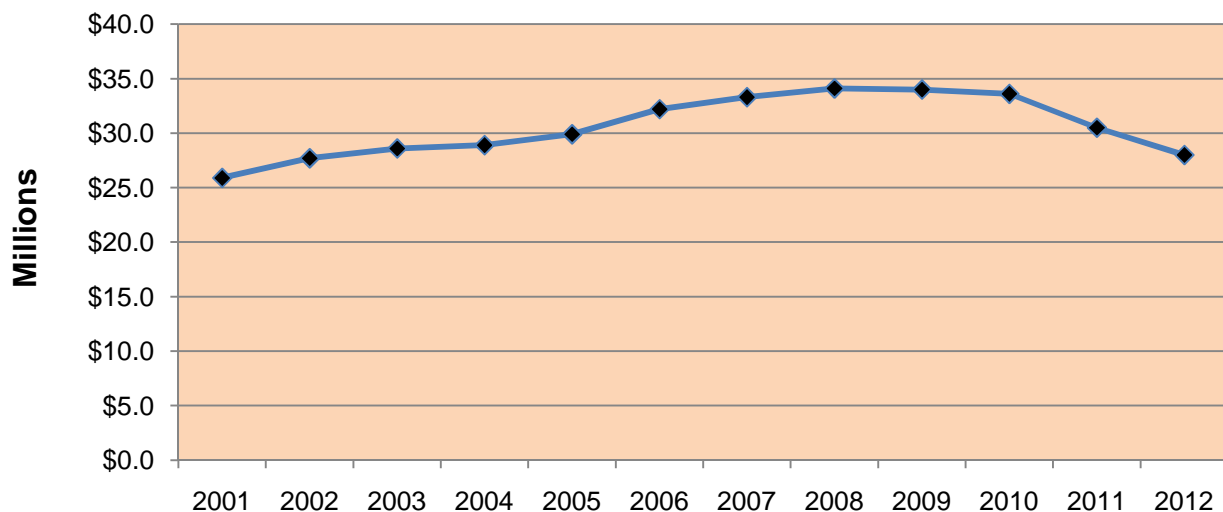
The major sources of revenues are CATV franchise fees, Parks and Recreation program fees, Community Center passes and Engineering fees (\$6.1 million).

### General Fund Charges for Services



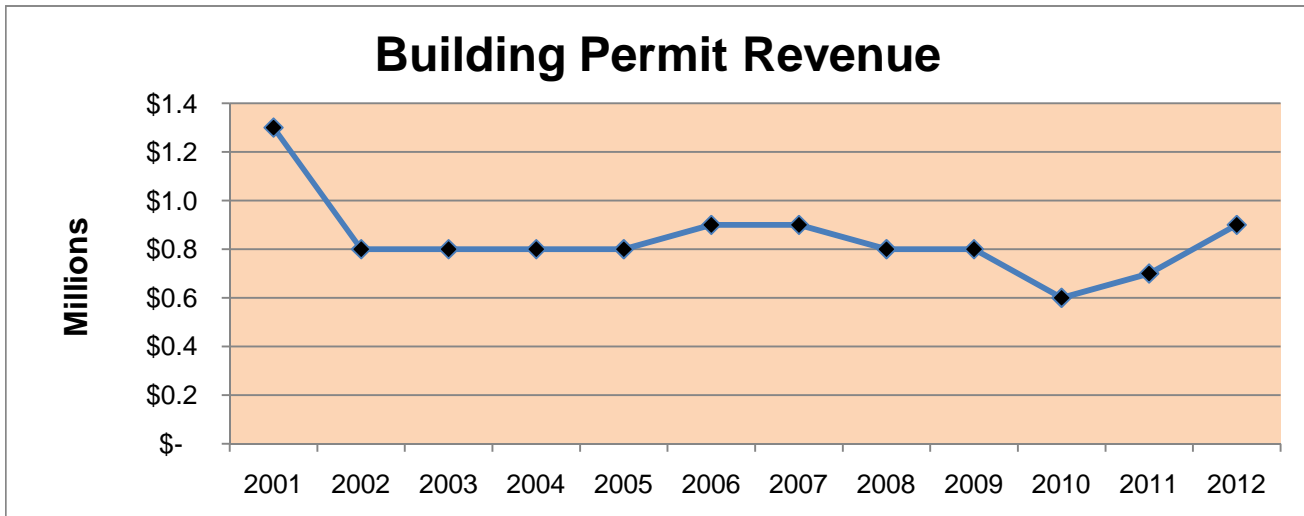
Property tax revenue is generated by multiplying the applicable millage rate times the available taxable value of the city. Restraints on the growth of this revenue source are tied to the "Consumer Price Index" (CPI), or 5%, whichever is less, for existing properties.

### Property Tax Revenue



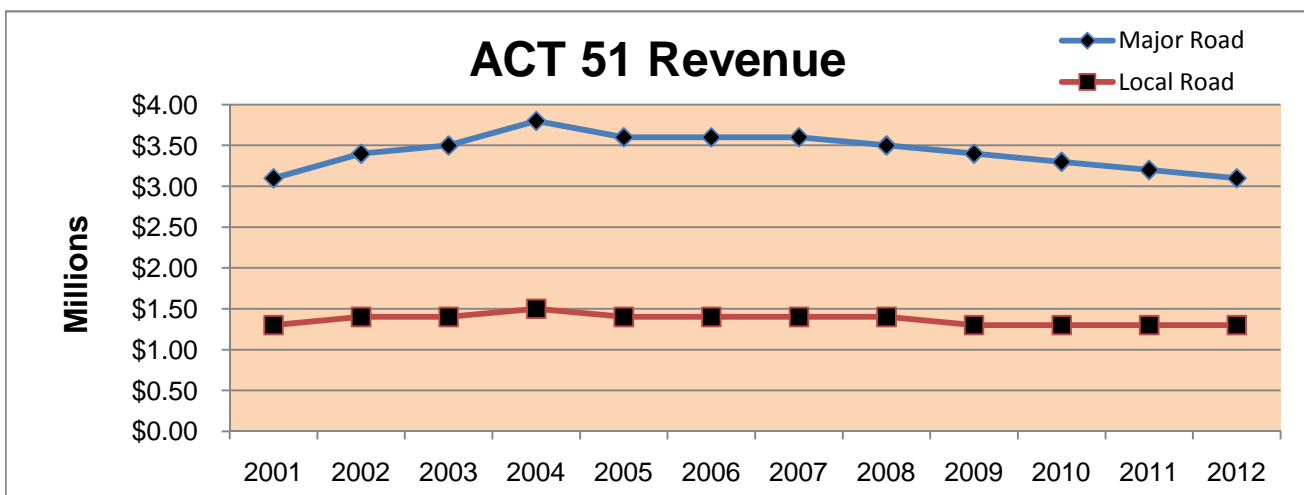
### GENERAL FUND, continued

The fee amount for a building permit is calculated based upon the estimated cost of construction. This revenue source is affected by the economy, and in Troy's case, the amount of buildable property remaining.

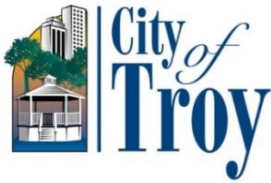


### SPECIAL REVENUES FUNDS

ACT 51 revenue is funded by the state and are based on a \$0.19 tax per gallon of gasoline sales, which is then returned to local units of government using a formula that includes population and number of miles of major and local roads. This source of revenue is tied directly to and affected by the price of gasoline, fuel efficiency and the number of miles driven. As can be seen from the chart pictured below, those factors have had a negative effect on this revenue source.





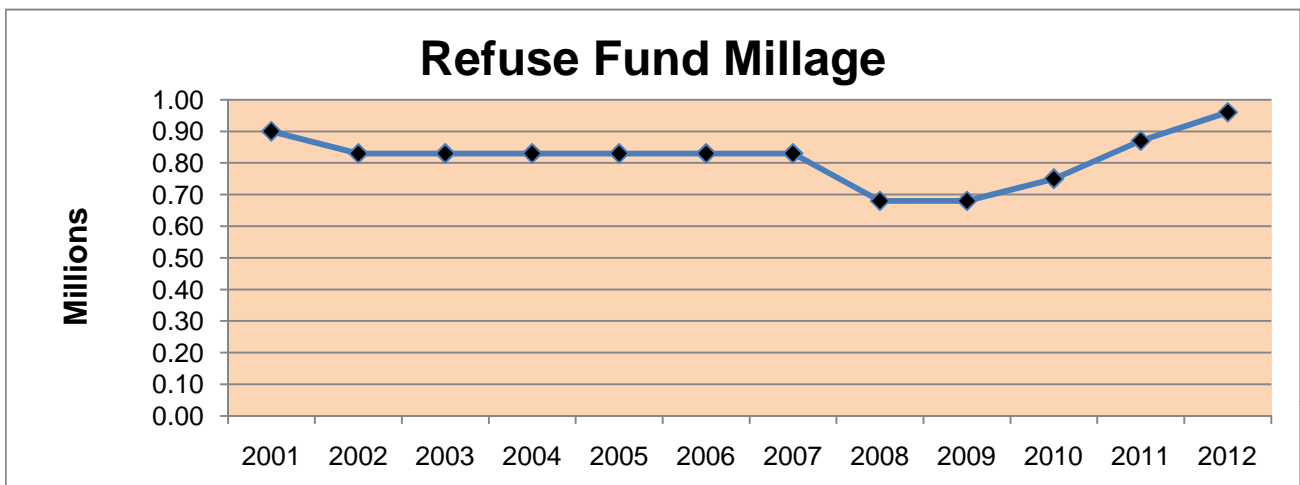


2011/12  
Budget

## MAJOR REVENUE SOURCES

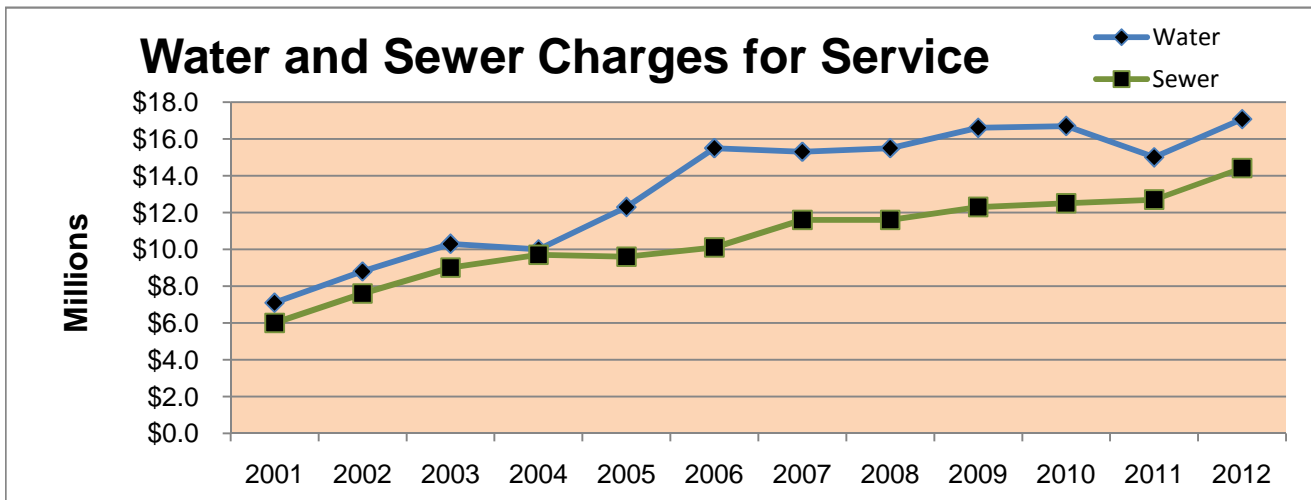
### SPECIAL REVENUES FUNDS, continued

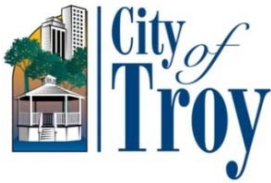
The Refuse Fund millage rate is determined by multiplying this rate (.96) times the taxable value in order to generate sufficient revenue to cover the cost of refuse collection and disposal as well as curbside recycling collection. The 2008 rate was reduced by .15 mills due to the re-bidding of collection and disposal services by SOCRRA member communities. The 2009/10 budget reflected a need to increase this millage rate due to a decrease in taxable value and an increase in costs. The .07 mill increase in 2009/10 came from the Capital millage rate. Due to the further reduction in taxable value, there was a need to increase the Refuse millage rate .12 mills to .87 mills in 2011 and .09 to .96 in 2012.



### ENTERPRISE FUNDS

Water and sewer fees are reviewed annually. We are notified each December by the Detroit Water and Sewerage Department of the proposed rate adjustment for the next fiscal year. Since the City of Troy is responsible for the maintenance and improvements to the water and sewer infrastructure within the city, we add operations and maintenance cost to the fee in order to come up with the amount to charge Troy customers per thousand cubic feet of consumption.



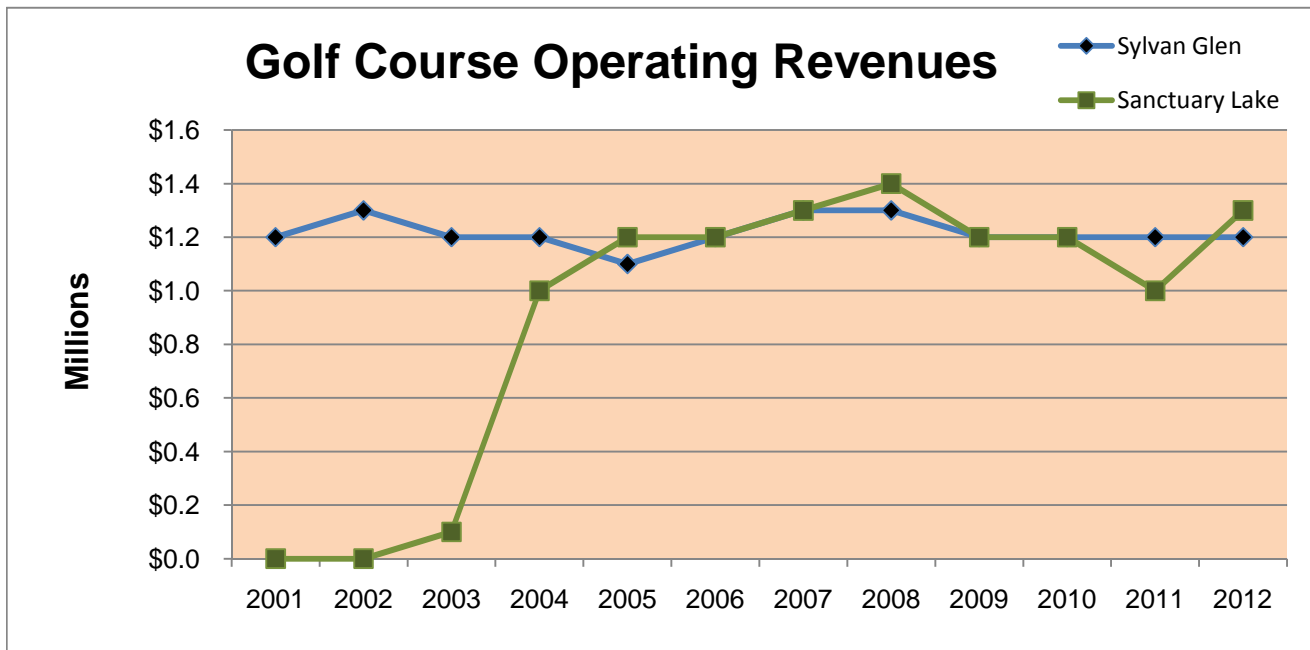


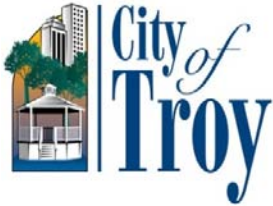
2011/12  
Budget

## MAJOR REVENUE SOURCES

### ENTERPRISE FUNDS, continued

The City of Troy owns two public golf courses which are now operated and maintained by Billy Casper Golf. Sylvan Glen Golf Course is expected to produce 44,945 rounds of golf in 2012. Sanctuary Lake Golf Course is our newer public course that came on line in the spring of 2004. Sanctuary Lake is a links-style course and is projected to generate 28,230 rounds of golf for 2012. The greens fees are higher at Sanctuary Lake and golfers are required to take a cart due to the terrain, which accounts for the difference in the amount of revenue and projected rounds. Sanctuary Lake also has a practice facility consisting of a driving range, and chipping and putting areas.





2011/12  
Budget

**GENERAL FUND  
REVENUES SUMMARY BY ACCOUNT**

		2010 ACTUAL	2011 PROJECTED	2011 BUDGET	%	2012 BUDGET	%
<b>REVENUE</b>							
<b>TAXES</b>							
4402	PROPERTY TAXES	\$33,808,079	\$30,500,000	\$30,500,000	52.73	\$28,000,000	50.76
4423	MOBILE HOME TAX	2,016	2,000	1,500	0.00	2,000	0.00
4427	SENIOR CITIZEN HOUSING	31,352	31,000	31,000	0.05	31,000	0.06
4445	TAX PENALTIES AND INTEREST	829,922	780,000	600,000	1.04	780,000	1.41
4447	ADMINISTRATION FEE	1,691,147	1,480,000	1,490,000	2.58	1,350,000	2.45
<b>TOTAL - TAXES</b>		<b>\$36,362,515</b>	<b>\$32,793,000</b>	<b>\$32,622,500</b>	<b>56.40</b>	<b>\$30,163,000</b>	<b>54.69</b>
<b>BUSINESS LICENSES AND PERMITS</b>							
4451.20	ELECTRIC, PLUMBING, HEATING	\$0	\$6,000	\$0	0.00	\$6,000	0.01
4451.30	BUILDERS	0	2,000	2,000	0.00	2,000	0.00
4451.40	SIGN ERECTORS	0	500	500	0.00	500	0.00
4451.50	SERVICE STATIONS	200	200	0	0.00	200	0.00
4451.60	AMUSEMENTS	18,966	17,000	19,000	0.03	19,000	0.03
4451.70	OTHER	24,089	20,000	0	0.00	20,000	0.04
<b>TOTAL - BUSINESS LICENSES AND PERMITS</b>		<b>\$43,255</b>	<b>\$45,700</b>	<b>\$21,500</b>	<b>0.04</b>	<b>\$47,700</b>	<b>0.09</b>
<b>NON-BUSINESS LICENSES AND PERMIT</b>							
4476.15	BUILDING	626,807	700,000	600,000	1.04	900,000	1.63
4476.20	ELECTRICAL	91,246	100,000	100,000	0.17	140,000	0.25
4476.25	MECHANICAL PERMITS	72,773	80,000	75,000	0.13	120,000	0.22
4476.30	PLUMBING	52,369	60,000	60,000	0.10	90,000	0.16
4476.35	ANIMAL	33,860	23,000	30,000	0.05	0	0.00
4476.40	SIDEWALKS	7,092	9,000	8,000	0.01	9,000	0.02
4476.45	FENCE	1,984	2,000	3,000	0.01	2,000	0.00
4476.50	SEWER INSPECTION	7,924	7,000	10,000	0.02	7,000	0.01
4476.55	RIGHT OF WAY	3,700	10,000	10,000	0.02	10,000	0.02
4476.60	MULTIPLE DWELLING	24,124	35,000	28,000	0.05	35,000	0.06
4476.65	GRADING	2,390	3,000	2,000	0.00	3,000	0.01
4476.70	FIRE PROTECTION	60,832	60,000	60,000	0.10	60,000	0.11
4476.75	OCCUPANCY	26,586	26,000	25,000	0.04	30,000	0.05
4476.80	SIGN	33,197	35,000	40,000	0.07	35,000	0.06
4476.85	FIREWORKS	750	500	500	0.00	500	0.00
4476.90	HAZARDOUS MATERIALS	24,050	12,000	5,000	0.01	10,000	0.02
4476.95	MISCELLANEOUS	870	1,000	2,000	0.00	1,000	0.00
<b>TOTAL - NON-BUSINESS LICENSES AND PERMIT</b>		<b>\$1,070,552</b>	<b>\$1,163,500</b>	<b>\$1,058,500</b>	<b>1.83</b>	<b>\$1,452,500</b>	<b>2.63</b>
<b>TOTAL - LICENSES AND PERMITS</b>		<b>\$1,113,807</b>	<b>\$1,209,200</b>	<b>\$1,080,000</b>	<b>1.87</b>	<b>\$1,500,200</b>	<b>2.72</b>



**2011/12  
Budget**

**GENERAL FUND  
REVENUES SUMMARY BY ACCOUNT**

		2010 ACTUAL	2011 PROJECTED	2011 BUDGET	%	2012 BUDGET	%
<b><u>FEDERAL GRANTS</u></b>							
4507	DOMESTIC PREPAREDNESS	1,050	0	0	0.00	0	0.00
4510	VEST	266	12,000	12,000	0.02	12,000	0.02
4512	MCOLES POLICE ACADEMY	0	0	5,600	0.01	0	0.00
4516	FIRE ACT	63,546	0	0	0.00	0	0.00
4519	EECBG	15,000	0	0	0.00	0	0.00
4524	OHSP	1,967	0	0	0.00	0	0.00
<b>TOTAL - FEDERAL GRANTS</b>		<b>\$81,829</b>	<b>\$12,000</b>	<b>\$17,600</b>	<b>0.03</b>	<b>\$12,000</b>	<b>0.02</b>
<b><u>STATE GRANTS - PUBLIC SAFETY</u></b>							
4543.100	CRIMINAL JUSTICE	\$25,535	\$27,000	\$27,000	0.05	\$27,000	0.05
4543.120	911 TRAINING	19,553	10,000	20,000	0.03	0	0.00
4543.130	OAKLAND COUNTY NET	5,753	5,200	7,500	0.01	1,300	0.00
<b>TOTAL - STATE GRANTS - PUBLIC SAFETY</b>		<b>\$50,841</b>	<b>\$42,200</b>	<b>\$54,500</b>	<b>0.09</b>	<b>\$28,300</b>	<b>0.05</b>
<b><u>STATE GRANT - CULTURE/RECREATION</u></b>							
4566.100	LIBRARY	\$15,900	\$16,050	\$15,000	0.03	\$0	0.00
<b>TOTAL - STATE GRANT - CULTURE/RECREATION</b>		<b>\$15,900</b>	<b>\$16,050</b>	<b>\$15,000</b>	<b>0.03</b>	<b>\$0</b>	<b>0.00</b>
<b><u>STATE GRANTS - OTHER</u></b>							
4569.110	COMMUNITY FORESTRY	\$200	\$0	\$0	0.00	\$0	0.00
<b>TOTAL - STATE GRANTS - OTHER</b>		<b>\$200</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b><u>STATE REVENUE SHARING</u></b>							
4574.010	HOMESTEAD EXEMPTION	\$6,549	\$6,000	\$5,000	0.01	\$6,000	0.01
4574.020	LIQUOR LICENSES	66,258	68,000	68,000	0.12	68,000	0.12
4574.030	SALES TAX	5,615,666	5,200,000	5,100,000	8.82	5,200,000	9.43
<b>TOTAL - STATE REVENUE SHARING</b>		<b>\$5,688,473</b>	<b>\$5,274,000</b>	<b>\$5,173,000</b>	<b>8.94</b>	<b>\$5,274,000</b>	<b>9.56</b>
<b>TOTAL - STATE GRANTS</b>		<b>\$5,755,414</b>	<b>\$5,332,250</b>	<b>\$5,242,500</b>	<b>9.06</b>	<b>\$5,302,300</b>	<b>9.61</b>
<b><u>CONTRIBUTIONS - LOCAL</u></b>							
4582	PUBLIC SAFETY	\$13,317	\$32,000	\$15,000	0.03	\$15,000	0.03
4587	LIBRARY - PENAL FINES	103,327	100,000	100,000	0.17	100,000	0.18
4588	LIBRARY MINI GRANTS	5,000	0	0	0.00	0	0.00
4589	COUNTY - WEST NILE	18,035	6,000	0	0.00	0	0.00
<b>TOTAL - CONTRIBUTIONS - LOCAL</b>		<b>\$139,679</b>	<b>\$138,000</b>	<b>\$115,000</b>	<b>0.20</b>	<b>\$115,000</b>	<b>0.21</b>



2011/12  
Budget

**GENERAL FUND  
REVENUES SUMMARY BY ACCOUNT**

		2010 ACTUAL	2011 PROJECTED	2011 BUDGET	%	2012 BUDGET	%
<b><u>CHARGES FOR SERVICES - FEES</u></b>							
4607.010	ANIMAL IMPOUNDS	\$1,050	\$500	\$1,000	0.00	\$0	0.00
4607.020	BUILDING BOARD OF APPEALS	860	1,000	1,000	0.00	1,000	0.00
4607.025	BUSINESS OCCUPANCY PERMIT	0	4,000	7,500	0.01	4,000	0.01
4607.030	CATV FRANCHISE FEES	978,068	1,000,000	950,000	1.64	1,000,000	1.81
4607.035	IFT EXEMPTION FEE	0	5,000	0	0.00	5,000	0.01
4607.040	NON-RESIDENTIAL LIBRARY CARD	17,200	10,000	16,000	0.03	0	0.00
4607.045	NON-RESIDENT INTERNET	5,969	3,000	6,000	0.01	0	0.00
4607.050	MISCELLANEOUS	1,450	2,000	1,000	0.00	1,000	0.00
4607.060	MUSEUM PROGRAM	61,674	200	10,000	0.02	0	0.00
4607.064	ADMISSION - MUSEUM	14,321	6,000	5,000	0.01	0	0.00
4607.066	ADMISSION - NATURE CENTER	10,308	9,000	10,000	0.02	0	0.00
4607.070	PLAN REVIEW	61,986	70,000	50,000	0.09	60,000	0.11
4607.085	NON-SUFFICIENT FUNDS	10,426	10,000	12,000	0.02	12,000	0.02
4607.090	PLANNED UNIT DEVELOP APPLICATION	7,090	6,000	15,000	0.03	6,000	0.01
4607.110	SITE PLANS	25,870	25,000	25,000	0.04	25,000	0.05
4607.135	TELECOM - METRO	240,426	240,000	230,000	0.40	240,000	0.44
4607.140	TOWING	13,000	12,000	20,000	0.03	20,000	0.04
4607.150	VITAL STATISTICS	131,099	135,000	135,000	0.23	135,000	0.24
4607.170	ZONING BOARD OF APPEALS	4,205	4,000	6,000	0.01	5,000	0.01
4607.180	ZONING	2,800	4,000	5,000	0.01	5,000	0.01
<b>TOTAL - CHARGES FOR SERVICES - FEES</b>		<b>\$1,587,801</b>	<b>\$1,546,700</b>	<b>\$1,505,500</b>	<b>2.60</b>	<b>\$1,519,000</b>	<b>2.75</b>



**2011/12  
Budget**

**GENERAL FUND  
REVENUES SUMMARY BY ACCOUNT**

		2010 ACTUAL	2011 PROJECTED	2011 BUDGET	%	2012 BUDGET	%
<b><u>CHARGES/SERVICES RENDERED</u></b>							
4626.010	OPEN AND CLOSE CEMETERY	\$3,500	\$3,000	\$4,000	0.01	\$3,000	0.01
4626.020	COURT ORDERED PMT & INS	4,875	8,000	12,000	0.02	10,000	0.02
4626.030	COUNTY ROAD MAINTENANCE	234,064	250,000	250,000	0.43	0	0.00
4626.060	DEPARTMENT OF PUBLIC WORKS	9,950	10,000	30,000	0.05	10,000	0.02
4626.070	DUPLICATING AND PHOTOSTATS	40,146	38,000	40,000	0.07	38,000	0.07
4626.080	ELECTION SERVICES	3,878	150	100	0.00	100	0.00
4626.085	SCHOOL ELECTIONS	0	3,500	3,300	0.01	0	0.00
4626.090	ENGINEERING FEES	1,410,338	1,300,000	1,000,000	1.73	1,300,000	2.36
4626.095	INSPECTIONS - MADISON HEIGHTS	26,400	2,200	26,400	0.05	0	0.00
4626.100	LANDSCAPING/TREE PRES PLAN	7,421	2,000	8,000	0.01	2,000	0.00
4626.110	MICROFILMING	2,919	4,000	5,000	0.01	4,000	0.01
4626.120	MISCELLANEOUS	10,247	10,000	10,000	0.02	10,000	0.02
4626.125	PASSPORTS	43,628	40,000	50,000	0.09	40,000	0.07
4626.130	POLICE SERVICES - CONTRACT	68,075	90,000	50,000	0.09	90,000	0.16
4626.135	POLICE SERVICES - CLAWSON	203,270	203,000	203,000	0.35	190,000	0.34
4626.140	POLICE REPORTS	49,749	50,000	40,000	0.07	50,000	0.09
4626.141	POLICE PBT	2,295	500	2,500	0.00	400	0.00
4626.145	POLICE APCO TRAINING	0	0	5,650	0.01	0	0.00
4626.170	ROW	68,407	10,000	10,000	0.02	10,000	0.02
4626.210	SOIL EROSION	12,080	15,000	30,000	0.05	15,000	0.03
4626.220	SPECIAL ROW MAINTENANCE	7,648	10,000	40,000	0.07	10,000	0.02
4626.230	WEED CUTTING	23,612	31,000	24,000	0.04	25,000	0.05
<b>TOTAL - CHARGES/SERVICES RENDERED</b>		<b>\$2,232,501</b>	<b>\$2,080,350</b>	<b>\$1,843,950</b>	<b>3.19</b>	<b>\$1,807,500</b>	<b>3.28</b>
<b><u>CHARGES/SERVICE - SALES</u></b>							
4642.010	ABANDONED VEHICLES	\$46,665	\$55,000	\$50,000	0.09	\$45,000	0.08
4642.020	AUCTION CONFISCATED PROPERTY	24,483	20,000	20,000	0.03	20,000	0.04
4642.050	LANDSCAPING AND GREENBELTS	12,291	12,000	12,000	0.02	12,000	0.02
4642.070	MISCELLANEOUS	16,318	20,000	20,000	0.03	20,000	0.04
4642.080	PRINTED MATERIALS	1,246	1,000	1,000	0.00	1,000	0.00
4642.100	OUTDOOR EDUCATION CENTER	30,886	15,000	15,000	0.03	0	0.00
4642.115	SENIOR STORE	16,309	16,000	20,000	0.03	0	0.00
4642.120	SIGN INSTALLATION	87	0	1,000	0.00	0	0.00
4642.130	SMART TICKETS	5,073	0	5,000	0.01	0	0.00
4642.150	TREE PLANTING	2,810	4,000	2,800	0.00	2,800	0.01
<b>TOTAL - CHARGES/SERVICE - SALES</b>		<b>\$156,167</b>	<b>\$143,000</b>	<b>\$146,800</b>	<b>0.25</b>	<b>\$100,800</b>	<b>0.18</b>



2011/12  
Budget

**GENERAL FUND  
REVENUES SUMMARY BY ACCOUNT**

		2010 ACTUAL	2011 PROJECTED	2011 BUDGET	%	2012 BUDGET	%
<b><u>CHARGES/SERVICE - USE/ADMIN</u></b>							
4651.050	NATURE CENTER	60,395	10,000	15,000	0.03	0	0.00
4651.074	SENIOR CITIZEN ACTIVITY	332,674	320,000	370,000	0.64	100,000	0.18
4651.075	COMMUNITY CENTER PASSES	1,392,669	1,325,000	1,525,000	2.64	1,400,000	2.54
4651.076	COMMUNITY CENTER SWIM PROGRAMS	252,774	240,000	230,000	0.40	240,000	0.44
4651.077	COMMUNITY CENTER FITNESS CLASSES	69,341	60,000	92,000	0.16	60,000	0.11
4651.078	COMMUNITY CENTER PROGRAMS/EVENTS	28,213	25,000	30,000	0.05	30,000	0.05
4651.080	RECREATION	1,421,026	1,200,000	1,400,000	2.42	803,000	1.46
<b>TOTAL - CHARGES/SERVICE - USE/ADMIN</b>		<b>\$3,557,092</b>	<b>\$3,180,000</b>	<b>\$3,662,000</b>	<b>6.33</b>	<b>\$2,633,000</b>	<b>4.77</b>
<b>TOTAL - CHARGES FOR SERVICES</b>		<b>\$7,533,561</b>	<b>\$6,950,050</b>	<b>\$7,158,250</b>	<b>12.38</b>	<b>\$6,060,300</b>	<b>10.99</b>
<b><u>FINES AND FORFEITS</u></b>							
4655.010	COUNTY REIMBURSEMENT- COURT	\$379,863	\$400,000	\$400,000	0.69	\$400,000	0.73
4655.015	DMIF	11,498	2,000	0	0.00	2,000	0.00
4655.020	DRUG FORFEITURE PROCEEDS	379,962	200,000	270,000	0.47	200,000	0.36
4655.022	POLICE INVESTIGATIONS REIMBURSE	71,002	60,000	68,000	0.12	62,000	0.11
4655.030	FALSE ALARMS - FIRE DEPT	35,250	28,000	26,000	0.04	30,000	0.05
4655.040	FALSE ALARMS - POLICE	142,283	240,000	220,000	0.38	240,000	0.44
4655.046	FEDERAL DRUG FORFEITURE	1,170	30,000	39,270	0.07	30,000	0.05
4655.050	LIBRARY MATERIALS	128,701	100,000	130,000	0.22	20,000	0.00
4655.060	OUIL REIMBURSEMENT	73,901	70,000	55,000	0.10	70,000	0.13
4655.062	OWI FORFEITURE	0	2,000	0	0.00	2,000	0.00
4655.065	CIVIL INFRACTIONS	1,260	500	2,000	0.00	0	0.00
4655.066	STATE DRUG FORFEITURE	505	15,000	30,000	0.05	15,000	0.03
4655.070	BOND PROCESSING FEES	1,334	1,000	1,000	0.00	1,000	0.00
<b>TOTAL - FINES AND FORFEITS</b>		<b>\$1,226,728</b>	<b>\$1,148,500</b>	<b>\$1,241,270</b>	<b>2.15</b>	<b>\$1,072,000</b>	<b>1.94</b>



2011/12  
Budget

**GENERAL FUND  
REVENUES SUMMARY BY ACCOUNT**

		2010 ACTUAL	2011 PROJECTED	2011 BUDGET	%	2012 BUDGET	%
<b><u>RENT INCOME</u></b>							
4667.010	BUILDING RENT	\$232,462	\$250,000	\$250,000	0.43	\$250,000	0.45
4667.015	COMMUNICATION TOWER	59,400	57,600	57,600	0.10	57,600	0.10
4667.020	CONCESSION STAND	2,280	4,800	3,500	0.01	3,500	0.01
4667.025	COMMUNITY CENTER RENT	262,926	250,000	260,000	0.45	250,000	0.45
4667.028	FLYNN PARK - BEAUMONT	15,000	15,240	15,240	0.03	15,240	0.03
4667.030	MUSEUM FACILITY RENTAL	4,700	2,000	2,000	0.00	0	0.00
4667.045	LIBRARY CAFE	4,520	3,000	4,500	0.01	0	0.00
4667.050	LIBRARY AUDIO VISUAL	15,301	12,000	16,000	0.03	0	0.00
4667.060	LIBRARY BOOKS	1,704	1,000	2,500	0.00	0	0.00
4667.075	FIELD MAINTENANCE	50,999	50,000	50,000	0.09	30,000	0.05
4667.085	PARKING LOT (SMART)	192,898	190,000	185,000	0.32	190,000	0.34
4667.095	TENNIS BUBBLE	26,562	27,000	28,000	0.05	28,000	0.05
<b>TOTAL - RENT INCOME</b>		<b>\$868,753</b>	<b>\$862,640</b>	<b>\$874,340</b>	<b>1.51</b>	<b>\$824,340</b>	<b>1.49</b>
<b><u>INVESTMENT INCOME</u></b>							
4669.020	INVESTMENT INCOME	\$267,442	\$250,000	\$300,000	0.52	\$250,000	0.45
<b>TOTAL - INVESTMENT INCOME</b>		<b>\$267,442</b>	<b>\$250,000</b>	<b>\$300,000</b>	<b>0.52</b>	<b>\$250,000</b>	<b>0.45</b>
<b>TOTAL - INTEREST AND RENTS</b>		<b>\$1,136,194</b>	<b>\$1,112,640</b>	<b>\$1,174,340</b>	<b>2.03</b>	<b>\$1,074,340</b>	<b>1.95</b>
<b><u>MISCELLANEOUS</u></b>							
4671	MISCELLANEOUS	\$8,982	\$10,000	\$10,000	0.02	\$10,000	0.02
<b>TOTAL - MISCELLANEOUS</b>		<b>\$8,982</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>0.02</b>	<b>\$10,000</b>	<b>0.02</b>
<b><u>PRIVATE CONTRIBUTIONS</u></b>							
4675.040	LIBRARY	\$0	\$0	\$1,000	0.00	\$0	0.00
4675.050	FIRE DEPARTMENT	0	200	0	0.00	0	0.00
4675.060	MISCELLANEOUS	4,465	3,000	0	0.00	2,000	0.00
4675.070	MUSEUM	57,083	40,000	40,000	0.07	0	0.00
4675.080	POLICE	8,097	35,000	5,000	0.01	5,000	0.01
4675.110	PARKS AND RECREATION	1,510	12,000	1,000	0.00	1,000	0.00
<b>TOTAL - PRIVATE CONTRIBUTIONS</b>		<b>\$71,155</b>	<b>\$90,200</b>	<b>\$47,000</b>	<b>0.08</b>	<b>\$8,000</b>	<b>0.01</b>
<b><u>REIMBURSEMENTS</u></b>							
4676.010	REIMBURSEMENTS	\$3,614	\$12,000	\$12,220	0.02	\$0	0.00
<b>TOTAL - REIMBURSEMENTS</b>		<b>\$3,614</b>	<b>\$12,000</b>	<b>\$12,220</b>	<b>0.02</b>	<b>\$0</b>	<b>0.00</b>

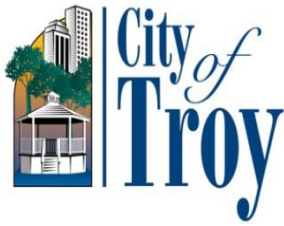




2011/12  
Budget

**GENERAL FUND  
REVENUES SUMMARY BY ACCOUNT**

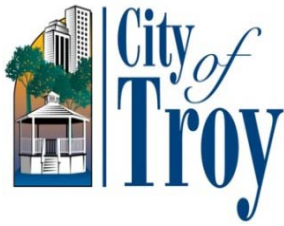
		2010 ACTUAL	2011 PROJECTED	2011 BUDGET	%	2012 BUDGET	%
<b><u>ADMINISTRATIVE CHARGES</u></b>							
4677.226	REFUSE	\$50,000	\$51,500	\$51,500	0.09	\$53,000	0.10
4677.301	DEBT SERVICE	50,000	51,500	51,500	0.09	53,000	0.10
4677.584	GOLF COURSE	50,000	30,000	51,500	0.09	30,000	0.05
4677.590	SEWER	150,000	195,000	195,000	0.34	201,000	0.36
4677.591	WATER	175,000	250,000	250,000	0.43	258,000	0.47
4677.661	MOTOR POOL	50,000	51,500	51,500	0.09	53,000	0.10
4677.731	RETIREMENT SYSTEM	25,000	25,000	25,000	0.04	25,000	0.05
<b>TOTAL - ADMINISTRATIVE CHARGES</b>		<b>\$550,000</b>	<b>\$654,500</b>	<b>\$676,000</b>	<b>1.17</b>	<b>\$673,000</b>	<b>1.22</b>
<b><u>REFUNDS AND REBATES</u></b>							
4687.010	LEGAL FEES	\$0	\$0	\$5,000	0.01	\$0	0.00
4687.040	REBATES	10,353	4,500	4,500	0.01	4,500	0.01
<b>TOTAL - REFUNDS AND REBATES</b>		<b>\$10,353</b>	<b>\$4,500</b>	<b>\$9,500</b>	<b>0.02</b>	<b>\$4,500</b>	<b>0.01</b>
<b>TOTAL - REVENUE</b>		<b>\$53,993,831</b>	<b>\$49,466,840</b>	<b>\$49,406,180</b>	<b>85.42</b>	<b>\$45,994,640</b>	<b>83.39</b>
<b><u>OTHER FINANCING SOURCES</u></b>							
<b><u>OPERATING TRANSFERS IN</u></b>							
4699.101	GENERAL	\$0	\$0	\$2,400,000	4.15	\$2,610,131	4.73
4699.202	MAJOR STREET FUND	1,678,007	1,725,800	1,887,960	3.26	1,742,850	3.18
4699.203	LOCAL STREETS FUND	1,628,568	1,606,310	1,721,940	2.98	1,662,080	3.01
4699.243	LDFA	50,000	50,000	50,000	0.09	50,000	0.09
4699.248	DDA	388,274	355,250	376,560	0.65	258,000	0.47
4699.250	BROWNFIELD	1,198,310	25,000	25,000	0.04	25,000	0.05
4699.257	BUDGET STABILIZATION	300,000	305,000	305,000	0.53	305,000	0.55
4699.401	CAPITAL	0	0	0	0.00	1,500,000	2.72
4699.403	SPECIAL ASSESSMENT	1,000,000	1,000,000	1,000,000	1.73	356,000	0.65
4699.590	SEWER	627,160	631,270	666,350	1.15	652,820	1.18
<b>TOTAL - OPERATING TRANSFERS IN</b>		<b>\$6,870,319</b>	<b>\$5,698,630</b>	<b>\$8,432,810</b>	<b>14.58</b>	<b>\$9,161,881</b>	<b>16.61</b>
<b>1010 TOTAL - GENERAL FUND REVENUE</b>		<b>\$60,864,151</b>	<b>\$55,165,470</b>	<b>\$57,838,990</b>		<b>\$55,156,521</b>	



2011/12  
Budget

**GENERAL FUND  
EXPENDITURES SUMMARY BY DEPARTMENT**

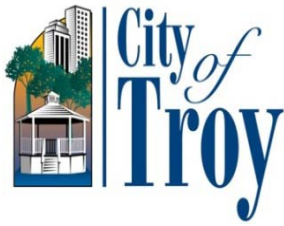
	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET	% CHANGE 2012
<b><u>BUILDING INSPECTION</u></b>					
371 BUILDING INSPECTION	\$1,882,269	\$983,800	\$962,513	\$1,198,913	24.56
<b>TOTAL - BUILDING INSPECTION</b>	<b>\$1,882,269</b>	<b>\$983,800</b>	<b>\$962,513</b>	<b>\$1,198,913</b>	<b>24.56</b>
<b><u>COUNCIL/EXEC ADMINISTRATION</u></b>					
102 COUNCIL	\$55,895	\$56,042	\$60,393	\$58,142	-3.73
172 MANAGER	673,130	1,168,565	1,218,814	1,194,990	-1.95
215 CLERK	495,823	471,980	478,760	0	0
262 ELECTIONS	200,255	202,991	263,367	0	0
266 CITY ATTORNEY	1,084,123	953,760	1,036,260	1,009,386	-2.59
270 HUMAN RESOURCES	519,676	482,430	491,384	0	0
748 COMMUNITY AFFAIRS	340,715	0	0	0	0.00
<b>TOTAL - COUNCIL/EXEC ADMINISTRATION</b>	<b>\$3,369,616</b>	<b>\$3,335,768</b>	<b>\$3,548,977</b>	<b>\$2,262,518</b>	<b>-36.00</b>
<b><u>ENGINEERING</u></b>					
442 ENGINEERING	\$1,995,256	\$1,862,300	\$1,900,946	\$1,898,786	-0.11
443 TRAFFIC ENGINEERING	48,209	37,470	51,051	50,339	-1.39
<b>TOTAL - ENGINEERING</b>	<b>\$2,043,465</b>	<b>\$1,899,770</b>	<b>\$1,951,997</b>	<b>\$1,949,125</b>	<b>-0.15</b>
<b><u>FINANCE</u></b>					
191 ACCOUNTING	\$836,004	\$754,850	\$765,140	\$734,170	-4.05
192 RISK MANAGEMENT	252,133	174,530	177,236	184,016	3.83
215 CLERK	0	0	0	362,369	-24.31
223 INDEPENDENT AUDITOR	61,225	61,331	64,000	58,000	-9.38
233 PURCHASING	377,310	308,565	379,798	268,812	-29.22
247 BOARD OF REVIEW	3,035	2,930	2,925	2,925	-0.01
253 TREASURER	629,768	821,785	629,837	663,725	5.38
257 ASSESSING	965,023	805,770	806,901	821,227	1.78
262 ELECTIONS	0	0	0	218,618	-16.99
270 HUMAN RESOURCES	0	0	0	418,847	-14.76
<b>TOTAL - FINANCE</b>	<b>\$3,124,498</b>	<b>\$2,929,761</b>	<b>\$2,825,836</b>	<b>\$3,732,709</b>	<b>32.00</b>
<b><u>FIRE</u></b>					
337 FIRE ADMINISTRATION	\$305,748	\$317,080	\$325,342	\$312,697	-3.89
338 FIRE OPERATIONS	895,413	1,024,828	960,873	785,994	-18.20
340 FIRE COMPANIES	1,280,941	1,300,531	1,326,840	1,576,840	18.84
341 FIRE PREVENTION	1,000,850	940,110	946,422	861,577	-8.96
343 FIRE COMMUNICATIONS	199,104	188,930	194,940	218,810	12.24
344 FIRE HALLS	581,551	455,270	483,921	458,280	-5.30
<b>TOTAL - FIRE</b>	<b>\$4,263,606</b>	<b>\$4,226,749</b>	<b>\$4,238,338</b>	<b>\$4,214,198</b>	<b>-0.57</b>



**2011/12  
Budget**

**GENERAL FUND  
EXPENDITURES SUMMARY BY DEPARTMENT**

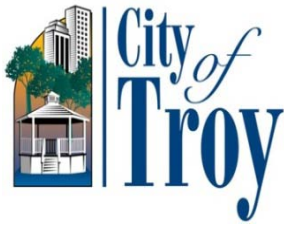
	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET	% CHANGE 2012
<b><u>LIBRARY/MUSEUM</u></b>					
790 LIBRARY	\$3,391,740	\$2,100,080	\$2,259,670	\$662,550	-70.68
804 MUSEUM BUILDINGS	494,418	196,740	199,773	56,960	-71.49
807 MUSEUM GROUNDS	19,772	19,800	18,798	16,000	-14.88
<b>TOTAL - LIBRARY/MUSEUM</b>	<b>\$3,905,930</b>	<b>\$2,316,620</b>	<b>\$2,478,241</b>	<b>\$735,510</b>	<b>-70.32</b>
<b><u>OTHER GENERAL GOVERNMENT</u></b>					
261 FIRE-POLICE TRAINING CENTER	\$87,515	\$96,610	\$102,060	\$87,710	-14.06
265 CITY HALL	785,460	799,200	831,350	740,200	-10.96
277 DISTRICT COURT	204,020	204,310	243,210	223,210	-8.22
410 BOARD OF ZONING APPEALS	6,841	9,880	7,634	9,194	20.43
721 PLANNING	606,635	775,740	678,306	731,544	7.85
723 PLANNING COMMISSION	18,590	14,417	19,581	15,035	-23.22
740 REAL ESTATE AND DEVELOPMENT	359,762	0	0	0	0.00
<b>TOTAL - OTHER GENERAL GOVERNMENT</b>	<b>\$2,068,823</b>	<b>\$1,900,157</b>	<b>\$1,882,141</b>	<b>\$1,806,893</b>	<b>-4.00</b>
<b><u>PARKS AND RECREATION</u></b>					
752 PARKS & REC ADMINISTRATION	\$1,428,515	\$1,155,010	\$1,089,860	\$942,402	-13.53
753 RECREATION	1,347,077	1,252,352	1,369,317	879,807	-35.75
754 SENIOR PROGRAMS	356,775	352,608	406,856	157,246	-61.35
755 COMMUNITY CENTER	2,318,859	2,004,078	2,232,614	1,977,088	-11.45
756 CIVIC CENTER MAINTENANCE	273,926	268,810	330,147	306,518	-7.16
757 CEMETERY MAINTENANCE	84,320	19,050	28,524	40,351	41.47
758 PARKS GARAGE	63,189	76,820	83,173	67,860	-18.41
759 ATHLETIC FIELD MAINTENANCE	172,830	167,970	150,571	187,102	24.26
770 PARKS MAINTENANCE	1,034,370	1,122,680	859,846	980,610	14.04
771 NATURE CENTER	394,594	207,040	263,513	35,007	-86.72
772 PARK EQUIPMENT REPAIR	81,282	106,500	95,346	18,641	-80.45
773 PARKS-SPECIAL EVENTS	19,728	13,430	19,884	500	-97.49
774 MAJOR TREE MAINTENANCE	6,516	2,030	10,707	290	-97.29
775 MAJOR TREE PLANTING	1,640	8,000	8,601	2,000	-76.75
776 MAJOR TREE STORM DAMAGE	1,299	910	1,150	200	-82.61
777 LOCAL TREE MAINTENANCE	323,959	165,780	257,186	205,030	-20.28
778 LOCAL TREE PLANTING	60	840	901	300	-66.70
779 LOCAL TREE STORM DAMAGE	13,040	3,980	9,317	250	-97.32
780 STREET ISLAND MAINTENANCE-MAJOR	115,713	111,480	104,607	110,940	6.05
781 STREET ISLAND MAINTENANCE-LOCAL	1,504	70	3,667	270	-92.64
782 STREET ISLAND MAINT-NORTHFIELD	17,521	11,000	22,403	11,000	-50.90
783 STREET ISLAND MAINTENANCE-DDA	140,923	155,250	176,556	158,000	-10.51
<b>TOTAL - PARKS AND RECREATION</b>	<b>\$8,197,638</b>	<b>\$7,205,688</b>	<b>\$7,524,747</b>	<b>\$6,081,412</b>	<b>-19.18</b>



**2011/12  
Budget**

**GENERAL FUND  
EXPENDITURES SUMMARY BY DEPARTMENT**

	<b>2010 ACTUAL</b>	<b>2011 PROJECTED</b>	<b>2011 BUDGET</b>	<b>2012 BUDGET</b>	<b>% CHANGE 2012</b>
<b><u>POLICE</u></b>					
305 POLICE ADMINISTRATION	\$1,575,129	\$1,723,200	\$1,760,763	\$1,697,915	-3.57
307 CRIMINAL INVESTIGATIONS	1,582,205	1,569,750	1,644,696	1,871,479	13.79
308 CRIME INFORMATION UNIT	573,949	674,250	655,623	720,560	9.90
309 SPECIAL INVESTIGATIONS UNIT	692,491	542,700	630,123	505,018	-19.85
310 NARCOTICS ENFORCEMENT	135,620	142,690	141,408	146,718	3.75
311 DRUG ENFORCEMENT	254,867	417,000	176,324	228,149	29.39
314 JUVENILE UNIT	685,007	608,690	718,257	610,187	-15.05
315 ROAD PATROL	10,031,057	10,667,940	10,838,356	11,647,950	7.47
316 K NINE	572,885	609,060	616,748	671,067	8.81
317 DIRECTED PATROL UNIT	691,120	695,330	732,162	722,456	-1.33
318 TRAFFIC UNIT	1,577,635	1,739,300	1,694,976	1,862,303	9.87
319 CROSSING GUARDS	20,491	21,290	22,251	22,466	0.97
321 CRIMINAL JUSTICE TRAINING (322)	30,595	25,000	27,000	27,000	0.00
322 TRAINING SECTION	371,865	373,060	439,128	387,872	-11.67
324 EMERGENCY RESPONSE/PREPAREDNESS	179,306	218,820	219,260	222,714	1.58
325 COMMUNICATIONS SECTION	2,250,173	2,470,320	2,603,854	2,347,395	-9.85
326 RECORDS SECTION	623,427	569,470	694,697	600,714	-13.53
328 ANIMAL CONTROL	123,662	107,870	152,669	157,772	3.34
329 LOCKUP SECTION	1,344,313	1,373,500	1,458,994	1,561,756	7.04
333 PROPERTY SECTION	99,952	99,170	99,374	107,636	8.31
334 RESEARCH & TECHNOLOGY	698,258	729,610	727,630	850,402	16.87
335 COMMUNITY SERVICES SECTION	642,758	882,920	995,338	903,791	-9.20
<b>TOTAL - POLICE</b>	<b>\$24,756,766</b>	<b>\$26,260,940</b>	<b>\$27,049,630</b>	<b>\$27,873,319</b>	<b>3.05</b>



**2011/12  
Budget**

**GENERAL FUND  
EXPENDITURES SUMMARY BY DEPARTMENT**

	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET	% CHANGE 2012
<b><u>STREETS AND DRAINS</u></b>					
444 SIDEWALK ADMINISTRATION	\$23,480	\$21,600	\$26,131	\$21,792	-16.61
448 STREET LIGHTING	464,732	474,430	468,956	510,186	8.79
464 MAJOR SURFACE MAINTENANCE	441,723	496,650	603,241	510,254	-15.41
465 MAJOR GUARD RAILS AND POSTS	6,370	2,080	2,093	2,504	19.62
466 MAJOR SWEEPING	40,826	41,920	50,245	69,083	37.49
469 MAJOR DRAIN STRUCTURES	88,839	75,490	126,184	92,971	-26.32
470 MAJOR ROADSIDE CLEANUP	12,623	11,860	16,442	10,701	-34.92
471 MAJOR GRASS & WEED CONTROL	37,548	18,690	50,723	40,002	-21.14
475 MAJOR SIGNS	76,020	82,750	68,796	67,716	-1.57
477 MAJOR MARKINGS	67,095	100,070	98,674	93,196	-5.55
478 MAJOR SNOW & ICE CONTROL	291,761	348,510	494,173	475,309	-3.82
479 MAJOR ADMINISTRATION	615,202	547,780	377,386	875,196	131.91
481 LOCAL SURFACE MAINT - GRAVEL	42,776	39,280	37,828	32,430	-14.27
482 LOCAL SURFACE MAINT	509,762	463,060	383,385	374,332	-2.36
485 LOCAL GUARD RAILS & POSTS	3,683	2,960	4,391	4,590	4.53
486 LOCAL SWEEPING	166,895	137,990	185,768	138,986	-25.18
489 LOCAL DRAIN STRUCTURES	295,122	238,230	257,932	210,149	-18.53
490 LOCAL ROADSIDE CLEANUP	2,730	6,230	6,821	7,078	3.77
491 LOCAL GRASS & WEED CONTROL	616	5,130	5,410	3,230	-40.29
495 LOCAL SIGNS	149,490	140,720	134,302	137,700	2.53
497 LOCAL MARKINGS	11,347	22,400	20,364	17,944	-11.88
498 LOCAL SNOW & ICE CONTROL	257,401	349,510	479,814	477,440	-0.49
499 LOCAL ADMINISTRATION	188,746	200,800	205,925	258,200	25.39
500 COUNTY SURFACE MAINTENANCE	9,242	2,380	1,005	10,000	895.31
501 COUNTY DRAIN STRUCTURES	176	60	0	0	0.00
502 COUNTY SNOW & ICE CONTROL	255,548	314,400	423,170	59,259	-86.00
503 COUNTY ADMINISTRATION	19,717	17,570	17,660	0	-100
507 COUNTY SWEEPING	3,173	2,330	5,203	2,000	-61.56
511 SIDEWALK MAINT - SNOW CONTROL	13,791	16,930	16,968	19,128	12.73
512 SIDEWALK MAINT - GENERAL	89,465	115,850	132,971	127,727	-3.94
514 RETENTION PONDS	208,197	177,910	208,887	180,037	-13.81
515 OPEN DRAIN MAINTENANCE	133,476	91,990	72,468	75,559	4.27
516 DRAINS ADMINISTRATION	169,094	206,550	193,544	245,654	26.92
517 STORM SEWER & RYD	120,857	121,590	163,392	108,442	-33.63
519 WEEDS/SNOW AND ICE	27,181	33,230	36,317	43,129	18.76
<b>TOTAL - STREETS AND DRAINS</b>	<b>\$4,844,705</b>	<b>\$4,928,930</b>	<b>\$5,376,569</b>	<b>\$5,301,924</b>	<b>-1.39</b>
<hr/>					
<b>TOTAL - GENERAL FUND</b>	<b>\$58,457,315</b>	<b>\$55,988,183</b>	<b>\$57,838,990</b>	<b>\$55,156,521</b>	<b>-4.69</b>



**2011/12  
Budget**

**GENERAL FUND  
BUDGETARY CENTERS BY OBJECT**

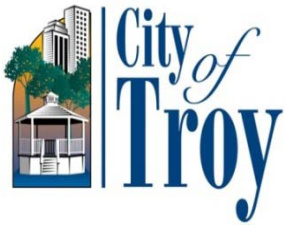
	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET
<b><u>BUILDING INSPECTION</u></b>						
PERSONAL SERVICES	\$1,952,451	\$1,952,714	\$1,691,204	\$0	\$720,320	\$46,913
SUPPLIES	6,888	6,973	7,646	3,500	7,880	3,500
OTHER SERVICE CHARGES	162,407	178,257	183,419	980,300	234,313	1,148,500
<b>TOTAL - BUILDING INSPECTION</b>	<b>\$2,121,746</b>	<b>\$2,137,944</b>	<b>\$1,882,269</b>	<b>\$983,800</b>	<b>\$962,513</b>	<b>\$1,198,913</b>
<b><u>COUNCIL/EXEC ADMINISTRATION</u></b>						
PERSONAL SERVICES	\$3,099,038	\$3,167,382	\$2,800,286	\$2,759,528	\$2,831,347	\$1,846,118
SUPPLIES	127,854	106,087	115,047	67,820	110,520	47,500
OTHER SERVICE CHARGES	522,849	475,521	454,283	508,420	607,110	368,900
<b>TOTAL - COUNCIL/EXEC ADMINISTRATION</b>	<b>\$3,749,742</b>	<b>\$3,748,989</b>	<b>\$3,369,616</b>	<b>\$3,335,768</b>	<b>\$3,548,977</b>	<b>\$2,262,518</b>
<b><u>ENGINEERING</u></b>						
PERSONAL SERVICES	\$2,225,800	\$2,091,914	\$1,708,665	\$1,572,750	\$1,590,297	\$1,595,945
SUPPLIES	27,321	19,967	13,681	19,500	22,000	19,500
OTHER SERVICE CHARGES	423,725	413,234	320,554	307,520	339,700	333,680
<b>TOTAL - ENGINEERING</b>	<b>\$2,676,846</b>	<b>\$2,525,115</b>	<b>\$2,043,465</b>	<b>\$1,899,770</b>	<b>\$1,951,997</b>	<b>\$1,949,125</b>
<b><u>FINANCE</u></b>						
PERSONAL SERVICES	\$2,592,153	\$2,572,275	\$2,571,353	\$2,236,525	\$2,312,946	\$2,967,419
SUPPLIES	72,299	66,933	65,838	65,050	70,050	104,270
OTHER SERVICE CHARGES	339,426	543,755	487,308	628,186	442,840	661,020
<b>TOTAL - FINANCE</b>	<b>\$3,003,877</b>	<b>\$3,182,963</b>	<b>\$3,124,498</b>	<b>\$2,929,761</b>	<b>\$2,825,836</b>	<b>\$3,732,709</b>
<b><u>FIRE</u></b>						
PERSONAL SERVICES	\$1,868,644	\$1,786,845	\$1,763,966	\$1,743,118	\$1,792,028	\$1,501,378
SUPPLIES	315,428	363,010	349,806	429,900	321,100	365,550
OTHER SERVICE CHARGES	2,188,940	2,272,259	2,149,834	2,053,731	2,125,210	2,347,270
<b>TOTAL - FIRE</b>	<b>\$4,373,012</b>	<b>\$4,422,114</b>	<b>\$4,263,606</b>	<b>\$4,226,749</b>	<b>\$4,238,338</b>	<b>\$4,214,198</b>
<b><u>LIBRARY/MUSEUM</u></b>						
PERSONAL SERVICES	\$2,885,086	\$3,010,638	\$2,898,324	\$1,501,360	\$1,630,611	\$373,150
SUPPLIES	113,252	101,591	91,090	45,400	64,900	16,500
OTHER SERVICE CHARGES	1,100,994	1,055,020	916,516	769,860	782,730	345,860
CAPITAL OUTLAY	732,107	0	0	0	0	0
<b>TOTAL - LIBRARY/MUSEUM</b>	<b>\$4,831,439</b>	<b>\$4,167,249</b>	<b>\$3,905,930</b>	<b>\$2,316,620</b>	<b>\$2,478,241</b>	<b>\$735,510</b>
<b><u>OTHER</u></b>						
OPERATING TRANSFER OUT	\$10,000	\$0	\$0	\$0	\$0	\$0
<b>TOTAL - OTHER</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



**2011/12  
Budget**

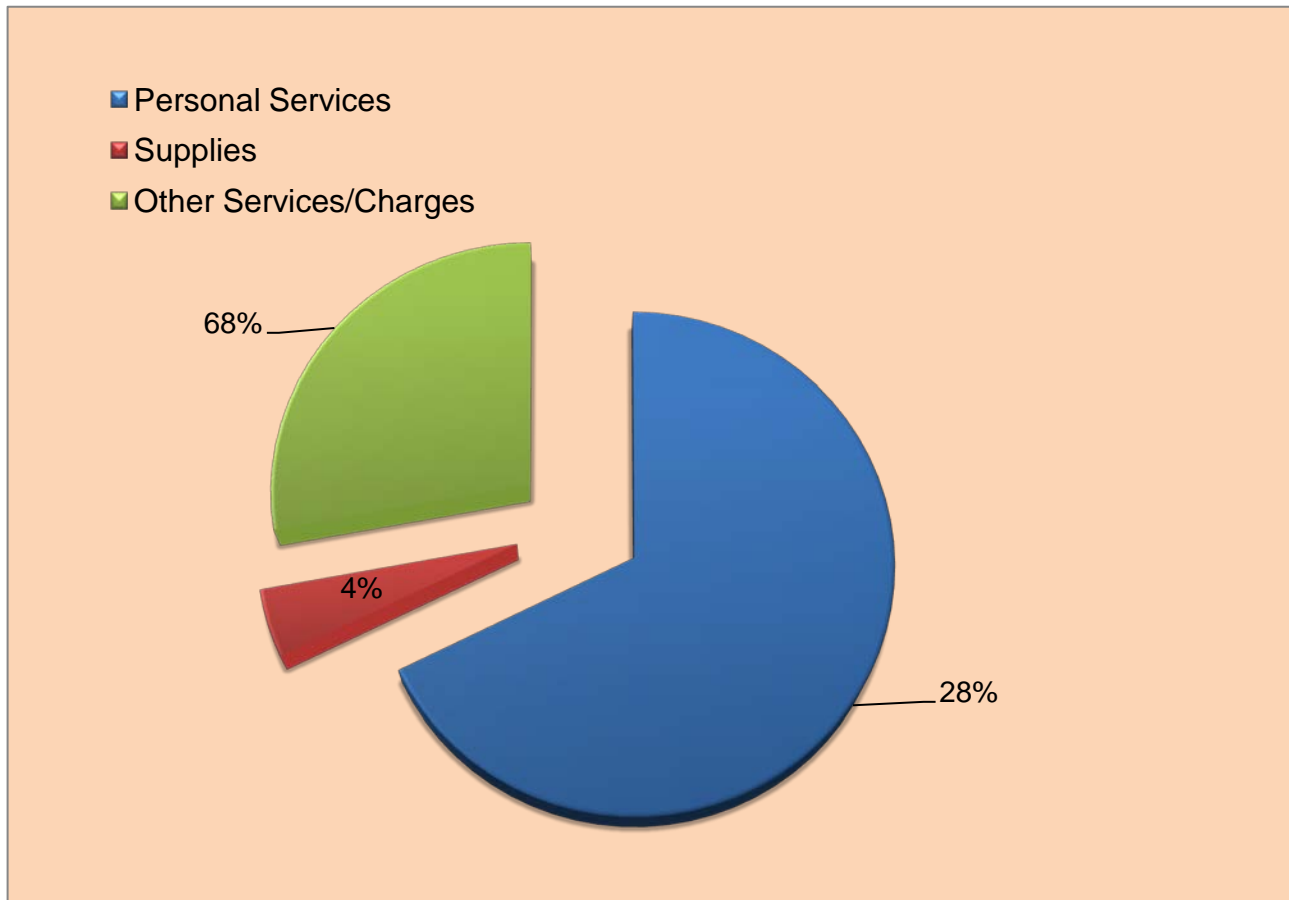
**GENERAL FUND  
BUDGETARY CENTERS BY OBJECT**

	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET
<b><u>OTHER GENERAL GOVERNMENT</u></b>						
PERSONAL SERVICES	\$961,706	\$941,759	\$774,684	\$583,877	\$546,811	\$604,883
SUPPLIES	32,539	30,485	20,987	23,550	35,500	36,750
OTHER SERVICE CHARGES	1,433,898	1,263,128	1,273,152	1,292,730	1,299,830	1,165,260
<b>TOTAL - OTHER GENERAL GOVERNMENT</b>	<b>\$2,428,143</b>	<b>\$2,235,372</b>	<b>\$2,068,823</b>	<b>\$1,900,157</b>	<b>\$1,882,141</b>	<b>\$1,806,893</b>
<b><u>PARKS AND RECREATION</u></b>						
PERSONAL SERVICES	\$4,357,482	\$4,624,042	\$4,330,934	\$3,120,003	\$3,379,147	\$2,069,652
SUPPLIES	1,121,814	1,031,154	535,092	485,300	576,900	399,700
OTHER SERVICE CHARGES	3,934,387	3,872,502	3,331,612	3,600,385	3,568,700	3,612,060
<b>TOTAL - PARKS AND RECREATION</b>	<b>\$9,413,684</b>	<b>\$9,527,698</b>	<b>\$8,197,638</b>	<b>\$7,205,688</b>	<b>\$7,524,747</b>	<b>\$6,081,412</b>
<b><u>POLICE</u></b>						
PERSONAL SERVICES	\$20,609,121	\$20,986,711	\$21,115,250	\$22,641,010	\$23,367,170	\$24,150,914
SUPPLIES	477,618	508,023	483,534	559,460	598,990	556,375
OTHER SERVICE CHARGES	3,183,163	2,987,492	3,157,982	3,060,470	3,083,470	3,166,030
<b>TOTAL - POLICE</b>	<b>\$24,269,902</b>	<b>\$24,482,226</b>	<b>\$24,756,766</b>	<b>\$26,260,940</b>	<b>\$27,049,630</b>	<b>\$27,873,319</b>
<b><u>STREETS AND DRAINS</u></b>						
PERSONAL SERVICES	\$2,797,506	\$2,912,518	\$2,573,002	\$2,560,180	\$2,720,409	\$2,456,134
SUPPLIES	894,550	870,254	494,170	597,430	735,070	561,910
OTHER SERVICE CHARGES	1,908,691	1,904,611	1,777,533	1,771,320	1,921,090	2,283,880
<b>TOTAL - STREETS AND DRAINS</b>	<b>\$5,600,747</b>	<b>\$5,687,383</b>	<b>\$4,844,705</b>	<b>\$4,928,930</b>	<b>\$5,376,569</b>	<b>\$5,301,924</b>
<b>TOTAL - GENERAL FUND</b>	<b>\$62,479,136</b>	<b>\$62,117,055</b>	<b>\$58,457,315</b>	<b>\$55,988,183</b>	<b>\$57,838,990</b>	<b>\$55,156,521</b>



2011/12  
Budget

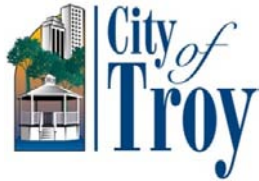
GENERAL FUND  
EXPENDITURES BY OBJECT



The total General Fund budget is \$55,156,521.

This graph shows expenditures by object as a percent of the General Fund.

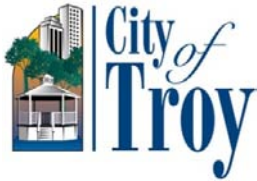




**2011/12  
Budget**

**GENERAL FUND  
EXPENDITURES HISTORY BY DEPARTMENT**

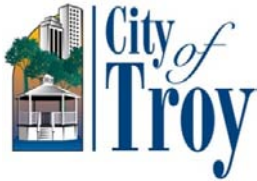
	<b>2008 ACTUAL</b>	<b>2009 ACTUAL</b>	<b>2010 ACTUAL</b>	<b>2011 BUDGET</b>	<b>2012 BUDGET</b>
<b><u>BUILDING INSPECTION</u></b>					
BUILDING INSPECTION	\$2,121,746	\$2,137,944	\$1,882,269	\$962,513	\$1,198,913
<b>TOTAL - BUILDING INSPECTION</b>	<b>\$2,121,746</b>	<b>\$2,137,944</b>	<b>\$1,882,269</b>	<b>\$962,513</b>	<b>\$1,198,913</b>
<b><u>COUNCIL/EXEC ADMINISTRATION</u></b>					
COUNCIL	\$63,465	\$63,131	\$55,895	\$60,393	\$58,142
MANAGER	752,365	755,340	673,130	1,218,814	1,194,990
CLERK	506,562	475,399	495,823	478,760	0
ELECTIONS	232,223	267,624	200,255	263,367	0
CITY ATTORNEY	1,029,220	1,073,949	1,084,123	1,036,260	1,009,386
HUMAN RESOURCES	566,950	595,335	519,676	491,384	0
COMMUNITY AFFAIRS	598,957	518,212	340,715	0	0
<b>TOTAL - COUNCIL/EXEC ADMIN</b>	<b>\$3,749,742</b>	<b>\$3,748,989</b>	<b>\$3,369,616</b>	<b>\$3,548,977</b>	<b>\$2,262,518</b>
<b><u>ENGINEERING</u></b>					
ENGINEERING	\$2,443,156	\$2,432,591	\$1,995,256	\$1,900,946	\$1,898,786
TRAFFIC ENGINEERING	233,689	92,524	48,209	51,051	50,339
<b>TOTAL - ENGINEERING</b>	<b>\$2,676,846</b>	<b>\$2,525,115</b>	<b>\$2,043,465</b>	<b>\$1,951,997</b>	<b>\$1,949,125</b>
<b><u>FINANCE</u></b>					
ACCOUNTING	\$1,152,628	\$1,146,827	\$836,004	\$765,140	\$734,170
RISK MANAGEMENT	0	3,253	252,133	177,236	184,016
CLERK	0	0	0	0	362,369
INDEPENDENT AUDITOR	60,347	62,157	61,225	64,000	58,000
PURCHASING	370,410	376,904	377,310	379,798	268,812
BOARD OF REVIEW	1,753	4,661	3,035	2,925	2,925
TREASURER	496,767	628,293	629,768	629,837	663,725
ASSESSING	921,972	960,869	965,023	806,901	821,227
ELECTIONS	0	0	0	0	218,618
HUMAN RESOURCES	0	0	0	0	418,847
<b>TOTAL - FINANCE</b>	<b>\$3,003,877</b>	<b>\$3,182,963</b>	<b>\$3,124,498</b>	<b>\$2,825,836</b>	<b>\$3,732,709</b>
<b><u>FIRE</u></b>					
FIRE ADMINISTRATION	\$326,790	\$320,779	\$305,748	\$325,342	\$312,697
FIRE OPERATIONS	839,431	913,626	895,413	960,873	785,994
FIRE COMPANIES	1,216,091	1,308,317	1,280,941	1,326,840	1,576,840
FIRE PREVENTION	1,106,416	1,025,427	1,000,850	946,422	861,577
FIRE COMMUNICATIONS	201,543	196,687	199,104	194,940	218,810
FIRE HALLS	682,740	657,277	581,551	483,921	458,280
<b>TOTAL - FIRE</b>	<b>\$4,373,012</b>	<b>\$4,422,114</b>	<b>\$4,263,606</b>	<b>\$4,238,338</b>	<b>\$4,214,198</b>
<b><u>LIBRARY/MUSEUM</u></b>					
LIBRARY	\$4,334,104	\$3,689,222	\$3,391,740	\$2,259,670	\$662,550
MUSEUM BUILDINGS	472,819	459,021	494,418	199,773	56,960
MUSEUM GROUNDS	24,516	19,006	19,772	18,798	16,000
<b>TOTAL - LIBRARY/MUSEUM</b>	<b>\$4,831,439</b>	<b>\$4,167,249</b>	<b>\$3,905,930</b>	<b>\$2,478,241</b>	<b>\$735,510</b>



**2011/12  
Budget**

**GENERAL FUND  
EXPENDITURES HISTORY BY DEPARTMENT**

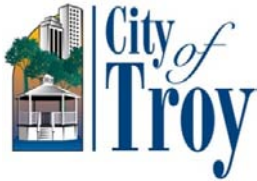
	<b>2008 ACTUAL</b>	<b>2009 ACTUAL</b>	<b>2010 ACTUAL</b>	<b>2011 BUDGET</b>	<b>2012 BUDGET</b>
<b><u>OTHER</u></b>					
TRANSFERS OUT	\$10,000	\$0	\$0	\$0	\$0
<b>TOTAL - OTHER</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>OTHER GENERAL GOVERNMENT</u></b>					
FIRE-POLICE TRAINING CENTER	\$98,866	\$100,360	\$87,515	\$102,060	\$87,710
CITY HALL	819,161	810,607	785,460	831,350	740,200
DISTRICT COURT	245,089	216,500	204,020	243,210	223,210
BOARD OF ZONING APPEALS	6,252	6,006	6,841	7,634	9,194
PLANNING	732,573	642,046	606,635	678,306	731,544
PLANNING COMMISSION	27,149	24,722	18,590	19,581	15,035
REAL ESTATE AND DEVELOPMENT	499,052	435,133	359,762	0	0
<b>TOTAL - OTHER GENERAL GOVERNMENT</b>	<b>\$2,428,143</b>	<b>\$2,235,372</b>	<b>\$2,068,823</b>	<b>\$1,882,141</b>	<b>\$1,806,893</b>
<b><u>PARKS AND RECREATION</u></b>					
PARKS & REC ADMINISTRATION	\$1,185,635	\$1,647,045	\$1,428,515	\$1,089,860	\$942,402
RECREATION	1,377,080	1,375,708	1,347,077	1,369,317	879,807
SENIOR PROGRAMS	531,223	407,175	356,775	406,856	157,246
COMMUNITY CENTER	2,547,585	2,539,263	2,318,859	2,232,614	1,977,088
CIVIC CENTER MAINTENANCE	352,103	404,890	273,926	330,147	306,518
CEMETERY MAINTENANCE	32,837	29,022	84,320	28,524	40,351
PARKS GARAGE	83,809	78,513	63,189	83,173	67,860
ATHLETIC FIELD MAINTENANCE	264,088	206,493	172,830	150,571	187,102
PARKS MAINTENANCE	1,064,051	1,031,656	1,034,370	859,846	980,610
NATURE CENTER	432,202	541,084	394,594	263,513	35,007
PARK EQUIPMENT REPAIR	105,221	84,780	81,282	95,346	18,641
PARKS-SPECIAL EVENTS	24,076	31,921	19,728	19,884	500
MAJOR TREE MAINTENANCE	3,312	10,745	6,516	10,707	290
MAJOR TREE PLANTING	7,655	7,214	1,640	8,601	2,000
MAJOR TREE STORM DAMAGE	1,753	1,892	1,299	1,150	200
LOCAL TREE MAINTENANCE	848,522	326,165	323,959	257,186	205,030
LOCAL TREE PLANTING	17,571	388,295	60	901	300
LOCAL TREE STORM DAMAGE	47,595	9,802	13,040	9,317	250
STREET ISLAND MAINTENANCE-MAJOR	206,364	214,842	115,713	104,607	110,940
STREET ISLAND MAINTENANCE-LOCAL	6,368	3,854	1,504	3,667	270
STREET ISLAND MAINT-NORTHFIELD	72,387	55,780	17,521	22,403	11,000
STREET ISLAND MAINTENANCE-DDA	202,249	131,560	140,923	176,556	158,000
<b>TOTAL - PARKS AND RECREATION</b>	<b>\$9,413,684</b>	<b>\$9,527,698</b>	<b>\$8,197,638</b>	<b>\$7,524,747</b>	<b>\$6,081,412</b>



**2011/12  
Budget**

**GENERAL FUND  
EXPENDITURES HISTORY BY DEPARTMENT**

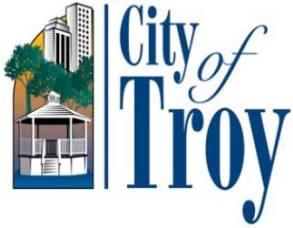
	<b>2008 ACTUAL</b>	<b>2009 ACTUAL</b>	<b>2010 ACTUAL</b>	<b>2011 BUDGET</b>	<b>2012 BUDGET</b>
<b><u>POLICE</u></b>					
POLICE ADMINISTRATION	\$1,968,644	\$1,718,730	\$1,575,129	\$1,760,763	\$1,697,915
CRIMINAL INVESTIGATIONS	2,117,334	2,166,202	1,582,205	1,644,696	1,871,479
CRIME INFORMATION UNIT	220,471	325,279	573,949	655,623	720,560
SPECIAL INVESTIGATIONS UNIT	712,416	729,999	692,491	630,123	505,018
NARCOTICS ENFORCEMENT	150,070	123,756	135,620	141,408	146,718
DRUG ENFORCEMENT	153,235	152,164	254,867	176,324	228,149
JUVENILE UNIT	688,949	693,263	685,007	718,257	610,187
ROAD PATROL	9,278,497	9,526,364	10,031,057	10,838,356	11,647,950
K NINE	521,889	547,168	572,885	616,748	671,067
DIRECTED PATROL UNIT	649,144	642,192	691,120	732,162	722,456
TRAFFIC UNIT	1,663,815	1,649,733	1,577,635	1,694,976	1,862,303
CROSSING GUARDS	20,427	20,131	20,491	22,251	22,466
CRIMINAL JUSTICE TRAINING (322)	27,835	26,160	30,595	27,000	27,000
TRAINING SECTION	410,640	432,037	371,865	439,128	387,872
EMERGENCY RESPONSE/PREPAREDNESS	142,013	119,091	179,306	219,260	222,714
COMMUNICATIONS SECTION	2,132,731	2,305,310	2,250,173	2,603,854	2,347,395
RECORDS SECTION	584,316	592,570	623,427	694,697	600,714
ANIMAL CONTROL	155,735	134,151	123,662	152,669	157,772
LOCKUP SECTION	1,145,869	1,113,563	1,344,313	1,458,994	1,561,756
PROPERTY SECTION	88,567	205,742	99,952	99,374	107,636
RESEARCH & TECHNOLOGY	685,135	719,083	698,258	727,630	850,402
COMMUNITY SERVICES SECTION	752,170	539,539	642,758	995,338	903,791
<b>TOTAL - POLICE</b>	<b>\$24,269,902</b>	<b>\$24,482,226</b>	<b>\$24,756,766</b>	<b>\$27,049,630</b>	<b>\$27,873,319</b>



2011/12  
Budget

**GENERAL FUND  
EXPENDITURES HISTORY BY DEPARTMENT**

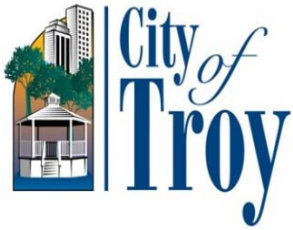
	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 BUDGET	2012 BUDGET
<b><u>STREETS AND DRAINS</u></b>					
SIDEWALK ADMINISTRATION	\$21,233	\$25,525	\$23,480	\$26,131	\$21,792
STREET LIGHTING	400,817	414,648	464,732	468,956	510,186
MAJOR SURFACE MAINTENANCE	567,895	476,315	441,723	603,241	510,254
MAJOR GUARD RAILS AND POSTS	994	807	6,370	2,093	2,504
MAJOR SWEEPING	57,501	54,471	40,826	50,245	69,083
MAJOR DRAIN STRUCTURES	169,597	67,021	88,839	126,184	92,971
MAJOR ROADSIDE CLEANUP	17,263	6,783	12,623	16,442	10,701
MAJOR GRASS & WEED CONTROL	62,743	62,324	37,548	50,723	40,002
MAJOR SIGNS	78,676	68,555	76,020	68,796	67,716
MAJOR MARKINGS	76,383	108,733	67,095	98,674	93,196
MAJOR SNOW & ICE CONTROL	635,553	520,596	291,761	494,173	475,309
MAJOR ADMINISTRATION	620,754	1,068,939	615,202	377,386	875,196
LOCAL SURFACE MAINT - GRAVEL	21,707	24,290	42,776	37,828	32,430
LOCAL SURFACE MAINT	305,554	343,388	509,762	383,385	374,332
LOCAL SURF MAINT - CONCRETE	0	58	0	0	0
LOCAL GUARD RAILS & POSTS	4,208	2,372	3,683	4,391	4,590
LOCAL SWEEPING	179,989	213,620	166,895	185,768	138,986
LOCAL DRAIN STRUCTURES	282,024	197,593	295,122	257,932	210,149
LOCAL ROADSIDE CLEANUP	2,623	5,048	2,730	6,821	7,078
LOCAL GRASS & WEED CONTROL	2,909	2,278	616	5,410	3,230
LOCAL SIGNS	101,869	87,296	149,490	134,302	137,700
LOCAL MARKINGS	12,840	9,914	11,347	20,364	17,944
LOCAL SNOW & ICE CONTROL	537,052	431,206	257,401	479,814	477,440
LOCAL ADMINISTRATION	230,331	240,709	188,746	205,925	258,200
COUNTY SURFACE MAINTENANCE	5,051	2,508	9,242	1,005	10,000
COUNTY DRAIN STRUCTURES	0	0	176	0	0
COUNTY SNOW & ICE CONTROL	543,774	481,233	255,548	423,170	59,259
COUNTY ADMINISTRATION	23,512	26,774	19,717	17,660	0
COUNTY SWEEPING	6,511	1,888	3,173	5,203	2,000
SIDEWALK MAINT - SNOW CONTROL	21,737	12,547	13,791	16,968	19,128
SIDEWALK MAINT - GENERAL	117,159	90,665	89,465	132,971	127,727
RETENTION PONDS	155,598	166,296	208,197	208,887	180,037
OPEN DRAIN MAINTENANCE	39,742	62,782	133,476	72,468	75,559
DRAINS ADMINISTRATION	156,564	176,785	169,094	193,544	245,654
STORM SEWER & RYD	105,438	204,274	120,857	163,392	108,442
WEEDS/SNOW AND ICE	35,142	29,142	27,181	36,317	43,129
<b>TOTAL - STREETS AND DRAINS</b>	<b>\$5,600,747</b>	<b>\$5,687,383</b>	<b>\$4,844,705</b>	<b>\$5,376,569</b>	<b>\$5,301,924</b>
<b>TOTAL - GENERAL FUND</b>	<b>\$62,479,136</b>	<b>\$62,117,055</b>	<b>\$58,457,315</b>	<b>\$57,838,990</b>	<b>\$55,156,521</b>



2011/12  
Budget

**GENERAL FUND  
EXPENDITURES SUMMARY BY ACCOUNT**

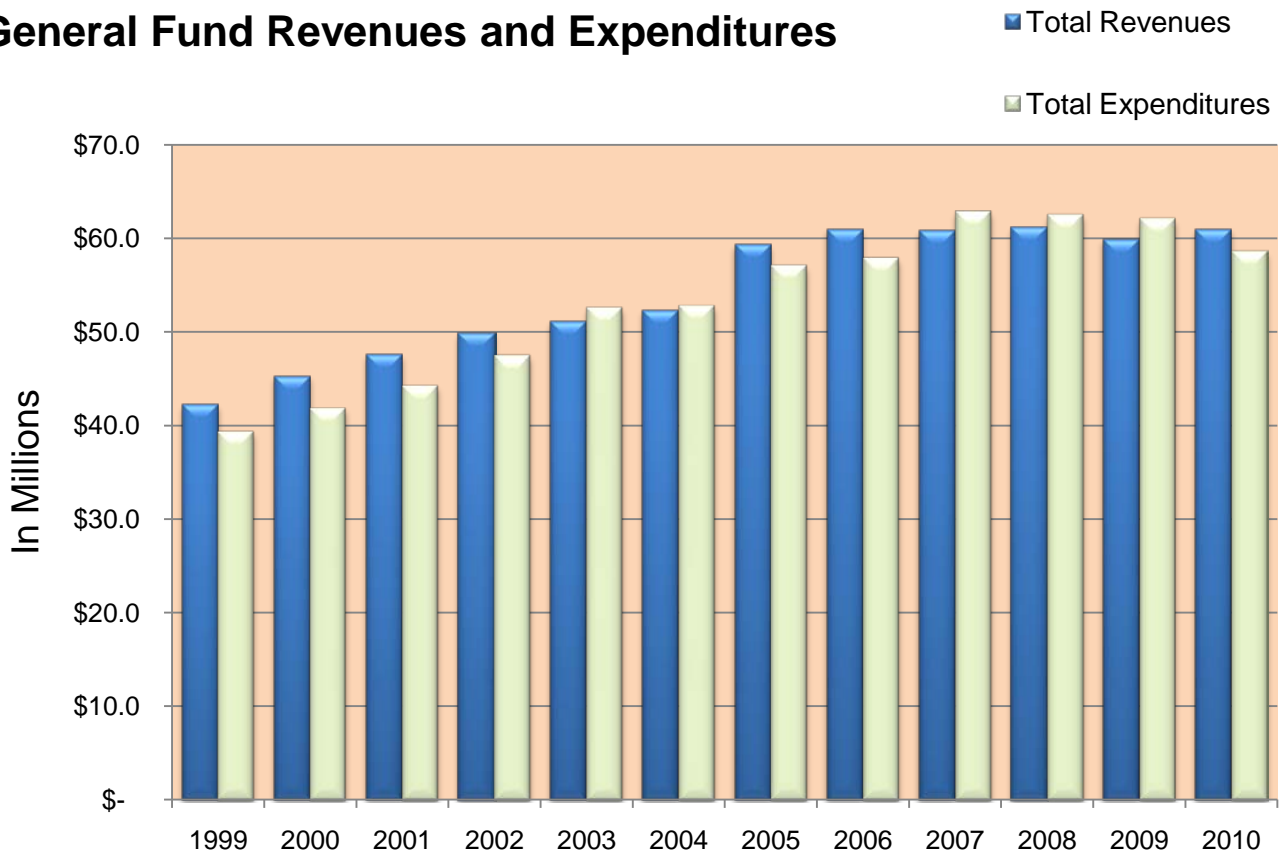
	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	%	2012 BUDGET	%
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
PERSONAL SERVICE	\$25,575,006	\$22,525,827	\$24,579,224	42.50	\$21,392,368	38.78
ELECTED AND APPOINTED	23,975	24,450	24,450	0.04	25,800	0.05
ELECTION INSPECTORS	29,793	61,500	54,615	0.09	34,475	0.06
FICA	2,085,780	1,722,999	1,893,313	3.27	1,647,903	2.99
WORKERS COMP AND UNEMPLOYMENT	481,255	416,554	494,809	0.86	403,045	0.73
SICK PAY ALLOWANCE	1,414,768	1,257,710	1,296,265	2.24	1,057,496	1.92
HOSPITAL AND LIFE INSURANCE	4,263,906	3,853,293	4,200,202	7.26	4,092,371	7.42
VACATION	2,213,004	2,156,410	2,227,743	3.85	1,799,576	3.26
RETIREMENT	6,140,180	6,699,608	6,120,466	10.58	7,159,472	12.98
<b>TOTAL - PERSONAL SERVICES</b>	<b>\$42,227,667</b>	<b>\$38,718,351</b>	<b>\$40,891,087</b>	<b>70.70</b>	<b>\$37,612,506</b>	<b>68.19</b>
<b>SUPPLIES</b>						
OFFICE SUPPLIES	\$165,299	\$155,500	\$206,300	0.36	\$146,600	0.27
POSTAGE	153,116	124,250	148,900	0.26	139,150	0.25
PHOTOGRAPHIC SUPPLIES	557	0	0	0.00	0	0.00
SUPPLIES FOR RESALE	12,741	6,000	13,000	0.02	0	0.00
OPERATING SUPPLIES	1,032,256	1,074,700	1,101,140	1.90	897,120	1.63
FUEL	31,040	30,000	17,800	0.03	28,800	0.05
TOOLS	10,408	17,000	19,000	0.03	17,000	0.03
UNIFORMS	184,386	209,500	225,470	0.39	200,585	0.36
REPAIR/MTNCE SUPPLIES	587,087	679,960	811,300	1.40	682,300	1.24
<b>TOTAL - SUPPLIES</b>	<b>\$2,176,890</b>	<b>\$2,296,910</b>	<b>\$2,542,910</b>	<b>4.40</b>	<b>\$2,111,555</b>	<b>3.83</b>
<b>OTHER SERVICE CHARGES</b>						
PROFESSIONAL SERVICES	\$1,118,180	\$1,133,721	\$1,142,100	1.97	\$881,810	1.60
CONTRACTUAL SERVICES	3,367,313	4,707,170	3,535,100	6.11	5,333,530	9.67
COMPUTER SERVICES	1,478,165	1,232,675	1,266,750	2.19	1,008,200	1.83
CONSULTANT SERVICES	160,401	150,000	358,383	0.62	200,000	0.36
HEALTH SERVICES	21,819	21,420	38,750	0.07	46,300	0.08
COMMUNICATIONS	74,500	68,470	71,300	0.12	66,500	0.12
TRANSPORTATION	79,799	71,580	77,730	0.13	60,380	0.11
COMMUNITY PROMOTION	36,142	30,990	49,080	0.08	15,670	0.03
PRINTING & PUBLISHING	206,628	186,660	280,880	0.49	188,360	0.34
OTHER FEES	202,775	200,000	248,000	0.43	110,000	0.20
PUBLIC UTILITIES	1,958,381	2,108,330	2,352,510	4.07	2,170,810	3.94
RENTALS	2,908,784	2,507,270	2,620,290	4.53	2,498,210	4.53
MISCELLANEOUS	1,835,052	1,567,631	1,616,444	2.79	1,858,730	3.37
MEMBERSHIP & DUES	100,753	107,595	110,300	0.19	105,940	0.19
EDUCATION & TRAINING	160,905	213,750	259,530	0.45	209,050	0.38
OTHER	110,841	290,660	194,116	0.34	478,970	0.87
TAX REFUNDS	231,758	375,000	183,730	0.32	200,000	0.36
<b>TOTAL - OTHER SERVICE CHARGES</b>	<b>\$14,052,192</b>	<b>\$14,972,922</b>	<b>\$14,404,993</b>	<b>24.91</b>	<b>\$15,432,460</b>	<b>27.98</b>
<b>CAPITAL OUTLAY</b>						
OFFICE EQUIPMENT	565	0	0	0.00	0	0.00
<b>TOTAL - CAPITAL OUTLAY</b>	<b>\$565</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>TOTAL - EXPENSE</b>	<b>\$58,457,315</b>	<b>\$55,988,183</b>	<b>\$57,838,990</b>	<b>100</b>	<b>\$55,156,521</b>	<b>100</b>



2011/12  
Budget

GENERAL FUND  
EXPENDITURES SUMMARY BY ACCOUNT

## General Fund Revenues and Expenditures





2011/12  
Budget

PERSONNEL SUMMARY

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>City Manager's Office</i>								
City Manager	1		1		1		1	
Assistant City Manager/ Finance & Administrative Services	1		1		1		1	
Assistant City Manager/ Economic Development Services	0.5		0.5		1		0	
Administrative Aide	1		1		1		0	
Assistant to the City Manager/Coordinator of Continuous Improvement	1		1		1		1	
Office Coordinator							1	
Cable Production Specialist						1		1
Camera Operators						2		2
Community Affairs Director					0.5		0.5	
Director of Economic & Community Development							1	
Economic Development Specialist					1		1	
Intern						1		1
<b>Total - City Manager's Office</b>	<b>4.5</b>		<b>4.5</b>		<b>6.5</b>	<b>4</b>	<b>6.5</b>	<b>4</b>

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>City Attorney's Office</i>								
City Attorney	1		1		1		1	
Assistant City Attorney	1		1		1		0	
Attorney I							1	
Attorney II	3		3		2	1	2	0
Clerk/Typist		1		1				
Legal Assistant	1		1		1		1	
Legal Assistant II	1		1		1		1	
Legal Secretary	1		1		1		1	
<b>Total - City Attorney's Office</b>	<b>8</b>	<b>1</b>	<b>8</b>	<b>1</b>	<b>7</b>	<b>1</b>	<b>7</b>	<b>0</b>



2011/12  
Budget

PERSONNEL SUMMARY

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>City Clerk's Office</i>								
City Clerk	1		1		1		1	
Deputy City Clerk	1		1		1		0	
Administrative Aide	1		1		1		1	
Clerk/Typist – Elections		1		1		1		0
Clerk/Typist – Clerk's Office		1		1		1		0
Office Assistant I	2		1		1		1	
Office Assistant II	1		1		1		1	
<b>Total - City Clerk's Office</b>	<b>6</b>	<b>2</b>	<b>5</b>	<b>2</b>	<b>5</b>	<b>2</b>	<b>4</b>	<b>0</b>

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Community Affairs</i>								
Community Affairs Director	1		1		0		0	
Cable Production Assistant		1		1		0		0
Camera Operator		3		3		0		0
Community Affairs Assistant		2		2		0		0
Community Affairs Officer	2		2		0		0	
<b>Total - Community Affairs</b>	<b>3</b>	<b>6</b>	<b>3</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Approved 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Human Resources</i>								
Human Resources Director	1		1		1		1	
Human Resources Specialist	2		2		1		1	
Office Assistant		1		1		1		1
Secretary II	1		1		1		0	
<b>Total - Human Resources</b>	<b>4</b>	<b>1</b>	<b>4</b>	<b>1</b>	<b>3</b>	<b>1</b>	<b>2</b>	<b>1</b>





2011/12  
Budget

PERSONNEL SUMMARY

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Building Inspection</i>								
Director of Building and Zoning	1		1		1		0	
Account Clerk I	5		3		0		0	
Building Inspector	2		2		1		0	
Electrical Inspector	2		1		1		0	
Housing and Zoning Inspector	2		2		0		0	
Housing and Zoning Inspector		2		2		0		0
HVAC Inspector	2		2		1		0	
Inspector Supervisor	2		2		0		0	
Plan Analyst	1		1		0		0	
Plan Examiner/Coordinator	1		0		0		0	
Plumbing Inspector	2		2		1		0	
Secretary II	1		1		1		0	
<b>Total - Building Inspection</b>	<b>21</b>	<b>2</b>	<b>17</b>	<b>2</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Engineering</i>								
City Engineer	1		1		1		1	
Deputy City Engineer	2		1		1		1	
Civil Engineer	3		2		2		2	
Clerk/Typist		1		1		1		1
Engineering Assistant	1		1		0		0	
Engineering Intern		3		2		0		0
Engineering Specialist	6		5		4		4	
Engineering Technician	1		0		0		0	
Environmental Specialist	1		1		0		0	
GIS Data Analyst	1		1		1		1	
Inspector	1		0		0		0	
Inspector Supervisor	1		1		1		1	
Land Surveyor	1		1		1		1	



2011/12  
Budget

PERSONNEL SUMMARY

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Engineering, continued</i>								
Secretary	1		1		1		1	
Sr. Right-of-Way Representative					1		1	
Sr. Traffic Technician		1		1		1		1
Survey Supervisor	1		1		0		0	
Traffic Technician		1		1		1		1
<b>Total – Engineering</b>	<b>21</b>	<b>6</b>	<b>16</b>	<b>5</b>	<b>13</b>	<b>3</b>	<b>13</b>	<b>3</b>

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Accounting/Risk Mgmt.</i>								
Financial Services Director	1		1		1		1	
Account Clerk I	1.5		1.5		1		1	
Account Clerk II	1		1		1		0	
Accountant	5		4		3		3	
Administrative Aide							1	
Insurance Safety Coordinator	1		1		0		0	
Risk Manager	1		1		1		1	
<b>Total - Accounting/Risk Mgmt.</b>	<b>10.5</b>	<b>0</b>	<b>9.5</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>7</b>	<b>0</b>



2011/12  
Budget

PERSONNEL SUMMARY

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>City Assessor's Office</i>								
City Assessor	1		1		1		1	
Deputy City Assessor	1		1		1		1	
Account Clerk II	0		2		2		2	
Appraiser	4		4		2		2	
Appraiser [Part-Time]		1		1		1		1
Office Assistant II	2		0		0		0	
Clerk Typist [Part-Time]		1		0		0		0
<b>Total - City Assessor's Office</b>	<b>8</b>	<b>2</b>	<b>8</b>	<b>1</b>	<b>6</b>	<b>1</b>	<b>6</b>	<b>1</b>

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Purchasing</i>								
Purchasing Director	1		1		1		1	
Associate Buyer	1		1		1		0	
Buyer	1		1		1		1	
Clerk/Typist		1		0		0		0
Office Assistant		0		1		1		0
<b>Total - Purchasing</b>	<b>3</b>	<b>1</b>	<b>3</b>	<b>1</b>	<b>3</b>	<b>1</b>	<b>2</b>	<b>0</b>

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>City Treasurer's Office</i>								
City Treasurer	1		1		1		1	
Account Clerk I	0.5		0.5		1		2	
Account Clerk II	2		2		2		1	
<b>Total - City Treasurer's Office</b>	<b>3.5</b>	<b>0</b>	<b>3.5</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>4</b>	<b>0</b>



2011/12  
Budget

## PERSONNEL SUMMARY

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Fire</i>								
Fire Chief	1		1		1		1	
Division Assistant Chief	2		2		2		1	
Clerk/Typist		1		0		0		0
Fire Staff Assistant		1		1		1		1
Fire Staff Lieutenant	7		6		6		5	
Fire Staff Technician	2		3		2		3	
Office Assistant		0		1		1		1
Secretary	1		1		1		1	
<b>Total - Fire</b>	<b>13</b>	<b>2</b>	<b>13</b>	<b>2</b>	<b>12</b>	<b>2</b>	<b>11</b>	<b>2</b>

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Museum</i>								
Museum Manager	1		1		1		0	
Archivist	1		1		0		0	
Museum Aide		9		9		1		0
<b>Total - Museum</b>	<b>2</b>	<b>9</b>	<b>2</b>	<b>9</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>



2011/12  
Budget

PERSONNEL SUMMARY

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Library</i>								
Library Director	1		1		1		0	
Administrative Aide	2		2		2		0	
Circulation Supervisor	1		1		1		0	
Office Assistant		1		1		1		0
Librarian		11		12		11		0
Librarian I	8		7		1		0	
Librarian II	4		4		1		0	
Library Aide		19		25		20		0
Library Assistant		42		32		18		0
Library Systems Specialist						1		0
Page		23		23		13		0
<b>Total – Library</b>	<b>16</b>	<b>96</b>	<b>15</b>	<b>93</b>	<b>6</b>	<b>64</b>	<b>0</b>	<b>0</b>

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Building Operations</i>								
Director of Building Operations	1		1		1		1	
Superintendent	1		0		0		0	
Building Maintenance Helper		1		1		1		1
Building Maintenance Specialist	9		9		8		5	
Clerk/Typist		1		0		0		0
Office Assistant		0		1		0		0
Secretary	1		1		1		1	
<b>Total - Building Operations</b>	<b>12</b>	<b>2</b>	<b>11</b>	<b>2</b>	<b>10</b>	<b>1</b>	<b>7</b>	<b>1</b>



2011/12  
Budget

PERSONNEL SUMMARY

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Planning</i>								
Planning Director	1		1		1		1	
Housing and Zoning Inspector					2	2	2	2
Planner	2		0		0		0	
Principal Planner	1		1		0		0	
Secretary	1		1		1		1	
Zoning & Compliance Specialist					1		1	
<b>Total - Planning</b>	<b>5</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>5</b>	<b>2</b>	<b>5</b>	<b>2</b>

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Real Estate &amp; Development</i>								
Assistant City Manager/ Economic Development Services	0.5		0.5		0		0	
Economic Development Specialist	1		1		0		0	
Secretary	1		1		0		0	
Sr. Right of Way Representative	1		1		0		0	
<b>Total - Real Estate &amp; Development</b>	<b>3.5</b>	<b>0</b>	<b>3.5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



2011/12  
Budget

PERSONNEL SUMMARY

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full- Time	Part- Time	Full- Time	Part- Time	Full- Time	Part- Time	Full- Time	Part- Time
• <i>Police</i>								
Chief of Police	1		1		1		1	
Deputy Chief	1		1		0		0	
Captain	3		3		3		3	
Administrative Aide	1		1		1		0	1
Analyst Planner					1		1	
Analyst Programmer	1		1		1		1	
Animal Control Officer	1		1		1		1	
Background Investigator		2		2		2		2
Communications Manager	1		1		1		1	
Communications Supervisor	8		8		8		8	
Community Affairs Director					0.5		0.5	
Crossing Guard		12		12		12		11
Desk Attendant						5		6
Intern		1		1		1		0
Investigations		2		2		2		2
Lieutenant	9		7		7		7	
Office Coordinator	1		1		1		1	
Police Officer	99		99		94		94	
Police Records Supervisor	1		1		1		1	
Police Service Aide	32		32		30	2	27	2
Records Clerk	5		5		5		4	
Research & Tech. Administrator	1	1	1	1	1	1	1	1
Secretary II	4		4		4		5	
Secretary	1		1		1		0	
Sergeant	22		20		18		18	
<b>Total - Police</b>	<b>192</b>	<b>18</b>	<b>188</b>	<b>18</b>	<b>179.5</b>	<b>25</b>	<b>174.5</b>	<b>25</b>



2011/12  
Budget

PERSONNEL SUMMARY

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Parks &amp; Recreation</i>								
Parks & Recreation Director	1		1		1		1	
Superintendent of Recreation	1		1		1		0	
Parks Superintendent	1		1		1		0	
Account Clerk II	1		1		1		1	
Aquatics Coordinator	1		1		1		1	
Attendant		30		0		0		0
Clerk/Typist		3		0		0		0
Community Center Attendant		14		14		14		14
Community Center Manager	1		1		1		0	
Custodial Laborer		1		0		0		0
Field Supervisor	2		2		1		1	
Fitness/Gym Coordinator	1		1		0		0	
Instructor		15		18		14		13
Irrigation Specialist	1		1		0		0	
Equipment Operator I	6		6		6		3	
Landscape Analyst	1		1		0		0	
Leader	2		2		1		1	
Lifeguard		77		77		77		77
Naturalist	1		1		0		0	
Naturalist Aide		3		0		0		0
Nature Center Instructor		6		0		0		0
Nature Center Manager	1		1		1		0	
Office Assistant I	2		2		0		0	
Preschool Coordinator		1		1		1		1
Recreation Aide		0		30		30		30
Recreation Supervisor	5		5		4		2	
Seasonal Laborer		55		40		40		0
Secretary II	1		1		1		1	
Senior Coordinator		1		1		1		1
Tree Specialist	3		3		1		1	
<b>Total - Parks &amp; Recreation</b>	<b>32</b>	<b>206</b>	<b>32</b>	<b>181</b>	<b>21</b>	<b>177</b>	<b>12</b>	<b>136</b>





2011/12  
Budget

PERSONNEL SUMMARY

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Fleet Maintenance</i>								
Superintendent	1		1		1		1	
Field Supervisor	2		2		2		2	
Equipment Serviceman I "D"	4		4		4		3	
Inventory Assistant/Clerk	1		1		1		1	1
Summer Laborer		2		2		2		0
Trade Specialist I "F"	6		6		6		6	
Trade Specialist II "G"	4		4		4		4	
<b>Total - Fleet Maintenance</b>	<b>18</b>	<b>2</b>	<b>18</b>	<b>2</b>	<b>18</b>	<b>2</b>	<b>17</b>	<b>1</b>

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Streets &amp; Drains Division</i>								
Public Works Director	1		1		1		1	
Superintendent	1		1		1		1	
Account Clerk	0.5		0.5		0.3		0.3	
Administrative Aide	1		1		0		0	
Division Supervisor					1		1	
Equipment Operator I	14		11		11		7	
Equipment Operator II	8		8		8		7	
Field Supervisor	2		2		1		1	
Leader	3		3		2		2	
Project Construction Manager	1		1		1		1	
Seasonal Supervisor		2		2		2		0
Summer Laborer		15		15		15		0
Weed Enforcement Officer		1		1		1		1
<b>Total - Streets &amp; Drains Division</b>	<b>31.5</b>	<b>18</b>	<b>28.5</b>	<b>18</b>	<b>26.3</b>	<b>18</b>	<b>21.3</b>	<b>1</b>



2011/12  
Budget

PERSONNEL SUMMARY

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Refuse &amp; Recycling</i>								
Office Coordinator					1		.1	
Solid Waste Coordinator	1		1		0		0	
Account Clerk	0.5		0.5		.3		.3	
Recycling Center Attendant		1		1		1		1
<b>Total - Refuse &amp; Recycling</b>	<b>1.5</b>	<b>1</b>	<b>1.5</b>	<b>1</b>	<b>1.3</b>	<b>1</b>	<b>.4</b>	<b>1</b>

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Water &amp; Sewer Division</i>								
Superintendent	1		1		1		1	
Account Clerk					0.3		0.4	
Equipment Operator I	11		12		12		11	
Equipment Operator II	6		6		6		6	
Equipment Serviceman	7		7		7		7	
Field Supervisor	2		1		1		1	
Inspector	1		1		1		1	
Leader	3		3		3		3	
Office Assistant I	2	1	2	1	2	1	3	0
Office Coordinator	1		1		1		.9	
Summer Laborer		6		6		6		6
<b>Total - Water &amp; Sewer Division</b>	<b>34</b>	<b>7</b>	<b>34</b>	<b>7</b>	<b>34.3</b>	<b>7</b>	<b>34.3</b>	<b>6</b>



2011/12  
Budget

PERSONNEL SUMMARY

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
• <i>Information Technology</i>	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Info. Tech. Director	1		1		1		1	
Applications Support Specialist	2		2	2	1	1	1	1
GIS Administrator	1		1		1		1	
Lead PC Specialist	1		1		1		1	
Network Administrator	1		1		1		1	
PC Specialist	2		2		2		1	
Programmer/Analyst	1		1		1		1	
<b>Total - Information Technology</b>	<b>9</b>	<b>0</b>	<b>9</b>	<b>2</b>	<b>8</b>	<b>1</b>	<b>7</b>	<b>1</b>

Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
• <i>Golf Courses</i>	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Director of Golf Operations	1		1		1		0	
Assistant Pro Shop Manager		2		2		2		0
Cashier		10		10		8		0
Maintenance Specialist	3		3		3		0	
Starter Ranger		27		19		19		0
Summer Laborer		32		32		19		0
Superintendent of Greens	1		1		1		0	
<b>Total - Golf Courses</b>	<b>5</b>	<b>71</b>	<b>5</b>	<b>54</b>	<b>5</b>	<b>48</b>	<b>0</b>	<b>0</b>

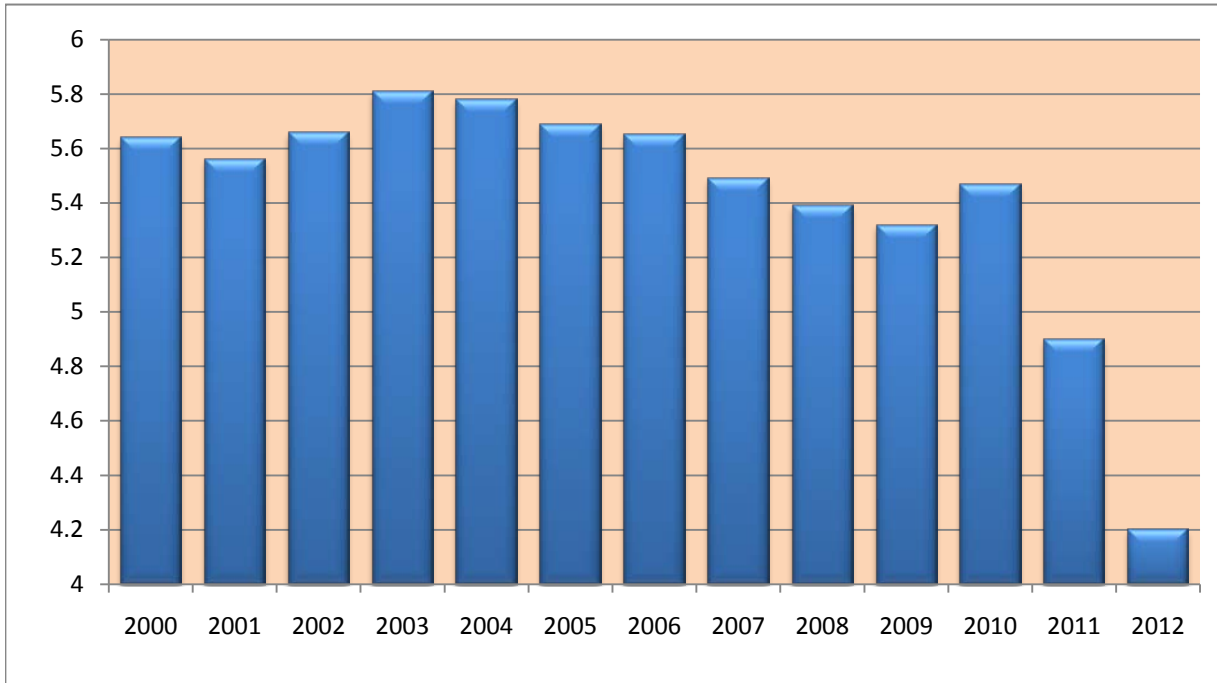
Positions	Approved 2008/09		Approved 2009/10		Approved 2010/11		Requested 2011/12	
• <i>Aquatic Center</i>	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Pool Manager		1		1		1		1
Assistant Manager		3		3		3		3
Support Staff		84		84		84		84
<b>Total - Aquatic Center</b>	<b>0</b>	<b>88</b>	<b>0</b>	<b>88</b>	<b>0</b>	<b>88</b>	<b>0</b>	<b>88</b>
<b>Total - All Personnel</b>	<b>467</b>	<b>543</b>	<b>443</b>	<b>496</b>	<b>388</b>	<b>450</b>	<b>341</b>	<b>273</b>



2011/12  
Budget

## PERSONNEL SUMMARY

### FULL-TIME EMPLOYEES PER 1,000 POPULATION



2012 is based on the population estimate provided by the Southeast Michigan Council of Governments (SEMCOG). The 2011 population count reflects the 2010 official U.S. census number of 80,980.



2011/12  
Budget

CITY COUNCIL

- *Mayor*..... Louise E. Schilling
- *Mayor Pro Tem*..... Mary Kerwin
- *Council Member*..... Robin Beltramini
- *Council Member*..... Wade Fleming
- *Council Member*..... Martin F. Howrylak
- *Council Member*..... Maureen M. McGinnis
- *Council Member*..... Dane M. Slater



City of  
Troy

# Annual Budget by Organization Report

## Detail

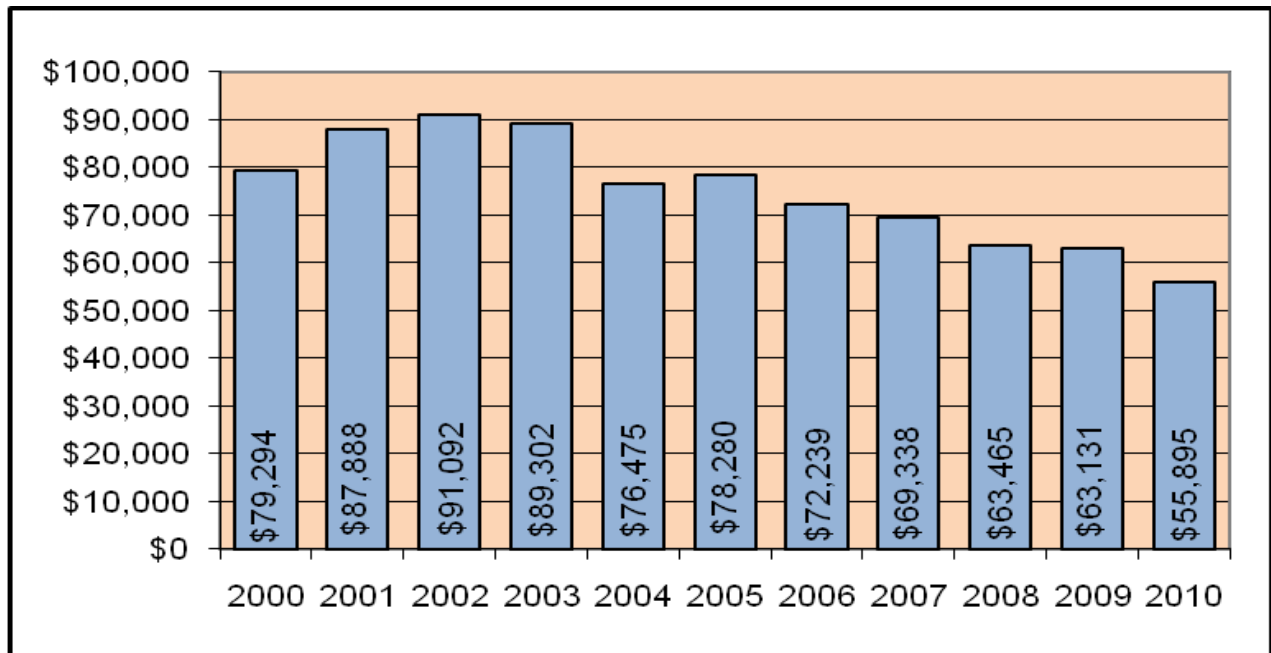
	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 102 Council						
PERS - PERSONAL SERVICES	\$19,615.02	\$15,999.36	\$15,842.00	\$15,843.00	\$15,842.00	0%
SUP - SUPPLIES	\$3,370.55	\$2,474.93	\$2,000.00	\$3,000.00	\$2,000.00	-33%
OTH - OTHER SERVICE CHARGES	\$40,145.45	\$37,421.00	\$38,200.00	\$41,550.00	\$40,300.00	-3%
Department Total: Council	\$63,131.02	\$55,895.29	\$56,042.00	\$60,393.00	\$58,142.00	-4%



2011/12  
Budget

CITY COUNCIL

- *Operating Budget History*







2011/12  
Budget

CITY MANAGER'S OFFICE

- *City Manager*.....A. John Szerlag
- *Assistant City Manager/Finance and Administrative Services*.....John M. Lamerato
- *Director of Economic and Community Development* .....Mark F. Miller



City of  
Troy

# Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 172 Manager						
PERS - PERSONAL SERVICES	\$702,302.65	\$616,498.23	\$972,075.00	\$998,674.00	\$1,002,140.00	0%
SUP - SUPPLIES	\$6,969.03	\$11,150.65	\$34,800.00	\$43,500.00	\$39,000.00	-10%
OTH - OTHER SERVICE CHARGES	\$46,068.38	\$45,480.70	\$161,690.00	\$176,640.00	\$153,850.00	-13%
Department Total: Manager	\$755,340.06	\$673,129.58	\$1,168,565.00	\$1,218,814.00	\$1,194,990.00	-2%



2011/12  
Budget

CITY MANAGER'S OFFICE

## SUMMARY OF BUDGET CHANGES

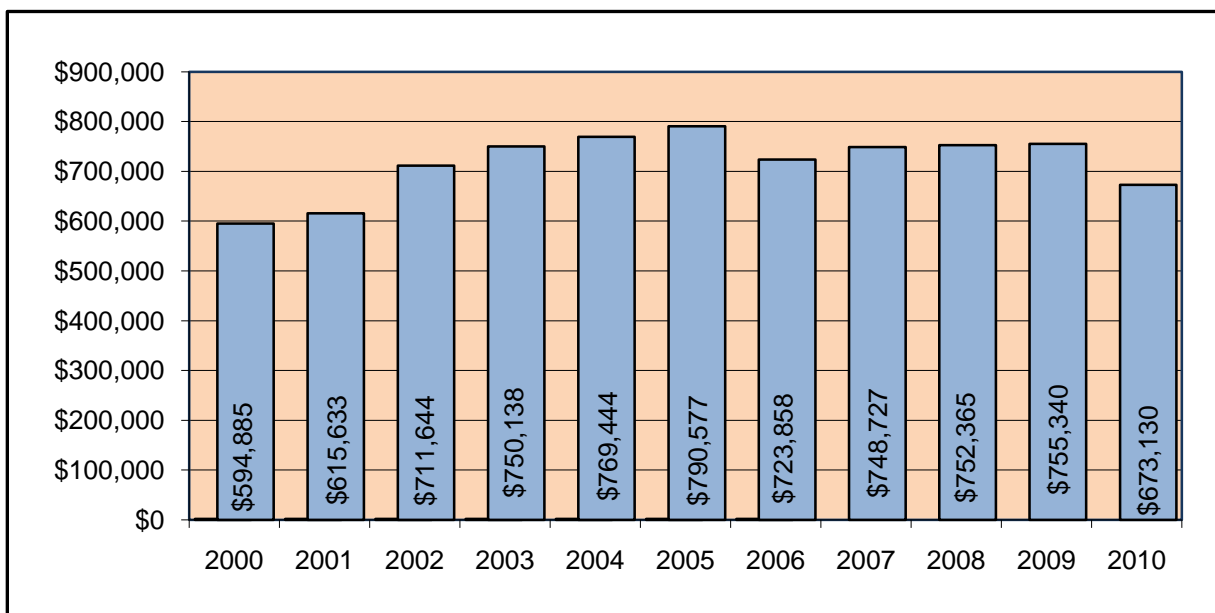
- Significant Notes – 2011/12 Budget Compared To 2010/11 Budget**

Supplies:

There is a reduction in printing and postage due to a change in weight of paper and number of pages in the Troy Today.

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
City Manager's Office	4.5	0	4.5	0	6.5	4	6.5	4
<b>Total Department</b>	<b>4.5</b>	<b>0</b>	<b>4.5</b>	<b>0</b>	<b>6.5</b>	<b>4</b>	<b>6.5</b>	<b>4</b>

- Operating Budget History**





2011/12  
Budget

CITY ATTORNEY'S OFFICE

- *City Attorney*.....Lori Grigg Bluhm



City of  
Troy

# Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 266 City Attorney						
PERS - PERSONAL SERVICES	\$957,422.55	\$948,671.82	\$802,040.00	\$854,740.00	\$828,136.00	-3%
SUP - SUPPLIES	\$12,409.26	\$9,487.98	\$6,200.00	\$11,500.00	\$6,500.00	-43%
OTH - OTHER SERVICE CHARGES	\$104,117.19	\$125,962.81	\$145,520.00	\$170,020.00	\$174,750.00	3%
Department Total: City Attorney	\$1,073,949.00	\$1,084,122.61	\$953,760.00	\$1,036,260.00	\$1,009,386.00	-3%



2011/12  
Budget

CITY ATTORNEY'S OFFICE

## SUMMARY OF BUDGET CHANGES

- Significant Notes – 2011/12 Budget Compared to 2010/11 Budget**

Personal Services:

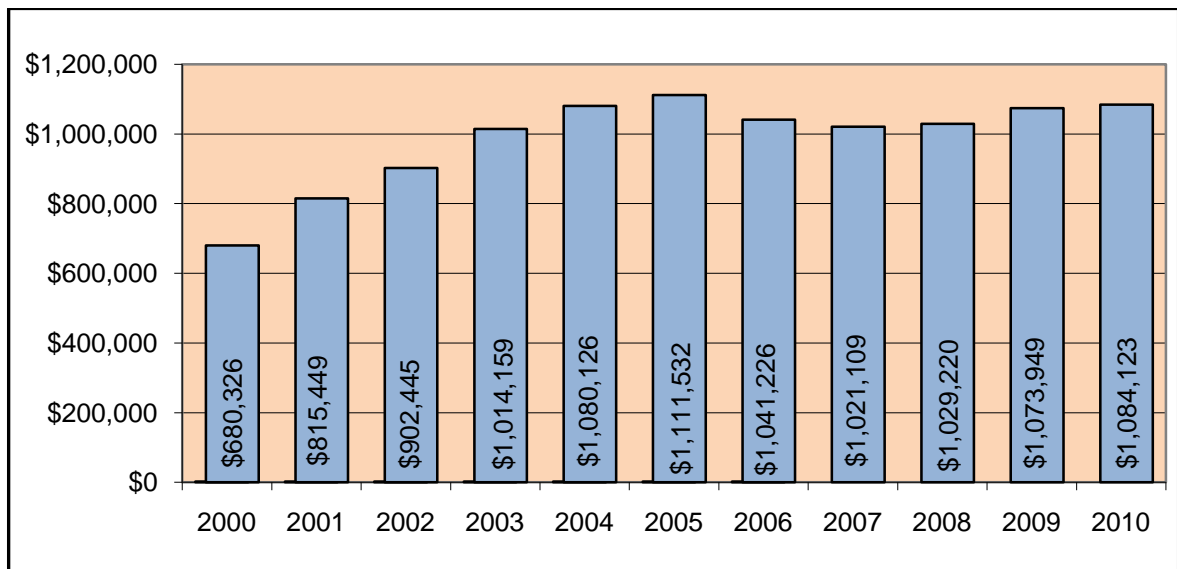
There is a reduction of 3% or \$26,604 due to the elimination of 1 part-time Attorney II position

Supplies:

There is reduction due to more electronic filing

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
City Attorney's Office	8	1	8	1	7	1	7	0
<b>Total Department</b>	<b>8</b>	<b>1</b>	<b>8</b>	<b>1</b>	<b>7</b>	<b>1</b>	<b>7</b>	<b>0</b>

- Operating Budget History**







2011/12  
Budget

BUILDING INSPECTION

- *Building Official/ Code Inspector.....Mitchell Grusnick*



City of  
Troy

# Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 371 Building Inspection						
Business Unit: 371 Building Inspection						
PERS - PERSONAL SERVICES	\$1,952,714.10	\$1,691,203.75	\$0.00	\$720,320.00	\$46,913.00	-93%
SUP - SUPPLIES	\$6,973.08	\$7,645.56	\$3,500.00	\$7,880.00	\$3,500.00	-56%
OTH - OTHER SERVICE CHARGES	\$178,256.88	\$183,419.20	\$980,300.00	\$234,313.00	\$1,148,500.00	390%
Department Total: Building Inspection	\$2,137,944.06	\$1,882,268.51	\$983,800.00	\$962,513.00	\$1,198,913.00	25%



2011/12  
Budget

BUILDING INSPECTION

## SUMMARY OF BUDGET CHANGES

- Significant Notes – 2011/12 Budget Compared to 2010/11 Budget**

Personal Services:

There is a reduction of 93% or \$673,407 due to the elimination of most staff and the privatization of the department.

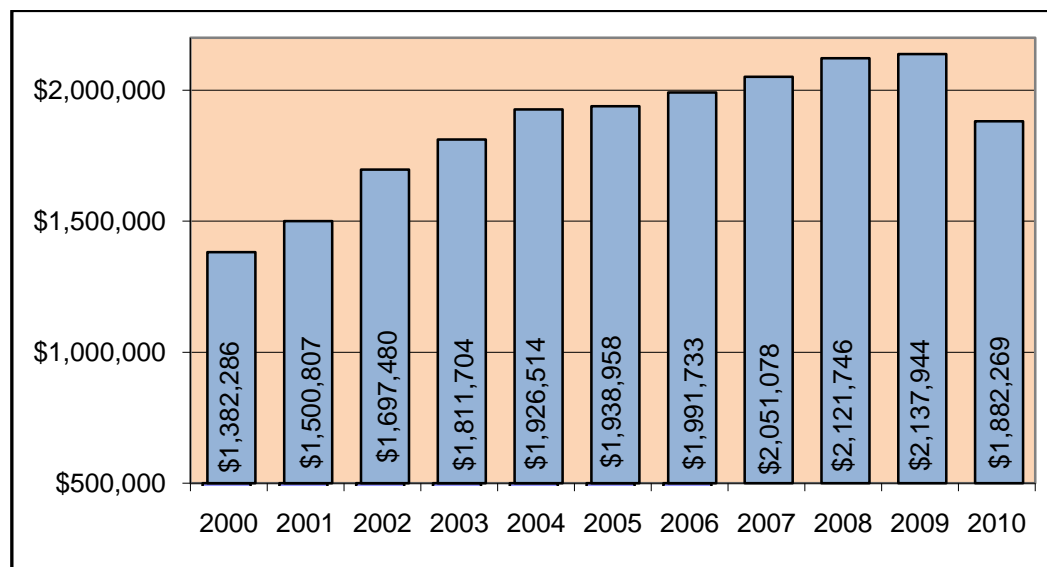
Other Service Charges:

SafeBuilt Contract is based on 80% of Permit Fees

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Building Inspection	21	2	17	2	6	0	0	0
<b>Total Department</b>	<b>21</b>	<b>2</b>	<b>17</b>	<b>2</b>	<b>6</b>	<b>0</b>	<b>0*</b>	<b>0</b>

\*Safe Built

- Operating Budget History**





2011/12  
Budget

ENGINEERING

- *City Engineer.....* Steven J. Vandette
- *Deputy City Engineer/Traffic Engineer.....* William Huotari



City of  
Troy

## Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 442 Engineering						
Business Unit: 442 Engineering						
PERS - PERSONAL SERVICES	\$2,050,435.39	\$1,687,968.06	\$1,563,850.00	\$1,574,610.00	\$1,577,406.00	0%
SUP - SUPPLIES	\$19,925.56	\$13,658.77	\$19,500.00	\$22,000.00	\$19,500.00	-11%
OTH - OTHER SERVICE CHARGES	\$362,230.08	\$293,063.68	\$278,950.00	\$304,336.00	\$301,880.00	-1%
CAP - CAPITAL OUTLAY	\$0.00	\$565.27	\$0.00	\$0.00	\$0.00	
Business Unit Total: Engineering	\$2,432,591.03	\$1,995,255.78	\$1,862,300.00	\$1,900,946.00	\$1,898,786.00	0%
Business Unit: 443 Traffic Engineering						
PERS - PERSONAL SERVICES	\$41,478.48	\$20,696.82	\$8,900.00	\$15,687.00	\$18,539.00	18%
SUP - SUPPLIES	\$41.37	\$21.98	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$51,004.04	\$27,489.93	\$28,570.00	\$35,364.00	\$31,800.00	-10%
CAP - CAPITAL OUTLAY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Business Unit Total: Traffic Engineering	\$92,523.89	\$48,208.73	\$37,470.00	\$51,051.00	\$50,339.00	-1%
Department Total: Engineering	\$2,525,114.92	\$2,043,464.51	\$1,899,770.00	\$1,951,997.00	\$1,949,125.00	0%



2011/12  
Budget

ENGINEERING

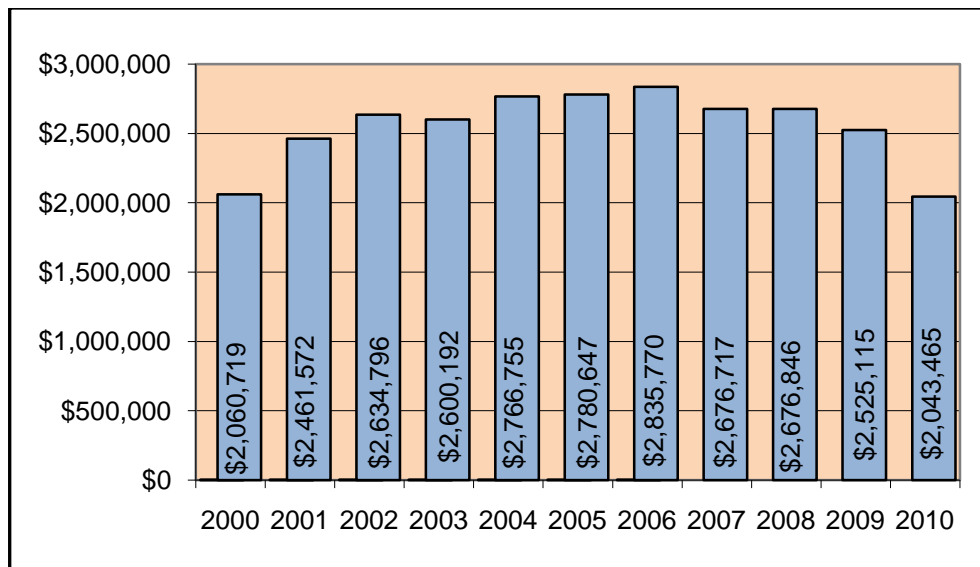
## SUMMARY OF BUDGET CHANGES

- Significant Notes – 2011/12 Budget Compared to 2010/11 Budget**

No significant changes.

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Engineering	20	4	16	3	13	1	13	1
Traffic Engineering	1	2	0	2	0	2	0	2
<b>Total Department</b>	<b>21</b>	<b>6</b>	<b>16</b>	<b>5</b>	<b>13</b>	<b>3</b>	<b>13</b>	<b>3</b>

- Operating Budget History**







2011/12  
Budget

ACCOUNTING/RISK MANAGEMENT

- *Financial Services Director*.....James Nash
- *Risk Manager*.....Stephen Cooperrider



City of  
Troy

## Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 191 Financial Services						
Business Unit: 191 Accounting						
PERS - PERSONAL SERVICES	\$1,090,755.76	\$786,529.43	\$689,150.00	\$694,790.00	\$663,000.00	-5%
SUP - SUPPLIES	\$12,409.26	\$12,068.33	\$11,600.00	\$13,300.00	\$13,300.00	0%
OTH - OTHER SERVICE CHARGES	\$42,281.81	\$37,406.59	\$54,100.00	\$57,050.00	\$57,870.00	1%
Business Unit Total: Accounting	\$1,145,446.83	\$836,004.35	\$754,850.00	\$765,140.00	\$734,170.00	-4%
Business Unit: 192 Risk Management						
PERS - PERSONAL SERVICES	\$0.00	\$248,314.84	\$164,400.00	\$165,216.09	\$174,866.00	6%
SUP - SUPPLIES	\$387.28	\$458.74	\$900.00	\$1,100.00	\$1,000.00	-9%
OTH - OTHER SERVICE CHARGES	\$2,865.85	\$3,359.67	\$9,230.00	\$10,920.00	\$8,150.00	-25%
Business Unit Total: Risk Management	\$3,253.13	\$252,133.25	\$174,530.00	\$177,236.09	\$184,016.00	4%
Business Unit: 223 Independent Auditor						
OTH - OTHER SERVICE CHARGES	\$62,157.41	\$61,225.05	\$61,331.00	\$64,000.00	\$58,000.00	-9%
Business Unit Total: Independent Auditor	\$62,157.41	\$61,225.05	\$61,331.00	\$64,000.00	\$58,000.00	-9%
Department Total: Financial Services	\$1,210,857.37	\$1,149,362.65	\$990,711.00	\$1,006,376.09	\$976,186.00	-3%



2011/12  
Budget

ACCOUNTING/RISK MANAGEMENT

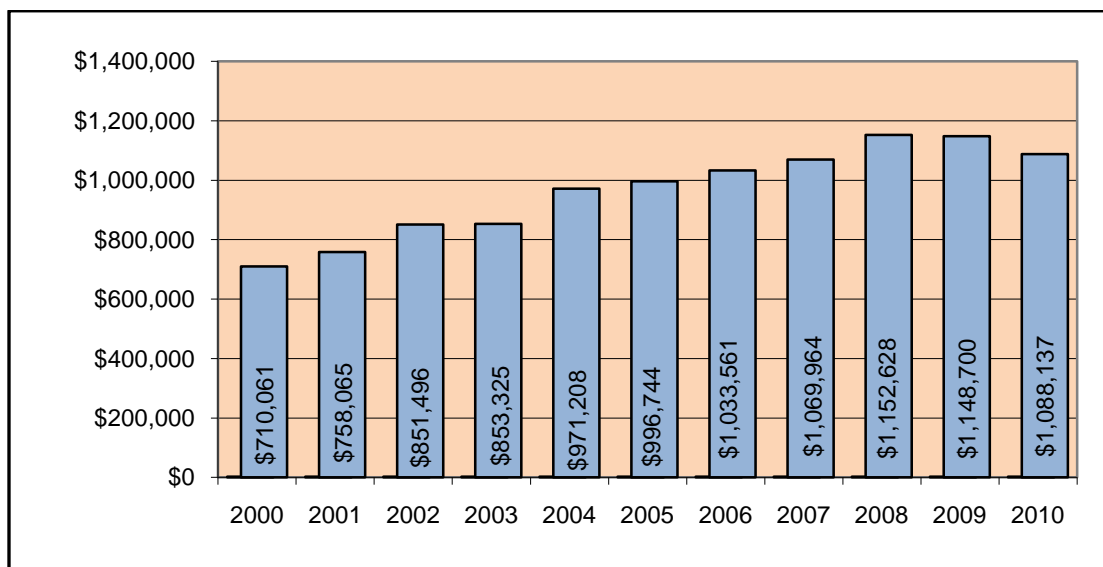
## SUMMARY OF BUDGET CHANGES

- Significant Notes – 2011/12 Budget Compared to 2010/11 Budget**

No significant changes.

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Accounting/Risk Management	10.5	0	9.5	0	7	0	7	0
<b>Total Department</b>	<b>10.5</b>	<b>0</b>	<b>9.5</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>7</b>	<b>0</b>

- Operating Budget History**





2011/12  
Budget

CITY ASSESSOR'S OFFICE

- *City Assessor*.....Leger (Nino ) Licari



| City of  
Troy

# Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 257 Assessing						
Business Unit: 247 Board of Review						
PERS - PERSONAL SERVICES	\$3,459.36	\$2,253.03	\$2,430.00	\$2,424.84	\$2,424.63	0%
OTH - OTHER SERVICE CHARGES	\$1,201.30	\$782.10	\$500.00	\$500.00	\$500.00	0%
Business Unit Total: Board of Review	\$4,660.66	\$3,035.13	\$2,930.00	\$2,924.84	\$2,924.63	0%
Business Unit: 257 Assessing						
PERS - PERSONAL SERVICES	\$841,437.64	\$849,850.66	\$718,070.00	\$718,070.55	\$728,567.00	1%
SUP - SUPPLIES	\$18,580.18	\$19,431.04	\$20,000.00	\$20,000.00	\$20,500.00	2%
OTH - OTHER SERVICE CHARGES	\$100,850.70	\$95,740.97	\$67,700.00	\$68,830.00	\$72,160.00	5%
Business Unit Total: Assessing	\$960,868.52	\$965,022.67	\$805,770.00	\$806,900.55	\$821,227.00	2%
Department Total: Assessing	\$965,529.18	\$968,057.80	\$808,700.00	\$809,825.39	\$824,151.63	2%



2011/12  
Budget

CITY ASSESSOR'S OFFICE

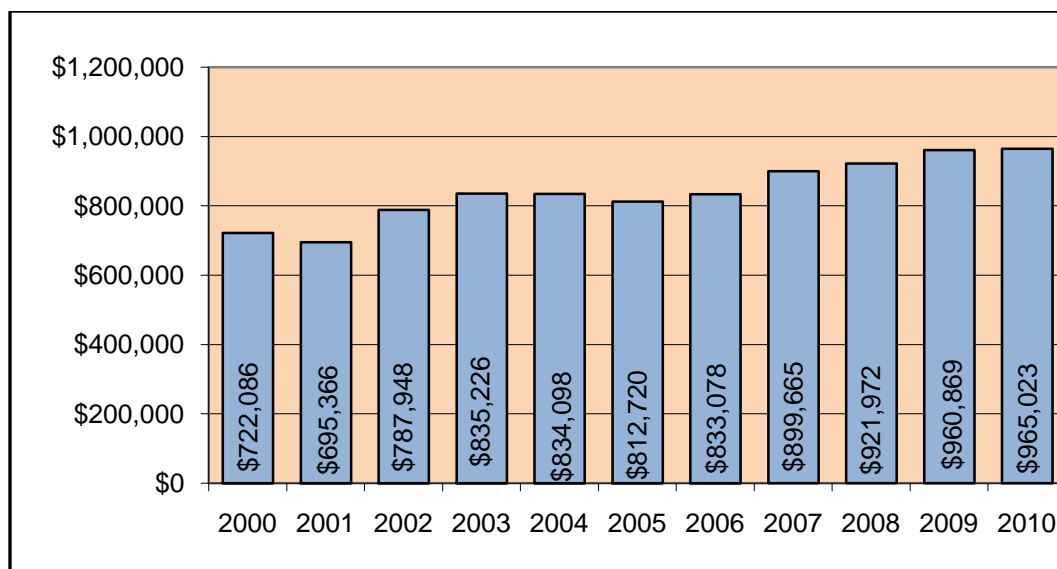
## SUMMARY OF BUDGET CHANGES

### *Significant Notes – 2011/12 Budget Compared to 2010/11 Budget*

No significant changes.

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
City Assessor's Office	8	2	8	1	6	1	6	1
<b>Total Department</b>	<b>8</b>	<b>2</b>	<b>8</b>	<b>1</b>	<b>6</b>	<b>1</b>	<b>6</b>	<b>1</b>

- Operating Budget History*







2011/12  
Budget

CITY CLERK'S OFFICE/ELECTIONS

- *City Clerk*.....**Tonni L. Bartholomew**



City of  
Troy

## Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 215 City Clerk						
Business Unit: 215 Clerk						
PERS - PERSONAL SERVICES	\$434,732.17	\$456,162.96	\$431,630.00	\$431,909.58	\$328,318.83	-24%
SUP - SUPPLIES	\$11,285.07	\$13,845.78	\$8,620.00	\$13,620.00	\$8,620.00	-37%
OTH - OTHER SERVICE CHARGES	\$29,382.02	\$25,814.16	\$31,730.00	\$33,230.00	\$25,430.00	-23%
Business Unit Total: Clerk	\$475,399.26	\$495,822.90	\$471,980.00	\$478,759.58	\$362,368.83	-24%
Business Unit: 262 Elections						
PERS - PERSONAL SERVICES	\$208,787.27	\$110,516.02	\$141,201.00	\$133,287.17	\$104,448.18	-22%
SUP - SUPPLIES	\$23,125.43	\$41,790.51	\$12,200.00	\$33,200.00	\$22,100.00	-33%
OTH - OTHER SERVICE CHARGES	(\$12,253.21)	\$47,948.85	\$49,590.00	\$96,880.00	\$92,070.00	-5%
Business Unit Total: Elections	\$219,659.49	\$200,255.38	\$202,991.00	\$263,367.17	\$218,618.18	-17%
Department Total: City Clerk	\$695,058.75	\$696,078.28	\$674,971.00	\$742,126.75	\$580,987.01	-22%



**2011/12  
Budget**

**CITY CLERK'S OFFICE/ELECTIONS**

## SUMMARY OF BUDGET CHANGES

- Significant Notes – 2011/12 Budget Compared To 2010/11 Budget***

Personal Services:

There is a reduction of 24% or \$103,591 due to the elimination of a Deputy Clerk position. There is a reduction of 22% or \$28,839 due to the elimination of part-time election staff and reduction in Election Inspectors.

Supplies:

There is a reduction of 62% or \$8,000 in Office Supplies.

Other Service Charges:

There is a reduction in postage of 16% or \$3,100 and a reduction in printing 68% or \$47,820 due to 2011/12 being an odd-year election.

The redistricting of political boundaries tied to Census 2010 is anticipated to take place during the 2011/12 Budget Year. The proposed costs for Postage and Printing Services associated with redistricting are incorporated into the budget. There is still an overall reduction due to the odd-year election cycle.

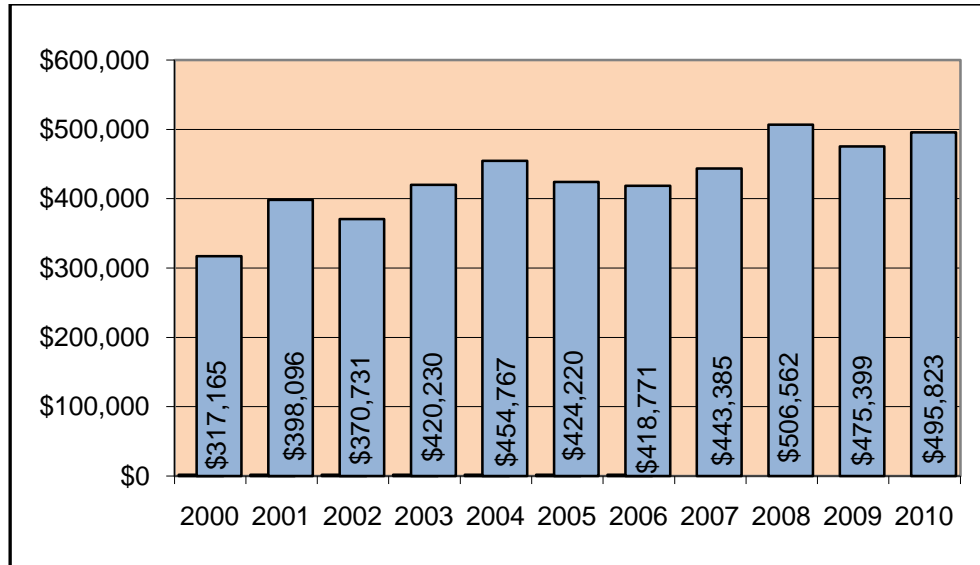
<b>Personnel</b>								
<b>Summary</b>	<b>2008/09</b>		<b>2009/10</b>		<b>2010/11</b>		<b>2011/12</b>	
	<b>Full-Time</b>	<b>Part-Time</b>	<b>Full-Time</b>	<b>Part-Time</b>	<b>Full-Time</b>	<b>Part-Time</b>	<b>Full-Time</b>	<b>Part-Time</b>
City Clerk's Office	5	1	4	1	4	1	3	0
Elections	1	1	1	1	1	1	1	0
<b>Total Department</b>	<b>6</b>	<b>2</b>	<b>5</b>	<b>2</b>	<b>5</b>	<b>2</b>	<b>4</b>	<b>0</b>



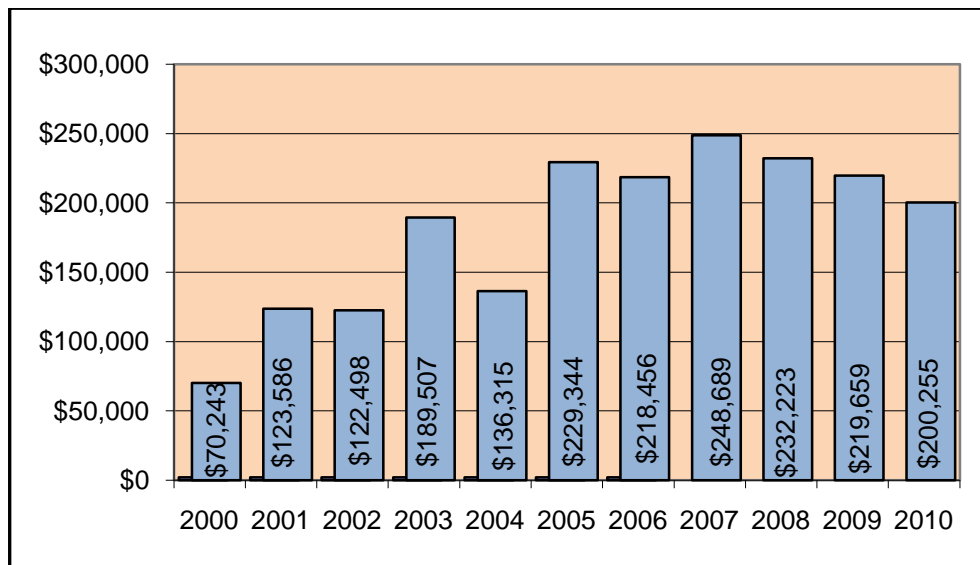
2011/12  
Budget

CITY CLERK'S OFFICE/ELECTIONS

- **Operating Budget History - City Clerk's Office**



- **Operating Budget History - Elections**





City of  
Troy



2011/12  
Budget

HUMAN RESOURCES

- *Human Resources Director*.....Peggy E. Sears



City of  
Troy



# Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 270 Human Resources						
PERS - PERSONAL SERVICES	\$497,751.79	\$440,385.16	\$396,740.00	\$396,893.69	\$325,047.00	-18%
SUP - SUPPLIES	\$5,351.81	\$3,736.64	\$4,000.00	\$5,700.00	\$4,750.00	-17%
OTH - OTHER SERVICE CHARGES	\$92,231.39	\$75,554.11	\$81,690.00	\$88,790.00	\$89,050.00	0%
Department Total: Human Resources	\$595,334.99	\$519,675.91	\$482,430.00	\$491,383.69	\$418,847.00	-15%



2011/12  
Budget

HUMAN RESOURCES

## SUMMARY OF BUDGET CHANGES

- Significant Notes – 2011/12 Budget Compared to 2010/11 Budget**

Personal Services:

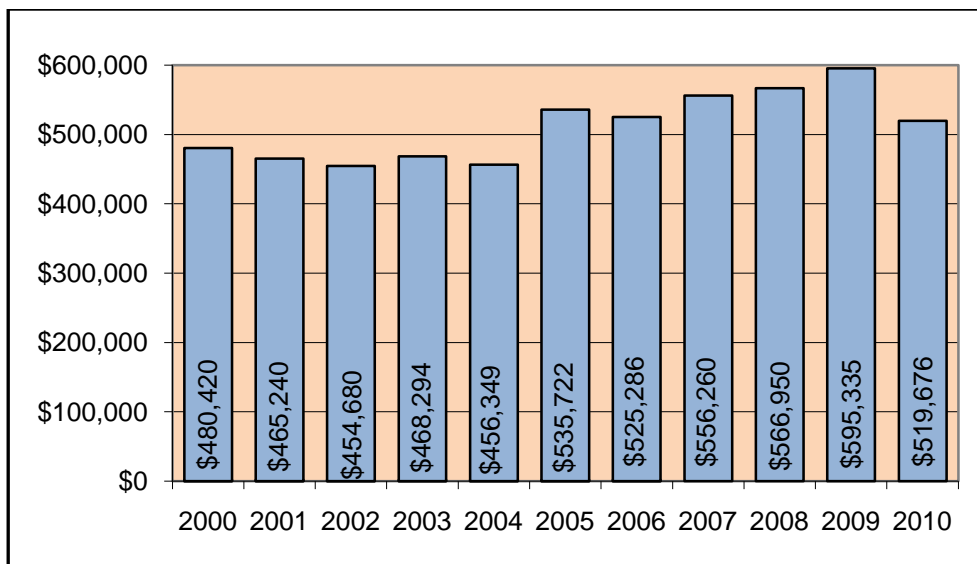
There is a reduction of 18% or \$45,138 due to the elimination of one full time position.

Other Service Charges:

There is a reduction in physical exams of 57% or \$8,000 due to the elimination of summer laborers and the need for pre-requisite physical exams.

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Human Resources	4	1	4	1	3	1	2	1
Total Department	4	1	4	1	3	1	2	1

- Operating Budget History**





2011/12  
Budget

PURCHASING

- *Purchasing Director*.....**Susan Leirstein**



City of  
Troy

# Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 233 Purchasing						
PERS - PERSONAL SERVICES	\$357,412.99	\$357,602.37	\$289,215.00	\$359,197.69	\$253,902.00	-29%
SUP - SUPPLIES	\$4,758.47	\$4,851.25	\$3,250.00	\$5,150.00	\$4,000.00	-22%
OTH - OTHER SERVICE CHARGES	\$14,732.57	\$14,856.57	\$16,100.00	\$15,450.00	\$10,910.00	-29%
Department Total: Purchasing	\$376,904.03	\$377,310.19	\$308,565.00	\$379,797.69	\$268,812.00	-29%



2011/12  
Budget

PURCHASING

## SUMMARY OF BUDGET CHANGES

- Significant Notes – 2011/12 Budget Compared To 2010/11 Budget**

Personal Services:

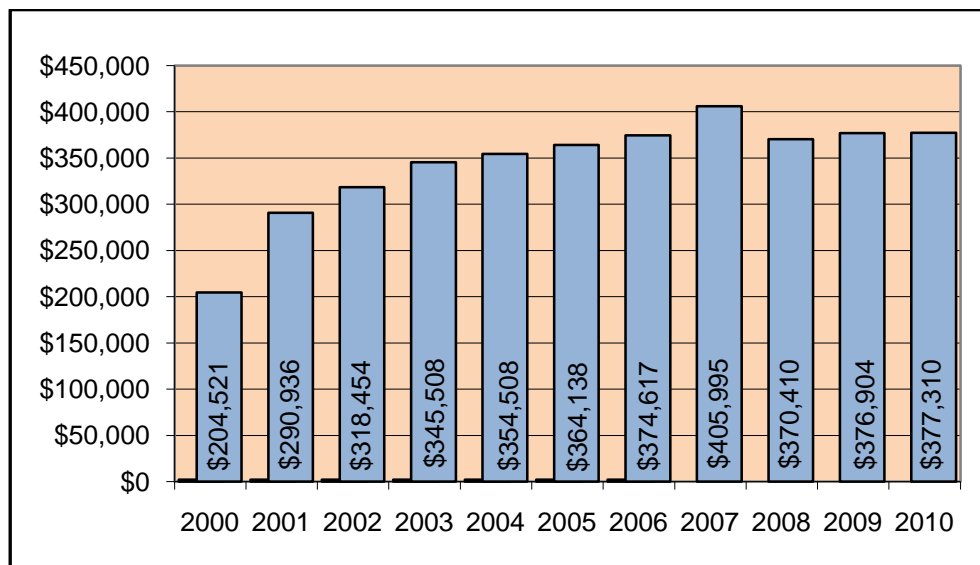
There is a reduction of 29% or \$105,296 due to the elimination of one full time position and one part-time position.

Other Service Charges:

There is a reduction of 41% or \$4,540 in computer services.

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Purchasing Department	3	1	3	1	3	1	2	0
<b>Total Department</b>	<b>3</b>	<b>1</b>	<b>3</b>	<b>1</b>	<b>3</b>	<b>1</b>	<b>2</b>	<b>0</b>

- Operating Budget History**





2011/12  
Budget

CITY TREASURER'S OFFICE

- *City Treasurer*.....Sandra Kasperek



City of  
Troy



# Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 191 Financial Services						
Business Unit: 253 Treasurer						
PERS - PERSONAL SERVICES	\$279,209.33	\$326,802.68	\$373,260.00	\$373,246.91	\$386,845.00	4%
SUP - SUPPLIES	\$29,418.03	\$29,028.23	\$29,300.00	\$30,500.00	\$30,000.00	-2%
OTH - OTHER SERVICE CHARGES	\$319,665.53	\$273,936.75	\$419,225.00	\$226,090.00	\$246,880.00	9%
Business Unit Total: Treasurer	\$628,292.89	\$629,767.66	\$821,785.00	\$629,836.91	\$663,725.00	5%



2011/12  
Budget

CITY TREASURER'S OFFICE

## SUMMARY OF BUDGET CHANGES

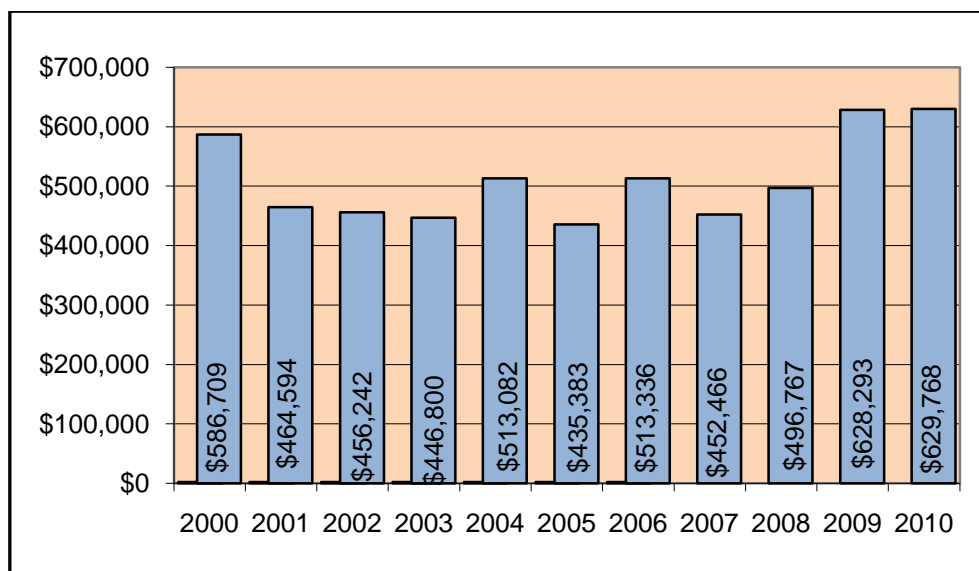
- Significant Notes – 2011/12 Budget Compared to 2010/11 Budget**

Other Service Charges:

There is an increase in Tax Refunds of 9% or \$200,000 due to increasing volume and dollar amount of Michigan Tax Tribunal judgments.

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
City Treasurer's Office	3.5	0	3.5	0	4	0	4	0
<b>Total Department</b>	<b>3.5</b>	<b>0</b>	<b>3.5</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>4</b>	<b>0</b>

- Operating Budget History**





2011/12  
Budget

FIRE DEPARTMENT

- *Fire Chief*.....**William Nelson**



City of  
Troy

## Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 336 Fire						
Business Unit: 337 Fire Administration						
PERS - PERSONAL SERVICES	\$277,810.39	\$281,359.97	\$276,100.00	\$276,202.41	\$282,017.00	2%
SUP - SUPPLIES	\$7,660.95	\$7,500.56	\$7,150.00	\$7,350.00	\$7,050.00	-4%
OTH - OTHER SERVICE CHARGES	\$35,308.06	\$16,886.97	\$33,830.00	\$41,790.00	\$23,630.00	-43%
Business Unit Total: Fire Administration	\$320,779.40	\$305,747.50	\$317,080.00	\$325,342.41	\$312,697.00	-4%
Business Unit: 338 Fire Operations						
PERS - PERSONAL SERVICES	\$542,655.99	\$545,520.19	\$587,428.00	\$627,433.06	\$457,694.00	-27%
SUP - SUPPLIES	\$297,775.19	\$278,123.50	\$361,400.00	\$257,400.00	\$255,800.00	-1%
OTH - OTHER SERVICE CHARGES	\$73,194.99	\$71,769.09	\$76,000.00	\$76,040.00	\$72,500.00	-5%
Business Unit Total: Fire Operations	\$913,626.17	\$895,412.78	\$1,024,828.00	\$960,873.06	\$785,994.00	-18%
Business Unit: 340 Fire Companies						
PERS - PERSONAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$8,847.87	\$13,179.63	\$11,000.00	\$11,000.00	\$11,000.00	0%
OTH - OTHER SERVICE CHARGES	\$1,299,469.43	\$1,267,761.72	\$1,289,531.00	\$1,315,840.00	\$1,565,840.00	19%
Business Unit Total: Fire Companies	\$1,308,317.30	\$1,280,941.35	\$1,300,531.00	\$1,326,840.00	\$1,576,840.00	19%
Business Unit: 341 Fire Prevention						
PERS - PERSONAL SERVICES	\$922,656.16	\$908,688.33	\$847,050.00	\$856,132.00	\$761,667.00	-11%
SUP - SUPPLIES	\$12,103.64	\$12,048.34	\$14,250.00	\$14,250.00	\$14,100.00	-1%
OTH - OTHER SERVICE CHARGES	\$90,667.45	\$80,113.14	\$78,810.00	\$76,040.00	\$85,810.00	13%
Business Unit Total: Fire Prevention	\$1,025,427.25	\$1,000,849.81	\$940,110.00	\$946,422.00	\$861,577.00	-9%
Business Unit: 343 Fire Communications						
PERS - PERSONAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$5,600.25	\$5,187.53	\$3,100.00	\$3,100.00	\$3,100.00	0%
OTH - OTHER SERVICE CHARGES	\$191,086.28	\$193,916.29	\$185,830.00	\$191,840.00	\$215,710.00	12%
Business Unit Total: Fire Communications	\$196,686.53	\$199,103.82	\$188,930.00	\$194,940.00	\$218,810.00	12%
Business Unit: 344 Fire Halls						
PERS - PERSONAL SERVICES	\$43,722.26	\$28,397.50	\$32,540.00	\$32,260.79	\$0.00	-100%
SUP - SUPPLIES	\$31,022.16	\$33,766.11	\$33,000.00	\$28,000.00	\$74,500.00	166%
OTH - OTHER SERVICE CHARGES	\$582,532.76	\$519,386.90	\$389,730.00	\$423,660.00	\$383,780.00	-9%
Business Unit Total: Fire Halls	\$657,277.18	\$581,550.51	\$455,270.00	\$483,920.79	\$458,280.00	-5%
Department Total: Fire	\$4,422,113.83	\$4,263,605.77	\$4,226,749.00	\$4,238,338.26	\$4,214,198.00	-1%



2011/12  
Budget

FIRE DEPARTMENT

## SUMMARY OF BUDGET CHANGES

- Significant Notes – 2011/12 Budget Compared to 2010/11 Budget**

Personal Services:

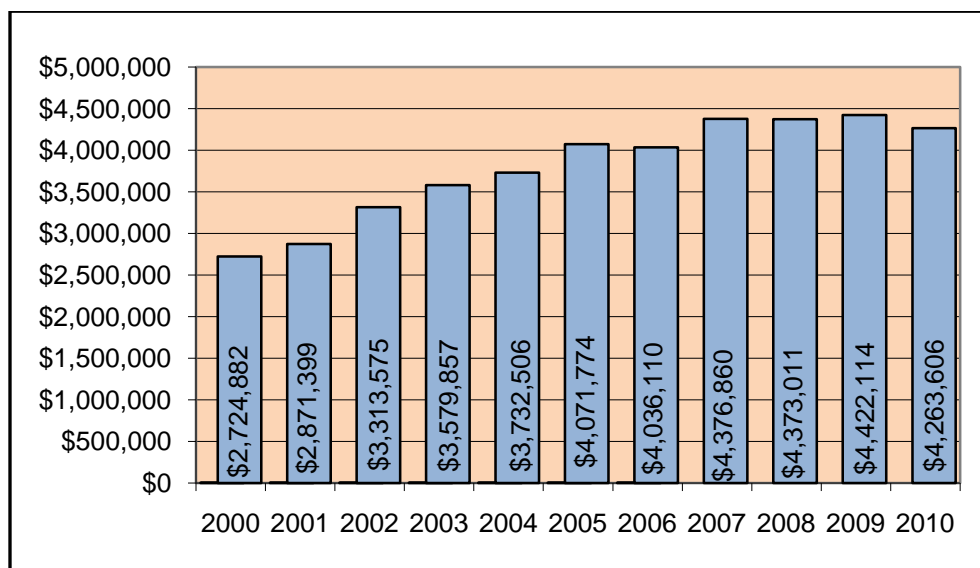
There is a reduction of 16% or \$290,650 due to eliminating positions, filling vacancies with lower tier employees, and contracting out grounds maintenance at the fire stations

Supplies:

There is an increase of 14% or \$44,450 due to reclassification of fire station maintenance projects from the capital budget to the operating budget.

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Fire Department	13	2	13	2	12	2	11	2
<b>Total Department</b>	<b>13</b>	<b>2</b>	<b>13</b>	<b>2</b>	<b>12</b>	<b>2</b>	<b>11</b>	<b>2</b>

- Operating Budget History**





2011/12  
Budget

LIBRARY/MUSEUM





City of  
Troy



## Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 790 Library						
PERS - PERSONAL SERVICES	\$2,678,724.12	\$2,559,519.31	\$1,364,950.00	\$1,492,599.80	\$373,150.00	-75%
SUP - SUPPLIES	\$69,998.13	\$49,321.63	\$39,000.00	\$58,000.00	\$14,500.00	-75%
OTH - OTHER SERVICE CHARGES	\$940,499.62	\$782,898.99	\$696,130.00	\$709,070.00	\$274,900.00	-61%
Department Total: Library	\$3,689,221.87	\$3,391,739.93	\$2,100,080.00	\$2,259,669.80	\$662,550.00	-71%
Department: 804 Museum						
Business Unit: 804 Museum Buildings						
PERS - PERSONAL SERVICES	\$320,100.85	\$325,599.26	\$123,110.00	\$124,992.96	\$0.00	-100%
SUP - SUPPLIES	\$31,593.25	\$41,768.43	\$6,400.00	\$6,400.00	\$1,000.00	-84%
OTH - OTHER SERVICE CHARGES	\$107,327.05	\$127,074.08	\$67,230.00	\$68,380.00	\$55,960.00	-18%
Business Unit Total: Museum Buildings	\$459,021.15	\$494,441.77	\$196,740.00	\$199,772.96	\$56,960.00	-71%
Business Unit: 807 Museum Grounds						
PERS - PERSONAL SERVICES	\$11,812.63	\$13,205.57	\$13,300.00	\$13,018.00	\$0.00	-100%
SUP - SUPPLIES	\$0.00	\$0.00	\$0.00	\$500.00	\$1,000.00	100%
OTH - OTHER SERVICE CHARGES	\$7,193.22	\$6,566.07	\$6,500.00	\$5,280.00	\$15,000.00	184%
Business Unit Total: Museum Grounds	\$19,005.85	\$19,771.64	\$19,800.00	\$18,798.00	\$16,000.00	-15%
Department Total: Museum	\$478,027.00	\$514,213.41	\$216,540.00	\$218,570.96	\$72,960.00	-67%
<b>Expenditure Grand Totals:</b>	\$4,167,248.87	\$3,905,953.34	\$2,316,620.00	\$2,478,240.76	\$735,510.00	-70%



2011/12  
Budget

LIBRARY/MUSEUM

## SUMMARY OF BUDGET CHANGES - LIBRARY

- Significant Notes – 2011/12 Budget Compared To 2010/11 Budget**

Personal Services:

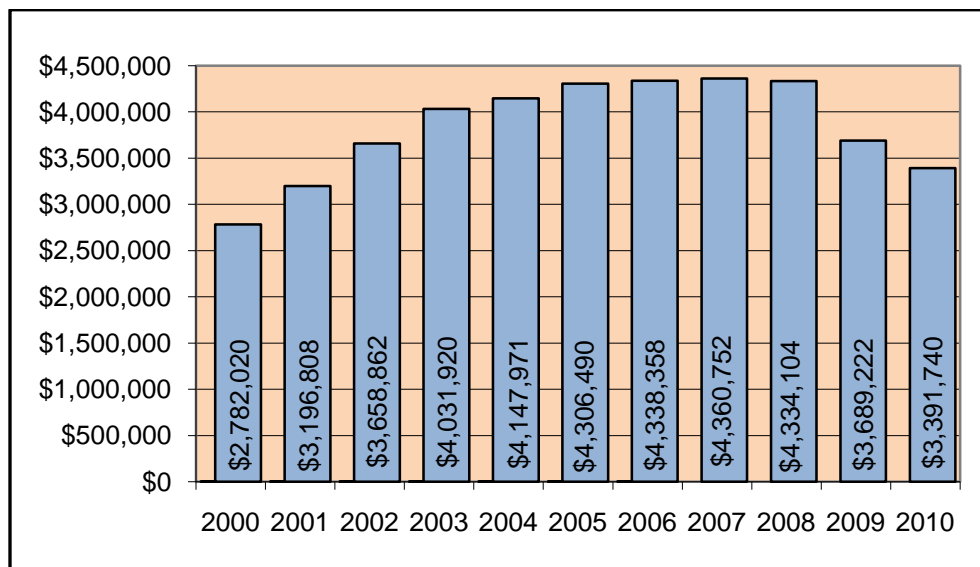
There is a reduction of 100% or \$1.6 million due to the elimination of all staff.

Other Service Charges:

The Library and Museum proposed expenditures are for holding costs. The Library will close June 30, 2011 and the Museum will be operated by the Troy Historical Society.

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Library	16	96	15	93	6	64	0	0
Museum	2	9	2	9	1	1	0	0
<b>Total Department</b>	<b>18</b>	<b>105</b>	<b>17</b>	<b>102</b>	<b>7</b>	<b>65</b>	<b>0</b>	<b>0</b>

- Operating History for Library**

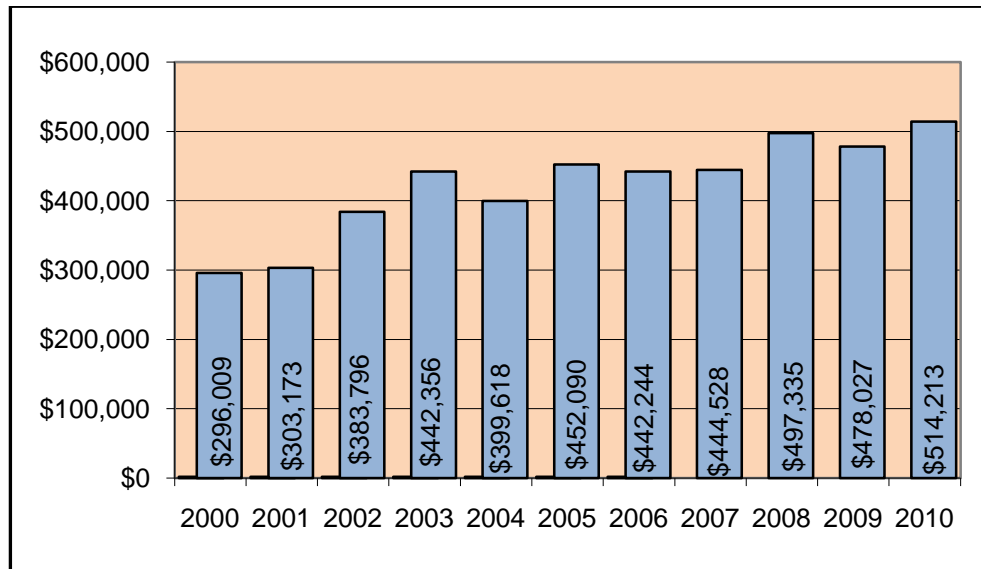




2011/12  
Budget

LIBRARY/MUSEUM

- *Operating History For Museum*





City of  
Troy



2011/12  
Budget

CITY BUILDINGS

- *Director of Building Operations.....*Steve Pallotta



City of  
Troy

## Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 264 Building Operations						
Business Unit: 261 Fire-Police Training Center						
PERS - PERSONAL SERVICES	\$4,376.55	\$100.00	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$5,421.14	\$2,783.69	\$4,400.00	\$5,100.00	\$4,600.00	-10%
OTH - OTHER SERVICE CHARGES	\$90,562.24	\$84,631.68	\$92,210.00	\$96,960.00	\$83,110.00	-14%
Business Unit Total: Fire-Police Training Center	\$100,359.93	\$87,515.37	\$96,610.00	\$102,060.00	\$87,710.00	-14%
Business Unit: 265 City Hall						
SUP - SUPPLIES	\$2,427.58	\$241.17	\$750.00	\$1,000.00	\$750.00	-25%
OTH - OTHER SERVICE CHARGES	\$808,179.21	\$785,219.24	\$798,450.00	\$830,350.00	\$739,450.00	-11%
Business Unit Total: City Hall	\$810,606.79	\$785,460.41	\$799,200.00	\$831,350.00	\$740,200.00	-11%
Business Unit: 277 District Court						
SUP - SUPPLIES	\$13,445.89	\$12,154.05	\$12,500.00	\$14,000.00	\$21,500.00	54%
OTH - OTHER SERVICE CHARGES	\$203,053.73	\$191,866.17	\$191,810.00	\$229,210.00	\$201,710.00	-12%
Business Unit Total: District Court	\$216,499.62	\$204,020.22	\$204,310.00	\$243,210.00	\$223,210.00	-8%
Department Total: Building Operations	\$1,127,466.34	\$1,076,996.00	\$1,100,120.00	\$1,176,620.00	\$1,051,120.00	-11%



2011/12  
Budget

CITY BUILDINGS

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
City Hall								
<b>Total Department</b>							✓	✓

✓ See Building Maintenance Fund (Internal Service Fund)





2011/12  
Budget

PLANNING DEPARTMENT

- *Planning Director*.....R. Brent Savidant



City of  
Troy

## Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 371 Building Inspection						
Business Unit: 410 Board of Zoning Appeals						
PERS - PERSONAL SERVICES	\$3,551.15	\$5,392.15	\$6,420.00	\$2,264.00	\$2,264.00	0%
SUP - SUPPLIES	\$1,063.90	\$401.81	\$900.00	\$900.00	\$900.00	0%
OTH - OTHER SERVICE CHARGES	\$1,390.47	\$1,047.00	\$2,560.00	\$4,470.00	\$6,030.00	35%
Business Unit Total: Board of Zoning Appeals	\$6,005.52	\$6,840.96	\$9,880.00	\$7,634.00	\$9,194.00	20%
Department: 721 Planning						
Business Unit: 721 Planning						
PERS - PERSONAL SERVICES	\$529,961.46	\$421,068.65	\$566,800.00	\$538,725.62	\$595,344.00	11%
SUP - SUPPLIES	\$6,242.36	\$5,307.72	\$4,000.00	\$8,500.00	\$6,000.00	-29%
OTH - OTHER SERVICE CHARGES	\$105,841.70	\$180,258.27	\$204,940.00	\$131,080.00	\$130,200.00	-1%
Business Unit Total: Planning	\$642,045.52	\$606,634.64	\$775,740.00	\$678,305.62	\$731,544.00	8%
Business Unit: 723 Planning Commission						
PERS - PERSONAL SERVICES	\$14,931.67	\$14,774.18	\$10,657.00	\$5,821.00	\$7,275.00	25%
SUP - SUPPLIES	\$453.40	\$0.00	\$1,000.00	\$6,000.00	\$3,000.00	-50%
OTH - OTHER SERVICE CHARGES	\$9,337.32	\$3,815.76	\$2,760.00	\$7,760.00	\$4,760.00	-39%
Business Unit Total: Planning Commission	\$24,722.39	\$18,589.94	\$14,417.00	\$19,581.00	\$15,035.00	-23%
Department Total: Planning	\$666,767.91	\$625,224.58	\$790,157.00	\$697,886.62	\$746,579.00	7%
<b>Expenditure Grand Totals:</b>	<b>\$672,773.43</b>	<b>\$632,065.54</b>	<b>\$800,037.00</b>	<b>\$705,520.62</b>	<b>\$755,773.00</b>	<b>7%</b>



2011/12  
Budget

PLANNING DEPARTMENT

## SUMMARY OF BUDGET CHANGES

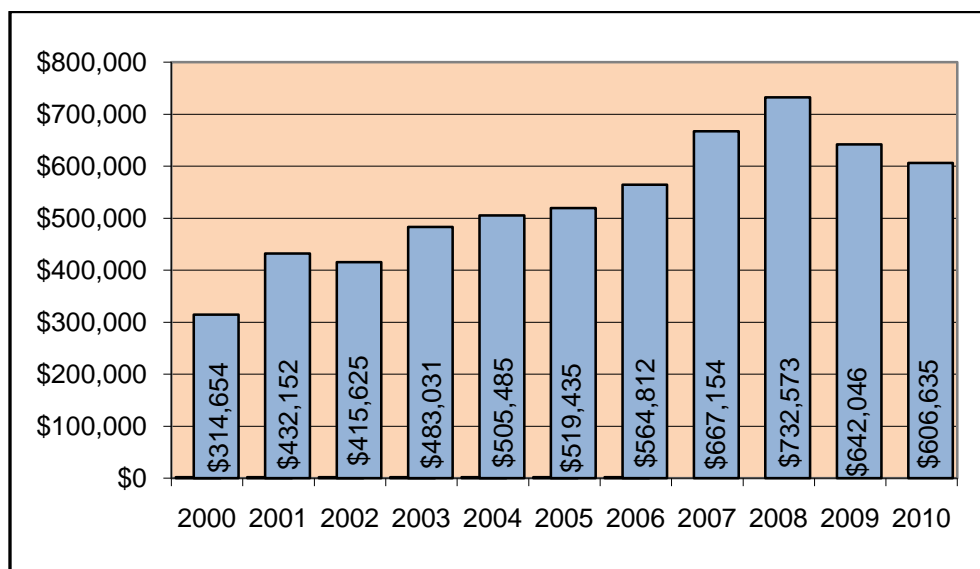
- Significant Changes – 2011/12 Budget Compared To 2010/11 Budget**

### Personal Services:

There is an increase in personnel costs due to the recognition of the Zoning Inspection services.

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Planning Department	5	0	3	0	5	2	5	2
<b>Total Department</b>	<b>5</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>5</b>	<b>2</b>	<b>5</b>	<b>2</b>

- Operating Budget History**





2011/12  
Budget

RECREATION

- *Recreation Director*.....Stuart J. Alderman



City of  
Troy

# Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 751 Parks and Recreation						
Division: 30 Parks Maintenance						
Business Unit: 756 Civic Center Maintenance						
PERS - PERSONAL SERVICES	\$189,064.55	\$132,022.95	\$109,780.00	\$161,117.23	\$94,488.00	-41%
SUP - SUPPLIES	\$27,990.96	\$17,906.87	\$18,000.00	\$18,000.00	\$12,000.00	-33%
OTH - OTHER SERVICE CHARGES	\$187,834.78	\$123,995.87	\$141,030.00	\$151,030.00	\$200,030.00	32%
Business Unit Total: Civic Center Maintenance	\$404,890.29	\$273,925.69	\$268,810.00	\$330,147.23	\$306,518.00	-7%
Business Unit: 757 Cemetery Maintenance						
PERS - PERSONAL SERVICES	\$16,762.02	\$65,229.76	\$9,840.00	\$16,023.61	\$18,141.00	13%
SUP - SUPPLIES	\$350.09	\$115.06	\$0.00	\$150.00	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$11,910.13	\$18,974.75	\$9,210.00	\$12,350.00	\$22,210.00	80%
Business Unit Total: Cemetery Maintenance	\$29,022.24	\$84,319.57	\$19,050.00	\$28,523.61	\$40,351.00	41%
Business Unit: 758 Parks Garage						
PERS - PERSONAL SERVICES	\$5,222.72	\$490.00	\$13,790.00	\$8,943.05	\$0.00	-100%
SUP - SUPPLIES	\$4,656.08	\$3,941.02	\$3,500.00	\$3,500.00	\$6,000.00	71%
OTH - OTHER SERVICE CHARGES	\$68,634.22	\$58,757.53	\$59,530.00	\$70,730.00	\$61,860.00	-13%
Business Unit Total: Parks Garage	\$78,513.02	\$63,188.55	\$76,820.00	\$83,173.05	\$67,860.00	-18%
Business Unit: 759 Athletic Field Maintenance						
PERS - PERSONAL SERVICES	\$98,405.25	\$90,066.57	\$88,040.00	\$53,140.76	\$87,672.00	65%
SUP - SUPPLIES	\$40,975.52	\$27,524.41	\$23,000.00	\$28,000.00	\$23,000.00	-18%
OTH - OTHER SERVICE CHARGES	\$67,111.77	\$55,239.22	\$56,930.00	\$69,430.00	\$76,430.00	10%
Business Unit Total: Athletic Field Maintenance	\$206,492.54	\$172,830.20	\$167,970.00	\$150,570.76	\$187,102.00	24%
Business Unit: 770 Parks Maintenance						
PERS - PERSONAL SERVICES	\$633,400.84	\$620,182.87	\$407,660.00	\$441,666.00	\$213,090.00	-52%
SUP - SUPPLIES	\$109,393.51	\$115,349.92	\$91,300.00	\$97,700.00	\$90,200.00	-8%
OTH - OTHER SERVICE CHARGES	\$288,861.72	\$298,837.25	\$623,720.00	\$320,480.00	\$677,320.00	111%
Business Unit Total: Parks Maintenance	\$1,031,656.07	\$1,034,370.04	\$1,122,680.00	\$859,846.00	\$980,610.00	14%
Business Unit: 772 Park Equipment Repair						
PERS - PERSONAL SERVICES	\$78,971.53	\$77,351.12	\$103,900.00	\$91,346.43	\$18,140.96	-80%
OTH - OTHER SERVICE CHARGES	\$5,808.77	\$3,930.93	\$2,600.00	\$4,000.00	\$500.00	-88%
Business Unit Total: Park Equipment Repair	\$84,780.30	\$81,282.05	\$106,500.00	\$95,346.43	\$18,640.96	-80%
Business Unit: 773 Parks-Special Events						
PERS - PERSONAL SERVICES	\$29,170.33	\$17,357.28	\$12,230.00	\$17,884.10	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$2,750.97	\$2,370.46	\$1,200.00	\$2,000.00	\$500.00	-75%
Business Unit Total: Parks-Special Events	\$31,921.30	\$19,727.74	\$13,430.00	\$19,884.10	\$500.00	-97%

# Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 751 Parks and Recreation						
Business Unit: 774 Major Tree Maintenance						
PERS - PERSONAL SERVICES	\$7,224.23	\$4,344.65	\$1,440.00	\$7,317.45	\$0.00	-100%
SUP - SUPPLIES	\$294.10	\$386.95	\$300.00	\$300.00	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$3,226.56	\$1,784.32	\$290.00	\$3,090.00	\$290.00	-91%
Business Unit Total: Major Tree Maintenance	\$10,744.89	\$6,515.92	\$2,030.00	\$10,707.45	\$290.00	-97%
Business Unit: 775 Major Tree Planting						
PERS - PERSONAL SERVICES	\$60.00	\$60.00	\$0.00	\$601.00	\$0.00	-98%
SUP - SUPPLIES	\$7,153.88	\$1,579.56	\$8,000.00	\$8,000.00	\$2,000.00	-75%
Business Unit Total: Major Tree Planting	\$7,213.88	\$1,639.56	\$8,000.00	\$8,601.00	\$2,000.00	-77%
Business Unit: 776 Major Tree Storm Damage						
PERS - PERSONAL SERVICES	\$1,373.86	\$1,139.55	\$710.00	\$900.00	\$0.00	-99%
OTH - OTHER SERVICE CHARGES	\$518.50	\$159.70	\$200.00	\$250.00	\$200.00	-20%
Business Unit Total: Major Tree Storm Damage	\$1,892.36	\$1,299.25	\$910.00	\$1,150.00	\$200.00	-83%
Business Unit: 777 Local Tree Maintenance						
PERS - PERSONAL SERVICES	\$193,753.94	\$222,860.32	\$59,750.00	\$102,156.00	\$0.00	-100%
SUP - SUPPLIES	\$2,549.06	\$2,841.85	\$2,000.00	\$4,000.00	\$1,000.00	-75%
OTH - OTHER SERVICE CHARGES	\$129,861.66	\$98,256.37	\$104,030.00	\$151,030.00	\$204,030.00	35%
Business Unit Total: Local Tree Maintenance	\$326,164.66	\$323,958.54	\$165,780.00	\$257,186.00	\$205,030.00	-20%
Business Unit: 778 Local Tree Planting						
PERS - PERSONAL SERVICES	\$1,994.16	\$60.00	\$540.00	\$601.00	\$0.00	-98%
SUP - SUPPLIES	\$386,085.21	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$215.32	\$0.00	\$300.00	\$300.00	\$300.00	0%
Business Unit Total: Local Tree Planting	\$388,294.69	\$60.00	\$840.00	\$901.00	\$300.00	-67%
Business Unit: 779 Local Tree Storm Damage						
PERS - PERSONAL SERVICES	\$6,792.08	\$8,392.20	\$3,730.00	\$7,317.45	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$3,009.84	\$4,648.20	\$250.00	\$2,000.00	\$250.00	-88%
Business Unit Total: Local Tree Storm Damage	\$9,801.92	\$13,040.40	\$3,980.00	\$9,317.45	\$250.00	-97%
Business Unit: 780 Street Island Maintenance-Major						
PERS - PERSONAL SERVICES	\$27,438.98	\$14,788.98	\$4,040.00	\$10,567.46	\$0.00	-100%
SUP - SUPPLIES	\$1,768.21	\$222.59	\$500.00	\$1,500.00	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$185,634.83	\$100,701.72	\$106,940.00	\$92,540.00	\$110,940.00	20%
Business Unit Total: Street Island Maintenance-Major	\$214,842.02	\$115,713.29	\$111,480.00	\$104,607.46	\$110,940.00	6%
Business Unit: 781 Street Island Maintenance-Local						
PERS - PERSONAL SERVICES	\$2,356.42	\$884.32	\$0.00	\$2,097.00	\$0.00	-99%
SUP - SUPPLIES	\$542.96	\$0.00	\$0.00	\$500.00	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$954.65	\$619.52	\$70.00	\$1,070.00	\$270.00	-75%
Business Unit Total: Street Island Maintenance-Local	\$3,854.03	\$1,503.84	\$70.00	\$3,667.00	\$270.00	-93%



## Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 751 Parks and Recreation						
Business Unit: 782 Street Island Maint-Northfield						
PERS - PERSONAL SERVICES	\$9,095.69	\$1,125.01	\$0.00	\$7,103.47	\$0.00	-100%
SUP - SUPPLIES	\$4,415.42	\$0.00	\$500.00	\$2,000.00	\$500.00	-75%
OTH - OTHER SERVICE CHARGES	\$42,269.10	\$16,395.83	\$10,500.00	\$13,300.00	\$10,500.00	-21%
Business Unit Total: Street Island Maint-Northfield	\$55,780.21	\$17,520.84	\$11,000.00	\$22,403.47	\$11,000.00	-51%
Business Unit: 783 Street Island Maintenance-DDA						
PERS - PERSONAL SERVICES	\$13,206.13	\$20,877.77	\$11,750.00	\$23,656.00	\$0.00	-100%
SUP - SUPPLIES	\$1,172.36	\$1,358.97	\$1,200.00	\$4,000.00	\$1,200.00	-70%
OTH - OTHER SERVICE CHARGES	\$117,181.03	\$118,686.34	\$142,300.00	\$148,900.00	\$156,800.00	5%
Business Unit Total: Street Island Maintenance-DDA	\$131,559.52	\$140,923.08	\$155,250.00	\$176,556.00	\$158,000.00	-11%
Division Total: Parks Maintenance	\$3,017,423.94	\$2,351,818.56	\$2,234,600.00	\$2,162,588.01	\$2,089,861.96	-3%
Division: 31 Recreation						
Business Unit: 753 Recreation						
PERS - PERSONAL SERVICES	\$641,699.78	\$650,046.04	\$608,742.00	\$665,856.76	\$343,597.00	-48%
SUP - SUPPLIES	\$87,864.29	\$81,495.46	\$88,500.00	\$96,000.00	\$55,000.00	-43%
OTH - OTHER SERVICE CHARGES	\$640,921.59	\$615,535.91	\$555,110.00	\$607,460.00	\$481,210.00	-21%
Business Unit Total: Recreation	\$1,370,485.66	\$1,347,077.41	\$1,252,352.00	\$1,369,316.76	\$879,807.00	-36%
Business Unit: 754 Senior Programs						
PERS - PERSONAL SERVICES	\$129,518.52	\$125,552.34	\$137,953.00	\$154,755.96	\$32,086.00	-79%
SUP - SUPPLIES	\$26,962.27	\$19,481.20	\$18,900.00	\$20,700.00	\$17,700.00	-14%
OTH - OTHER SERVICE CHARGES	\$250,693.75	\$211,741.09	\$195,755.00	\$231,400.00	\$107,460.00	-54%
Business Unit Total: Senior Programs	\$407,174.54	\$356,774.63	\$352,608.00	\$406,855.96	\$157,246.00	-61%
Business Unit: 755 Community Center						
PERS - PERSONAL SERVICES	\$1,193,158.33	\$1,120,884.99	\$744,708.00	\$822,993.75	\$730,618.00	-11%
SUP - SUPPLIES	\$211,792.68	\$177,361.26	\$164,100.00	\$208,550.00	\$149,100.00	-29%
OTH - OTHER SERVICE CHARGES	\$1,134,311.88	\$1,020,613.00	\$1,095,270.00	\$1,201,070.00	\$1,097,370.00	-9%
Business Unit Total: Community Center	\$2,539,262.89	\$2,318,859.25	\$2,004,078.00	\$2,232,613.75	\$1,977,088.00	-11%
Division Total: Recreation	\$4,316,923.09	\$4,022,711.29	\$3,609,038.00	\$4,008,786.47	\$3,014,141.00	-25%
Business Unit: 752 Parks & Rec Administration						
PERS - PERSONAL SERVICES	\$1,061,375.60	\$880,476.05	\$685,170.00	\$635,320.00	\$531,811.62	-16%
SUP - SUPPLIES	\$64,819.46	\$51,834.35	\$46,000.00	\$47,000.00	\$41,000.00	-13%
OTH - OTHER SERVICE CHARGES	\$520,849.77	\$496,204.29	\$423,840.00	\$407,540.00	\$369,590.00	-9%
Business Unit Total: Parks & Rec Administration	\$1,647,044.83	\$1,428,514.69	\$1,155,010.00	\$1,089,860.00	\$942,401.62	-14%

# Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 751 Parks and Recreation						
Business Unit: 771 Nature Center						
PERS - PERSONAL SERVICES	\$283,997.20	\$276,741.27	\$116,230.00	\$147,783.00	\$7.00	-100%
SUP - SUPPLIES	\$47,146.17	\$33,692.76	\$19,500.00	\$37,000.00	\$1,000.00	-97%
OTH - OTHER SERVICE CHARGES	\$209,940.95	\$84,159.47	\$71,310.00	\$78,730.00	\$34,000.00	-57%
Business Unit Total: Nature Center	\$541,084.32	\$394,593.50	\$207,040.00	\$263,513.00	\$35,007.00	-87%
Department Total: Parks and Recreation	\$9,522,476.18	\$8,197,638.04	\$7,205,688.00	\$7,524,747.48	\$6,081,411.58	-19%



2011/12  
Budget

RECREATION

## SUMMARY OF BUDGET CHANGES

- Significant Notes 2011/12 Budget Compared to 2010/11 Budget**

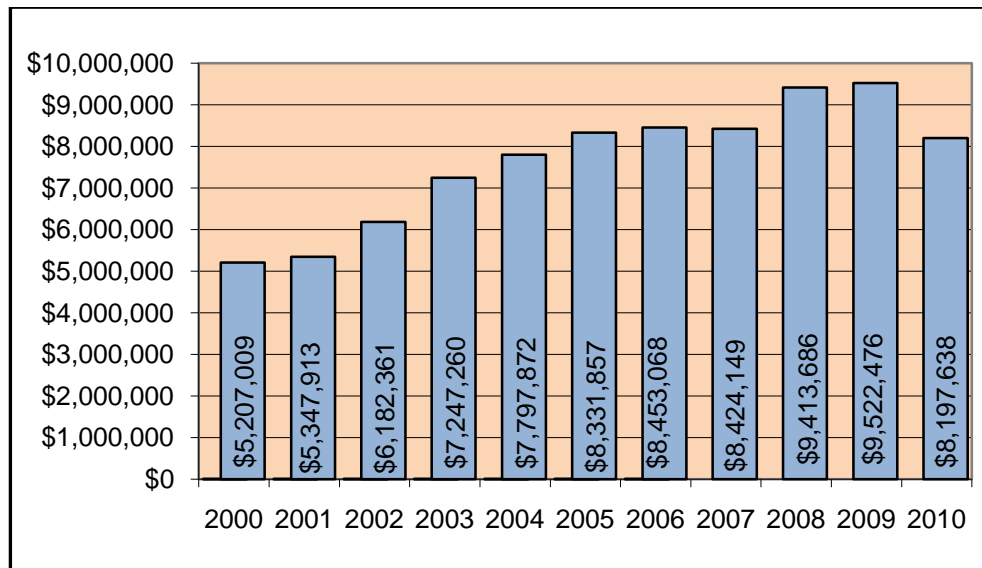
Personal Services:

There is a reduction of 19% or \$1.4 million due to staff and service reductions.

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-* Time
Parks and Recreation	32	206	32	181	21	177	12	136
<b>Total Department</b>	<b>32</b>	<b>206</b>	<b>32</b>	<b>181</b>	<b>21</b>	<b>177</b>	<b>12</b>	<b>136</b>

\*Temporary/seasonal employees

- Operating Budget History for Parks and Recreation**





City of  
Troy



2011/12  
Budget

POLICE DEPARTMENT

- *Police Chief*.....Gary G. Mayer



City of  
Troy

## Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 301 Police Department						
Division: 10 Administration						
Business Unit: 305 Police Administration						
PERS - PERSONAL SERVICES	\$1,055,017.77	\$921,341.49	\$983,870.00	\$1,012,233.00	\$1,078,045.00	7%
SUP - SUPPLIES	\$119,057.34	\$154,804.81	\$166,720.00	\$174,720.00	\$151,430.00	-13%
OTH - OTHER SERVICE CHARGES	\$544,654.96	\$498,982.71	\$572,610.00	\$573,810.00	\$468,440.00	-18%
Business Unit Total: Police Administration	\$1,718,730.07	\$1,575,129.01	\$1,723,200.00	\$1,760,763.00	\$1,697,915.00	-4%
Division Total: Administration	\$1,718,730.07	\$1,575,129.01	\$1,723,200.00	\$1,760,763.00	\$1,697,915.00	-4%
Division: 11 Investigative Services						
Business Unit: 307 Criminal Investigations						
PERS - PERSONAL SERVICES	\$2,047,372.83	\$1,498,125.35	\$1,478,500.00	\$1,543,366.08	\$1,759,509.00	14%
SUP - SUPPLIES	\$16,402.89	\$13,712.04	\$14,600.00	\$16,100.00	\$16,100.00	0%
OTH - OTHER SERVICE CHARGES	\$102,425.84	\$70,367.13	\$76,650.00	\$85,230.00	\$95,870.00	12%
Business Unit Total: Criminal Investigations	\$2,166,201.56	\$1,582,204.52	\$1,569,750.00	\$1,644,696.08	\$1,871,479.00	14%
Business Unit: 308 Crime Information Unit						
PERS - PERSONAL SERVICES	\$313,270.54	\$548,920.54	\$649,400.00	\$621,762.61	\$692,820.00	11%
SUP - SUPPLIES	\$3,759.46	\$4,725.45	\$5,000.00	\$5,100.00	\$5,100.00	0%
OTH - OTHER SERVICE CHARGES	\$8,248.92	\$20,303.23	\$19,850.00	\$28,760.00	\$22,640.00	-21%
Business Unit Total: Crime Information Unit	\$325,278.92	\$573,949.22	\$674,250.00	\$655,622.61	\$720,560.00	10%
Business Unit: 309 Special Investigations Unit						
PERS - PERSONAL SERVICES	\$670,196.57	\$639,614.58	\$490,000.00	\$569,262.72	\$445,718.00	-22%
SUP - SUPPLIES	\$5,884.72	\$4,566.30	\$4,400.00	\$4,600.00	\$3,700.00	-20%
OTH - OTHER SERVICE CHARGES	\$53,918.07	\$48,310.12	\$48,300.00	\$56,260.00	\$55,600.00	-1%
Business Unit Total: Special Investigations Unit	\$729,999.36	\$692,491.00	\$542,700.00	\$630,122.72	\$505,018.00	-20%
Business Unit: 310 Narcotics Enforcement						
PERS - PERSONAL SERVICES	\$122,706.24	\$134,720.14	\$141,810.00	\$140,507.96	\$145,517.68	4%
SUP - SUPPLIES	\$1,050.00	\$900.00	\$880.00	\$900.00	\$900.00	0%
OTH - OTHER SERVICE CHARGES	\$0.00	\$0.00	\$0.00	\$0.00	\$300.00	
Business Unit Total: Narcotics Enforcement	\$123,756.24	\$135,620.14	\$142,690.00	\$141,407.96	\$146,717.68	4%
Business Unit: 311 Drug Enforcement						
PERS - PERSONAL SERVICES	\$134,256.05	\$208,008.42	\$370,240.00	\$144,673.79	\$189,489.00	31%
SUP - SUPPLIES	\$7,211.12	\$18,275.23	\$14,300.00	\$6,900.00	\$12,900.00	87%
OTH - OTHER SERVICE CHARGES	\$10,696.52	\$28,583.57	\$32,460.00	\$24,750.00	\$25,760.00	4%
Business Unit Total: Drug Enforcement	\$152,163.69	\$254,867.22	\$417,000.00	\$176,323.79	\$228,149.00	29%

# Expense Annual Budget by Organization Report

	Detail					
	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 301 Police Department						
Business Unit: 314 Juvenile Unit						
PERS - PERSONAL SERVICES	\$654,196.88	\$640,025.05	\$566,340.00	\$672,937.46	\$563,637.00	-16%
SUP - SUPPLIES	\$5,358.96	\$4,578.31	\$3,600.00	\$4,500.00	\$3,600.00	-20%
OTH - OTHER SERVICE CHARGES	\$33,707.20	\$40,403.49	\$38,750.00	\$40,820.00	\$42,950.00	5%
Business Unit Total: Juvenile Unit	\$693,263.04	\$685,006.85	\$608,690.00	\$718,257.46	\$610,187.00	-15%
Business Unit: 329 Lockup Section						
PERS - PERSONAL SERVICES	\$1,069,128.04	\$1,283,007.22	\$1,318,330.00	\$1,412,374.44	\$1,503,606.00	6%
SUP - SUPPLIES	\$17,525.83	\$22,154.97	\$19,900.00	\$20,430.00	\$20,430.00	0%
OTH - OTHER SERVICE CHARGES	\$26,909.30	\$39,151.30	\$35,270.00	\$26,190.00	\$37,720.00	44%
Business Unit Total: Lockup Section	\$1,113,563.17	\$1,344,313.49	\$1,373,500.00	\$1,458,994.44	\$1,561,756.00	7%
Business Unit: 333 Property Section						
PERS - PERSONAL SERVICES	\$203,356.16	\$97,537.02	\$97,470.00	\$97,164.20	\$105,425.76	9%
SUP - SUPPLIES	\$1,975.57	\$2,024.06	\$1,700.00	\$1,800.00	\$1,800.00	0%
OTH - OTHER SERVICE CHARGES	\$410.00	\$390.55	\$0.00	\$410.00	\$410.00	0%
Business Unit Total: Property Section	\$205,741.73	\$99,951.63	\$99,170.00	\$99,374.20	\$107,635.76	8%
Division Total: Investigative Services	\$5,509,967.71	\$5,368,404.07	\$5,427,750.00	\$5,524,799.26	\$5,751,502.44	4%
Division: 12 Operations						
Business Unit: 315 Road Patrol						
PERS - PERSONAL SERVICES	\$8,133,760.48	\$8,494,581.21	\$9,350,340.00	\$9,543,996.00	\$10,269,115.00	8%
SUP - SUPPLIES	\$165,445.93	\$103,482.63	\$129,500.00	\$136,250.00	\$131,125.00	-4%
OTH - OTHER SERVICE CHARGES	\$1,227,091.20	\$1,432,993.41	\$1,188,100.00	\$1,158,110.00	\$1,247,710.00	8%
Business Unit Total: Road Patrol	\$9,526,297.61	\$10,031,057.25	\$10,667,940.00	\$10,838,356.00	\$11,647,950.00	7%
Business Unit: 316 K Nine						
PERS - PERSONAL SERVICES	\$499,370.92	\$523,609.45	\$549,590.00	\$559,317.84	\$612,436.69	9%
SUP - SUPPLIES	\$5,713.66	\$5,614.47	\$5,760.00	\$5,240.00	\$5,240.00	0%
OTH - OTHER SERVICE CHARGES	\$42,083.46	\$43,661.45	\$53,710.00	\$52,190.00	\$53,390.00	2%
Business Unit Total: K Nine	\$547,168.04	\$572,885.37	\$609,060.00	\$616,747.84	\$671,066.69	9%
Business Unit: 317 Directed Patrol Unit						
PERS - PERSONAL SERVICES	\$582,416.92	\$630,168.67	\$632,280.00	\$670,131.55	\$652,506.00	-3%
SUP - SUPPLIES	\$6,632.60	\$7,375.10	\$5,900.00	\$7,200.00	\$6,500.00	-10%
OTH - OTHER SERVICE CHARGES	\$53,142.40	\$53,576.05	\$57,150.00	\$54,830.00	\$63,450.00	16%
Business Unit Total: Directed Patrol Unit	\$642,191.92	\$691,119.82	\$695,330.00	\$732,161.55	\$722,456.00	-1%
Business Unit: 318 Traffic Unit						
PERS - PERSONAL SERVICES	\$1,481,813.55	\$1,378,760.47	\$1,523,500.00	\$1,482,526.00	\$1,614,253.00	9%
SUP - SUPPLIES	\$15,826.14	\$14,487.05	\$13,100.00	\$13,500.00	\$12,600.00	-7%
OTH - OTHER SERVICE CHARGES	\$152,093.62	\$184,387.12	\$202,700.00	\$198,950.00	\$235,450.00	18%
Business Unit Total: Traffic Unit	\$1,649,733.31	\$1,577,634.64	\$1,739,300.00	\$1,694,976.00	\$1,862,303.00	10%



## Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 301 Police Department						
Business Unit: 319 Crossing Guards						
PERS - PERSONAL SERVICES	\$19,851.19	\$20,223.89	\$20,810.00	\$21,671.04	\$21,886.00	1%
SUP - SUPPLIES	\$0.00	\$0.00	\$200.00	\$300.00	\$300.00	0%
OTH - OTHER SERVICE CHARGES	\$280.00	\$266.72	\$280.00	\$280.00	\$280.00	0%
Business Unit Total: Crossing Guards	\$20,131.19	\$20,490.61	\$21,290.00	\$22,251.04	\$22,466.00	1%
Business Unit: 325 Communications Section						
PERS - PERSONAL SERVICES	\$2,194,282.50	\$2,150,218.12	\$2,316,430.00	\$2,433,893.50	\$2,211,505.00	-9%
SUP - SUPPLIES	\$21,176.86	\$30,836.86	\$40,600.00	\$48,350.00	\$40,050.00	-17%
OTH - OTHER SERVICE CHARGES	\$89,850.79	\$69,118.08	\$113,290.00	\$121,610.00	\$95,840.00	-21%
Business Unit Total: Communications Section	\$2,305,310.15	\$2,250,173.06	\$2,470,320.00	\$2,603,853.50	\$2,347,395.00	-10%
Business Unit: 328 Animal Control						
PERS - PERSONAL SERVICES	\$75,022.30	\$63,888.04	\$63,320.00	\$93,238.91	\$98,342.00	5%
SUP - SUPPLIES	\$1,719.48	\$904.05	\$800.00	\$1,700.00	\$1,700.00	0%
OTH - OTHER SERVICE CHARGES	\$57,409.40	\$58,870.13	\$43,750.00	\$57,730.00	\$57,730.00	0%
Business Unit Total: Animal Control	\$134,151.18	\$123,662.22	\$107,870.00	\$152,668.91	\$157,772.00	3%
Division Total: Operations	\$14,824,983.40	\$15,267,022.97	\$16,311,110.00	\$16,661,014.84	\$17,431,408.69	5%
Division: 13 Professional Standards/Comm Rel						
Business Unit: 321 Criminal Justice Training (322)						
PERS - PERSONAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$26,160.00	\$30,594.61	\$25,000.00	\$27,000.00	\$27,000.00	0%
Business Unit Total: Criminal Justice Training (322)	\$26,160.00	\$30,594.61	\$25,000.00	\$27,000.00	\$27,000.00	0%
Business Unit: 322 Training Section						
PERS - PERSONAL SERVICES	\$335,824.86	\$304,724.64	\$285,160.00	\$335,528.30	\$290,672.00	-13%
SUP - SUPPLIES	\$81,530.37	\$54,550.73	\$74,700.00	\$88,800.00	\$81,800.00	-8%
OTH - OTHER SERVICE CHARGES	\$14,682.18	\$12,589.97	\$13,200.00	\$14,800.00	\$15,400.00	4%
Business Unit Total: Training Section	\$432,037.41	\$371,865.34	\$373,060.00	\$439,128.30	\$387,872.00	-12%
Business Unit: 324 Emergency Response/Preparedness						
PERS - PERSONAL SERVICES	\$113,737.83	\$163,854.11	\$187,840.00	\$185,430.15	\$190,584.00	3%
SUP - SUPPLIES	\$5,295.03	\$15,423.75	\$30,850.00	\$33,500.00	\$32,100.00	-4%
OTH - OTHER SERVICE CHARGES	\$58.00	\$28.58	\$130.00	\$330.00	\$30.00	-90%
Business Unit Total: Emergency Response/Preparedness	\$119,090.86	\$179,306.44	\$218,820.00	\$219,260.15	\$222,714.00	2%

## Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 301 Police Department						
Business Unit: 326 Records Section						
PERS - PERSONAL SERVICES	\$560,709.52	\$587,486.15	\$534,950.00	\$659,947.17	\$566,264.00	-14%
SUP - SUPPLIES	\$1,282.55	\$1,090.18	\$1,200.00	\$1,300.00	\$1,300.00	0%
OTH - OTHER SERVICE CHARGES	\$30,577.60	\$34,850.51	\$33,320.00	\$33,450.00	\$33,150.00	-1%
Business Unit Total: Records Section	\$592,569.67	\$623,426.84	\$569,470.00	\$694,697.17	\$600,714.00	-14%
Business Unit: 334 Research & Technology						
PERS - PERSONAL SERVICES	\$243,816.74	\$246,420.48	\$258,460.00	\$240,429.56	\$293,752.00	22%
SUP - SUPPLIES	\$21,720.57	\$18,166.94	\$22,000.00	\$23,000.00	\$23,800.00	3%
OTH - OTHER SERVICE CHARGES	\$453,545.37	\$433,670.97	\$449,150.00	\$464,200.00	\$532,850.00	15%
Business Unit Total: Research & Technology	\$719,082.68	\$698,258.39	\$729,610.00	\$727,629.56	\$850,402.00	17%
Business Unit: 335 Community Services Section						
PERS - PERSONAL SERVICES	\$476,603.50	\$580,014.58	\$822,370.00	\$926,777.93	\$845,831.00	-9%
SUP - SUPPLIES	\$3,388.37	\$5,860.74	\$3,750.00	\$4,800.00	\$3,900.00	-19%
OTH - OTHER SERVICE CHARGES	\$59,546.77	\$56,882.61	\$56,800.00	\$63,760.00	\$54,060.00	-15%
Business Unit Total: Community Services Section	\$539,538.64	\$642,757.93	\$882,920.00	\$995,337.93	\$903,791.00	-9%
Division Total: Professional Standards/Comm Rel	\$2,428,479.26	\$2,546,209.55	\$2,798,880.00	\$3,103,053.11	\$2,992,493.00	-4%
Department Total: Police Department	\$24,482,160.44	\$24,756,765.60	\$26,260,940.00	\$27,049,630.21	\$27,873,319.13	3%



2011/12  
Budget

POLICE DEPARTMENT

## SUMMARY OF BUDGET CHANGES

### • *Significant Notes – 2011/12 Budget Compared To 2010/11 Budget*

#### Personal Services:

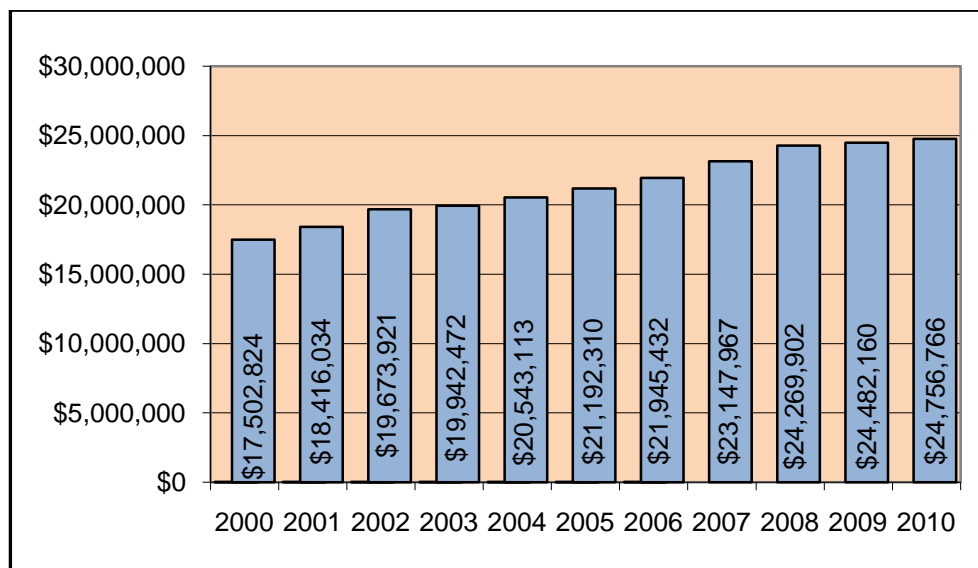
There is a reduction of 5 full time employees and a reduction in overtime. Personal Services increased 3.35% or \$783,745.

#### Other Service Charges:

1. Education and Training is reduced \$20,000.
2. Pass through funds are reduced \$101,590. There included Troy and Avondale Youth Assistance, Common Ground, HAVEN, Troy Community Coalition, and the Girls and Boys Club have been eliminated.
3. Community Services Sundry Expenses is reduced \$10,000 or 83.3%. Jam Fest will not be funded in the summer.

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Police Department	192	18	188	18	179.5	25	174.5	25
<b>Total Department</b>	<b>192</b>	<b>18</b>	<b>188</b>	<b>18</b>	<b>179.5</b>	<b>25</b>	<b>174.5</b>	<b>25</b>

### • *Operating Budget History*





City of  
Troy



2011/12  
Budget

PUBLIC WORKS

- *Public Works Director.....*Timothy Richnak



City of  
Troy

# Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 447 Streets						
Division: 20 Local Roads						
Business Unit: 481 Local Surface Maint - Gravel						
PERS - PERSONAL SERVICES	\$13,368.08	\$27,780.07	\$21,780.00	\$15,828.30	\$16,230.00	3%
SUP - SUPPLIES	\$1,745.59	\$1,846.77	\$3,000.00	\$6,000.00	\$3,500.00	-42%
OTH - OTHER SERVICE CHARGES	\$9,176.47	\$13,148.74	\$14,500.00	\$16,000.00	\$12,700.00	-21%
Business Unit Total: Local Surface Maint - Gravel	\$24,290.14	\$42,775.58	\$39,280.00	\$37,828.30	\$32,430.00	-14%
Business Unit: 482 Local Surface Maint						
PERS - PERSONAL SERVICES	\$196,019.18	\$320,493.22	\$270,560.00	\$230,595.00	\$156,832.00	-32%
SUP - SUPPLIES	\$96,509.06	\$78,304.95	\$88,000.00	\$80,000.00	\$88,000.00	10%
OTH - OTHER SERVICE CHARGES	\$50,859.57	\$110,963.52	\$104,500.00	\$72,790.00	\$129,500.00	78%
Business Unit Total: Local Surface Maint	\$343,387.81	\$509,761.69	\$463,060.00	\$383,385.00	\$374,332.00	-2%
Business Unit: 483 Local Surf Maint - Concrete						
PERS - PERSONAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$57.95	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Business Unit Total: Local Surf Maint - Concrete	\$57.95	\$0.00	\$0.00	\$0.00	\$0.00	+++
Business Unit: 485 Local Guard Rails & Posts						
PERS - PERSONAL SERVICES	\$2,022.57	\$3,056.10	\$2,010.00	\$3,441.24	\$3,640.22	6%
SUP - SUPPLIES	\$0.00	\$0.00	\$200.00	\$200.00	\$200.00	0%
OTH - OTHER SERVICE CHARGES	\$349.71	\$627.25	\$750.00	\$750.00	\$750.00	0%
Business Unit Total: Local Guard Rails & Posts	\$2,372.28	\$3,683.35	\$2,960.00	\$4,391.24	\$4,590.22	5%
Business Unit: 486 Local Sweeping						
PERS - PERSONAL SERVICES	\$76,970.74	\$65,679.66	\$66,590.00	\$75,768.14	\$61,986.00	-18%
OTH - OTHER SERVICE CHARGES	\$136,649.55	\$101,215.47	\$71,400.00	\$110,000.00	\$77,000.00	-30%
Business Unit Total: Local Sweeping	\$213,620.29	\$166,895.13	\$137,990.00	\$185,768.14	\$138,986.00	-25%
Business Unit: 489 Local Drain Structures						
PERS - PERSONAL SERVICES	\$116,906.35	\$168,803.03	\$139,730.00	\$166,931.81	\$86,149.00	-48%
SUP - SUPPLIES	\$17,184.61	\$26,834.15	\$19,000.00	\$15,000.00	\$17,000.00	13%
OTH - OTHER SERVICE CHARGES	\$63,502.28	\$99,485.04	\$79,500.00	\$76,000.00	\$107,000.00	41%
Business Unit Total: Local Drain Structures	\$197,593.24	\$295,122.22	\$238,230.00	\$257,931.81	\$210,149.00	-19%
Business Unit: 490 Local Roadside Cleanup						
PERS - PERSONAL SERVICES	\$4,136.82	\$2,455.91	\$4,980.00	\$5,570.59	\$5,827.69	5%
SUP - SUPPLIES	\$62.08	\$0.00	\$250.00	\$250.00	\$250.00	0%
OTH - OTHER SERVICE CHARGES	\$849.51	\$274.15	\$1,000.00	\$1,000.00	\$1,000.00	0%
Business Unit Total: Local Roadside Cleanup	\$5,048.41	\$2,730.06	\$6,230.00	\$6,820.59	\$7,077.69	4%

## Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 447 Streets						
Business Unit: 491 Local Grass & Weed Control						
PERS - PERSONAL SERVICES	\$1,702.06	\$458.00	\$4,130.00	\$4,410.09	\$2,230.14	-49%
SUP - SUPPLIES	\$178.36	\$123.67	\$250.00	\$250.00	\$250.00	0%
OTH - OTHER SERVICE CHARGES	\$397.20	\$34.48	\$750.00	\$750.00	\$750.00	0%
Business Unit Total: Local Grass & Weed Control	\$2,277.62	\$616.15	\$5,130.00	\$5,410.09	\$3,230.14	-40%
Business Unit: 495 Local Signs						
PERS - PERSONAL SERVICES	\$54,682.67	\$94,096.11	\$94,470.00	\$94,302.13	\$89,700.00	-5%
SUP - SUPPLIES	\$10,125.17	\$21,529.75	\$20,000.00	\$15,000.00	\$20,000.00	33%
OTH - OTHER SERVICE CHARGES	\$22,488.64	\$33,863.69	\$26,250.00	\$25,000.00	\$28,000.00	12%
Business Unit Total: Local Signs	\$87,296.48	\$149,489.55	\$140,720.00	\$134,302.13	\$137,700.00	3%
Business Unit: 497 Local Markings						
PERS - PERSONAL SERVICES	\$1,521.43	\$3,872.19	\$13,200.00	\$10,364.04	\$7,744.32	-25%
SUP - SUPPLIES	\$8,256.76	\$6,892.52	\$8,000.00	\$9,000.00	\$9,000.00	0%
OTH - OTHER SERVICE CHARGES	\$135.88	\$582.69	\$1,200.00	\$1,000.00	\$1,200.00	20%
Business Unit Total: Local Markings	\$9,914.07	\$11,347.40	\$22,400.00	\$20,364.04	\$17,944.32	-12%
Business Unit: 498 Local Snow & Ice Control						
PERS - PERSONAL SERVICES	\$135,165.17	\$103,774.11	\$179,510.00	\$222,814.16	\$190,440.00	-15%
SUP - SUPPLIES	\$106,588.14	\$29,938.27	\$60,000.00	\$95,000.00	\$95,000.00	0%
OTH - OTHER SERVICE CHARGES	\$189,453.00	\$123,688.83	\$110,000.00	\$162,000.00	\$192,000.00	19%
Business Unit Total: Local Snow & Ice Control	\$431,206.31	\$257,401.21	\$349,510.00	\$479,814.16	\$477,440.00	0%
Business Unit: 499 Local Administration						
PERS - PERSONAL SERVICES	\$151,818.89	\$103,882.91	\$101,540.00	\$107,295.09	\$109,510.00	2%
SUP - SUPPLIES	\$11,392.61	\$11,869.29	\$13,500.00	\$13,000.00	\$11,000.00	-15%
OTH - OTHER SERVICE CHARGES	\$77,497.43	\$72,993.61	\$85,760.00	\$85,630.00	\$137,690.00	61%
Business Unit Total: Local Administration	\$240,708.93	\$188,745.81	\$200,800.00	\$205,925.09	\$258,200.00	25%
Division Total: Local Roads	\$1,557,773.53	\$1,628,568.15	\$1,606,310.00	\$1,721,940.59	\$1,662,079.37	-3%
Division: 21 County Roads						
Business Unit: 500 County Surface Maintenance						
PERS - PERSONAL SERVICES	\$2,235.18	\$6,502.32	\$1,380.00	\$4.71	\$0.00	-40%
SUP - SUPPLIES	\$0.00	\$1,132.08	\$500.00	\$500.00	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$273.14	\$1,607.34	\$500.00	\$500.00	\$10,000.00	1,896%
Business Unit Total: County Surface Maintenance	\$2,508.32	\$9,241.74	\$2,380.00	\$1,004.71	\$10,000.00	895%
Business Unit: 501 County Drain Structures						
PERS - PERSONAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$0.00	\$176.40	\$60.00	\$0.00	\$0.00	
Business Unit Total: County Drain Structures	\$0.00	\$176.40	\$60.00	\$0.00	\$0.00	+++



## Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 447 Streets						
Business Unit: 502 County Snow & Ice Control						
PERS - PERSONAL SERVICES	\$125,798.64	\$83,749.10	\$114,400.00	\$148,170.09	\$5,259.00	-96%
SUP - SUPPLIES	\$238,349.88	\$114,949.55	\$130,000.00	\$190,000.00	\$2,500.00	-99%
OTH - OTHER SERVICE CHARGES	\$117,084.20	\$56,849.23	\$70,000.00	\$85,000.00	\$51,500.00	-39%
Business Unit Total: County Snow & Ice Control	\$481,232.72	\$255,547.88	\$314,400.00	\$423,170.09	\$59,259.00	-86%
Business Unit: 503 County Administration						
PERS - PERSONAL SERVICES	\$17,727.71	\$11,724.76	\$8,070.00	\$8,159.62	\$0.00	-100%
SUP - SUPPLIES	\$138.02	\$160.51	\$160.00	\$160.00	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$8,907.77	\$7,832.21	\$9,340.00	\$9,340.00	\$0.00	-100%
Business Unit Total: County Administration	\$26,773.50	\$19,717.48	\$17,570.00	\$17,659.62	\$0.00	-100%
Business Unit: 507 County Sweeping						
PERS - PERSONAL SERVICES	\$1,193.88	\$1,693.30	\$1,330.00	\$4,202.85	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$694.28	\$1,479.33	\$1,000.00	\$1,000.00	\$2,000.00	100%
Business Unit Total: County Sweeping	\$1,888.16	\$3,172.63	\$2,330.00	\$5,202.85	\$2,000.00	-62%
Division Total: County Roads	\$512,402.70	\$287,856.13	\$336,740.00	\$447,037.27	\$71,259.00	-84%
Division: 22 Major Roads						
Business Unit: 464 Major Surface Maintenance						
PERS - PERSONAL SERVICES	\$293,826.32	\$296,120.83	\$329,650.00	\$421,451.00	\$251,254.00	-40%
SUP - SUPPLIES	\$96,471.99	\$55,565.55	\$83,000.00	\$93,000.00	\$93,000.00	0%
OTH - OTHER SERVICE CHARGES	\$86,016.44	\$90,037.10	\$84,000.00	\$88,790.00	\$166,000.00	87%
Business Unit Total: Major Surface Maintenance	\$476,314.75	\$441,723.48	\$496,650.00	\$603,241.00	\$510,254.00	-15%
Business Unit: 465 Major Guard Rails and Posts						
PERS - PERSONAL SERVICES	\$390.00	\$4,983.18	\$1,280.00	\$1,293.17	\$1,703.95	32%
SUP - SUPPLIES	\$416.76	\$0.00	\$500.00	\$500.00	\$500.00	0%
OTH - OTHER SERVICE CHARGES	\$0.00	\$1,386.75	\$300.00	\$300.00	\$300.00	0%
Business Unit Total: Major Guard Rails and Posts	\$806.76	\$6,369.93	\$2,080.00	\$2,093.17	\$2,503.95	20%
Business Unit: 466 Major Sweeping						
PERS - PERSONAL SERVICES	\$18,965.73	\$16,203.46	\$15,670.00	\$15,244.71	\$34,083.00	124%
OTH - OTHER SERVICE CHARGES	\$35,505.70	\$24,622.15	\$26,250.00	\$35,000.00	\$35,000.00	0%
Business Unit Total: Major Sweeping	\$54,471.43	\$40,825.61	\$41,920.00	\$50,244.71	\$69,083.00	37%
Business Unit: 469 Major Drain Structures						
PERS - PERSONAL SERVICES	\$45,778.74	\$61,995.74	\$54,990.00	\$96,184.18	\$51,471.00	-46%
SUP - SUPPLIES	\$6,132.77	\$5,665.06	\$6,000.00	\$6,000.00	\$6,000.00	0%
OTH - OTHER SERVICE CHARGES	\$15,109.18	\$21,177.74	\$14,500.00	\$24,000.00	\$35,500.00	48%
Business Unit Total: Major Drain Structures	\$67,020.69	\$88,838.54	\$75,490.00	\$126,184.18	\$92,971.00	-26%

## Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 447 Streets						
Business Unit: 470 Major Roadside Cleanup						
PERS - PERSONAL SERVICES	\$6,060.92	\$10,312.85	\$9,610.00	\$14,191.88	\$8,450.58	-40%
SUP - SUPPLIES	\$0.00	\$0.00	\$250.00	\$250.00	\$250.00	0%
OTH - OTHER SERVICE CHARGES	\$721.77	\$2,309.65	\$2,000.00	\$2,000.00	\$2,000.00	0%
Business Unit Total: Major Roadside Cleanup	\$6,782.69	\$12,622.50	\$11,860.00	\$16,441.88	\$10,700.58	-35%
Business Unit: 471 Major Grass & Weed Control						
PERS - PERSONAL SERVICES	\$6,847.53	\$5,358.29	\$7,690.00	\$4,723.00	\$2.00	-100%
OTH - OTHER SERVICE CHARGES	\$55,476.76	\$32,189.44	\$11,000.00	\$46,000.00	\$40,000.00	-13%
Business Unit Total: Major Grass & Weed Control	\$62,324.29	\$37,547.73	\$18,690.00	\$50,723.00	\$40,002.00	-21%
Business Unit: 475 Major Signs						
PERS - PERSONAL SERVICES	\$50,160.06	\$50,302.65	\$59,250.00	\$47,796.45	\$42,716.00	-11%
SUP - SUPPLIES	\$6,736.24	\$13,602.28	\$10,000.00	\$10,000.00	\$10,000.00	0%
OTH - OTHER SERVICE CHARGES	\$11,658.60	\$12,115.29	\$13,500.00	\$11,000.00	\$15,000.00	36%
Business Unit Total: Major Signs	\$68,554.90	\$76,020.22	\$82,750.00	\$68,796.45	\$67,716.00	-2%
Business Unit: 477 Major Markings						
PERS - PERSONAL SERVICES	\$28,890.95	\$18,128.49	\$27,570.00	\$27,673.85	\$20,146.00	-27%
SUP - SUPPLIES	\$6,229.59	\$438.63	\$7,000.00	\$7,000.00	\$7,000.00	0%
OTH - OTHER SERVICE CHARGES	\$73,612.62	\$48,528.11	\$65,500.00	\$64,000.00	\$66,050.00	3%
Business Unit Total: Major Markings	\$108,733.16	\$67,095.23	\$100,070.00	\$98,673.85	\$93,196.00	-6%
Business Unit: 478 Major Snow & Ice Control						
PERS - PERSONAL SERVICES	\$200,347.05	\$153,859.40	\$178,510.00	\$274,172.89	\$247,309.00	-10%
SUP - SUPPLIES	\$206,993.00	\$82,424.11	\$90,000.00	\$140,000.00	\$140,000.00	0%
OTH - OTHER SERVICE CHARGES	\$113,255.75	\$55,477.82	\$80,000.00	\$80,000.00	\$88,000.00	10%
Business Unit Total: Major Snow & Ice Control	\$520,595.80	\$291,761.33	\$348,510.00	\$494,172.89	\$475,309.00	-4%
Business Unit: 479 Major Administration						
PERS - PERSONAL SERVICES	\$822,970.81	\$380,418.17	\$281,590.00	\$111,926.00	\$578,685.80	417%
SUP - SUPPLIES	\$8,322.47	\$8,118.89	\$9,500.00	\$9,500.00	\$9,000.00	-5%
OTH - OTHER SERVICE CHARGES	\$237,645.59	\$226,664.99	\$256,690.00	\$255,960.00	\$287,510.00	12%
Business Unit Total: Major Administration	\$1,068,938.87	\$615,202.05	\$547,780.00	\$377,386.00	\$875,195.80	132%
Division Total: Major Roads	\$2,434,543.34	\$1,678,006.62	\$1,725,800.00	\$1,887,957.13	\$2,236,931.33	18%

## Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 447 Streets						
Division: 23 Drains						
Business Unit: 514 Retention Ponds						
PERS - PERSONAL SERVICES	\$94,835.54	\$124,163.42	\$99,710.00	\$126,337.21	\$46,837.00	-63%
SUP - SUPPLIES	\$10,624.08	\$10,963.58	\$5,000.00	\$6,200.00	\$6,200.00	0%
OTH - OTHER SERVICE CHARGES	\$60,835.97	\$73,070.29	\$73,200.00	\$76,350.00	\$127,000.00	66%
Business Unit Total: Retention Ponds	\$166,295.59	\$208,197.29	\$177,910.00	\$208,887.21	\$180,037.00	-14%
Business Unit: 515 Open Drain Maintenance						
PERS - PERSONAL SERVICES	\$44,507.11	\$95,997.35	\$61,990.00	\$47,468.10	\$23,559.00	-50%
SUP - SUPPLIES	\$7,207.77	\$9,743.86	\$10,000.00	\$5,000.00	\$10,000.00	100%
OTH - OTHER SERVICE CHARGES	\$11,067.00	\$27,735.20	\$20,000.00	\$20,000.00	\$42,000.00	110%
Business Unit Total: Open Drain Maintenance	\$62,781.88	\$133,476.41	\$91,990.00	\$72,468.10	\$75,559.00	4%
Business Unit: 516 Drains Administration						
PERS - PERSONAL SERVICES	\$134,998.39	\$131,573.95	\$160,080.00	\$147,074.02	\$199,184.40	35%
SUP - SUPPLIES	\$1,421.93	\$1,022.55	\$1,010.00	\$1,010.00	\$1,010.00	0%
OTH - OTHER SERVICE CHARGES	\$40,364.81	\$36,497.07	\$45,460.00	\$45,460.00	\$45,460.00	0%
Business Unit Total: Drains Administration	\$176,785.13	\$169,093.57	\$206,550.00	\$193,544.02	\$245,654.40	27%
Business Unit: 517 Storm Sewer & Ryd						
PERS - PERSONAL SERVICES	\$131,466.21	\$84,992.62	\$89,090.00	\$103,892.18	\$52,442.00	-50%
SUP - SUPPLIES	\$9,296.11	\$1,524.99	\$7,500.00	\$7,500.00	\$7,500.00	0%
OTH - OTHER SERVICE CHARGES	\$63,511.92	\$34,339.68	\$25,000.00	\$52,000.00	\$48,500.00	-7%
Business Unit Total: Storm Sewer & Ryd	\$204,274.24	\$120,857.29	\$121,590.00	\$163,392.18	\$108,442.00	-34%
Division Total: Drains	\$610,136.84	\$631,624.56	\$598,040.00	\$638,291.51	\$609,692.40	-4%
Division: 24 Sidewalks						
Business Unit: 444 Sidewalk Administration						
PERS - PERSONAL SERVICES	\$22,124.14	\$20,482.25	\$18,380.00	\$22,911.20	\$18,571.77	-19%
SUP - SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$3,400.74	\$2,997.73	\$3,220.00	\$3,220.00	\$3,220.00	0%
Business Unit Total: Sidewalk Administration	\$25,524.88	\$23,479.98	\$21,600.00	\$26,131.20	\$21,791.77	-17%
Business Unit: 511 Sidewalk Maint - Snow Control						
PERS - PERSONAL SERVICES	\$8,549.28	\$10,188.42	\$12,180.00	\$12,217.56	\$14,378.14	18%
SUP - SUPPLIES	\$97.21	\$0.00	\$750.00	\$750.00	\$750.00	0%
OTH - OTHER SERVICE CHARGES	\$3,900.28	\$3,602.98	\$4,000.00	\$4,000.00	\$4,000.00	0%
Business Unit Total: Sidewalk Maint - Snow Control	\$12,546.77	\$13,791.40	\$16,930.00	\$16,967.56	\$19,128.14	13%

## Expense Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Proposed Budget	% Change
<b>Fund: 101 GENERAL FUND</b>						
<b>Expenditures</b>						
Department: 447 Streets						
Business Unit: 512 Sidewalk Maint - General						
PERS - PERSONAL SERVICES	\$66,173.73	\$66,922.38	\$85,850.00	\$104,970.84	\$75,727.00	-28%
SUP - SUPPLIES	\$7,979.97	\$3,697.12	\$10,000.00	\$10,000.00	\$10,000.00	0%
OTH - OTHER SERVICE CHARGES	\$16,511.32	\$18,845.16	\$20,000.00	\$18,000.00	\$42,000.00	133%
Business Unit Total: Sidewalk Maint - General	\$90,665.02	\$89,464.66	\$115,850.00	\$132,970.84	\$127,727.00	-4%
Division Total: Sidewalks	\$128,736.67	\$126,736.04	\$154,380.00	\$176,069.60	\$168,646.91	-4%
Division: 25 Street Lighting						
Business Unit: 448 Street Lighting						
PERS - PERSONAL SERVICES	\$26,093.62	\$33,108.43	\$32,380.00	\$31,906.19	\$43,136.30	35%
SUP - SUPPLIES	\$11,735.73	\$7,645.48	\$14,000.00	\$14,000.00	\$14,000.00	0%
OTH - OTHER SERVICE CHARGES	\$376,818.97	\$423,978.00	\$428,050.00	\$423,050.00	\$453,050.00	7%
Business Unit Total: Street Lighting	\$414,648.32	\$464,731.91	\$474,430.00	\$468,956.19	\$510,186.30	9%
Division Total: Street Lighting	\$414,648.32	\$464,731.91	\$474,430.00	\$468,956.19	\$510,186.30	9%
Division: 26 Weeds						
Business Unit: 519 Weeds/Snow and Ice						
PERS - PERSONAL SERVICES	\$8,262.31	\$9,869.46	\$11,030.00	\$11,117.00	\$10,929.00	-2%
SUP - SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$20,879.24	\$17,311.79	\$22,200.00	\$25,200.00	\$32,200.00	28%
Business Unit Total: Weeds/Snow and Ice	\$29,141.55	\$27,181.25	\$33,230.00	\$36,317.00	\$43,129.00	19%
Division Total: Weeds	\$29,141.55	\$27,181.25	\$33,230.00	\$36,317.00	\$43,129.00	19%
Department Total: Streets	\$5,687,382.95	\$4,844,704.66	\$4,928,930.00	\$5,376,569.29	\$5,301,924	-1%



2011/12  
Budget

STREETS AND DRAINS

## SUMMARY OF BUDGET CHANGES

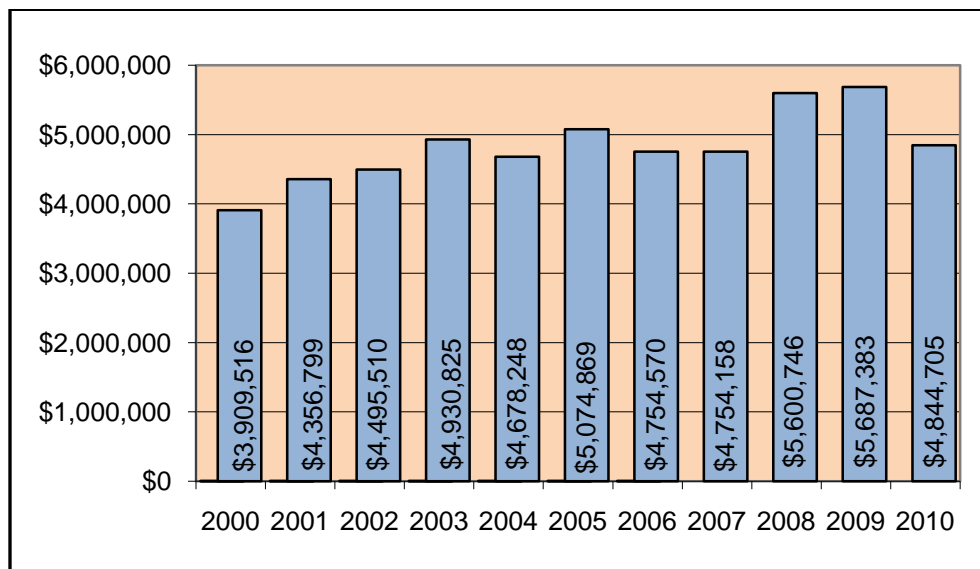
- Significant Notes – 2011/12 Budget Compared to 2010/11 Budget**

Personal Services:

There is a reduction of 5 full time positions resulting in the City no longer providing winter maintenance on County Roads.

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Streets and Drains	31.5	18	28.5	18	26.3	18	21.3	1
<b>Total Department</b>	<b>31.5</b>	<b>18</b>	<b>28.5</b>	<b>18</b>	<b>26.3</b>	<b>18</b>	<b>21.3</b>	<b>1</b>

- Operating Budget History**





City of  
Troy

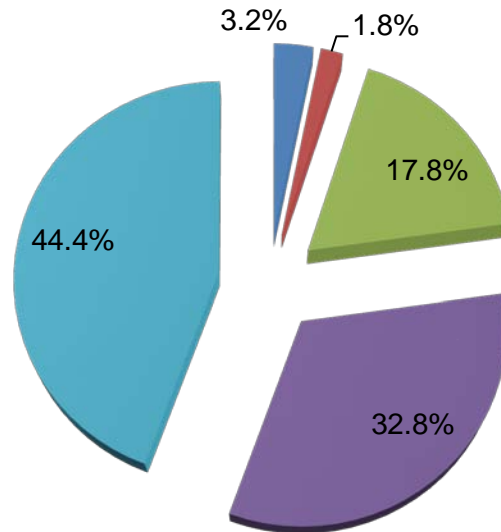


2011/12  
Budget

## SPECIAL REVENUE FUNDS PERCENTAGE OF TOTAL EXPENDITURES

The chart below shows expenditures for each Special Revenue Fund as a percent of the total Special Revenue Fund budget:

- Budget Stabilization
- Community Development Block Grant
- Local Streets
- Major Streets
- Refuse



- **Budget Stabilization Fund (\$305,000)**

This fund was created for the following purposes:

- ✓ To cover a General Fund deficit if the City of Troy's annual audit reveals a deficit.
- ✓ To prevent a reduction in the level of public services, or in the number of employees, at any time in a fiscal year when the City of Troy's budgeted revenue is not being collected in an amount sufficient to cover budgeted expenses.
- ✓ To prevent reduction in the level of service or in the number of employees, when preparing the budget for the next fiscal year when the City of Troy's estimated revenue does not appear sufficient to cover estimated expenses.
- ✓ To cover expenses arising because of a natural disaster including flood, fire or tornado. However, if federal or state funds are received to offset the appropriations from the fund, that money shall be returned to the fund.

- **Community Development Block Grant Fund (\$173,970)**

This fund accounts for grant revenues from the Department of Housing and Development to be used for residential and other Capital improvements.

- **Local Streets Fund (\$1,662,080)**

This fund accounts for various revenues, including state shared revenue, related to the repair, maintenance and construction of all streets classified as "local" within the city.

- **Major Streets Fund (\$3,066,930)**

This fund accounts for state shared revenue relating to the repair, maintenance and construction of all streets classified as "major" within the city.

- **Refuse Fund (\$4,152,680)**

Provides refuse collection, yard waste removal and curbside recycling. Funds are generated by property taxes to provide this service.



City of  
Troy



# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
<b>Fund: 202 MAJOR STREET FUND</b>						
<b>Revenue</b>						
Department: 000 Revenue						
GRANTS - GRANTS	\$3,396,978.53	\$3,337,309.12	\$3,100,000.00	\$3,262,000.00	\$3,050,000.00	-6%
INTR - INTEREST & RENT	\$48,745.66	\$21,944.18	\$15,000.00	\$20,000.00	\$16,930.00	-15%
Department Total: Revenue	\$3,445,724.19	\$3,359,253.30	\$3,115,000.00	\$3,282,000.00	\$3,066,930.00	-7%
<b>Expenditures</b>						
Department: 966 Transfers Out						
OTHF - OTHER FINANCING USES	\$3,519,848.34	\$2,828,006.62	\$3,058,550.00	\$3,282,000.00	\$3,066,930.00	-7%
Department Total: Transfers Out	\$3,519,848.34	\$2,828,006.62	\$3,058,550.00	\$3,282,000.00	\$3,066,930.00	-7%
<b>Revenue Totals:</b>	\$3,445,724.19	\$3,359,253.30	\$3,115,000.00	\$3,282,000.00	\$3,066,930.00	-7%
<b>Expenditure Totals</b>	\$3,519,848.34	\$2,828,006.62	\$3,058,550.00	\$3,282,000.00	\$3,066,930.00	-7%
<b>Fund Total: MAJOR STREET FUND</b>	(\$74,124.15)	\$531,246.68	\$56,450.00	\$0.00	\$0.00	+++
<b>Fund: 203 LOCAL STREET FUND</b>						
<b>Revenue</b>						
Department: 000 Revenue						
GRANTS - GRANTS	\$1,345,305.96	\$1,321,873.97	\$1,325,000.00	\$1,292,000.00	\$1,300,000.00	1%
INTR - INTEREST & RENT	\$30,484.16	\$12,632.81	\$8,000.00	\$12,000.00	\$8,000.00	-33%
OTHFIN - OTHER FINANCING SOURCES	\$102,720.00	\$150,000.00	\$332,750.00	\$422,150.00	\$354,080.00	-16%
Department Total: Revenue	\$1,478,510.12	\$1,484,506.78	\$1,665,750.00	\$1,726,150.00	\$1,662,080.00	-4%
<b>Expenditures</b>						
Department: 966 Transfers Out						
OTHF - OTHER FINANCING USES	\$1,505,420.53	\$1,628,568.15	\$1,606,310.00	\$1,726,150.00	\$1,662,080.00	-4%
Department Total: Transfers Out	\$1,505,420.53	\$1,628,568.15	\$1,606,310.00	\$1,726,150.00	\$1,662,080.00	-4%
<b>Revenue Totals:</b>	\$1,478,510.12	\$1,484,506.78	\$1,665,750.00	\$1,726,150.00	\$1,662,080.00	-4%
<b>Expenditure Totals</b>	\$1,505,420.53	\$1,628,568.15	\$1,606,310.00	\$1,726,150.00	\$1,662,080.00	-4%
<b>Fund Total: LOCAL STREET FUND</b>	(\$26,910.41)	(\$144,061.37)	\$59,440.00	\$0.00	\$0.00	+++

# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
<b>Fund: 226 REFUSE FUND</b>						
<b>Revenue</b>						
Department: 000 Revenue						
TAX - TAXES	\$3,564,456.29	\$3,900,932.16	\$4,084,000.00	\$4,092,000.00	\$4,140,180.00	1%
CHG - CHARGES FOR SERVICES	\$6,992.50	\$4,795.80	\$4,500.00	\$4,500.00	\$4,500.00	0%
INTR - INTEREST & RENT	\$38,342.46	\$21,113.52	\$12,000.00	\$24,450.00	\$8,000.00	-67%
Department Total: Revenue	\$3,609,791.25	\$3,926,841.48	\$4,100,500.00	\$4,120,950.00	\$4,152,680.00	1%
<b>Expenditures</b>						
Department: 530 Refuse and Recycling						
Business Unit: 530 Contractors Service						
OTH - OTHER SERVICE CHARGES	\$3,859,930.80	\$3,796,941.85	\$3,914,000.00	\$3,921,000.00	\$4,011,000.00	2%
Business Unit Total: Contractors Service	\$3,859,930.80	\$3,796,941.85	\$3,914,000.00	\$3,921,000.00	\$4,011,000.00	2%
Business Unit: 531 Other Refuse Expense						
PERS - PERSONAL SERVICES	\$9,619.73	\$24,349.85	\$23,558.00	\$21,680.00	\$5,866.00	-73%
SUP - SUPPLIES	\$0.80	\$1.00	\$0.00	\$150.00	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$0.00	\$50,200.04	\$51,710.00	\$51,710.00	\$53,210.00	3%
Business Unit Total: Other Refuse Expense	\$9,620.53	\$74,550.89	\$75,268.00	\$73,540.00	\$59,076.00	-20%
Business Unit: 532 Recycling						
PERS - PERSONAL SERVICES	\$65,426.65	\$102,249.98	\$97,900.00	\$98,730.00	\$56,264.00	-43%
SUP - SUPPLIES	\$10,984.74	\$7,602.21	\$11,010.00	\$11,400.00	\$11,500.00	1%
OTH - OTHER SERVICE CHARGES	\$15,831.32	\$14,718.64	\$15,130.00	\$16,280.00	\$14,840.00	-9%
Business Unit Total: Recycling	\$92,242.71	\$124,570.83	\$124,040.00	\$126,410.00	\$82,604.00	-35%
Department Total: Refuse and Recycling	\$3,961,794.04	\$3,996,063.57	\$4,113,308.00	\$4,120,950.00	\$4,152,680.00	1%
<b>Revenue Totals:</b>	\$3,609,791.25	\$3,926,841.48	\$4,100,500.00	\$4,120,950.00	\$4,152,680.00	1%
<b>Expenditure Totals</b>	\$3,961,794.04	\$3,996,063.57	\$4,113,308.00	\$4,120,950.00	\$4,152,680.00	1%
<b>Fund Total: REFUSE FUND</b>	<b>(\$352,002.79)</b>	<b>(\$69,222.09)</b>	<b>(\$12,808.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>+++</b>



2010/11  
Budget

REFUSE AND RECYCLING

## SUMMARY OF BUDGET CHANGES

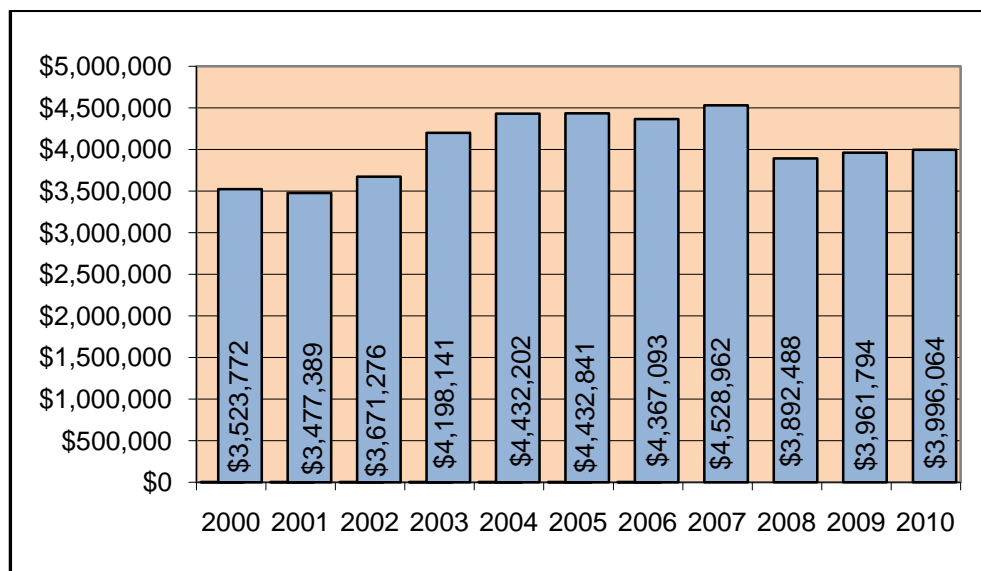
- Significant Notes – 2010/11 Budget Compared to 2009/10 Budget**

### Personal Services:

There is a reduction due to the consolidation of the DPW Office Coordinator position with Solid Waste Coordinator position.

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Refuse & Recycling	1.5	1	1.5	1	1.3	1	.4	1
<b>Total Department</b>	<b>1.5</b>	<b>1</b>	<b>1.5</b>	<b>1</b>	<b>1.3</b>	<b>1</b>	<b>.4</b>	<b>1</b>

- Operating Budget History**



# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
<b>Fund: 257 BUDGET STABILIZATION FUND</b>						
<b>Revenue</b>						
Department: 000 Revenue						
INTR - INTEREST & RENT	\$54,112.96	\$6,995.01	\$5,000.00	\$5,000.00	\$5,000.00	0%
OTHFIN - OTHER FINANCING SOURCES	\$0.00	\$0.00	\$0.00	\$300,000.00	\$300,000.00	0%
Department Total: Revenue	\$54,112.96	\$6,995.01	\$5,000.00	\$305,000.00	\$305,000.00	0%
<b>Expenditures</b>						
Department: 966 Transfers Out						
OTHF - OTHER FINANCING USES	\$54,112.96	\$300,000.00	\$305,000.00	\$305,000.00	\$305,000.00	0%
Department Total: Transfers Out	\$54,112.96	\$300,000.00	\$305,000.00	\$305,000.00	\$305,000.00	0%
<b>Revenue Totals:</b>						
	\$54,112.96	\$6,995.01	\$5,000.00	\$305,000.00	\$305,000.00	0%
<b>Expenditure Totals</b>						
	\$54,112.96	\$300,000.00	\$305,000.00	\$305,000.00	\$305,000.00	0%
<b>Fund Total: BUDGET STABILIZATION FUND</b>	\$0.00	(\$293,004.99)	(\$300,000.00)	\$0.00	\$0.00	+++

# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
<b>Fund: 280 COMM DEV BLOCK GRANT FUND</b>						
<b>Revenue</b>						
Department: 000 Revenue						
GRANTS - GRANTS	\$195,216.52	\$127,521.96	\$339,710.00	\$460,480.00	\$173,970.00	-62%
Department Total: Revenue	\$195,216.52	\$127,521.96	\$339,710.00	\$460,480.00	\$173,970.00	-62%
<b>Expenditures</b>						
Department: 733 CDBG Home Chore Program						
OTH - OTHER SERVICE CHARGES	\$44,945.75	\$41,426.50	\$45,000.00	\$50,390.00	\$52,190.00	4%
Department Total: CDBG Home Chore Program	\$44,945.75	\$41,426.50	\$45,000.00	\$50,390.00	\$52,190.00	4%
Department: 734 CDBG Section 6 Charnwood						
OTH - OTHER SERVICE CHARGES	\$48,740.37	\$0.00	\$0.00	\$0.00	\$0.00	
Department Total: CDBG Section 6 Charnwood	\$48,740.37	\$0.00	\$0.00	\$0.00	\$0.00	+++
Department: 735 CDBG Administration						
PERS - PERSONAL SERVICES	\$2,696.98	\$3,553.23	\$65,210.00	\$65,205.00	\$32,295.00	-50%
OTH - OTHER SERVICE CHARGES	\$30.25	\$30.97	\$2,500.00	\$2,500.00	\$2,500.00	0%
Department Total: CDBG Administration	\$2,727.23	\$3,584.20	\$67,710.00	\$67,705.00	\$34,795.00	-49%
Department: 736 Section 36 Park Pathway						
PERS - PERSONAL SERVICES	\$44,203.35	\$14,188.65	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$54,599.82	\$57,046.65	\$227,000.00	\$227,315.00	\$86,985.00	-62%
Department Total: Section 36 Park Pathway	\$98,803.17	\$71,235.30	\$227,000.00	\$227,315.00	\$86,985.00	-62%
Department: 737 CDBG S/A Proj-Paving						
OTH - OTHER SERVICE CHARGES	\$0.00	\$11,275.96	\$0.00	\$0.00	\$0.00	
Department Total: CDBG S/A Proj-Paving	\$0.00	\$11,275.96	\$0.00	\$0.00	\$0.00	+++
Department: 743 CDBG Section 36 Storm Sewer						
OTH - OTHER SERVICE CHARGES	\$0.00	\$0.00	\$0.00	\$115,070.00	\$0.00	-100%
Department Total: CDBG Section 36 Storm Sewer	\$0.00	\$0.00	\$0.00	\$115,070.00	\$0.00	-100%
<b>Revenue Totals:</b>	\$195,216.52	\$127,521.96	\$339,710.00	\$460,480.00	\$173,970.00	-62%
<b>Expenditure Totals</b>	\$195,216.52	\$127,521.96	\$339,710.00	\$460,480.00	\$173,970.00	-62%
<b>Fund Total: COMM DEV BLOCK GRANT FUND</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++



City of  
Troy

# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
<b>Fund: 301 GENERAL DEBT SERVICE FUND</b>						
<b>Revenue</b>						
Department: 000 Revenue						
TAX - TAXES	\$2,653,261.60	\$2,607,201.27	\$2,351,000.00	\$2,350,000.00	\$2,154,000.00	-8%
INTR - INTEREST & RENT	\$100,977.68	\$45,159.67	\$25,000.00	\$45,000.00	\$20,000.00	-56%
OTHREV - OTHER REVENUE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTHFIN - OTHER FINANCING SOURCES	\$0.00	\$0.00	\$0.00	\$827,200.00	\$954,200.00	15%
Department Total: Revenue	\$2,754,239.28	\$2,652,360.94	\$2,376,000.00	\$3,222,200.00	\$3,108,200.00	-4%
<b>Expenditures</b>						
Department: 906 General Debt Service Expenditure						
OTH - OTHER SERVICE CHARGES	\$62,710.00	\$70,000.00	\$71,500.00	\$71,500.00	\$73,000.00	2%
DS - DEBT SERVICE	\$1,150.00	\$500.00	\$500.00	\$1,500.00	\$1,500.00	0%
OTHF - OTHER FINANCING USES	\$3,119,532.97	\$3,057,806.30	\$3,116,040.00	\$3,149,200.00	\$3,053,700.00	-3%
Department Total: General Debt Service Expenditure	\$3,183,392.97	\$3,128,306.30	\$3,188,040.00	\$3,222,200.00	\$3,128,200.00	-3%
<b>Revenue Totals:</b>						
	\$2,754,239.28	\$2,652,360.94	\$2,376,000.00	\$3,222,200.00	\$3,128,200.00	-3%
<b>Expenditure Totals</b>						
	\$3,183,392.97	\$3,128,306.30	\$3,188,040.00	\$3,222,200.00	\$3,128,200.00	-3%
<b>Fund Total: GENERAL DEBT SERVICE FUND</b>	<b>(\$429,153.69)</b>	<b>(\$475,945.36)</b>	<b>(\$812,040.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>+++</b>
<b>Fund: 354 2000MTF BOND DEBT RETIREMENT</b>						
<b>Revenue</b>						
OTHFIN - OTHER FINANCING SOURCES	\$239,112.50	\$230,187.50	\$221,200.00	\$221,200.00	\$237,020.00	7%
Department Total: Revenue	\$239,112.50	\$230,187.50	\$221,200.00	\$221,200.00	\$237,020.00	7%
<b>Expenditures</b>						
Department: 914 2000MTF Bond Debt Ret Expend						
DS - DEBT SERVICE	\$239,112.50	\$230,187.50	\$221,200.00	\$221,200.00	\$237,020.00	7%
Department Total: 2000MTF Bond Debt Ret Expend	\$239,112.50	\$230,187.50	\$221,200.00	\$221,200.00	\$237,020.00	7%
<b>Revenue Totals:</b>						
	\$239,112.50	\$230,187.50	\$221,200.00	\$221,200.00	\$237,020.00	7%
<b>Expenditure Totals</b>						
	\$239,112.50	\$230,187.50	\$221,200.00	\$221,200.00	\$237,020.00	7%
<b>Fund Total: 2000MTF BOND DEBT RETIREMENT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>+++</b>

# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
<b>Fund: 301 GENERAL DEBT SERVICE FUND</b>						
<b>Revenue</b>						
Department: 000 Revenue						
<b>Fund: 355 PROP A BOND DEBT RETIREMENT</b>						
<b>Revenue</b>						
Department: 000 Revenue						
OTHFIN - OTHER FINANCING SOURCES	\$891,107.93	\$806,943.76	\$851,140.00	\$851,140.00	\$834,200.00	-2%
Department Total: Revenue	\$891,107.93	\$806,943.76	\$851,140.00	\$851,140.00	\$834,200.00	-2%
<b>Expenditures</b>						
Department: 915 Prop A Bond Ret Expenditure						
DS - DEBT SERVICE	\$891,107.93	\$525,580.98	\$851,140.00	\$851,140.00	\$834,200.00	-2%
Department Total: Prop A Bond Ret Expenditure	\$891,107.93	\$525,580.98	\$851,140.00	\$851,140.00	\$834,200.00	-2%
<b>Revenue Totals:</b>						
	\$891,107.93	\$806,943.76	\$851,140.00	\$851,140.00	\$834,200.00	-2%
<b>Expenditure Totals</b>						
	\$891,107.93	\$525,580.98	\$851,140.00	\$851,140.00	\$834,200.00	-2%
<b>Fund Total: PROP A BOND DEBT RETIREMENT</b>	\$0.00	\$281,362.78	\$0.00	\$0.00	\$0.00	+++
<b>Fund: 356 PROP B BOND DEBT RETIREMENT</b>						
<b>Revenue</b>						
Department: 000 Revenue						
OTHFIN - OTHER FINANCING SOURCES	\$1,464,632.53	\$1,480,288.78	\$1,507,100.00	\$1,539,960.00	\$1,472,700.00	-4%
Department Total: Revenue	\$1,464,632.53	\$1,480,288.78	\$1,507,100.00	\$1,539,960.00	\$1,472,700.00	-4%
<b>Expenditures</b>						
Department: 916 Prop B Bond Debt Ret Expenditure						
DS - DEBT SERVICE	\$1,464,632.53	\$1,431,050.29	\$1,507,100.00	\$1,539,960.00	\$1,472,700.00	-4%
Department Total: Prop B Bond Debt Ret Expenditure	\$1,464,632.53	\$1,431,050.29	\$1,507,100.00	\$1,539,960.00	\$1,472,700.00	-4%
<b>Revenue Totals:</b>						
	\$1,464,632.53	\$1,480,288.78	\$1,507,100.00	\$1,539,960.00	\$1,472,700.00	-4%
<b>Expenditure Totals</b>						
	\$1,464,632.53	\$1,431,050.29	\$1,507,100.00	\$1,539,960.00	\$1,472,700.00	-4%
<b>Fund Total: PROP B BOND DEBT RETIREMENT</b>	\$0.00	\$49,238.49	\$0.00	\$0.00	\$0.00	+++



# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
<b>Fund: 357 PROP C BOND DEBT RETIREMENT</b>						
<b>Revenue</b>						
Department: 000 Revenue						
OTHFIN - OTHER FINANCING SOURCES	\$763,792.51	\$770,573.76	\$757,800.00	\$758,100.00	\$746,800.00	-1%
Department Total: Revenue	\$763,792.51	\$770,573.76	\$757,800.00	\$758,100.00	\$746,800.00	-1%
<b>Expenditures</b>						
Department: 917 Prop C Bond Debt Ret Expenditure						
DS - DEBT SERVICE	\$763,792.51	\$397,768.07	\$757,800.00	\$758,100.00	\$746,800.00	-1%
Department Total: Prop C Bond Debt Ret Expenditure	\$763,792.51	\$397,768.07	\$757,800.00	\$758,100.00	\$746,800.00	-1%
<b>Revenue Totals:</b>	\$763,792.51	\$770,573.76	\$757,800.00	\$758,100.00	\$746,800.00	-1%
<b>Expenditure Totals</b>	\$763,792.51	\$397,768.07	\$757,800.00	\$758,100.00	\$746,800.00	-1%
<b>Fund Total: PROP C BOND DEBT RETIREMENT</b>	\$0.00	\$372,805.69	\$0.00	\$0.00	\$0.00	+++



2011/12  
Budget

## DEBT SUMMARY

### DEBT SERVICE

(Does not include debt serviced by **Enterprise Funds**)

Description of Debt	Debt Outstanding 6/30/2011	Principal	Interest	Total
North Arm Relief Drain	\$ 508,488	\$ 46,090	\$ 10,930	\$ 57,020
Proposal A - Streets	7,405,000	555,000	278,200	833,200
Proposal B - Public Safety	10,945,000	1,060,000	411,600	1,471,600
Proposal C - Recreation Facilities	5,895,000	520,000	226,500	746,500
George W. Kuhn Drain	2,344,555	155,080	63,430	218,510
MTF - Rochester Road	675,000	200,000	36,720	236,720
<b>Total Debt Service</b>	<b>\$27,773,043</b>	<b>\$2,536,170</b>	<b>\$1,027,380</b>	<b>\$3,563,550</b>

### CAPITAL PROJECTS FUND AND TAX-SUPPORTED DEBT SERVICE

General Debt Debt Service	2007/08 Actual	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Budget
MTF Rochester Road	\$ 247,862	\$ 239,112	\$ 229,912	\$ 220,900	\$ 236,720
Proposal A - Streets	836,281	891,108	806,670	850,140	833,200
Proposal B - Public Safety	1,383,433	1,464,633	1,479,490	1,538,960	1,471,600
Proposal C - Rec. Facilities	755,755	763,793	770,300	757,500	746,500
<b>Total General Debt</b>	<b>\$3,223,331</b>	<b>\$3,358,646</b>	<b>\$3,286,372</b>	<b>\$3,367,500</b>	<b>\$3,288,020</b>

Capital Projects Debt Service	2007/08 Actual	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Budget
George W. Kuhn Drain	\$ 204,771	\$207,375	\$217,845	\$ 219,050	\$ 218,510
North Arm Relief Drain	57,050	57,016	57,038	57,040	57,020
<b>Total Capital Projects Debt</b>	<b>\$ 261,821</b>	<b>\$ 264,391</b>	<b>\$ 274,883</b>	<b>\$ 276,090</b>	<b>\$ 275,530</b>



**2011/12  
Budget**

**SCHEDULE OF  
PRINCIPAL AND INTEREST**

**GENERAL FUND DEBT**

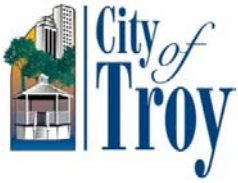
Fiscal Year	MTF Roads	Proposal A Streets	Proposal B	Proposal C	Interest	Total
			Public Safety	Recreation Facilities		
2012	200,000	555,000	1,060,000	520,000	952,949	3,287,949
2013	225,000	625,000	1,035,000	535,000	878,824	3,298,824
2014	250,000	645,000	1,025,000	560,000	784,894	3,264,894
2015	-	740,000	1,025,000	590,000	681,551	3,036,551
2016	-	730,000	1,130,000	580,000	587,413	3,027,413
2017	-	745,000	1,150,000	595,000	484,725	2,974,725
2018	-	760,000	1,060,000	595,000	387,050	2,802,050
2019	-	825,000	1,155,000	615,000	280,825	2,875,825
2020	-	840,000	1,150,000	640,000	164,025	2,794,025
2021	-	940,000	1,155,000	665,000	52,575	2,812,575
<b>Total</b>	<b>\$675,000</b>	<b>\$7,405,000</b>	<b>\$10,945,000</b>	<b>\$5,895,000</b>	<b>\$5,254,831</b>	<b>\$30,174,831</b>

**CAPITAL PROJECTS FUNDS**

Fiscal Year	George W. Kuhn Drain	North Arm Relief Drain	Interest	Total
2012	155,077	46,090	74,350	\$275,517
2013	159,684	47,092	69,068	\$275,844
2014	163,652	48,094	63,663	\$275,409
2015	167,752	49,430	58,123	\$275,305
2016	172,618	50,098	52,452	\$275,168
2017	177,354	51,434	46,617	\$275,405
2018	180,833	52,436	40,617	\$273,886
2019	186,187	53,772	34,461	\$274,420
2020	191,051	55,108	28,160	\$274,319
2021	196,045	54,934	21,675	\$272,654
2022	201,424	-	15,667	\$217,091
2023	164,082	-	10,068	\$174,150
2024	166,840	-	5,752	\$172,592
2025	16,112	-	1,320	\$17,432
2026	16,480	-	959	\$17,439
2027	14,552	-	590	\$15,142
2028	14,812	-	249	\$15,061
<b>Total</b>	<b>\$2,344,555</b>	<b>\$508,488</b>	<b>\$523,791</b>	<b>\$3,376,834</b>

**ENTERPRISE FUNDS**

Fiscal Year	MBA Golf Course	Interest		Total
2012	400,000	485,446	\$	885,446
2013	400,000	468,597	\$	868,597
2014	400,000	451,247	\$	851,247
2015	450,000	431,248	\$	881,248
2016	500,000	408,998	\$	908,998
2017	500,000	386,748	\$	886,748
2018	500,000	364,248	\$	864,248
2019	600,000	339,123	\$	939,123
2020	600,000	310,999	\$	910,999
2021	600,000	282,124	\$	882,124
2022	600,000	252,500	\$	852,500
2023	700,000	220,000	\$	920,000
2024	700,000	185,000	\$	885,000
2025	800,000	147,500	\$	947,500
2026	800,000	107,500	\$	907,500
2027	850,000	66,250	\$	916,250
2028	900,000	22,500	\$	922,500
<b>Total</b>	<b>\$ 10,300,000</b>	<b>\$ 4,930,028</b>	<b>\$</b>	<b>\$ 15,230,028</b>

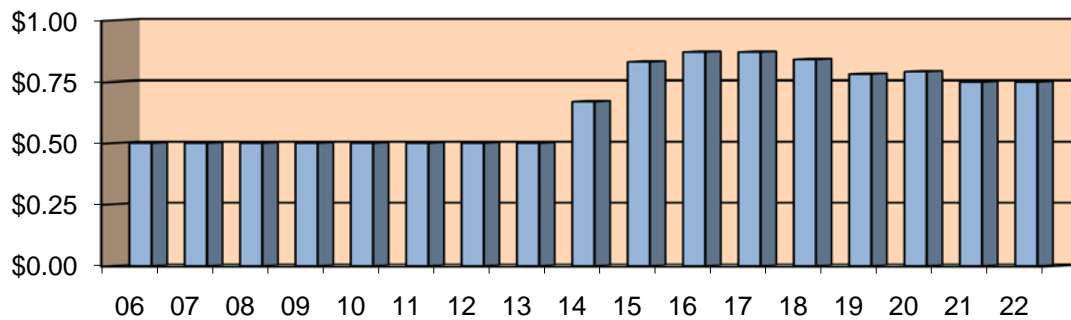


**2011/12  
Budget**

**ALL FUNDS  
SCHEDULE OF PRINCIPAL AND INTEREST**

<b>Fiscal Year</b>	<b>General Debt Fund</b>	<b>Capital Projects Fund</b>	<b>MBA Golf Course Fund</b>	<b>Total</b>
2011/12	3,287,949	275,517	885,446	\$4,448,912
2012/13	3,298,824	275,844	868,597	\$4,443,265
2013/14	3,264,894	275,409	851,247	\$4,391,550
2014/15	3,036,551	275,305	881,248	\$4,193,104
2015/16	3,027,413	275,168	908,998	\$4,211,579
2016/17	2,974,725	275,405	886,748	\$4,136,878
2017/18	2,802,050	273,886	864,248	\$3,940,184
2018/19	2,875,825	274,420	939,123	\$4,089,368
2019/20	2,794,025	274,319	910,999	\$3,979,343
2020/21	2,812,575	272,654	882,124	\$3,967,353
2021/22	-	217,091	852,500	\$1,069,591
2022/23	-	174,150	920,000	\$1,094,150
2023/24	-	172,592	885,000	\$1,057,592
2024/25	-	17,432	947,500	\$964,932
2025/26	-	17,439	907,500	\$924,939
2026/27	-	15,142	916,250	\$931,392
2027/28	-	15,061	922,500	\$937,561
<b>Total</b>	<b>\$30,174,831</b>	<b>\$3,376,834</b>	<b>\$15,230,028</b>	<b>\$48,781,693</b>

**Projected Millage Rate Requirements  
General Debt Fund**



Bars represent estimated millage requirements as a result of bond issue Proposals A, B and C.



2011/12  
Budget

## CAPITAL PROJECTS FUND STATEMENT

### CAPITAL PROJECTS FUND

The City of Troy uses a Capital Projects Fund to account for development, improvement and repair of capital facilities and to purchase vehicles and equipment not financed by other funds. Receipt and disbursement of resources to be utilized for the construction or acquisition of Capital facilities, and performance of activities financed by governmental funds, is accounted for by Capital funds. Receipts for such purposes arise from Capital operating millage, the sale of general obligation bonds, grants from other governmental units, transfers from other funds or gifts from individuals or organizations.

The reason for creating a fund to account for Capital projects, vehicles and equipment is to provide a formal mechanism that enables administrators to ensure revenues dedicated to a certain purpose are used for that purpose and no other. This fund enables administrators to report to creditors and other grantors of Capital Projects Fund resources that their requirements regarding the use of the resources were met.

As with all governmental funds, the Capital Projects Fund concentrates on inflows and outflows of available, spendable resources. Therefore, the Capital Projects Fund uses the modified accrual basis of accounting.

The administrator of the Capital Projects Fund has the authority to continue expenditures within prescribed limits until a project is completed.

Following is a breakdown of the planned capital projects:

- ***\$10.8 Million - Buildings and Improvements***

- ✓ \$0.4 million - Public Works repairs
- ✓ \$0.1 million – Fire Hall Projects
- ✓ \$9.2 million - Transit Center

- ***\$0.5 Million - Equipment***

- ✓ \$0.1 million - Computer equipment and financial software
- ✓ \$0.2 million for Police in-car digital cameras

- ***\$1.1 Million - Apparatus Replacement***

- ✓ \$1.1 million - Fire Department replacement program

- ***\$10.6 Million - Public Works Construction***

- ✓ \$2.3 million - Drain improvements
- ✓ \$4.6 million - Major roads construction and improvements
- ✓ \$3.2 million - Local roads construction and improvements
- ✓ \$0.5 million - Sidewalk construction

- ***\$1.5 Million – Operating Transfer Out***

- ✓ \$1.5 million – Operating Transfer to General Fund



2011/12  
Budget

## CAPITAL FUND REVENUES

- **Taxes**

This source of revenue is derived by multiplying the capital projects millage rate by the taxable value of the city.

- **State grants**

This source of revenue is comprised of grants from the State of Michigan, to be used mainly for road construction projects.

- **Contributions – Local**

This source of revenue is comprised of County road funds.

- **Charges for Service**

Charges for service are made up of services rendered in conjunction with the City's sidewalk replacement program and concrete street maintenance.

- **Fines and Forfeitures**

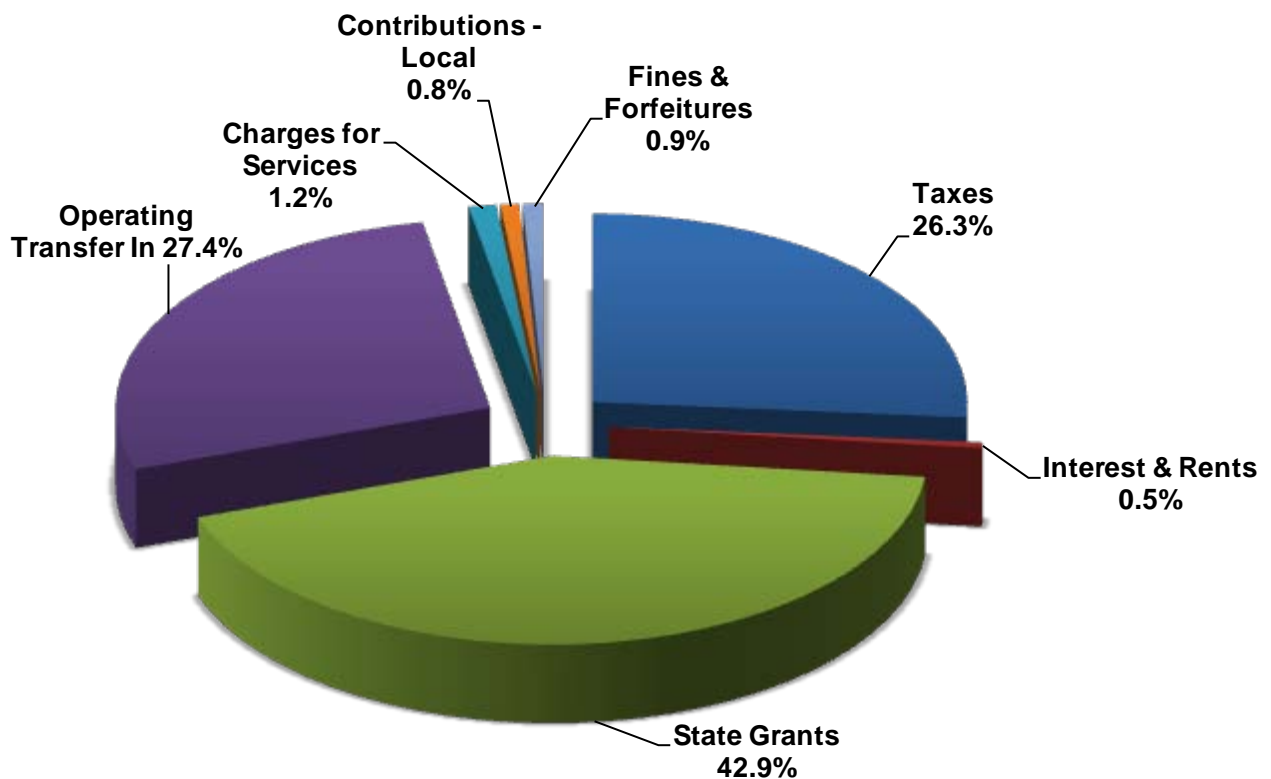
The use of drug forfeiture funds is restricted for certain Police Department capital purchases.

- **Interest and Rents**

Interest income generated from invested funds of the Capital Projects Fund and communication tower rental income are contained within this source of revenue.

- **Operating Transfers In**

This source of revenue contains operating transfers from the Major Street Fund for road construction, and re-appropriation of Fund Balance.





2011/12  
Budget

**CAPITAL EXPENDITURES  
MAJOR PROJECT DESCRIPTIONS**

**LAND IMPROVEMENTS**

- *Other General Government*

\$9,187,500 Transit Center

- *Public Works Administration*

✓ General Repairs \$ 350,000 Heating system, exhaust fans, fuel pumps, overhead doors, roof replacement and floor drain replacement

- *Fire* \$ 135,000 Fire Hall Security System Upgrade

**EQUIPMENT – GENERAL**

- *Police* \$ 150,000 MDC Replacement  
\$ 148,600 Security Upgrade

**EQUIPMENT – OFFICE**

- *Information Technology* \$ 84,430 Software Upgrade BS & A

**APPARATUS REPLACEMENT**

- *Fire* \$ 1,125,000 Reserve funding for fire apparatus replacement



**2011/12  
Budget**

**CAPITAL FUND  
REVENUES AND EXPENDITURES**

	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET
<b><u>REVENUE</u></b>				
TAXES	\$7,957,902	\$7,182,000	\$7,190,000	\$6,591,000
FEDERAL GRANTS	0	600,000	921,100	1,146,100
STATE GRANTS	3,055,711	1,043,000	9,787,500	9,587,500
CONTRIBUTIONS - LOCAL	0	300,500	200,000	200,000
CHARGES FOR SERVICES	571,390	473,000	272,000	288,000
FINES AND FORFEITURES	0	20,000	209,000	220,000
INTEREST & RENT	231,531	127,200	207,200	127,200
OTHER REVENUE	399,148	56,000	0	0
BOND PROCEEDS	61,816	0	0	0
OPERATING TRANSFERS IN	2,000,000	1,000,000	12,594,190	6,974,360
<b>TOTAL - REVENUE</b>	<b>\$14,277,498</b>	<b>\$10,801,700</b>	<b>\$31,380,990</b>	<b>\$25,134,160</b>
<b><u>EXPENDITURES</u></b>				
<b><u>CAPITAL</u></b>				
<b><u>479 MAJOR ROADS</u></b>				
7989 PUBLIC WORKS CONSTRUCTION	\$10,109,751	\$10,490,000	\$9,610,000	\$4,578,000
<b>TOTAL - 479 MAJOR ROADS</b>	<b>\$10,109,751</b>	<b>\$10,490,000</b>	<b>\$9,610,000</b>	<b>\$4,578,000</b>
<b>TOTAL - CAPITAL</b>	<b>\$10,109,751</b>	<b>\$10,490,000</b>	<b>\$9,610,000</b>	<b>\$4,578,000</b>
<b><u>COUNCIL/EXEC ADMINISTRATION</u></b>				
<b><u>748 COMMUNITY AFFAIRS</u></b>				
7978 GENERAL EQUIPMENT	\$0	\$60,000	\$100,000	\$50,000
<b>TOTAL - 748 COMMUNITY AFFAIRS</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$100,000</b>	<b>\$50,000</b>
<b>TOTAL - COUNCIL/EXEC ADMINISTRATION</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$100,000</b>	<b>\$50,000</b>
<b><u>DRAINS</u></b>				
<b><u>516 DRAINS</u></b>				
7989 PUBLIC WORKS CONSTRUCTION	\$146,272	\$300,000	\$315,000	\$2,335,000
7991 PRINCIPAL	191,351	196,590	196,590	201,170
7995 INTEREST	83,532	79,500	79,500	74,360
7998 OTHER FEES	18	20	50	50
<b>TOTAL - 516 DRAINS</b>	<b>\$421,173</b>	<b>\$576,110</b>	<b>\$591,140</b>	<b>\$2,610,580</b>
<b>TOTAL - DRAINS</b>	<b>\$421,173</b>	<b>\$576,110</b>	<b>\$591,140</b>	<b>\$2,610,580</b>
<b><u>ENGINEERING</u></b>				
<b><u>442 ENGINEERING</u></b>				
7978 GENERAL EQUIPMENT	\$17,453	\$0	\$0	\$0
<b>TOTAL - 442 ENGINEERING</b>	<b>\$17,453</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL - ENGINEERING</b>	<b>\$17,453</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>





**2011/12  
Budget**

**CAPITAL FUND  
REVENUES AND EXPENDITURES**

	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET
<b>FIRE</b>				
<b><u>337 FIRE ADMINISTRATION</u></b>				
7978 GENERAL EQUIPMENT	\$36,033	\$19,000	\$19,000	\$0
<b>TOTAL - 337 FIRE ADMINISTRATION</b>	<b>\$36,033</b>	<b>\$19,000</b>	<b>\$19,000</b>	<b>\$0</b>
<b><u>338 FIRE OPERATIONS</u></b>				
7980 OFFICE EQUIPMENT	\$0	\$25,000	\$25,000	\$5,000
7981 VEHICLES	2,530	0	0	0
7984 APPARATUS REPLACEMENT	992,934	12,000	600,000	1,125,000
<b>TOTAL - 338 FIRE OPERATIONS</b>	<b>\$995,464</b>	<b>\$37,000</b>	<b>\$625,000</b>	<b>\$1,130,000</b>
<b><u>344 FIRE HALLS</u></b>				
7975 BUILDINGS AND IMPROVEMENTS	\$51,293	\$47,500	\$47,500	\$135,000
<b>TOTAL - 344 FIRE HALLS</b>	<b>\$51,293</b>	<b>\$47,500</b>	<b>\$47,500</b>	<b>\$135,000</b>
<b>TOTAL - FIRE</b>	<b>\$1,082,790</b>	<b>\$103,500</b>	<b>\$691,500</b>	<b>\$1,265,000</b>
<b>LIBRARY/MUSEUM</b>				
<b><u>790 LIBRARY</u></b>				
7975 BUILDINGS AND IMPROVEMENTS	\$62,406	\$0	\$0	\$0
7980 OFFICE EQUIPMENT	51,735	1,000	0	0
7982 BOOKS/MATERIALS	709,227	300,000	425,000	106,250
<b>TOTAL - 790 LIBRARY</b>	<b>\$823,367</b>	<b>\$301,000</b>	<b>\$425,000</b>	<b>\$106,250</b>
<b><u>804 MUSEUM BUILDINGS</u></b>				
7971 LAND	\$47,145	\$21,000	\$0	\$0
7975 BUILDINGS AND IMPROVEMENTS	0	50,000	75,000	50,000
<b>TOTAL - 804 MUSEUM BUILDINGS</b>	<b>\$47,145</b>	<b>\$71,000</b>	<b>\$75,000</b>	<b>\$50,000</b>
<b>TOTAL - LIBRARY/MUSEUM</b>	<b>\$870,512</b>	<b>\$372,000</b>	<b>\$500,000</b>	<b>\$50,000</b>
<b>OTHER GENERAL GOVERNMENT</b>				
<b><u>265 CITY HALL</u></b>				
7975 BUILDINGS AND IMPROVEMENTS	\$500,841	\$810,660	\$10,693,600	\$9,868,600
<b>TOTAL - 265 CITY HALL</b>	<b>\$500,841</b>	<b>\$810,660</b>	<b>\$10,693,600</b>	<b>\$9,868,600</b>
<b><u>277 DISTRICT COURT</u></b>				
7975 BUILDINGS AND IMPROVEMENTS	\$0	\$0	\$180,700	\$204,700
<b>TOTAL - 277 DISTRICT COURT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$180,700</b>	<b>\$204,700</b>
<b>TOTAL - OTHER GENERAL GOVERNMENT</b>	<b>\$500,841</b>	<b>\$810,660</b>	<b>\$10,874,300</b>	<b>\$10,073,300</b>
<b>PARKS AND RECREATION</b>				
<b><u>752 PARKS &amp; REC ADMINISTRATION</u></b>				
7974 LAND IMPROVEMENTS	\$0	\$0	\$1,950,000	\$0
7975 BUILDINGS AND IMPROVEMENTS	743	0	0	0
7978 GENERAL EQUIPMENT	14,168	0	0	0
<b>TOTAL - 752 PARKS &amp; REC ADMINISTRATION</b>	<b>\$14,911</b>	<b>\$0</b>	<b>\$1,950,000</b>	<b>\$0</b>



**2011/12  
Budget**

**CAPITAL FUND  
REVENUES AND EXPENDITURES**

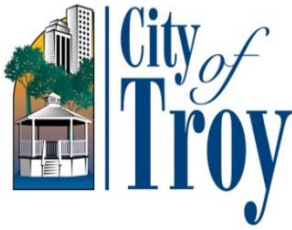
	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET
<b><u>755 COMMUNITY CENTER</u></b>				
7975 BUILDINGS AND IMPROVEMENTS	\$34,459	\$13,000	\$42,000	\$70,000
7978 GENERAL EQUIPMENT	14,181	0	0	0
<b>TOTAL - 755 COMMUNITY CENTER</b>	<b>\$48,640</b>	<b>\$13,000</b>	<b>\$42,000</b>	<b>\$70,000</b>
<b><u>756 MUNICIPAL GROUNDS</u></b>				
7974 LAND IMPROVEMENTS	\$0	\$0	\$1,113,000	\$0
<b>TOTAL - 756 MUNICIPAL GROUNDS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,113,000</b>	<b>\$0</b>
<b><u>770 PARK DEVELOPMENT</u></b>				
7974 LAND IMPROVEMENTS	\$85,305	\$213,640	\$908,640	\$69,000
<b>TOTAL - 770 PARK DEVELOPMENT</b>	<b>\$85,305</b>	<b>\$213,640</b>	<b>\$908,640</b>	<b>\$69,000</b>
<b>TOTAL - PARKS AND RECREATION</b>	<b>\$148,857</b>	<b>\$226,640</b>	<b>\$4,013,640</b>	<b>\$139,000</b>
<b>POLICE</b>				
<b><u>305 POLICE ADMINISTRATION</u></b>				
7975 BUILDINGS AND IMPROVEMENTS	\$33,015	\$52,000	\$130,000	\$148,600
7978 GENERAL EQUIPMENT	0	100,000	209,000	239,000
<b>TOTAL - 305 POLICE ADMINISTRATION</b>	<b>\$33,015</b>	<b>\$152,000</b>	<b>\$339,000</b>	<b>\$387,600</b>
<b><u>315 ROAD PATROL</u></b>				
7978 GENERAL EQUIPMENT	\$45,659	\$0	\$98,500	\$160,000
<b>TOTAL - 315 ROAD PATROL</b>	<b>\$45,659</b>	<b>\$0</b>	<b>\$98,500</b>	<b>\$160,000</b>
<b><u>325 COMMUNICATIONS SECTION</u></b>				
7980 OFFICE EQUIPMENT	\$59,022	\$90,000	\$165,000	\$20,000
<b>TOTAL - 325 COMMUNICATIONS SECTION</b>	<b>\$59,022</b>	<b>\$90,000</b>	<b>\$165,000</b>	<b>\$20,000</b>
<b>TOTAL - POLICE</b>	<b>\$137,696</b>	<b>\$242,000</b>	<b>\$602,500</b>	<b>\$567,600</b>
<b>STREETS</b>				
<b><u>448 STREET LIGHTING</u></b>				
7978 GENERAL EQUIPMENT	\$0	\$0	\$20,000	\$20,000
<b>TOTAL - 448 STREET LIGHTING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$20,000</b>
<b><u>464 PUBLIC WORKS ADMINISTRATION</u></b>				
7974 LAND IMPROVEMENTS	\$22,525	\$90,000	\$90,000	\$90,000
7975 BUILDINGS AND IMPROVEMENTS	11,339	195,700	547,000	350,000
7978 GENERAL EQUIPMENT	0	0	5,000	0
7980 OFFICE EQUIPMENT	0	0	15,000	0
<b>TOTAL - 464 PUBLIC WORKS ADMINISTRATION</b>	<b>\$33,864</b>	<b>\$285,700</b>	<b>\$657,000</b>	<b>\$440,000</b>
<b><u>499 LOCAL ROADS</u></b>				
7989 PUBLIC WORKS CONSTRUCTION	\$3,380,059	\$3,100,000	\$3,150,000	\$3,150,000
<b>TOTAL - 499 LOCAL ROADS</b>	<b>\$3,380,059</b>	<b>\$3,100,000</b>	<b>\$3,150,000</b>	<b>\$3,150,000</b>



**2011/12  
Budget**

**CAPITAL FUND  
REVENUES AND EXPENDITURES**

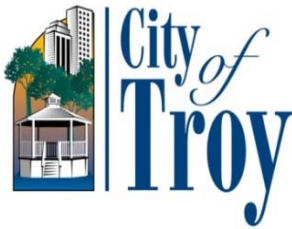
	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET
<b><u>513 SIDEWALKS</u></b>				
7989 PUBLIC WORKS CONSTRUCTION	\$570,209	\$500,000	\$500,000	\$500,000
<b>TOTAL - 513 SIDEWALKS</b>	<b>\$570,209</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>
<b>TOTAL - STREETS</b>	<b>\$3,984,132</b>	<b>\$3,885,700</b>	<b>\$4,327,000</b>	<b>\$4,110,000</b>
<b>TRANSFERS OUT</b>				
<b><u>228 INFORMATION TECHNOLOGY</u></b>				
OPERATING TRANSFERS OUT	\$120,211	\$66,910	\$70,910	\$84,430
<b>TOTAL - 228 INFORMATION TECHNOLOGY</b>	<b>\$120,211</b>	<b>\$66,910</b>	<b>\$70,910</b>	<b>\$84,430</b>
<b><u>265 CITY HALL</u></b>				
OPERATING TRANSFERS OUT	\$0	\$0	\$0	\$1,500,000
<b>TOTAL - 265 CITY HALL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,500,000</b>
<b>TOTAL - TRANSFERS OUT</b>	<b>\$120,211</b>	<b>\$66,910</b>	<b>\$70,910</b>	<b>\$1,584,430</b>
<b>TOTAL - EXPENDITURES</b>	<b>\$17,393,415</b>	<b>\$16,833,520</b>	<b>\$31,380,990</b>	<b>\$25,134,160</b>
<b>REVENUE OVER (UNDER) EXPENDITURES</b>	<b>(\$3,115,918)</b>	<b>(\$6,031,820)</b>	<b>\$0</b>	<b>\$0</b>



2011/12  
Budget

**CAPITAL EXPENDITURES  
CAPITAL PROJECTS FUND**

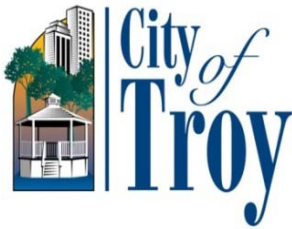
	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET
<u>7971 LAND</u>				
LIBRARY/MUSEUM				
804 MUSEUM BUILDINGS				
7971.010 ACQUISITION	\$47,145	\$21,000	\$0	\$0
<b>TOTAL - LIBRARY/MUSEUM</b>	<b>\$47,145</b>	<b>\$21,000</b>	<b>\$0</b>	<b>\$0</b>
<u>7974 LAND IMPROVEMENTS</u>				
PARKS AND RECREATION				
752 PARKS & REC ADMINISTRATION				
7974.145 PLANNING & PARK DESIGN	\$0	\$0	\$1,950,000	\$0
756 MUNICIPAL GROUNDS				
7974.090 CIVIC CENTER	\$0	\$0	\$1,113,000	\$0
<u>770 PARK DEVELOPMENT</u>				
7974.040 JAYCEE PARK	\$21,793	\$0	\$0	\$0
7974.080 OUTDOOR EDUCATION CENTER	0	40,000	75,000	0
7974.130 VARIOUS	45,226	5,000	665,000	0
7974.993025 SECTION 36 PATHWAYS	18,287	168,640	168,640	69,000
<b>TOTAL - 770 PARK DEVELOPMENT</b>	<b>\$85,305</b>	<b>\$213,640</b>	<b>\$908,640</b>	<b>\$69,000</b>
<b>TOTAL - PARKS AND RECREATION</b>	<b>\$85,305</b>	<b>\$213,640</b>	<b>\$3,971,640</b>	<b>\$69,000</b>
<u>STREETS</u>				
464 PUBLIC WORKS ADMINISTRATION				
7974.165 MUNICIPAL PARKING LOTS	\$22,525	\$90,000	\$90,000	\$90,000
<b>TOTAL - STREETS</b>	<b>\$22,525</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$90,000</b>
<b>TOTAL - 7974 LAND IMPROVEMENTS</b>	<b>\$107,831</b>	<b>\$303,640</b>	<b>\$4,061,640</b>	<b>\$159,000</b>
7975 BUILDINGS AND IMPROVEMENTS				
FIRE				
344 FIRE HALLS				
7975.055 FIRE STATION ONE	\$0	\$0	\$0	\$22,000
7975.060 STATION TWO	0	0	0	30,000
7975.065 STATION THREE	0	47,500	47,500	26,000
7975.070 STATION FOUR	0	0	0	21,000
7975.075 FIRE STATION FIVE	0	0	0	20,000
7975.080 STATION SIX	37,472	0	0	16,000
7975.085 FIRE-POLICE TRAINING CENTER	13,822	0	0	0
<b>TOTAL - 344 FIRE HALLS</b>	<b>\$51,293</b>	<b>\$47,500</b>	<b>\$47,500</b>	<b>\$135,000</b>



2011/12  
Budget

**CAPITAL EXPENDITURES  
CAPITAL PROJECTS FUND**

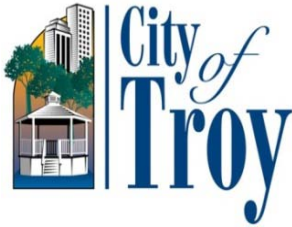
	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET
<b>LIBRARY/MUSEUM</b>				
<u>790 LIBRARY</u>				
7975.900 GENERAL REPAIRS	\$62,406	\$0	\$0	\$0
 804 MUSEUM BUILDINGS				
7975.900 GENERAL REPAIRS	\$0	\$50,000	\$75,000	\$50,000
<b>TOTAL - LIBRARY/MUSEUM</b>	<b>\$62,406</b>	<b>\$50,000</b>	<b>\$75,000</b>	<b>\$50,000</b>
 <b>OTHER GENERAL GOVERNMENT</b>				
<u>265 CITY HALL</u>				
7975.010 GARAGE/OFFICE RENOVATION	\$5,960	\$10,000	\$160,000	\$160,000
7975.025 EEBG WIND SPIRES	0	59,170	60,000	0
7975.030 EEBG LED LIGHTING	0	375,830	322,000	321,100
7975.035 TRANSPORTATION CENTER	380,601	200,000	9,387,500	9,187,500
7975.040 CITY HALL HVAC	114,280	660	0	0
7975.045 CITY HALL BOILER	0	165,000	225,000	0
7975.050 EMERGENCY REPAIRS	0	0	200,000	200,000
<b>TOTAL - 265 CITY HALL</b>	<b>\$500,841</b>	<b>\$810,660</b>	<b>\$10,354,500</b>	<b>\$9,868,600</b>
 <u>277 DISTRICT COURT</u>				
7975.145 RESERVE/COURT BLDG	\$0	\$0	\$180,700	\$204,700
<b>TOTAL - OTHER GENERAL GOVERNMENT</b>	<b>\$500,841</b>	<b>\$810,660</b>	<b>\$10,535,200</b>	<b>\$10,073,300</b>
 <b>PARKS AND RECREATION</b>				
<u>752 PARKS &amp; REC ADMINISTRATION</u>				
7975.010 GARAGE/OFFICE RENOVATION	\$743	\$0	\$0	\$0
 755 COMMUNITY CENTER				
7975.125 ANNEX RENOVATION	\$34,459	\$13,000	\$42,000	\$70,000
<b>TOTAL - PARKS AND RECREATION</b>	<b>\$35,202</b>	<b>\$13,000</b>	<b>\$42,000</b>	<b>\$70,000</b>
 <b>POLICE</b>				
<u>305 POLICE ADMINISTRATION</u>				
7975.010 GARAGE/OFFICE RENOVATION	\$33,015	\$52,000	\$130,000	\$148,600
<b>TOTAL - POLICE</b>	<b>\$33,015</b>	<b>\$52,000</b>	<b>\$130,000</b>	<b>\$148,600</b>



2011/12  
Budget

**CAPITAL EXPENDITURES  
CAPITAL PROJECTS FUND**

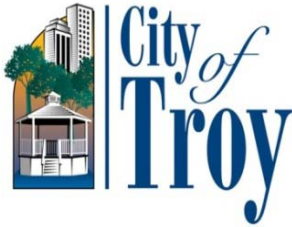
	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET
<b>STREETS</b>				
<u>464 PUBLIC WORKS ADMINISTRATION</u>				
7975.105 FUEL ISLAND-DPW	\$0	\$15,000	\$45,000	\$40,000
7975.120 ROOF REPLACEMENT	0	95,700	90,000	110,000
7975.900 GENERAL REPAIRS	11,339	85,000	751,100	200,000
<b>TOTAL - 464 PUBLIC WORKS ADMINISTRATION</b>	<b>\$11,339</b>	<b>\$195,700</b>	<b>\$886,100</b>	<b>\$350,000</b>
<b>TOTAL - STREETS</b>	<b>\$11,339</b>	<b>\$195,700</b>	<b>\$886,100</b>	<b>\$350,000</b>
<b>TOTAL - 7975 BUILDINGS AND IMPROVEMENTS</b>	<b>\$694,095</b>	<b>\$1,168,860</b>	<b>\$11,715,800</b>	<b>\$10,826,900</b>
<b>7978 GENERAL EQUIPMENT</b>				
<b>COUNCIL/EXEC ADMINISTRATION</b>				
<u>748 COMMUNITY AFFAIRS</u>				
7978.010 GENERAL	\$0	\$60,000	\$100,000	\$50,000
<b>TOTAL - COUNCIL/EXEC ADMINISTRATION</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$100,000</b>	<b>\$50,000</b>
<b>ENGINEERING</b>				
<u>442 ENGINEERING</u>				
7978.010 GENERAL	\$17,453	\$0	\$0	\$0
<b>TOTAL - ENGINEERING</b>	<b>\$17,453</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>FIRE</b>				
<u>337 FIRE ADMINISTRATION</u>				
7978.010 GENERAL	\$36,033	\$19,000	\$19,000	\$0
<b>TOTAL - FIRE</b>	<b>\$36,033</b>	<b>\$19,000</b>	<b>\$19,000</b>	<b>\$0</b>
<b>PARKS AND RECREATION</b>				
<u>752 PARKS &amp; REC ADMINISTRATION</u>				
7978.010 GENERAL	\$14,168	\$0	\$0	\$0
<u>755 COMMUNITY CENTER</u>				
7978.045 ANNEX EQUIPMENT	\$14,181	\$0	\$0	\$0
<b>TOTAL - PARKS AND RECREATION</b>	<b>\$28,349</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



2011/12  
Budget

**CAPITAL EXPENDITURES  
CAPITAL PROJECTS FUND**

	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET
POLICE				
<u>305 POLICE ADMINISTRATION</u>				
7978.046 FEDERAL DRUG FORFEITURE	\$0	\$0	\$0	\$239,000
7978.065 DRUG ENFORCEMENT	0	100,000	109,000	0
7978.066 STATE DRUG FORFEITURE	0	0	100,000	0
<b>TOTAL - 305 POLICE ADMINISTRATION</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$209,000</b>	<b>\$239,000</b>
<u>315 ROAD PATROL</u>				
7978.010 GENERAL	\$45,659	\$0	\$98,500	\$160,000
<b>TOTAL - POLICE</b>	<b>\$45,659</b>	<b>\$100,000</b>	<b>\$307,500</b>	<b>\$399,000</b>
STREETS				
<u>448 STREET LIGHTING</u>				
7978.010 GENERAL	\$0	\$0	\$20,000	\$20,000
<u>464 PUBLIC WORKS ADMINISTRATION</u>				
7978.010 GENERAL	\$0	\$0	\$5,000	\$0
<b>TOTAL - STREETS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$20,000</b>
<b>TOTAL - 7978 GENERAL EQUIPMENT</b>	<b>\$127,494</b>	<b>\$179,000</b>	<b>\$451,500</b>	<b>\$469,000</b>
7980 OFFICE EQUIPMENT				
FIRE				
<u>338 FIRE OPERATIONS</u>				
7980.020 COMPUTERS	\$0	\$25,000	\$25,000	\$5,000
<b>TOTAL - FIRE</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$5,000</b>
LIBRARY/MUSEUM				
<u>790 LIBRARY</u>				
7980.010 OFFICE EQUIPMENT AND FURNITURE	\$51,735	\$1,000	\$0	\$0
<b>TOTAL - LIBRARY/MUSEUM</b>	<b>\$51,735</b>	<b>\$1,000</b>	<b>\$0</b>	<b>\$0</b>
POLICE				
<u>325 COMMUNICATIONS SECTION</u>				
7980.030 COMPUTER SOFTWARE	\$8,549	\$80,000	\$165,000	\$20,000
7980.055 RADIO COMMUNICATIONS	50,473	10,000	0	0
<b>TOTAL - 325 COMMUNICATIONS SECTION</b>	<b>\$59,022</b>	<b>\$90,000</b>	<b>\$165,000</b>	<b>\$20,000</b>
<b>TOTAL - POLICE</b>	<b>\$59,022</b>	<b>\$90,000</b>	<b>\$165,000</b>	<b>\$20,000</b>

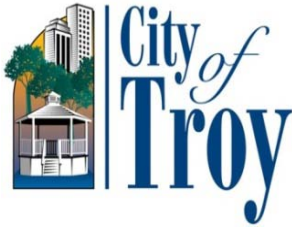


2011/12  
Budget

**CAPITAL EXPENDITURES  
CAPITAL PROJECTS FUND**

	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET
<b>STREETS</b>				
<u>464 PUBLIC WORKS ADMINISTRATION</u>				
7980.010 OFFICE EQUIPMENT AND FURNITURE	\$0	\$0	\$15,000	\$0
<b>TOTAL - STREETS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000</b>	<b>\$0</b>
<b>TOTAL - 7980 OFFICE EQUIPMENT</b>	<b>\$110,757</b>	<b>\$116,000</b>	<b>\$205,000</b>	<b>\$25,000</b>
<b>7981 VEHICLES</b>				
<b>FIRE</b>				
<u>338 FIRE OPERATIONS</u>				
7981 VEHICLES	\$2,530	\$0	\$0	\$0
<b>TOTAL - FIRE</b>	<b>\$2,530</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL - 7981 VEHICLES</b>	<b>\$2,530</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>7982 BOOKS/MATERIALS</b>				
<b>LIBRARY/MUSEUM</b>				
<u>790 LIBRARY</u>				
7982 BOOKS/MATERIALS	\$709,227	\$300,000	\$425,000	\$106,250
<b>TOTAL - LIBRARY/MUSEUM</b>	<b>\$709,227</b>	<b>\$300,000</b>	<b>\$425,000</b>	<b>\$106,250</b>
<b>TOTAL - 7982 BOOKS/MATERIALS</b>	<b>\$709,227</b>	<b>\$300,000</b>	<b>\$425,000</b>	<b>\$106,250</b>
<b>7984 APPARATUS REPLACEMENT</b>				
<b>FIRE</b>				
<u>338 FIRE OPERATIONS</u>				
7984 APPARATUS REPLACEMENT	\$992,934	\$12,000	\$600,000	\$1,125,000
<b>TOTAL - FIRE</b>	<b>\$992,934</b>	<b>\$12,000</b>	<b>\$600,000</b>	<b>\$1,125,000</b>
<b>TOTAL - 7984 APPARATUS REPLACEMENT</b>	<b>\$992,934</b>	<b>\$12,000</b>	<b>\$600,000</b>	<b>\$1,125,000</b>
<b>7989 PUBLIC WORKS CONSTRUCTION</b>				
<b>DRAINS</b>				
<u>516 DRAINS</u>				
7989.013024 STREAMBANK STABILIZATION	\$20,956	\$30,000	\$49,000	\$10,000
7989.073025 SECTION 4 WEIR STRUCTURE	4,216	40,000	26,000	0
7989.073035 AQUATIC CENTER POND	11,559	80,000	0	2,125,000
7989.1000 DRAINS AND RETENTION PONDS	109,542	150,000	240,000	200,000
<b>TOTAL - 516 DRAINS</b>	<b>\$146,272</b>	<b>\$300,000</b>	<b>\$315,000</b>	<b>\$2,335,000</b>
<b>TOTAL - DRAINS</b>	<b>\$146,272</b>	<b>\$300,000</b>	<b>\$315,000</b>	<b>\$2,335,000</b>

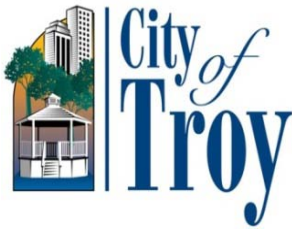




**2011/12  
Budget**

**CAPITAL EXPENDITURES  
CAPITAL PROJECTS FUND**

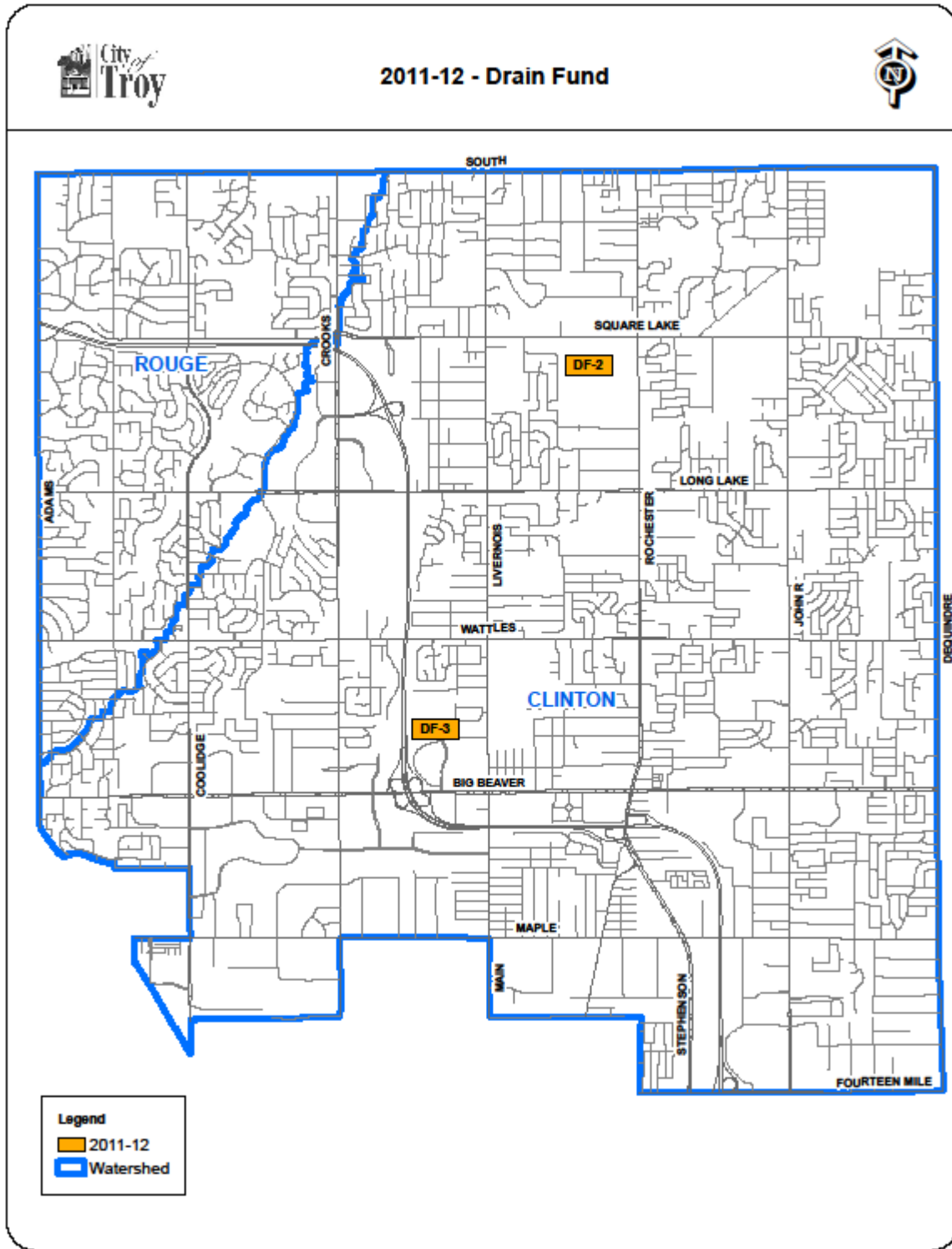
		2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET
<b>STREETS</b>					
<b>479 MAJOR ROADS</b>					
7989.001065	COOLIDGE LT STORAGE	\$10,070	\$0	\$0	\$0
7989.001075	CROOKS LT STORAGE AT KIRTS	5,429	0	0	0
7989.001085	WATTLES RIGHT TURN LANE AT FOR	336	0	0	0
7989.011035	ROCH/SOUTH BLVD RTL	0	0	0	0
7989.011055	BIG BEAVER FROM ROCH TO DEQUIN	420	0	0	0
7989.011065	WATTLES AT ROCHESTER	234,462	1,920,000	515,000	0
7989.022015	STEPHENSON FROM 14 MILE TO I-7	218,453	1,000	31,000	0
7989.022035	JOHN R FROM LONG LK - SQUARE L	593	30,000	69,000	40,000
7989.022045	JOHN R FROM SQ LAKE TO SOUTH B	135,980	550,000	564,000	20,000
7989.022055	LIVERNOS FROM LONG LK TO SQ L	2,465	0	100,000	200,000
7989.022065	ROCH FROM BARCLAY TO TRINWAY	6,922	150,000	613,000	550,000
7989.071015	LIVERNOS FROM MAPLE TO BIG BE	4,043	0	0	0
7989.071025	LIVERNOS, ELMWOOD-MAPLE	22,732	60,000	50,000	50,000
7989.071035	COOLIDGE AT GOLFVIEW	61,999	5,000	0	0
7989.071076	BIG BEAVER @ ROCH	2,494	0	0	0
7989.071086	LIVERNOS AT BIG BEAVER RT TUR	111,674	0	0	0
7989.071096	LIVERNOS FROM WATTLES RT TURN	165,153	16,000	0	0
7989.081026	I75 BRIDGE PROJECT	2,348	0	0	0
7989.091016	2009 TRI-PARTY PROGRAM	691,572	0	0	0
7989.200	CONCRETE CRACK SEALING	0	50,000	50,000	50,000
7989.300	CONCRETE PAVEMENT LEVELING	2,214,579	270,000	2,000,000	2,000,000
7989.500	CONCRETE SLAB REPLACEMENT	1,146,173	1,005,000	1,000,000	1,000,000
7989.8000	MAJOR ROAD CONSTRUCTION	0	0	50,000	50,000
7989.941086	CROOKS-SQ LK TO S BLVD	281,850	0	68,000	0
7989.942035	LONG LAKE FROM JOHN R TO DEQ	102	0	0	0
7989.992035	ROCHESTER FROM TORPEY-BARCLAY	4,789,903	5,440,000	3,150,000	0
7989.101015	COOLIDGE, MAPLE TO GOLFVIEW	0	580,000	750,000	0
7989.101025	ROCHESTER, CHOPIN TO LARCHWOOD	0	0	200,000	200,000
7989.101036	2010 TRI-PARTY CPR	0	413,000	400,000	0
7989.111016	2011 TRI-PARTY CPR	0	0	0	300,000
7989.111026	CROOKS, BANMOOR TO FOUNTAIN	0	0	0	118,000
<b>TOTAL - 479 MAJOR ROADS</b>		<b>\$10,109,751</b>	<b>\$10,490,000</b>	<b>\$9,610,000</b>	<b>\$4,578,000</b>
<b>499 LOCAL ROADS</b>					
7989.050	LOCAL ROADS	\$0	\$0	\$50,000	\$50,000
7989.062021	ECKFORD FROM ROCHESTER W SAD	87	0	0	0
7989.120	CRACK SEALING	0	100,000	100,000	100,000
7989.500	CONCRETE SLAB REPLACEMENT	3,379,972	3,000,000	3,000,000	3,000,000
<b>TOTAL - 499 LOCAL ROADS</b>		<b>\$3,380,059</b>	<b>\$3,100,000</b>	<b>\$3,150,000</b>	<b>\$3,150,000</b>



2011/12  
Budget

**CAPITAL EXPENDITURES  
CAPITAL PROJECTS FUND**

	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET
<u>513 SIDEWALKS</u>				
7989.650 NEW CONSTRUCTION	\$0	\$50,000	\$100,000	\$50,000
7989.700 REPLACEMENT PROGRAM	570,209	450,000	400,000	450,000
<b>TOTAL - 513 SIDEWALKS</b>	<b>\$570,209</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>
<b>TOTAL - STREETS</b>	<b>\$14,060,019</b>	<b>\$13,097,000</b>	<b>\$11,910,000</b>	<b>\$7,610,000</b>
<b>TOTAL - 7989 PUBLIC WORKS CONSTRUCTION</b>	<b>\$14,206,291</b>	<b>\$14,390,000</b>	<b>\$13,575,000</b>	<b>\$10,563,000</b>
DEBT				
DRAINS				
<u>516 DRAINS</u>				
7991 PRINCIPAL	\$191,351	\$196,590	\$196,590	\$201,170
7995 INTEREST	83,532	79,500	79,500	74,360
7998 OTHER FEES	18	20	50	50
<b>TOTAL - 516 DRAINS</b>	<b>\$274,901</b>	<b>\$276,110</b>	<b>\$276,140</b>	<b>\$275,580</b>
<b>TOTAL - DRAINS</b>	<b>\$274,901</b>	<b>\$276,110</b>	<b>\$276,140</b>	<b>\$275,580</b>
<b>TOTAL - DEBT</b>	<b>\$274,901</b>	<b>\$276,110</b>	<b>\$276,140</b>	<b>\$275,580</b>
OPERATING TRANSFERS OUT				
TRANSFERS OUT				
<u>228 INFORMATION TECHNOLOGY</u>				
8999.636 INFORMATION TECHNOLOGY	\$120,211	\$66,910	\$70,910	\$84,430
<u>265 CITY HALL</u>				
8999.101 TO GENERAL	\$0	\$0	\$0	\$1,500,000
<b>TOTAL - TRANSFERS OUT</b>	<b>\$120,211</b>	<b>\$66,910</b>	<b>\$70,910</b>	<b>\$1,584,430</b>
<b>TOTAL - OPERATING TRANSFERS OUT</b>	<b>\$120,211</b>	<b>\$66,910</b>	<b>\$70,910</b>	<b>\$1,584,430</b>
<b>TOTAL</b>	<b>\$17,393,415</b>	<b>\$16,833,520</b>	<b>\$31,380,990</b>	<b>\$25,134,160</b>





**2011/12  
Budget**

**DRAIN FUND**

**DRAINS 2011/12 BUDGET (401.447.516.7989)**

Map Number	Project Name	Total Project Cost	Total City Cost	Other Sources	10/11 Amended Budget	10/11 Expenditure to 06/30/10	10/11 Balance at 6/30/11	10/11 Re-Approp. to 11/12	New Approp. 11/12	Proposed 11/12 Budget	Comments
DF-2	Streambank Stabilization	1,500,000	1,500,000	0	49,000	30,000	19,000	10,000	0	10,000	Sylvan Glen Wetland Monitoring - 1 Yr. Remain + Design
	Section 4 Weir Structure	530,000	530,000	0	26,000	40,000	(14,000)	0	0	0	
DF-3	Aquatic Center Pond	2,125,000	1,300,000	825,000	0	80,000	(80,000)	0	2,125,000	2,125,000	Cleanout and Maintenance
DF-4	Drains & Retention	200,000	200,000	0	240,000	150,000	90,000	0	200,000	200,000	Pump&Fence Repl.; Drains Misc.; DPW Misc.
<b>TOTALS:</b>		<b>4,355,000</b>	<b>3,530,000</b>	<b>825,000</b>	<b>315,000</b>	<b>300,000</b>	<b>15,000</b>	<b>10,000</b>	<b>2,325,000</b>	<b>2,335,000</b>	
<b>PROPOSED 2011/12 minus 2010/11 BALANCE:</b>										<b>2,320,000</b>	



2011/12  
Budget

DRAIN FUND

The City of Troy is divided into two principal drainage areas or watersheds: the Rouge River Watershed and the Clinton River Watershed.

- ***Rouge River Watershed***

The Rouge River Watershed is located in the northwestern portion of the city and contains 6.1 square miles. This area drains to the Main Branch of the Rouge River, which enters Wayne County at Telegraph and 8 Mile Roads and ultimately outlets to the Detroit River.

- ***Clinton River Watershed***

The Clinton River Watershed encompasses the remaining 27.7 square miles of the city. This area drains to the Red Run Subwatershed of the Clinton River, which ultimately outlets to Lake St. Clair.

The Federal Environmental Protection Agency and the Michigan Department of Natural Resources and Environment (DNRE) have placed limitations on municipal storm water activities, known as Phase II Stormwater Regulations and the National Pollutant Discharge Elimination System (NPDES) permit.

These regulations state 6 minimum measures that municipalities must address:

1. Public education and outreach
2. Public participation and involvement
3. Illicit discharge detection and elimination
4. Construction site runoff control
5. Post-construction runoff control
6. Pollution prevention and good housekeeping

These measures are addressed through the Clinton River Red Run Subwatershed Management Plan; the Rouge River Main 1-2 Subwatershed Management Plan; the City's Stormwater Pollution Prevention Initiative; and the City's development standards and public works standard practices. Each fall the City must submit an annual report to the State summarizing all activities implemented that address these measures.

Projects in the Drain Fund are proposed annually to comply with these measures as well as projects that address drainage concerns; soil erosion; flooding; and regional drainage in accordance with the 1999 Master Storm Drainage Plan Update.

***DF-2. Stream Bank Stabilization (Sylvan Glen Wetland Monitoring)***

The stream bank stabilization project at Sylvan Glen was completed in 2007/08. The wetland mitigation areas that were created as part of this project require monitoring and reporting to the DNRE for a 5-year period including the 2011/12 budget. The wetland areas are mitigation areas for work done on the Section 4 weir project upstream of the golf course.

Budgeted funds include amounts for monitoring; reporting; and corrective actions if necessary.



2011/12  
Budget

DRAIN FUND

#### ***DF-3. Aquatic Center Pond***

The project area involves the Lane Drain running along Town Center and the detention basin adjacent to the Aquatic Center. The basin was constructed in the mid-1970's, as an inline detention basin on the County drain. Over time, the basin has filled in with sediment and the stream banks have eroded. Stormwater detention has been greatly reduced due to accumulation of sediment thereby reducing capacity during major storm events. The project provides for improvements to the basin's weir control structure, sediment removal and stream bank stabilization. Also included is the removal and replacement of the culverts crossing under Civic Center and Town Center.

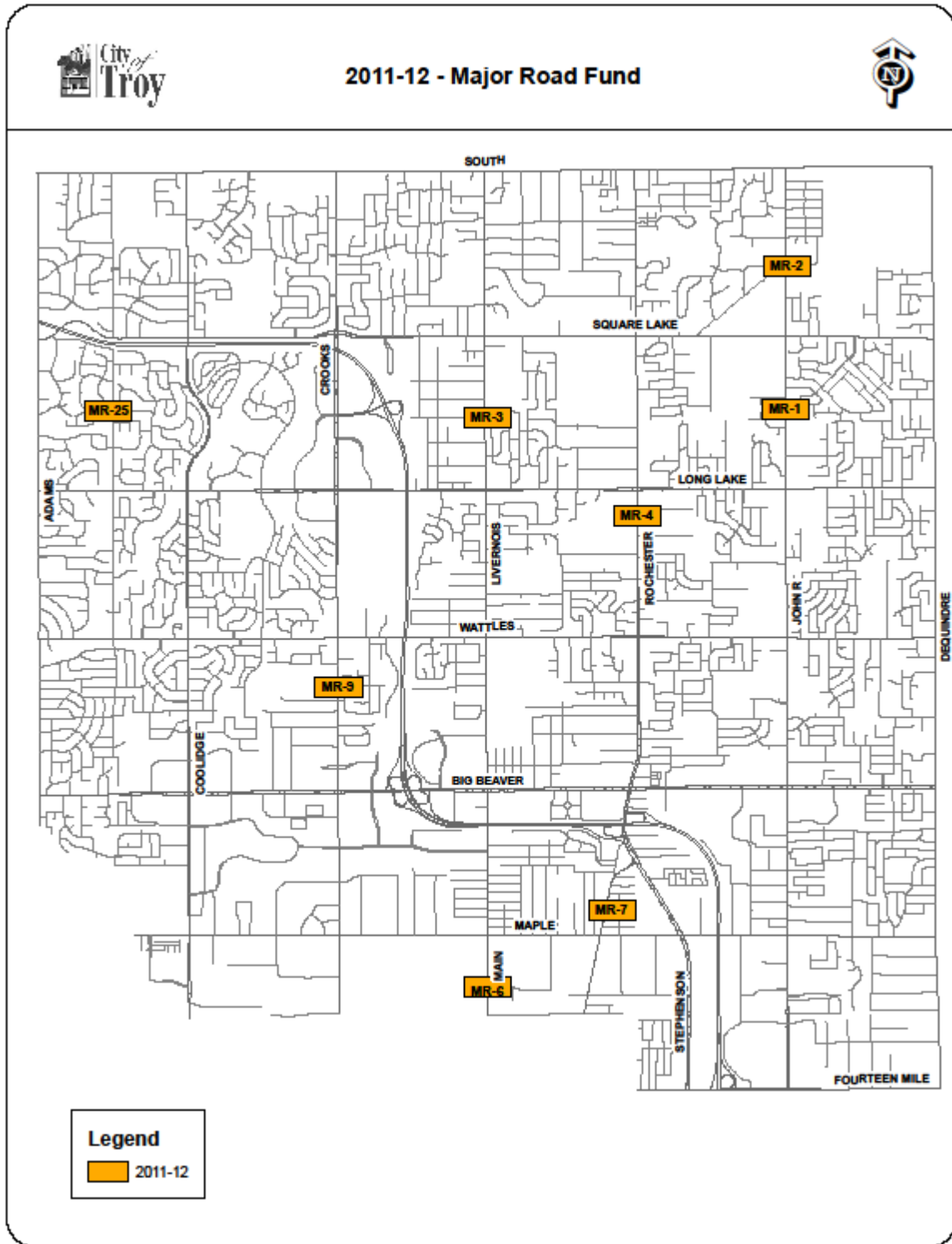
The project, as included in the proposed budget, is contingent upon the receipt of grant funds. The project has been submitted for several potential grant opportunities. Should the project not be selected for grant funding, a smaller scale project will be prepared and budgeted accordingly.

There will be City funds used in the project regardless of grant funding. Grant funding will allow a reduction in the City share of the project and also a more comprehensive project. Operation and maintenance costs will be reduced by \$1,500 per year.

#### ***DF-4. Drains and Retention***

This is an annual budget amount for capital projects associated with Drains and/or Retention/Retention basins that are otherwise not specifically assigned a project number and are not specifically noted in the capital improvement plan. Larger projects are assigned project numbers and are budgeted as separate line items within the Drain Fund.

The budget amount is established annually based on anticipated needs and is on-going. This project will be paid for entirely by City funds. Operation and maintenance costs are not expected to be impacted.





**2011/12  
Budget**

**MAJOR ROADS FUND**

**MAJOR ROADS 2011/12 BUDGET (401.447.479.7989)**

Map Number	Project Name	Total Project Cost	Total City Cost	Other Sources	10/11 Amended Budget	10/11 Expenditure to 6/30/11	10/11 Balance at 6/30/11	10/11 Re-Approp. 11/12	New Approp. 11/12	Proposed 11/12 Budget	Comments
	Wattles, East & West of Rochester	2,225,000	625,000	1,600,000	0	1,400,000	(1,400,000)	0	0	0	ROW; \$1,600k 06-STP
	Wattles, East & West of Rochester	2,700,000	1,189,000	1,511,000	515,000	520,000	(5,000)	0	0	0	CON; \$1,888k 10-STP; \$170k FF 10-11
	Stephenson, 14 Mile to I75	4,416,000	433,000	3,983,000	31,000	1,000	30,000	0	0	0	CON; \$3,318k 10-STP
MR-1	John R, Long Lake to Square Lake	625,000	225,000	400,000	69,000	30,000	39,000	0	40,000	40,000	ROW; \$400k 05-C
MR-2	John R, Square Lake to South Blvd.	2,000,000	1,800,000	200,000	564,000	550,000	14,000	0	20,000	20,000	ROW;\$800k 05-C
MR-3	Livernois, Long Lake to Square Lake	550,000	330,000	220,000	100,000	0	100,000	0	200,000	200,000	PE; \$146k 02-C; EA w/ RCOC
MR-4	Rochester, Barclay to Trinway	575,000	115,000	460,000	75,000	100,000	(25,000)	0	50,000	50,000	PE; \$460k 02-C
	Rochester, Barclay to Trinway	4,000,000	800,000	3,200,000	538,000	50,000	488,000	0	500,000	500,000	ROW; \$3,200k 07-C; \$400k FF 11-12
MR-6	Livernois (Main St.), Elmwood to Maple	4,182,000	400,000	3,782,000	50,000	60,000	(10,000)	0	50,000	50,000	CLAWSON - Main St. - LJT
	Coolidge at Golfview	240,000	0	240,000	0	5,000	(5,000)	0	0	0	TS - \$96k CMAQ 08
	Livernois at Wattles RTL	260,000	176,000	84,000	0	16,000	(16,000)	0	0	0	\$84k CMAQ 08
	Coolidge, Maple to Golfview	750,000	750,000	0	750,000	580,000	170,000	0	0	0	Mill & Overlay
MR-7	Rochester, Chopin to Larchwood	200,000	200,000	0	200,000	0	200,000	0	200,000	200,000	Mill & Overlay
	2010 Tri-Party CPR	400,000	100,000	300,000	400,000	413,000	(13,000)	0	0	0	\$300k TP 10-11
MR-8	2011 Tri-Party CPR	300,000	100,000	200,000	0	0	0	0	300,000	300,000	\$200k TP 11-12
MR-9	Crooks, Banmoor to Fountain	1,184,000	118,000	1,066,000	0	0	0	0	118,000	118,000	CON; \$947k 3R





**2011/12  
Budget**

**MAJOR ROADS FUND**

**MAJOR ROADS 2011/12 BUDGET (401.447.479.7989)**

Map Number	Project Name	Total Project Cost	Total City Cost	Other Sources	10/11 Amended Budget	10/11 Expenditure to 6/30/11	10/11 Balance at 6/30/11	10/11 Re-Approp. 11/12	New Approp. 11/12	Proposed 11/12 Budget	Comments
	Crooks, Square Lake to Auburn	16,400,000	900,000	15,500,000	68,000	0	68,000	0	0	0	CON; \$13,232k 06-C
	Rochester, Torpey to Barclay	6,400,000	1,280,000	5,120,000	650,000	3,100,000	(2,450,000)	0	0	0	ROW; \$5,120k 06-STP
	Rochester, Torpey to Barclay	12,186,000	2,500,000	9,686,000	2,500,000	2,340,000	160,000	0	0	0	CON; \$9,686k 09-C; \$673k FF 10-11
MR-23	Crack Sealing Program	50,000	50,000	0	50,000	50,000	0	0	50,000	50,000	By DPW
MR-24	Slab Replacement - Major Roads	1,000,000	1,000,000	0	1,000,000	1,005,000	(5,000)	0	1,000,000	1,000,000	By DPW
MR-25	Industrial Road Maintenance	2,000,000	2,000,000	0	2,000,000	270,000	1,730,000	0	2,000,000	2,000,000	Beach, Wattles to South Blvd.
MR-26	Major Road Construction	50,000	50,000	0	50,000	0	50,000	0	50,000	50,000	Contingency
<b>TOTALS:</b>		<b>62,693,000</b>	<b>15,141,000</b>	<b>47,552,000</b>	<b>9,610,000</b>	<b>10,490,000</b>	<b>(880,000)</b>	<b>0</b>	<b>4,578,000</b>	<b>4,578,000</b>	



2011/12  
Budget

MAJOR ROADS FUND

Major Roads carry the highest volumes and distribute traffic between the various residential, industrial and business districts of the city. They provide for traffic movements into, out of and through the city at moderately high speeds. The City of Troy is responsible for the maintenance of approximately 25 miles of city major mile roads. An additional 32 miles of roads are classified under ACT 51 as Major Roads but are nominally termed “Industrial Roads” by the city and are funded within the Major Road fund.

Approximately 43 miles of major roads within the city are under the jurisdiction of the Road Commission for Oakland County (RCOC).

Projects in the Major Road fund generally fall into two categories:

1. Reconstruction and Widening
2. Maintenance

Reconstruction and widening projects are budgeted when federal funds become available. Federal funds provide up to 80% of the cost of these improvements and are typically used for capacity or safety projects. These types of projects provide for improved traffic flow, safety for motorists and pedestrians as well as improvements in access to property. Most of these projects have three (3) distinct phases (design, right-of-way and construction) and are budgeted accordingly. In most cases, these projects take multiple years to complete.

Maintenance projects are generally funded entirely with city funds and as such are smaller scale projects. Funds budgeted annually for maintenance activities include concrete slab replacement, asphalt pavement overlays and crack sealing. All of these fixes provide for an improved road surface as well as an increased life cycle for the pavement. Maintenance activities are completed in the year that they are budgeted.

#### ***MR-1. John R Road, Long Lake Road to Square Lake Road (Reconstruction and Widening)***

This project will reconstruct and widen John R Road, between Long Lake Road and Square Lake Road from an existing 2-lane road to a new 5-lane concrete pavement. Included in the project are new traffic signals, concrete sidewalks and underground utilities.

Federal funds for the design and right-of-way phases have been obligated and are available. Construction is not funded at this time, but federal funds are anticipated in future years. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

2011/12 budgeted funds are for the completion of the right-of-way phase.

#### ***MR-2. John R Road, Square Lake Road to South Boulevard (Reconstruction and Widening)***

This project will reconstruct and widen John R Road, between Square Lake Road and South Boulevard from an existing 2-lane road to a new 5-lane concrete pavement. Included in the project are new traffic signals, concrete sidewalks and underground utilities.

Federal funds for the design and right-of-way phases have been obligated and are available. Construction is not funded at this time, but federal funds are anticipated in future years. Operation and



2011/12  
Budget

MAJOR ROADS FUND

maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

2011/12 budgeted funds are for the completion of the right-of-way phase.

***MR-3. Livernois Road, Long Lake Road to Square Lake Road (Reconstruction and Widening)***

This project will reconstruct and widen Livernois Road, between Long Lake Road and Square Lake Road from an existing 2-lane road to a new 5-lane concrete pavement. Included in the project are new traffic signals, concrete sidewalks and underground utilities.

Federal funds for the design phase have been obligated and are available. Federal funds for the right-of-way phase are anticipated in 2013/14. Construction is not funded at this time, but federal funds are anticipated in future years. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

2011/12 budgeted funds are for the local share of the Environmental Assessment which is shared between the RCOC, Rochester Hills and Troy.

***MR-4. Rochester Road, Barclay to Trinway (Reconstruction and Widening)***

This project will reconstruct and widen Rochester Road, between Barclay and Trinway from an existing 5-lane road to a new 6-lane concrete boulevard. Included in the project are new traffic signals, concrete sidewalks and underground utilities.

Federal funds for the design and right-of-way phases have been obligated and are available. Construction is not funded at this time, but federal funds are anticipated in future years. Operation and maintenance costs are expected to increase by \$8,600 per year due to additional lanes being constructed.

2011/12 budgeted funds are for the right-of-way phase, which will be ongoing for several years.

***MR-6. Livernois Road (Main Street) Reconstruction, Fourteen Mile Road to Maple Road***

This project is under the jurisdiction of the City of Clawson. Livernois has been reconstructed from just north of Fourteen Mile Road to Maple Road and is a new 5-lane concrete pavement. Included with the project were drainage improvements, traffic signal improvements, sidewalk with sidewalk ramp replacement and water main replacement.

Construction was completed in 2010. Federal funds for the construction phase were obligated in the amount of \$2,583,000. Local Jobs Today grant funds were made available to the project in the amount of \$531,000. Operation and maintenance costs will decrease by \$2,150 per year due to new pavement constructed (Troy portion approximately ¼ of section, Clawson maintains remainder).

2011/12 budgeted funds are for Troy's local share of the final contractor payments.



2011/12  
Budget

MAJOR ROADS FUND

***MR-7. Rochester Road, Chopin to Larchwood (Mill and Overlay)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed. Curbs will be replaced as needed, and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements.

This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of the pavement.

***MR-8. Tri-Party Concrete Pavement Replacement***

Tri-Party program funds are made available on an annual basis for projects on County roads within the city. Specific project locations are not delineated on the map as locations are determined annually dependent on road conditions. The City is responsible for 1/3 of the program amount while the Board of Road Commissioners for the County of Oakland and the Oakland County Board of Commissioners is responsible for the remaining 2/3.

***MR-9. Crooks Road, Banmoor to Fountain (Concrete Pavement Repair)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed. Curbs will be replaced as needed, and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements.

Federal funds are available in 2011. The local match will be split 50/50 between the Road Commission for Oakland County and the City of Troy. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

***MR-23. Major Roads (Crack Sealing Program)***

This work involves cleaning and sealing existing pavement joints to extend the life of the pavement. An annual allocation is budgeted to complete this work and is targeted at major roads. Locations are determined by the Department of Public Works and are not specifically delineated on the map.

This program is proposed to be funded at \$50,000 per year and is on-going. These projects will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease slightly.

***MR-24. Major Roads (Concrete Slab Replacement)***

This work involves removal and replacement of failed concrete pavement to repair and extend the life of the pavement. An annual allocation is budgeted to complete this work and is targeted at major roads. Locations are determined by the Department of Public Works and are not specifically delineated on the map.

2011/12 budgeted funds are proposed to be used for spot concrete slab replacements on Coolidge, Rochester and Square Lake Roads.



2011/12  
Budget

MAJOR ROADS FUND

***MR-24. Major Roads (Concrete Slab Replacement), continued***

These projects will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$8,600 per year per mile of concrete slabs replaced.

***MR-25. Industrial Road Maintenance***

Project locations are determined annually based on the City's Pavement Management System and field inspections. The locations are not specifically noted in the capital improvement plan. This work involves removal and replacement of failed concrete pavement and/or mill and overlay projects to repair and extend the life of the pavement. An annual allocation is budgeted to complete this work and is targeted at industrial roads in the city.

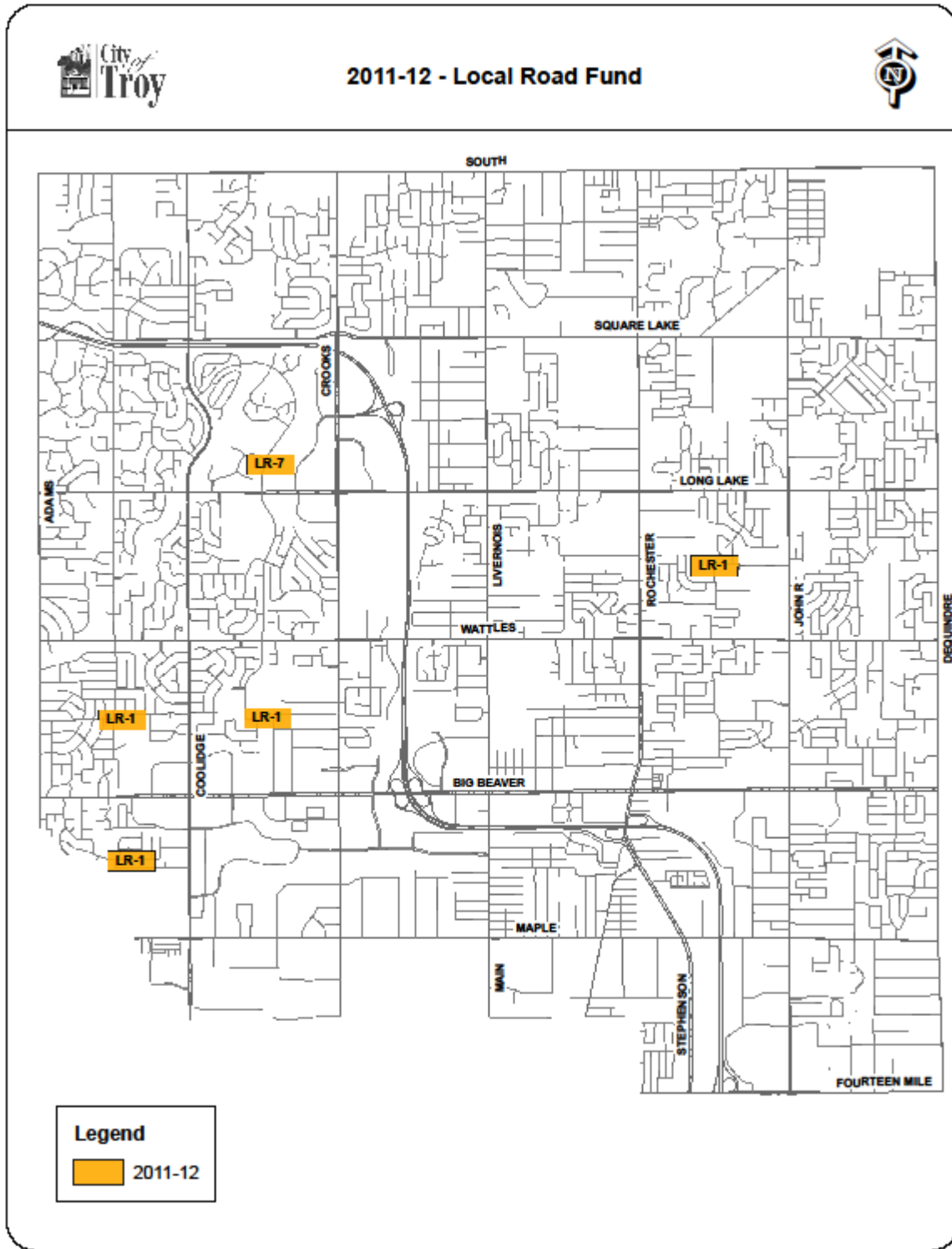
2011/12 budgeted funds are proposed to be used for the rehabilitation of Beach Road, from Wattles Road to South Boulevard.

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed. Curbs will be replaced as needed, and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$8,600 per year per mile.

***MR-26. Major Road Contingency***

An annual allocation is budgeted as a contingency to account for items that could not have otherwise been anticipated and are not specifically noted on the capital improvement plan. The budgeted amount varies annually and is paid for entirely by City funds. Operation and maintenance costs will not be impacted.





**2011/12  
Budget**

**LOCAL ROADS FUND**

**LOCAL ROADS 2011/12 BUDGET (401.447.499.7989)**

Map Number	Project Name	Total Project Cost	Total City Cost	Other Sources	10/11 Amended Budget	10/11 Expenditure to 6/30/11	10/11 Balance at 6/30/11	10/11 Re-Approp. to 11/12	New Approp. 11/12	Proposed 11/12 Budget	Comments
	Local Road Maintenance - Sec. 4, 5, 6 and 36	2,000,000	2,000,000	0	2,000,000	2,400,000	(400,000)	0	0	0	Concrete Slab Replacement by DPW
LR-1	Local Road Maintenance - Sec. 14, 19, 20 and 30	2,250,000	2,250,000	0	0	0	0	0	2,250,000	2,250,000	Concrete Slab Replacement by DPW
	Asphalt Pavement Overlay - North Adams Valley	1,000,000	1,000,000	0	1,000,000	600,000	400,000	0	0	0	Asphalt Overlay by Engineering
LR-7	Asphalt Pavement Overlay - Northfield Hills	750,000	750,000	0	0	0	0	0	750,000	750,000	Asphalt Overlay by Engineering
LR-13	Crack Sealing	100,000	100,000	0	100,000	100,000	0	0	100,000	100,000	By DPW
LR-14	Local Road Contingency	50,000	50,000	0	50,000	0	50,000	50,000	0	50,000	Contingency
<b>TOTALS:</b>		<b>6,150,000</b>	<b>6,150,000</b>	<b>0</b>	<b>3,150,000</b>	<b>3,100,000</b>	<b>50,000</b>	<b>50,000</b>	<b>3,100,000</b>	<b>3,150,000</b>	





2011/12  
Budget

LOCAL ROADS FUND

The City of Troy is responsible for the maintenance of approximately 265 miles of local roads. Approximately 246 miles of these are subdivision streets of concrete or asphalt. (Approximately 2/3 of subdivision streets are concrete with the remaining 1/3 being asphalt.) The City is also responsible for 5 miles of chip seal and 5 miles of gravel roads. The remaining 9 miles are nominally termed by the city as "Industrial Roads", such as Naughton, Wheaton and Piedmont, which are classified as local because they do not meet the definition of a Major Road under Act 51.

Public Act 499 of 2002 established a ten member State Transportation Asset Management Council (TAMC). The law also required that the TAMC set up a process for determining the condition of Michigan's highways and bridges. TAMC then develops a strategy, so the assets are maintained, preserved and improved in an efficient and cost-effective manner. TAMC adopted the Pavement Surface and Evaluation Rating (PASER) system as its road condition survey reporting tool. The TAMC initially developed the strategy for only federal-aid eligible roads and bridges but extended its strategy to all public roads in the State.

In order to prioritize road maintenance activities, the City is now using the PASER system. PASER is used statewide and is a "windshield" road rating system. PASER uses a 1 to 10 rating scale, with a value of 10 representing a new road and a value of 1 representing a failed road. Condition ratings are assigned by visually identifying the type and amount of defects along a road segment while driving. The PASER system translates these observations into a condition rating.

The TAMC established the following categories:

- PASER ratings of 8-10 require routine maintenance, such as street sweeping, shoulder grading or crack sealing
- PASER ratings of 5-7 require capital preventative maintenance, such as concrete slab replacements or asphalt overlays.
- PASER ratings of 1-4 require structural improvements, such as pulverizing or reconstruction that address the structural integrity of the road.

The City simplifies this system by grouping roads with a rating of 6 or higher as being in Good condition; 4 or 5 as Fair; and 3 or less as Poor. Currently 24% or 60 miles of local subdivision streets are rated a 5 or less.

Once PASER rating work is complete, analysis of the network is performed using Roadsoft Pavement Management software. This is available free to local agencies by the Center for Technology & Training (CTT) at Michigan Technological University. Roadsoft is used statewide by numerous road agencies including MDOT. Roadsoft uses the PASER condition ratings as a basis for the analysis. Specific maintenance procedures and the associated costs are established by the city based on city practice and experience. The software uses this data along with specific user defined information (such as budgetary limitations and timeframes) to generate an optimal mix of maintenance procedures and project future network conditions.

The Pavement Management system is augmented by field reviews because pavement conditions can deteriorate faster or slower than anticipated based on numerous factors including weather, traffic, pavement thickness and previous maintenance.

Once this information is analyzed, project areas are developed based on geographic locations. This provides for economies of scale for these types of repairs within a specific section or area of the city. Streets outside these sections are repaired on an as needed basis.

The annual budget amount for local road maintenance is \$3,000,000, with another \$100,000 annually for





2011/12  
Budget

LOCAL ROADS FUND

crack sealing. Local road maintenance typically involves concrete slab replacements or asphalt pavement overlays. Crack sealing locations vary and are not identified on the map. This work is a rolling operation with minimal startup and construction time in any one area.

Paving of a local road is initiated by the residents living on the road. Residents on gravel roads can initiate a Special Assessment District (SAD) where the cost to pave the road is split by the benefitting properties and the city. Once the road has been paved, future maintenance costs are traditionally borne by the City and paid for through the local road fund.

#### ***LR-1. Local Road Maintenance – Concrete Slab Replacement (Sections 14, 19, 20 and 30)***

These sections are targeted for concrete slab replacements. Concrete slab replacement removes and replaces spot sections of failed concrete pavement. The Department of Public Works (DPW) identifies specific locations within these sections and prepares bid documents for the work to be done by a contractor. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

#### ***LR-7. Asphalt Pavement Overlay (Northfield Hills Condominiums)***

The local roads in the Northfield Hills Condominiums will be milled (ground off) and replaced with 1.5" to 3" asphalt overlay. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

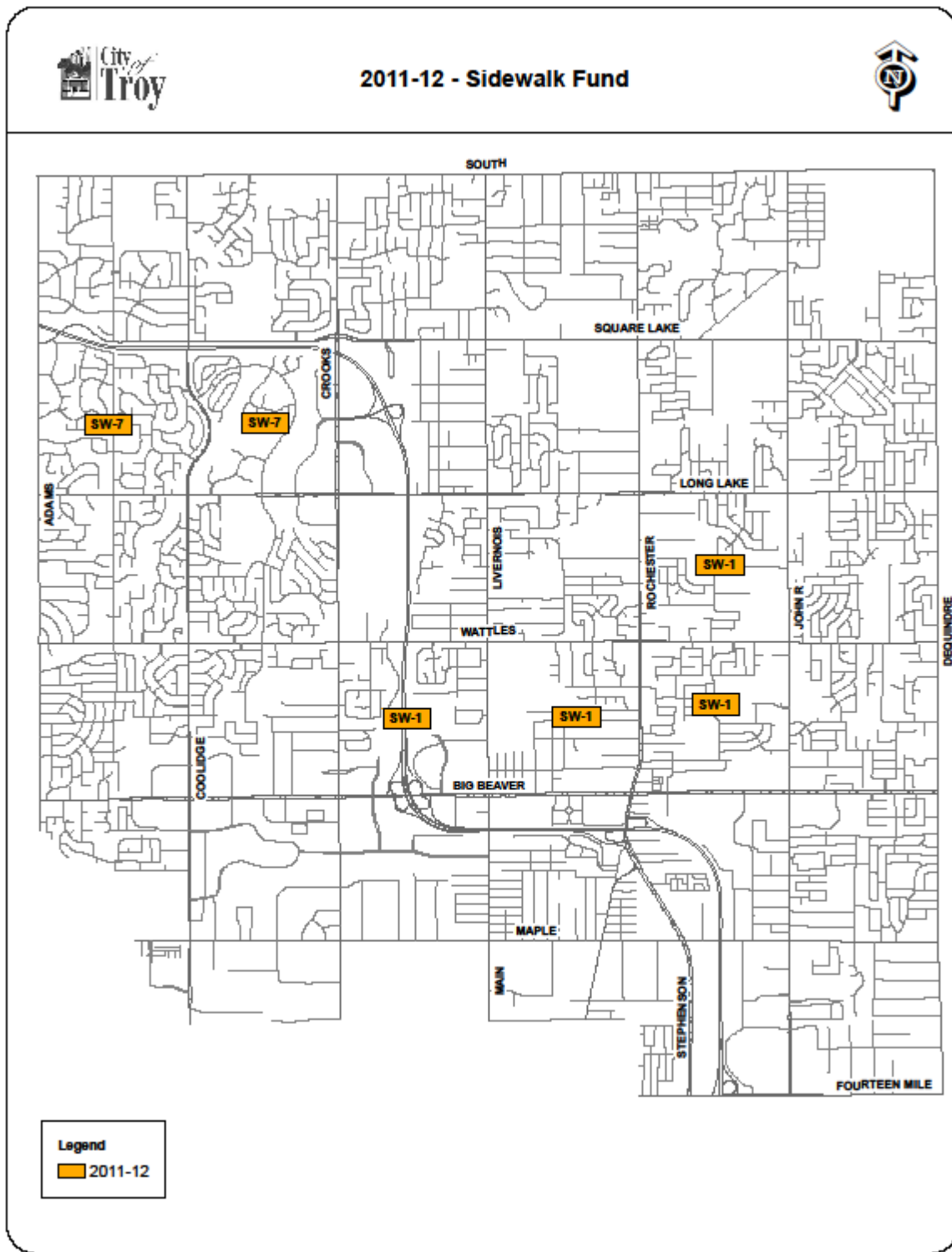
#### ***LR-13. Crack Sealing (City-wide)***

Funds are budgeted annually for crack sealing throughout the city. Project areas are identified by DPW during field reviews and are not specifically identified on the maps. These areas are compiled to create an annual crack sealing contract which is then put out for bid. The work is completed by a contractor.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

#### ***LR-14. Local Road Contingency***

An annual allocation is budgeted as a contingency to account for items that could not have otherwise been anticipated and are not specifically identified on the maps. The contingency amount also provides for the City's share of a Special Assessment District should a paving project develop during a given budget year. The budgeted amount varies annually. These projects will be paid for entirely by City funds. Operation and maintenance costs will not be impacted.





**2011/12  
Budget**

**SIDEWALK FUND**

**SIDEWALKS 2011/12 BUDGET (401.447.513.7989)**

Map Number	Project Name	Total Project Cost	Total City Cost	Other Sources	10/11 Amended Budget	10/11 Expenditure to 6/30/11	10/11 Balance at 6/30/11	10/11 Re-Approp. to 11/12	New Approp. 11/12	Proposed 11/12 Budget	Comments
	Residential - Section 22 and 23	300,000	300,000	0	300,000	350,000	(50,000)	0	0	0	DPW
SW-1	Residential - Section 14, 21, 22 and 23	350,000	350,000	0	0	0	0	0	350,000	350,000	DPW
	Major Roads - Section 4, 5 and 6	100,000	100,000	0	100,000	100,000	0	0	0	0	DPW
SW-7	Major Roads - Section 7 and 8	100,000	100,000	0	0	0	0	0	100,000	100,000	DPW
SW-13	New Construction	50,000	50,000	0	100,000	50,000	50,000	0	50,000	50,000	Annual Budget Amount
<b>TOTALS:</b>		<b>900,000</b>	<b>900,000</b>	<b>0</b>	<b>500,000</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>500,000</b>	
<b>PROPOSED 2011/12 minus 2010/11 BALANCE:</b>										<b>500,000</b>	



2011/12  
Budget

SIDEWALK FUND

The Department of Public Works (DPW) is responsible for the sidewalk replacement program. The City is divided into 6 areas for major road sidewalk replacements and 12 areas for residential sidewalk replacements. These areas are reviewed annually and a sidewalk replacement list is prepared. Not all sidewalks in any project area are replaced, only those sections of sidewalk that do not meet current requirements. Americans with Disabilities Act compliant facilities are also constructed with this program.

The sidewalk replacement program provides the property owner with the option of replacing the sidewalk themselves or having the replacement added to the City's list. The City hires a contractor to remove and replace sections of sidewalks and the residents are billed for the work.

The annual budget amount for the sidewalk fund is \$500,000. Approximately \$350,000 is used for residential sidewalk replacement; \$100,000 for major road sidewalk replacement; and \$50,000 for new construction. These funds are moved among these 3 placeholders in order to meet the annual needs of the sidewalk program.

#### ***SW-1. Residential Sidewalk Replacements (Sections 14, 21, 22 and 23)***

Construction is proposed for the 2011/12 budget. This project will be paid for entirely by City funds and reimbursed by property owners.

Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

#### ***SW-7. Major Road Sidewalk Replacements (Sections 7 and 8)***

Construction is proposed for the 2011/12 budget. This project will be paid for entirely by City funds and reimbursed by property owners.

Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

#### ***SW-13. New Construction (City-wide)***

Funds are budgeted annually for construction of new sidewalks. These funds are used for acquisition of easements and/or right-of-way for purposes of constructing new sidewalks and/or filling in gaps along major roads. This project will be paid for entirely by City funds.

Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.



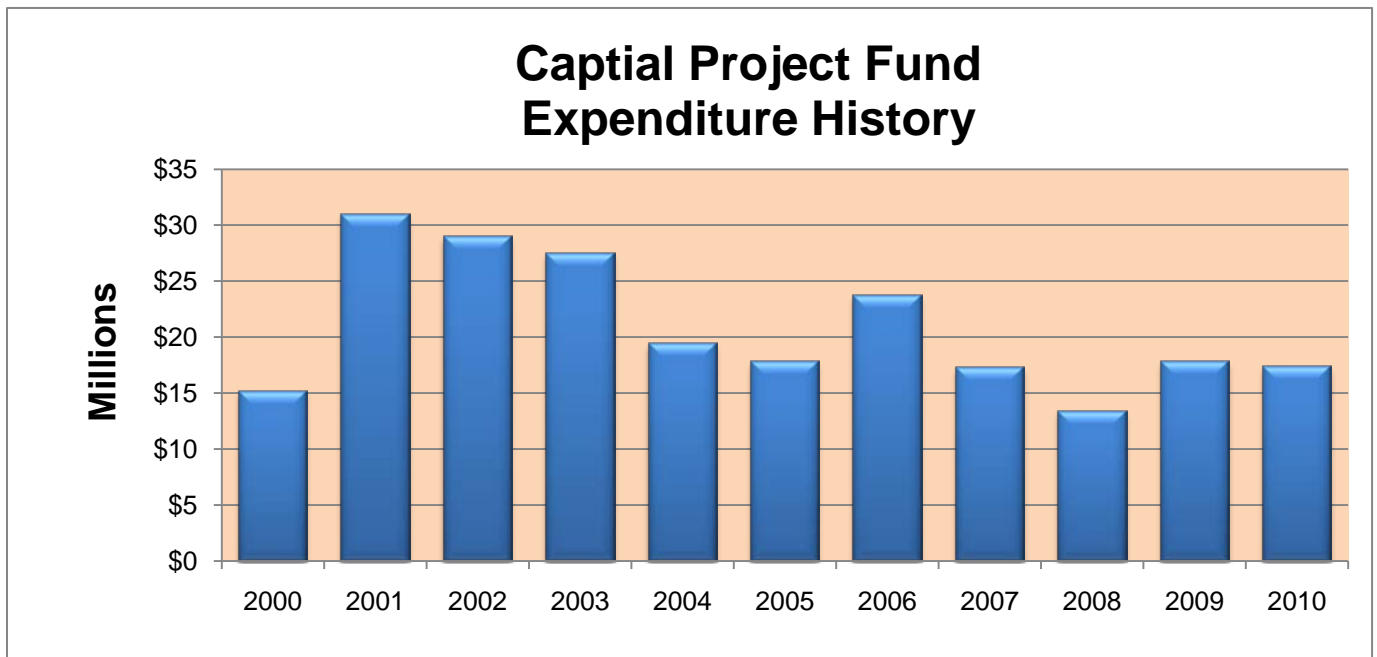
2011/12  
Budget

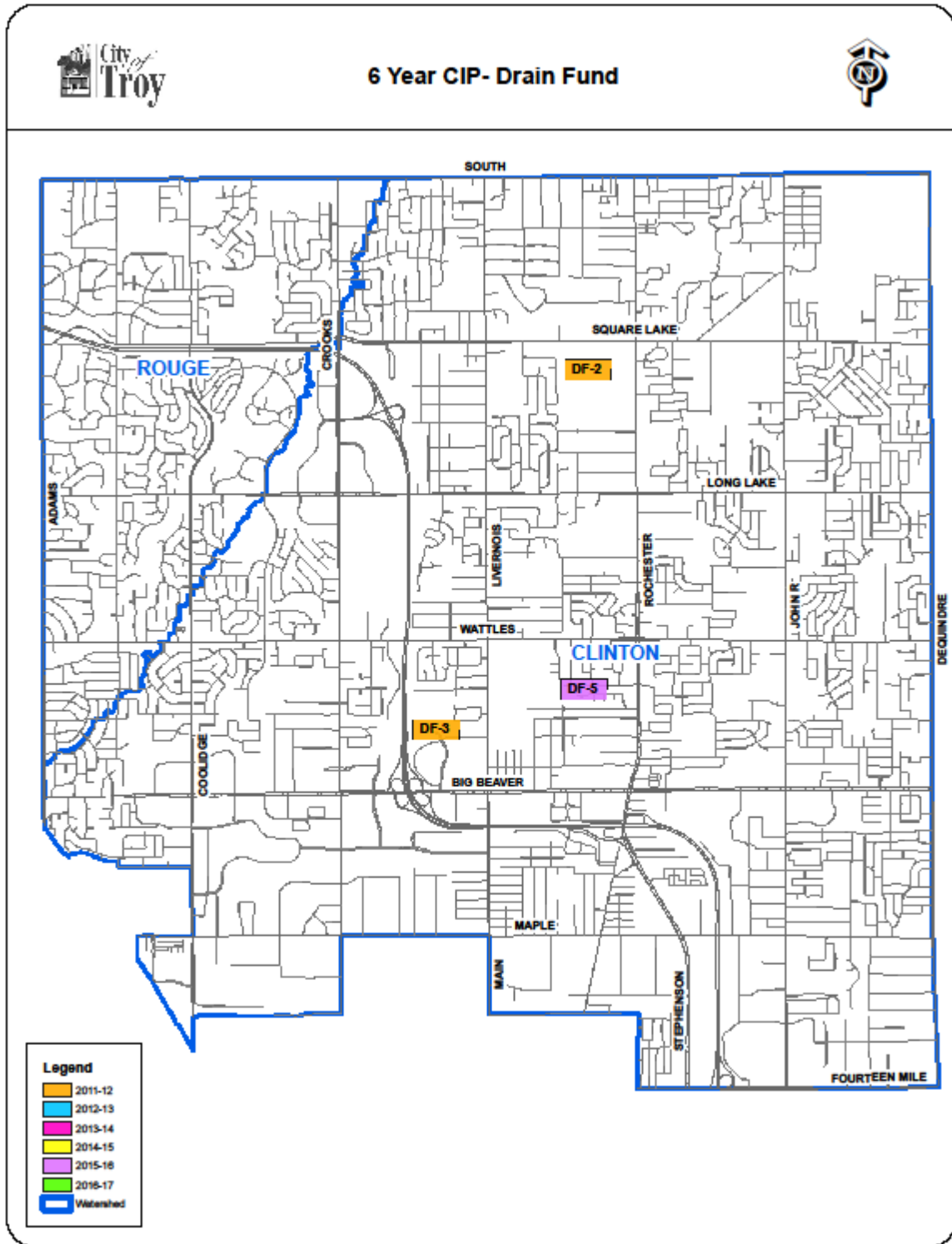
5-YEAR FUTURE PROJECTS

Category	Funding Sources	Estimated Cost
Major Roads	CP, G	\$21,659,000
Local Roads	CP, SA	14,950,000
Municipal Parking Lots	CP	500,000
Water Distribution System	W	27,150,000
Storm Drains	CP	2,050,000
Sanitary Sewer System	S	8,275,000
Sidewalks	CP	2,100,000
<b>Total</b>		<b>\$76,684,000</b>

#### Funding Sources Key

CP = Capital Projects Funds  
 G = Grants  
 S = Sewer Fund  
 W = Water Fund  
 SA = Special Assessments







**2011/12  
Budget**

**6-YEAR CAPITAL IMPROVEMENTS PLAN  
DRAIN FUND**

<b>6 Year CIP - Drains</b>										
Map Number	Project Name	Total Project Cost	Total City Cost	Proposed						Comments
				2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	
DF-2	Streambank Stabilization	410,000	410,000	10,000	0	0	400,000	0	0	Sylvan Glen - Wetland Monitoring - 1 Year - Future Project
DF-3	Aquatic Center Pond	2,175,000	1,300,000	2,125,000	50,000	0	0	0	0	Cleanout and Maintenance
DF-4	Drains & Retention	1,200,000	1,200,000	200,000	200,000	200,000	200,000	200,000	200,000	Pump & Fence Repl.; Drains Misc.; DPW Misc.
DF-5	Troywood, Rochester to West (1)	600,000	600,000	0	0	0	0	600,000	0	
<b>TOTALS:</b>		4,385,000	3,510,000	2,335,000	250,000	200,000	600,000	800,000	200,000	



2011/12  
Budget

**6-YEAR CAPITAL IMPROVEMENTS PLAN  
DRAIN FUND**

The City of Troy is divided into two principal drainage areas or watersheds: the Rouge River Watershed and the Clinton River Watershed.

- ***Rouge River Watershed***

The Rouge River Watershed is located in the northwestern portion of the city and contains 6.1 square miles. This area drains to the main branch of the Rouge River, which enters Wayne County at Telegraph and 8 Mile Road and ultimately outlets to the Detroit River.

- ***Clinton River Watershed***

The Clinton River Watershed encompasses the remaining 27.7 square miles of the city. This area drains to the Red Run sub-watershed of the Clinton River, which ultimately outlets to Lake St. Clair.

The Federal Environmental Protection Agency and the Michigan Department of Natural Resources and Environment (DNRE) have placed limitations on municipal storm water activities, known as Phase II Stormwater Regulations and the National Pollutant Discharge Elimination System permit.

These regulations state 6 minimum measures that municipalities must address:

1. Public education and outreach
2. Public participation and involvement
3. Illicit discharge detection and elimination
4. Construction site runoff control
5. Post-construction runoff control
6. Pollution prevention and good housekeeping

These measures are addressed through the Clinton River Red Run Sub-watershed Management Plan, the Rouge River Main 1-2 Sub-watershed Management Plan, the City's Stormwater Pollution Prevention Initiative, the City's Development Standards and the DPW's standard practices. Each fall the City must submit an annual report to the State summarizing all activities implemented that address these measures.

Projects in the Drain Fund are proposed annually to comply with these measures as well as projects that address drainage concerns; soil erosion; flooding; and regional drainage in accordance with the 1999 Master Storm Drainage Plan Update.

***DF-2. Stream Bank Stabilization (Sylvan Glen Wetland Monitoring)***

The stream bank stabilization project at Sylvan Glen was completed in 2007/08. The wetland mitigation areas that were created as part of this project require monitoring and reporting to the DNRE for a 5-year period including the 2011/12 budget. The wetland areas are mitigation areas for work done on the Section 4 weir project upstream of the golf course.

Budgeted funds include amounts for monitoring; reporting; and corrective actions if necessary.





2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
DRAIN FUND

The 2014/15 budget amount is for stream bank stabilization along the drain that runs behind Camp Ticonderoga. This project will be paid for entirely by City funds. Operation and maintenance costs will be reduced by \$1,500 per year due to stream bank stabilization.

#### ***DF-3. Aquatic Center Pond***

The project area involves the Lane Drain running along Town Center and the detention basin adjacent to the Aquatic Center. The basin was constructed in the mid-1970's, as an inline detention basin on the County drain. Over time, the basin has filled in with sediment and the stream banks have eroded. Stormwater detention has been greatly reduced due to accumulation of sediment thereby reducing capacity during major storm events. The project provides for improvements to the basin's weir control structure, sediment removal and stream bank stabilization. Also included is the removal and replacement of the culverts crossing under Civic Center and Town Center.

The project, as included in the proposed budget, is contingent upon the receipt of grant funds. The project has been submitted for several potential grant opportunities. Should the project not be selected for grant funding, a smaller scale project will be prepared and budgeted accordingly.

There will be City funds used in the project regardless of grant funding. Grant funding will allow a reduction in the City share of the project and also a more comprehensive project. Operation and maintenance costs will be reduced by \$1,500 per year.

#### ***DF-4. Drains and Retention***

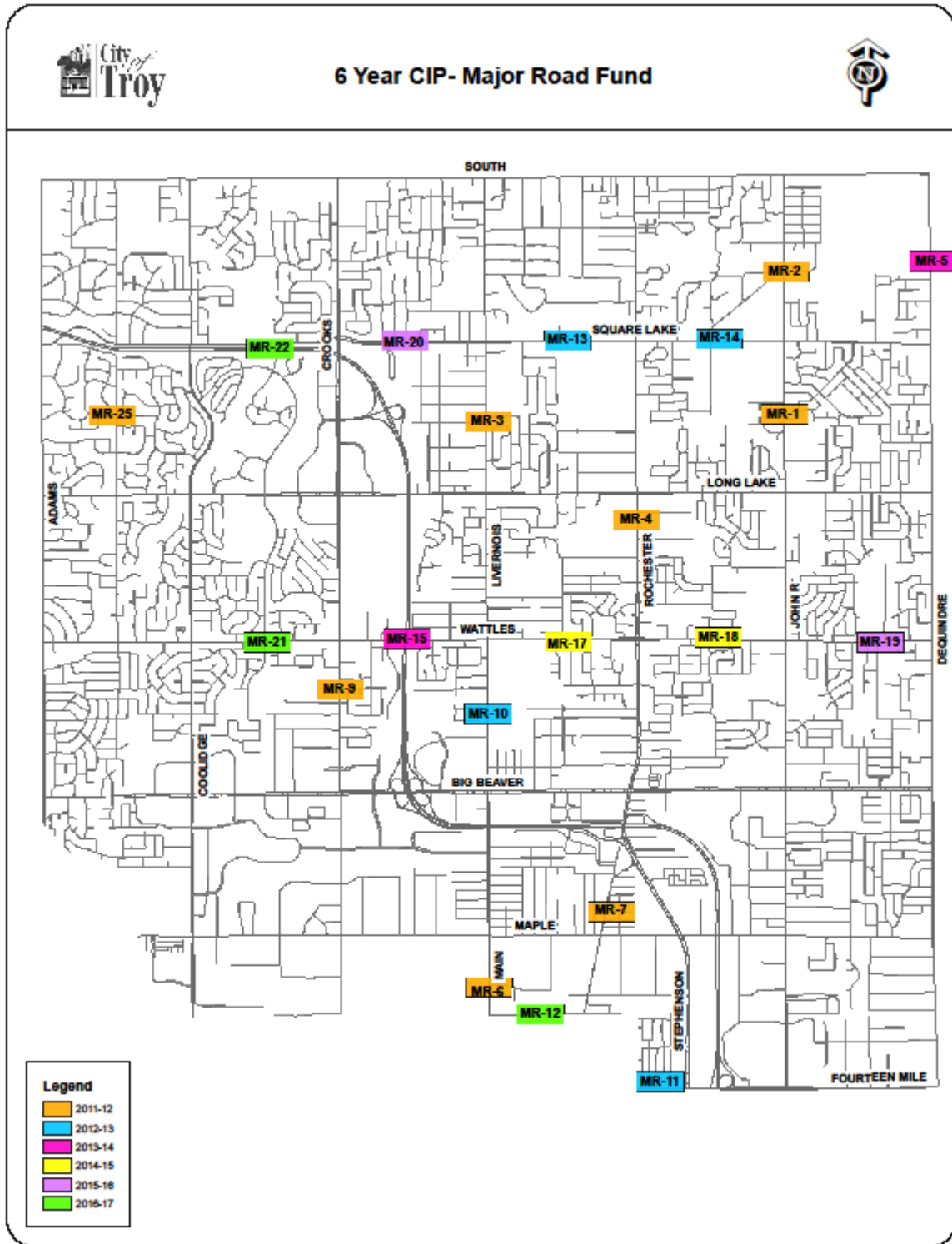
This is an annual budget amount for capital projects associated with Drains and/or Retention/Retention basins that are otherwise not specifically assigned a project number and are not specifically noted in the capital improvement plan. Larger projects are assigned project numbers and are budgeted as separate line items within the Drain Fund.

The budget amount is established annually based on anticipated needs and is on-going. This project will be paid for entirely by City funds. Operation and maintenance costs are not expected to be impacted.

#### ***DF-5. Troywood, Rochester Road to the West (McCulloch Drain)***

The 1999 Master Storm Drainage Plan Updated proposed a large diameter storm sewer along Troywood that would connect to the McCulloch Drain as part of the reconstruction of Rochester Road. The McCulloch Drainage District is comprised of approximately 3,000 acres and is served by the Sturgis, Lane and McCulloch Drains. A 2.5 million cubic foot storage basin facility south of Wattles is proposed in a future year to complete this section of the McCulloch Drain.

This project will be paid for entirely by City funds. Operation and maintenance costs for enclosed drains are estimated at \$350 per mile of main.





**2011/12  
Budget**

**6-YEAR CAPITAL IMPROVEMENTS PLAN  
MAJOR ROADS FUND**

<b>6 Year CIP - Major Roads</b>										
Map Number	Project Name	Total Project Cost	Total City Cost	Proposed						Comments
				2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	
MR-1	John R, Long Lake to Square Lake	500,000	354,000	0	0	100,000	100,000	0	0	PE; \$146k "02-C"
	John R, Long Lake to Square Lake	625,000	225,000	40,000	0	0	0	0	0	ROW; \$400k "05-C"
	John R, Long Lake to Square Lake	7,770,000	1,554,000	0	0	0	0	1,554,000	0	CON 2015; Local = \$1,554k
MR-2	John R, Square Lake to South Blvd.	500,000	354,000	0	0	0	100,000	100,000	0	PE; \$146k "02-C"
	John R, Square Lake to South Blvd.	2,000,000	1,200,000	20,000	0	0	0	0	0	ROW; \$800k "05-C"
	John R, Square Lake to South Blvd.	6,817,000	1,363,000	0	0	0	0	0	1,363,000	CON 2016; Local = \$1,363k
MR-3	Livernois, Long Lake to Square Lake	550,000	330,000	200,000	0	100,000	100,000	0	0	PE; \$219k "02-C"
	Livernois, Long Lake to Square Lake	3,000,000	600,000	0	0	0	1,000,000	1,000,000	1,000,000	ROW; \$2,400k "13-C"
	Livernois, Long Lake to Square Lake	7,739,000	2,368,000	0	0	0	0	0	0	CON 2019; Local = \$2,368k
MR-4	Rochester, Barclay to Trinway	575,000	115,000	50,000	100,000	0	0	0	0	PE; \$460k "02-C"
	Rochester, Barclay to Trinway	4,000,000	800,000	500,000	1,000,000	1,500,000	1,000,000	0	0	ROW; \$3,200k "07-C"
	Rochester, Barclay to Trinway	11,256,000	2,256,000	0	0	0	0	0	0	CON 2017; Local = \$2,256k
MR-5	Dequindre, Long Lake to Auburn	1,250,000	43,000	0	0	43,000	0	0	0	PE; \$440k "02-C"
	Dequindre, Long Lake to Auburn	4,000,000	136,000	0	0	0	68,000	68,000	0	ROW; \$3,200k "14-C"; Troy 17% (\$136k)
	Dequindre, Long Lake to Auburn	10,000,000	340,000	0	0	0	0	0	0	CON 2018; Local = \$2Mx17%=340k
MR-6	Livernois (Main St.), Elmwood to Maple	4,182,000	400,000	50,000	0	0	0	0	0	CLAWSON - Main St. - LJT
MR-7	Rochester, Chopin to Larchwood	200,000	200,000	200,000	0	0	0	0	0	
MR-8	2011 Tri-Party CPR	300,000	100,000	300,000	0	0	0	0	0	\$200k TP 11-12
MR-9	Crooks, Banmoor to Fountain	1,184,000	118,000	118,000	0	0	0	0	0	RCOC - 3R \$947k / \$237k - 2011



**2011/12  
Budget**

**6-YEAR CAPITAL IMPROVEMENTS PLAN  
MAJOR ROADS FUND**

<b>6 Year CIP - Major Roads</b>										
Map Number	Project Name	Total Project Cost	Total City Cost	Proposed						Comments
				2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	
MR-10	Livernois, Big Beaver to Wattles	1,058,000	105,000	0	105,000	0	0	0	0	RCOC - 3R \$847k / \$211k - 2012
MR-11	14 Mile, Campbell to Stephenson	1,084,000	108,000	0	108,000	0	0	0	0	RCOC - 3R \$867k / \$217k - 2012
MR-12	Elmwood, Livernois to Rochester	1,470,000	150,000	0	0	0	0	0	150,000	CLAWSON - 4R \$1,470k - Future
MR-13	Square Lake, Livernois to Rochester	500,000	500,000	0	500,000	0	0	0	0	Mill & Overlay
MR-14	Square Lake, Rochester to John R	500,000	500,000	0	500,000	0	0	0	0	Mill & Overlay
MR-15	Wattles, Crooks to Livernois	500,000	500,000	0	0	500,000	0	0	0	Mill & Overlay
MR-16	Square Lake, John R to Dequindre	500,000	500,000	0	0	500,000	0	0	0	Mill & Overlay
MR-17	Wattles, Livernois to Rochester	500,000	500,000	0	0	0	500,000	0	0	Mill & Overlay
MR-18	Wattles, Rochester to John R.	500,000	500,000	0	0	0	500,000	0	0	Mill & Overlay
MR-19	Wattles, John R to Dequindre	500,000	500,000	0	0	0	0	500,000	0	Mill & Overlay
MR-20	Square Lake, Crooks to Livernois	500,000	500,000	0	0	0	0	500,000	0	Mill & Overlay
MR-21	Wattles, Coolidge to Crooks	500,000	500,000	0	0	0	0	0	500,000	Mill & Overlay
MR-22	Square Lake, Coolidge to Crooks	500,000	500,000	0	0	0	0	0	500,000	Mill & Overlay
MR-23	Crack Sealing Program	300,000	300,000	50,000	50,000	50,000	50,000	50,000	50,000	By DPW
MR-24	Slab Replacement - Major Roads	6,000,000	6,000,000	1,000,000	1,000,000	750,000	750,000	500,000	500,000	By DPW
MR-25	Industrial Road Maintenance	6,500,000	6,500,000	2,000,000	1,500,000	1,000,000	500,000	500,000	500,000	Beach Road, Wattles to South Blvd. + Scattered
MR-26	Major Road Construction	300,000	300,000	50,000	50,000	50,000	50,000	50,000	50,000	Contingency
<b>TOTAL:</b>		88,160,000	31,319,000	4,578,000	4,913,000	4,593,000	4,718,000	4,822,000	4,613,000	
<b>Other Sources of Funding:</b>				600,000	800,000	1,200,000	1,600,000	800,000	800,000	Federal/State/County/Local



2011/12  
Budget

**6-YEAR CAPITAL IMPROVEMENTS PLAN  
MAJOR ROADS FUND**

Major Roads carry the highest volumes and distribute traffic between the various residential, industrial and business districts of the city. They provide for traffic movements into, out of and through the city at moderately high speeds. The City of Troy is responsible for the maintenance of approximately 25 miles of city major mile roads. An additional 32 miles of roads are classified under ACT 51 as Major Roads but are nominally termed “Industrial Roads” by the city and are funded within the Major Road fund.

Approximately 43 miles of major roads within the city are under the jurisdiction of the Road Commission for Oakland County (RCOC).

Projects in the Major Road fund generally fall into two categories:

1. Reconstruction and Widening
2. Maintenance

Reconstruction and widening projects are budgeted when federal funds become available. Federal funds provide up to 80% of the cost of these improvements and are typically used for capacity or safety projects. These types of projects provide for improved traffic flow, safety for motorists and pedestrians as well as improvements in access to property. Most of these projects have three (3) distinct phases (design, right-of-way and construction) and are budgeted accordingly. In most cases, these projects take multiple years to complete.

Maintenance projects are generally funded entirely with city funds and as such are smaller scale projects. Funds budgeted annually for maintenance activities include concrete slab replacement, asphalt pavement overlays and crack sealing. All of these fixes provide for an improved road surface as well as an increased life cycle for the pavement. Maintenance activities are completed in the year that they are budgeted.

***MR-1. John R Road, Long Lake Road to Square Lake Road (Reconstruction and Widening)***

This project will reconstruct and widen John R Road, between Long Lake Road and Square Lake Road from an existing 2-lane road to a new 5-lane concrete pavement. Included in the project are new traffic signals, concrete sidewalks and underground utilities.

Federal funds for the design and right-of-way phases have been obligated and are available. Construction is not funded at this time, but federal funds are anticipated in future years. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

***MR-2. John R Road, Square Lake Road to South Boulevard (Reconstruction and Widening)***

This project will reconstruct and widen John R Road, between Square Lake Road and South Boulevard from an existing 2-lane road to a new 5-lane concrete pavement. Included in the project are new traffic signals, concrete sidewalks and underground utilities.



2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
MAJOR ROADS FUND

***MR-2. John R Road, continued***

Federal funds for the design and right-of-way phases have been obligated and are available. Construction is not funded at this time, but federal funds are anticipated in future years. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

***MR-3. Livernois Road, Long Lake Road to Square Lake Road (Reconstruction and Widening)***

This project will reconstruct and widen Livernois Road, between Long Lake Road and Square Lake Road from an existing 2-lane road to a new 5-lane concrete pavement. Included in the project are new traffic signals, concrete sidewalks and underground utilities.

Federal funds for the design phase have been obligated and are available. Federal funds for the right-of-way phase are anticipated in 2013/14. Construction is not funded at this time, but federal funds are anticipated in future years. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

***MR-4. Rochester Road, Barclay to Trinway (Reconstruction and Widening)***

This project will reconstruct and widen Rochester Road, between Barclay and Trinway from an existing 5-lane road to a new 6-lane concrete boulevard. Included in the project are new traffic signals, concrete sidewalks and underground utilities.

Federal funds for the design and right-of-way phases have been obligated and are available. Construction is not funded at this time, but federal funds are anticipated in future years. Operation and maintenance costs are expected to increase by \$8,600 per year due to additional lanes being constructed.

***MR-5. Dequindre Road, Long Lake Road to Auburn Road (Reconstruction and Widening)***

This project will reconstruct and widen Dequindre Road, between Long Lake Road and Auburn Road from an existing 2-lane road to a new 5-lane concrete pavement. Included in the project are new traffic signals, concrete sidewalks and underground utilities where required.

Federal funds for the design phase have been obligated and are available. Federal funds for the right-of-way phase are anticipated in 2014/15. Construction is not funded at this time, but federal funds are anticipated in future years.

The local match for the design phase and subsequent right-of-way and construction phases will be split between the City of Troy, City of Sterling Heights, County of Oakland, and County of Macomb. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

***MR-6. Livernois Road (Main Street) Reconstruction, Fourteen Mile Road to Maple Road***

This project is under the jurisdiction of the City of Clawson. Livernois has been reconstructed from just north of Fourteen Mile Road to Maple Road and is a new 5-lane concrete pavement. Included with the



2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
MAJOR ROADS FUND

***MR-6. Livernois Road, continued***

project were drainage improvements, traffic signal improvements, sidewalk with sidewalk ramp replacement and water main replacement.

Construction was completed in 2010. Federal funds for the construction phase were obligated in the amount of \$2,583,000. Local Jobs Today grant funds were made available to the project in the amount of \$531,000. Operation and maintenance costs will decrease by \$2,150 per year due to new pavement constructed (Troy portion approximately ¼ of section, Clawson maintains remainder).

***MR-7. Rochester Road, Chopin to Larchwood (Mill and Overlay)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed. Curbs will be replaced as needed, and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements.

This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of the pavement.

***MR-8. Tri-Party Concrete Pavement Replacement***

Tri-Party program funds are made available on an annual basis for projects on County roads within the city. Specific project locations are not delineated on the map as locations are determined annually dependent on road conditions. The City is responsible for 1/3 of the program amount while the Board of Road Commissioners for the County of Oakland and the Oakland County Board of Commissioners is responsible for the remaining 2/3.

***MR-9. Crooks Road, Banmoor to Fountain (Concrete Pavement Repair)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed. Curbs will be replaced as needed, and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements.

Federal funds are available in 2011. The local match will be split 50/50 between the Road Commission for Oakland County and the City of Troy. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

***MR-10. Livernois Road, Big Beaver Road to Wattles Road (Mill and Overlay)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed. Curbs will be replaced as needed, and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements.





2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
MAJOR ROADS FUND

***MR-10. Livernois Road, continued***

Federal funds are anticipated for the construction phase in 2012. The local match will be split 50/50 between the Road Commission for Oakland County and the City of Troy. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

***MR-11. 14 Mile Road, Campbell Road to Stephenson Highway (Mill and Overlay)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed. Curbs will be replaced as needed, and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements.

Federal funds are anticipated for the construction phase in 2012. The local match will be split between the Road Commission for Oakland County, the City of Madison Heights and the City of Troy. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

***MR-12. Elmwood, Livernois Road to Rochester Road (Reconstruction)***

This project will reconstruct Elmwood, between Livernois and Rochester Road. The project will also include the construction of a new 16" water main. The City of Clawson will be the lead agency on the project and has submitted the project for future federal funding consideration.

Federal funds for the construction phase are anticipated to be available in the future. The local match will be split 50/50 between the City of Clawson and the City of Troy. Operation and maintenance costs will decrease by \$4,300 per year due to new pavement constructed (Troy's portion is approximately ½ of the section and Clawson maintains the remainder).

***MR-13. Square Lake Road, Livernois Road to Rochester Road (Mill and Overlay)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed. Curbs will be replaced as needed, and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. Traffic and pedestrian signal improvements are also anticipated to comply with new standards.

This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

***MR-14. Square Lake Road, Rochester Road to John R Road (Mill and Overlay)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed. Curbs will be replaced as needed, and sidewalk ramps will be improved to comply with





2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
MAJOR ROADS FUND

***MR-14. Square Lake Road, continued***

Americans with Disabilities Act requirements. Traffic and pedestrian signal improvements are also anticipated to comply with new standards.

This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

***MR-15. Wattles Road, Crooks Road to Livernois Road (Mill and Overlay)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed. Curbs will be replaced as needed, and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. Traffic and pedestrian signal improvements are also anticipated to comply with new standards.

This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

***MR-17. Wattles Road, Livernois Road to Rochester Road (Mill and Overlay)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed. Curbs will be replaced as needed, and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. Traffic and pedestrian signal improvements are also anticipated to comply with new standards.

This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

***MR-18. Wattles Road, Rochester Road to John R Road (Mill and Overlay)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed. Curbs will be replaced as needed, and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. Traffic and pedestrian signal improvements are also anticipated to comply with new standards.

This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

***MR-19. Wattles Road, John R Road to Dequindre Road (Mill and Overlay)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed. Curbs will be replaced as needed, and sidewalk ramps will be improved to comply with



2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
MAJOR ROADS FUND

***MR-19. Wattles Road, continued***

Americans with Disabilities Act requirements. Traffic and pedestrian signal improvements are also anticipated to comply with new standards.

This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

***MR-20. Square Lake Road, Crooks Road to Livernois Road (Mill and Overlay)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed. Curbs will be replaced as needed, and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. Traffic and pedestrian signal improvements are also anticipated to comply with new standards.

This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

***MR-21. Wattles Road, Coolidge Highway to Crooks Road (Mill and Overlay)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed. Curbs will be replaced as needed, and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. Traffic and pedestrian signal improvements are also anticipated to comply with new standards.

This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

***MR-22. Square Lake Road, Coolidge Highway to Crooks Road (Mill and Overlay)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed. Curbs will be replaced as needed, and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. Traffic and pedestrian signal improvements are also anticipated to comply with new standards.

This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

***MR-23. Major Roads (Crack Sealing Program)***

This work involves cleaning and sealing existing pavement joints to extend the life of the pavement. An annual allocation is budgeted to complete this work and is targeted at major roads. Locations are determined by the Department of Public Works and are not specifically delineated on the map.



2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
MAJOR ROADS FUND

***MR-23. Major Roads (Crack Sealing Program), continued***

This program is proposed to be funded at \$50,000 per year and is on-going. These projects will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease slightly.

***MR-24. Major Roads (Concrete Slab Replacement)***

This work involves removal and replacement of failed concrete pavement to repair and extend the life of the pavement. An annual allocation is budgeted to complete this work and is targeted at major roads. Locations are determined by the Department of Public Works and are not specifically delineated on the map.

This program is proposed to be funded at \$1,000,000 per year and is on-going. These projects will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$8,600 per year per mile of concrete slabs replaced.

***MR-25. Industrial Road Maintenance***

Project locations are determined annually based on the City's Pavement Management System and field inspections. The locations are not specifically noted in the capital improvement plan. This work involves removal and replacement of failed concrete pavement and/or mill and overlay projects to repair and extend the life of the pavement. An annual allocation is budgeted to complete this work and is targeted at industrial roads in the city.

This program is proposed to be funded at \$2,000,000 per year and is on-going. These projects will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$8,600 per year per mile.

***MR-26. Major Road Contingency***

An annual allocation is budgeted as a contingency to account for items that could not have otherwise been anticipated and are not specifically noted on the capital improvement plan. The budgeted amount varies annually and is paid for entirely by City funds. Operation and maintenance costs will not be impacted.





**2011/12  
Budget**

**6-YEAR CAPITAL IMPROVEMENTS PLAN  
LOCAL ROADS FUND**

<b>6 Year CIP - Local Roads</b>										
Map Number	Project Name	Total Project Cost	Total City Cost	Proposed						Comments
				2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	
LR-1	Local Road Maintenance - Sec. 14, 19, 20 and 30	2,250,000	2,250,000	2,250,000	0	0	0	0	0	Concrete Slab Replacement by DPW
LR-2	Local Road Maintenance - Sec. 1, 13, 24 and 25	2,000,000	2,000,000	0	2,000,000	0	0	0	0	Concrete Slab Replacement by DPW
LR-3	Local Road Maintenance - Sec. 2, 16, 17 and 21	2,000,000	2,000,000	0	0	2,000,000	0	0	0	Concrete Slab Replacement by DPW
LR-4	Local Road Maintenance - Sec. 3, 7, 8 and 12	2,250,000	2,250,000	0	0	0	2,250,000	0	0	Concrete Slab Replacement by DPW
LR-5	Local Road Maintenance - Sec. 18, 22 and 23	2,250,000	2,250,000	0	0	0	0	2,250,000	0	Concrete Slab Replacement by DPW
LR-6	Local Road Maintenance - Sec. 10, 11 and 15	2,250,000	2,250,000	0	0	0	0	0	2,250,000	Concrete Slab Replacement by DPW
LR-7	Asphalt Pavement Overlay - Northfield Hills Condominiums	750,000	750,000	750,000	0	0	0	0	0	Asphalt Overlay by Engineering
LR-8	Asphalt Pavement Overlay - Scattered Locations	600,000	600,000	0	600,000	0	0	0	0	Asphalt Overlay by Engineering
LR-9	Asphalt Pavement Overlay - Section 19	600,000	600,000	0	0	600,000	0	0	0	Asphalt Overlay by Engineering
LR-10	Asphalt Pavement Overlay - Lake Charnwood	750,000	750,000	0	0	0	750,000	0	0	Asphalt Overlay by Engineering
LR-11	Asphalt Pavement Overlay - Scattered Locations	750,000	750,000	0	0	0	0	750,000	0	Asphalt Overlay by Engineering
LR-12	Asphalt Pavement Overlay - Sec. 36	750,000	750,000	0	0	0	0	0	750,000	Asphalt Overlay by Engineering
LR-13	Crack Sealing	600,000	600,000	100,000	100,000	100,000	100,000	100,000	100,000	
LR-14	Local Road Contingency	300,000	300,000	50,000	50,000	50,000	50,000	50,000	50,000	Contingency
<b>TOTALS:</b>		18,100,000	18,100,000	3,150,000	2,750,000	2,750,000	3,150,000	3,150,000	3,150,000	



2011/12  
Budget

**6-YEAR CAPITAL IMPROVEMENTS PLAN  
LOCAL ROADS FUND**

The City of Troy is responsible for the maintenance of approximately 265 miles of local roads. Approximately 246 miles of these are subdivision streets of concrete or asphalt. (Approximately 2/3 of subdivision streets are concrete with the remaining 1/3 being asphalt.) The City is also responsible for 5 miles of chip seal and 5 miles of gravel roads. The remaining 9 miles are nominally termed by the city as “Industrial Roads”, such as Naughton, Wheaton and Piedmont, which are classified as local because they do not meet the definition of a Major Road under Act 51.

Public Act 499 of 2002 established a ten member State Transportation Asset Management Council (TAMC). The law also required that the TAMC set up a process for determining the condition of Michigan’s highways and bridges. TAMC develops a strategy, so the assets are maintained, preserved and improved in an efficient and cost-effective manner. TAMC adopted the Pavement Surface and Evaluation Rating (PASER) system as its road condition survey reporting tool. The TAMC initially developed the strategy for only federal-aid eligible roads and bridges but extended its strategy to all public roads in the State.

In order to prioritize road maintenance activities, the City is now using the PASER system. PASER is used statewide and is a “windshield” road rating system. PASER uses a 1 to 10 rating scale, with a value of 10 representing a new road and a value of 1 representing a failed road. Condition ratings are assigned by visually identifying the type and amount of defects along a road segment while driving. The PASER system translates these observations into a condition rating.

The TAMC established the following categories:

- PASER ratings of 8-10 require routine maintenance, such as street sweeping, shoulder grading or crack sealing
- PASER ratings of 5-7 require capital preventative maintenance, such as concrete slab replacements or asphalt overlays.
- PASER ratings of 1-4 require structural improvements, such as pulverizing or reconstruction that address the structural integrity of the road.

The City simplifies this system by grouping roads with a rating of 6 or higher as being in Good condition; 4 or 5 as Fair; and 3 or less as Poor. Currently 24% or 60 miles of local subdivision streets are rated a 5 or less.

Once PASER rating work is complete, analysis of the network is performed using Roadsoft Pavement Management software. This is available free to local agencies by the Center for Technology & Training (CTT) at Michigan Technological University. Roadsoft is used statewide by numerous road agencies including MDOT. Roadsoft uses the PASER condition ratings as a basis for the analysis. Specific maintenance procedures and the associated costs are established by the city based on city practice and experience. The software uses this data along with specific user defined information (such as budgetary limitations and timeframes) to generate an optimal mix of maintenance procedures and project future network conditions.

The Pavement Management system is augmented by field reviews because pavement conditions can deteriorate faster or slower than anticipated based on numerous factors including weather, traffic, pavement thickness and previous maintenance.

Once this information is analyzed, project areas are developed based on geographic locations. This provides for economies of scale for these types of repairs within a specific section or area of the city. Streets outside





2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
LOCAL ROADS FUND

these sections are repaired on an as needed basis.

The annual budget amount for local road maintenance varies from \$3,000,000 to \$2,600,000 over the 6-year CIP, with another \$100,000 annually for crack sealing. Local road maintenance typically involves concrete slab replacements or asphalt pavement overlays. Crack sealing locations vary and are not identified on the map. This work is a rolling operation with minimal startup and construction time in any one area.

Paving of a local road is initiated by the residents living on the road. Residents on gravel roads can initiate a Special Assessment District (SAD) where the cost to pave the road is split by the benefitting properties and the city. Once the road has been paved, future maintenance costs are traditionally borne by the City and paid for through the local road fund.

#### ***LR-1. Local Road Maintenance – Concrete Slab Replacement (Sections 14, 19, 20 and 30)***

These sections are targeted for concrete slab replacements. Concrete slab replacement removes and replaces spot sections of failed concrete pavement. The Department of Public Works (DPW) identifies specific locations within these sections and prepares bid documents for the work to be done by a contractor. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

#### ***LR-2. Local Road Maintenance – Concrete Slab Replacement (Sections 1, 13, 24 and 25)***

These sections are targeted for concrete slab replacements. Concrete slab replacement removes and replaces spot sections of failed concrete pavement. The Department of Public Works (DPW) identifies specific locations within these sections and prepares bid documents for the work to be done by a contractor. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

#### ***LR-3. Local Road Maintenance – Concrete Slab Replacement (Sections 2, 16, 17 and 21)***

These sections are targeted for concrete slab replacements. Concrete slab replacement removes and replaces spot sections of failed concrete pavement. The Department of Public Works (DPW) identifies specific locations within these sections and prepares bid documents for the work to be done by a contractor. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

#### ***LR-4. Local Road Maintenance – Concrete Slab Replacement (Sections 3, 7, 8, and 12)***

These sections are targeted for concrete slab replacements. Concrete slab replacement removes and replaces spot sections of failed concrete pavement. The Department of Public Works (DPW) identifies specific locations within these sections and prepares bid documents for the work to be done by a contractor. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.



2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
LOCAL ROADS FUND

#### ***LR-5. Local Road Maintenance – Concrete Slab Replacement (Sections 18, 22 and 23)***

These sections are targeted for concrete slab replacements. Concrete slab replacement removes and replaces spot sections of failed concrete pavement. The Department of Public Works (DPW) identifies specific locations within these sections and prepares bid documents for the work to be done by a contractor. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

#### ***LR-6. Local Road Maintenance – Concrete Slab Replacement (Sections 10, 11 and 15)***

These sections are targeted for concrete slab replacements. Concrete slab replacement removes and replaces spot sections of failed concrete pavement. The Department of Public Works (DPW) identifies specific locations within these sections and prepares bid documents for the work to be done by a contractor. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

#### ***LR-7. Asphalt Pavement Overlay (Northfield Hills Condominiums)***

The local roads in the Northfield Hills Condominiums will be milled (ground off) and replaced with 1.5" to 3" asphalt overlay. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

#### ***LR-8. Asphalt Pavement Overlay (Scattered Locations)***

Scattered locations within the city will be targeted for asphalt pavement overlays. Projects may include milling (grinding) off the existing pavement or pulverizing (crushing the existing pavement into a base material) and then placing a 1.5" to 3" asphalt overlay. Specific streets will be identified by the Engineering Department and a contract will be prepared for bid. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

#### ***LR-9. Asphalt Pavement Overlay (Section 19)***

The northwest quadrant of Section 19 will be targeted for asphalt pavement overlays. Projects may include milling (grinding off) of the existing pavement or pulverizing (crushing the existing pavement into a base material) and then placing a 1.5" to 3" asphalt overlay. Specific streets within this quadrant will be identified by the Engineering Department and will be go out for bid. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

#### ***LR-10. Asphalt Pavement Overlay (Lake Charnwood)***

The local roads in the Lake Charnwood area will be targeted for asphalt pavement overlays. It is anticipated that the project may include milling (grinding off) of the existing pavement or pulverizing (crushing the existing pavement into a base material) and then placing a 1.5" to 3" asphalt overlay. Specific streets within this quadrant will be identified by the Engineering Department and will go out





2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
LOCAL ROADS FUND

#### ***LR-10. Asphalt Pavement Overlay, continued***

for bid. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

#### ***LR-11. Asphalt Pavement Overlay (Scattered Locations)***

Scattered locations within the city will be targeted for asphalt pavement overlays. Projects may include milling (grinding off) of the existing pavement or pulverizing (crushing the existing pavement into a base material) and then placing a 1.5" to 3" asphalt overlay. Specific streets will be identified by the Engineering Department and will go out for bid. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

#### ***LR-12. Asphalt Pavement Overlay (Section 36)***

The northeast quadrant of Section 36 will be targeted for asphalt pavement overlays. Projects may include milling (grinding off) of the existing pavement or pulverizing (crushing the existing pavement into a base material) and then placing a 1.5" to 3" asphalt overlay. Specific streets within this quadrant will be identified by the Engineering Department and will go out for bid. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

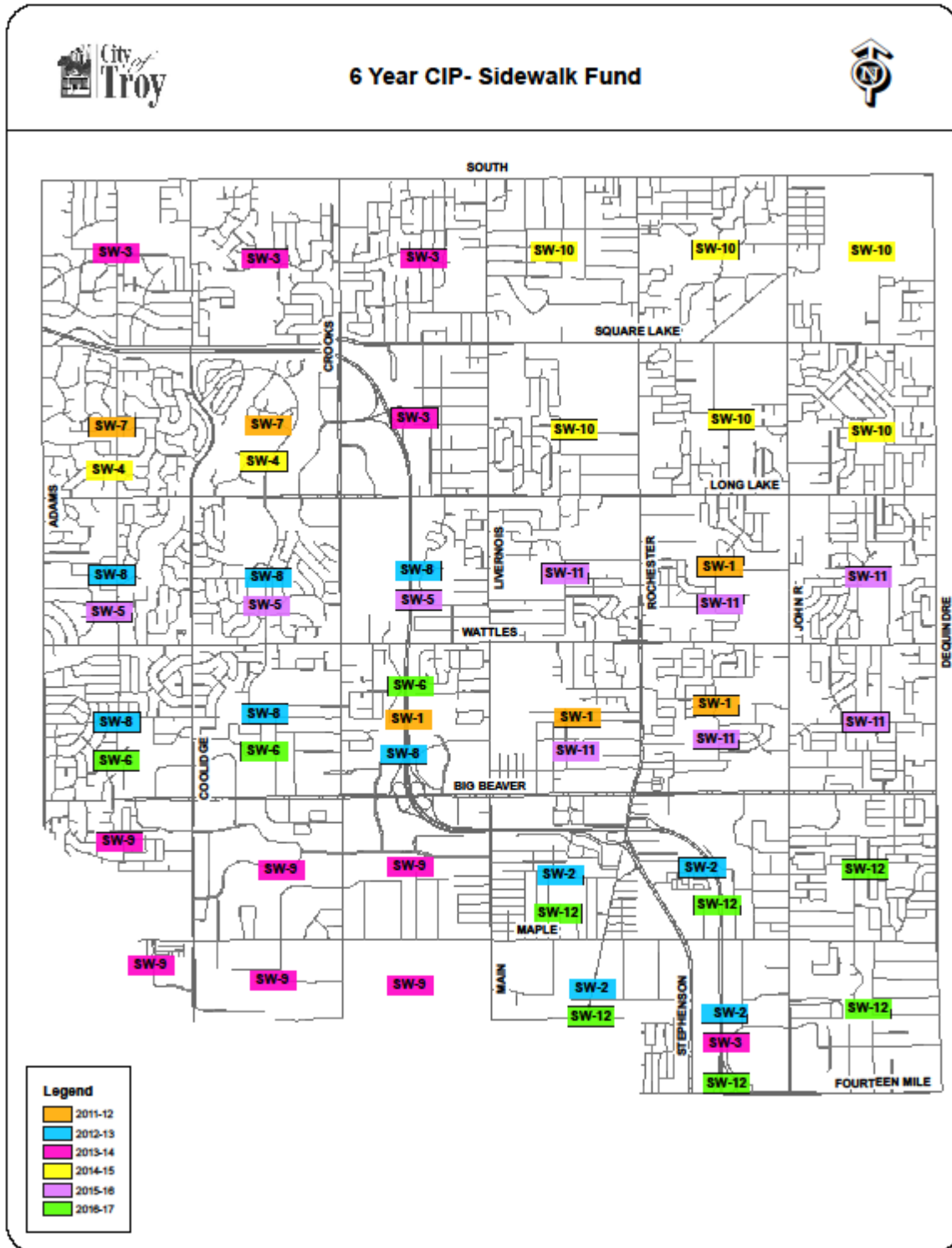
#### ***LR-13. Crack Sealing (City-wide)***

Funds are budgeted annually for crack sealing throughout the city. Project areas are identified by DPW during field reviews and are not specifically identified on the maps. These areas are compiled to create an annual crack sealing contract which is then put out for bid. The work will be completed by a contractor.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

#### ***LR-14. Local Road Contingency***

An annual allocation is budgeted as a contingency to account for items that could not have otherwise been anticipated and are not specifically identified on the maps. The contingency amount also provides for the City's Special Assessment District share should a paving project develop during a given budget year. The budgeted amount typically varies annually. These projects will be paid for entirely by City funds. Operation and maintenance costs will not be impacted.





**2011/12  
Budget**

**6-YEAR CAPITAL IMPROVEMENTS PLAN  
SIDEWALK FUND**

<b>6 Year CIP - Sidewalks</b>										
Map Number	Project Name	Total Project Cost	Total City Cost	Proposed						Comments
				2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	
	<b>Sidewalk Replacement Program</b>	<b>2,400,000</b>	<b>2,400,000</b>							
SW-1	Residential - Section 14, 21, 22 and 23	350,000	350,000	350,000	0	0	0	0	0	By DPW
SW-2	Residential - Section 26, 27, 34 and 35	250,000	250,000	0	250,000	0	0	0	0	By DPW
SW-3	Residential - Section 4, 5, 6, 9 and 35	250,000	250,000	0	0	250,000	0	0	0	By DPW
SW-4	Residential - Section 7 and 8	350,000	350,000	0	0	0	350,000	0	0	By DPW
SW-5	Residential - Section 16, 17 and 18	350,000	350,000	0	0	0	0	350,000	0	By DPW
SW-6	Residential - Section 19, 20 and 21	350,000	350,000	0	0	0	0	0	350,000	By DPW
SW-7	Major Roads - Section 7 and 8	100,000	100,000	100,000	0	0	0	0	0	By DPW
SW-8	Major Roads - Section 16, 17, 18, 19, 20 and 21	50,000	50,000	0	50,000	0	0	0	0	By DPW
SW-9	Major Roads - Section 28, 29, 30, 31, 32 and 33	50,000	50,000	0	0	50,000	0	0	0	By DPW
SW-10	Major Roads - Section 1, 2, 3, 10, 11 and 12	100,000	100,000	0	0	0	100,000	0	0	By DPW
SW-11	Major Roads - Section 13, 14, 15, 22, 23 and 24	100,000	100,000	0	0	0	0	100,000	0	By DPW
SW-12	Major Roads - Section 25, 26, 27, 34, 35 and 36	100,000	100,000	0	0	0	0	0	100,000	By DPW
SW-13	<b>New Construction</b>	<b>200,000</b>	<b>200,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	By DPW
<b>TOTALS:</b>		<b>2,600,000</b>	<b>2,600,000</b>	<b>500,000</b>	<b>300,000</b>	<b>300,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	



2011/12  
Budget

**6-YEAR CAPITAL IMPROVEMENTS PLAN  
SIDEWALK FUND**

The Department of Public Works (DPW) is responsible for the sidewalk replacement program. The City is divided into 6 areas for major road sidewalk replacements and 12 areas for residential sidewalk replacements. These areas are reviewed annually and a sidewalk replacement list is prepared. Not all sidewalks in any project area are replaced, only those sections of sidewalk that do not meet current requirements. Americans with Disabilities Act compliant facilities are also constructed with this program.

The sidewalk replacement program provides the property owner with the option of replacing the sidewalk themselves or having the replacement added to the City's list. The City hires a contractor to remove and replace sections of sidewalks and the residents are billed for the work.

The annual budget amount for the sidewalk fund is \$500,000. Approximately \$350,000 is used for residential sidewalk replacement; \$100,000 for major road sidewalk replacement; and \$50,000 for new construction. These funds are moved among these 3 placeholders in order to meet the annual needs of the sidewalk program.

***SW-1. Residential Sidewalk Replacements (Sections 14, 21, 22 and 23)***

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

***SW-2. Residential Sidewalk Replacements (Sections 26, 27, 34 and 35)***

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

***SW-3. Residential Sidewalk Replacements (Sections 4, 5, 6, 9 and 35)***

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

***SW-4. Residential Sidewalk Replacements (Sections 7 and 8)***

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

***SW-5. Residential Sidewalk Replacements (Sections 16, 17 and 18)***

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

***SW-6. Residential Sidewalk Replacements (Sections 19, 20 and 21)***

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.



2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
SIDEWALK FUND

***SW-7. Major Road Sidewalk Replacements (Sections 7 and 8)***

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

***SW-8. Major Road Sidewalk Replacements (Sections 16, 17, 18, 19, 20 and 21)***

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

***SW-9. Major Road Sidewalk Replacements (Sections 28, 29, 30, 31, 32 and 33)***

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

***SW-10. Major Road Sidewalk Replacements (Sections 1, 2, 3, 10, 11 and 12)***

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

***SW-11. Major Road Sidewalk Replacements (Sections 13, 14, 15, 22, 23 and 24)***

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

***SW-12. Major Road Sidewalk Replacements (Sections 25, 26, 27, 34, 35 and 36)***

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

***SW-13. New Construction (City-wide)***

Funds are budgeted annually for construction of new sidewalks, for acquisition of easements and/or right-of-way for new sidewalks and/or filling in gaps along major roads. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
<b>Fund: 403 SPECIAL ASSESSMENT FUND</b>						
<b>Revenue</b>						
Department: 000 Revenue						
INTR - INTEREST & RENT	\$136,610.05	\$41,058.25	\$17,000.00	\$47,000.00	\$16,000.00	-66%
OTHREV - OTHER REVENUE	\$258,968.90	\$221,312.73	\$38,000.00	\$200,000.00	\$53,000.00	-74%
OTHFIN - OTHER FINANCING SOURCES	\$0.00	\$0.00	\$0.00	\$753,000.00	\$287,000.00	-62%
Department Total: Revenue	\$395,578.95	\$262,370.98	\$55,000.00	\$1,000,000.00	\$356,000.00	-64%
<b>Expenditures</b>						
Department: 896 Special Assessment Expenditures						
CAP - CAPITAL OUTLAY	\$75,800.00	\$63,802.40	\$0.00	\$0.00	\$0.00	
OTHF - OTHER FINANCING USES	\$2,063,000.00	\$2,000,000.00	\$1,000,000.00	\$1,000,000.00	\$356,000.00	-64%
Department Total: Special Assessment Expenditures	\$2,138,800.00	\$2,063,802.40	\$1,000,000.00	\$1,000,000.00	\$356,000.00	-64%
<b>Revenue Totals:</b>	\$395,578.95	\$262,370.98	\$55,000.00	\$1,000,000.00	\$356,000.00	-64%
<b>Expenditure Totals</b>	\$2,138,800.00	\$2,063,802.40	\$1,000,000.00	\$1,000,000.00	\$356,000.00	-64%
<b>Fund Total: SPECIAL ASSESSMENT FUND</b>	(\$1,743,221.05)	(\$1,801,431.42)	(\$945,000.00)	\$0.00	\$0.00	+++



2011/12  
Budget

AQUATICS DIVISION

- *Recreation Director*.....Stuart J. Alderman



City of  
Troy



# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
<b>Fund: 587 AQUATIC CENTER FUND</b>						
<b>Revenue</b>						
Department: 000 Revenue						
CHG - CHARGES FOR SERVICES	\$457,265.10	\$425,155.10	\$465,000.00	\$457,000.00	\$467,000.00	2%
INTR - INTEREST & RENT	29,404.56	\$26,515.17	\$35,400.00	\$29,900.00	\$30,400.00	2%
OTHREV - OTHER REVENUE	0.00	\$0.05	\$0.00	\$0.00	\$0.00	
Department Total: Revenue	\$486,669.66	\$451,670.32	\$500,400.00	\$486,900.00	\$497,400.00	2%
<b>Expenditures</b>						
Department: 787 Aquatic Center						
PERS - PERSONAL SERVICES	\$289,660.38	\$263,226.35	\$269,600.00	\$271,595.99	\$257,734.00	-5%
SUP - SUPPLIES	\$33,260.62	\$38,427.28	\$30,800.00	\$31,300.00	\$33,800.00	8%
OTH - OTHER SERVICE CHARGES	\$278,937.88	\$266,190.96	\$275,710.00	\$297,100.00	\$287,510.00	-3%
Department Total: Aquatic Center	\$601,858.88	\$567,844.59	\$576,110.00	\$599,995.99	\$579,044.00	-3%
Department: 789 Aquatic Center Capital						
CAP - CAPITAL OUTLAY	\$0.00	\$0.00	\$37,750.00	\$61,000.00	\$32,000.00	-48%
Department Total: Aquatic Center Capital	\$0.00	\$0.00	\$37,750.00	\$61,000.00	\$32,000.00	-48%
<b>Revenue Totals:</b>	\$486,669.66	\$451,670.32	\$500,400.00	\$486,900.00	\$497,400.00	2%
<b>Expenditure Totals</b>	\$601,858.88	\$567,844.59	\$613,860.00	\$660,995.99	\$611,044.00	-8%
<b>Fund Total: AQUATIC CENTER FUND</b>	(\$115,189.22)	(\$116,174.27)	(\$113,460.00)	(\$174,095.99)	(\$113,644.00)	-



2011/12  
Budget

AQUATICS DIVISION

## SUMMARY OF BUDGET CHANGES

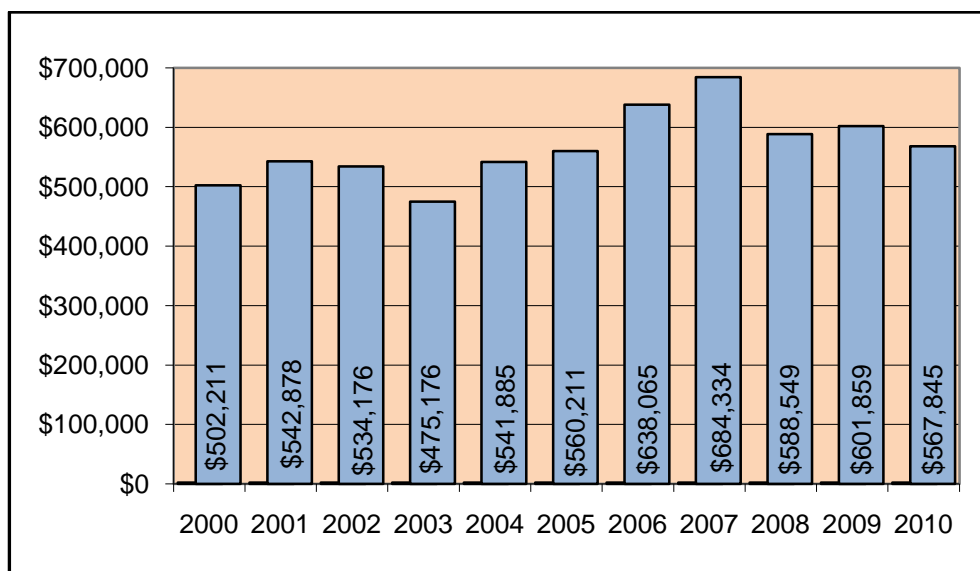
- Significant Notes – 2011/12 Budget Compared to 2010/11 Budget**

Personal Services:

There is a reduction of 3% in expenses due to personal service reduction.

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Aquatic Center	1/3	88	1/3	88	0	88	0	88
<b>Total Department</b>	<b>1/3</b>	<b>88</b>	<b>1/3</b>	<b>88</b>	<b>0</b>	<b>88</b>	<b>0</b>	<b>88</b>

- Operating Budget History**





2011/12  
Budget

GOLF DIVISION

- *Recreation Director*.....Stuart J. Alderman



City of  
Troy

# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
<b>Fund: 583 Sanctuary Lake Golf Course</b>						
<b>Revenue</b>						
Department: 000 Revenue						
CHG - CHARGES FOR SERVICES	\$918,251.77	\$964,310.64	\$1,068,751.00	\$995,050.00	\$1,297,421.00	30%
INTR - INTEREST & RENT	\$5,441.00	\$4,639.38	\$5,000.00	\$6,500.00	\$0.00	-100%
OTHREV - OTHER REVENUE	\$216.16	\$5,101.11	\$0.00	\$0.00	\$0.00	
Department Total: Revenue	\$923,908.93	\$974,051.13	\$1,073,751.00	\$1,001,550.00	\$1,297,421.00	30%
<b>Expenditures</b>						
Department: 765 Sanctuary Lake Greens						
PERS - PERSONAL SERVICES	\$221,523.85	\$245,324.70	\$0.00	\$279,677.00	\$0.00	-100%
SUP - SUPPLIES	\$109,703.21	\$89,048.49	\$0.00	\$75,350.00	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$468,410.75	\$414,202.57	\$298,198.00	\$380,420.00	\$298,905.00	-21%
Department Total: Sanctuary Lake Greens	\$799,637.81	\$748,575.76	\$298,198.00	\$735,447.00	\$298,905.00	-59%
Department: 766 Sanctuary Lake Pro Shop						
PERS - PERSONAL SERVICES	\$185,711.59	\$143,976.33	\$0.00	\$142,415.00	\$0.00	-100%
SUP - SUPPLIES	\$23,694.13	\$36,010.33	\$0.00	\$26,200.00	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$95,508.24	\$194,240.87	\$808,571.00	\$95,490.00	\$925,510.00	869%
DS - DEBT SERVICE	\$530,133.21	\$515,475.00	\$902,250.00	\$902,350.00	\$885,746.00	-2%
Department Total: Sanctuary Lake Pro Shop	\$835,047.17	\$889,702.53	\$1,710,821.00	\$1,166,455.00	\$1,811,256.00	55%
<b>Revenue Totals:</b>	\$923,908.93	\$974,051.13	\$1,073,751.00	\$1,001,550.00	\$1,297,421.00	30%
<b>Expenditure Totals</b>	\$1,634,684.98	\$1,638,278.29	\$2,009,019.00	\$1,901,902.00	\$2,110,161.00	11%
<b>Fund Total: Sanctuary Lake Golf Course</b>	<b>(\$710,776.05)</b>	<b>(\$664,227.16)</b>	<b>(\$935,268.00)</b>	<b>(\$900,352.00)</b>	<b>(\$812,740.00)</b>	

# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
<b>Fund: 584 SYLVAN GLEN GOLF COURSE</b>						
<b>Revenue</b>						
Department: 000 Revenue						
CHG - CHARGES FOR SERVICES	\$975,070.28	\$949,292.66	\$1,057,660.00	\$1,020,070.00	\$1,061,123.00	4%
INTR - INTEREST & RENT	\$233,910.16	\$195,719.04	\$187,720.00	\$193,920.00	\$169,200.00	-13%
OTHREV - OTHER REVENUE	\$362.85	0.00	\$0.00	\$0.00	\$0.00	
OTHFIN - OTHER FINANCING SOURCES	\$0.00	\$0.00	\$0.00	\$383,110.00	\$651,657.00	70%
Department Total: Revenue	\$1,209,343.29	\$1,145,011.70	\$1,245,380.00	\$1,597,100.00	\$1,881,980.00	18%
<b>Expenditures</b>						
Department: 785 Sylvan Glen Greens						
PERS - PERSONAL SERVICES	\$311,072.93	\$313,604.69	\$0.00	\$297,810.00	\$0.00	-100%
SUP - SUPPLIES	\$156,113.02	\$88,750.42	\$0.00	\$108,220.00	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$311,338.30	\$276,957.79	\$150,046.00	\$285,400.00	\$147,000.00	-48%
Department Total: Sylvan Glen Greens	\$778,524.25	\$679,312.90	\$150,046.00	\$691,430.00	\$147,000.00	-79%
Department: 786 Sylvan Glen Pro Shop						
PERS - PERSONAL SERVICES	\$205,472.88	\$200,855.15	\$1,582.00	\$140,746.00	\$0.00	-100%
SUP - SUPPLIES	\$25,729.92	\$21,922.39	\$909.00	\$24,600.00	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$94,235.04	\$192,534.22	\$924,315.00	\$94,220.00	\$951,580.00	910%
Department Total: Sylvan Glen Pro Shop	\$325,437.84	\$415,311.76	\$926,806.00	\$259,566.00	\$951,580.00	267%
Department: 788 Sylvan Glen Capital						
CAP - CAPITAL OUTLAY	\$0.00	\$0.00	\$46,100.00	\$646,100.00	\$783,400.00	21%
Department Total: Sylvan Glen Capital	\$0.00	\$0.00	\$46,100.00	\$646,100.00	\$783,400.00	21%
<b>Revenue Totals:</b>	\$1,209,343.29	\$1,145,011.70	\$1,245,380.00	\$1,597,100.00	\$1,881,980.00	18%
<b>Expenditure Totals</b>	\$1,103,962.09	\$1,094,624.66	\$1,122,952.00	\$1,597,096.00	\$1,881,980.00	18%
<b>Fund Total: SYLVAN GLEN GOLF COURSE</b>	<b>\$105,381.20</b>	<b>\$50,387.04</b>	<b>\$122,428.00</b>	<b>\$4.00</b>	<b>\$0.00</b>	



2011/12  
Budget

GOLF DIVISION

## SUMMARY OF BUDGET CHANGES

- Significant Notes – 2011/12 Budget Compared to 2010/11**

Personal Services:

There is a reduction in 100% or \$860,648 due to the elimination of all staff and privatizing the Golf Courses.

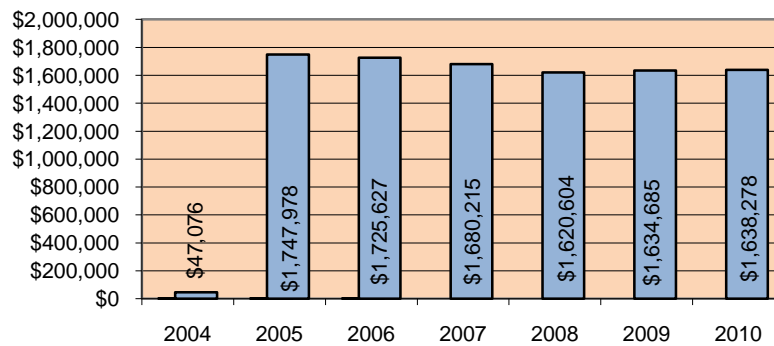
Other Service Charges:

There is an increase due to the agreement with Billy Casper Golf to operate and maintain both courses.

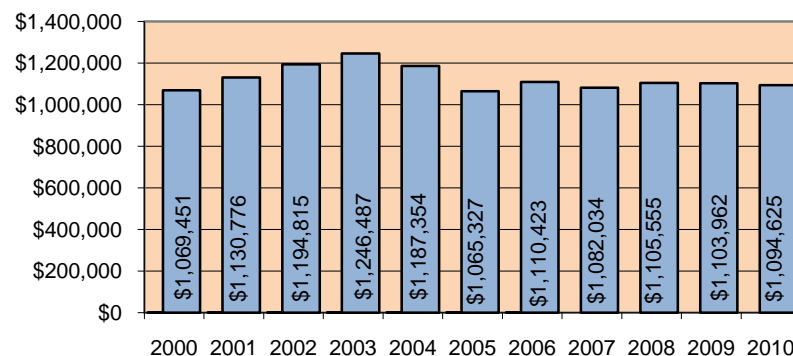
Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Pro Shop	1	39	1	31	1	29	0	0
Greens	4	32	4	23	4	19	0	0
<b>Total Department</b>	<b>5</b>	<b>71</b>	<b>5</b>	<b>54</b>	<b>5</b>	<b>48</b>	<b>* 0</b>	<b>* 0</b>

*\*Billy Casper Golf*

- Operating Budget History - Sanctuary Lake Golf Course**



- Operating Budget History - Sylvan Glen Golf Course**





City of  
Troy





2011/12  
Budget

WATER AND SEWER

- *Public Works Director.....*Timothy Richnak
- *Superintendent of Water and Sewer.....*Richard Shepler

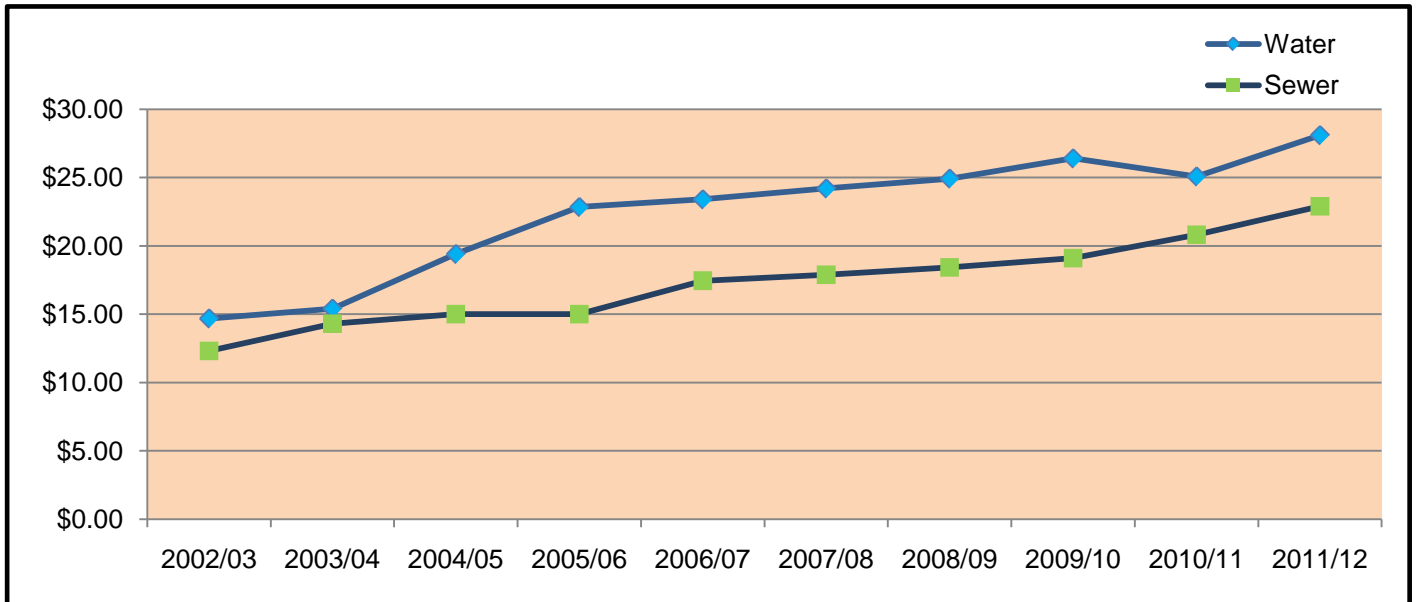


City of  
Troy



**2011/12  
Budget**

**WATER AND SEWER**



	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	Proposed 2011/12	Rate Adjustment
	Rates	Rates	Rates	Rates	Rates	Rates	Rates	
Water	\$22.84	\$23.40	\$24.20	\$24.92	\$26.40	\$25.08	\$28.10	\$3.02
Sewer	15.00	17.45	17.88	18.42	19.10	20.82	22.90	2.08
Total Rate	<b>\$37.84</b>	<b>\$40.85</b>	<b>\$42.08</b>	<b>\$43.34</b>	<b>\$45.50</b>	<b>\$45.90</b>	<b>\$51.00</b>	<b>\$ 5.10</b>

# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
<b>Fund: 591 WATER FUND</b>						
<b>Revenue</b>						
Department: 000 Revenue						
CHG - CHARGES FOR SERVICES	\$13,078,125.53	\$13,823,365.95	\$13,488,000.00	\$14,991,600.00	\$14,452,600.00	-4%
INTR - INTEREST & RENT	\$611,657.14	\$337,985.13	\$126,000.00	\$160,000.00	\$123,000.00	-23%
OTHREV - OTHER REVENUE	\$1,009,593.90	\$156,178.57	\$0.00	\$0.00	\$0.00	
Department Total: Revenue	\$14,699,376.57	\$14,317,529.65	\$13,614,000.00	\$15,151,600.00	\$14,575,600.00	-4%
<b>Expenditures</b>						
Department: 537 Water Transmission and Distrib						
Business Unit: 537 Water Trans & Distrib						
PERS - PERSONAL SERVICES	\$88,406.43	\$124,879.85	\$140,140.00	\$226,633.60	\$239,187.00	6%
SUP - SUPPLIES	\$22,964.81	\$5,912.70	\$25,000.00	\$24,000.00	\$28,000.00	17%
OTH - OTHER SERVICE CHARGES	\$51,878.24	\$73,764.13	\$73,500.00	\$67,000.00	\$98,500.00	47%
Business Unit Total: Water Trans & Distrib	\$163,249.48	\$204,556.68	\$238,640.00	\$317,633.60	\$365,687.00	15%
Business Unit: 538 Water Customer Cross Connection						
PERS - PERSONAL SERVICES	\$88,634.58	\$95,552.30	\$87,100.00	\$96,180.00	\$95,105.00	-1%
SUP - SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$7,709.04	\$8,058.00	\$8,400.00	\$8,000.00	\$9,200.00	15%
Business Unit Total: Water Customer Cross Connection	\$96,343.62	\$103,610.30	\$95,500.00	\$104,180.00	\$104,305.00	0%
Business Unit: 539 Water Contractors Service						
PERS - PERSONAL SERVICES	\$106,491.22	\$131,809.26	\$150,870.00	\$200,007.16	\$186,422.00	-7%
SUP - SUPPLIES	\$436.84	\$592.88	\$2,000.00	\$2,000.00	\$2,000.00	0%
OTH - OTHER SERVICE CHARGES	\$9,237.43	\$8,994.09	\$12,000.00	\$11,000.00	\$13,000.00	18%
Business Unit Total: Water Contractors Service	\$116,165.49	\$141,396.23	\$164,870.00	\$213,007.16	\$201,422.00	-5%
Business Unit: 540 Water Main Testing						
PERS - PERSONAL SERVICES	\$31,715.03	\$22,227.60	\$28,170.00	\$48,296.78	\$67,441.00	40%
SUP - SUPPLIES	\$730.36	\$302.58	\$500.00	\$500.00	\$500.00	0%
OTH - OTHER SERVICE CHARGES	\$1,951.60	\$793.68	\$800.00	\$2,000.00	\$1,000.00	-50%
Business Unit Total: Water Main Testing	\$34,396.99	\$23,323.86	\$29,470.00	\$50,796.78	\$68,941.00	36%
Business Unit: 541 Maintenance of Mains						
PERS - PERSONAL SERVICES	\$198,470.10	\$286,709.13	\$318,430.00	\$389,031.13	\$378,984.00	-3%
SUP - SUPPLIES	\$46,291.40	\$34,209.74	\$35,000.00	\$35,000.00	\$35,000.00	0%
OTH - OTHER SERVICE CHARGES	\$87,626.44	\$97,020.13	\$95,000.00	\$77,000.00	\$103,000.00	34%
Business Unit Total: Maintenance of Mains	\$332,387.94	\$417,939.00	\$448,430.00	\$501,031.13	\$516,984.00	3%
Business Unit: 542 Maintenance of Services						
PERS - PERSONAL SERVICES	\$137,119.80	\$184,469.63	\$183,110.00	\$224,441.66	\$240,732.00	7%
SUP - SUPPLIES	\$114,658.11	\$36,658.48	\$10,000.00	\$10,000.00	\$10,000.00	0%
OTH - OTHER SERVICE CHARGES	\$48,863.01	\$55,049.04	\$45,000.00	\$45,000.00	\$50,000.00	11%
Business Unit Total: Maintenance of Services	\$300,640.92	\$276,177.15	\$238,110.00	\$279,441.66	\$300,732.00	8%

# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
Business Unit: 543 Maintenance of Meters						
PERS - PERSONAL SERVICES	\$138,432.52	\$233,606.55	\$329,280.00	\$245,790.19	\$344,464.00	40%
SUP - SUPPLIES	\$322,552.95	\$257,717.07	\$350,000.00	\$400,000.00	\$350,000.00	-13%
OTH - OTHER SERVICE CHARGES	\$11,438.38	\$14,161.14	\$15,000.00	\$11,500.00	\$17,000.00	48%
Business Unit Total: Maintenance of Meters	\$472,423.85	\$505,484.76	\$694,280.00	\$657,290.19	\$711,464.00	8%
Business Unit: 544 Maintenance of Hydrants						
PERS - PERSONAL SERVICES	\$184,393.94	\$178,175.57	\$201,610.00	\$274,343.39	\$284,176.00	4%
SUP - SUPPLIES	\$43,013.94	\$37,338.01	\$35,000.00	\$35,000.00	\$35,000.00	0%
OTH - OTHER SERVICE CHARGES	\$56,064.92	\$53,202.84	\$50,000.00	\$60,000.00	\$55,000.00	-8%
Business Unit Total: Maintenance of Hydrants	\$283,472.80	\$268,716.42	\$286,610.00	\$369,343.39	\$374,176.00	1%
Business Unit: 545 Water Meters & Tap-Ins						
PERS - PERSONAL SERVICES	\$77,073.21	\$98,267.69	\$119,720.00	\$163,637.91	\$165,533.00	1%
SUP - SUPPLIES	\$224,846.43	\$199,386.34	\$150,000.00	\$150,000.00	\$150,000.00	0%
OTH - OTHER SERVICE CHARGES	\$24,309.60	\$27,684.14	\$35,000.00	\$30,000.00	\$37,000.00	23%
Business Unit Total: Water Meters & Tap-Ins	\$326,229.24	\$325,338.17	\$304,720.00	\$343,637.91	\$352,533.00	3%
Business Unit: 548 Water Administration						
PERS - PERSONAL SERVICES	\$802,887.78	\$393,988.67	\$318,150.00	\$208,368.00	\$182,809.00	-12%
SUP - SUPPLIES	\$20,324.54	\$19,018.73	\$19,140.00	\$19,140.00	\$19,140.00	0%
OTH - OTHER SERVICE CHARGES	\$9,622,390.09	\$9,679,465.39	\$9,907,380.00	\$10,769,780.00	\$10,733,010.00	0%
Business Unit Total: Water Administration	\$10,445,602.41	\$10,092,472.79	\$10,244,670.00	\$10,997,288.00	\$10,934,959.00	-1%
Business Unit: 555 Water Fund Capital						
CAP - CAPITAL OUTLAY	\$0.00	\$0.00	\$4,490,000.00	\$6,430,000.00	\$5,110,000.00	-21%
Business Unit Total: Water Fund Capital	\$0.00	\$0.00	\$4,490,000.00	\$6,430,000.00	\$5,110,000.00	-21%
Department Total: Water Transmission and Distrib	\$12,570,912.74	\$12,359,015.36	\$17,235,300.00	\$20,263,649.82	\$19,041,203.00	-6%
Department: 546 Water Accounting						
Business Unit: 546 Water Meter Reading						
PERS - PERSONAL SERVICES	\$45,496.15	\$51,748.31	\$85,660.00	\$80,007.00	\$68,623.00	-14%
SUP - SUPPLIES	\$0.00	\$34.49	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$5,337.12	\$4,089.57	\$5,000.00	\$5,000.00	\$5,500.00	10%
Business Unit Total: Water Meter Reading	\$50,833.27	\$55,872.37	\$90,660.00	\$85,007.00	\$74,123.00	-13%
Business Unit: 547 Water Accounting & Collection						
PERS - PERSONAL SERVICES	\$28,222.68	\$31,225.48	\$48,870.00	\$67,833.00	\$54,878.00	-19%
SUP - SUPPLIES	\$19,283.16	\$19,866.16	\$18,300.00	\$25,500.00	\$18,250.00	-28%
OTH - OTHER SERVICE CHARGES	\$29,344.01	\$25,662.60	\$21,570.00	\$37,570.00	\$22,600.00	-40%
Business Unit Total: Water Accounting & Collection	\$76,849.85	\$76,754.24	\$88,740.00	\$130,903.00	\$95,728.00	-27%
Department Total: Water Accounting	\$127,683.12	\$132,626.61	\$179,400.00	\$215,910.00	\$169,851.00	-21%
Revenue Totals:	\$14,699,376.57	\$14,317,529.65	\$13,614,000.00	\$15,151,600.00	\$14,575,600.00	-4%
Expenditure Totals	\$12,698,595.86	\$12,491,641.97	\$17,414,700.00	\$20,479,559.82	\$19,211,054.00	-6%
Fund Total: WATER FUND	\$2,000,780.71	\$1,825,887.68	(\$3,800,700.00)	(\$5,327,959.82)	(\$4,635,454.00)	

# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
<b>Fund: 590 SEWER FUND</b>						
<b>Revenue</b>						
Department: 000 Revenue						
CHG - CHARGES FOR SERVICES	\$9,750,201.32	\$10,372,640.49	\$11,320,000.00	\$12,683,000.00	\$12,000,000.00	-5%
INTR - INTEREST & RENT	\$567,889.62	\$277,778.01	\$185,000.00	\$250,000.00	\$175,000.00	-30%
OTHREV - OTHER REVENUE	\$662,597.00	\$1,946,408.51	\$0.00	\$0.00	\$0.00	
Department Total: Revenue	\$10,980,687.94	\$12,596,827.01	\$11,505,000.00	\$12,933,000.00	\$12,175,000.00	-6%
<b>Expenditures</b>						
Department: 527 Sewer						
Business Unit: 527 Sewer Administration						
PERS - PERSONAL SERVICES	\$128,457.02	\$191,170.86	\$229,430.00	\$228,772.00	\$268,759.00	17%
SUP - SUPPLIES	\$0.00	\$1.44	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$8,273,688.53	\$8,299,383.89	\$9,050,370.00	\$9,062,630.00	\$9,546,938.00	5%
Business Unit Total: Sewer Administration	\$8,402,145.55	\$8,490,556.19	\$9,279,800.00	\$9,291,402.00	\$9,815,697.00	6%
Business Unit: 535 Sewer Fund Capital						
CAP - CAPITAL OUTLAY	\$0.00	\$0.00	\$1,285,000.00	\$2,910,000.00	\$1,788,000.00	-39%
Business Unit Total: Sewer Fund Capital	\$0.00	\$0.00	\$1,285,000.00	\$2,910,000.00	\$1,788,000.00	-39%
Business Unit: 536 Sewer Maintenance						
PERS - PERSONAL SERVICES	\$389,908.22	\$420,550.17	\$500,740.00	\$825,976.00	\$701,817.00	-15%
SUP - SUPPLIES	\$16,954.80	\$18,695.73	\$24,340.00	\$24,340.00	\$24,340.00	0%
OTH - OTHER SERVICE CHARGES	\$230,873.95	\$218,077.17	\$228,180.00	\$265,180.00	\$261,680.00	-1%
OTHF - OTHER FINANCING USES	\$704,200.00	\$627,159.78	\$631,270.00	\$666,350.00	\$652,820.00	-2%
Business Unit Total: Sewer Maintenance	\$1,341,936.97	\$1,284,482.85	\$1,384,530.00	\$1,781,846.00	\$1,640,657.00	-8%
Department Total: Sewer	\$9,744,082.52	\$9,775,039.04	\$11,949,330.00	\$13,983,248.00	\$13,244,354.00	-5%
<b>Revenue Totals:</b>	\$10,980,687.94	\$12,596,827.01	\$11,505,000.00	\$12,933,000.00	\$12,175,000.00	-6%
<b>Expenditure Totals</b>	\$9,744,082.52	\$9,775,039.04	\$11,949,330.00	\$13,983,248.00	\$13,244,354.00	-5%
<b>Fund Total: SEWER FUND</b>	\$1,236,605.42	\$2,821,787.97	(\$444,330.00)	(\$1,050,248.00)	(\$1,069,354.00)	



2011/12  
Budget

WATER AND SEWER

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Water Division	18	7	18	7	18.3	7	18.3	6
<b>Total Department</b>	<b>18</b>	<b>7</b>	<b>18</b>	<b>7</b>	<b>18.3</b>	<b>7</b>	<b>18.3</b>	<b>6</b>

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Sewer Division	16	0	16	0	16	0	16	0
<b>Total Department</b>	<b>16</b>	<b>0</b>	<b>16</b>	<b>0</b>	<b>16</b>	<b>0</b>	<b>16</b>	<b>0</b>



2011/12  
Budget

WATER AND SEWER

### SUMMARY OF BUDGET CHANGES

- Significant Notes – 2011/12 Budget Compared to 2010/11 Budget**

Detroit Water reflects a 15.7% increase. 2010/11 rate had a 9.3% decrease. The overall sewage rate increase is estimated at 10%.

- City of Detroit Water Rate:**

2006/07	\$14.92
2007/08	\$15.39
2008/09	\$15.70
2009/10	\$16.26
2010/11	\$14.75
2011/12	\$17.07 estimate

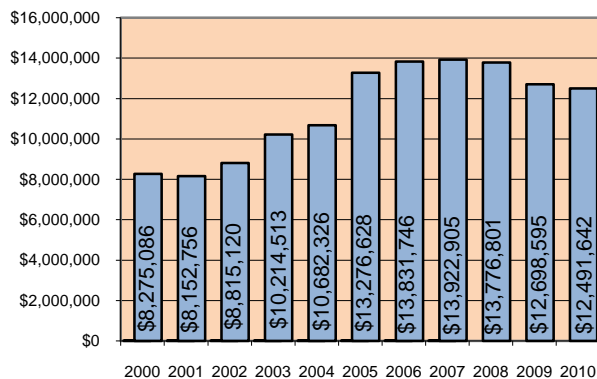
- Southeast Oakland County Sewerage Rate:**

2006/07	\$10.49
2007/08	\$10.76
2008/09	\$11.62
2009/10	\$11.87
2010/11	\$12.82
2011/12	\$14.47 estimate

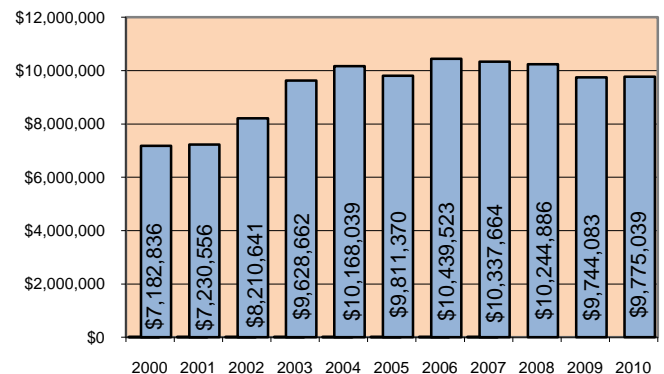
- Evergreen-Farmington Sewerage Rate:**

2006/07	\$14.03
2007/08	\$14.61
2008/09	\$14.79
2009/10	\$15.54
2010/11	\$16.83
2011/12	\$17.27 estimate

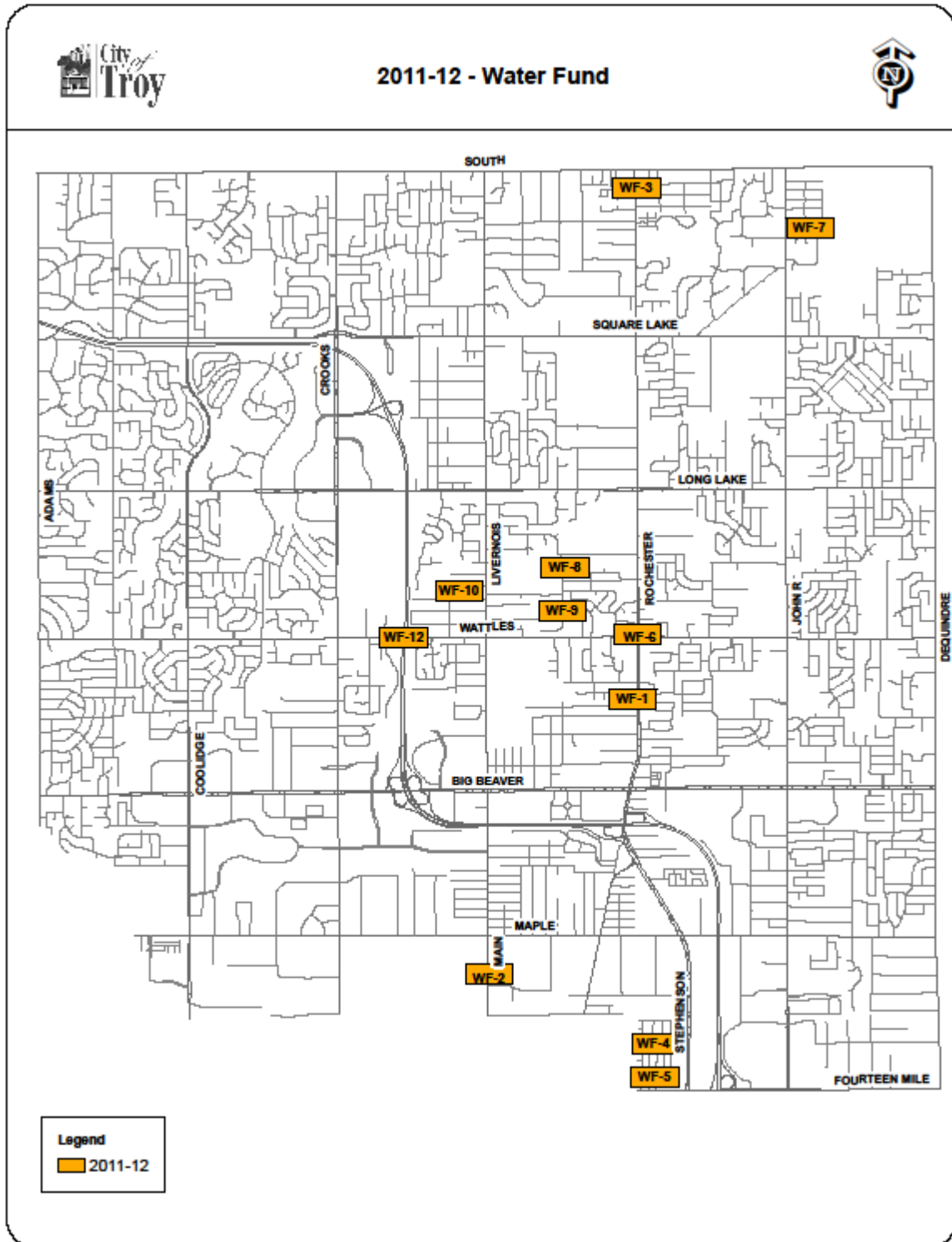
### **Operating Budget History – Water**



### **Operating Budget History – Sewer**









**2011/12  
Budget**

**WATER FUND**

**WATER FUND 2011/12 BUDGET (591.537.555.7972)**

Map Number	Project Name	Total Project Cost	Total City Cost	Other Sources	10/11 Amended Budget	10/11 Expenditure to 6/30/11	10/11 Balance at 6/30/11	10/11 Re-Approp. 11/12	New Approp. 11/12	Proposed 11/12 Budget	Comments
	NE 1/4 of Section 9	2,900,000	2,900,000	0	0	100,000	(100,000)	0	0	0	Houghten, Blanche, Habrand, McKinley, Wright, Florence, Deinmore
	NE 1/4 of Section 9	400,000	400,000	0	100,000	0	100,000	0	0	0	Road Repair Due to Water Main Construction
WF-1	Rochester, Torpey to Barclay	1,100,000	1,100,000	0	0	250,000	(250,000)	0	100,000	100,000	Part of Rochester/Wattles Reconstruction
	Square Lake, Rochester to Livernois	650,000	650,000	0	0	100,000	(100,000)	0	0	0	
	Park, Livernois to Combermere	900,000	900,000	0	0	2,000	(2,000)	0	0	0	16" WM - Incl. CPR
	SCADA Upgrades	400,000	400,000	0	300,000	300,000	0	0	0	0	
WF-2	Livernois, Elmwood to Maple	500,000	500,000	0	25,000	33,000	(8,000)	0	25,000	25,000	Part of Clawson LJT Livernois/Main St. Project
WF-3	PRV # 9	400,000	400,000	0	650,000	300,000	350,000	100,000	0	100,000	Rochester at South Blvd., West Side
	Combermere, Park to Maple	775,000	775,000	0	0	20,000	(20,000)	0	0	0	16" WM - Incl. CPR
	Heide, Maple to Oliver	1,120,000	1,120,000	0	0	5,000	(5,000)	0	0	0	16" WM - Incl. CPR
	Thunderbird, Maple to Oliver	700,000	700,000	0	0	5,000	(5,000)	0	0	0	16" WM - Incl. CPR
	Oliver, Heide to East End	430,000	430,000	0	0	5,000	(5,000)	0	0	0	16" WM - Incl. CPR
WF-4	SW 1/4 Sec. 35	1,800,000	1,800,000	0	2,700,000	1,700,000	1,000,000	100,000	0	100,000	
WF-5	SW 1/4 Sec. 35	1,500,000	1,500,000	0	400,000	0	400,000	400,000	1,100,000	1,500,000	Road Repair Due to Water Main Construction
WF-6	Wattles, East & West of Rochester	500,000	500,000	0	0	360,000	(360,000)	0	100,000	100,000	Part of Rochester/Wattles Reconstruction
	John Arbor Subdivision	600,000	600,000	0	125,000	150,000	(25,000)	0	0	0	Jarman, Chancery, Gulliver & Ravenna - 6" to 8"



**2011/12  
Budget**

**WATER FUND**

**WATER FUND 2011/12 BUDGET (591.537.555.7972)**

Map Number	Project Name	Total Project Cost	Total City Cost	Other Sources	10/11 Amended Budget	10/11 Expenditure to 6/30/11	10/11 Balance at 6/30/11	10/11 Re-Approp. 11/12	New Approp. 11/12	Proposed 11/12 Budget	Comments
WF-7	John Arbor Subdivision	350,000	350,000	0	300,000	300,000	0	0	50,000	50,000	Road Repair Due to Water Main Construction
WF-8	Tallman & Eckford	1,000,000	1,000,000	0	1,000,000	600,000	400,000	200,000	0	200,000	
WF-9	Tallman & Eckford	700,000	700,000	0	700,000	0	700,000	300,000		300,000	Road Repair Due to Water Main Construction
WF-10	SE 1/4 of Section 16	2,100,000	2,100,000	0	0	0	0	0	1,500,000	1,500,000	
WF-12	Wattles, Crooks to Livernois	1,000,000	1,000,000	0	0	0	0	0	1,000,000	1,000,000	
WF-25	Various Projects & Locations	100,000	100,000	0	100,000	100,000	0	0	100,000	100,000	
WF-26	Water System Engineering Services	10,000	10,000	0	10,000	0	10,000	10,000	0	10,000	
WF-27	General Equipment	20,000	20,000	0	20,000	25,000	(5,000)	0	25,000	25,000	
	Office Equipment Computers	135,000	135,000	0	0	135,000	(135,000)	0	0	0	BS&A / Woolpert
<b>TOTALS:</b>		<b>19,955,000</b>	<b>20,090,000</b>	<b>0</b>	<b>6,430,000</b>	<b>4,490,000</b>	<b>1,940,000</b>	<b>1,110,000</b>	<b>4,000,000</b>	<b>5,110,000</b>	
<b>PROPOSED 2011/12 minus 2010/11 BALANCE:</b>										<b>3,170,000</b>	



2011/12  
Budget

WATER FUND

The City of Troy receives its water from the City of Detroit through large diameter transmission mains, ranging in size from 54-inch to 84-inch. The water flows into the city through six (6) Detroit Water and Sewerage Department (DWSD) metered locations located along the perimeter of the city. Two (2) of these meter vaults are located along Adams; two (2) along South Boulevard; and two (2) along Dequindre. The water flows from these entrance points through approximately 536 miles of city water mains ranging from 6-inches to 36-inches. In order to maintain proper fire flows and pressures in response to water demands, pressures can be increased or decreased at the five (5) pressure districts.

The city water system is managed by the use of a Supervisory Control and Data Acquisition (SCADA) system. SCADA allows the collection of real-time operations data to optimize the overall water system. The SCADA system is comprised of twenty-two remote data collection sites, the central computer location at the DPW yard and six DWSD meter vaults.

Proposed projects in the Water Fund are selected primarily based on the following factors:

- Age of the water main
- History of water main breaks
- Size of the water main
- Flow requirements based on the Water System Master Plan
- Redundancy or the looping of the water system
- Coordination with other capital improvement projects

The proposed water system projects are flexible, allowing for the addition of new improvements to address specific needs without deferring other projects along the way. Studies and analysis of the existing system is an on-going endeavor that, coupled with new technologies, provides for improved system capabilities and reliability.

#### ***WF-1. Rochester, Torpey to Barclay (Water Main Replacement)***

The existing water main on Rochester Road was replaced with a new 12" water main as part of the reconstruction and widening of Rochester Road. Construction was completed in 2010. 2011/12 budgeted funds are for final contractor payments.

Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

#### ***WF-2 Livernois, Elmwood to Maple (Water Main Replacement)***

The existing water main on the west side of Livernois Road was replaced with a new 16" water main as part of the reconstruction and widening of Livernois Road. Construction was completed in 2009. 2011/12 budgeted funds are for final contractor payments.

Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.



2011/12  
Budget

WATER FUND

### ***WF-3. Pressure Reducing Vault #9 (Replacement)***

A Pressure Reducing Valve (PRV) is used to reduce or increase water pressure from Detroit's water supply line to Troy's water supply line. The existing PRV #9, located on Rochester Road, south of South Boulevard, is obsolete and will be replaced with a new facility to assure performance and reliability. This pressure reducing vault is proposed to be taken off-line and a new valve vault constructed just south of its current location.

Replacement with a new facility will assure performance and reliability and will provide for an OSHA compliant site. Operation and maintenance costs will not be impacted.

### ***WF-4. Southwest ¼ of Section 35 (Water Main Replacement)***

This project replaced the existing 6" water mains on Sheffield, Kenyon, Lyons, Redwood, Burtman, Grant, Wacon, Jamaica, Key West and Hendrickson with new 8" water mains. Construction was completed in 2010. 2011/12 budgeted funds are for final contractor payments.

Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

### ***WF-5. Southwest ¼ of Section 35 (Road Repair due to Water Main Construction)***

The water mains in this area were replaced in 2010. The existing asphalt over concrete roads in the project area will receive a mill and overlay due to damage caused by the water main and storm sewer construction.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per year due to road rehabilitation.

### ***WF-6. Wattles, East and West of Rochester (Water Main Replacement)***

The existing water main on Wattles Road was replaced with a new 12" water main as part of the reconstruction and widening of Wattles Road. Construction was completed in 2010. 2011/12 budgeted funds are for final contractor payments.

Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

### ***WF-7. John Arbor Subdivision (Road Repair due to Water Main Construction)***

The water mains in the John Arbor subdivision were replaced. The existing asphalt roads: Harned, Jarman, Burdic, Chancery, Stirling, Gulliver, Alfred, Edith and Ravenna will receive a mill and overlay due to damage caused by the water main and storm sewer construction.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per year due to road rehabilitation.



2011/12  
Budget

WATER FUND

***WF-8. Tallman and Eckford (Water Main Replacement)***

This project will replace the existing 8" water mains on Tallman and sections of Eckford, Evaline and Leetonia with new 12" water mains. The water main replacement is due to the mains current size, age and/or history of breaks. A section of existing 12" water main on the north side of Wattles Road will also be replaced as part of this project to provide for a looped system.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

***WF-9. Tallman and Eckford (Road Repair due to Water Main Construction)***

After the water main replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main and storm sewer construction.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per year due to road rehabilitation.

***WF-10. Southeast ¼ of Section 16 (Water Main Replacement)***

This project will replace the existing 6" water mains on Lange, Pierce and Hart with new 8" and 12" water mains. The existing 8" water mains on Webb, Paragon, Carter and Virgilia will be replaced with new 8" to 12" water mains. Also included in the project will be the construction of storm sewer for drainage where required. The water main replacement is due to the mains substandard size, age and/or history of breaks.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

***WF-12. Wattles Road, Crooks to Livernois***

This project will replace the existing 8" water main along Wattles road with a new 12" water main. This water main crosses under I-75 and will require this section to be bored or directionally drilled to avoid impacting I-75. The water main is scheduled to be replaced due to its age and history of breaks.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

***WF-25. Water Fund (Various Projects and Locations)***

This item is used by the Water Department for small projects that are encountered throughout the year that do not fit within a traditional water fund project. Examples are maintenance items and expenditures for materials and parts for the water system.



2011/12  
Budget

WATER FUND

***WF-25. Water Fund, continued***

An annual amount is included in the budget which is on-going and is paid for entirely by City funds. Operation and maintenance costs will not be impacted.

***WF-26. Water System Engineering Services***

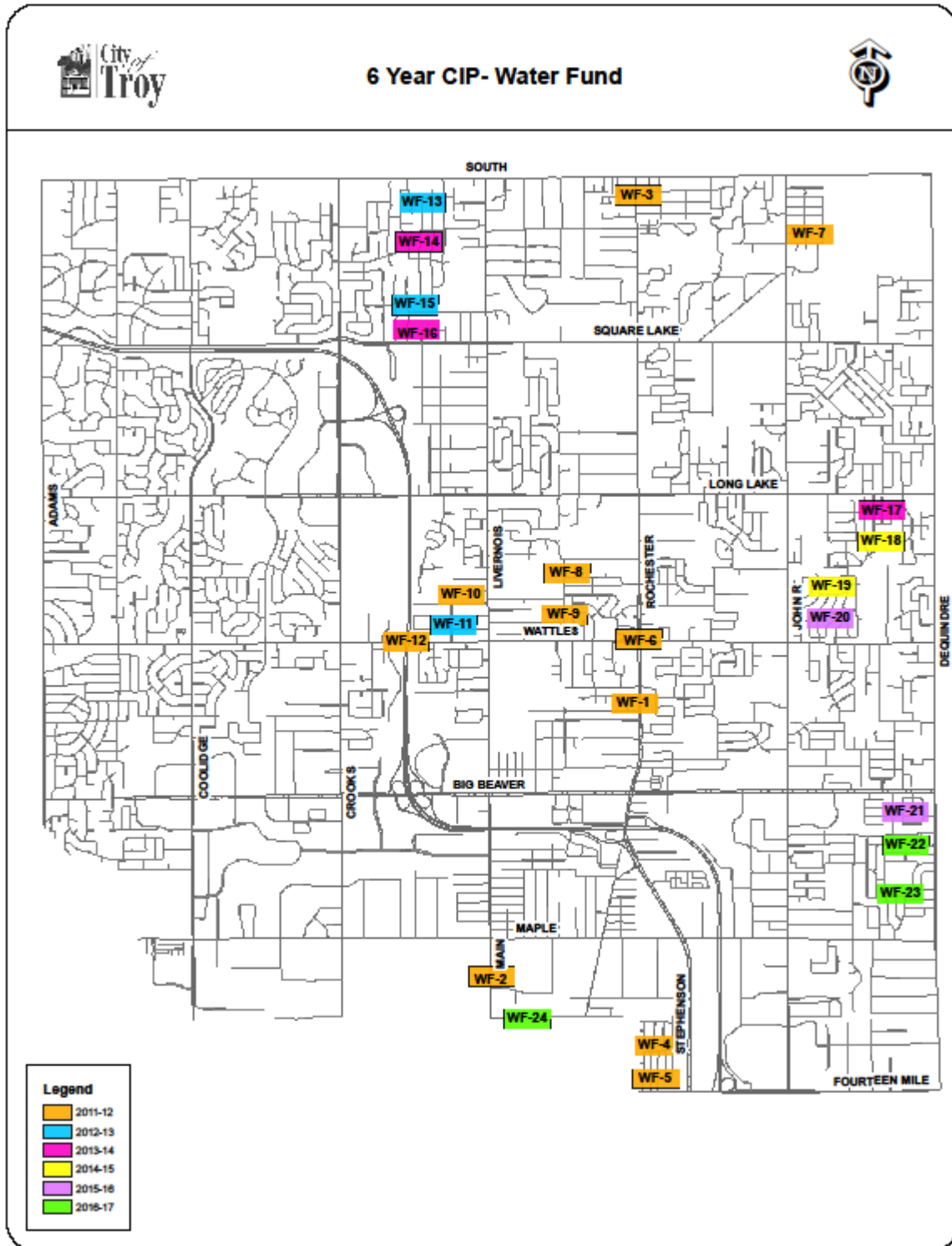
This is an annual budget amount in the Water Fund for as-needed engineering services required by the Public Works Department for work associated with the Water Fund that is not otherwise provided by the Engineering Department.

The budget amount is established annually based on anticipated needs, is on-going and is paid for entirely by City funds. Operation and maintenance costs are not expected to be impacted.

***WF-27. General Equipment***

This is an annual budget amount in the Water Fund for miscellaneous equipment required by the Public Works or Engineering Department for work associated with the Water Fund that are otherwise not specifically noted in the capital improvement plan.

The budget amount is established annually based on anticipated needs, is on-going and is paid for entirely by City funds. Operation and maintenance costs are not expected to be impacted.







**2011/12  
Budget**

**6-YEAR CAPITAL IMPROVEMENTS PLAN  
WATER FUND**

<b>6 Year CIP - Water Fund</b>										
Map Number	Project Name	Total Project Cost	Total City Cost	Proposed						Comments
				2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	
WF-1	Rochester, Torpey to Barclay	1,100,000	1,100,000	100,000	0	0	0	0	0	Part of Rochester/Wattles Reconstruction
WF-2	Livernois, Elmwood to Maple	500,000	500,000	25,000	0	0	0	0	0	Part of Clawson LJT Livernois/Main St. Project
WF-3	PRV # 9	400,000	400,000	100,000	0	0	0	0	0	Rochester at South Blvd., West Side
WF-4	SW 1/4 Sec. 35	1,800,000	1,800,000	100,000	0	0	0	0	0	
WF-5	SW 1/4 Sec. 35	1,500,000	1,500,000	1,500,000	0	0	0	0	0	Road Repair Due to Water Main Const.
WF-6	Wattles, East and West of Rochester	500,000	500,000	100,000	0	0	0	0	0	Part of Rochester/Wattles Reconstruction
WF-7	John Arbor Subdivision	350,000	350,000	50,000	0	0	0	0	0	Road Repair Due to Water Main Const.
WF-8	Tallman & Eckford	1,000,000	1,000,000	200,000	0	0	0	0	0	
WF-9	Tallman & Eckford	700,000	700,000	300,000	0	0	0	0	0	Road Repair Due to Water Main Const.
WF-10	SE 1/4 of Section 16	2,100,000	2,100,000	1,500,000	500,000	0	0	0	0	
WF-11	SE 1/4 of Section 16	325,000	325,000	0	325,000	0	0	0	0	Road Repair Due to Water Main Const.
WF-12	Wattles, Crooks to Livernois	1,000,000	1,000,000	1,000,000	0	0	0	0	0	
WF-13	Sec. 4 SW 1/4 (North 1/2)	2,300,000	2,300,000	0	2,300,000	0	0	0	0	
WF-14	Sec. 4 SW 1/4 (North 1/2)	350,000	350,000	0	0	350,000	0	0	0	Road Repair Due to Water Main Const.
WF-15	Sec. 4 SW 1/4 (South 1/2)	2,400,000	2,400,000	0	2,400,000	0	0	0	0	



**2011/12  
Budget**

**6-YEAR CAPITAL IMPROVEMENTS PLAN  
WATER FUND**

<b>6 Year CIP - Water Fund</b>										
Map Number	Project Name	Total Project Cost	Total City Cost	Proposed						Comments
				2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	
WF-16	Sec. 4 SW 1/4 (South 1/2)	350,000	350,000	0	0	350,000	0	0	0	Road Repair Due to Water Main Const.
WF-17	Sec. 13 North 1/2	4,300,000	4,300,000	0	0	4,300,000	0	0	0	
WF-18	Sec. 13 North 1/2	1,600,000	1,600,000	0	0	0	1,600,000	0	0	Road Repair Due to Water Main Const.
WF-19	Sec. 13 South 1/2	3,700,000	3,700,000	0	0	0	3,700,000	0	0	
WF-20	Sec. 13 South 1/2	1,300,000	1,300,000	0	0	0	0	1,300,000	0	Road Repair Due to Water Main Const.
WF-21	Sec. 25 NE 1/4	3,800,000	3,800,000	0	0	0	0	3,800,000	0	
WF-22	Sec. 25 NE 1/4	1,400,000	1,400,000	0	0	0	0	0	1,400,000	Road Repair Due to Water Main Const.
WF-23	Sec. 25 SE 1/4	3,300,000	3,300,000	0	0	0	0	0	3,300,000	
WF-24	Elmwood, Livernois to Rochester	850,000	850,000	0	0	0	0	0	850,000	Clawson/Troy - 16" WM
WF-25	Various Projects & Locations	600,000	600,000	100,000	100,000	100,000	100,000	100,000	100,000	As-Needed Maint. Repairs by DPW
WF-26	Water System Engineering Services	60,000	60,000	10,000	10,000	10,000	10,000	10,000	10,000	
WF-27	General Equipment	150,000	150,000	25,000	25,000	25,000	25,000	25,000	25,000	
<b>TOTALS:</b>		37,735,000	37,735,000	5,110,000	5,660,000	5,135,000	5,435,000	5,235,000	5,685,000	



2011/12  
Budget

**6-YEAR CAPITAL IMPROVEMENTS PLAN  
WATER FUND**

The City of Troy receives its water from the City of Detroit through large diameter transmission mains, ranging in size from 54-inch to 84-inch. The water flows into the city through six (6) Detroit Water and Sewerage Department (DWSD) metered locations located along the perimeter of the city. Two (2) of these meter vaults are located along Adams; two (2) along South Boulevard; and two (2) along Dequindre. The water flows from these entrance points through approximately 536 miles of city water mains ranging from 6-inches to 36-inches. In order to maintain proper fire flows and pressures in response to water demands, pressures can be increased or decreased at the five (5) pressure districts.

The city water system is managed by the use of a Supervisory Control and Data Acquisition (SCADA) system. SCADA allows the collection of real-time operations data to optimize the overall water system. The SCADA system is comprised of twenty-two remote data collection sites, the central computer location at the DPW yard and six DWSD meter vaults.

Proposed projects in the Water Fund are selected primarily based on the following factors:

- Age of the water main
- History of water main breaks
- Size of the water main
- Flow requirements based on the Water System Master Plan
- Redundancy or the looping of the water system
- Coordination with other capital improvement projects

The proposed water system projects are flexible, allowing for the addition of new improvements to address specific needs without deferring other projects along the way. Studies and analysis of the existing system is an on-going endeavor that, coupled with new technologies, provides for improved system capabilities and reliability.

***WF-1. Rochester, Torpey to Barclay (Water Main Replacement)***

The existing water main on Rochester Road was replaced with a new 12" water main as part of the reconstruction and widening of Rochester Road. Construction was completed in 2010. 2011/12 budgeted funds are for final contractor payments.

Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

***WF-2 Livernois, Elmwood to Maple (Water Main Replacement)***

The existing water main on the west side of Livernois Road was replaced with a new 16" water main as part of the reconstruction and widening of Livernois Road. Construction was completed in 2009. 2011/12 budgeted funds are for final contractor payments.

Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.



2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
WATER FUND

### ***WF-3. Pressure Reducing Vault #9 (Replacement)***

A Pressure Reducing Valve (PRV) is used to reduce or increase water pressure from Detroit's water supply line to Troy's water supply line. The existing PRV #9, located on Rochester Road, south of South Boulevard, is obsolete and will be replaced with a new facility to assure performance and reliability. This pressure reducing vault is proposed to be taken off-line and a new valve vault constructed just south of its current location.

Replacement with a new facility will assure performance and reliability and will provide for an OSHA compliant site. Operation and maintenance costs will not be impacted.

### ***WF-4. Southwest ¼ of Section 35 (Water Main Replacement)***

This project replaced the existing 6" water mains on Sheffield, Kenyon, Lyons, Redwood, Burtman, Grant, Wacon, Jamaica, Key West and Hendrickson with new 8" water mains. Construction was completed in 2010. 2011/12 budgeted funds are for final contractor payments.

Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

### ***WF-5. Southwest ¼ of Section 35 (Road Repair due to Water Main Construction)***

The water mains in this area were replaced in 2010. The existing asphalt over concrete roads in the project area will receive a mill and overlay due to damage caused by the water main and storm sewer construction.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per year due to road rehabilitation.

### ***WF-6. Wattles, East and West of Rochester (Water Main Replacement)***

The existing water main on Wattles Road was replaced with a new 12" water main as part of the reconstruction and widening of Wattles Road. Construction was completed in 2010. 2011/12 budgeted funds are for final contractor payments.

Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

### ***WF-7. John Arbor Subdivision (Road Repair due to Water Main Construction)***

The water mains in the John Arbor subdivision were replaced. The existing asphalt roads: Harned, Jarman, Burdic, Chancery, Stirling, Gulliver, Alfred, Edith and Ravenna will receive a mill and overlay due to damage caused by the water main and storm sewer construction.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per year due to road rehabilitation.



2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
WATER FUND

***WF-8. Tallman and Eckford (Water Main Replacement)***

This project will replace the existing 8" water mains on Tallman and sections of Eckford, Evaline and Leetonia with new 12" water mains. The water main replacement is due to the mains current size, age and/or history of breaks. A section of existing 12" water main on the north side of Wattles Road will also be replaced as part of this project to provide for a looped system.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

***WF-9. Tallman and Eckford (Road Repair due to Water Main Construction)***

After the water main replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main and storm sewer construction.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per year due to road rehabilitation.

***WF-10. Southeast ¼ of Section 16 (Water Main Replacement)***

This project will replace the existing 6" water mains on Lange, Pierce and Hart with new 8" and 12" water mains. The existing 8" water mains on Webb, Paragon, Carter and Virgilia will be replaced with new 8" to 12" water mains. Also included in the project will be the construction of storm sewer for drainage where required. The water main replacement is due to the mains substandard size, age and/or history of breaks.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

***WF-11. Southeast ¼ of Section 16 (Road Repair due to Water Main Construction)***

After the water main replacement project has been completed the existing asphalt roads in the project area will receive a mill and overlay due to damage caused by the water main and storm sewer construction.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per year due to road rehabilitation.

***WF-12. Wattles Road, Crooks to Livernois***

This project will replace the existing 8" water main along Wattles road with a new 12" water main. This water main crosses under I-75 and will require this section to be bored or directionally drilled to avoid impacting I-75. The water main is scheduled to be replaced due to its age and history of breaks.



2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
WATER FUND

***WF-12. Wattles Road, continued***

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

***WF-13. Southwest ¼, North ½ of Section 4 (Water Main Replacement)***

This project will replace the existing 6" water mains on Houghten and Vernmoor with new 8" water mains. The existing 8" water mains on Fredmoor, Hurst, Lovell and Scone will be replaced with new 8" to 12" water mains. Also included in the project will be the construction of storm sewer for drainage where required. The water main replacement is due to the mains substandard size, age and/or history of breaks.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

***WF-14. Southwest ¼, North ½ of Section 4 (Road Repair due to Water Main Construction)***

After the water main replacement project has been completed the existing asphalt roads in the project area will receive a mill and overlay due to damage caused by the water main and storm sewer construction.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per year due to road rehabilitation.

***WF-15. Southwest ¼, South ½ of Section 4 (Water Main Replacement)***

This project will replace the existing 6" water mains on Canmoor, Elmoor and Niles with new 8" water mains. The existing 8" water mains on Herbmoor, Troyvalley, Aspinwall and Blackwell will be replaced with new 8" to 12" water mains. Also included in the project will be the construction of storm sewer for drainage where required. The water main replacement is due to the mains substandard size, age and/or history of breaks.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

***WF-16. Southwest ¼, South ½ of Section 4 (Road Repair due to Water Main Construction)***

After the water main replacement project has been completed the existing asphalt roads in the project area will receive a mill and overlay due to damage caused by the water main and storm sewer construction.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per year due to road rehabilitation.



2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
WATER FUND

***WF-17. Section 13 North ½ (Water Main Replacement)***

This project will replace the existing 6" water mains on Foxcroft, Timmer, DeWulf, Waltham, Windsor and Danbury with new 8" water mains. The existing 8" water mains on London, Post, Terova, Bramford, Stoddard, Avery, Butler, Hyde Park, Kenwyck, Carol, Vernier, Rehshaw, Thales, Argyle, Mill Pond, Quincy and Hill with new 8" and 12" water mains. The water main replacement is due to the mains current size, age and/or history of breaks.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

***WF-18. Section 13 North ½ (Road Repair due to Water Main Construction)***

After the water main replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main and storm sewer construction.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per year due to road rehabilitation.

***WF-19. Section 13 South ½ (Water Main Replacement)***

This project will replace the existing 6" water mains on Lancashire, Hillcrescent, Washington Crescent, Ramblewoodd and Middlebury with new 8" water mains. The existing 8" water mains on Marywood, Fairfield, Allegheny, Sycamore, Cumberland, Post, Forest Trail, Greensboro, Woodingham, Gatesfield Circle, Newbedford and Bankle with new 8" and 12" water mains. The water main replacement is due to the mains current size, age and/or history of breaks.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

***WF-20. Section 13 South ½ (Road Repair due to Water Main Construction)***

After the water main replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main and storm sewer construction.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per year due to road rehabilitation.

***WF-21. Section 25 NE ¼ (Water Main Replacement)***

This project will replace the existing 6" water mains on Dover, Isabell, Camilla, Rhodes and Samuel with new 8" water mains. The existing 8" water mains on Clayton, Borden, Downey, Athena,





2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
WATER FUND

***WF-21. Section 25 NE ¼, continued***

Alexander, Atlas, Paris, Miverton and Garry will be replaced with new 8" and 12" water mains. The water main replacement is due to the mains current size, age and/or history of breaks.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

***WF-22. Section 25 NE ¼ (Road Repair due to Water Main Construction)***

After the water main replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main and storm sewer construction.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per year due to road rehabilitation.

***WF-23. Section 25 SE ¼ (Water Main Replacement)***

This project will replace the existing 6" water mains on Berkshire, Stratford, Northampton, Chesterfield, Coventry and Sherbourne with new 8" water mains. The existing 8" water mains on Saratoga, Castleton, Teasdale and Hempstead will be replaced with new 8" and 12" water mains. The water main replacement is due to the mains current size, age and/or history of breaks.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

***WF-24. Elmwood, Livernois to Rochester (Water Main Replacement)***

The existing 12" water main will be replaced with a new 16" water main as part of the reconstruction of Elmwood so that the proposed water main is outside of the new pavement.

This project would not move forward until such a time as the Elmwood road project is approved for federal funds for the reconstruction and widening, which is currently anticipated no earlier than 2016. The City of Clawson is the lead agency and is working on securing federal funds for the road project.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

***WF-25. Water Fund (Various Projects and Locations)***

This item is used by the Water Department for small projects that are encountered throughout the year that do not fit within a traditional water fund project. Examples are maintenance items and expenditures for materials and parts for the water system.





2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
WATER FUND

***WF-25. Water Fund, continued***

An annual amount is included in the budget which is on-going and is paid for entirely by City funds. Operation and maintenance costs will not be impacted.

***WF-26. Water System Engineering Services***

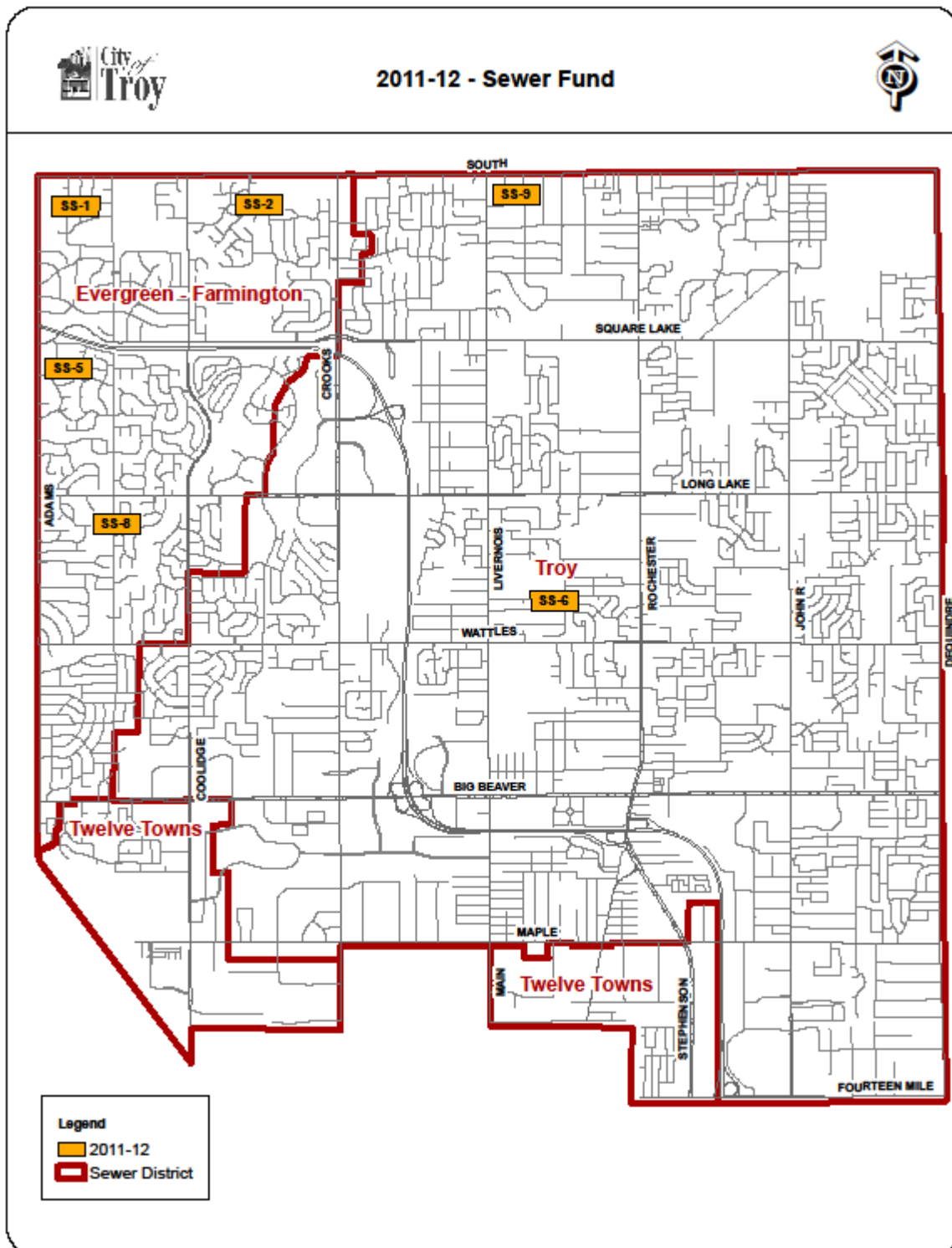
This is an annual budget amount in the Water Fund for as-needed engineering services required by the Public Works Department for work associated with the Water Fund that is not otherwise provided by the Engineering Department.

The budget amount is established annually based on anticipated needs, is on-going and is paid for entirely by City funds. Operation and maintenance costs are not expected to be impacted.

***WF-27. General Equipment***

This is an annual budget amount in the Water Fund for miscellaneous equipment required by the Public Works or Engineering Department for work associated with the Water Fund that are otherwise not specifically noted in the capital improvement plan.

The budget amount is established annually based on anticipated needs, is on-going and is paid for entirely by City funds. Operation and maintenance costs are not expected to be impacted.





**2011/12  
Budget**

**SEWER FUND**

**SEWER FUND 2011/12 BUDGET (590.527.535.7973)**

Map Number	Project Name	Total Project Cost	Total City Cost	Other Sources	10/11 Amended Budget	10/11 Expenditure to 6/30/11	10/11 Balance at 6/30/11	10/11 Re-Approp. to 11/12	New Approp. 11/12	Proposed 11/12 Budget	Comments
SS-1	Evergreen - Farmington SSO Program	13,300,000	480,000	12,820,000	100,000	0	100,000	100,000	0	100,000	Eliminate sewage in Ev-Frm District/ OCWRC Projects
SS-2	Sanitary Sewer Overflow - Ev.Frm. District	3,500,000	3,500,000	0	500,000	0	500,000	500,000	0	500,000	Beach/Rouge Pump Station - MDEQ ACO Contingency
	Sanitary Sewer Extension Program	1,000,000	1,000,000	0	0	5,000	(5,000)	0	0	0	
	SCADA Upgrade	350,000	350,000	0	280,000	280,000	0	0	0	0	
SS-4	Miscellaneous Sanitary Sewer Locations	3,000,000	3,000,000	0	1,000,000	250,000	750,000	500,000	0	500,000	City Wide Sanitary Sewer Extension
	Wattles Road Sanitary Sewer	140,000	140,000	0	0	133,000	(133,000)	0	0	0	
SS-5	Flow Metering in Evergreen-Farmington	500,000	500,000	0	250,000	5,000	245,000	245,000	5,000	250,000	Inflow and Infiltration Removal - Evergreen-Farmington
SS-6	Flow Metering in Troy District	500,000	500,000	0	750,000	100,000	650,000	250,000	0	250,000	Inflow & Infiltration Removal - Troy District
SS-8	Evergreen - Farmington I&I Removal	505,000	258,000	247,000	0	477,000	(477,000)	0	28,000	28,000	OCWRC Grant - \$247k
SS-9	Fieldstone Sanitary Sewer	125,000	125,000	0	0	0	0	0	125,000	125,000	Sanitary sewer repair under DWSD 84" WM
SS-10	General Equipment	25,000	25,000	0	20,000	25,000	(5,000)	0	25,000	25,000	General Equipment
SS-11	Office Equipment Computers	10,000	10,000	0	10,000	10,000	0	0	10,000	10,000	Office Equipment
<b>TOTALS:</b>		<b>22,955,000</b>	<b>9,888,000</b>	<b>13,067,000</b>	<b>2,910,000</b>	<b>1,285,000</b>	<b>1,625,000</b>	<b>1,595,000</b>	<b>193,000</b>	<b>1,788,000</b>	
<b>PROPOSED 2011/12 minus 2010/11 BALANCE:</b>										<b>163,000</b>	



2011/12  
Budget

SEWER FUND

The City of Troy is divided into 3 sanitary sewer districts: the Twelve Towns Relief Drains; Evergreen-Farmington Sewage Disposal District; and the Troy Sewage Disposal District. Wastewater from all 3 districts is carried through large diameter interceptor pipes to the Detroit Wastewater Treatment Plant for treatment before discharge to the Detroit River.

Following is a description of the specific functions of each district:

- ***Twelve Towns Relief District***

This district includes the area in the southwest portion of the city that is within the Twelve Towns Drains plus, some area south of Maple Road, west of Crooks Road and west of I-75. The Twelve Towns system is a combined sewer system carrying both storm water and sanitary waste water flow. Sanitary waste water flow drains into the Twelve Towns system and storm water flow drains to the Henry-Graham Drain system. The sanitary flows discharge to the Dequindre Interceptor in Dequindre Road.

- ***Evergreen-Farmington Sewage Disposal District***

This district is in the northwest portion of the city in the Rouge River Drainage Basin. This interceptor was constructed by the Oakland County Department of Public Works in 1959 and serves the City of Troy and surrounding communities. The County contracted with each community for their share of the interceptor based on population.

- ***Troy Sewage Disposal District***

The interceptor sewers in this district were constructed for the City of Troy by the Oakland County Department of Public Works. The sanitary flow from this district discharges to the Dequindre Interceptor at 14 Mile and Dequindre. The city contracted for capacity in the Southeastern Oakland County Sewage Disposal System. Troy's capacity was computed on the basis of population in the Twelve Towns Drain District and the Troy Sewage Disposal District.

Sewer Fund projects typically are initiated to address one of three issues:

1. To provide for the City of Troy's share towards major sewer projects that may be mandated by state or federal laws or permit requirements.
2. Sewer system studies that identify projects to address state and federal requirements.
3. Elimination of septic systems in Troy.

***SS-1. Evergreen-Farmington Sanitary Sewer Overflow Program***

***SS-2. Sanitary Sewer Overflow – Evergreen-Farmington District***

These items are intimately connected and linked to the same mandates but are budgeted separately to allow for annual changes as required in each program. Sanitary sewers are designed to carry sewage (and only sewage) to the wastewater treatment plant. In practice, however, storm water enters the collection system during rain events causing the system to exceed the design capacity.



2011/12  
Budget

SEWER FUND

### SANITARY SEWER PROJECTS, CONTINUED

To prevent basement flooding, this excess water is discharged to the nearby waterways. Sanitary sewer overflows violate the Clean Water Act and must be prevented. To keep sewage out of our rivers, and to avoid litigation, the Evergreen-Farmington sanitary sewer overflow control project was initiated.

The Oakland County Water Resources Commissioner's Office (formerly the Oakland County Drain Commission) and the communities within the Evergreen-Farmington Sewage Disposal District are required to comply with the state and federal sanitary sewer overflow policies. Unfortunately, compliance is very costly and care must be taken to assure that the funding committed to sanitary sewer overflow control is sufficient to fulfill the requirements of the law while minimizing the costs to our rate payers.

The City of Troy entered into an administrative consent order for the Evergreen-Farmington Sanitary Sewerage District as negotiated by the Oakland County Water Resources Commission, with the Michigan Department of Environmental Quality. This agreement resolved some significant technical and legal issues relative to sewer system overflows in the district. As part of the administrative consent order, all communities in the Evergreen-Farmington Sewage Disposal District with sanitary sewer overflows and/or town outlet capacity problems had to submit a short-term corrective action plan for resolution of these problems by 2009.

Since Troy is below our town outlet capacity, this means our corrective action plan must address one sanitary sewer overflow that we have in the district. The resulting program has been underway with the purpose of reducing sewer inflow and infiltration. These corrective actions must be implemented and their effectiveness determined by flow monitoring and engineering analysis. The ultimate goal is to continue implementing improvements to the sanitary sewer system in the Evergreen-Farmington Sewage Disposal District to eliminate the sanitary sewer overflows.

The overall project requirements include potential projects totaling \$13,300,000. The budgeted amount is for Troy's share of projects. Penalties for non-compliance range from \$500 to \$2,500 per day depending on the violation. This project will be paid for entirely by City funds. There is no impact on operation and maintenance costs.

#### ***SS-4. Miscellaneous Sanitary Sewer Locations***

This project will provide new sanitary sewers throughout the City over the next 5 years. Locations that are currently serviced by septic systems have been identified. The first phase of this City-wide effort to eliminate septic systems was constructed in 2009/10. A continuation of this program will require that right-of-way and/or easements be acquired in order to construct additional sanitary sewer.

This project will be paid for entirely by City Funds. Operation and maintenance costs will not be impacted due to design and property acquisition. Future construction of sanitary sewer would increase operation and maintenance costs by \$4,000 per year.

#### ***SS-5. Flow Metering in the Evergreen-Farmington Sewage Disposal District***

In accordance with the administrative consent order, the City performs flow metering throughout the Evergreen-Farmington Sewage Disposal District on an annual basis. The data acquired is analyzed and



2011/12  
Budget

SEWER FUND

#### ***SS-5. Flow Metering, continued***

recommended projects are developed. Typically, these projects involve manhole rehabilitation and sanitary sewer lining projects. The intent of these projects is to eliminate storm water infiltration into the sanitary sewer system. Funds are budgeted annually for monitoring, reporting and construction. This project will be paid for entirely by City funds. There will be no impact on operation and maintenance costs.

#### ***SS-6. Flow Metering in the Troy Sewage Disposal District***

The City recently completed flow metering throughout the Troy Sewage Disposal District, similar to what was done in the Evergreen-Farmington Sewage Disposal District. The data acquired was analyzed and additional testing and analysis is underway in areas found to have significant inflow and infiltration. Additional projects will follow this analysis. Typically these projects involve manhole rehabilitation and sanitary sewer lining. The intent is to eliminate storm water infiltration into the sanitary sewer system and stay within our contract capacity. Funds are budgeted annually for monitoring, reporting and construction. This project will be paid for entirely by City funds. There will be no impact on operation and maintenance costs.

#### ***SS-8. Evergreen – Farmington Inflow & Infiltration Removal – OCWRC Grant***

The Oakland County Water Resources Commissioner (OCWRC) secured a \$3.8 million dollar grant through the United States Environmental Protection Agency for sanitary sewer projects in two Oakland County sewer districts. Troy was awarded \$247,000 for sanitary sewer work within its part of the Evergreen-Farmington district.

The primary purpose of this grant will be to continue our efforts to identify and reduce excess flows into the EFSDS. Identifying excess flows will be accomplished through field investigations such as manhole inspections, smoke testing and sanitary sewer televising. Reducing excess flows will be accomplished through manhole and sewer rehabilitation projects including manhole structure repairs and lining sewers. Before and after flow studies will be used to determine the effectiveness of the repairs made to the system.

This project will be paid for with grant funds through OCWRC with matching City funds. Operation and maintenance costs will not be impacted by the work except excess flows into our system will be reduced.

#### ***SS-9. Fieldstone Sanitary Sewer Repair***

The existing sanitary sewer on Fieldstone has been identified as a sewer main that easily becomes clogged with debris. The DPW has been cleaning the line and has televised the inside of the pipe to investigate the cause of this intermittent blockage.

The sewer crosses under an 84" Detroit water main over 20 feet deep. This project will remove and replace the existing sanitary sewer with a new main within the influence of the 84" water main.

This project will be paid for entirely by City funds. Operation and maintenance costs will be reduced as this line is currently cleaned weekly.



2011/12  
Budget

SEWER FUND

#### ***SS-10. General Equipment***

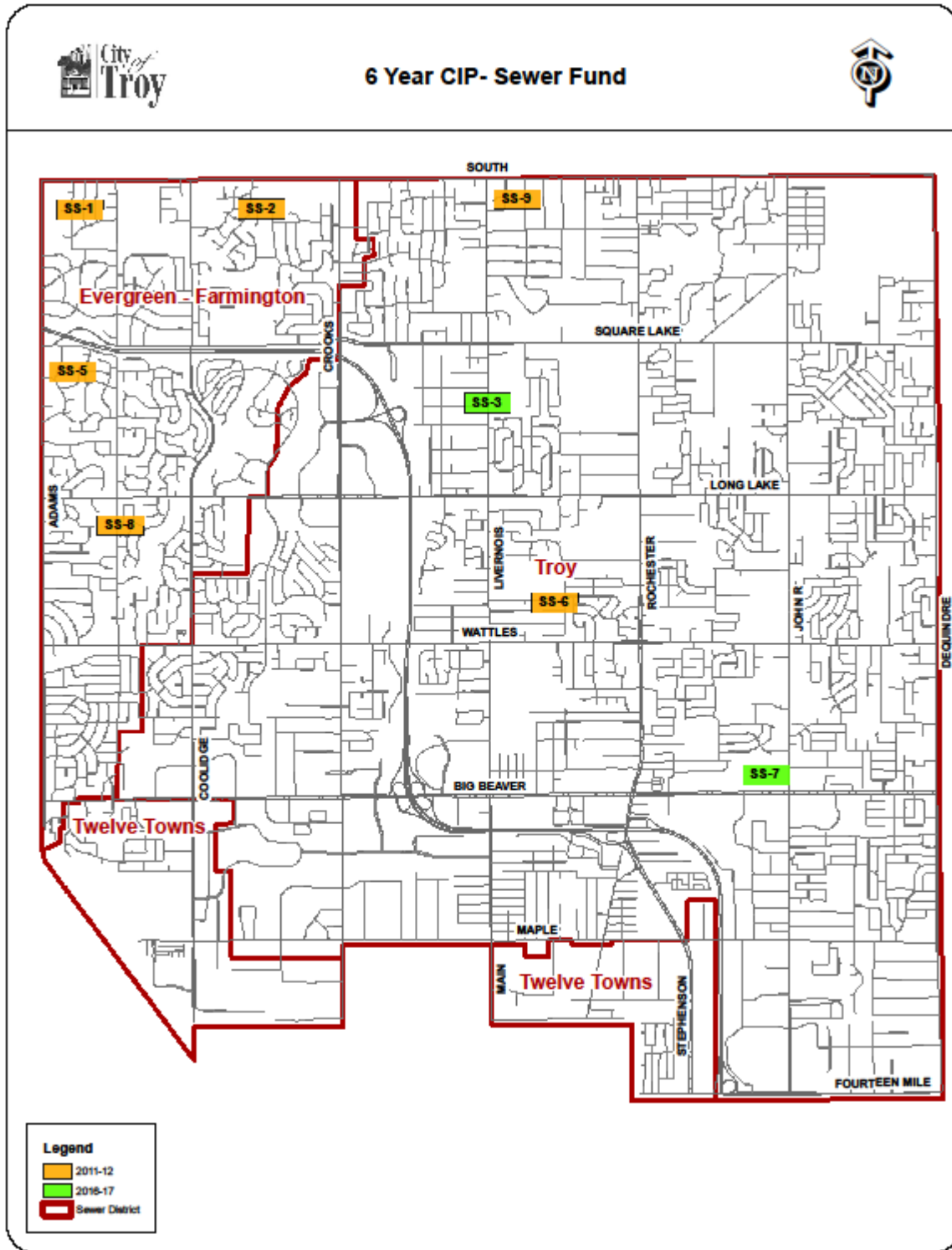
This is an annual budget amount in the Sewer Fund for miscellaneous equipment required by the Public Works or Engineering Department for work associated with the Sewer Fund that are otherwise not specifically noted in the capital improvement plan.

The budget amount is established annually based on anticipated needs and is on-going. This project will be paid for entirely by City funds. Operation and maintenance costs are not expected to be impacted.

#### ***SS-11. Office Equipment Computers***

This is an annual budget amount in the Sewer Fund for computer equipment required by the Public Works or Engineering Department for work associated with the Sewer Fund that are otherwise not specifically noted in the capital improvement plan.

The budget amount is established annually based on anticipated needs and is on-going. This project will be paid for entirely by City funds. Operation and maintenance costs are not expected to be impacted.







**2011/12  
Budget**

**6-YEAR CAPITAL IMPROVEMENTS PLAN  
SEWER FUND**

<b>6 Year CIP - Sewer Fund</b>										
Map Number	Project Name	Total Project Cost	Total City Cost	Proposed						Comments
				2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	
SS-1	Evergreen-Farmington SSO Program	13,300,000	480,000	100,000	100,000	100,000	100,000	100,000	100,000	Eliminate Sewage in Rouge/OCDC Projects
SS-2	Sanitary Sewer Overflow - Ev. Frm. District	3,500,000	3,500,000	500,000	500,000	500,000	500,000	500,000	500,000	MDEQ ACO Contingency
SS-3	E. Side Livernois, North of Long Lake - San.	600,000	600,000	0	0	0	0	0	300,000	TROY - Livernois - 2014+
SS-4	Miscellaneous Sanitary Sewer Locations	3,000,000	3,000,000	500,000	500,000	500,000	500,000	500,000	0	City wide sanitary sewer extension program
SS-5	Flow Metering in Evergreen-Farmington	3,000,000	3,000,000	250,000	250,000	250,000	250,000	250,000	250,000	ID of Inflow & Infiltration - Implementation
SS-6	Flow Metering in Troy District	3,000,000	3,000,000	250,000	250,000	250,000	250,000	250,000	250,000	ID of Inflow & Infiltration - Implementation
SS-7	Big Beaver Relief Sewer	6,000,000	6,000,000	0	0	0	0	0	300,000	Big Beaver-14 Mile to Dequindre Interceptor
SS-8	Evergreen-Farmington I&I Removal	505,000	505,000	28,000	0	0	0	0	0	OCWRC Grant - \$247k
SS-9	Fieldstone Sanitary Sewer	125,000	125,000	125,000	0	0	0	0	0	Sanitary sewer repair under DWSD 84" WM
SS-10	General Equipment	120,000	120,000	25,000	25,000	25,000	25,000	25,000	25,000	General Equipment
SS-11	Office Equipment Computers	60,000	60,000	10,000	10,000	10,000	10,000	10,000	10,000	Office Equipment
<b>TOTALS:</b>		33,210,000	20,390,000	1,788,000	1,635,000	1,635,000	1,635,000	1,635,000	1,735,000	



2011/12  
Budget

**6-YEAR CAPITAL IMPROVEMENTS PLAN  
SEWER FUND**

The City of Troy is divided into 3 sanitary sewer districts: the Twelve Towns Relief Drains; Evergreen-Farmington Sewage Disposal District; and the Troy Sewage Disposal District. Wastewater from all 3 districts is carried through large diameter interceptor pipes to the Detroit Wastewater Treatment Plant for treatment before discharge to the Detroit River.

Following is a description of the specific functions of each district:

***Twelve Towns Relief District***

This district includes the area in the southwest portion of the city that is within the Twelve Towns Drains plus, some area south of Maple Road, west of Crooks Road and west of I-75. The Twelve Towns system is a combined sewer system carrying both storm water and sanitary waste water flow. Sanitary waste water flow drains into the Twelve Towns system and storm water flow drains to the Henry-Graham Drain system. The sanitary flows discharge to the Dequindre Interceptor in Dequindre Road.

***Evergreen-Farmington Sewage Disposal District***

This district is in the northwest portion of the city in the Rouge River Drainage Basin. This interceptor was constructed by the Oakland County Department of Public Works in 1959 and serves the City of Troy and surrounding communities. The County contracted with each community for their share of the interceptor based on population.

***Troy Sewage Disposal District***

The interceptor sewers in this district were constructed for the City of Troy by the Oakland County Department of Public Works. The sanitary flow from this district discharges to the Dequindre Interceptor at 14 Mile and Dequindre. The city contracted for capacity in the Southeastern Oakland County Sewage Disposal System. Troy's capacity was computed on the basis of population in the Twelve Towns Drain District and the Troy Sewage Disposal District.

Sewer Fund projects typically are initiated to address one of three issues:

1. To provide for the City of Troy's share towards major sewer projects that may be mandated by state or federal laws or permit requirements.
2. Sewer system studies that identify projects to address state and federal requirements.
3. Elimination of septic systems in Troy.

***SS-1. Evergreen-Farmington Sanitary Sewer Overflow Program***

***SS-2. Sanitary Sewer Overflow – Evergreen-Farmington District***

These items are intimately connected and linked to the same mandates but are budgeted separately to allow for annual changes as required in each program. Sanitary sewers are designed to carry sewage (and only sewage) to the wastewater treatment plant. In practice, however, storm water enters the collection system during rain events causing the system to exceed the design capacity.

To prevent basement flooding, this excess water is discharged to the nearby waterways. Sanitary sewer overflows violate the Clean Water Act and must be prevented. To keep sewage out of our



2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
SEWER FUND

***SS-1. Evergreen-Farmington Sanitary Sewer Overflow Program***

***SS-2. Sanitary Sewer Overflow – Evergreen-Farmington District, continued***

rivers, and to avoid litigation, the Evergreen-Farmington sanitary sewer overflow control project was initiated.

The Oakland County Water Resources Commissioner's Office (formerly the Oakland County Drain Commission) and the communities within the Evergreen-Farmington Sewage Disposal District are required to comply with the state and federal sanitary sewer overflow policies. Unfortunately, compliance is very costly and care must be taken to assure that the funding committed to sanitary sewer overflow control is sufficient to fulfill the requirements of the law while minimizing the costs to our rate payers.

The City of Troy entered into an administrative consent order for the Evergreen-Farmington Sanitary Sewerage District as negotiated by the Oakland County Water Resources Commission, with the Michigan Department of Environmental Quality. This agreement resolved some significant technical and legal issues relative to sewer system overflows in the district. As part of the administrative consent order, all communities in the Evergreen-Farmington Sewage Disposal District with sanitary sewer overflows and/or town outlet capacity problems had to submit a short-term corrective action plan for resolution of these problems by 2009.

Since Troy is below our town outlet capacity, this means our corrective action plan must address one sanitary sewer overflow that we have in the district. The resulting program has been underway with the purpose of reducing sewer inflow and infiltration. These corrective actions must be implemented and their effectiveness determined by flow monitoring and engineering analysis. The ultimate goal is to continue implementing improvements to the sanitary sewer system in the Evergreen-Farmington Sewage Disposal District to eliminate the sanitary sewer overflows.

The program requirements include potential projects totaling \$13,300,000. The annual budget amount is for Troy's share of project's that are carried out by the city to meet the requirements of the Administrative Consent Order and/or project's completed within the district that are spread to all member communities. Penalties for non-compliance range from \$500 to \$2,500 per day depending on the violation. This project will be paid for entirely by City funds. Operation and maintenance costs will not be impacted.

***SS-3. East Side of Livernois, North of Long Lake Road (Sanitary Sewer)***

A new sanitary sewer would be constructed on the east side of Livernois as part of the future widening and reconstruction of Livernois, Long Lake Road to Square Lake Road. It is the City's policy to construct underground utilities when a road is reconstructed to avoid having to remove a new or newer pavement sometime after the road has been completed. The construction of this sewer would also provide an outlet for residents along Livernois who are currently on septic systems.

This project would not move forward until such a time as the Livernois road project is approved for federal funds for the reconstruction and widening, which is currently anticipated no earlier than 2014.



2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
SEWER FUND

### ***SS-3. East Side of Livernois, North of Long Lake Road (Sanitary Sewer), continued***

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to increase by \$4,000 per year due to a new sanitary sewer being constructed.

### ***SS-4. Miscellaneous Sanitary Sewer Locations***

This project will provide for new sanitary sewer throughout the city over the next 5 years. Locations that are currently serviced by septic systems have been identified. The first phase of this City-wide effort to eliminate septic systems was constructed in 2009/10. A continuation of this program will require that right-of-way and/or easements be acquired in order to construct additional sanitary sewer. Specific locations are not delineated on the map due to the small size of most locations.

This project will be paid for entirely by City funds. Operation and maintenance costs will not be impacted due to design and property acquisition. Future construction of sanitary sewer would increase operation and maintenance costs by \$4,000 per year.

### ***SS-5. Flow Metering in the Evergreen-Farmington District***

In accordance with the Administrative Consent Order, the City performs flow metering throughout the Evergreen-Farmington Sewage Disposal System on an annual basis. The data acquired is analyzed and recommended projects are developed. Typically, these projects involve manhole rehabilitation and sanitary sewer lining projects. The intent of these projects is to eliminate storm water infiltration into the sanitary sewer system.

Funds are budgeted annually for monitoring, reporting and construction. This project will be paid for entirely by City funds. Operation and maintenance costs will not be impacted.

### ***SS-6. Flow Metering in the Troy District***

The City recently completed flow metering throughout the Troy District on, similar to what was done in the Evergreen-Farmington Sewage Disposal System. The data acquired was analyzed and additional testing and analysis is underway in areas found to have significant inflow and infiltration. Additional projects will follow this analysis. Typically these projects involve manhole rehabilitation and sanitary sewer lining projects. The intent of these projects is to eliminate storm water infiltration into the sanitary sewer system and stay within our contract capacity.

Funds are budgeted annually for monitoring, reporting and construction. This project will be paid for entirely by City funds. Operation and maintenance costs will not be impacted.

### ***SS-7. Big Beaver Relief Sewer***

This is a future project to construct a large diameter relief sewer to provide for additional capacity to serve the area adjacent to Big Beaver Road, south of I-75. This would also involve a future large diameter relief sewer between Big Beaver Road and Fourteen Mile Road that ultimately outlets to the Dequindre interceptor.



2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
SEWER FUND

#### ***SS-7. Big Beaver Relief Sewer, continued***

Flow monitoring of the affected areas was recently completed which show a relief sewer is currently not needed, but population changes and redevelopment of the Big Beaver corridor are major items that impact the current and proposed flows within this project area in the future.

Funds are budgeted to begin the design effort with the assumption that redevelopment of the Big Beaver corridor in the future would necessitate the relief sewer.

This project will be paid for entirely by City funds. Operation and maintenance costs will not be impacted by the study and design. Future construction of sanitary sewer would increase operation and maintenance costs by \$4,000 per year.

#### ***SS-8. Evergreen – Farmington Inflow & Infiltration Removal – OCWRC Grant***

The Oakland County Water Resources Commissioner (OCWRC) secured a \$3.8 million dollar grant through the United States Environmental Protection Agency for sanitary sewer projects in two Oakland County sewer districts. Troy was awarded \$247,000 for sanitary sewer work within its part of the Evergreen-Farmington district.

The primary purpose of this grant will be to continue our efforts to identify and reduce excess flows into the EFSDS. Identifying excess flows will be accomplished through field investigations such as manhole inspections, smoke testing and sanitary sewer televising. Reducing excess flows will be accomplished through manhole and sewer rehabilitation projects including manhole structure repairs and lining sewers. Before and after flow studies will be used to determine the effectiveness of the repairs made to the system.

This project will be paid for with grant funds through OCWRC with matching City funds. Operation and maintenance costs will not be impacted by the work other than excess flows into our system will be reduced.

#### ***SS-9. Fieldstone Sanitary Sewer Repair***

The existing sanitary sewer on Fieldstone has been identified as a sewer main that has the potential to become clogged with debris. The DPW has been cleaning the line and has televised the inside of the pipe to investigate the cause of this intermittent blockage.

The sewer crosses under an 84" Detroit water main over 20 feet deep. This project will remove and replace the existing sanitary sewer with a new main within the influence of the 84" water main.

This project will be paid for entirely by City funds. Operation and maintenance costs will be reduced as this line is currently cleaned weekly.



2011/12  
Budget

6-YEAR CAPITAL IMPROVEMENTS PLAN  
SEWER FUND

#### ***SS-10. General Equipment***

This is an annual budget amount in the Sewer Fund for miscellaneous equipment required by the Public Works or Engineering Department for work associated with the Sewer Fund that are otherwise not specifically noted in the capital improvement plan.

The budget amount is established annually based on anticipated needs and is on-going.

This project will be paid for entirely by City funds. Operation and maintenance costs are not expected to be impacted.

#### ***SS-11. Office Equipment Computers***

This is an annual budget amount in the Sewer Fund for computer equipment required by the Public Works or Engineering Department for work associated with the Sewer Fund that are otherwise not specifically noted in the capital improvement plan.

The budget amount is established annually based on anticipated needs and is on-going.

This project will be paid for entirely by City funds. Operation and maintenance costs are not expected to be impacted.



2011/12  
Budget

BUILDING OPERATIONS

- *Public Works Director.....*Timothy Richnak
- *Director of Building Operations.....*Steve Pallotta



City of  
Troy



# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
<b>Fund: 631 Buildings &amp; Grounds Maintenance</b>						
<b>Revenue</b>						
Department: 000 Revenue						
CHG - CHARGES FOR SERVICES	\$1,240,377.79	\$1,215,681.54	\$1,140,000.00	\$1,256,810.00	\$934,800.00	-26%
INTR - INTEREST & RENT	\$820.66	\$1,749.95	\$1,400.00	\$1,000.00	\$1,000.00	0%
Department Total: Revenue	\$1,241,198.45	\$1,217,431.49	\$1,141,400.00	\$1,257,810.00	\$935,800.00	-26%
<b>Expenditures</b>						
Department: 264 Building Operations						
Business Unit: 264 Building Maintenance & Custodial						
PERS - PERSONAL SERVICES	\$986,720.78	\$1,025,437.87	\$1,016,030.00	\$1,114,240.00	\$812,470.00	-27%
SUP - SUPPLIES	\$34,725.32	\$28,492.22	\$45,800.00	\$51,530.00	\$50,530.00	-2%
OTH - OTHER SERVICE CHARGES	\$86,617.68	\$95,469.28	\$95,740.00	\$92,040.00	\$72,800.00	-21%
Department Total: Building Operations	\$1,108,063.78	\$1,149,399.37	\$1,157,570.00	\$1,257,810.00	\$935,800.00	-26%
<b>Revenue Totals:</b>	\$1,241,198.45	\$1,217,431.49	\$1,141,400.00	\$1,257,810.00	\$935,800.00	-26%
<b>Expenditure Totals</b>	\$1,108,063.78	\$1,149,399.37	\$1,157,570.00	\$1,257,810.00	\$935,800.00	-26%
<b>Fund Total: Buildings &amp; Grounds Maintenance</b>	\$133,134.67	\$68,032.12	(\$16,170.00)	\$0.00	\$0.00	



2011/12  
Budget

BUILDING OPERATIONS

## SUMMARY OF BUDGET CHANGES

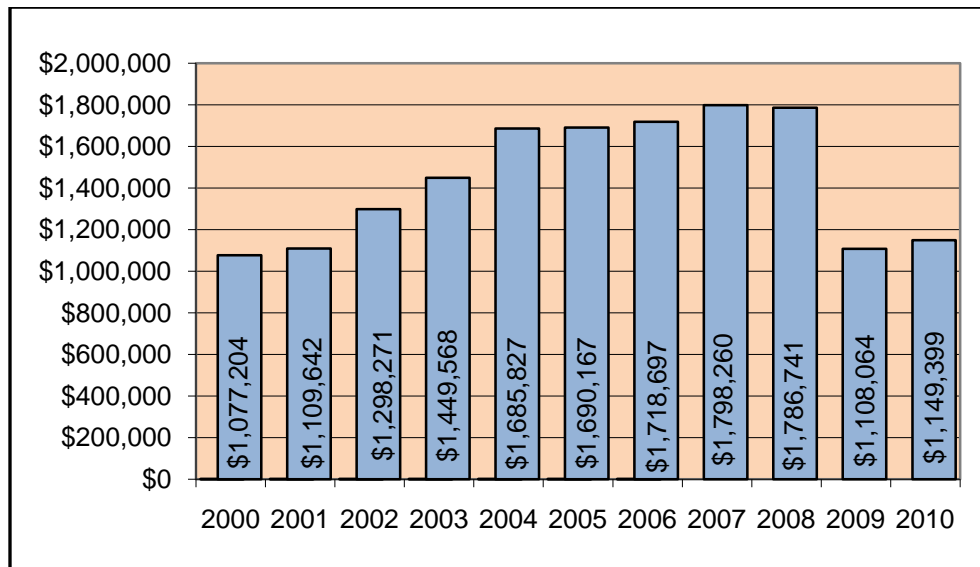
- Significant Notes – 2011/12 Budget Compared to 2010/11 Budget**

Personal Services:

There is a reduction of 27% or \$301,770 due to the elimination of 3 full time positions.

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Building Operations	12	2	11	2	10	1	7	1
<b>Total Department</b>	<b>12</b>	<b>2</b>	<b>11</b>	<b>2</b>	<b>10</b>	<b>1</b>	<b>7</b>	<b>1</b>

- Operating Budget History**





2011/12  
Budget

FLEET MAINTENANCE

- *Public Works Director.....*Timothy Richnak
- *Superintendent of Fleet Maintenance.....*Samuel Lamerato



City of  
Troy

# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
<b>Fund: 661 MOTOR POOL</b>						
<b>Revenue</b>						
Department: 000 Revenue						
CHG - CHARGES FOR SERVICES	\$86,723.27	\$145,428.91	\$137,500.00	\$153,600.00	\$157,100.00	2%
INTR - INTEREST & RENT	\$3,808,463.66	\$3,527,641.68	\$3,250,020.00	\$3,552,440.00	\$3,263,800.00	-8%
OTHREV - OTHER REVENUE	\$419,036.66	\$443,257.05	\$440,000.00	\$580,500.00	\$491,500.00	-15%
OTHFIN - OTHER FINANCING SOURCES	\$0.00	\$0.00	\$0.00	\$2,082,319.00	\$2,120,733.00	2%
Department Total: Revenue	\$4,314,223.59	\$4,116,327.64	\$3,827,520.00	\$6,368,859.00	\$6,033,133.00	-5%
<b>Expenditures</b>						
Department: 549 Motor Pool						
Business Unit: 549 Motor Pool Administration						
PERS - PERSONAL SERVICES	\$455,375.30	\$466,416.18	\$533,020.00	\$580,187.00	\$580,896.00	0%
SUP - SUPPLIES	\$8,800.97	\$6,218.61	\$10,900.00	\$12,600.00	\$11,500.00	-9%
OTH - OTHER SERVICE CHARGES	\$87,814.04	\$85,587.13	\$111,000.00	\$97,620.00	\$107,480.00	10%
Business Unit Total: Motor Pool Administration	\$551,990.31	\$558,221.92	\$654,920.00	\$690,407.00	\$699,876.00	1%
Business Unit: 550 Equipment Operation & Maint						
PERS - PERSONAL SERVICES	\$1,104,091.20	\$1,065,243.19	\$992,580.00	\$1,322,592.00	\$1,228,757.00	-7%
SUP - SUPPLIES	\$1,208,475.21	\$964,972.54	\$1,120,000.00	\$1,270,500.00	\$1,235,500.00	-3%
OTH - OTHER SERVICE CHARGES	\$1,104,746.49	\$1,024,871.87	\$1,027,600.00	\$1,067,750.00	\$1,045,700.00	-2%
Business Unit Total: Equipment Operation & Maint	\$3,417,312.90	\$3,055,087.60	\$3,140,180.00	\$3,660,842.00	\$3,509,957.00	-4%
Business Unit: 551 DPW Facility Maintenance						
SUP - SUPPLIES	\$11,635.54	\$12,015.65	\$20,000.00	\$15,000.00	\$20,000.00	33%
OTH - OTHER SERVICE CHARGES	\$354,988.13	268,719.33	\$317,500.00	\$389,410.00	\$331,100.00	-15%
Business Unit Total: DPW Facility Maintenance	\$366,623.67	\$280,774.98	\$337,500.00	\$404,410.00	\$351,100.00	-13%
Business Unit: 565 Motor Pool Capital						
CAP - CAPITAL OUTLAY	\$16,000.00	0.00	\$624,000.00	\$1,613,200.00	\$1,472,200.00	-9%
Business Unit Total: Motor Pool Capital	\$16,000.00	0.00	\$624,000.00	\$1,613,200.00	\$1,472,200.00	-9%
Department Total: Motor Pool	\$4,351,926.88	\$3,894,044.50	\$4,756,600.00	\$6,368,859.00	\$6,033,133.00	-5%
<b>Revenue Totals:</b>	\$4,314,223.59	\$4,116,327.64	\$3,827,520.00	\$6,368,859.00	\$6,033,133.00	-5%
<b>Expenditure Totals</b>	\$4,351,926.88	\$3,894,044.50	\$4,756,600.00	\$6,368,859.00	\$6,033,133.00	-5%
<b>Fund Total: MOTOR POOL</b>	(\$37,703.29)	\$222,283.14	(\$929,080.00)			



2011/12  
Budget

FLEET MAINTENANCE

## SUMMARY OF BUDGET CHANGES

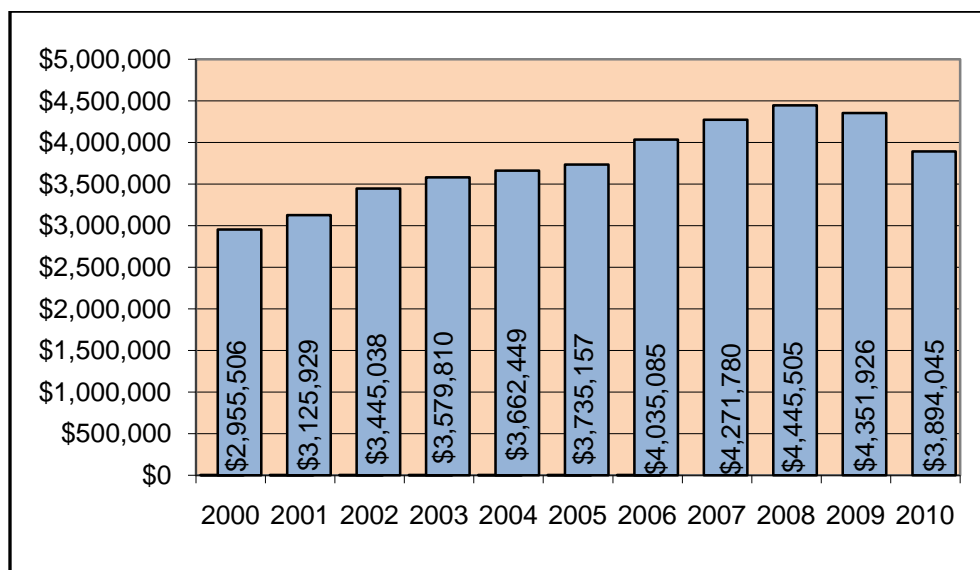
- Significant Notes – 2011/12 Budget Compared to 2010/11 Budget**

Personal Services:

There is a reduction due to the elimination of one full time position.

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Fleet Maintenance	18	2	18	2	18	2	17	1
<b>Total Department</b>	<b>18</b>	<b>2</b>	<b>18</b>	<b>2</b>	<b>18</b>	<b>2</b>	<b>17</b>	<b>1</b>

- Operating Budget History**





2011/12  
Budget

**FLEET MAINTENANCE**

**FLEET MAINTENANCE FUND**

• **Section A - Replacement Units**

Item#	Quantity	Replaces	Description	Unit Cost	Estimated Cost
1	10	A	Police Patrol Cars	\$24,500	\$245,000
2	5	B	Detective Cars	\$23,000	\$115,000
3	1	C	Police Command 4X4	\$28,000	\$28,000
4	2	D	Fire Department 4X4	\$28,000	\$56,000
5	2	F	Cargo Vans	\$18,000	\$36,000
6	3	G	Pickup Trucks	\$17,000	\$51,000
7	2	H	Pickup Trucks 4X4 W/Plows	\$26,000	\$52,000
8	2	I	2 1/2Yd. Dump Trucks 4X4 W/Plows	\$30,000	\$60,000
9	1	J	Catch Basin Cleaner/Sewer Jet	\$325,000	\$325,000
10	1	K	Crew Truck W/Air Compressor	\$100,000	\$100,000
11	1	L	5-7 Yard Dump Truck Stainless W-Snow Plow, Salt Spreader & Float	\$140,000	\$140,000
12	1	M	10-12 Yard Dump Truck Stainless W-Snow Plow, Salt Spreader & Float	\$170,000	\$170,000
13	1	N	Skid Steer Loader	\$32,000	\$32,000
14					

**Total Section A - Replacement Units**

**\$1,410,000**

• **Section B - Additional Units**

Item #	Quantity	Requested By	Description	Unit Cost	Estimated Cost
1	1	Fleet	Tractor W/Snowblower (sidewalks)		\$18,000
<b>Total Section B – Additional Units</b>					<b>\$18,000</b>



2011/12  
Budget

FLEET MAINTENANCE

**FLEET MAINTENANCE FUND**

• ***Section C - Equipment to be Replaced - Estimated Proceeds***

Item#	Equipment #	Description	Estimated Proceeds
A		Police Patrol Cars @ \$3,500 each X 10	\$35,000
B		Detective Cars @ \$3,500 each X 5	\$17,500
C	903	2007 Ford Crown Victoria Command	\$3,500
D	62	2003 Chevrolet Tahoe 4X4	\$6,000
	78	2002 Ford Explorer 4X4	\$4,500
E	245	1999 GMC Cargo Van	\$2,000
	253	1999 GMC Cargo Van	\$2,000
F	269	2005 Chevrolet Pickup	\$4,000
	273	2003 Chevrolet Pickup	\$3,000
	282	2004 Chevrolet Pickup	\$3,500
G	290	2004 Chevrolet Pickup 4X4	\$5,000
	292	2005 Chevrolet Pickup 4X4	\$5,500
H	406	2001 Dodge 21/2 Yd. Dump Truck 4X4	\$5,500
	411	2001 Dodge 21/2 Yd. Dump Truck 4X4	\$5,500
I	414	2002 Vactor Catch Basin/Sewer Jet	\$100,000
J	421	1991 GMC Crew Truck W/Compressor	\$5,000
K	439	1994 GMC 5-7 Yard Dump W/Plow	\$7,000
L	435	1997 Ford 10-12 Yard Dump W/Plow	\$10,000
	470	1997 John Deere Skid Steer Loader	\$6,000
<b>Total Section C – Equipment to be Replaced - Estimated Proceeds</b>			<b>\$230,500</b>





2011/12  
Budget

FLEET MAINTENANCE

**FLEET MAINTENANCE FUND**

• *Section D - Radio Equipment*

Item#	Quantity	Description	Unit Cost	Estimated Cost
1	1	Radio System Upgrade	\$5,200	\$5,200
<b>TOTAL SECTION D – RADIO EQUIPMENT</b>				<b>\$5,200</b>

• *Section E - Tools and Shop Equipment*

Item#	Quantity	Description	Unit Cost	Estimated Cost
1	2	In-ground Vehicle Hoist	\$15,000	\$30,000
2	1	Fleet Software Upgrade and Maintenance	\$9,000	\$9,000
<b>TOTAL SECTION E – TOOLS AND SHOP EQUIPMENT</b>				<b>\$39,000</b>

• *Section Summary*

Section	Summary	Estimated Cost
Section A	Replacement Units	\$1,410,000
Section B	Additional Units	\$18,000
Section D	Radio Equipment	\$5,200
Section E	Tools & Shop Equipment	\$39,000
<b>Total Section Summary</b>		<b>\$1,472,200</b>



City of  
Troy



2011/12  
Budget

INFORMATION TECHNOLOGY

- *Information Technology Director.....***Gert Paraskevin**



City of  
Troy

# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
<b>Fund: 636 INFORMATION TECHNOLOGY</b>						
<b>Revenue</b>						
Department: 000 Revenue						
CHG - CHARGES FOR SERVICES	\$1,634,795.00	\$1,576,310.00	\$1,339,590.00	\$1,339,590.00	\$1,207,800.00	-10%
INTR - INTEREST & RENT	\$17,915.75	\$10,606.33	\$9,000.00	\$17,000.00	\$9,000.00	-47%
OTHFIN - OTHER FINANCING SOURCES	\$80,675.00	\$120,211.40	\$66,910.00	\$353,000.00	\$498,730.00	41%
Department Total: Revenue	\$1,733,385.75	\$1,707,127.73	\$1,415,500.00	\$1,709,590.00	\$1,715,530.00	0%
<b>Expenditures</b>						
Department: 228 Information Technology						
PERS - PERSONAL SERVICES	\$959,975.84	\$969,036.71	\$932,180.00	\$997,657.00	\$930,640.00	-7%
SUP - SUPPLIES	\$182,772.20	\$58,443.29	\$83,500.00	\$83,500.00	\$73,500.00	-12%
OTH - OTHER SERVICE CHARGES	\$427,623.00	\$324,939.08	\$580,540.00	\$557,523.00	\$626,960.00	12%
CAP - CAPITAL OUTLAY	\$0.00	\$0.00	\$66,910.00	\$70,910.00	\$84,430.00	19%
Department Total: Information Technology	\$1,570,371.04	\$1,352,419.08	\$1,663,130.00	\$1,709,590.00	\$1,715,530.00	0%
<b>Revenue Totals:</b>	\$1,733,385.75	\$1,707,127.73	\$1,415,500.00	\$1,709,590.00	\$1,715,530.00	0%
<b>Expenditure Totals</b>	\$1,570,371.04	\$1,352,419.08	\$1,663,130.00	\$1,709,589.00	\$1,715,530.00	0%
<b>Fund Total: INFORMATION TECHNOLOGY</b>	\$163,014.71	\$354,708.65	(\$247,630.00)	\$0.00	\$0.00	



2011/12  
Budget

INFORMATION TECHNOLOGY

## SUMMARY OF BUDGET CHANGES

- Significant Notes – 2011/12 Budget Compared to 2010/11 Budget**

Personal Services:

There is a reduction of 7% or \$67,017 due to the elimination of one full time position.

Supplies:

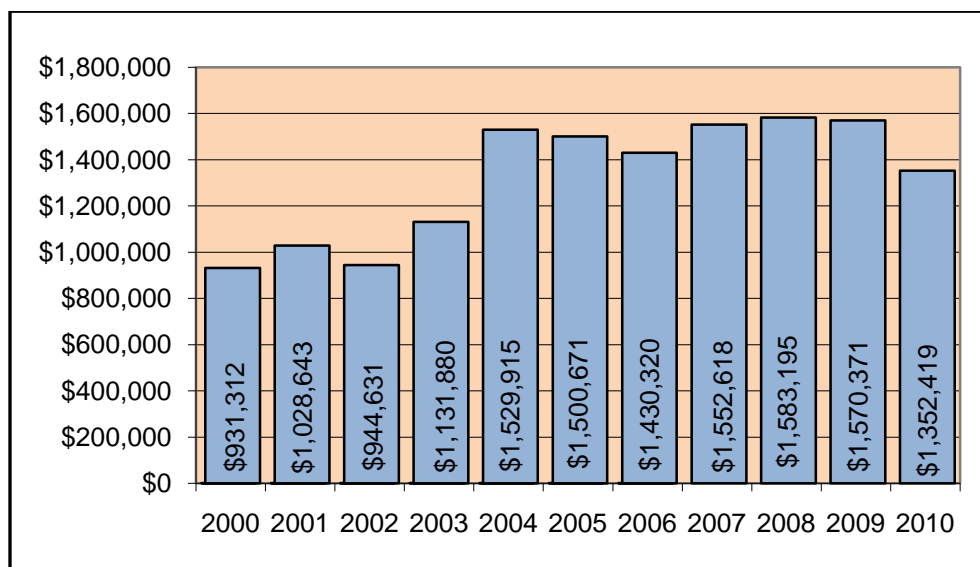
There is a reduction of 12% or \$10,000 due to diminished needs for replacements and upgrades as the number of computers supported decreases.

Other Service Charges:

There is an increase of 12% or \$33,927 due to server hardware maintenance (as the original 3 year warranties on some equipment end) and some software that was prepaid for 3 years will now be due.

Personnel								
Summary	2008/09		2009/10		2010/11		2011/12	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Information Technology	9	0	9	2	8	1	7	1
Total Department	9	0	9	2	8	1	7	1

- Operating Budget History**



# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
<b>Fund: 630 COMPENSATED ABSENCES FUND</b>						
<b>Revenue</b>						
Department: 000 Revenue						
INTR - INTEREST & RENT	\$106,050.68	\$49,797.02	\$35,000.00	\$45,000.00	\$35,000.00	-22%
OTHREV - OTHER REVENUE	\$4,247,203.39	\$4,268,207.33	\$4,046,000.00	\$4,206,300.00	\$3,325,000.00	-21%
Department Total: Revenue	\$4,353,254.07	\$4,318,004.35	\$4,081,000.00	\$4,251,300.00	\$3,360,000.00	-21%
<b>Expenditures</b>						
Department: 859 Compensated Absences Fund						
PERS - PERSONAL SERVICES	\$4,082,163.67	\$3,691,712.84	\$4,081,000.00	\$4,251,300.00	\$3,360,000.00	-21%
Department Total: Compensated Absences Fund	\$4,082,163.67	\$3,691,712.84	\$4,081,000.00	\$4,251,300.00	\$3,360,000.00	-21%
<b>Revenue Totals:</b>	\$4,353,254.07	\$4,318,004.35	\$4,081,000.00	\$4,251,300.00	\$3,360,000.00	-21%
<b>Expenditure Totals</b>	\$4,082,163.67	\$3,691,712.84	\$4,081,000.00	\$4,251,300.00	\$3,360,000.00	-21%
<b>Fund Total: COMPENSATED ABSENCES FUND</b>	\$271,090.40	\$626,291.51	\$0.00	\$0.00	\$0.00	+++

# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
<b>Fund: 605 UNEMPLOYMENT COMPENSATION</b>						
<b>Revenue</b>						
Department: 000 Revenue						
CHG - CHARGES FOR SERVICES	\$197,386.71	\$200,691.12	\$291,900.00	\$219,000.00	\$323,500.00	48%
INTR - INTEREST & RENT	\$3,317.74	\$2,811.27	\$1,600.00	\$2,000.00	\$1,500.00	-25%
Department Total: Revenue	\$200,704.45	\$203,502.39	\$293,500.00	\$221,000.00	\$325,000.00	47%
<b>Expenditures</b>						
Department: 870 Unemployment Compensation Fund						
OTH - OTHER SERVICE CHARGES	\$140,482.35	\$199,246.45	\$293,500.00	\$221,000.00	\$325,000.00	47%
Department Total: Unemployment Compensation Fund	\$140,482.35	\$199,246.45	\$293,500.00	\$221,000.00	\$325,000.00	47%
<b>Revenue Totals:</b>	\$200,704.45	\$203,502.39	\$293,500.00	\$221,000.00	\$325,000.00	47%
<b>Expenditure Totals</b>	\$140,482.35	\$199,246.45	\$293,500.00	\$221,000.00	\$325,000.00	47%
<b>Fund Total: UNEMPLOYMENT COMPENSATION</b>	\$60,222.10	\$4,255.94	\$0.00	\$0.00	\$0.00	+++



# Annual Budget by Organization Report

## Detail

	2009 Actual Amount	2010 Actual Amount	2011 Estimated Amount	2011 Amended Budget	2012 Final	% Change
<b>Fund: 606 WORKER'S COMP RESERVE FUND</b>						
<b>Revenue</b>						
Department: 000 Revenue						
CHG - CHARGES FOR SERVICES	\$282,664.41	\$395,548.66	\$206,000.00	\$354,760.00	\$152,000.00	-57%
INTR - INTEREST & RENT	\$45,815.91	\$21,952.48	\$15,000.00	\$14,000.00	\$15,000.00	7%
OTHREV - OTHER REVENUE	\$110,248.00	\$66,788.00	\$80,000.00	\$65,000.00	\$33,000.00	-49%
Department Total: Revenue	\$438,728.32	\$484,289.14	\$301,000.00	\$433,760.00	\$200,000.00	-54%
<b>Expenditures</b>						
Department: 871 Worker's Compensation Fund						
OTH - OTHER SERVICE CHARGES	\$387,664.00	\$436,057.00	\$206,000.00	\$433,760.00	\$200,000.00	-54%
Department Total: Worker's Compensation Fund	\$387,664.00	\$436,057.00	\$206,000.00	\$433,760.00	\$200,000.00	-54%
<b>Revenue Totals:</b>	\$438,728.32	\$484,289.14	\$301,000.00	\$433,760.00	\$200,000.00	-54%
<b>Expenditure Totals</b>	\$387,664.00	\$436,057.00	\$206,000.00	\$433,760.00	\$200,000.00	-54%
<b>Fund Total: WORKER'S COMP RESERVE FUND</b>	\$51,064.32	\$48,232.14	\$95,000.00	\$0.00	\$0.00	+++



City of  
Troy



2011/12  
Budget

**GENERAL REVENUES BY SOURCE  
10-YEAR HISTORY - GOVERNMENTAL  
FUNDS AND EXPENDITURES BY FUNCTION**

Description	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Property Taxes	\$ 45,093,163	\$ 47,720,109	\$ 49,445,596	\$ 49,729,110	\$ 51,455,237	\$ 49,877,171	\$ 50,696,911	\$ 51,270,756	\$ 51,092,129	\$ 50,828,551
Licenses and Permits	2,048,206	1,522,133	1,449,003	1,649,985	1,607,445	1,662,592	1,491,958	1,393,635	1,237,191	1,113,809
Federal Sources	307,050	569,310	437,061	415,609	2,928,690	961,366	551,965	1,279,826	4,884,314	3,185,364
State Sources	13,012,679	17,169,346	15,946,030	19,579,823	12,944,756	12,073,497	11,805,209	11,990,424	11,345,811	10,494,294
County Sources	118,646	159,268	142,450	241,418	165,154	891,705	765,823	758,058	465,212	908,398
Charges for Services	3,996,793	3,667,536	5,870,215	6,310,960	8,594,731	7,895,033	8,338,480	8,109,915	7,782,945	8,151,713
Fines and Forfeits	1,061,310	1,171,749	896,833	960,250	973,527	994,373	1,243,286	1,483,784	1,054,161	1,226,729
Interest Income	5,406,554	2,687,564	1,664,399	1,198,874	2,213,067	2,947,672	3,942,955	2,782,486	1,592,062	643,073
Miscellaneous	2,614,718	3,999,601	4,798,868	5,497,512	2,817,781	1,601,059	2,046,840	1,924,977	1,999,943	3,347,701
<b>Total</b>	<b>\$ 73,659,119</b>	<b>\$ 78,666,616</b>	<b>\$ 80,650,455</b>	<b>\$ 85,583,541</b>	<b>\$ 83,700,388</b>	<b>\$ 78,904,468</b>	<b>\$ 80,883,427</b>	<b>\$ 80,993,861</b>	<b>\$ 81,453,768</b>	<b>\$ 79,899,632</b>

-244-

**GENERAL EXPENDITURES BY FUNCTION - 10-YEAR HISTORY**  
**GOVERNMENTAL FUNDS**

Description	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
General Government	\$ 7,134,820	\$ 7,605,215	\$ 8,217,477	\$ 8,657,335	\$ 8,978,687	\$ 9,002,076	\$ 9,118,399	\$ 9,181,757	\$ 9,167,749	\$ 8,562,924
Public Safety	22,787,828	24,721,059	25,229,356	26,313,278	27,203,034	27,973,275	29,575,908	30,764,667	31,042,277	30,902,648
Roads and Streets	3,458,730	3,321,820	3,822,154	3,944,998	5,074,870	4,755,184	4,754,166	5,600,748	5,687,378	4,844,712
Sanitation	3,477,389	3,671,275	3,708,860	3,500,055	2,780,643	2,835,772	2,676,716	3,892,487	2,525,114	2,043,464
Other Public Works	3,359,645	3,808,488	4,198,140	4,432,201	4,432,841	4,367,093	4,528,962	2,676,845	3,961,794	3,996,065
Park & Rec, Cemeteries	5,794,366	6,245,061	7,419,478	7,976,960	8,504,982	8,596,120	8,607,457	9,599,827	9,663,164	8,325,497
Library/Museum	3,196,809	4,042,658	4,474,276	4,547,590	4,758,578	4,780,602	4,805,282	4,831,440	4,167,249	3,905,927
Debt Service	5,132,067	12,819,195	7,214,312	17,283,219	6,356,165	3,439,568	3,557,367	3,440,055	3,686,878	3,680,385
Capital Outlay	22,422,333	56,099,017	42,801,620	22,194,876	14,791,534	18,994,837	11,856,766	12,322,730	17,176,377	17,062,105
Economic & Phys. Dev.	397,874	675,157	576,366	553,242	474,591	2,011,275	116,091	115,981	195,216	127,522
<b>Total</b>	<b>\$ 77,161,861</b>	<b>\$ 123,008,945</b>	<b>\$ 107,662,039</b>	<b>\$ 99,403,754</b>	<b>\$ 83,355,925</b>	<b>\$ 86,755,802</b>	<b>\$ 79,597,114</b>	<b>\$ 82,426,537</b>	<b>\$ 87,273,196</b>	<b>\$ 83,451,249</b>



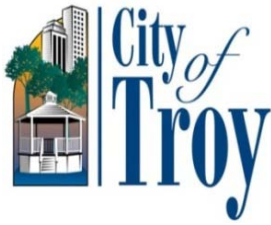
**2011/12  
Budget**

**GENERAL FUND BALANCE  
COMPARED TO ANNUAL EXPENDITURES**

<b>Fiscal Year Ended 30-Jun</b>	<b>Reserved Fund Balance</b>	<b>Unreserved Fund Balance</b>	<b>Unreserved/ Undesignated Fund Balance</b>	<b>Annual Expenditures</b>	<b>Unreserved/ Undesignated Balance as a % of Expenditures</b>
2001	\$ 3,177,624	\$ 10,206,139	\$ 9,994,133	\$ 45,696,518	22%
2002	\$ 3,383,974	\$ 8,826,224	\$ 9,749,911	\$ 49,707,371	20%
2003	\$ 3,524,927	\$ 8,934,088	\$ 8,967,715	\$ 52,833,401	17%
2004	\$ 3,597,139	\$ 8,679,658	\$ 8,175,958	\$ 55,568,486	15%
2005	\$ 708,988	\$ 10,061,573	\$ 13,036,631	\$ 57,300,794	23%
2006	\$ 618,143	\$ 15,123,263	\$ 11,157,403	\$ 58,042,415	19%
2007	\$ 695,992	\$ 13,382,175	\$ 10,787,420	\$ 63,037,928	17%
2008	\$ 617,505	\$ 14,308,875	\$ 8,706,382	\$ 62,655,284	14%
2009	\$ 623,544	\$ 10,171,895	\$ 10,519,037	\$ 62,252,931	17%
2010	\$ 447,720	\$ 12,571,895	\$ 10,722,271	\$ 58,585,172	18%

**VALUE OF TAXABLE PROPERTY**  
**10-YEAR HISTORY**

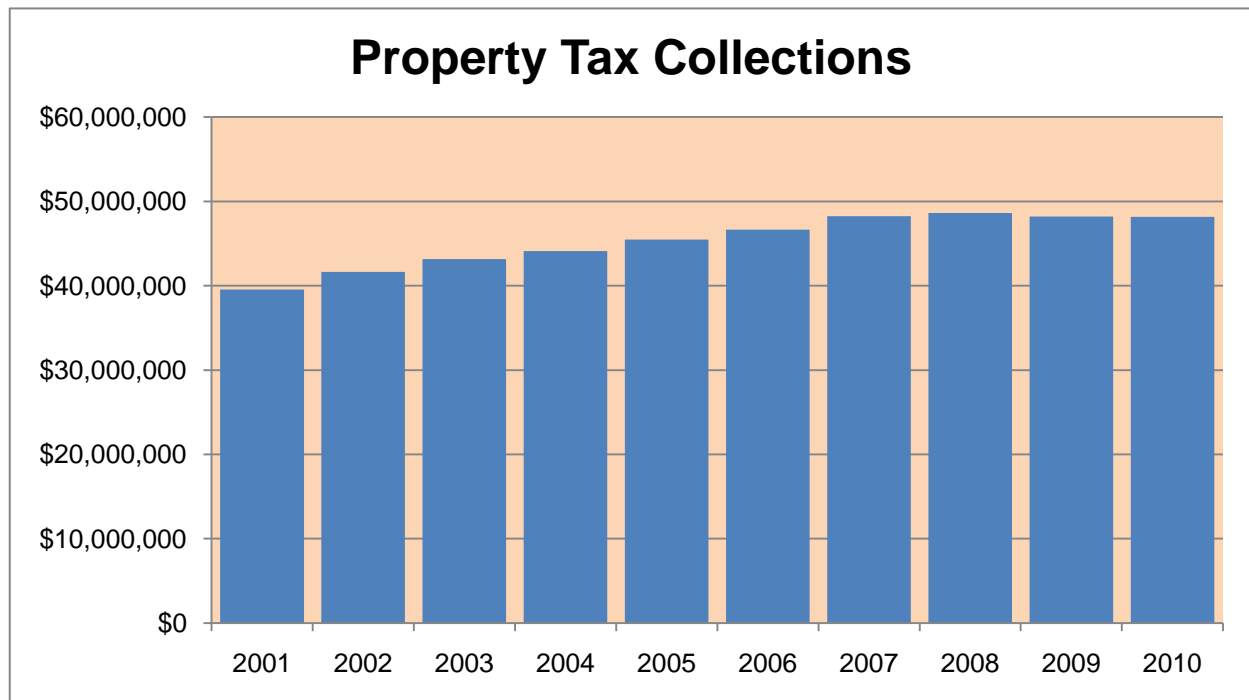
<b>Fiscal Year Ended 30-Jun</b>	<b>Real Property</b>	<b>Personal Property</b>	<b>Total Taxable Property</b>	<b>Real Property As Percent of Total Taxable Property</b>
2001	\$ 3,730,001,390	\$ 643,070,690	\$ 4,373,072,080	85%
2002	\$ 4,036,688,730	\$ 649,562,212	\$ 4,686,250,942	86%
2003	\$ 4,241,676,110	\$ 619,964,538	\$ 4,861,640,648	87%
2004	\$ 4,394,026,741	\$ 584,236,696	\$ 4,978,263,437	88%
2005	\$ 4,558,664,800	\$ 536,093,423	\$ 5,094,758,223	89%
2006	\$ 4,760,853,880	\$ 503,497,670	\$ 5,264,351,550	90%
2007	\$ 4,955,160,492	\$ 479,874,950	\$ 5,435,035,442	91%
2008	\$ 5,086,302,787	\$ 464,213,650	\$ 5,550,516,437	92%
2009	\$ 5,105,043,510	\$ 457,552,500	\$ 5,562,596,010	92%
2010	\$ 5,011,679,706	\$ 448,100,230	\$ 5,459,779,936	92%



2011/12  
Budget

**PROPERTY TAX LEVIES  
AND COLLECTIONS - 10-YEAR HISTORY**

Fiscal Year Ended 30-Jun	Total Tax Levy	Current Tax Collections	% of Taxes Collected	Delinquent Tax Collections	Total Tax Collection	% of Total Collection to Tax Levy
2001	\$ 39,434,080	\$ 38,848,160	98.51%	\$ 693,813	\$ 39,541,973	100.27%
2002	\$ 41,803,788	\$ 41,016,410	98.12%	\$ 632,486	\$ 41,648,896	99.63%
2003	\$ 43,497,146	\$ 42,574,532	97.88%	\$ 582,323	\$ 43,156,855	99.22%
2004	\$ 44,251,910	\$ 43,440,583	98.17%	\$ 672,473	\$ 44,113,056	99.69%
2005	\$ 45,666,420	\$ 44,814,456	98.13%	\$ 637,527	\$ 45,451,983	99.53%
2006	\$ 46,913,799	\$ 45,924,486	97.89%	\$ 726,792	\$ 46,651,278	99.44%
2007	\$ 48,338,412	\$ 47,306,612	97.87%	\$ 923,002	\$ 48,229,614	99.77%
2008	\$ 48,667,887	\$ 47,589,455	97.78%	\$ 1,037,838	\$ 48,627,293	99.92%
2009	\$ 48,676,220	\$ 47,420,544	97.42%	\$ 771,027	\$ 48,191,571	99.00%
2010	\$ 48,273,658	\$ 47,388,992	98.17%	\$ 766,850	\$ 48,155,842	99.76%





2011/12  
Budget

## DEMOGRAPHIC STATISTICS

Fiscal Year				Median Household Effective Buying Income (1)	School Enrollments (3)	Median Age	Unempl. Rate (2)
Ended 30-Jun	Estimated Population (5)	# of Households (1)					
2001	80,959 (4)	30,872		\$65,642	12,101	38.1	2.3%
2002	84,531	31,371		\$70,342	12,043	38.1	3.2%
2003	84,841	31,504		\$65,625	12,092	38.1	3.2%
2004	85,956	31,944		\$62,862	12,059	38.1	3.2%
2005	86,740	32,281		\$64,630	12,005	38	4.7%
2006	87,159	32,431		*	12,131	38.1	4.9%
2007	87,594	32,596		*	12,192	41.7	4.8%
2008	87,956	32,802		*	12,165	37	5.6%
2009	81,490 **	33,368 **		\$89,840 **	12,069	41.1 **	9.4% **
2010	80,980 (4)	33,176		*	12,045	41.1	11.9

(1) U.S. Census 2006-2008 American Community Survey

(2) Michigan Dept. of Energy, Labor and Economic Growth

(3) Troy School District

(4) U.S. Bureau of the Census (2010)

(5) Southeast Michigan Council of Governments (SEMCOG)

\* Information not available

\*\* Change in the calculation method

Race	Population Based on 2000 Census	Percentage of Population
White	66,627	82%
Black	1,694	2%
American Indian	125	0%
Asian	10,730	13%
Pacific Islander	18	0%
Other	292	0%
Multiple	1,473	2%

Highest Level of Educational Attainment - Age 25 or Older	
Based on 2000 Census	
Did Not Graduate High School	4,219 (8%)
Graduated High School	9,432 (17%)
Some College, No Degree	9,989 (18%)
Associate's Degree	3,495 (6%)
Bachelor's Degree	15,260 (28%)
Graduate or Professional Degree	11,844 (22%)



**2011/12  
Budget**

**TOP 20 TAXPAYERS**

Rank	Name	2009 Assessed Value	2009 Taxable Value	# of Parcels	Business Activity	% of Total Taxable Value
1	Frankel Forbes Cohen	\$ 56,391,100	\$ 56,391,100	3	Somersset N & S (Malls)	1.27
2	Emmes Asset Mngt	45,696,010	38,663,160	11	Office Leasing	0.87
3	Detroit Edison	30,824,360	30,282,490	17	Utility	0.68
4	Nykel Mngt	27,143,990	27,143,990	24	Apartment Leasing	0.61
5	Nemer Troy Place	26,733,050	26,385,150	5	Office Leasing	0.59
6	UrbanCal - Oakland Mall	24,257,180	24,257,180	5	Retail	0.55
7	CC Troy Assoc I & II	24,232,610	24,202,140	3	Office Leasing	0.54
8	Osprey Troy Officentre	23,749,190	23,749,190	2	Office Leasing	0.53
9	888 W Big Beaver Assoc	22,465,880	22,465,880	2	Office Leasing	0.50
10	Bank of America	20,692,080	20,690,820	7	Bank HQ	0.47
11	First Industrial Realty	18,106,000	18,097,650	32	Industrial Leasing	0.41
12	Delphi	18,554,270	18,075,880	11	Corporate HQ	0.41
13	Macy's	17,555,250	17,555,250	4	Retail	0.39
14	Troy Industrial	17,360,850	16,740,340	14	Industrial Leasing	0.38
15	755 Tower Assoc	16,577,320	16,577,320	2	Office Leasing	0.37
16	Regent's Park	14,319,580	14,319,580	2	Apartment Leasing	0.32
17	Sheffield Owner	13,343,930	13,343,930	3	Office Leasing	0.30
18	EA&S Investments	13,295,880	13,080,980	5	Office Leasing	0.29
19	Meritor	12,214,090	12,214,090	3	Corporate HQ	0.27
20	Flagstar	12,212,090	12,212,090	2	Corporate HQ	0.27
		<b>\$ 455,724,710</b>	<b>\$ 446,448,210</b>			
		4,540,412,680	4,448,750,160			
		<b>2011 Total</b>	<b>2011 Total</b>			
		<b>Assessed</b>	<b>Taxable Value</b>			
		<b>Value (A/V)</b>	<b>(T/V)</b>			
						<b>10.04 %</b>



**2011/12  
Budget**

**PROPERTY VALUES AND CONSTRUCTION  
LAST 10 FISCAL YEARS**

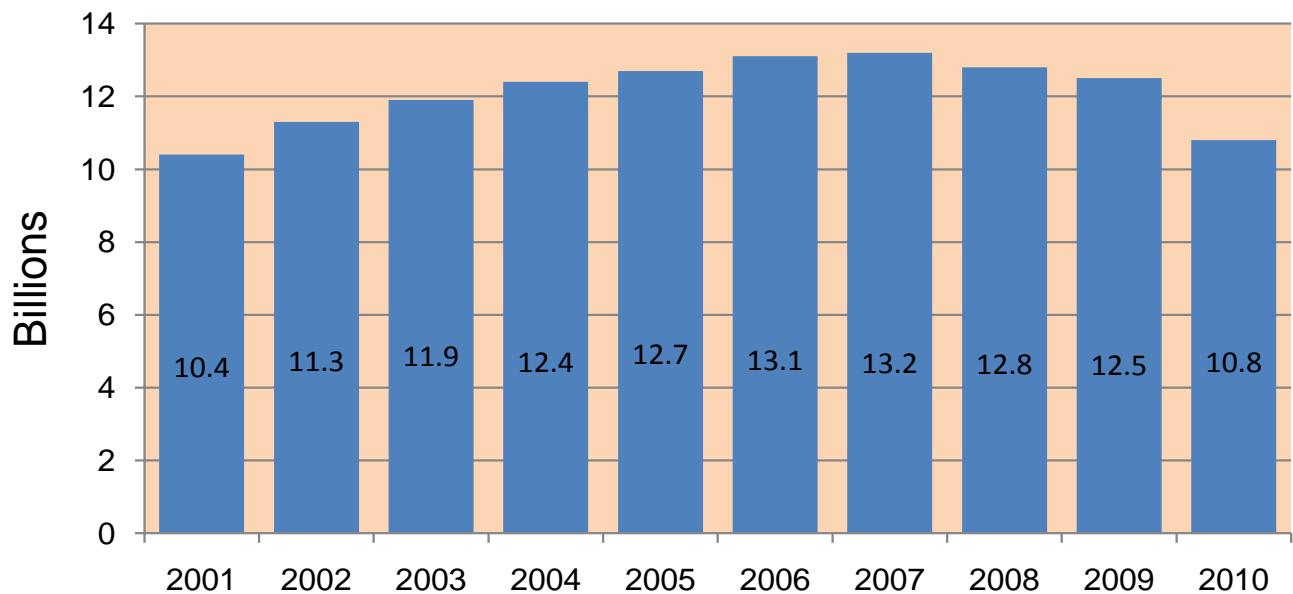
**Fiscal Year Ended June 30  
of the Following Years:**

**Property Values**

**Construction**

2000	\$ 9,393,852,366	\$255,604,926
2001	\$10,437,194,600	\$230,713,492
2002	\$11,305,127,884	\$143,908,032
2003	\$11,911,394,796	\$141,941,808
2004	\$12,376,168,512	\$140,823,926
2005	\$12,674,445,946	\$143,697,564
2006	\$13,052,148,660	\$114,459,317
2007	\$13,217,609,500	\$113,160,162
2008	\$12,845,319,620	\$103,420,413
2009	\$12,454,188,100	\$ 99,128,945
2010	\$10,767,778,478	\$ 56,329,455

## Property Values







2011/12  
Budget

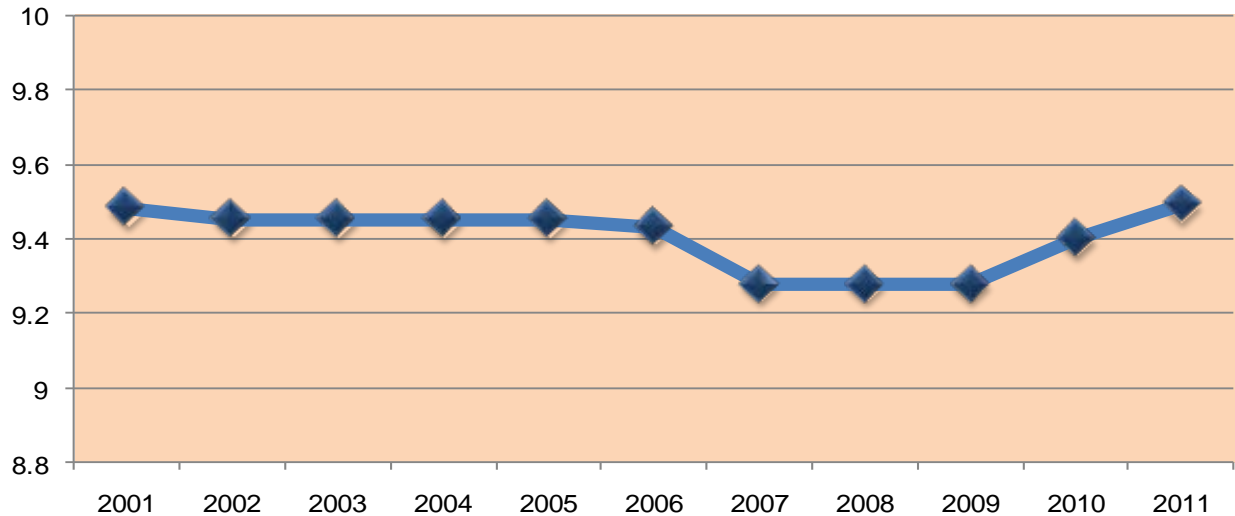
COLLECTIVE BARGAINING AGREEMENTS

Bargaining Unit	Expiration Date	# of Employees Covered
American Federation of State, County and Municipal Employees ( <b>AFSCME</b> ) - Public Works Employees	6/30/11	77
Michigan Association of Police ( <b>MAP</b> ) - Clerical Employees, Police Service Aides	6/30/10	55
Troy Command Officers Association ( <b>TCOA</b> ) - Command Police Officers	6/30/11	28
Troy Police Officers Association ( <b>TPOA</b> ) - Police Officers	6/30/13	94
Troy Fire Staff Officers Association ( <b>TFSOA</b> ) - Career Fire Professionals	6/30/13	9
Troy Communications Supervisors Association ( <b>TCSA</b> ) Civilian Communications Supervisors	N/A	9



### Millage Rate

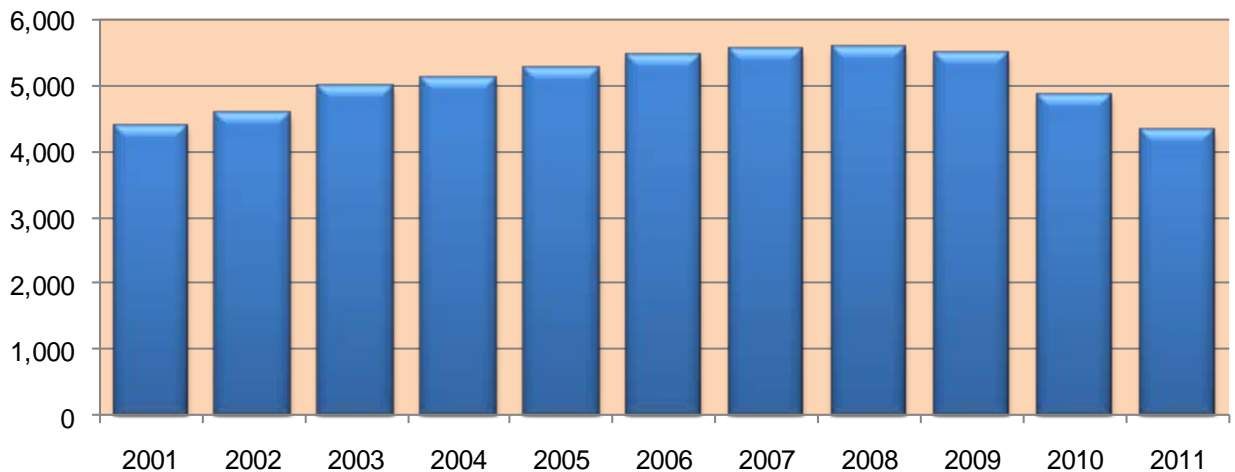
Mills per \$1000



The City of Troy has maintained one of the lowest tax rates of surrounding cities.

### Taxable Value (T/V)

T/V in Millions



In Michigan the assessed value is approximately 50% of the market value of a home. If the home sells for \$200,000 the assessed value would be \$100,000. Each mill levied on this property would cost \$100 annually (before any applicable state or federal tax credits). Under the state school funding system (Proposal A) the annual increase in the taxable value of your property is capped at the rate of inflation or 5%, whichever is less.



2011/12  
Budget

## ECONOMIC STATISTICAL DATA

- **Area** 34.3 square miles (21,952 acres)
- **Form of Government** Council-Manager (since December 12, 1955)
- **Present Charter** Adopted December 12, 1955
- **Elections**

Registered voters at the time of General Election on November 2, 2010	56,656
Number of voters voting in General Election November 2, 2010	32,343
Percentage of registered voters voted	57.1%
Registered voters at the time of City General Election on November 3, 2009	55,939
Number of voters voting in City General Election November 3, 2009	12,468
Percentage of registered voters voted	22.3%
- **Fiscal Year Begins** July 1<sup>st</sup>
- **# of Employees** 341 regular, 273 seasonal, summer and fall programs
- **Fire Protection** 6 stations, training center, 9 fire personnel and 1 civilian employees
- **Police Protection** 1 station, 123 police officers, 37 non-sworn and 14 civilian employees
- **Building Construction**

2000/01	1,946 permits	\$230,713,492 estimated value
2001/02	1,938 permits	\$143,908,032 estimated value
2002/03	1,867 permits	\$141,941,808 estimated value
2003/04	2,110 permits	\$140,823,926 estimated value
2004/05	2,136 permits	\$143,697,564 estimated value
2005/06	1,927 permits	\$114,459,317 estimated value
2006/07	1,696 permits	\$113,160,162 estimated value
2007/08	1,588 permits	\$103,420,413 estimated value
2008/09	1,251 permits	\$ 99,128,945 estimated value
2009/10	1,185 permits	\$ 56,329,455 estimated value
- **Streets**

443 miles improved
4.0 miles unimproved
- **Sewers**

10 miles (combination storm and sanitary)
398 miles sanitary sewer
545 miles storm sewer
- **Street Lights**

580 Detroit Edison-owned
956 City-owned
- **Water Plant**

Accounts:	
City – Regular	27,591
Annual Distribution	449 million cubic feet
Water Mains	540 miles
Hydrants	5,854



City of  
Troy



City of  
**Troy**



# **2011/12 Budget**

**And Three- Year Budget**



City of  
Troy



2011/12 -  
2013/14  
Budget

## TABLE OF CONTENTS

Executive Summary .....	1
2012/13 Budget Overview .....	3
2012/13 Fact Sheet .....	5
2013/14 Budget Overview .....	6
2013/14 Fact Sheet .....	8

### TRENDS AND SUMMARIES

Taxable Value Estimates.....	9
Summary of Millage Requirements .....	10
Millage Rates for Troy Citizens .....	11
General Fund, Fund Balance .....	12
General Fund Revenues by Account .....	13
General Fund Expenditures History by Department.....	17

### PERSONNEL SUMMARY

Listing by Department .....	19
-----------------------------	----

### SPECIAL REVENUE FUNDS

Refuse/Recycling Fund .....	32
-----------------------------	----

### DEBT SERVICE FUNDS

General Debt Service Fund.....	33
--------------------------------	----

### CAPITAL PROJECTS FUNDS

Revenue and Expenditures .....	34
--------------------------------	----

### ALL FUNDS

Year-End Fund Balance Comparison.....	38
---------------------------------------	----



City of  
Troy





2011/12-  
2013/14  
Budget

## EXECUTIVE SUMMARY

May 17, 2011

### THE HONORABLE MAYOR AND CITY COUNCIL MEMBERS

City of Troy  
500 West Big Beaver  
Troy, MI 48084

Dear Mayor and City Council Members:

In accordance with previous discussions on this matter, enclosed you will find a City budget for 2011/12, and partial budgets for the years 2012/13 and 2013/14, which includes the General Fund, General Capital Fund, Refuse Fund and Debt Service Fund.

The reason for establishing and adopting a 3-year budget is to determine what the organization is going to look like 3 years from now based on a declining revenue, and then restructure the organization accordingly. In these hard economic times, it is a disservice to the community and the organization to only look at one fiscal year at a time.

For the past several years, City Council has been advised of Troy's projected declining revenue. Management's challenge in September 2009 was to identify what happens to the organization when we have to meet a continual declining revenue. So, just as a site plan goes from concept, to schematic design, to specifications, your concept or community value of public safety priority developed into the model known as Option 1, which now needs specificity via the budget document.

For fiscal year 2011/12, the City is going to reduce its full-time workforce by 47 personnel. This will leave us with 341 full-time positions.

As our revenue continues to decline, we are projecting a full-time workforce reduction in fiscal year 2012/13 of 17 positions. This will bring us down to 324 employees.

No form of recovery is in sight for fiscal year 2013/14, so we project an additional reduction of our full-time workforce of 18 positions to 306 employees. Compared to fiscal year 2003/04, the City of Troy will see an aggregate decrease of 184 full-time personnel. That is a reduction of 38%.

Please know that this budget document utilizes all of the approximately \$3.8 million that was reserved in non-essential Capital projects in order to delay lay-offs in the public safety area. This incorporates the trail system reserve of \$2 million, park development reserve of \$0.7 million and Civic Center reserve of \$1.1 million.

By any benchmark, Troy has been, and is, a well-run signature City; and so reducing over one third of our workforce means that we will go from a customized level of service to a delayed or non-existent level of service in some areas. Nowhere is this more evident than in our quality of life venues. In order to preserve public safety functions for as long as possible, the following departments' funding will be eliminated July 1, 2011:

- Library
- Museum
- Nature Center



2011/12-  
2013/14  
Budget

## EXECUTIVE SUMMARY

The Museum and Nature Center will be operated by 501 (c)(3) organizations. The Library has an August, 2011 dedicated millage question, which will determine whether or not the City will fund a library.

Beginning in fiscal year 2011/12, there is no longer a subsidy in place for snow removal on County major roads in Troy.

These roads consist of:

- South Boulevard
- Long Lake
- Big Beaver
- Maple
- 14 Mile
- Adams
- Crooks
- Livernois
- John R
- Dequindre

City Council has agreed on a plan that will increase the time necessary to plow City-owned major roads, as well as local roads.

This budget document includes a policy of having a Refuse Fund millage rate commensurate with the cost of garbage collection. This means that the projected increase in the Refuse Fund millage rate for the next 3 years will be as follows:

<u>Fiscal Year</u>	<u>Rate</u>	<u>\$ Generated</u>
2011/12	0.96	\$4,140,180
2012/13	1.06	\$4,248,890
2013/14	1.14	\$4,373,300

Capital programming for fiscal years 2011/12 through 2013/14 are all related to infrastructure, i.e., street construction and reconstruction, sidewalks, storm drain improvements and fire apparatus reserve.

Respectfully submitted,

  
John Szerlag,  
City Manager



2012/13  
Budget

## BUDGET OVERVIEW

- **Budget Overview**

The 2012/13 budget is balanced and very fiscally conservative. The budget directs available resources to service areas experiencing the greatest demands. Developed with City Council's vision, goals and Option 1 as direction, this budget addresses current and future community needs and correlates service demands with conservative financial management.

The 2012/13 proposed total millage rate is 9.59, an increase of .10 mils. This rate includes a capital improvement millage rate of 1.53.

The Debt Service millage rate is .50. Voter approval of 1999 ballot Proposals A, B, and C was based on maintenance of a millage rate not to exceed .75 for the next 9 years, unless voters approve additional bonds.

The Refuse millage rate is proposed at 1.06 mils, an increase of .10 mils due to the decline in taxable value and increased disposal cost.

Like all cities in Michigan, we will have to contend with a declining taxable value for the next several years.

The 2012/13 budget for the General Fund, Refuse Fund, Debt Service Fund and Capital Fund totals \$70.3 million, including all transfers. The General Fund budget of \$51.9 million provides funding toward the majority of services available to City residents.

When comparing General Fund operating expenses from year to year there is a decrease of \$3.3 million or 5.9%. This was made possible by the elimination of 17 full-time positions through attrition and lay-offs.

The estimated Unreserved/ Undesignated Fund Balance is \$8.9 million; 17.1% of the General Fund budget.

General Fund operating revenues are projected to decrease 4.3%, \$2.0 million under the 2011/12 budget, to \$44.0 million.

Declining property tax revenue accounts for \$2.0 million of the decrease, which was offset by slight increases in other sources of revenue.

The General Fund budget is balanced by utilizing Fund Balance as a revenue source in the amount of \$0.8 million. The Unreserved/ Undesignated Fund Balance remains just above the acceptable range of 10% - 17%.

General Fund operating expenditures will decrease \$3.3 million, or 5.9%, due to a reduction in full-time employees through attrition and lay-offs.

The City does not incrementally budget by adding automatic increases to the prior year's numbers therefore departments are required to justify their current operations and any increases.

- **Capital Improvements**

The total capital improvements program of \$11.0 million is composed of projects that benefit the community as a whole, including street improvements.

Several of the capital improvement activities are made possible by grant funds leveraged with local funds.

The following projects highlight the 2012/13 capital improvements program:

- ✓ Neighborhood road repair and replacement
- ✓ Major road improvements
- ✓ Sidewalk program
- ✓ Storm drain improvements



2012/13  
Budget

## BUDGET OVERVIEW

- ***Personnel Costs and Staffing Levels***

The following 17 positions have been deleted from the 2012/13 budget:

- ***Police (17)***
  - Lieutenant
  - Police Officers (10)
  - Police Service Aide (2)
  - Records Clerk
  - Secretary
  - Sergeants (2)

Over the last 9 years the number of full-time City employees has been decreased by 166 positions. City Management continues to investigate cost-cutting measures through attrition, consolidation and privatization of activities, while trying to avoid a reduction in the level of service in public safety that our residents have come to expect. However, continued reduction in normal revenue sources, as well as the very real possibility of continued decreases in state revenue sharing funds promulgated by the state legislature, will impact the level of service we can offer.

- ***Future Projects***

Our future infrastructure needs are literally hundreds of millions of dollars, mostly in the area of road improvements and storm water management. We will continue to search out funding sources to meet these future projects.

City Management is seeking City Council approval of a 3-year budget. This involves determining the most highly valued core products offered by City government and then directing spending at the top-ranking priorities.

- ***Conclusion***

No matter how successful the City of Troy has been to date, our success will continue to depend on a professional and dedicated workforce, budget realism and the political will

to do what is right.

In a representative democracy you are charged with making decisions on behalf of our 81,000 residents, and this budget document serves as an excellent planning and control tool to ensure that the will of the majority of residents are carried out.

Our most important objective for the coming year is to adopt a 3-year budget and continue to seek the most cost effective way to deliver City services. We are contending with revenue limitations, no flexibility in the millage rate and decreasing property values.



2012/13  
Budget

FACT SHEET

### 2012/13 BUDGET AT A GLANCE

The City's General Fund budget of \$51.9 million decreased by \$3.3 million or 5.9% from the previous year. A substantial portion of the decrease is attributable to the reduction of employees through attrition and lay-offs, which were necessitated by the reduction of taxable value.

The average homeowner's tax bill for City services, based on a taxable value of \$91,930, will amount to \$882 compared to \$918 last year, a reduction of **\$36**.

The City reduced its full-time work force by 17 positions to 324 employees, which represents 4.0 employees for every 1,000 Troy residents, and approximately 2.0 employees per 1,000 people who work in the city. The 17 positions were reduced through attrition and lay-offs.

The budget calls for utilization of Fund Balance reserves of \$0.8 million. The undesignated General Fund reserves are anticipated to equal approximately 17.1% of the recommended budget.

City Management is projecting a 7.0% reduction in taxable value for 2012 and subsequent years to a lesser extent.

The budget includes funding for the following programs:

- ✓ \$6.9 million - Street construction and reconstruction projects, utilizing grants and capital funds
- ✓ \$.3 million - Sidewalks
- ✓ \$.5 million - Storm drain improvements



City of  
Troy





2013/14  
Budget

## BUDGET OVERVIEW

- **Budget Overview**

The 2013/14 budget is balanced and very fiscally conservative. The budget directs available resources to service areas experiencing the greatest demands. Developed with City Council's vision, goals and Option 1 as direction, this budget addresses current and future community needs and correlates service demands with conservative financial management.

The 2013/14 proposed total millage rate is 9.67, an increase of .08 mills. This rate includes a capital improvement millage rate of 1.36, down from 1.53.

The Debt Service millage rate is .67, up from .50. Voter approval of 1999 ballot Proposals A, B, and C was based on maintenance of a millage rate not to exceed .75 for the next 8 years, unless voters approve additional bonds.

The Refuse millage rate is proposed at 1.14 mills, an increase of .08 mills due to the decline in taxable value and increased disposal cost.

Like all cities in Michigan, we will have to contend with a declining taxable value for the next several years.

The 2013/14 budget for the General Fund, Refuse Fund, Debt Service Fund and Capital Fund totals \$66.9 million, including all transfers. The General Fund budget of \$50.4 million provides funding toward the majority of services available to City residents.

When comparing General Fund operating expenses from year to year there is a decrease of \$1.5 million or 2.9%.

This was made possible by the elimination of 18 full-time positions through attrition and lay-offs.

The estimated Unreserved/ Undesignated Fund Balance is \$6.2 million; 12.3% of the General Fund budget.

General Fund operating revenues are projected to decrease 2.7%, \$1.2 million under the 2012/13 budget, to \$42.8 million.

The increase in Charges for Services revenue is attributable to a slight increase in Parks and Recreation receipts, which was offset by a reduction in property tax revenue of \$1.2 million.

The General Fund budget is balanced by utilizing Fund Balance as a revenue source in the amount of \$2.7 million. The Unreserved/ Undesignated Fund Balance remains within an acceptable range of 10% - 17%.

General Fund operating expenditures will decrease \$1.5 million, or 2.9%, due to a reduction in full-time employees through attrition and lay-offs.

The City does not incrementally budget by adding automatic increases to the prior year's numbers therefore departments are required to justify their current operations and any increases.

- **Capital Improvements**

The total capital improvements program of \$9.0 million is composed of projects that benefit the community as a whole, including street improvements.

Several of the capital improvement activities are made possible by grant funds leveraged with local funds.

The following projects highlight the 2013/14 capital improvements program:

- ✓ Neighborhood road repair and replacement
- ✓ Major road improvements
- ✓ Sidewalk program



2013/14  
Budget

## BUDGET OVERVIEW

✓ Storm drain improvements

- **Personnel Costs and Staffing Levels**

The following 18 positions have been deleted from the 2013/14 budget:

- **Police (14)**  
Lieutenant  
Police Officer (8)  
Police Service Aide (2)  
Sergeant (3)
- **Public Works (4)**  
Division Supervisor  
Field Supervisor  
Leader  
Project Construction Manager

Over the last 10 years the number of full-time City employees has been decreased by 184 positions. City Management continues to investigate cost-cutting measures through attrition, consolidation and privatization of activities, while trying to avoid a reduction in the level of service in public safety that our residents have come to expect. However, continued reduction in normal revenue sources, as well as the very real possibility of continued decreases in state revenue sharing funds promulgated by the state legislature, will impact the level of service we can offer.

- **Future Projects**

Our future infrastructure needs are literally hundreds of millions of dollars, mostly in the area of road improvements and storm water management. We will continue to search out funding sources to meet these future projects.

City Management is seeking City Council approval of a 3-year budget. This involves determining the most highly valued core products offered by City government and then directing spending at the top-ranking priorities.

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Our most important objective for the coming year is to adopt a 3-year budget and continue to seek the most cost effective way to deliver City services. We are contending with revenue limitations, no flexibility in the millage rate and decreasing property values.





2013/14  
Budget

FACT SHEET

### 2013/14 BUDGET AT A GLANCE

The City's General Fund budget of \$50.4 million decreased by \$1.5 million or 2.9% from the previous year. A substantial portion of the decrease is attributable to the reduction of employees through attrition and lay-offs, which were necessitated by the reduction of taxable value.

The average homeowner's tax bill for City services, based on a taxable value of \$87,300, will amount to \$844 compared to \$882 last year, a reduction of **\$38**.

The City reduced its full-time work force by 18 positions to 306 employees, which represents 3.8 employees for every 1,000 Troy residents, and approximately 1.8 employees per 1,000 people who work in the city. The 18 positions were reduced through attrition and lay-offs.

The budget calls for utilization of Fund Balance reserves of \$2.7 million. The undesignated General Fund reserves are anticipated to equal at least 12.3% of the recommended budget.

City Management is projecting a 5% reduction in taxable value for 2013 and subsequent years to a lesser extent.

The budget includes funding for the following programs:

- ✓ \$6.3 million - Street construction and reconstruction projects, utilizing grants and capital funds
- ✓ \$.3 million - Sidewalks
- ✓ \$.5 million - Storm drain improvements



City of  
Troy

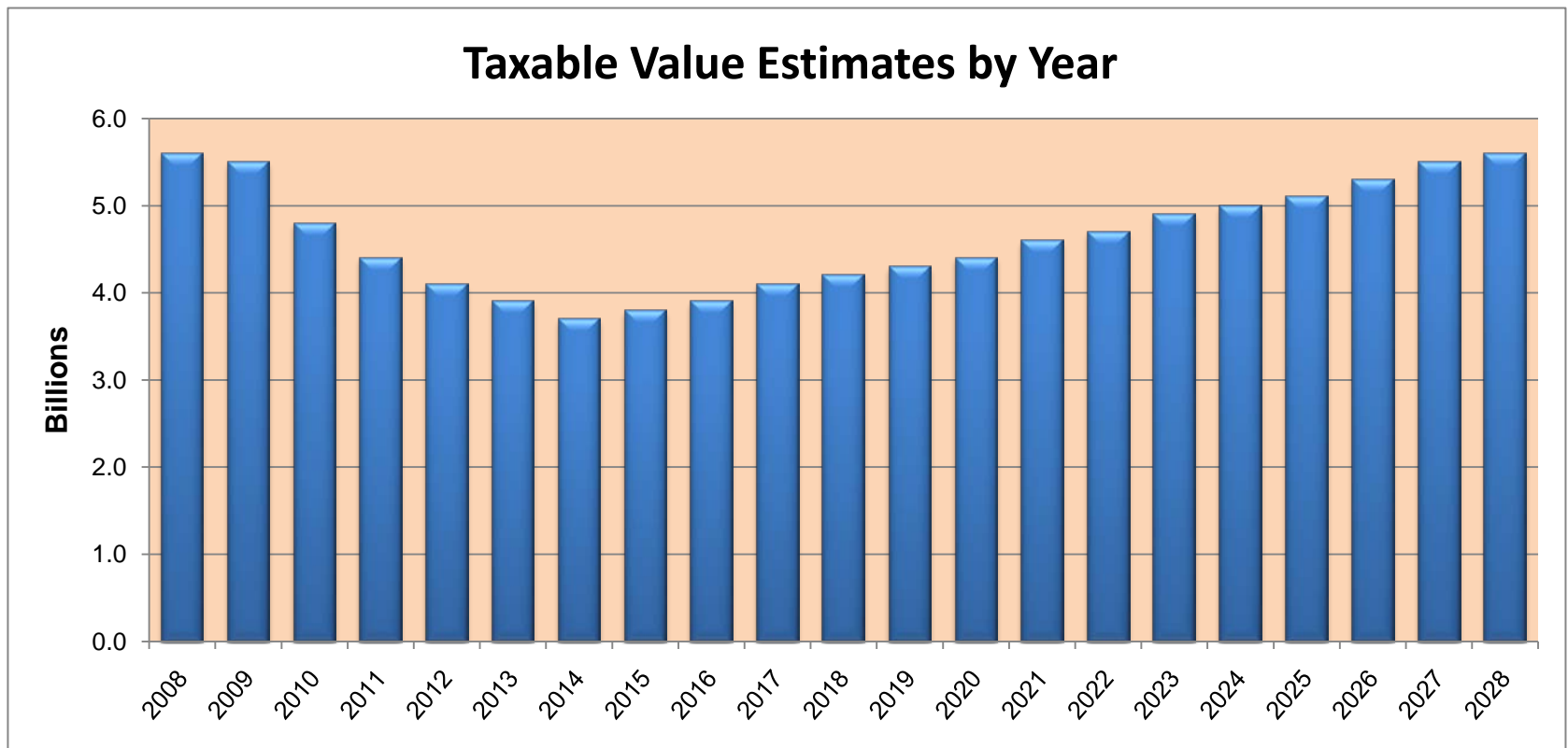


2011/12 -  
2013/14  
Budget

## TAXABLE VALUE ESTIMATES

Estimate of Length of Time to Return to 2008 Taxable Value Level  
Based on a Market Recovery after 2014  
And including a 3% Cap on Taxable Value Increases from 2015 Forward

Year	Taxable Value
2008	5.6
2009	5.5
2010	4.8
2011	4.4
2012	4.1
2013	3.9
2014	3.7
2015	3.8
2016	3.9
2017	4.1
2018	4.2
2019	4.3
2020	4.4
2021	4.6
2022	4.7
2023	4.9
2024	5.0
2025	5.1
2026	5.3
2027	5.5
2028	5.6





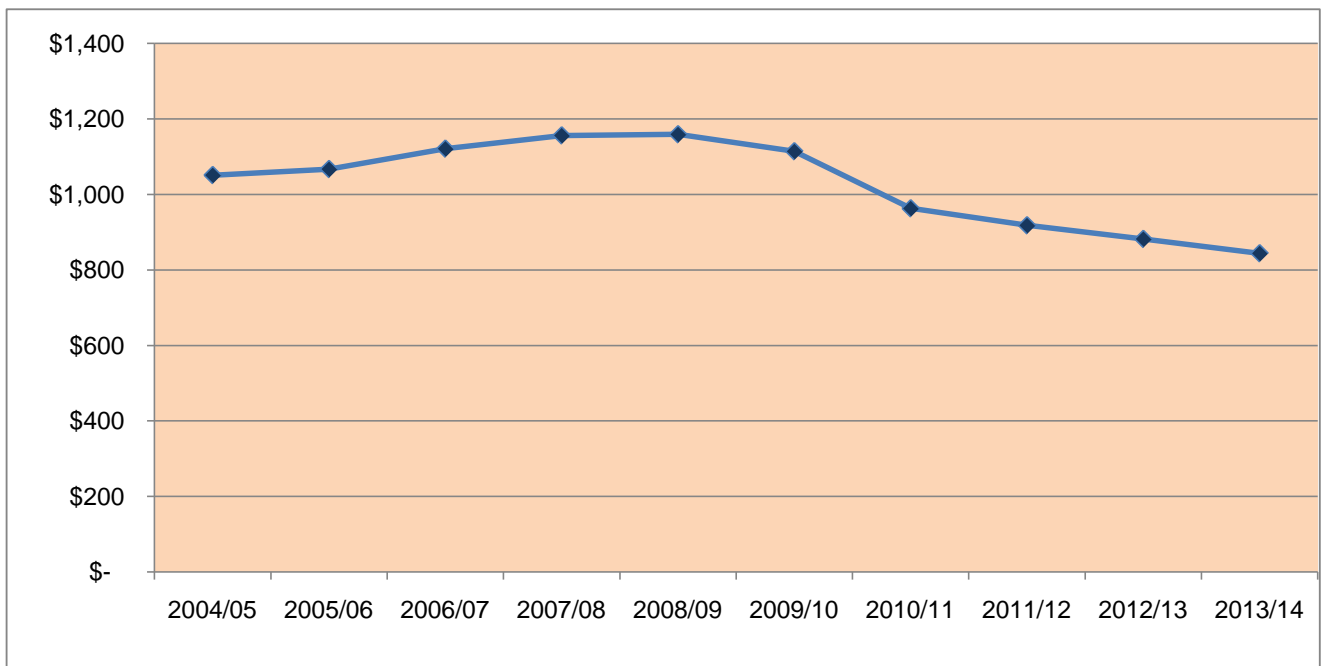
2011/12 -  
2013/14  
Budget

## SUMMARY OF MILLAGE REQUIREMENTS

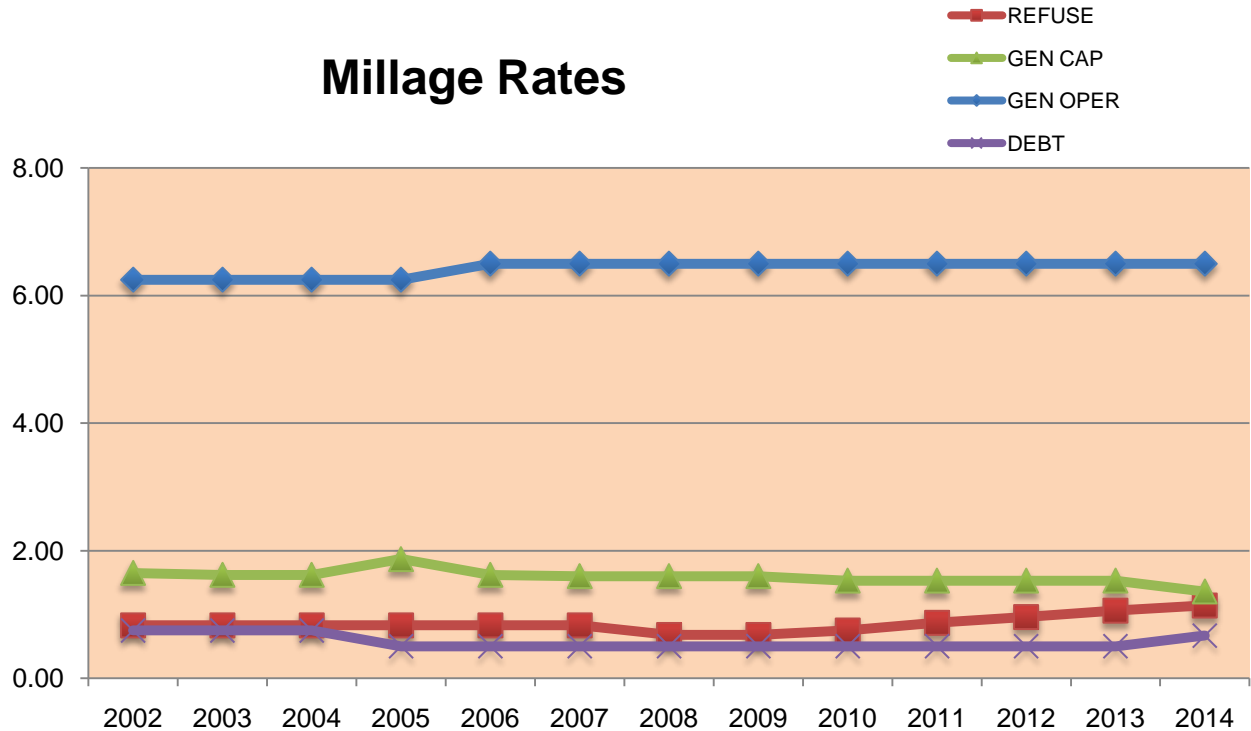
	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	Proposed 2011/12	Proposed 2012/13	Proposed 2013/14
General Operating	6.50	6.50	6.50	6.50	6.50	6.50	6.50	6.50	6.50
Refuse	0.83	0.83	0.68	0.68	0.75	0.87	0.96	1.06	1.14
Capital	1.62	1.60	1.60	1.60	1.53	1.53	1.53	1.53	1.36
Debt	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.67
<b>Total</b>	<b>9.45</b>	<b>9.43</b>	<b>9.28</b>	<b>9.28</b>	<b>9.28</b>	<b>9.40</b>	<b>9.49</b>	<b>9.59</b>	<b>9.67</b>

Ave. Res. TV	112,886	118,834	124,597	124,885	120,014	102,490	96,775	91,930	87,300
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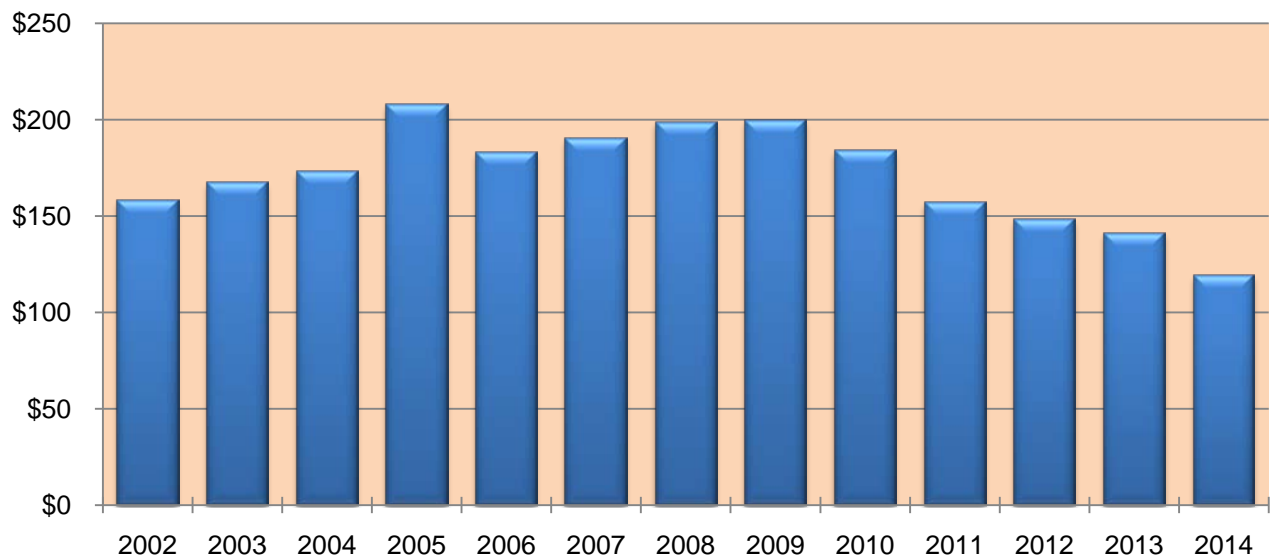
Ave. Res. City Taxes	\$ 1,067	\$ 1,121	\$ 1,156	\$ 1,159	\$ 1,114	\$ 963	\$ 918	\$ 882	\$ 844
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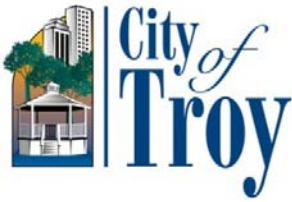


## Millage Rates



## Average City Taxes Paid for Capital Improvements

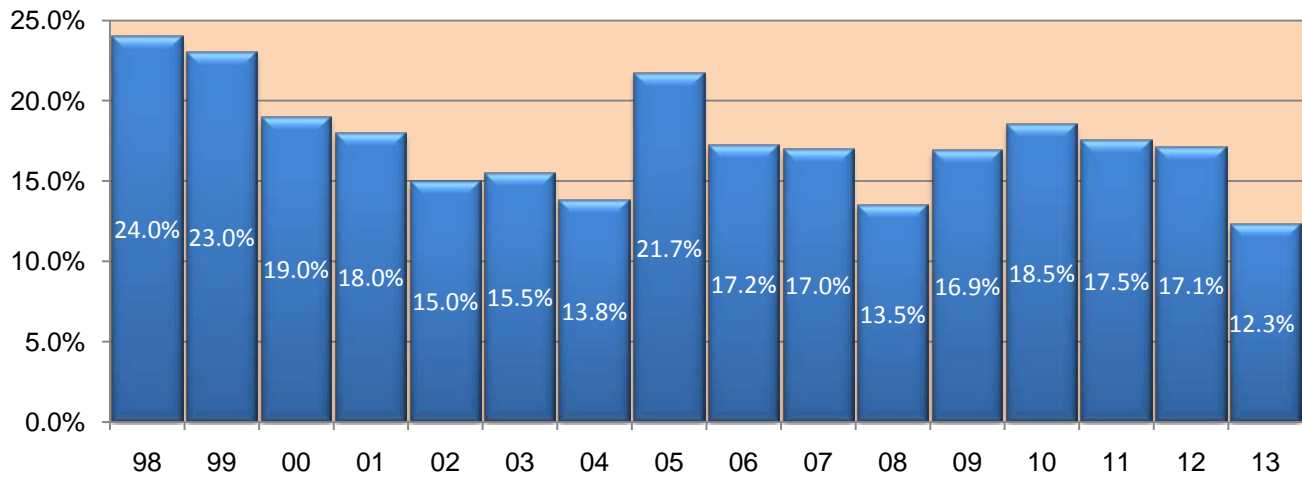




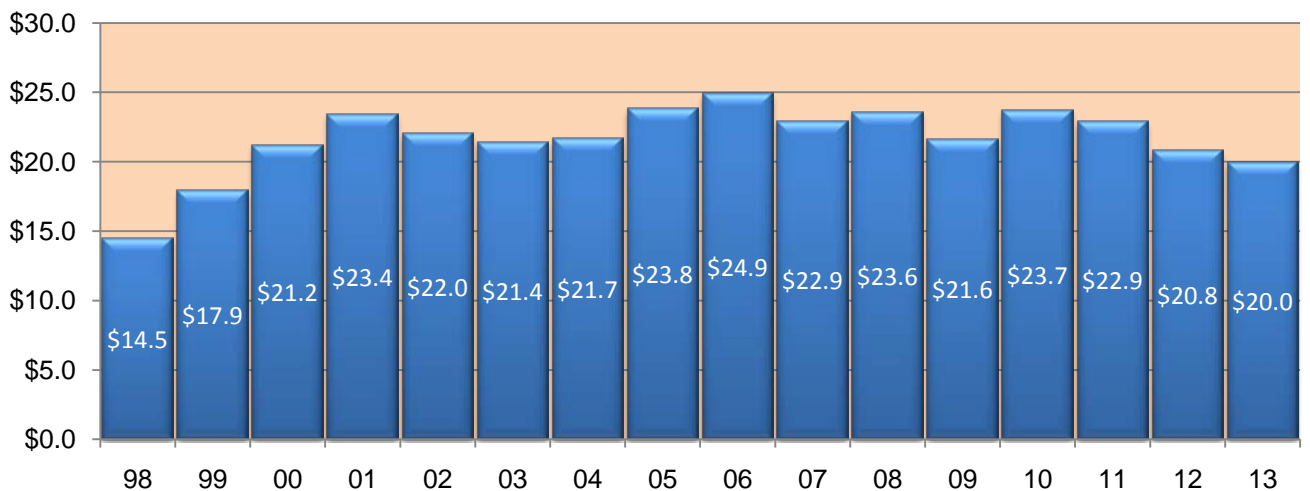
2011/12 -  
2013/14  
Budget

## GENERAL FUND

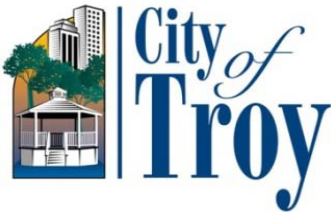
General Fund Unreserved/Undesignated Fund Balance as a Percentage of the Budget



General Fund  
Fund Balance



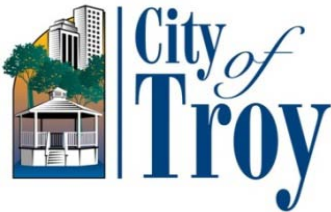
This chart depicts the cumulative result of excess revenues over or (under) expenditures in the General Fund.



**2011/12 -  
2013/14  
Budget**

**GENERAL FUND  
REVENUE SUMMARY BY ACCOUNT**

<b>Account # and Description</b>	<b>2010 Actual</b>	<b>2011 Projected</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	<b>2013 Budget</b>	<b>2014 Budget</b>
<b>4000 Revenues</b>						
<b>4401 Taxes</b>						
4402 Property Taxes	\$ 33,808,079	\$ 30,500,000	\$ 30,500,000	\$ 28,000,000	\$ 26,000,000	\$ 24,800,000
4423 Mobile Home Tax	2,015	2,000	1,500	2,000	2,000	2,000
4427 Senior Citizen Housing	31,352	31,000	31,000	31,000	31,000	31,000
4445 Tax Penalties and Interest	829,922	780,000	600,000	780,000	800,000	800,000
4447 Administration Fee	1,691,147	1,480,000	1,490,000	1,350,000	1,256,000	1,193,000
<b>4401 Total - Taxes</b>	<b>\$ 36,362,515</b>	<b>\$ 32,793,000</b>	<b>\$ 32,622,500</b>	<b>\$ 30,163,000</b>	<b>\$ 28,089,000</b>	<b>\$ 26,826,000</b>
<b>4450 Licenses and Permits</b>						
4451.20 Electric, Plumbing, Heat	\$ -	\$ 6,000	\$ -	\$ 6,000	\$ 6,000	\$ 6,000
4451.30 Builders	-	2,000	2,000	2,000	2,000	2,000
4451.40 Sign Erectors	-	500	500	500	500	500
4451.50 Service Stations	200	200	-	200	200	200
4451.60 Amusements	18,966	17,000	19,000	19,000	19,000	19,000
4451.70 Other	24,089	20,000	-	20,000	20,000	20,000
<b>4450 Licenses and Permits</b>	<b>\$ 43,255</b>	<b>\$ 45,700</b>	<b>\$ 21,500</b>	<b>\$ 47,700</b>	<b>\$ 47,700</b>	<b>\$ 47,700</b>
<b>4451 Business Licenses and Permits</b>						
4476.15 Building	\$ 626,807	\$ 700,000	\$ 600,000	\$ 900,000	\$ 900,000	\$ 900,000
4476.20 Electrical	91,246	100,000	100,000	140,000	140,000	140,000
4476.25 Heating	72,773	80,000	75,000	120,000	120,000	120,000
4476.30 Plumbing	52,369	60,000	60,000	90,000	90,000	90,000
4476.35 Animal	33,860	23,000	30,000	-	-	-
4476.40 Sidewalks	7,092	9,000	8,000	9,000	9,000	9,000
4476.45 Fence	1,984	2,000	3,000	2,000	2,000	2,000
4476.50 Sewer Inspection	7,923	7,000	10,000	7,000	8,000	8,000
4476.55 Right of Way	3,700	10,000	10,000	10,000	10,000	10,000
4476.60 Multiple Dwelling Inspection	24,124	35,000	28,000	35,000	35,000	35,000
4476.65 Grading	2,390	3,000	2,000	3,000	3,000	3,000
4476.70 Fire Protection	60,832	60,000	60,000	60,000	60,000	60,000
4476.75 Occupancy	26,586	26,000	25,000	30,000	30,000	30,000
4476.80 Sign	33,196	35,000	40,000	35,000	40,000	40,000
4476.85 Fireworks	750	500	500	500	500	500
4476.90 Hazardous Materials	24,050	12,000	5,000	10,000	10,000	10,000
4476.95 Miscellaneous	870	1,000	2,000	1,000	1,000	1,000
<b>4476 Non-Business Licenses and Permits</b>	<b>\$ 1,070,552</b>	<b>\$ 1,163,500</b>	<b>\$ 1,058,500</b>	<b>\$ 1,452,500</b>	<b>\$ 1,458,500</b>	<b>\$ 1,458,500</b>
<b>4450 Total - Licenses and Permits</b>	<b>\$ 1,113,807</b>	<b>\$ 1,209,200</b>	<b>\$ 1,080,000</b>	<b>\$ 1,500,200</b>	<b>\$ 1,506,200</b>	<b>\$ 1,506,200</b>
<b>4501 Federal Grants</b>						
4507 Domestic Preparedness	\$ 1,050		\$ -	\$ -	\$ -	\$ -
4510 Federal Grant- VEST	266	12,000	12,000	12,000	12,000	-
4512 MCOLES Police Academy	78,546		5,600	-	-	-
4524 Fed Grant - OHSP	1,967		-	-	-	-
<b>4501 Total - Federal Grants</b>	<b>\$ 81,829</b>	<b>\$ 12,000</b>	<b>\$ 17,600</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ -</b>
<b>4539 State Grants</b>						
4543.100 Criminal Justice	\$ 25,535	\$ 27,000	\$ 27,000	\$ 27,000	\$ 27,000	\$ 27,000
4543.120 911 Training	19,553	10,000	20,000	-	-	-
4543.130 Oakland County NET	5,753	5,200	7,500	1,300	-	-
<b>4543 State Grants Pub Safety</b>	<b>\$ 50,841</b>	<b>\$ 42,200</b>	<b>\$ 54,500</b>	<b>\$ 28,300</b>	<b>\$ 27,000</b>	<b>\$ 27,000</b>
4566.LIBRARY Library	\$ 16,100	\$ 16,050	\$ 15,000	\$ -	\$ -	\$ -
<b>4566 State Grants-Culture</b>	<b>\$ 16,100</b>	<b>\$ 16,050</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

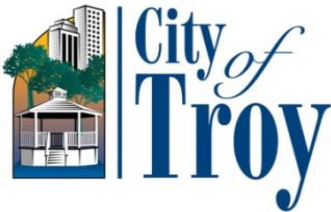


**2011/12 -  
2013/14  
Budget**

**GENERAL FUND  
REVENUE SUMMARY BY ACCOUNT**

Account # and Description	2010 Actual	2011 Projected	2011 Budget	2012 Budget	2013 Budget	2014 Budget
4574.010 Homestead Exempt Reimbursement	\$ 6,549	\$ 6,000	\$ 5,000	\$ 6,000	\$ 6,000	\$ 6,000
4574.020 Liquor Licenses	66,258	68,000	68,000	68,000	68,000	68,000
4574.030 Sales Tax	5,615,666	5,200,000	5,100,000	5,200,000	5,200,000	5,200,000
<b>4574 State Revenue Sharing</b>	<b>\$ 5,688,473</b>	<b>\$ 5,274,000</b>	<b>\$ 5,173,000</b>	<b>\$ 5,274,000</b>	<b>\$ 5,274,000</b>	<b>\$ 5,274,000</b>
<b>4539 Total - State Grants</b>	<b>\$ 5,755,414</b>	<b>\$ 5,332,250</b>	<b>\$ 5,242,500</b>	<b>\$ 5,302,300</b>	<b>\$ 5,301,000</b>	<b>\$ 5,301,000</b>
<b>4580 Contributions - Local</b>						
4582 Public Safety	\$ 13,317	\$ 32,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
4587 Library-Penal Fines	103,327	100,000	100,000	100,000	-	-
4588 Library-Mini Grants	5,000	-	-	-	-	-
4589 County-West Nile	18,035	6,000	-	-	-	-
<b>4580 Total - Contributions - Local</b>	<b>\$ 139,679</b>	<b>\$ 138,000</b>	<b>\$ 115,000</b>	<b>\$ 115,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>
<b>4600 Charges for Services</b>						
4607.010 Animal Impounds	\$ 1,050	\$ 500	\$ 1,000	\$ -	\$ -	-
4607.020 Building Board of Appeal	860	1,000	1,000	1,000	1,000	1,000
4607.025 Business Occupany Permit	-	4,000	7,500	4,000	7,500	7,500
4607.030 CATV Franchise Fee	978,068	1,000,000	950,000	1,000,000	1,000,000	1,000,000
4607.035 IFT Exemption Fee	-	5,000	-	5,000	-	-
4607.040 Non Resident Library Card	17,200	10,000	16,000	-	-	-
4607.045 Non Resident Internet	5,969	3,000	6,000	-	-	-
4607.050 Miscellaneous	1,450	2,000	1,000	1,000	1,000	1,000
4607.060 Museum Program Fees	61,674	200	10,000	-	-	-
4607.064 Museum - Admission	14,320	6,000	5,000	-	-	-
4607.066 Nature Center - Admission	10,308	9,000	10,000	-	-	-
4607.070 Plan Review Fee	61,986	70,000	50,000	60,000	60,000	60,000
4607.085 NSF Fees	10,425	10,000	12,000	12,000	12,000	12,000
4607.090 P.U.D. Application Fee	7,090	6,000	15,000	6,000	6,000	6,000
4607.110 Site Plans	25,870	25,000	25,000	25,000	25,000	25,000
4607.135 Telecom - METRO	240,426	240,000	230,000	240,000	240,000	240,000
4607.140 Towing Fees	13,000	12,000	20,000	20,000	20,000	20,000
4607.150 Vital Statistics	131,099	135,000	135,000	135,000	140,000	140,000
4607.170 Zoning Board of Appeal	4,205	4,000	6,000	5,000	6,000	6,000
4607.180 Zoning Fees	2,800	4,000	5,000	5,000	5,000	5,000
<b>4607 Charges for Services - Fees</b>	<b>\$ 1,587,800</b>	<b>\$ 1,546,700</b>	<b>\$ 1,505,500</b>	<b>\$ 1,519,000</b>	<b>\$ 1,523,500</b>	<b>\$ 1,523,500</b>
4626.010 Cemetery-Open & Close	\$ 3,500	\$ 3,000	\$ 4,000	\$ 3,000	\$ 4,000	4,000
4626.020 Court Ordered Payment & In	4,875	8,000	12,000	10,000	10,000	10,000
4626.030 County Road Maintenance	234,064	250,000	250,000	-	-	-
4626.060 DPW Services	9,950	10,000	30,000	10,000	10,000	10,000
4626.070 Duplicating & Photostat	40,146	38,000	40,000	38,000	38,000	38,000
4626.080 Election Services	3,878	150	100	100	-	-
4626.085 School Elections	-	3,500	3,300	-	-	-
4626.090 Engineering Fees	1,410,338	1,300,000	1,000,000	1,300,000	1,300,000	1,300,000
4626.095 Inspections - Madison Heights	26,400	2,200	26,400	-	-	-
4626.100 Landscape/Tree Preservation Plan	7,421	2,000	8,000	2,000	2,000	2,000
4626.110 Microfilming	2,919	4,000	5,000	4,000	4,000	4,000
4626.120 Miscellaneous	10,247	10,000	10,000	10,000	10,000	10,000
4626.125 Passports	43,628	40,000	50,000	40,000	40,000	40,000
4626.130 Police Services-Contractual	68,075	90,000	50,000	90,000	90,000	90,000
4626.135 Police Service-Clawson	203,270	203,000	203,000	190,000	190,000	190,000
4626.140 Police Inspection Reports	49,749	50,000	40,000	50,000	50,000	50,000
4626.141 Police PBT	2,295	500	2,500	400	1,000	1,000

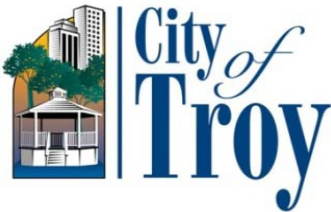




**2011/12 -  
2013/14  
Budget**

**GENERAL FUND  
REVENUE SUMMARY BY ACCOUNT**

<b>Account # and Description</b>	<b>2010 Actual</b>	<b>2011 Projected</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	<b>2013 Budget</b>	<b>2014 Budget</b>
4626.145 Police APCO Training	\$ -	\$ -	\$ 5,650	\$ -	\$ -	\$ -
4626.170 ROW Fees	68,407	10,000	10,000	10,000	10,000	10,000
4626.210 Soil Erosion	12,080	15,000	30,000	15,000	15,000	15,000
4626.220 Special Right of Way Maintenance	7,648	10,000	40,000	10,000	10,000	10,000
4626.230 Weed Cutting	23,612	31,000	24,000	25,000	24,000	24,000
<b>4626 Charges/Services Rendered</b>	<b>\$ 2,232,502</b>	<b>\$ 2,080,350</b>	<b>\$ 1,843,950</b>	<b>\$ 1,807,500</b>	<b>\$ 1,808,000</b>	<b>\$ 1,808,000</b>
4642.010 Abandoned Vehicles	\$ 46,665	\$ 55,000	\$ 50,000	\$ 45,000	\$ 50,000	\$ 50,000
4642.020 Auction Confiscated Property	24,483	20,000	20,000	20,000	20,000	20,000
4642.050 Landscaping & Greenbelt	12,291	12,000	12,000	12,000	12,000	12,000
4642.070 Miscellaneous	16,318	20,000	20,000	20,000	20,000	20,000
4642.080 Printed Materials	1,246	1,000	1,000	1,000	1,000	1,000
4642.100 Recreation & OEC Merchandise	30,886	15,000	15,000	-	-	-
4642.115 Senior Store	16,309	16,000	20,000	-	-	-
4642.120 Sign Installations	87	-	1,000	-	-	-
4642.130 Smart Tickets	5,073	-	5,000	-	-	-
4642.150 Tree Planting	2,810	4,000	2,800	2,800	2,800	2,800
<b>4642 Charges/Service - Sales</b>	<b>\$ 156,168</b>	<b>\$ 143,000</b>	<b>\$ 146,800</b>	<b>\$ 100,800</b>	<b>\$ 105,800</b>	<b>\$ 105,800</b>
4651.050 Outdoor Education Center	\$ 60,395	\$ 10,000	\$ 15,000	\$ -	\$ -	\$ -
4651.074 Senior Citizen Activities	332,674	320,000	370,000	100,000	100,000	100,000
4651.075 Community Center Passes	1,392,669	1,325,000	1,525,000	1,400,000	1,450,000	1,475,000
4651.076 Community Center Swim Programs	252,774	240,000	230,000	240,000	250,000	260,000
4651.077 Community Center Fitness Classes	69,341	60,000	92,000	60,000	70,000	75,000
4651.078 Community Center Programs/Events	28,213	25,000	30,000	30,000	30,000	35,000
4651.080 Summer Program	1,421,026	1,200,000	1,400,000	803,000	825,000	840,000
<b>4651 Charges/Service-Use/Administration</b>	<b>\$ 3,557,092</b>	<b>\$ 3,180,000</b>	<b>\$ 3,662,000</b>	<b>\$ 2,633,000</b>	<b>\$ 2,725,000</b>	<b>\$ 2,785,000</b>
<b>4600 Total - Charges for Services</b>	<b>\$ 7,533,562</b>	<b>\$ 6,950,050</b>	<b>\$ 7,158,250</b>	<b>\$ 6,060,300</b>	<b>\$ 6,162,300</b>	<b>\$ 6,222,300</b>
<b>4655 Fines and Forfeits</b>						
4655.010 County Reimbursement-Court	\$ 379,863	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000
4655.015 DMIF	11,498	2,000	-	2,000	2,000	2,000
4655.020 Drug Forfeiture Proceed	379,962	200,000	270,000	200,000	200,000	200,000
4655.022 Police Investigations Reimburse	71,002	60,000	68,000	62,000	68,000	68,000
4655.030 False Alarms-Fire	35,250	28,000	26,000	30,000	30,000	30,000
4655.040 False Alarms-Police	142,283	240,000	220,000	240,000	260,000	260,000
4655.046 Federal Drug Forfeiture	1,170	30,000	39,270	30,000	30,000	30,000
4655.050 Library-Book Fines	128,701	100,000	130,000	20,000	-	-
4655.060 O.U.I.L Reimbursement	73,901	70,000	55,000	70,000	70,000	70,000
4655.065 Civil Infractions	1,260	2,500	2,000	2,000	2,000	2,000
4655.066 State Drug Forfeiture	505	15,000	30,000	15,000	25,000	25,000
4655.070 Bond Processing Fees	1,334	1,000	1,000	1,000	1,000	1,000
<b>4655 Total - Fines and Forfeits</b>	<b>\$ 1,226,729</b>	<b>\$ 1,148,500</b>	<b>\$ 1,241,270</b>	<b>\$ 1,072,000</b>	<b>\$ 1,088,000</b>	<b>\$ 1,088,000</b>
<b>4664 Interest and Rents</b>						
4667.010 Building Rent	\$ 232,462	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
4667.015 Communication Tower Rent	59,400	57,600	57,600	57,600	57,600	57,600
4667.020 Concession Stand Rental	2,280	4,800	3,500	3,500	3,500	3,500
4667.025 Community Center Rent	262,926	250,000	260,000	250,000	270,000	280,000
4667.028 Flynn Park - Beaumont	15,000	15,240	15,240	15,240	15,240	15,240
4667.030 Gazebo Rental	4,700	2,000	2,000	-	-	-
4667.045 Library Café Rental	4,520	3,000	4,500	-	-	-
4667.050 Library Rent-AV	15,301	12,000	16,000	-	-	-
4667.060 Library Rent-Books	1,704	1,000	2,500	-	-	-
4667.075 Field Maintenance	50,999	50,000	50,000	30,000	40,000	40,000



**2011/12 -  
2013/14  
Budget**

**GENERAL FUND  
REVENUE SUMMARY BY ACCOUNT**

<b>Account # and Description</b>	<b>2010 Actual</b>	<b>2011 Projected</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	<b>2013 Budget</b>	<b>2014 Budget</b>
4667.085 Parking Lot (SMART)	\$ 192,898	\$ 190,000	\$ 185,000	\$ 190,000	\$ 190,000	\$ 190,000
4667.095 Tennis Bubble Rent	26,562	27,000	28,000	28,000	28,000	28,000
<b>4667 Rent Income</b>	<b>\$ 868,752</b>	<b>\$ 862,640</b>	<b>\$ 874,340</b>	<b>\$ 824,340</b>	<b>\$ 854,340</b>	<b>\$ 864,340</b>
4669.020 Investment Income	\$ 267,442	\$ 250,000	\$ 300,000	\$ 250,000	\$ 275,000	\$ 275,000
<b>4669 Investment Income</b>	<b>\$ 267,442</b>	<b>\$ 250,000</b>	<b>\$ 300,000</b>	<b>\$ 250,000</b>	<b>\$ 275,000</b>	<b>\$ 275,000</b>
<b>4664 Total - Interest and Rents</b>	<b>\$ 1,136,194</b>	<b>\$ 1,112,640</b>	<b>\$ 1,174,340</b>	<b>\$ 1,074,340</b>	<b>\$ 1,129,340</b>	<b>\$ 1,139,340</b>
<b>4671 Other Revenue</b>						
4675.040 Contributions-Library	\$ -	\$ -	\$ 1,000	\$ -	\$ -	\$ -
4675.050 Contributions-Fire Dept	-	200	-	-	-	-
4675.060 Contributions-Miscellaneous	13,257	3,000	-	2,000	2,000	2,000
4675.070 Contributions-Museum	57,083	40,000	40,000	-	-	-
4675.080 Contributions-Police Department	8,097	35,000	5,000	5,000	5,000	5,000
4675.110 Contributions-Parks & Recreation	1,510	12,000	1,000	1,000	1,000	1,000
<b>4675 Total - Contributions - Private</b>	<b>\$ 79,947</b>	<b>\$ 90,200</b>	<b>\$ 47,000</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>
<b>4676 Reimbursements</b>						
4676.010 Reimbursements	\$ 3,614	\$ 12,000	\$ 12,220	\$ -	\$ -	\$ -
<b>4676 Total - Reimbursements</b>	<b>\$ 3,614</b>	<b>\$ 12,000</b>	<b>\$ 12,220</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
4677.226 Admin. Charges - Refuse	\$ 50,000	\$ 51,500	\$ 51,500	\$ 53,000	\$ 55,000	\$ 57,000
4677.301 Admin. Charges - Debt Services	50,000	51,500	51,500	53,000	55,000	57,000
4677.584 Admin. Charges - Sylvan Glen	50,000	30,000	51,500	30,000	31,000	32,000
4677.590 Admin. Charges - Sewer	150,000	195,000	195,000	201,000	207,000	213,000
4677.591 Admin. Charges - Water	175,000	250,000	250,000	258,000	266,000	274,000
4677.661 Admin. Charges - Motor Pool	50,000	51,500	51,500	53,000	55,000	57,000
4677.731 Retirement System	25,000	25,000	25,000	25,000	27,000	28,000
<b>4677 Administrative Charges</b>	<b>\$ 550,000</b>	<b>\$ 654,500</b>	<b>\$ 676,000</b>	<b>\$ 673,000</b>	<b>\$ 696,000</b>	<b>\$ 718,000</b>
4687.010 Refunds-Legal Fees	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000	\$ 5,000
4687.040 Rebates	10,353	4,500	4,500	4,500	5,000	5,000
<b>4687 Refunds &amp; Rebates</b>	<b>\$ 10,353</b>	<b>\$ 4,500</b>	<b>\$ 9,500</b>	<b>\$ 4,500</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>
4671 Miscellaneous	189	10,000	10,000	10,000	10,000	10,000
<b>4671 Other Revenues</b>	<b>\$ 644,103</b>	<b>\$ 771,200</b>	<b>\$ 754,720</b>	<b>\$ 695,500</b>	<b>\$ 724,000</b>	<b>\$ 746,000</b>
<b>4000 Total - Revenues</b>	<b>\$ 53,993,832</b>		<b>\$ 49,406,180</b>	<b>\$ 45,994,640</b>	<b>\$ 44,026,840</b>	<b>\$ 42,843,840</b>
<b>4695 Other Financing Sources</b>						
<b>4699 Operating Transfer In</b>						
4699.101 Transfer From General	\$ -	\$ -	\$ 2,400,000	\$ 2,610,131	\$ 780,660	2,653,160
4699.202 Transfer From M/S Fund	1,678,007	1,725,800	1,887,960	1,742,850	1,800,000	1,835,000
4699.203 Transfer From L/S Fund	1,628,568	1,606,310	1,721,940	1,662,080	1,700,000	1,730,000
4699.243 Transfer From LDFA	50,000	50,000	50,000	50,000	50,000	50,000
4699.248 Transfer From DDA	388,274	355,250	376,560	258,000	258,000	258,000
4699.250 Transfer From Brownfield	1,198,310	25,000	25,000	25,000	25,000	25,000
4699.257 Transfer From Budget Stabilization	300,000	305,000	305,000	305,000	305,000	305,000
4699.401 Transfer From Capital	-	-	-	1,500,000	2,228,000	-
4699.403 Transfer From Special Assessment	1,000,000	1,000,000	1,000,000	356,000	-	-
4699.590 Transfer From Sewer	627,160	631,270	666,350	652,820	706,000	720,000
<b>4699 Total - Operating Transfer In</b>	<b>\$ 6,870,319</b>	<b>\$ 5,698,630</b>	<b>\$ 8,432,810</b>	<b>\$ 9,161,881</b>	<b>\$ 7,852,660</b>	<b>\$ 7,576,160</b>
<b>4695 Total-Other Financing Sources</b>	<b>\$ 6,870,319</b>	<b>\$ 5,698,630</b>	<b>\$ 8,432,810</b>	<b>\$ 9,161,881</b>	<b>\$ 7,852,660</b>	<b>\$ 7,576,160</b>
<b>1010 Total-General Fund Revenues</b>	<b>\$ 60,864,151</b>	<b>\$ 55,165,470</b>	<b>\$ 57,838,990</b>	<b>\$ 55,156,521</b>	<b>\$ 51,879,500</b>	<b>\$ 50,420,000</b>



2011/12 -  
2013/14  
Budget

**GENERAL FUND  
EXPENDITURES HISTORY BY DEPARTMENT**

Description	2010 Actual	2011 Projected	2011 Budget	2012 Budget	2013 Budget	2014 Budget
<b><u>Building Inspection</u></b>						
Building Inspection	\$ 1,882,269	\$ 983,800	\$ 962,513	\$ 1,198,914	\$ 1,200,000	\$ 1,210,000
<b>Total - Building Inspection</b>	<b>\$ 1,882,269</b>	<b>\$ 983,800</b>	<b>\$ 962,513</b>	<b>\$ 1,198,914</b>	<b>\$ 1,200,000</b>	<b>\$ 1,210,000</b>
<b><u>Council/Executive Administration</u></b>						
Council	\$ 55,895	\$ 56,042	\$ 60,393	\$ 58,142	\$ 60,000	\$ 61,000
Manager	673,131	1,168,565	1,218,814	1,194,990	1,220,000	1,244,000
Attorney	1,084,122	953,760	1,036,260	1,009,386	1,025,000	1,046,000
Community Affairs	340,716	-	-	-	-	-
<b>Total - Council/Executive Admin.</b>	<b>\$ 2,153,864</b>	<b>\$ 2,178,367</b>	<b>\$ 2,315,467</b>	<b>\$ 2,262,518</b>	<b>\$ 2,305,000</b>	<b>\$ 2,351,000</b>
<b><u>Engineering</u></b>						
Engineering - General	\$ 1,995,256	\$ 1,862,300	\$ 1,900,946	\$ 1,898,786	\$ 1,935,000	\$ 1,974,000
Traffic Engineering	48,208	37,470	51,051	50,339	51,000	52,000
<b>Total - Engineering</b>	<b>\$ 2,043,464</b>	<b>\$ 1,899,770</b>	<b>\$ 1,951,997</b>	<b>\$ 1,949,125</b>	<b>\$ 1,986,000</b>	<b>\$ 2,026,000</b>
<b><u>Finance</u></b>						
Accounting	\$ 836,004	\$ 754,850	\$ 765,140	\$ 734,170	\$ 748,000	\$ 763,000
Elections	200,256	202,991	263,367	218,618	264,000	223,000
Clerk	495,823	471,980	478,760	362,369	360,000	367,000
Human Resources	519,676	482,430	491,384	418,847	425,000	434,000
Risk Management	252,133	174,530	177,236	184,016	188,000	192,000
Independent Audit	61,225	61,331	64,000	58,000	59,500	61,000
Purchasing	377,310	308,565	379,798	268,812	274,000	279,000
Board of Review	3,035	2,930	2,925	2,925	3,000	3,000
Treasurer	629,767	821,785	629,837	663,725	677,000	691,000
Assessing	965,003	805,770	806,900	821,227	837,000	854,000
<b>Total - Finance</b>	<b>\$ 4,340,232</b>	<b>\$ 4,087,162</b>	<b>\$ 4,059,347</b>	<b>\$ 3,732,709</b>	<b>\$ 3,835,500</b>	<b>\$ 3,867,000</b>
<b><u>Fire</u></b>						
<b>Total - Fire</b>	<b>\$ 4,263,605</b>	<b>\$ 4,226,749</b>	<b>\$ 4,238,338</b>	<b>\$ 4,214,198</b>	<b>\$ 4,300,000</b>	<b>\$ 4,386,000</b>
<b><u>Library/Museum</u></b>						
Library	\$ 3,391,740	\$ 2,100,080	\$ 2,259,670	\$ 662,550	\$ 99,500	\$ 101,000
Museum Buildings	494,416	196,740	199,773	56,960	58,000	59,000
Museum Grounds	19,771	19,800	18,798	16,000	16,500	17,000
<b>Total - Library/Museum</b>	<b>\$ 3,905,927</b>	<b>\$ 2,316,620</b>	<b>\$ 2,478,241</b>	<b>\$ 735,510</b>	<b>\$ 174,000</b>	<b>\$ 177,000</b>



2011/12 -  
2013/14  
Budget

**GENERAL FUND  
EXPENDITURES HISTORY BY DEPARTMENT**

Description	2010 Actual	2011 Projected	2011 Budget	2012 Budget	2013 Budget	2014 Budget
<b><u>Other General Government</u></b>						
City Hall	\$ 785,460	\$ 799,200	\$ 831,350	\$ 740,200	\$ 755,000	\$ 770,000
District Court	204,020	204,310	243,210	223,210	227,000	232,000
Fire-Police Training Center	87,515	96,610	102,060	87,710	89,000	91,000
Planning	606,635	775,740	678,306	731,544	746,000	761,000
Planning Commission	18,590	14,417	19,581	15,035	15,500	16,000
Board of Zoning Appeals	6,841	9,880	7,634	9,194	9,500	10,000
Real Estate & Development	359,762	-	-	-	-	-
<b>Total - Other General Government</b>	<b>\$ 2,068,823</b>	<b>\$ 1,900,157</b>	<b>\$ 1,882,141</b>	<b>\$ 1,806,893</b>	<b>\$ 1,842,000</b>	<b>\$ 1,880,000</b>
<b><u>Police</u></b>						
<b>Total - Police</b>	<b>\$ 24,756,774</b>	<b>\$ 26,260,940</b>	<b>\$ 27,049,630</b>	<b>\$ 27,873,319</b>	<b>\$ 24,626,000</b>	<b>\$ 23,196,000</b>
<b><u>Parks &amp; Recreation</u></b>						
<b>Total - Parks and Recreation</b>	<b>\$ 8,197,645</b>	<b>\$ 7,205,688</b>	<b>\$ 7,524,747</b>	<b>\$ 6,081,411</b>	<b>\$ 6,203,000</b>	<b>\$ 6,327,000</b>
<b><u>Streets</u></b>						
<b>Total - Streets</b>	<b>\$ 4,844,712</b>	<b>\$ 4,928,930</b>	<b>\$ 5,376,569</b>	<b>\$ 5,301,924</b>	<b>\$ 5,408,000</b>	<b>\$ 5,000,000</b>
<b>Total - General Fund</b>	<b>\$ 58,457,315</b>	<b>\$ 55,988,183</b>	<b>\$ 57,838,990</b>	<b>\$ 55,156,521</b>	<b>\$ 51,879,500</b>	<b>\$ 50,420,000</b>



2011/12 –  
2013/14  
Budget

## PERSONNEL SUMMARY

Positions	Approved 2010/11		Requested 2011/12		Requested 2012/13		Requested 2013/14	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
<b>• City Manager's Office</b>								
City Manager	1		1		1		1	
Assistant City Manager/ Finance & Administration	1		1		1		1	
Director of Economic & Community Development	0		1		1		1	
Assistant City Manager/ Economic Development Services	1		0		0		0	
Administrative Aide	1		0		0		0	
Administration Assistant to the City Manager	1		0		0		0	
Assistant to the City Manager/Coordinator of Continuous Improvement			1		1		1	
Office Coordinator			1		1		1	
Cable Production Specialist		1		1		1		1
Camera Operators		2		2		2		2
Community Affairs Director	.5		.5		.5		.5	
Economic Development Specialist	1		1		1		1	
Intern		1		1		1		1
<b>Total - City Manager's Office</b>	<b>6.5</b>	<b>4</b>	<b>6.5</b>	<b>4</b>	<b>6.5</b>	<b>4</b>	<b>6.5</b>	<b>4</b>
<b>• City Attorney's Office</b>								
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
City Attorney	1		1		1		1	
Assistant City Attorney	1		0		0		0	
Attorney I			1		1		1	
Attorney II	2	1	2	0	2	0	2	0
Legal Assistant	1		1		1		1	
Legal Assistant II	1		1		1		1	
Legal Secretary	1		1		1		1	
<b>Total - City Attorney's Office</b>	<b>7</b>	<b>1</b>	<b>7</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>7</b>	<b>0</b>



2011/12 –  
2013/14  
Budget

## PERSONNEL SUMMARY

Positions	Approved 2010/11		Requested 2011/12		Requested 2012/13		Requested 2013/14	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
<b>• City Clerk's Office</b>								
City Clerk	1		1		1		1	
Deputy City Clerk	1		0		0		0	
Administrative Aide	1		1		1		1	
Clerk/Typist		2		0		0		
Office Assistant I	1		1		1		1	
Office Assistant II	1		1		1		1	
<b>Total - City Clerk's Office</b>	<b>5</b>	<b>2</b>	<b>4</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>4</b>	<b>0</b>

### • Human Resources

	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Human Resources Director	1		1		1		1	
Human Resources Specialist	1		1		1		1	
Office Assistant		1		1		1		1
Secretary II	1		0		0		0	
<b>Total - Human Resources</b>	<b>3</b>	<b>1</b>	<b>2</b>	<b>1</b>	<b>2</b>	<b>1</b>	<b>2</b>	<b>1</b>

### • Building Inspection

	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Director of Building and Zoning	1		0		0		0	
Account Clerk I	0		0		0		0	
Building Inspector	1		0		0		0	
Electrical Inspector	1		0		0		0	
Housing and Zoning Inspector	0		0		0		0	
Housing and Zoning Inspector		0		0		0		0
HVAC Inspector	1		0		0		0	
Inspector Supervisor	0		0		0		0	
Plan Analyst	0		0		0		0	
Plan Examiner/Coordinator	0		0		0		0	
Plumbing Inspector	1		0		0		0	
Secretary II	1		0		0		0	
<b>Total - Building Inspection</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



2011/12 –  
2013/14  
Budget

## PERSONNEL SUMMARY

Positions	Approved 2010/11		Requested 2011/12		Requested 2012/13		Requested 2013/14	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <b>Engineering</b>								
City Engineer	1		1		1		1	
Deputy City Engineer	1		1		1		1	
Civil Engineer	2		2		2		2	
Clerk/Typist		1		1		1		1
Engineering Specialist	4		4		4		4	
GIS Data Analyst	1		1		1		1	
Inspector Supervisor	1		1		1		1	
Land Surveyor	1		1		1		1	
Secretary	1		1		1		1	
Sr. Right-of-Way Representative	1		1		1		1	
Sr. Traffic Technician		1		1		1		1
Traffic Technician		1		1		1		1
<b>Total - Engineering</b>	<b>13</b>	<b>3</b>	<b>13</b>	<b>3</b>	<b>13</b>	<b>3</b>	<b>13</b>	<b>3</b>

• **Accounting/Risk Mgmt.**

	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Financial Services Director	1		1		1		1	
Account Clerk I	1.5		1		1		1	
Account Clerk II	1		0		0		0	
Accountant	4		3		3		3	
Administrative Aide			1		1		1	
Risk Manager	1		1		1		1	
<b>Total - Accounting/Risk Mgmt.</b>	<b>8.5</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>7</b>	<b>0</b>

• **City Assessor's Office**

	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
City Assessor	1		1		1		1	
Deputy City Assessor	1		1		1		1	
Account Clerk II	2		2		2		2	
Appraiser	2		2		2		2	
Appraiser [Part-Time]		1		1		1		1
<b>Total - City Assessor's Office</b>	<b>6</b>	<b>1</b>	<b>6</b>	<b>1</b>	<b>6</b>	<b>1</b>	<b>6</b>	<b>1</b>



2011/12 –  
2013/14  
Budget

## PERSONNEL SUMMARY

Positions	Approved 2010/11		Requested 2011/12		Requested 2012/13		Requested 2013/14	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Purchasing</i>								
Purchasing Director	1		1		1		1	
Associate Buyer	1		0		0		0	
Buyer	1		1		1		1	
Office Assistant		1		0		0		0
<b>Total - Purchasing</b>	<b>3</b>	<b>1</b>	<b>2</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>2</b>	<b>0</b>

- *City Treasurer's Office*

	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
City Treasurer	1		1		1		1	
Account Clerk I	2		2		2		1	
Account Clerk II	1		1		1		2	
<b>Total - City Treasurer's Office</b>	<b>4</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>4</b>	<b>0</b>





2011/12 –  
2013/14  
Budget

## PERSONNEL SUMMARY

Positions	Approved 2010/11		Requested 2011/12		Requested 2012/13		Requested 2013/14	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Fire</i>								
Fire Chief	1		1		1		1	
Division Assistant Chief	2		1		1		1	
Fire Staff Assistant		1		1		1		1
Fire Staff Lieutenant	6		5		5		5	
Fire Staff Technician	2		3		3		3	
Office Assistant		1		1		1		1
Secretary	1		1		1		1	
<b>Total - Fire</b>	<b>12</b>	<b>2</b>	<b>11</b>	<b>2</b>	<b>11</b>	<b>2</b>	<b>11</b>	<b>2</b>



2011/12 –  
2013/14  
Budget

## PERSONNEL SUMMARY

Positions	Approved		Requested		Requested		Requested	
	2010/11		2011/12		2012/13		2013/14	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Museum</i>								
Museum Manager	1		0		0		0	
Archivist	0		0		0		0	
Museum Aide		1		0		0		0
<b>Total - Museum</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Library</i>								
Library Director	1		0		0		0	
Administrative Aide	2		0		0		0	
Circulation Supervisor	1		0		0		0	
Office Assistant		1		0		0		0
Librarian		11		0		0		0
Librarian I	1		0		0		0	
Librarian II	1		0		0		0	
Library Aide		20		0		0		0
Library Assistant		18		0		0		0
Library Systems Specialist		1		0		0		0
Page		13		0		0		0
<b>Total - Library</b>	<b>6</b>	<b>64</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



2011/12 –  
2013/14  
Budget

## PERSONNEL SUMMARY

Positions	Approved		Requested		Requested		Requested	
	2010/11		2011/12		2012/13		2013/14	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <b>Building Operations</b>								
Director of Building Operations	1		1		1		1	
Building Maintenance Helper		1		1		1		1
Building Maintenance Specialist	8		5		5		5	
Secretary	1		1		1		1	
<b>Total - Building Operations</b>	<b>10</b>	<b>1</b>	<b>7</b>	<b>1</b>	<b>7</b>	<b>1</b>	<b>7</b>	<b>1</b>
• <b>Planning</b>								
Planning Director	1		1		1		1	
Housing and Zoning Inspector	2	2	2	2	2	2	2	2
Secretary	1		1		1		1	
Zoning & Compliance Specialist	1		1		1		1	
<b>Total - Planning</b>	<b>5</b>	<b>2</b>	<b>5</b>	<b>2</b>	<b>5</b>	<b>2</b>	<b>5</b>	<b>2</b>



2011/12 –  
2013/14  
Budget

## PERSONNEL SUMMARY

Positions	Approved 2010/11		Requested 2011/12		Requested 2012/13		Requested 2013/14	
	Full- Time	Part- Time	Full- Time	Part- Time	Full- Time	Part- Time	Full- Time	Part- Time
• <i>Police</i>								
Chief of Police	1		1		1		1	
Captain	3		3		3		3	
Administrative Aide	1		0	1	0	1	0	1
Analyst Planner	1		1		1		1	
Analyst Programmer	1		1		1		1	
Animal Control Officer	1		1		1		1	
Background Investigator		2		2		2		2
Communications Manager	1		1		1		1	
Communications Supervisor	8		8		8		8	
Community Affairs Director	0.5		0.5		0.5		0.5	
Crossing Guard		12		11		11		11
Desk Attendant		5		6		6		6
Intern		1		0		0		0
Investigations		2		2		2		2
Lieutenant	7		7		6		5	
Office Coordinator	1		1		1		1	
Police Officer	94		94		84		76	
Police Records Supervisor	1		1		1		1	
Police Service Aide	30	2	27	2	25	2	23	2
Records Clerk	5		4		3		3	
Research & Tech. Administrator	1	1	1	1	1	1	1	1
Secretary II	4		5		4		4	
Secretary	1		0		0		0	
Sergeant	18		18		16		13	
<b>Total - Police</b>	<b>179.5</b>	<b>25</b>	<b>174.5</b>	<b>25</b>	<b>157.5</b>	<b>25</b>	<b>143.5</b>	<b>25</b>



2011/12 –  
2013/14  
Budget

## PERSONNEL SUMMARY

Positions	Approved 2010/11		Requested 2011/12		Requested 2012/13		Requested 2013/14	
	Full- Time	Part- Time	Full- Time	Part- Time	Full- Time	Part- Time	Full- Time	Part- Time
• <i>Parks &amp; Recreation</i>								
Recreation Director	1		1		1		1	
Superintendent of Recreation	1		0		0		0	
Parks Superintendent	1		0		0		0	
Account Clerk II	1		1		1		1	
Aquatics Coordinator	1		1		1		1	
Community Center Attendant		14		14		14		14
Community Center Manager	1		0		0		0	
Field Supervisor	1		1		1		1	
Instructor		14		13		13		13
Equipment Operator I	6		3		3		3	
Leader	1		1		1		1	
Lifeguard		77		77		77		77
Nature Center Manager	1		0		0		0	
Preschool Coordinator		1		1		1		1
Recreation Aide		30		30		30		30
Recreation Supervisor	4		2		2		2	
Seasonal Laborers		40		0		0		0
Secretary II	1		1		1		1	
Senior Coordinator		1		1		1		1
Tree Specialist	1		1		1		1	
<b>Total - Parks &amp; Recreation</b>	<b>21</b>	<b>177</b>	<b>12</b>	<b>136</b>	<b>12</b>	<b>136</b>	<b>12</b>	<b>136</b>



2011/12 –  
2013/14  
Budget

## PERSONNEL SUMMARY

Positions	Approved 2010/11		Requested 2011/12		Requested 2012/13		Requested 2013/14	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Fleet Maintenance</i>								
Superintendent	1		1		1		1	
Equipment Servicemen	4		3		3		3	
Field Supervisor	2		2		2		2	
Inventory Assistant/Clerk	1		1	1	1	1	1	1
Summer Laborer		2		0		0		0
Trade Specialist I	6		6		6		6	
Trade Specialist II	4		4		4		4	
<b>Total - Fleet Maintenance</b>	<b>18</b>	<b>2</b>	<b>17</b>	<b>1</b>	<b>17</b>	<b>1</b>	<b>17</b>	<b>1</b>

• *Streets & Drains Division*

	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Public Works Director	1		1		1		1	
Superintendent	1		1		1		1	
Account Clerk	0.3		0.3		0.3		0.3	
Division Supervisor	1		1		1		0	
Equipment Operator I	11		7		7		7	
Equipment Operator II	8		7		7		7	
Field Supervisor	1		1		1		0	
Leader	2		2		2		1	
Project Construction Manager	1		1		1		0	
Seasonal Supervisor		2		0		0		0
Summer Laborer		15		0		0		0
Weed Enforcement Officer		1		1		1		1
<b>Total - Streets &amp; Drains Division</b>	<b>26.3</b>	<b>18</b>	<b>21.3</b>	<b>1</b>	<b>21.3</b>	<b>1</b>	<b>17.3</b>	<b>1</b>



2011/12 –  
2013/14  
Budget

## PERSONNEL SUMMARY

Positions	Approved 2010/11		Requested 2011/12		Requested 2012/13		Requested 2013/14	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
<b>• Refuse &amp; Recycling</b>								
Solid Waste Coordinator	1		.1		.1		.1	
Account Clerk	.3		.3		.3		.3	
Recycling Center Attendant		1		1		1		1
<b>Total - Refuse &amp; Recycling</b>	<b>1.3</b>	<b>1</b>	<b>.4</b>	<b>1</b>	<b>.4</b>	<b>1</b>	<b>.4</b>	<b>1</b>
<b>• Water &amp; Sewer Division</b>								
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Superintendent	1		1		1		1	
Account Clerk	.3		.4		.4		.4	
Equipment Operator I	12		11		11		11	
Equipment Operator II	6		6		6		6	
Equipment Serviceman	7		7		7		7	
Field Supervisor	1		1		1		1	
Inspector	1		1		1		1	
Leader	3		3		3		3	
Office Assistant I	2	1	3	0	3	0	2	0
Office Coordinator	1		.9		.9		1	
Summer Laborer		6		6		6		6
<b>Total - Water &amp; Sewer Division</b>	<b>34.3</b>	<b>7</b>	<b>34.3</b>	<b>6</b>	<b>34.3</b>	<b>6</b>	<b>34.3</b>	<b>6</b>
<b>• Information Technology</b>								
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Info. Tech. Director	1		1		1		1	
Applications Support Specialist	1	1	1	1	1	1	1	1
GIS Administrator	1		1		1		1	
Lead PC Specialist	1		1		1		1	
Network Administrator	1		1		1		1	
PC Specialist	2		1		1		1	
Programmer/Analyst	1		1		1		1	
<b>Total - Information Technology</b>	<b>8</b>	<b>1</b>	<b>7</b>	<b>1</b>	<b>7</b>	<b>1</b>	<b>7</b>	<b>1</b>



2011/12 –  
2013/14  
Budget

## PERSONNEL SUMMARY

Positions	Approved 2010/11		Requested 2011/12		Requested 2012/13		Requested 2013/14	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
• <i>Golf Courses</i>								
Director of Golf Operations	1		0		0		0	
Assistant Pro Shop Manager		2		0		0		0
Cashier		8		0		0		0
Maintenance Specialist	3		0		0		0	
Starter Ranger		19		0		0		0
Summer Laborer		19		0		0		0
Superintendent of Greens	1		0		0		0	
<b>Total - Golf Courses</b>	<b>5</b>	<b>48</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
• <i>Aquatic Center</i>								
Pool Manager		1		1		1		1
Assistant Manager		3		3		3		3
Support Staff		84		84		84		84
<b>Total - Aquatic Center</b>	<b>0</b>	<b>88</b>	<b>0</b>	<b>88</b>	<b>0</b>	<b>88</b>	<b>0</b>	<b>88</b>
<b>Total - All Personnel</b>	<b>388</b>	<b>450</b>	<b>341</b>	<b>273</b>	<b>324</b>	<b>273</b>	<b>306</b>	<b>273</b>

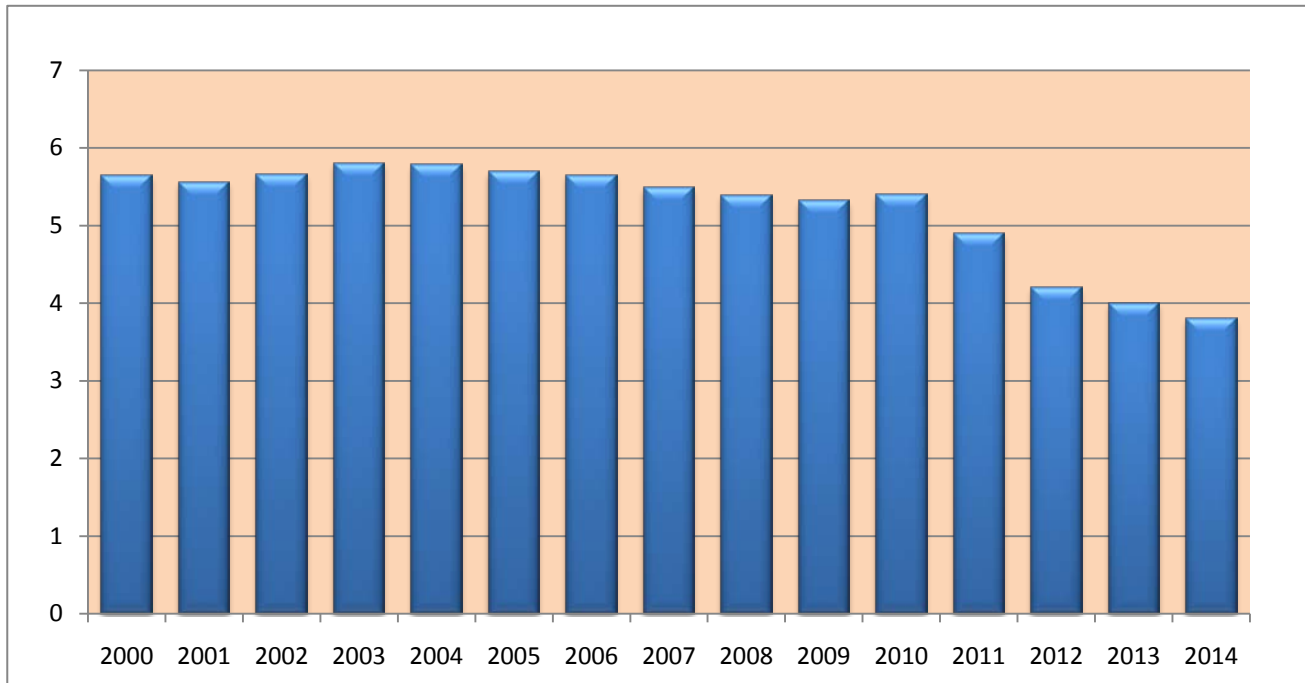




2011/12 -  
2013/14  
Budget

## PERSONNEL SUMMARY

### FULL-TIME EMPLOYEES PER 1,000 POPULATION



2012 population estimate provide by the Southeast Michigan Council of Governments (SEMCOG).



2011/12 –  
2013/14  
Budget

## REFUSE AND RECYCLING

### REVENUE AND EXPENDITURES

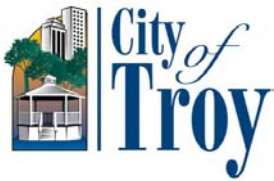
Description	2010 Actual	2011 Projected	2011 Budget	2012 Budget	2013 Budget	2014 Budget
<b><u>Revenue</u></b>						
Taxes	\$ 3,900,932	\$ 4,084,000	\$ 4,092,000	\$ 4,140,180	\$ 4,248,890	\$ 4,373,300
Charges for Service	4,796	4,500	4,500	4,500	4,500	4,500
Interest and Rents	21,113	12,000	24,450	8,000	4,000	4,000
<b>Total - Revenue</b>	<b>\$ 3,926,841</b>	<b>\$ 4,100,500</b>	<b>\$ 4,120,950</b>	<b>\$ 4,152,680</b>	<b>\$ 4,257,390</b>	<b>\$ 4,381,800</b>
<b><u>Expenditures</u></b>						
<b><u>Contractors Service</u></b>						
Other Services/Charges	\$ 3,796,942	\$ 3,914,000	\$ 3,921,000	\$ 4,011,000	\$ 4,110,500	\$ 4,230,000
<b><u>Other Refuse Expense</u></b>						
Personal Service Control	\$ 24,350	\$ 23,558	\$ 21,680	\$ 5,866	\$ 6,000	\$ 6,800
Supplies	1	-	150	-	-	-
Other Services/Charges	50,200	51,710	51,710	53,210	55,210	57,000
<b>Total - Other Refuse Expense</b>	<b>\$ 74,551</b>	<b>\$ 75,268</b>	<b>\$ 73,540</b>	<b>\$ 59,076</b>	<b>\$ 61,210</b>	<b>\$ 63,800</b>
<b><u>Recycling</u></b>						
Personal Service control	\$ 102,250	\$ 97,900	\$ 98,730	\$ 56,264	\$ 58,000	\$ 59,000
Supplies	7,602	11,010	11,400	11,500	11,400	12,000
Other Services/Charges	14,719	15,130	16,280	14,840	16,280	17,000
<b>Total - Recycling</b>	<b>\$ 124,571</b>	<b>\$ 124,040</b>	<b>\$ 126,410</b>	<b>\$ 82,604</b>	<b>\$ 85,680</b>	<b>\$ 88,000</b>
<b>Total - Expenditures</b>	<b>\$ 3,996,064</b>	<b>\$ 4,113,308</b>	<b>\$ 4,120,950</b>	<b>\$ 4,152,680</b>	<b>\$ 4,257,390</b>	<b>\$ 4,381,800</b>
<b>Revenue Over (Under) Expenditures</b>	<b>\$ (69,223)</b>	<b>\$ (12,808)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



2011/12 -  
2013/14  
Budget

**GENERAL DEBT SERVICE FUND  
REVENUES AND EXPENDITURES**

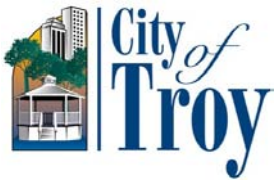
Description	2010 Actual	2011 Projected	2011 Budget	2012 Budget	2013 Budget	2014 Budget
<b><u>Revenues</u></b>						
Taxes	\$ 2,607,201	\$ 2,351,000	\$ 2,350,000	\$ 2,154,000	\$ 2,000,000	\$ 2,556,000
Interest and Rents	45,160	25,000	45,000	20,000	15,000	10,000
Operating Transfer In	-	-	827,200	954,200	1,111,800	516,750
<b>Total - Revenue</b>	<b>\$ 2,652,361</b>	<b>\$ 2,376,000</b>	<b>\$ 3,222,200</b>	<b>\$ 3,128,200</b>	<b>\$ 3,126,800</b>	<b>\$ 3,082,750</b>
<b><u>Expenditures</u></b>						
Other Services/Charges	\$ 70,000	\$ 71,500	\$ 71,500	\$ 73,000	\$ 75,000	\$ 77,250
Debt Service	500	500	1,500	1,500	1,500	1,500
Operating Transfer Out	3,057,806	3,116,040	3,149,200	3,053,700	3,050,300	3,004,000
<b>Total - Expenditures</b>	<b>\$ 3,128,306</b>	<b>\$ 3,188,040</b>	<b>\$ 3,222,200</b>	<b>\$ 3,128,200</b>	<b>\$ 3,126,800</b>	<b>\$ 3,082,750</b>
<b>Revenues Over (Under) Expenditures</b>	<b>\$ (475,945)</b>	<b>\$ (812,040)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



2011/12 –  
2013/14  
Budget

**CAPITAL PROJECTS FUND  
REVENUE AND EXPENDITURES**

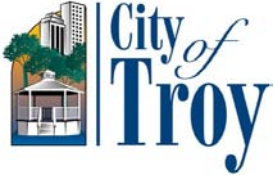
Description	2010 Actual	2011 Projected	2011 Budget	2012 Budget	2013 Budget	2014 Budget
<b>Revenues</b>						
Taxes	\$7,957,902	\$7,182,000	\$7,190,000	\$6,591,000	\$ 6,120,000	\$ 5,189,000
Federal Grants	-	600,000	921,100	1,146,100	800,000	1,200,000
State Grants	3,055,711	1,043,000	9,787,500	9,587,500	-	-
Contributions - Local	-	300,500	200,000	200,000	200,000	200,000
Charges for Services	571,390	473,000	272,000	288,000	288,000	288,000
Fines and Forfeitures	-	20,000	209,000	220,000	220,000	220,000
Interest and Rents	231,531	127,200	207,200	127,200	127,200	130,000
Other Revenue	399,148	56,000	-	-	-	-
Bond Proceeds	61,816	-	-	-	-	-
Operating Transfers In	2,000,000	1,000,000	12,594,190	6,868,110	3,241,691	1,746,459
<b>Total - Revenue</b>	<b>\$14,277,498</b>	<b>\$10,801,700</b>	<b>\$31,380,990</b>	<b>\$25,027,910</b>	<b>\$ 10,996,891</b>	<b>\$ 8,973,459</b>
<b>Expenditures</b>						
<b>Council &amp; Executive Administration</b>						
<b>748 Community Affairs</b>						
7978 General Equipment	\$ -	\$60,000	\$100,000	\$50,000	\$ 50,000	\$ -
<b>Total - 748 Community Affairs</b>	<b>\$ -</b>	<b>\$60,000</b>	<b>\$100,000</b>	<b>\$50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>
<b>Total - Council &amp; Executive Administration</b>	<b>\$ -</b>	<b>\$60,000</b>	<b>\$100,000</b>	<b>\$50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>
<b>Drains</b>						
<b>516 Drains</b>						
7989 Public Works Construction	\$146,272	\$300,000	\$315,000	\$2,335,000	\$ 250,000	\$ 200,000
7991 Principal	191,351	196,590	196,590	201,170	206,776	211,746
7995 Interest	83,532	79,500	79,500	74,360	69,068	63,663
7998 Other Fees	18	20	50	50	50	50
<b>Total - 516 Drains</b>	<b>\$421,173</b>	<b>\$576,110</b>	<b>\$591,140</b>	<b>\$2,610,580</b>	<b>\$ 525,894</b>	<b>\$ 475,459</b>
<b>Engineering</b>						
<b>442 Engineering</b>						
7978 General Equipment	\$17,453	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - 442 Engineering</b>	<b>\$17,453</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fire</b>						
<b>337 Fire Administration</b>						
7978 General Equipment	\$36,033	\$19,000	\$19,000	\$ -	\$ 20,000	\$ 20,000
<b>Total - 337 Fire Administration</b>	<b>\$36,033</b>	<b>\$19,000</b>	<b>\$19,000</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>



2011/12 –  
2013/14  
Budget

**CAPITAL PROJECTS FUND  
REVENUE AND EXPENDITURES**

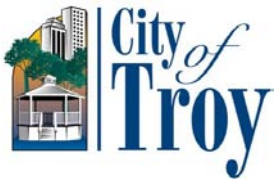
Description	2010 Actual	2011 Projected	2011 Budget	2012 Budget	2013 Budget	2014 Budget
<b><u>338 Fire Operations</u></b>						
7980 Office Equipment	\$ -	\$25,000	\$25,000	\$5,000	\$ 25,000	\$ -
7981 Vehicles	2,530	-	-	-	-	-
7984 Apparatus Replacement	992,934	12,000	600,000	1,125,000	-	500,000
<b>Total - 338 Fire Operations</b>	<b>\$995,464</b>	<b>\$37,000</b>	<b>\$625,000</b>	<b>\$1,130,000</b>	<b>\$ 25,000</b>	<b>\$ 500,000</b>
<b><u>344 Fire Halls</u></b>						
7975 Buildings and Improvements	\$51,293	\$47,500	\$47,500	\$135,000	\$ 50,000	\$ 50,000
<b>Total - 344 Fire Halls</b>	<b>\$51,293</b>	<b>\$47,500</b>	<b>\$47,500</b>	<b>\$135,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
<b>Total - Fire</b>	<b>\$1,082,790</b>	<b>\$103,500</b>	<b>\$691,500</b>	<b>\$1,265,000</b>	<b>\$ 95,000</b>	<b>\$ 570,000</b>
<b><u>Library/Museum</u></b>						
<b><u>790 Library</u></b>						
7975 Buildings and Improvements	\$62,406	\$ -	\$ -	\$ -	\$ -	\$ -
7980 Office Equipment	51,735	1,000	-	-	-	-
7982 Books/Materials	709,227	300,000	425,000	-	-	-
<b>Total - 790 Library</b>	<b>\$823,367</b>	<b>\$301,000</b>	<b>\$425,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><u>804 Museum Buildings</u></b>						
7971 Land	\$47,145	\$21,000	\$ -	\$ -	\$ -	\$ -
7975 Buildings and Improvements	-	50,000	75,000	50,000	50,000	50,000
<b>Total - 804 Museum Buildings</b>	<b>\$47,145</b>	<b>\$71,000</b>	<b>\$75,000</b>	<b>\$50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
<b>Total - Library/Muesum</b>	<b>\$870,512</b>	<b>\$372,000</b>	<b>\$500,000</b>	<b>\$50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
<b><u>Other General Government</u></b>						
<b><u>265 City Hall</u></b>						
7975 Buildings and Improvements	\$500,841	\$810,660	\$10,693,600	\$9,868,600	\$ 100,000	\$ 200,000
<b>Total - 265 City Hall</b>	<b>\$500,841</b>	<b>\$810,660</b>	<b>\$10,693,600</b>	<b>\$9,868,600</b>	<b>\$ 100,000</b>	<b>\$ 200,000</b>
<b><u>277 District Court</u></b>						
7975 Buildings and Improvements	\$ -	\$ -	\$180,700	\$204,700	\$ -	\$ 100,000
<b>Total - 277 District Court</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$180,700</b>	<b>\$204,700</b>	<b>\$ -</b>	<b>\$ 100,000</b>
<b>Total - Other General Government</b>	<b>\$500,841</b>	<b>\$810,660</b>	<b>\$10,874,300</b>	<b>\$10,073,300</b>	<b>\$ 100,000</b>	<b>\$ 300,000</b>



2011/12 –  
2013/14  
Budget

**CAPITAL PROJECTS FUND  
REVENUE AND EXPENDITURES**

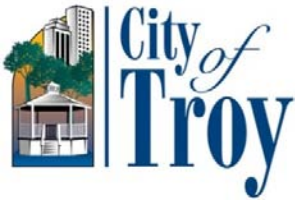
Description	2010 Actual	2011 Projected	2011 Budget	2012 Budget	2013 Budget	2014 Budget
<b>Parks &amp; Recreation</b>						
<b><u>752 Parks &amp; Recreation Administration</u></b>						
7974 Land Improvements	\$ -	\$ -	\$1,950,000	\$ -	\$ -	\$ -
7975 Buildings and Improvements	743	-	-	-	-	-
7978 General Equipment	14,168	-	-	-	-	-
<b>Total - 752 Parks &amp; Recreation Administration</b>	<b>\$ 14,911</b>	<b>\$ -</b>	<b>\$1,950,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><u>755 Community Center</u></b>						
7975 Buildings and Improvements	\$34,459	\$13,000	\$42,000	\$70,000	\$ 70,000	\$ 70,000
7978 General Equipment	14,181	-	-	-	-	-
<b>Total - 755 Community Center</b>	<b>\$48,640</b>	<b>\$13,000</b>	<b>\$42,000</b>	<b>\$70,000</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>
<b><u>756 Municipal Grounds</u></b>						
7974 Land Improvements	\$ -	\$ -	\$1,113,000	\$ -	\$ -	\$ -
<b>Total - 756 Municipal Grounds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$1,113,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><u>770 Park Development</u></b>						
7974 Land Improvements	\$85,305	\$213,640	\$908,640	\$69,000	\$ 50,000	\$ 100,000
<b>Total - 770 Park Development</b>	<b>\$85,305</b>	<b>\$213,640</b>	<b>\$908,640</b>	<b>\$69,000</b>	<b>\$ 50,000</b>	<b>\$ 100,000</b>
<b>Total - Parks &amp; Recreation</b>	<b>\$148,857</b>	<b>\$226,640</b>	<b>\$4,013,640</b>	<b>\$139,000</b>	<b>\$ 120,000</b>	<b>\$ 170,000</b>
<b>Police</b>						
<b><u>305 Police Administration</u></b>						
7975 Buildings and Improvements	\$33,015	\$52,000	\$130,000	\$148,600	\$ 100,000	\$ 100,000
7978 General Equipment	-	100,000	209,000	239,000	100,000	100,000
<b>Total - 305 Police Administration</b>	<b>\$33,015</b>	<b>\$152,000</b>	<b>\$339,000</b>	<b>\$387,600</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>
<b><u>315 Road Patrol</u></b>						
7978 General Equipment	\$45,659	\$ -	\$98,500	\$160,000	\$ 100,000	\$ 100,000
<b>Total - 315 Road Patrol</b>	<b>\$45,659</b>	<b>\$ -</b>	<b>\$98,500</b>	<b>\$160,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>
<b><u>325 Communications Section</u></b>						
7980 Office Equipment	\$59,022	\$90,000	\$165,000	\$20,000	\$ 50,000	\$ 50,000
<b>Total - 325 Communications Section</b>	<b>\$59,022</b>	<b>\$90,000</b>	<b>\$165,000</b>	<b>\$20,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
<b>Total - Police</b>	<b>\$137,696</b>	<b>\$242,000</b>	<b>\$602,500</b>	<b>\$567,600</b>	<b>\$ 350,000</b>	<b>\$ 350,000</b>



2011/12 –  
2013/14  
Budget

**CAPITAL PROJECTS FUND  
REVENUE AND EXPENDITURES**

Description	2010 Actual	2011 Projected	2011 Budget	2012 Budget	2013 Budget	2014 Budget
<b>Streets</b>						
<b><u>448 Street Lighting</u></b>						
7978 General Equipment	\$ -	\$ -	\$20,000	\$20,000	\$ 20,000	\$ 20,000
<b>Total - 448 Street Lighting</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>
<b><u>464 Public Works Administration</u></b>						
7974 Land Improvemtns	\$22,525	\$90,000	\$90,000	\$90,000	\$ 90,000	\$ 90,000
7975 Buildings and Improvements	11,339	195,700	547,000	350,000	50,000	200,000
7978 General Equipment	-	-	5,000	-	5,000	5,000
7980 Office Equipment	-	-	15,000	-	-	-
<b>Total - 464 Public Works Administration</b>	<b>\$33,864</b>	<b>\$285,700</b>	<b>\$657,000</b>	<b>\$440,000</b>	<b>\$ 145,000</b>	<b>\$ 295,000</b>
<b><u>479 Major Roads</u></b>						
7989 Public Works Construction	\$10,109,751	\$10,490,000	\$9,610,000	\$4,578,000	\$ 4,163,000	\$ 3,593,000
<b>Total - 479 Major Roads</b>	<b>\$10,109,751</b>	<b>\$10,490,000</b>	<b>\$9,610,000</b>	<b>\$4,578,000</b>	<b>\$ 4,163,000</b>	<b>\$ 3,593,000</b>
<b><u>499 Local Roads</u></b>						
7989 Public Works Construction	\$3,380,059	\$3,100,000	\$3,150,000	\$3,150,000	\$ 2,750,000	\$ 2,750,000
<b>Total - 499 Local Roads</b>	<b>\$3,380,059</b>	<b>\$3,100,000</b>	<b>\$3,150,000</b>	<b>\$3,150,000</b>	<b>\$ 2,750,000</b>	<b>\$ 2,750,000</b>
<b><u>513 Sidewalks</u></b>						
7989 Public Works Construction	\$570,209	\$500,000	\$500,000	\$500,000	\$ 300,000	\$ 300,000
<b>Total - 513 Sidewalks</b>	<b>\$570,209</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>
<b>Total - Streets</b>	<b>\$14,093,884</b>	<b>\$14,375,700</b>	<b>\$13,937,000</b>	<b>\$8,688,000</b>	<b>\$ 7,378,000</b>	<b>\$ 6,958,000</b>
<b>Transfers Out</b>						
<b><u>228 Information Technology</u></b>						
Operating Transfers Out	\$120,211	\$66,910	\$70,910	\$84,430	\$ 100,000	\$ 100,000
<b>Total - 228 Information Technology</b>	<b>\$120,211</b>	<b>\$66,910</b>	<b>\$70,910</b>	<b>\$84,430</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>
<b><u>265 City Hall</u></b>						
Operating Transfers Out	\$ -	\$ -	\$ -	\$1,500,000	\$ 2,228,000	\$ -
<b>Total - Transfers Out</b>	<b>\$120,211</b>	<b>\$66,910</b>	<b>\$70,910</b>	<b>\$1,584,430</b>	<b>\$ 2,228,000</b>	<b>\$ -</b>
<b>Total - Expenditures</b>	<b>\$17,393,415</b>	<b>\$16,833,520</b>	<b>\$31,380,990</b>	<b>\$25,027,910</b>	<b>\$ 10,996,894</b>	<b>\$ 8,973,459</b>
<b>Revenue Over (Under) Expenditures</b>	<b>(\$3,115,918)</b>	<b>(\$6,031,820)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>



2011/12 -  
2013/14  
Budget

## YEAR-END FUND BALANCE COMPARISON

Fund # and Description	2009 Actual	2010 Actual	2011 Estimate	2012 Budget	2013 Budget	2014 Budget
<b>General Fund</b>						
101 General Fund	\$ 21,314,476	\$ 23,741,886	\$ 22,919,173	\$ 20,754,042	\$ 19,973,382	\$ 17,320,222
<b>Special Revenues Funds</b>						
226 Refuse Fund	\$ 190,462	\$ 121,239	\$ 107,931	\$ 107,931	\$ 107,931	\$ 107,931
<b>Total - Special Revenues Funds</b>	<b>\$ 190,462</b>	<b>\$ 121,239</b>	<b>\$ 107,931</b>	<b>\$ 107,931</b>	<b>\$ 107,931</b>	<b>\$ 107,931</b>
<b>Debt Service Funds</b>						
301 General Debt Service Fund	\$ 3,889,540	\$ 3,413,596	\$ 2,601,556	\$ 1,647,356	\$ 535,556	\$ 18,806
<b>Total - Debt Service Funds</b>	<b>\$ 3,889,540</b>	<b>\$ 3,413,596</b>	<b>\$ 2,601,556</b>	<b>\$ 1,647,356</b>	<b>\$ 535,556</b>	<b>\$ 18,806</b>
<b>Capital Projects/Special Assessment Fund</b>						
401 Capital Projects Fund	\$ 19,272,141	\$ 16,107,882	\$ 10,076,062	\$ 4,307,952	\$ 1,746,459	\$ -
403 Special Assessment Fund	3,034,176	1,232,745	287,745	-	69,000	130,000
<b>Total - Capital Projects/ Special Assessment Fund</b>	<b>\$ 22,306,317</b>	<b>\$ 17,340,627</b>	<b>\$ 10,363,807</b>	<b>\$ 4,307,952</b>	<b>\$ 1,815,459</b>	<b>\$ 130,000</b>