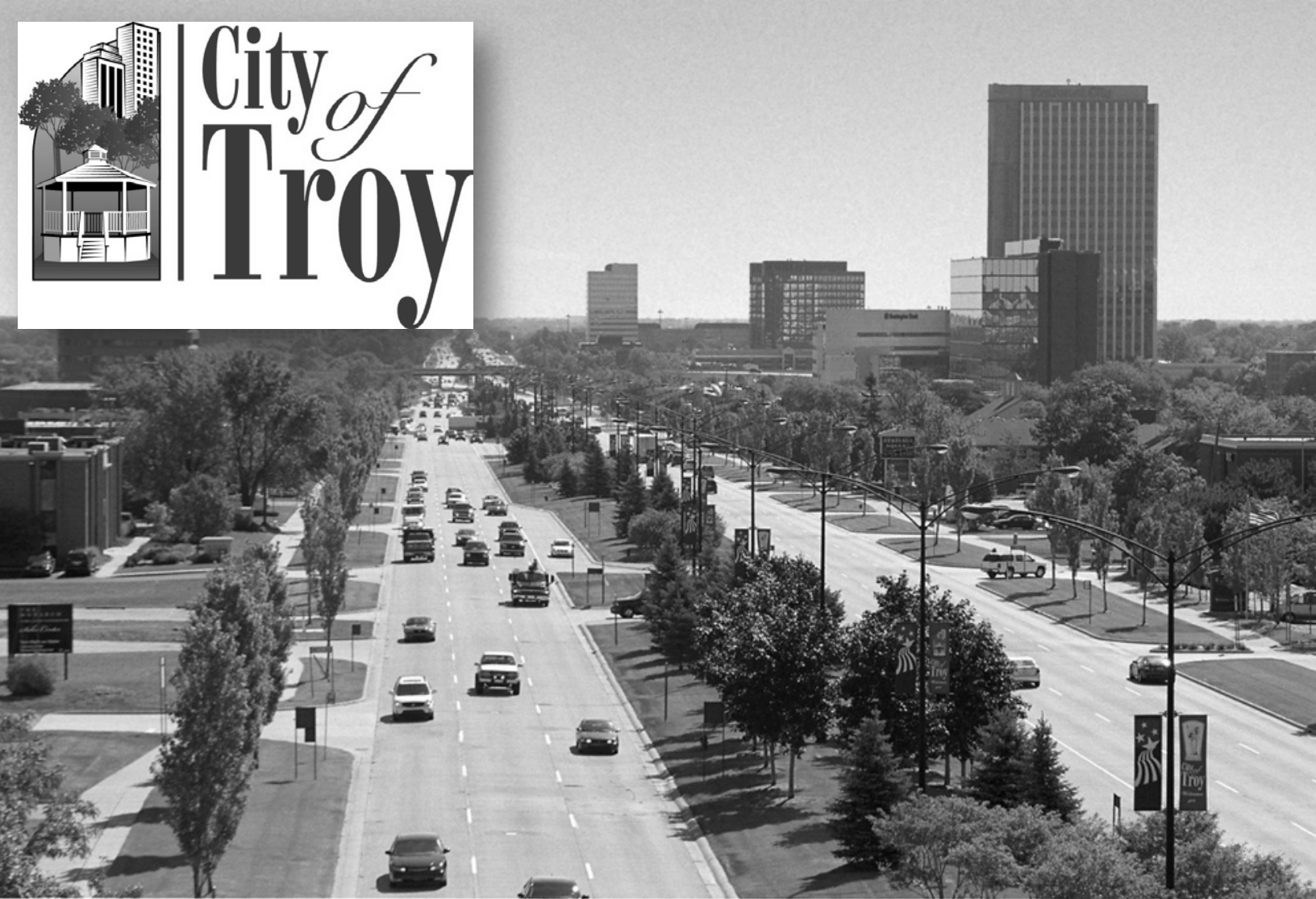




City of
Troy



2012/13 Budget

And Three- Year Budget



EXECUTIVE STAFF

- *City Manager*.....A. John Szerlag
- *Director of Economic and Community Development*.....Mark F. Miller
- *Acting Director of Financial and Administrative Services*.....Thomas E. Darling

CITY COUNCIL

- *Mayor*.....Janice Daniels
- *Mayor Pro Tem*.....Maureen M. McGinnis
- *Council Member*.....Jim Campbell
- *Council Member*.....Wade Fleming
- *Council Member*.....Dave Henderson
- *Council Member*.....Dane M. Slater
- *Council Member*.....Doug Tietz



City of
Troy



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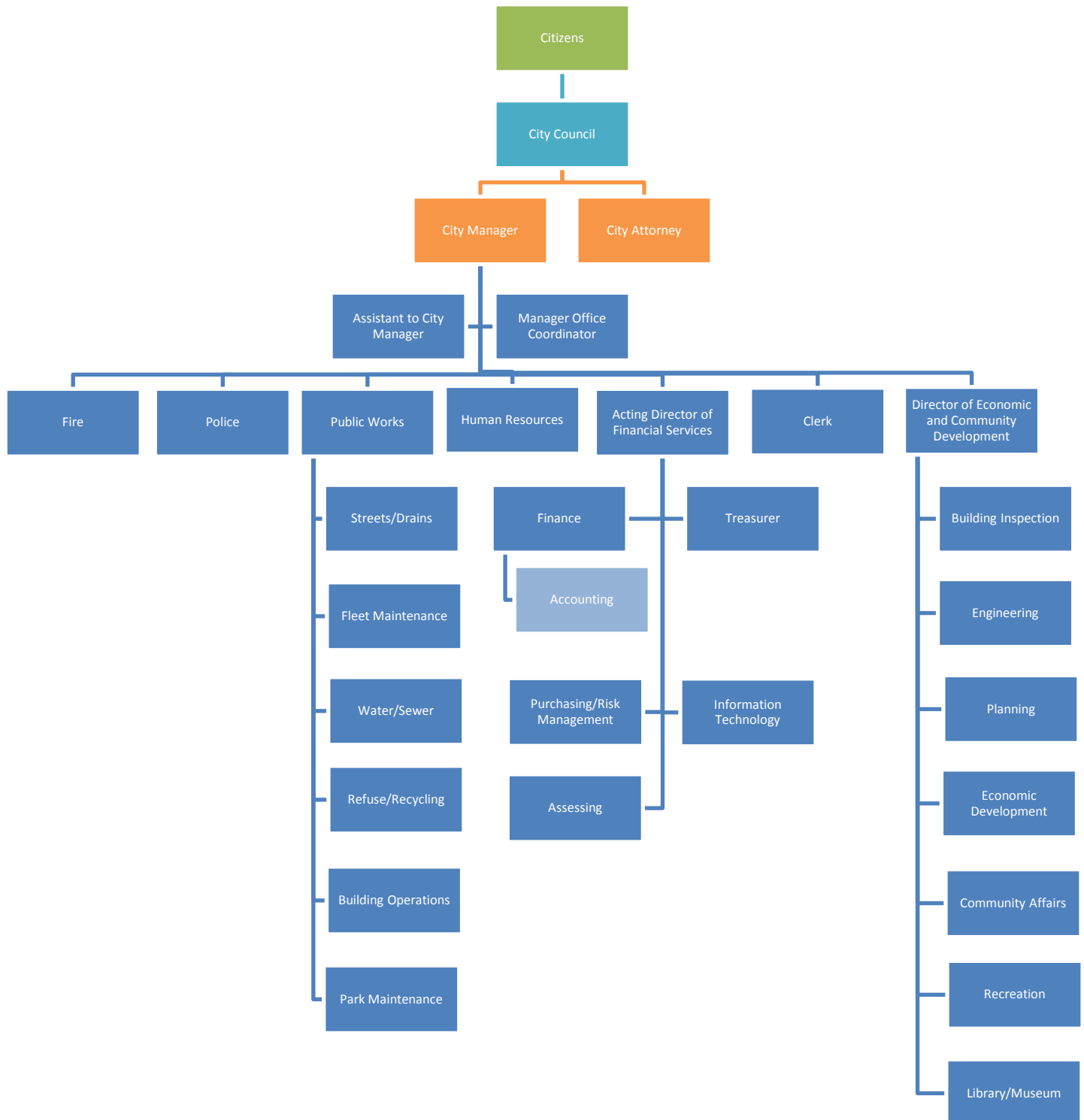
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City of
Troy



• <i>City Manager</i>	A. John Szerlag
• <i>City Attorney</i>	Lori Grigg Bluhm
• <i>Director of Economic and Community Development</i>	Mark F. Miller
• <i>Acting Director of Financial and Administrative Services</i>	Thomas Darling
• <i>City Assessor</i>	Leger (Nino) Licari
• <i>City Clerk</i>	Aileen Bittner
• <i>City Engineer</i>	Steven J. Vandette
• <i>City Treasurer</i>	Sandra Kasperek
• <i>Community Affairs Director</i>	Cindy Stewart
• <i>Director of Building Operations</i>	Steve Pallotta
• <i>Fire Chief</i>	William Nelson
• <i>Human Resources Director</i>	Peggy E. Sears
• <i>Information Technology Director</i>	Gert Paraskevin
• <i>Recreation Director</i>	Jeff Biegler
• <i>Planning Director</i>	R. Brent Savidant
• <i>Police Chief</i>	Gary G. Mayer
• <i>Public Works Director</i>	Timothy Richnak
• <i>Purchasing Director</i>	Susan Leirstein
• <i>Risk Manager</i>	Stephen Cooperrider

CITY SEAL

The figure represented on the official seal of the City of Troy is that of Athena, mythological Greek goddess of wisdom. Athena was known as the dispenser of prudent restraint and practical insight, maintainer of law. Her association with civilization and society rather than wilderness and nature earned her reverence as the protectress of Greek cities. Athena's ethical standards and precepts remain worthy today, making her an appropriate symbol for the modern City of Troy and a model for all who live, work, or play here.





City of
Troy



April 13, 2012

**THE HONORABLE MAYOR
AND CITY COUNCIL MEMBERS**

City of Troy
500 West Big Beaver
Troy, MI 48084

Dear Mayor and City Council Members:

In accordance with the City Charter I present to you the City budget for fiscal year 2012/13.

The budget document serves as a planning and policy guide, and determines the level of service provided to residents, businesses, and visitors. This document also illustrates the City's administrative structure and work plan for the upcoming fiscal year.

The primary focus of this budget is the basic function of local government: service delivery and protection of life and property.

While not perceived as a part of the budgeting process, the revenues that our taxpayers invest in the City adds value to their properties, which is the highest rate of return on investment. Property values are significantly impacted by the quality and service function of infrastructure, quality of life venues, and was impacted by the levels of service through police, fire and other emergency service delivery systems.

In terms of the price of government to offer these value added principles, the City of Troy has one of the lowest overall prices in the state of Michigan.

• ***Doing Less with Less***

Our community's growth and standard of excellence will be challenged for the duration

of this economic downturn. The City of Troy has been living by the mantra "do more with less" for several years and has done so successfully. The International City/County Manager's Association (ICMA) stated on page 4 of the Organization Restructuring Review: Element 2-8: City of Troy, Michigan, "[m]ost departments and functions are at or nearing the limit of their ability to "do more with less..." The City, as a whole, will now be moving into "doing less with less." With over a 35% reduction in our full time work force, we cannot expect anything different. That said, we will continue our culture of professionalism to provide the level of service within the parameters of our resources.

As Troy's tax base declines due to difficult economic times and falling property values we need to achieve a better balance between residential and business properties. Our residential tax base now accounts for approximately 61% of revenues, while our target has always been a 50-50 split.

We are fortunate in that Troy's population is incredibly diverse and talented. Our city is filled with people who are committed to excellence and community involvement.

As Troy transformed from rapid growth to maturity and now through economic downturn, these values and principles continue to be important. So too, however, will be our need to recognize that Troy's population is much more mobile than it used to be and that technology is a vital part of our everyday lives.

• ***Core Initiatives***

Through the adoption of the five year forecast (known as Option 1), the three year rolling budget, and the ICMA report, City Council asked Administration to devote resources toward the following core values:

- ✓ Creating and implementing a balanced budget



- ✓ Maintaining a sustainable level of service in the areas of police, fire, streets, water and sewer
- ✓ Restructure, in the midst of layoffs, in order to be more sustainable

- **Budget Overview**

The 2012/13 budget is balanced and fiscally conservative. Developed with City Council's vision and goals as direction, this budget addresses current and future community needs and correlates service demands with conservative financial management.

The 2012/13 proposed total millage rate is 10.48, an increase of .29 mills. This is due to increases as defined below.

The Debt Service millage rate is increased .2 mills for a total rate of .70. This provides funding for the voter approved ballot Proposals A, B, and C. The increase is due to the decline in taxable value and thus the required millage rate to meet the City's debt obligations.

The Refuse millage rate increased .09 mills for rate of 1.05 mills. This is due to the decline in taxable value and increased disposal cost.

Like all cities in Michigan, we will have to contend with a declining taxable value for the next several years. Residential taxable value has seen a slight increase in residential value but commercial and industrial are still in decline.

The 2012/13 budget for all City funds totals \$131.5 million including all transfers. The General Fund budget of \$50.5 million provides funding toward the majority of services available to City residents.

When comparing General Fund operating expenses from year to year there is a decrease

of \$4.7 million (8.4%). This was made possible by the elimination of 29 of the full-time positions through attrition and lay-offs along with employee wage and benefit concessions.

The estimated unassigned Fund Balance at the end of 2012/13 is \$15.0 million; 29.6% of the General Fund budget.

General Fund operating revenues are projected to decrease 1.2%, \$.05 million under the 2011/12 budget, to \$45.6 million.

The licenses and permits revenue are expected to remain level to current year estimates.

Charges for Services revenue has increased to prior year budget amounts due to recreation receipts.

General Fund operating expenditures will decrease \$4.7 million (8.4%) compared to the 2011/12 budget due to the reduction in full-time employees through attrition and lay-offs.

The City does not incrementally budget by adding automatic increases to the prior year's numbers therefore departments are required to justify their current operations and any increases.

- **Capital Improvements**

The total capital improvements program of \$18.0 million is composed of projects that benefit the community as a whole, including street improvements and funding for the Troy Transit Center.

Several of the capital improvement activities, streets projects, and the transit center in particular, are made possible by grant funds leveraged with local funds.



The following projects highlight the 2012/13 capital improvements program:

- ✓ Neighborhood road repair and replacement
- ✓ Major road improvements
- ✓ Sidewalk program
- ✓ Storm drain improvements
- ✓ Transit Center

- **Personnel Costs and Staffing Levels**

Personnel costs continue to be the largest portion of the General Fund budget at 64.4%, down from 68.1% last year.

Total General Fund personnel expenditures for 2012/13 is \$32.5 million, which represents a \$5.0 million or 13.3% decrease from last year's budget, after the reduction of 29 full-time positions and the full funding of our other postemployment benefits.

The following 33 positions have been deleted from the 2012/13 budget:

- **Engineering (1)**
MSE-E Engineering Specialist
- **Planning (1)**
Housing and Zoning Inspector
- **Recreation (2)**
Parks & Recreation Director
MSE-C Equipment Operator
- **Police (29)**
Animal Control Officer
Police Lieutenant (3)
Police Officer (20)
Police Sergeant (3)
Secretary II
Technical Support Specialist

The following 4 full-time positions have been added to the 2012/13 budget:

- **Human Resources (1)**
Secretary II
- **Parks (2)**
MSE-D Service Technician I
MSE-F Trade Specialist I
- **Police (1)**
Research & Technology Administrator

Since 2003 the number of full-time City employees has been decreased by 172 (35%) positions. City Management continues to investigate cost-cutting measures through attrition, consolidation and privatization of activities, while trying to avoid a reduction in the level of service in public safety that our residents have come to expect. However, continued reduction in normal revenue sources, as well as the very real possibility of continued decreases in state revenue sharing funds promulgated by the state legislature, will impact the level of service we can offer.

- **Future Projects**

Our future infrastructure needs are literally hundreds of millions of dollars, mostly in the area of road improvements and storm water management. We will continue to search out funding sources to meet these future projects.

City Management is also seeking City Council approval of a 3-year budget. This involves determining the most highly valued core products offered by City government and then directing spending at the top-ranking priorities.



- **Conclusion**

No matter how successful the City of Troy has been to date, our success will continue to depend on a professional and dedicated workforce, budget realism and the political will to do what is right.

In a representative democracy you are charged with making decisions on behalf of our 81,000 residents, and this budget document serves as an excellent planning and control tool to ensure that the will of the majority of residents is carried out.

Our most important objective for the future is to continue a rolling 3-year budget and continue to seek the most cost effective way to deliver City services in a time of decreasing revenues.

In closing, I congratulate the staff of our entire organization for thoroughly reviewing their operations and bringing their budgets in under the cost of living.

I want to thank Acting Director of Finance and Administrative Services Thomas Darling, for compiling this comprehensive and easy to understand budget document. Special thanks to Assistant to the City Manager/Coordinator of Continuous Improvement Monica Irelan and Office Coordinator Beth Tashnick for production of the 2012/13 budget.

I also wish to thank the Mayor and City Council members for their assistance in advancing the concept of a level of service budget document.

Respectfully submitted,

A. John Szerlag,
City Manager



2012/13 BUDGET AT A GLANCE

The total City budget of \$131.5 million decreased by \$9.3 million or 6.6% from the previous year. A substantial portion of the decrease is attributable to the reduction of employees and benefits through attrition, lay-offs, and early retirement initiatives which were necessitated by the reduction of taxable value. In addition, Capital Projects decreased \$7.6 million or 29.3%.

The average homeowner's tax bill for City services, based on a taxable value of \$97,742 will amount to \$1,024 compared to \$996 last year, an increase of \$28.

The City reduced its full-time work force by 29 positions to 319 employees, which represents 3.9 employees for every 1,000 Troy residents, and approximately 1.9 employees per 1,000 people who work in the city. The 29 positions were reduced through attrition, lay-offs and early retirement initiatives. Job responsibilities were redistributed among current employees and outside contractors, and service levels were adjusted.

The unassigned General Fund reserves are anticipated to equal 29.6% of the recommended budget.

As a result of passage of Proposal A homeowners have seen a 2.7% increase in taxable property value, if their taxable value was less than the assessed value (less than 0.5% net). We are also projecting a 1% increase in taxable value for 2014 but an overall decrease of 1.3% due to the continuous decline in commercial and industrial values. The residential sector realized a 1% average increase in market values.

The budget includes funding for the following programs:

- ✓ \$6.9 million - Street construction and reconstruction projects, utilizing grants and capital funds
- ✓ \$0.5 million - Sidewalks
- ✓ \$5.1 million - Water main replacements
- ✓ \$1.8 million - Sanitary sewer improvements
- ✓ \$1.4 million - Storm drain improvements
- ✓ \$6.3 million - Transit Center*
*(Federal Grant)
- ✓ \$.5 million – Fire apparatus replacement reserve.



Troy is a vibrant community with a strong sense of civic pride and dedicated community leaders, rich in cultural diversity, community wellness, and economic vitality.

Since its incorporation on June 13, 1955 Troy has been governed by a 7-member City Council, including a Mayor, all of which serve 4-year terms. Under the Council-Manager form of government, Mayor and City Council appoint 2 officials: the City Manager and the City Attorney. In turn, the City Manager appoints all department directors.

The 2013 estimated population for Troy is 81,646 according to the Southeast Michigan Council of Governments (SEMCOG), which compares to 80,980 from the 2010 census. In terms of population, Troy is the 13th largest city in Michigan and its total property value is the third highest in the state.

Troy is a full-service community with public transportation provided by a regional authority.

The City of Troy currently maintains 14 developed park sites, 8 of which are major parks. City parks provide a variety of recreational opportunities from baseball diamonds to miles of developed walking; jogging; and bicycle riding pathways. Troy has 610 acres of parkland (active and passive). Additionally, the total acreage of City and private parks, including two golf courses, is 1,446.

Troy has received awards from various professional associations and municipal services organizations for innovative approaches to service delivery and quality improvements.

Troy enjoys a solid reputation for municipal planning and growth management. Its development of a new comprehensive master land use plan and corridor studies will guide development of the Big Beaver corridor, other business corridors and high quality mixed residential development as the community's most significant focal points.

The strong commercial and industrial business environment is a mix of service, product and technological employers. This impressive mix of business opportunities has allowed Troy to maintain low unemployment rates. Principal employers include:

- ✓ Altair Engineering
- ✓ Meritor
- ✓ Behr America
- ✓ Caretech Solutions
- ✓ Delphi
- ✓ Flagstar Bank
- ✓ Kelly Services
- ✓ Magna International
- ✓ PNC Bank
- ✓ William Beaumont Hospital

Troy also enjoys a wide variety of fine restaurants, churches and retail shops. The city occupies 34.3 square miles, and over 98% of its land is developed.



VISION:

To honor the legacy of the past and build a strong, vibrant future and be an attractive place to live, work, and grow a business.

GOALS:

Provide a safe, clean, and livable city

- Practice good stewardship of infrastructure
- Maintain high quality professional community oriented police and fire protection
- Conserve resources in an environmentally responsible manner
- Encourage development toward a walkable, livable community

Provide effective and efficient local government

- Demonstrate excellence in community services
- Maintain fiscally sustainable government
- Attract and support a committed and innovative workforce
- Develop and maintain efficiencies with internal and external partners
- Conduct city business and engage in public policy formation in a clear and transparent manner

Build a sense of community

- Communicate internally and externally in a timely and accurate manner
- Develop platforms for transparent, deliberative and meaningful community conversations
- Involve all stakeholders in communication and engagement activities
- Encourage volunteerism and new methods for community involvement
- Implement the connectedness of community outlines in the Master Plan 2008

Attract and retain business investment

- Clearly articulate an economic development plan
- Create an inclusive, entrepreneurial culture internally and externally
- Clarify, reduce and streamline investment hurdles
- Consistently enhance the synergy between existing businesses and growing economic sectors
- Market the advantages of living and working in Troy through partnerships



City of
Troy



In recent years changing conditions and fiscal capacities combined with the demand for increased services have forced a reassessment of the role played by local governmental units.

Public officials are charged with the responsibility of ensuring that services are provided within acceptable levels of cost and, when required, seeking alternative methods of financing.

The budgetary process allows for accumulation of financial and performance information relative to these services. It provides the opportunity to analyze and debate the merits of each service as well as to make decisions about the level and cost of the services to be provided.

This budget continues the conservative spending approach that residents of Troy expect from City government. This document also assists our efforts to make the operations of the City more efficient, less costly, and more importantly, to target available resources to functions according to City Council priority rating.

- **Financial Policies**

The City of Troy's financial policies compiled at right set forth basic tenets for overall fiscal management of the City. These policies provide a framework of decision making for City Council and Administration. They should enforce any policy choice, regardless of changing circumstances and conditions.

These policies provide guidelines for evaluating current activities as well as proposals for future programs.

- ✓ The budget process involves personnel and management areas of long-term importance: Provide a safe, clean and livable city; provide effective and efficient local government; build a sense of community and attract and retain business investment.
- ✓ Expansion of existing service programs or addition of a new service program is only considered in the proposed budget when a revenue source can support all of the ongoing cost, or when the requesting department can identify an existing service which can be reduced or eliminated. Programs financed with grant money shall be budgeted in special funds and, when grant revenues are reduced or eliminated, the service program shall be adjusted accordingly.
- ✓ The City maintains a budgetary control system to ensure adherence to the budget and prepare monthly reports comparing actual revenues and expenditures to budgeted amounts. The City reports its financial performance quarterly.
- ✓ The City monitors departmental expenditures on a monthly basis to ensure conformity to budgets.
- ✓ The City stresses results, integrating performance measurement and productivity indicators with the budget.
- ✓ The City avoids budgetary practices or procedures that balance current period expenditures at the expense of future years' revenues.
- ✓ The budget provides for adequate maintenance of capital facilities and equipment, and for their orderly replacement.



- ✓ The budget provides for adequate levels of funding for all retirement systems and other postemployment benefits.
- ✓ The City develops and maintains accounting and budgetary control systems to adequately safeguard the assets held in public trust.
- ✓ The operating and capital budgets fully describe the major goals to be achieved and the services and programs to be delivered based upon the levels of funding anticipated or provided.
- ✓ The City finances essential City services that have a City-wide benefit in the budget from revenue sources which are generated from a broad base, i.e. property taxes, state revenue sharing, assessments, and fees.
- ✓ The City seeks to minimize the impact in use of property tax financing by seeking alternative financing for City services that focus on user fees for responsive services, and upgrading and enhancing the property tax base.
- ✓ Special assessment financing formulas and user-fee rate structures accurately charge the cost of service provided to the benefiting property owners and customers served while being sensitive to the needs of low-income people.
- **Revenue Policies**
 - ✓ The City makes every attempt to maintain a diversified and stable revenue base to shelter it from short- or long-term fluctuations in any one revenue source.
- ✓ The City projects its annual revenues by an objective and thorough analytical process.
- ✓ The City maintains sound appraisal procedures and practices to reflect current property values.
- ✓ The City establishes user charges and sets fees for services for its enterprise funds at a level that fully supports the total direct and indirect costs of the activities. Indirect costs include the recognition of annualized depreciation of capital assets. Cash flow requirements to adequately defray bond retirement and capital outlay are primary determinants in the development of user charges.
- ✓ The City follows an aggressive policy of collecting revenues.
- ✓ The City reviews fees/charges annually and design or modify revenue systems to include provisions that automatically allow charges to grow at a rate that keeps pace with the cost of providing the service.
- **Reserve Policies**
 - ✓ The City strives to maintain a minimum unassigned, General Fund balance of 10% -17 % of the General Fund budget.
- **Accounting, Auditing, and Financial Reporting Policies**
 - ✓ An independent audit is performed annually.



- ✓ The City produces comprehensive annual financial reports in accordance with Generally Accepted Accounting Principles (GAAP), the body of accounting and financial reporting standards, conventions, and practices that have authoritative support from standard setting bodies such as the Governmental Accounting Standards Board (GASB) and the Financial Accounting Standards Board (FASB).

- **Investment Policies**

- ✓ The City conducts a cash-flow analysis of all funds on a regular basis. Disbursement, collection, and deposit of all funds is scheduled to insure maximum investment capabilities.
- ✓ When permitted by law, the City pools cash from several different funds for investment purposes to maximize potential earnings.
- ✓ The City analyzes market conditions and potential investments to maximize its yield, while maintaining the integrity, diversification, and safety of the principal.
- ✓ The City's accounting system provides regular information concerning cash position and investment performance.

- **Debt Policies**

- ✓ The City confines long-term borrowing to capital improvements or projects that cannot be financed from current revenues, and where the issuance of long-term debt is required, pays back the bonds within a period not to exceed the expected useful life of the project.
- ✓ The City attempts to keep the average maturity of general obligation bonds at or below 20 years.

- ✓ When possible, the City uses special assessment, revenue, tax increment, or other self-supporting bonds.
- ✓ The City does not incur long-term debt to support current operations.
- ✓ The City maintains a sound relationship with all bond rating agencies and keeps them informed about our current capital projects.

- **Capital Improvement Budget Policies**

- ✓ Capital investments foster Troy's goal of providing a safe, clean and livable city.
- ✓ The City attempts to maintain all its assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs
- ✓ The City maintains the fiscal integrity of its operating debt service and capital improvement budgets in order to provide services, and construct and maintain public facilities, streets, and utilities.
- ✓ The City implements a multi-year plan for capital improvements with proposed funding sources, and updates it annually.
- ✓ The City makes all capital improvements in accordance with an adopted capital acquisition program.
- ✓ The City coordinates decision-making for the capital improvement budget with the operating budget to make effective use of the City's limited resources for operating and maintaining existing services and facilities.
- ✓ The City uses inter-governmental assistance to finance only those capital improvements that are consistent with the



adopted capital improvement plan, City priorities, and for which operating and maintenance costs have been included in the operating budget.

- ✓ The City maintains a responsible and prudent fiscal condition to minimize long-term interest expense when financing capital improvements.
- ✓ Capital investments are enhanced when there is the ability to leverage City assets.
- ✓ The capital dollar threshold has been established at \$5,000.

- ***Amendment Policies***

- ✓ The City Manager is authorized to transfer budgeted amounts within budgetary functions however, any revisions that alter the total expenditure of any budgetary function must be approved by a majority of the members elect of the City Council.



2011

July

- *** Approved 2012/13 budget document distributed at the first City Council meeting in July
- *** Begin preparing updated Municipal Improvements Plan (MIP)
- *** Begin monitoring budget performance

October

- *** Revenue and expenditure forecast prepared
- *** Updated revenue study of fees and charges prepared

November

- *** Capital budget unit (CBU) develops Capital requests and presents the CBU's Capital improvement report to the City Manager
- *** Quarterly financial performance report prepared
- *** Preparation of General Fund review and multi-year financial plan

December

- *** City Manager's final Capital recommendations are reported to all offices and included in the proposed budget
- *** Director of Financial and Administrative Services prepares personnel costs and operating cost targets for proposed budget
- *** Distribute operating budget manual and revenue worksheets
- *** Prior year's annual audit released



2012

January

- *** Revenue worksheets due from all departments
- *** Preparation of the water supply and sewerage disposal system rate analysis

February

- *** Operating budget worksheets due from departments
- *** 2013/14 revenue forecast prepared by City management
- *** City management analyzes department budget requests
- *** Assistant City Manager/Finance & Administration prepares proposed budget document
- *** Quarterly financial performance report prepared

March

- *** Three year budget update and revisions

April

- *** City Manager makes final proposed budget recommendations
- *** Proposed budget document presented to the City Council
- *** Quarterly financial performance report prepared
- *** City Council workshops: Budget review, questions, and adjustments
- *** Budget notice is published in local newspapers

May

- *** Workshops continue
- *** Public hearing for budget
- *** City Manager prepares approved 2013/14 budget document incorporating City Council adjustments
- *** City Council adopts taxation resolution and appropriations ordinance

June

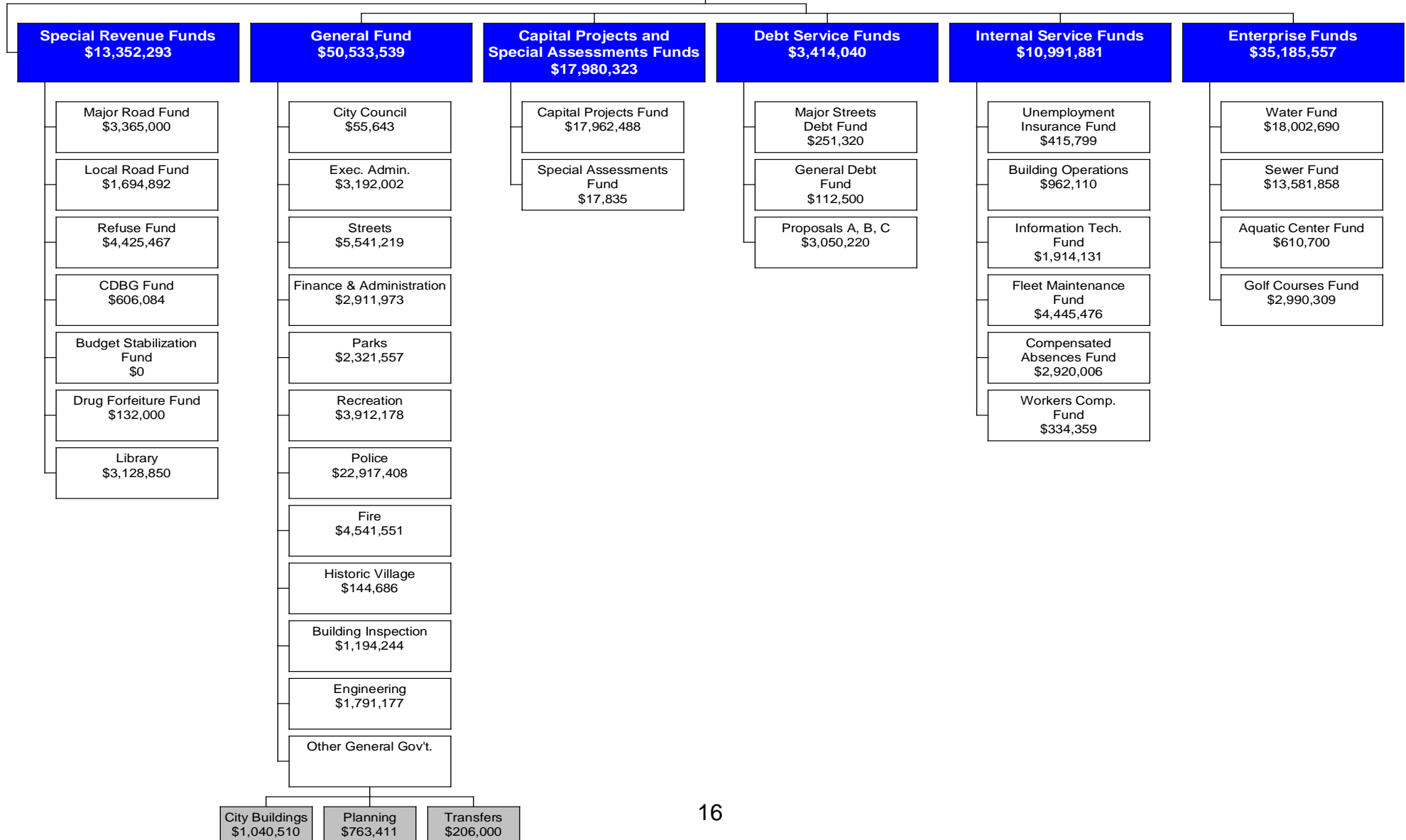
- *** Assistant City Manager/Finance & Administration prepares final current year budget amendment



2012/13 Budget

Financial Organizational Chart

**Total City Budget
\$131,457,653**





City of
Troy



The Executive Summary is prepared as an introduction to the 2012/13 budget and provides a summary of Administration's financial plans for the upcoming fiscal year. It will explain how the City plans to utilize its resources and highlights some of the more significant changes to the City's budget. If a more in-depth understanding of the budget is desired, please take some time to review the wealth of information found within the graphs, charts, narrative text, significant notes and funding level summaries provided in the budget. The budget is available at the City Clerk's Office and on the City of Troy's web site.

- **Total City Funds**

The 2012/13 budget for all City funds totals \$131.5 million. The City establishes a budget for 37 separate funds or accounting divisions; these 37 funds can be further paired into 6 major fund groupings. The largest is the General Fund, which provides \$50.5 million in funding toward the majority of services available to residents through the City's 13 departments.

Special Revenues Funds provide a total of \$13.4 million for major and local road maintenance, refuse and recycling, library operations and the federally funded Community Development Block Grant programs, and Federal and State drug forfeiture programs.

Several notable items in the Special Revenues Funds 2012/13 budget include:

- ✓ Maintain and repair major roads (\$3.4 million)
- ✓ Maintain local roads (\$1.7 million)
- ✓ Refuse collection and disposal and recycling activities (\$4.4 million)
- ✓ Library operations (\$3.1 million)

- ✓ Capital Projects Funds total \$18.0 million for 2012/13. These funds are used for capital equipment and vehicles, construction and improvement of municipal facilities and road construction. Notable capital projects in the 2012/13 budget include:

- ✓ Transit Center reserve (\$6.3 million)
- ✓ Major road construction and Improvements (\$3.7 million)
- ✓ Local road reconstruction and improvements (\$3.2 million)
- ✓ Storm drainage improvements (\$1.4 million)
- ✓ Sidewalk construction (\$0.5 million)

Debt Service Funds total \$3.4 million, which provides for debt payments on road construction projects, the Community Center, and public safety facilities.

Enterprise Funds total \$35.2 million for water and sewer utility operations, as well as the aquatic center and golf courses.

Internal Service Funds account for \$11.0 million in services provided by one department to others.

- **General Fund**

The 2012/13 General Fund budget is \$50.5 million, a decrease of \$4.7 million or 8.4% less than the 2011/12 General Fund budget.



• **Revenues by Category**

The General Fund derives its revenue from a variety of sources, the largest being property taxes. The City's general operating millage rate of 6.50 mills will provide approximately \$27.7 million, or 54.7% of the total General Fund budget.

Troy's proposed overall millage rate of 10.48 increased from 10.19 in 2012 due to declining taxable value and increased cost for refuse collection and debt service requirements. Proposal A resulted in a property taxable value adjustment of 2.7% due to the cost of living index on all property that was below the assessed value.

The General Fund also realizes revenue from a variety of smaller categories to lessen the burden and reliance on property taxes:

Category	%
Licenses & Permits	2.8%
Federal, State & Local Grants	11.1%
Fines & Forfeitures	1.4%
Charges for Services	12.8%
Interest & Rents	2.1%
Other Revenues & Financing Sources	15.1%

• **Expenditures by Object**

The \$50.5 million General Fund budget is comprised of 4 separate expenditure objects or categories.

	\$ Change	% Change
Personal Services	\$(4,995,927)	(13.3)%
Supplies	(24,690)	(1.0)%
Other Services/ Charges	159,205	1.0%
Transfer Out (Drug Forfeiture Fund)	206,000	100%
Total	\$(4,655,412)	(8.4)%

The largest category is Personal Services, which is made up of wages and fringe benefits and comprises 64.4% of the total budget, compared to 68.0% last fiscal year.

Supplies, made up primarily of operating supplies, total 4.6% of the budget.

Other Services/Charges total 30.6% of the budget and are primarily used to provide for contractual services, property and liability insurances, utility bills, and outside legal services.

The transfer out in the amount of \$206,000 is the estimated balance of drug forfeiture funding in the general fund to be used to establish the drug forfeiture special revenue fund.

All departmental outlay for major capital purchases is found in the Capital Projects Fund.

The 2012/13 budget includes funding for 319 full-time positions, a decrease of 29 full-time employees. This translates into a total reduction of the City of Troy workforce of 172 (35%) full-time employees from 2003.



Supplies decreased by \$24,690 or 1.0%. Items such as operating, office supplies, and maintenance supplies.

Other Services/Charges increased by \$159,205 or 1.0%. The increase is the result of inflationary factors.

A complete list of all capital equipment, vehicles, and projects that are budgeted is located in the Capital Projects section of this document.

- ***Expenditures by Budgetary Center***

The General Fund can be further broken down to departmental or budgetary center level. These budgetary centers represent the 11 City operating departments as well as other ancillary expenditure cost centers.

- ***Water and Sewer Fund***

The Water and Sewer Fund is a completely self-supporting activity that does not receive funding from property taxes or any other City fund.

It is designed to break even, as well as provide funding for improvements to the system, and is expressly for the purpose of providing water distribution and sewer disposal services to the City of Troy's residents and businesses.

The City purchases its water and sewage disposal services from the City of Detroit, which directly influences the rates Troy charges.

The Detroit water rate is estimated to increase by 8.4% from \$16.26 to \$17.62 per thousand cubic feet.

The City of Detroit increased the water rates it charges the City of Troy effective July 1, 2012.

The Southeast Oakland County Sewer District rate is estimated to increase by 7.1% from \$14.47 to \$15.50 per thousand cubic feet, after including the Oakland County Drain Commission charges. The Evergreen-Farmington Sewer District rate is estimated to increase by 10.0% from \$17.27 to \$19.00

The budget recommends that the combined water and sewer rates be increased by \$4.15 per MCF. This rate increase will result in a 8.1% increase in the combined water and sewer rate per MCF. The average residential customer uses 3.9 MCF per quarter, which equates to a quarterly bill of \$215.09 using the proposed rates. This will result in an increase of \$16.19 per quarter or \$64.76 per year.

The system is expected to operate in the coming year with operating revenues meeting operating expenses, and providing some additional funds for improvements to the system.

Capital expenditures budgeted for both systems include \$5.1 million for water and \$1.8 million for sewer.

The \$6.9 million in water and sewer improvements are being made without bonding due to the rate structure in place that not only provides for the commodity charge, but for operations and maintenance and capital improvements as well.

The City continues to control its discretionary costs within this fund and provide the necessary equipment to properly maintain the system.



- **Refuse Fund**

The Refuse Fund operates as a Special Revenue Fund. The 2012/13 budget calls for an increase in refuse collection and disposal and recycling expenses resulting from a 4.0% increase due to the fuel escalator clause and a Consumer Price Index adjustment.

The tax rate will need to be increased by .09 from .96 to 1.05 mills to cover operational costs.

This will leave a minimal Fund Balance of 8.8% to annual expenditures. The tax rate adjustment became necessary after the large reduction in taxable value and the increase in the cost of service.

- **Capital Projects Fund**

Property taxes, grants and re-appropriation of Fund Balance provide for the funding of \$18.0 million in capital projects. The property tax revenue decrease is attributable to lower taxable value due to the decline in property values.

- **Debt Service Funds**

The Debt Service Funds generate their revenue by applying 0.70 mills times the taxable value. The tax rate increased 0.2 mills due to a reduction in taxable value.

- **Internal Service Funds**

Internal Service Funds are used to account for the financing of goods and services provided by a department to other departments of the government, on a cost reimbursement basis.

- **Major Funds**

The General Fund is always a major fund. In addition, governments may report as major funds whatever other individual governmental funds they believe to be of particular importance to financial statements users (for instance, because of public interest).

At a minimum, governmental funds other than the General Fund must be reported as major funds if they meet both of the following criteria (as applied to the final adjusted balances reported in the funds):

- ✓ 10% criterion – An individual governmental fund reports at least 10% of any of the following:
 - a) Total governmental fund assets
 - b) Total governmental fund liabilities
 - c) Total governmental fund revenues; or
 - d) Total governmental fund expenditures
- ✓ 5% criterion – An individual governmental fund reports at least 5% of the aggregated total for both governmental funds and enterprise funds of any of the items for which it met the 10% criterion.

The major funds are: General Fund, Capital Projects Fund, Water Fund, Sanitary Sewer Fund and Sanctuary Lake Golf Course Fund

- **Non - Major Funds**

The non-major funds are: Debt Service Funds, Special Revenue Funds, Aquatic Center Fund, Sylvan Glen Golf Course Fund and Internal Service Funds.



2012/13 Budget

Revenue Comparison: All Funds

	2011 ACTUAL	2012 ESTIMATED	2012 BUDGET	2013 BUDGET
<u>CAPITAL</u>				
CAPITAL FUND	\$10,395,578	\$9,420,328	\$25,691,660	\$17,962,488
SPECIAL ASSESSMENT FUND	100,420	356,000	356,000	17,835
TOTAL - CAPITAL	\$10,495,998	\$9,776,328	\$26,047,660	\$17,980,323
<u>DEBT SERVICE</u>				
GENERAL DEBT SERVICE FUND	\$2,359,104	\$2,188,000	\$3,128,200	\$3,162,720
2000MTF BOND DEBT RETIREMENT	221,175	237,013	237,020	251,320
PROP A BOND DEBT RETIREMENT	850,771	834,200	834,200	886,370
PROP B BOND DEBT RETIREMENT	2,454,163	1,472,675	1,472,700	1,417,950
PROP C BOND DEBT RETIREMENT	757,632	746,800	746,800	745,900
TOTAL - DEBT SERVICE	\$6,642,844	\$5,478,688	\$6,418,920	\$6,464,260
<u>ENTERPRISE</u>				
SANCTUARY LAKE GOLF COURSE	\$940,774	\$1,209,929	\$1,297,421	\$1,365,458
SYLVAN GLEN GOLF COURSE	1,035,716	1,166,318	1,881,980	1,237,253
AQUATIC CENTER FUND	503,684	513,400	497,400	589,448
SEWER FUND	12,266,100	12,384,000	12,175,000	13,195,000
WATER FUND	14,384,972	14,225,000	14,575,600	15,750,000
TOTAL - ENTERPRISE	\$29,131,246	\$29,498,647	\$30,427,401	\$32,137,159
<u>GENERAL FUND</u>				
GENERAL FUND	\$55,910,428	\$51,581,144	\$55,188,971	\$50,533,559
TOTAL - GENERAL FUND	\$55,910,428	\$51,581,144	\$55,188,971	\$50,533,559
<u>INTERNAL SERVICE</u>				
UNEMPLOYMENT COMPENSATION	\$158,401	\$324,500	\$325,000	\$415,799
WORKER'S COMP RESERVE FUND	421,258	467,648	200,000	334,359
COMPENSATED ABSENCES FUND	4,153,302	3,399,498	3,399,498	2,920,006
BUILDINGS & GROUNDS MAINTENANCE	1,139,585	977,410	977,410	971,480
INFORMATION TECHNOLOGY	1,409,633	1,594,030	1,983,530	1,740,835
MOTOR POOL	3,710,632	3,878,350	6,153,133	3,790,600
TOTAL - INTERNAL SERVICE	\$10,992,812	\$10,641,436	\$13,038,571	\$10,173,079
<u>SPECIAL REVENUE</u>				
MAJOR STREET FUND	\$3,405,541	\$3,365,000	\$3,066,930	\$3,365,000
LOCAL STREET FUND	1,681,463	1,532,080	1,662,080	1,694,892
REFUSE FUND	4,072,643	4,562,579	4,152,680	4,482,500
BUDGET STABILIZATION FUND	6,262	5,000	305,000	5,000
FORFEITURE FUND	0	0	0	584,800
LIBRARY FUND	0	3,294,618	3,331,074	3,224,151
COMM DEV BLOCK GRANT FUND	148,800	160,232	173,970	606,084
TOTAL - SPECIAL REVENUE	\$9,314,710	\$12,919,509	\$12,691,734	\$13,962,427
TOTAL - ALL FUNDS	\$122,488,039	\$119,895,752	\$143,813,257	\$131,250,807



2012/13 Budget

Expenditure Comparison: All Funds

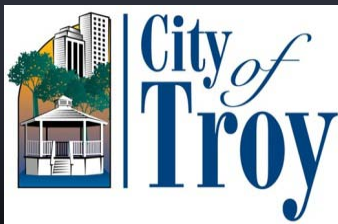
	2011 ACTUAL	2012 ESTIMATED	2012 BUDGET	2013 BUDGET
<u>CAPITAL</u>				
CAPITAL FUND	\$14,538,394	\$11,610,840	\$25,585,410	\$17,962,488
SPECIAL ASSESSMENT FUND	1,000,000	356,000	356,000	17,835
TOTAL - CAPITAL	\$15,538,394	\$11,966,840	\$25,941,410	\$17,980,323
<u>DEBT SERVICE</u>				
GENERAL DEBT SERVICE FUND	\$3,185,978	\$3,166,175	\$3,128,200	\$3,162,720
2000MTF BOND DEBT RETIREMENT	221,175	237,013	237,020	251,320
PROP A BOND DEBT RETIREMENT	850,771	834,200	834,200	886,370
PROP B BOND DEBT RETIREMENT	1,645,159	1,472,675	1,472,700	1,417,950
PROP C BOND DEBT RETIREMENT	757,632	746,800	746,800	745,900
TOTAL - DEBT SERVICE	\$6,660,715	\$6,456,863	\$6,418,920	\$6,464,260
<u>ENTERPRISE</u>				
SANCTUARY LAKE GOLF COURSE	\$1,523,616	\$1,905,827	\$2,182,100	\$1,973,652
SYLVAN GLEN GOLF COURSE	1,021,421	984,940	1,920,514	1,016,657
AQUATIC CENTER FUND	566,182	591,230	611,044	610,700
SEWER FUND	10,877,525	12,099,630	13,244,354	13,581,858
WATER FUND	12,409,699	15,979,465	19,211,054	18,002,690
TOTAL - ENTERPRISE	\$26,398,443	\$31,561,092	\$37,169,066	\$35,185,557
<u>GENERAL FUND</u>				
GENERAL FUND	\$51,698,626	\$49,628,437	\$55,188,971	\$50,533,559
TOTAL - GENERAL FUND	\$51,698,626	\$49,628,437	\$55,188,971	\$50,533,559
<u>INTERNAL SERVICE</u>				
UNEMPLOYMENT COMPENSATION	\$213,303	\$325,000	\$325,000	\$415,799
WORKER'S COMP RESERVE FUND	205,789	336,349	200,000	334,359
COMPENSATED ABSENCES FUND	4,013,918	4,333,078	3,360,000	2,920,006
BUILDINGS & GROUNDS MAINTENANCE	1,215,096	900,557	935,800	962,110
INFORMATION TECHNOLOGY	1,395,017	1,457,734	1,783,084	1,914,131
MOTOR POOL	3,912,775	3,955,740	6,033,132	4,445,476
TOTAL - INTERNAL SERVICE	\$10,955,898	\$11,308,458	\$12,637,016	\$10,991,881



2012/13 Budget

Expenditure Comparison: All Funds

	2011 ACTUAL	2012 ESTIMATED	2012 BUDGET	2013 BUDGET
<u>SPECIAL REVENUE</u>				
MAJOR STREET FUND	\$3,163,544	\$3,274,660	\$3,066,930	\$3,365,000
LOCAL STREET FUND	1,458,749	1,269,032	1,662,080	1,694,892
REFUSE FUND	4,109,985	4,254,899	4,152,680	4,425,467
BUDGET STABILIZATION FUND	305,000	0	305,000	0
FORFEITURE FUND	0	0	0	132,000
LIBRARY FUND	0	2,920,377	2,973,495	3,128,850
COMM DEV BLOCK GRANT FUND	148,800	160,232	173,970	606,084
TOTAL - SPECIAL REVENUE	\$9,186,079	\$11,879,200	\$12,334,155	\$13,352,293
TOTAL - ALL FUNDS	\$120,438,155	\$122,800,890	\$149,689,539	\$134,507,873



2012/13 Budget

Year-End Fund Balance Comparison All Funds

	2009 Actual	2010 Actual	2011 Actual	2012 Estimate	2013 Budget
General Fund					
101 General Fund	\$ 21,314,476	\$ 23,741,886	\$ 25,956,898	\$ 27,909,605	\$ 27,392,605
Special Revenues Funds					
202 Major Street Fund	\$ 1,629,380	\$ 2,160,626	\$ 2,402,623	\$ 2,492,963	\$ 2,492,963
203 Local Street Fund	1,375,901	1,231,840	1,454,554	1,717,602	1,643,758
226 Refuse Fund	190,462	121,239	83,897	2,498	59,531
257 Budget Stabilization Fund	2,100,000	1,806,995	1,508,257	1,513,257	1,518,257
265 Drug Forfeiture Fund	-	-	-	-	452,800
271 Library Fund	-	-	-	374,241	469,542
280 Community Development Block Grant	-	-	-	-	-
Total - Special Revenues Funds	\$ 5,295,743	\$ 5,320,700	\$ 5,449,331	\$ 6,100,561	\$ 6,636,851
Debt Service Funds					
301 General Debt Service Fund	\$ 3,889,540	\$ 3,413,596	\$ 2,586,721	\$ 1,608,546	\$ 1,435,826
354 2000 MTF Debt Service Fund	-	-	-	-	-
355 Proposal A - Streets Fund	-	-	-	-	-
356 Proposal B - Police/Fire Facilities Fund	-	-	-	-	-
357 Proposal C - Recreation Fund	-	-	-	-	-
Total - Debt Service Funds	\$ 3,889,540	\$ 3,413,596	\$ 2,586,721	\$ 1,608,546	\$ 1,435,826
Capital Projects/Special Assessment Fund					
401 Capital Projects Fund	\$ 19,272,141	\$ 16,107,881	\$ 12,209,633	\$ 10,019,121	\$ 7,954,498
403 Special Assessment Fund	3,034,176	1,232,745	333,165	17,835	-
Total - Capital Projects/ Special Assessment Fund	\$ 22,306,317	\$ 17,340,626	\$ 12,542,798	\$ 10,036,956	\$ 7,954,498
Total - All Funds	\$ 52,806,076	\$ 49,816,808	\$ 46,535,748	\$ 45,655,668	\$ 43,419,780

Enterprise and Internal Service Fund retained earnings are shown in the Audit.

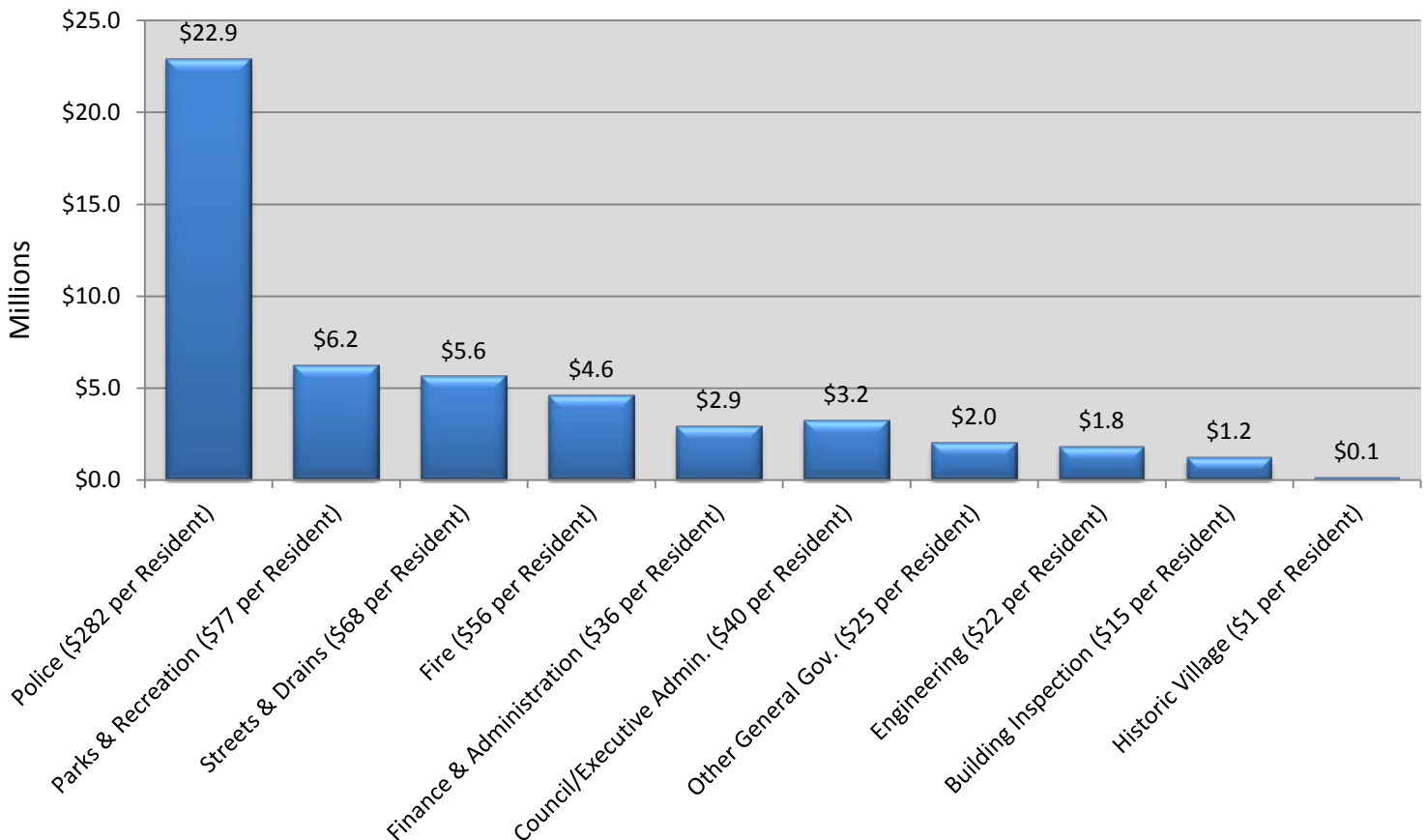
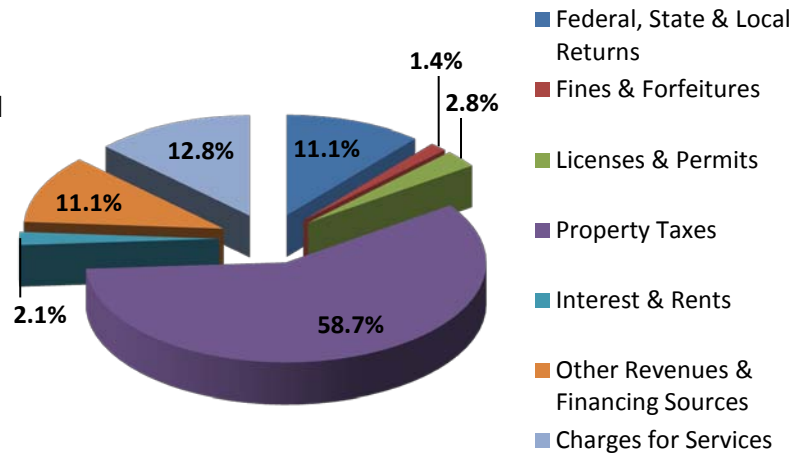


The information presented here is intended to show how the City's revenue is utilized. More detailed information can be found throughout the budget document.

Over half of the dollars spent are for police and fire protection.

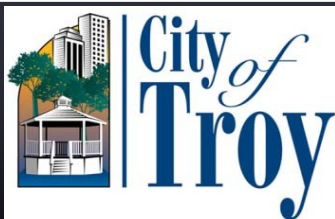
The City's General Fund of \$50.5 million equates to \$622 spent per resident, based on the 2013 population estimate of 81,235.

• *Where the City Gets its Revenue*





City of
Troy



2012/13 Budget

Millage Rates for Troy Citizens

Taxing Entity	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
<u>Tax Rate Shown in Mills</u>								
Troy School District	9.87	9.87	9.87	9.42	8.72	9.74	9.74	9.74
Oakland County Government	4.65	4.65	4.65	4.65	4.65	4.65	4.65	4.65
Oakland County Comm. College	1.58	1.58	1.58	1.58	1.58	1.58	1.58	1.58
Intermediate School District	3.37	3.37	3.37	3.37	3.37	3.37	3.37	3.37
S.M.A.R.T.	0.60	0.59	0.59	0.59	0.59	0.59	0.59	0.59
State Education	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Zoo	-	-	-	0.10	0.10	0.10	0.10	0.10
City of Troy	9.45	9.43	9.28	9.28	9.28	9.40	10.19	10.48
Total - Millage Rates	35.52	35.49	35.34	34.99	34.29	35.43	36.22	36.51

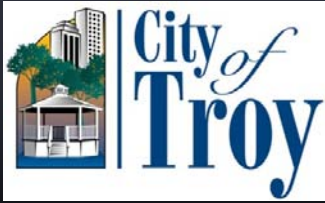
Millage rates are estimated for other taxing jurisdictions.

Average Residential

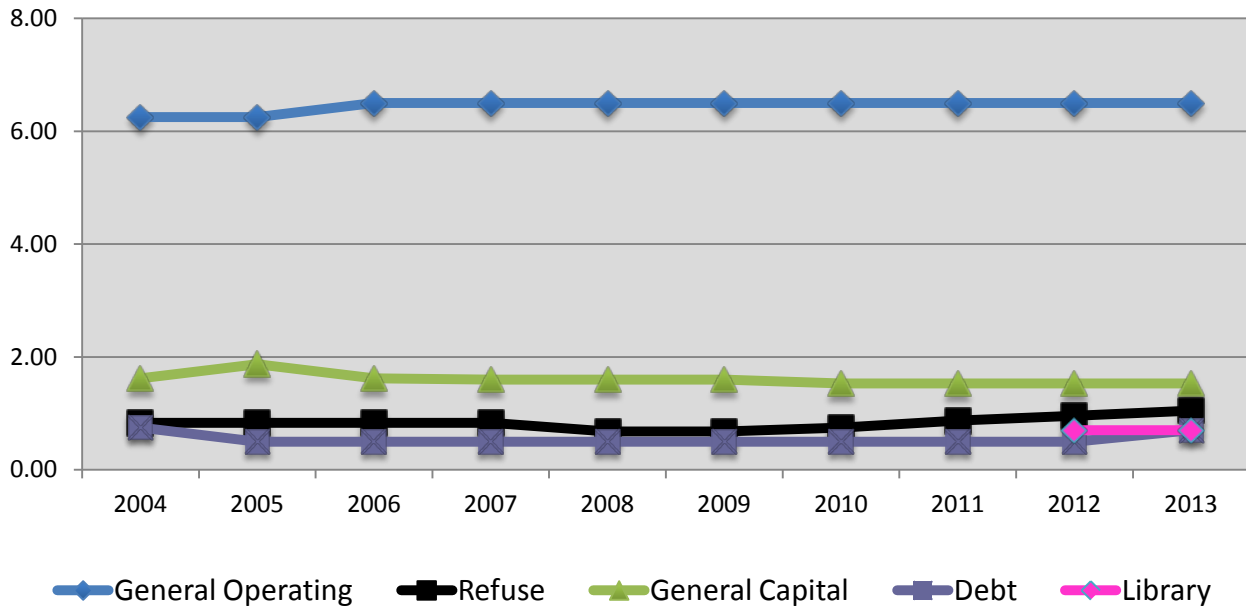
Taxable Value	112,886	118,834	124,597	124,885	120,014	102,490	96,775	97,742
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Taxing Entity	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
<u>Average Tax Rates Shown in Dollars</u>								
Troy School District	\$ 1,114	\$ 1,173	\$ 1,230	\$ 1,176	\$ 1,047	\$998	\$943	\$952
Oakland County Government	525	553	579	581	558	477	450	455
Oakland County Comm. College	178	188	197	197	190	162	153	154
Intermediate School District	380	400	420	421	404	345	326	329
S.M.A.R.T.	68	70	74	74	71	60	57	58
State Education	677	713	748	749	720	615	581	586
Zoo	-	-	-	12	12	10	10	10
City of Troy	1,067	1,121	1,156	1,159	1,114	963	986	1,024
Total - Dollars	\$ 4,009	\$ 4,218	\$ 4,404	\$ 4,369	\$ 4,116	\$ 3,630	\$ 3,506	\$ 3,568

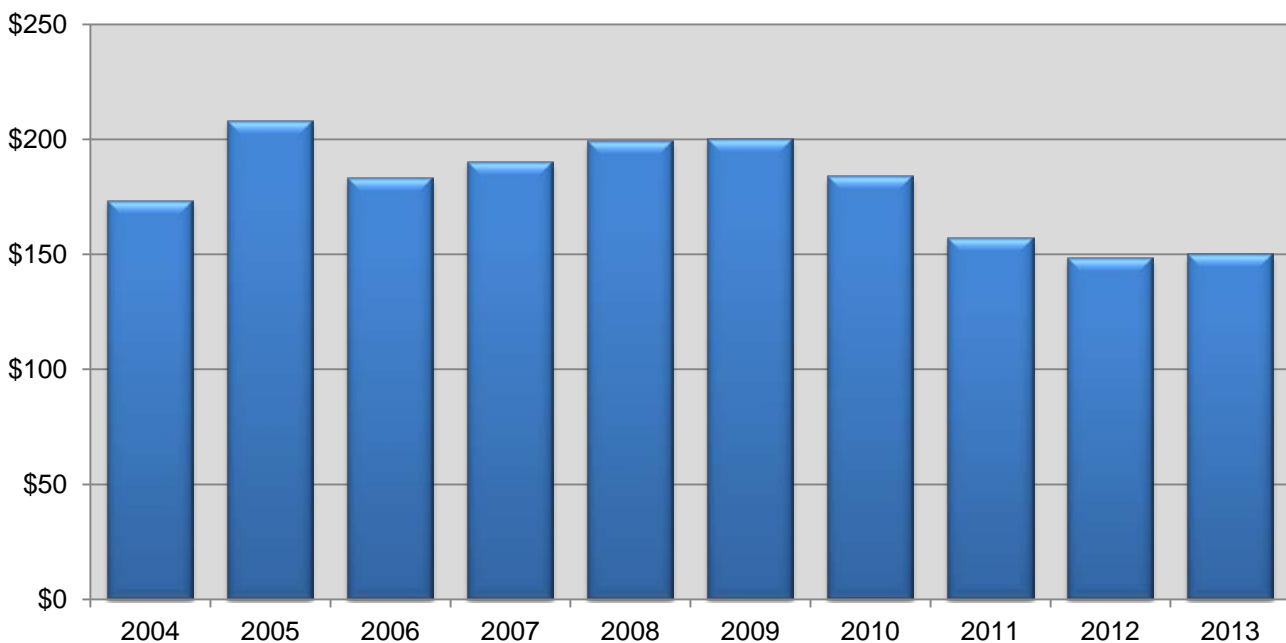
Average tax rates are based on residential homestead property within the Troy School District.



Millage Rates



Average City Taxes Paid for Capital Improvements



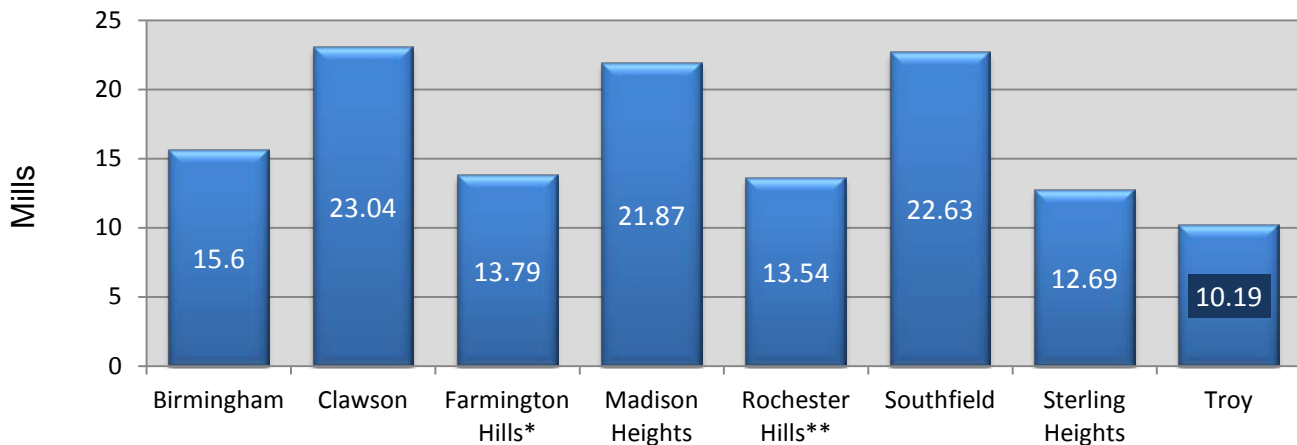


2012/13 Budget

Summary of Millage Requirements

	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	Proposed 2012/13
General Operating	6.25	6.50	6.50	6.50	6.50	6.50	6.50	6.50	6.50
Refuse	0.83	0.83	0.83	0.68	0.68	0.75	0.87	0.96	1.05
Capital	1.87	1.62	1.60	1.60	1.60	1.53	1.53	1.53	1.53
Debt	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.70
Library								0.70	0.70
Total	9.45	9.45	9.43	9.28	9.28	9.28	9.40	10.19	10.48

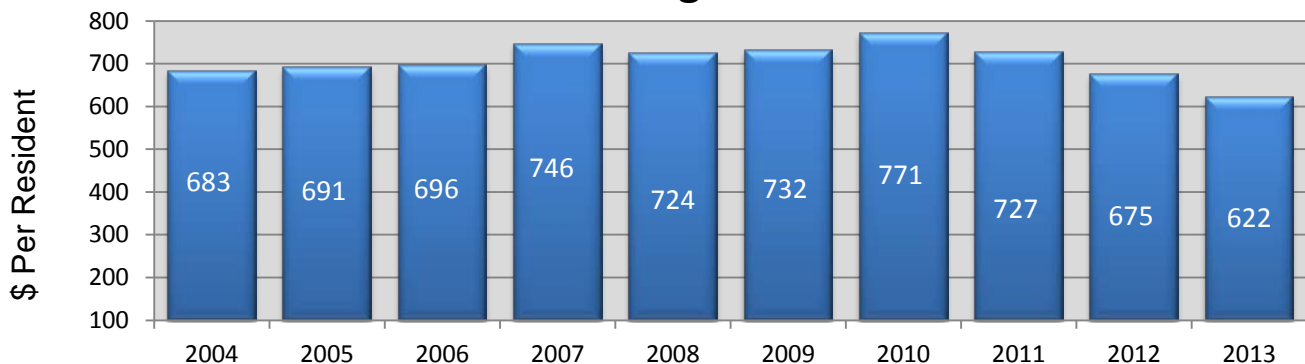
Comparison of Municipal Millage Rates (2011)



*Includes estimated millage rate for Library.

** Includes estimated millage rate for refuse collection and Library.

General Fund Budget Per Resident



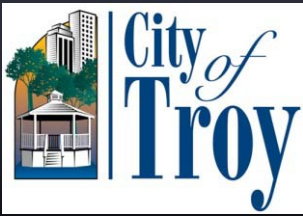


2012/13 Budget

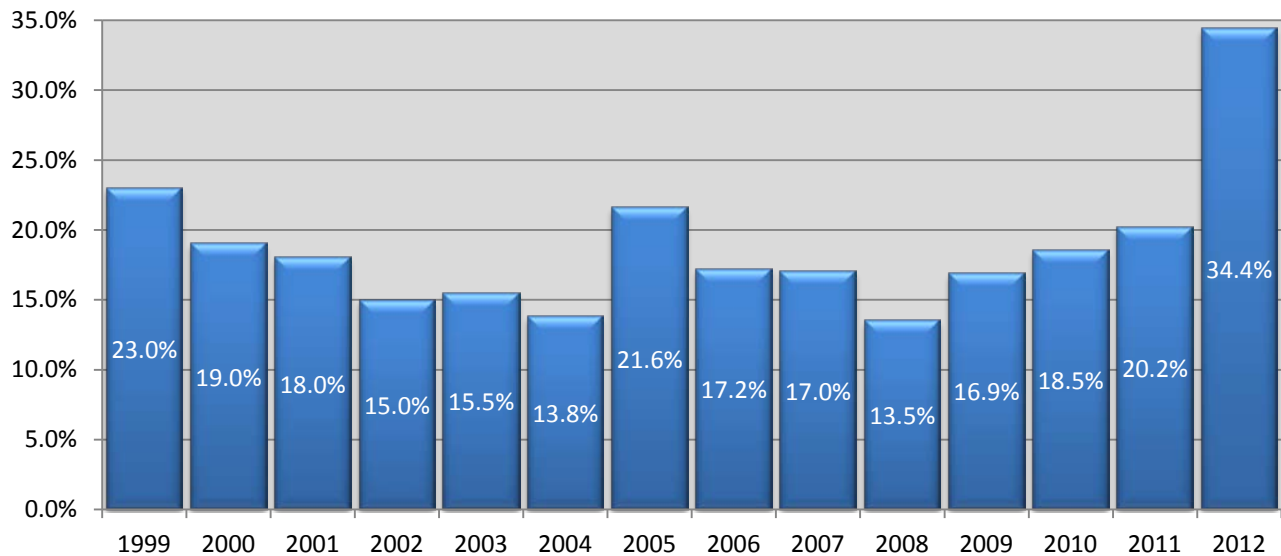
General Fund Revenues and Expenditures

	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ESTIMATED	2012 BUDGET	2013 BUDGET
REVENUE						
TAXES	\$ 36,487,454	\$ 36,362,515	\$ 32,550,859	\$ 30,204,777	\$ 30,163,000	\$ 29,658,000
LICENSES AND PERMITS	1,237,190	1,113,807	1,259,746	1,395,550	1,500,200	1,405,550
FEDERAL GRANTS	33,314	81,829	531,619	544,975	32,000	7,000
STATE GRANTS	6,488,998	5,755,414	5,776,779	5,720,200	5,302,300	5,597,000
CONTRIBUTIONS - LOCAL	186,245	139,679	122,981	15,000	15,000	15,000
CHARGES FOR SERVICES	7,115,476	7,533,561	7,016,206	6,420,700	6,309,992	6,456,585
FINES AND FORFEITURES	1,053,360	1,226,728	1,277,706	1,084,200	1,052,000	725,900
INTEREST & RENT	1,546,222	1,136,194	1,079,877	1,037,100	1,074,340	1,051,100
OTHER REVENUE	702,632	644,103	818,976	732,900	695,500	733,770
TOTAL - REVENUE	\$ 54,850,890	\$ 53,993,831	\$ 50,434,750	\$ 47,155,402	\$ 46,144,332	\$ 45,649,905
OTHER FINANCING						
OPERATING TRANSFERS IN	5,008,469	6,870,319	5,475,679	4,425,742	9,044,640	4,883,654
TOTAL - REVENUE	\$ 59,859,359	\$ 60,864,151	\$ 55,910,428	\$ 51,581,144	\$ 55,188,972	\$ 50,533,559
EXPENDITURES						
BUILDING INSPECTION	\$ 2,137,944	\$ 1,882,269	\$ 1,141,422	\$ 1,199,272	\$ 1,198,914	\$ 1,194,244
COUNCIL/EXEC ADMIN	3,748,989	3,369,616	3,199,440	3,186,091	3,262,352	3,247,645
ENGINEERING	2,525,115	2,043,465	1,756,489	1,751,745	1,949,125	1,791,177
FINANCE	3,182,965	3,124,498	3,064,514	3,052,226	2,732,875	2,911,973
FIRE	4,422,114	4,263,606	4,038,501	3,968,674	4,234,198	4,541,551
LIBRARY/HISTORIC VILLAGE*	4,167,249	3,905,930	2,288,353	123,178	72,960	144,686
OTHER GENERAL GOVT	2,235,372	2,068,823	1,909,534	1,809,124	1,806,893	1,803,921
PARKS AND RECREATION	9,527,698	8,197,638	6,779,143	6,149,625	6,139,412	6,233,735
POLICE	24,482,226	24,756,766	24,718,988	23,540,700	27,873,319	22,917,408
STREETS AND DRAINS	5,687,383	4,844,705	4,799,035	4,847,802	5,918,924	5,541,219
TOTAL - EXPENDITURES	\$ 62,117,055	\$ 58,457,315	\$ 53,695,418	\$ 49,628,437	\$ 55,188,972	\$ 50,327,559
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	-	-	-	-	-	206,000
TOTAL - EXPENDITURES	\$ 62,117,055	\$ 58,457,315	\$ 53,695,418	\$ 49,628,437	\$ 55,188,972	\$ 50,533,559
EXCESS OF REVENUE OVER (UNDER) EXPENDITURES	\$ (2,257,696)	\$ 2,406,836	\$ 2,215,010	\$ 1,952,707	\$ -	\$ -

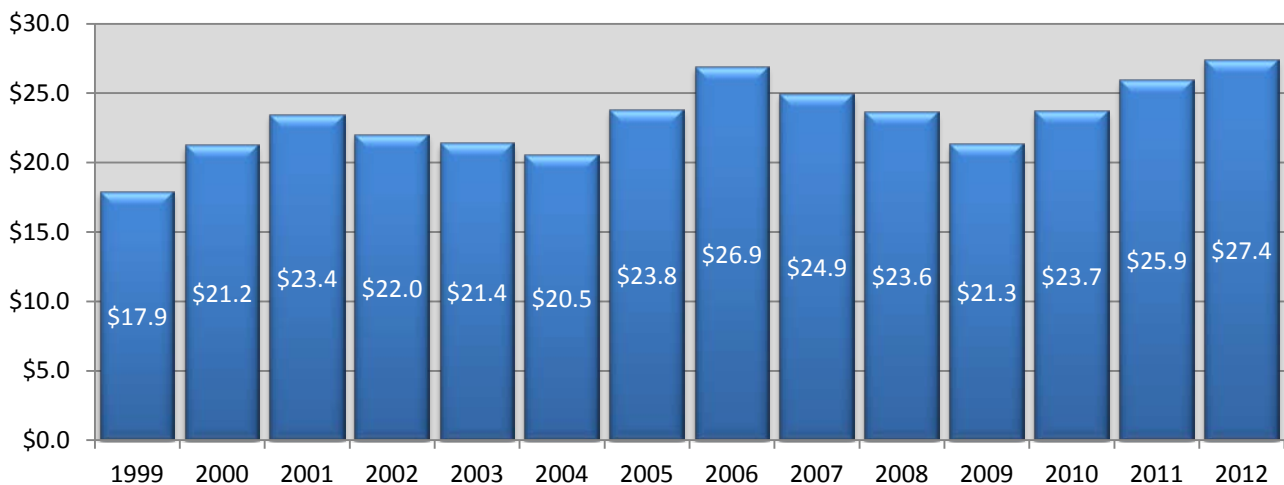
*Starting in 2012, the Library is separately reported in the Special Revenue Fund.



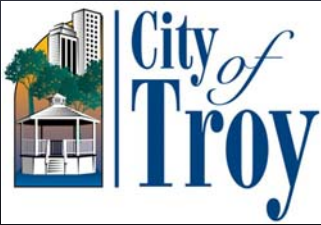
General Fund Unassigned Fund Balance as a Percentage of the Budget



General Fund Fund Balance



This chart depicts the cumulative result of excess revenues over or (under) expenditures in the General Fund.



GENERAL FUND

- ***City Taxes***

The City's major source of revenue comes from property taxes. This revenue is calculated by multiplying the taxable valuation of the property by the specific tax levy for general operations. If either variable increases or decreases a relative change to the City tax revenue will be experienced.

In the 2012/13 budget, City property tax revenue represents 59.3% of total revenue sources, a decrease of \$505 thousand or 2.0% under the fiscal year 2011/12 budget. The City's taxable valuation decreased by 2.3%, after including a 2.7% CPI valuation adjustment on existing real property, that's taxable value, was less than the assessed value.

The general operations tax levy for the 2012/13 fiscal year is 6.50 mills per \$1,000 taxable value. The operating millage rate remains at the same level since 2005/06.

The City's total tax rate of 10.48 mills was increased by 0.29 mills due to the amount required for the increase in refuse costs (.09 mills) and the amount required to meet annual debt payments (0.2 mills). The operating millage rate of 8.03 mills (general operating = 6.50 mills and Capital = 1.53 mills) continues to be below the 8.10 millage rate established by a recently approved (November 2008) City Charter amendment and the 8.10 Headlee maximum allowable levy. The City is not projecting a Headlee rollback for 2012/13.

- ***Licenses and Permits***

The revenue source from licenses and permits is made up of business licenses and permits and non-business licenses and permits.

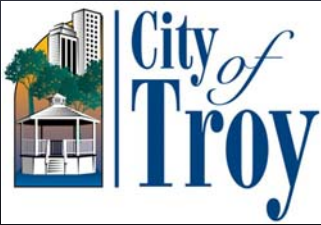
This revenue source represents 2.8% of total revenue sources, and is generated by fees charged to individuals and businesses for the building of new structures as well as improvements made to existing structures. Building permits generate the largest source of revenue, accounting for \$.9 million or 64% of the total from licenses and permits.

- ***Federal, State and Local Returns***

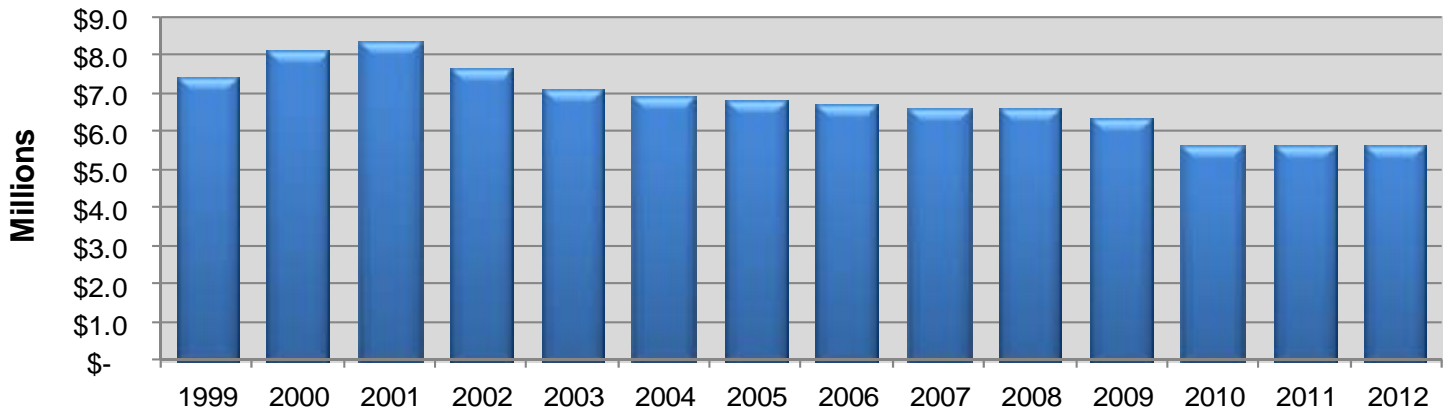
Another source of revenue to the City is federal, state and local returns. This source of revenue is comprised of grants from the federal, state, and county levels of government. The major source in this revenue category is state revenue sharing.

State revenue sharing estimates amount to \$5.5 million or 11.0% of total General Fund revenue compared to \$5.2 million and 9.4% budgeted in 2011/12. State shared revenue is the return of a percentage of the 6% state sales tax to local units of government. Distribution of state shared revenue is based on population, relative tax efforts, valuation and state operating and reporting mandates. This source of revenue has come under pressure as a result of the condition of the state economy and state budget shortfalls.

As can be seen from the chart on the next page, this revenue source has decreased since 2001. The City uses conservative estimates when projecting state shared revenue.



State Shared Revenue



- **Charges for Services**

Charges for services are broken into the following 4 categories:

- 1) Fees
- 2) Services rendered
- 3) Sales
- 4) Uses

In total, this revenue source generates \$6.5 million or 12.9% of total General Fund revenue. The \$6.5 million compares to \$6.3 million in budgeted in 2011/12.

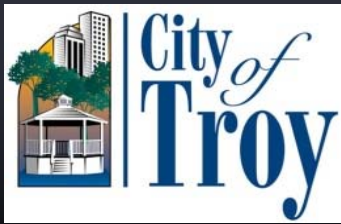
The major sources of revenue are CATV franchise fees, Parks and Recreation program fees, Community Center pass fees and Engineering fees. The Community Center and its program revenue are reviewed annually to meet the goals established by City Council.

- **Other Financing Sources**

The main revenue sources are:

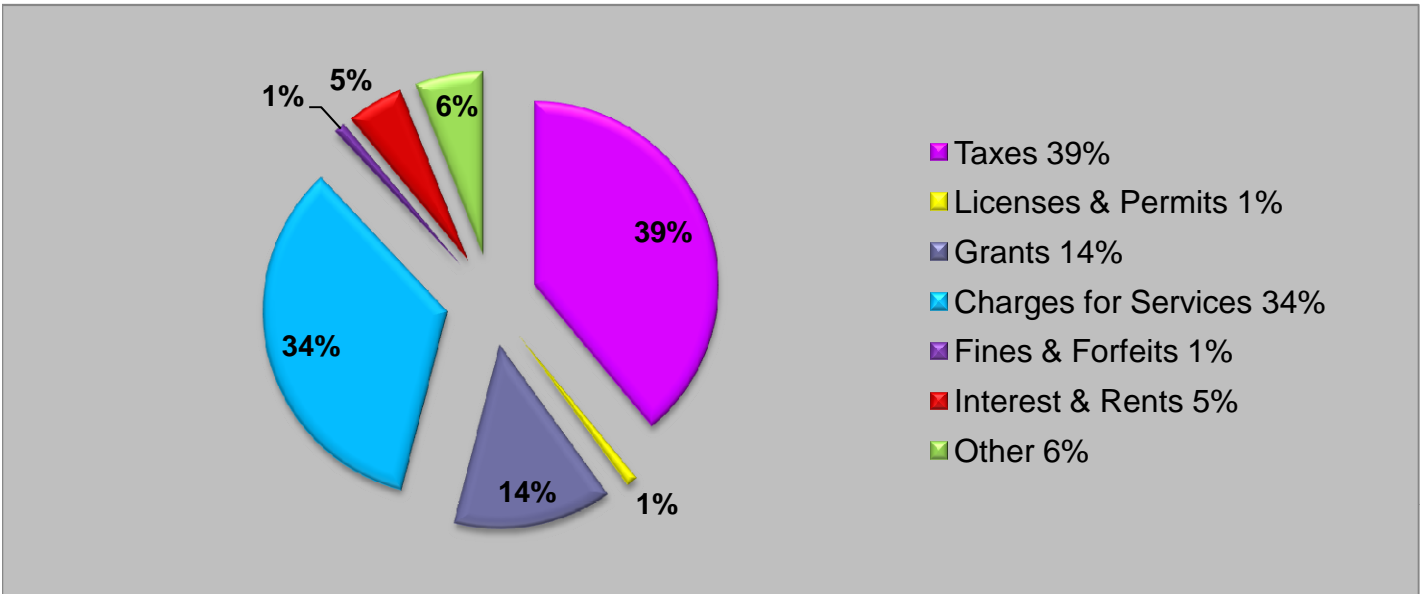
- 1) Transfers to reimburse the General Fund for Major and Local Street expenditures.
- 2) The transfers to reimburse the General Fund for water and drain system expenditures.

The 2012/13 budget does not call for a re-appropriation of Unassigned Fund Balance to balance the budget.

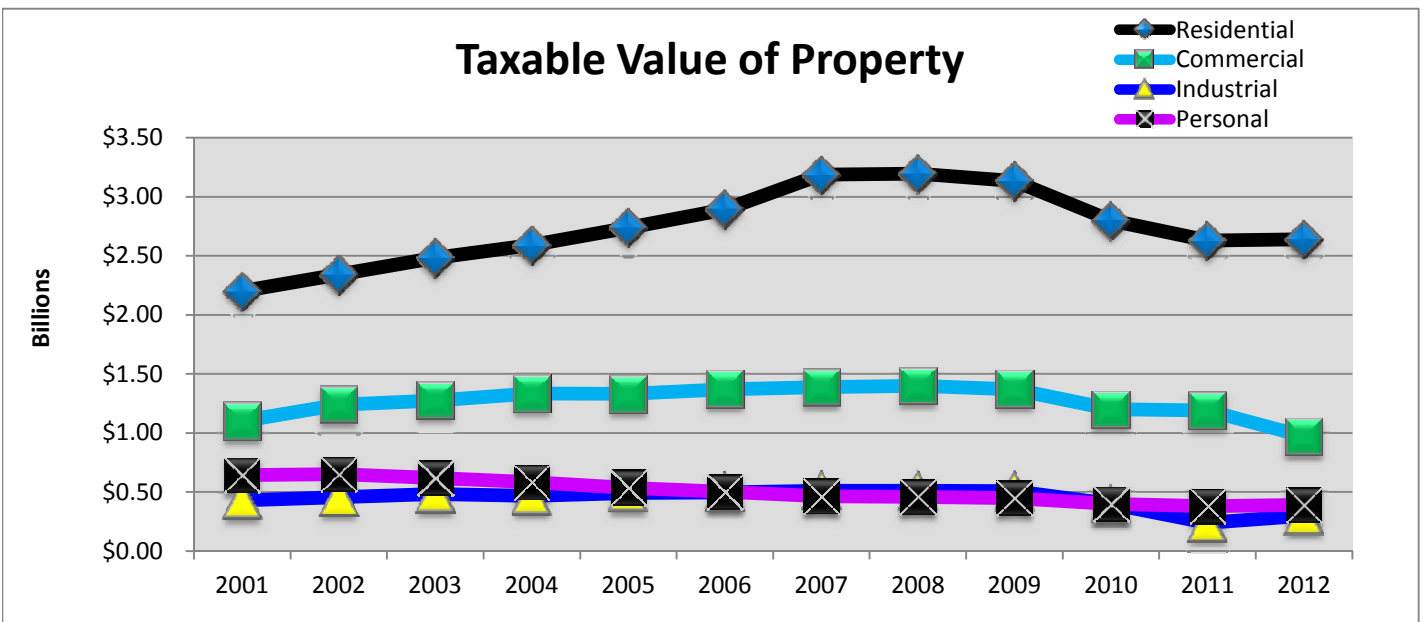


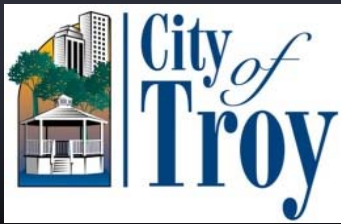
ALL FUNDS

The graph below illustrates total fund revenues as a percent of All City funds.



The following graph shows property value assessments by property type. The taxable value, along with the millage rate, determines the total property tax collected.

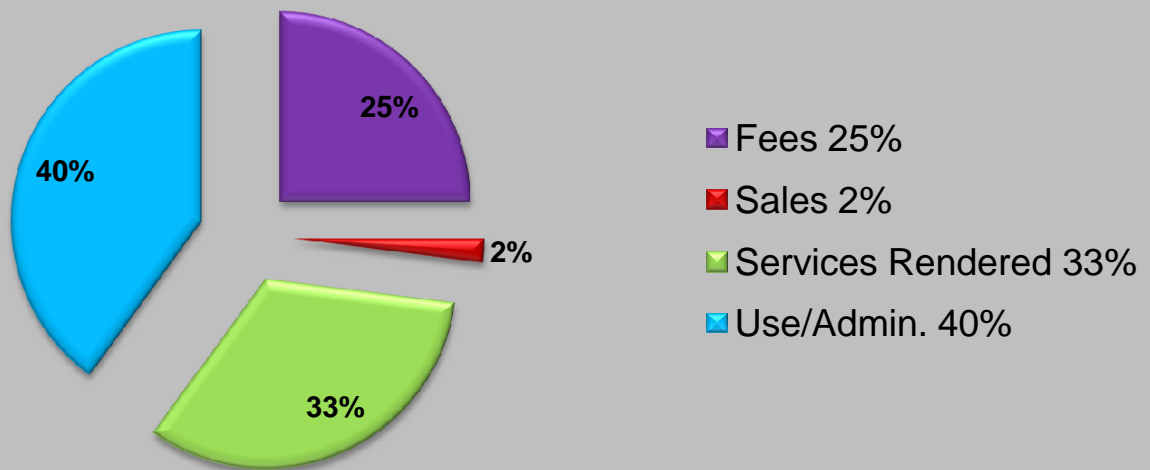




GENERAL FUND

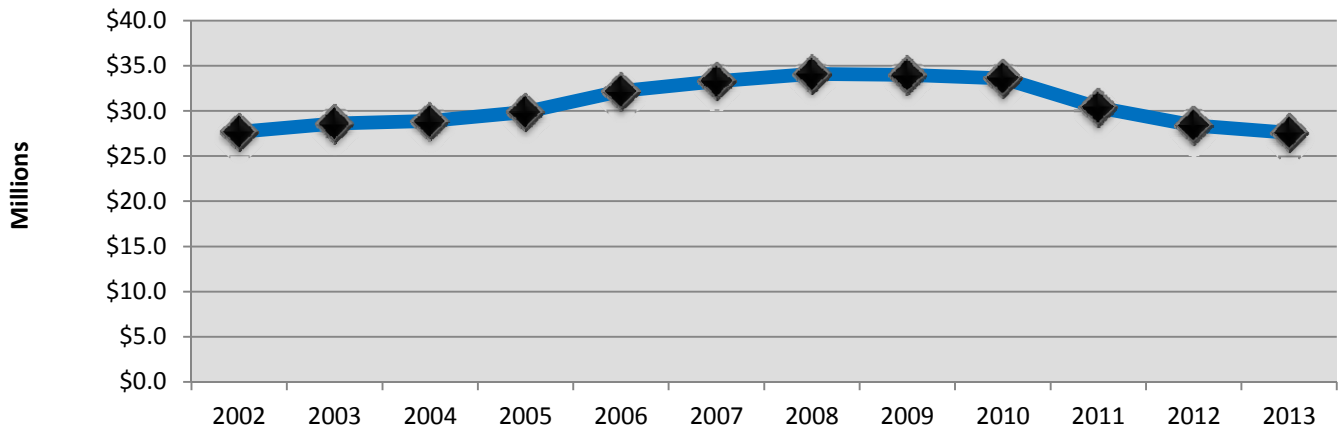
The major sources of revenues are CATV franchise fees, Parks and Recreation program fees, Community Center passes and Engineering fees (\$6.4 million).

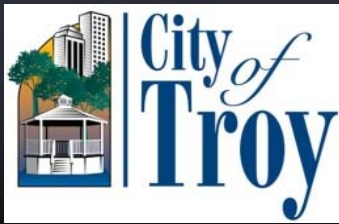
General Fund Charges for Services



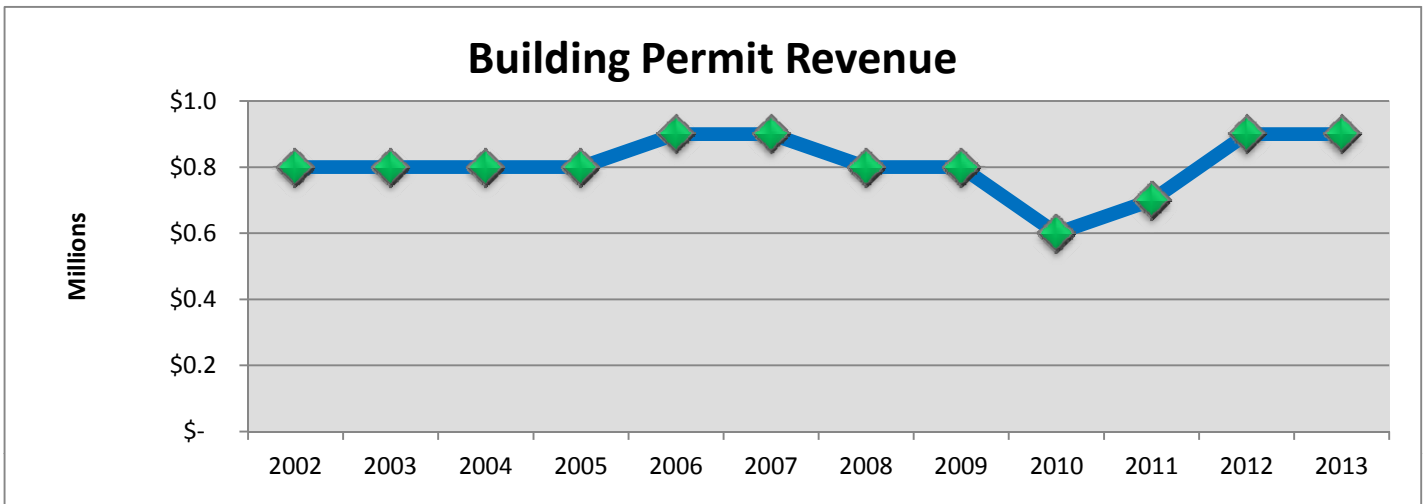
Property tax revenue is generated by multiplying the applicable millage rate times the available taxable value of the city. Restraints on the growth of this revenue source are tied to the "Consumer Price Index" (CPI), or 5%, whichever is less, for existing properties.

Property Tax Revenue

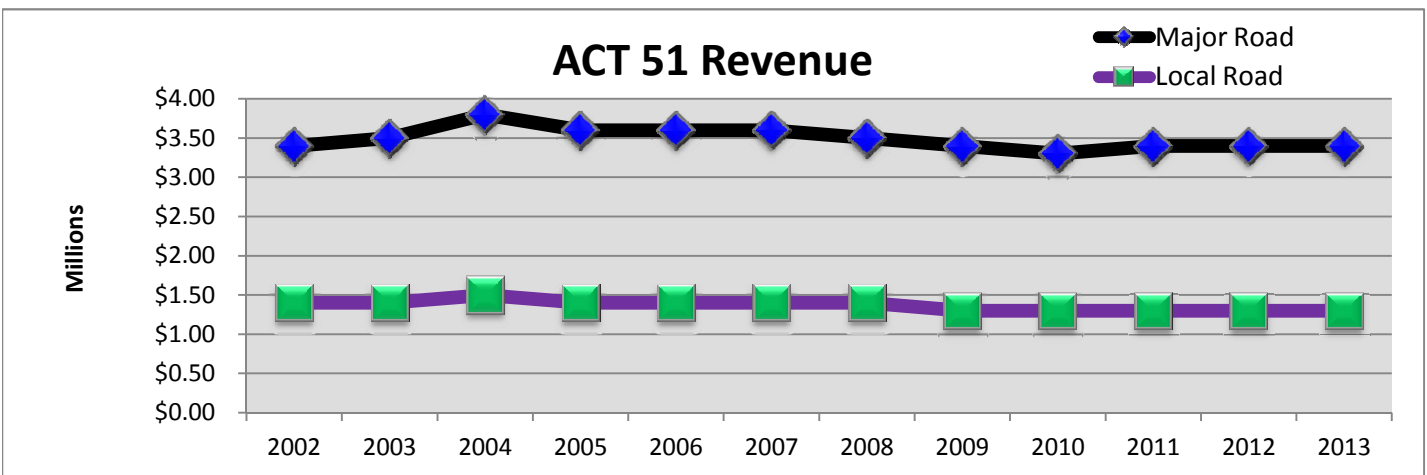


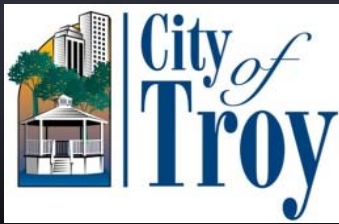
GENERAL FUND, continued

The fee amount for a building permit is calculated based upon the estimated cost of construction. This revenue source is affected by the economy, and in Troy's case, the amount of buildable property remaining.

SPECIAL REVENUES FUNDS

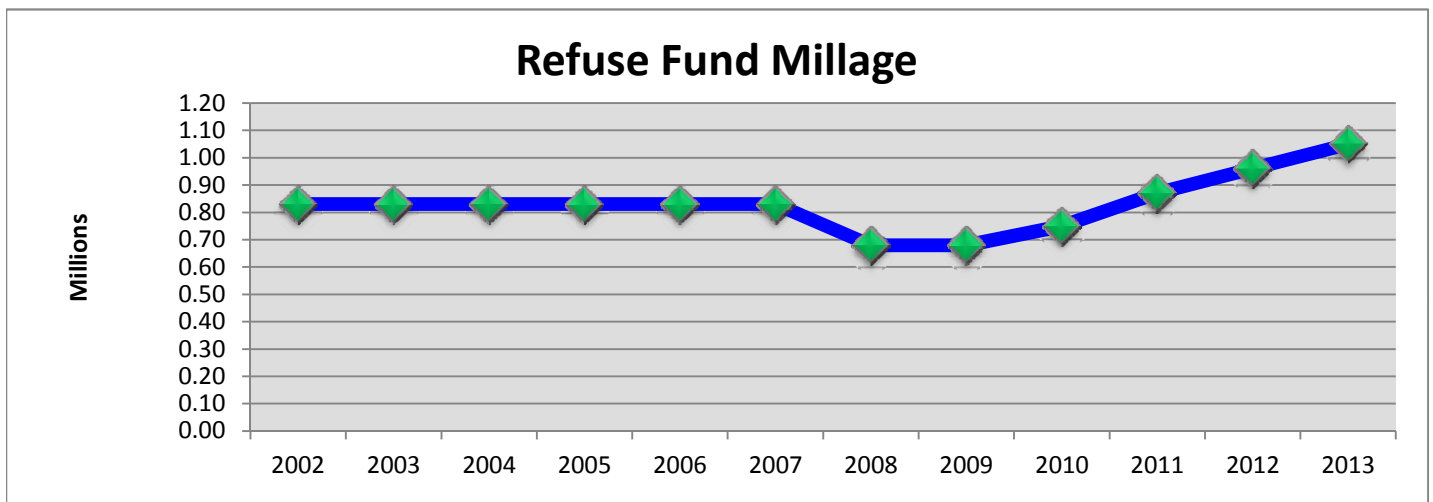
ACT 51 revenue is funded by the state and are based on a \$0.19 tax per gallon of gasoline sales, which is then returned to local units of government using a formula that includes population and number of miles of major and local roads. This source of revenue is tied directly to and affected by the price of gasoline, fuel efficiency and the number of miles driven. As can be seen from the chart pictured below, those factors have had a negative effect on this revenue source.





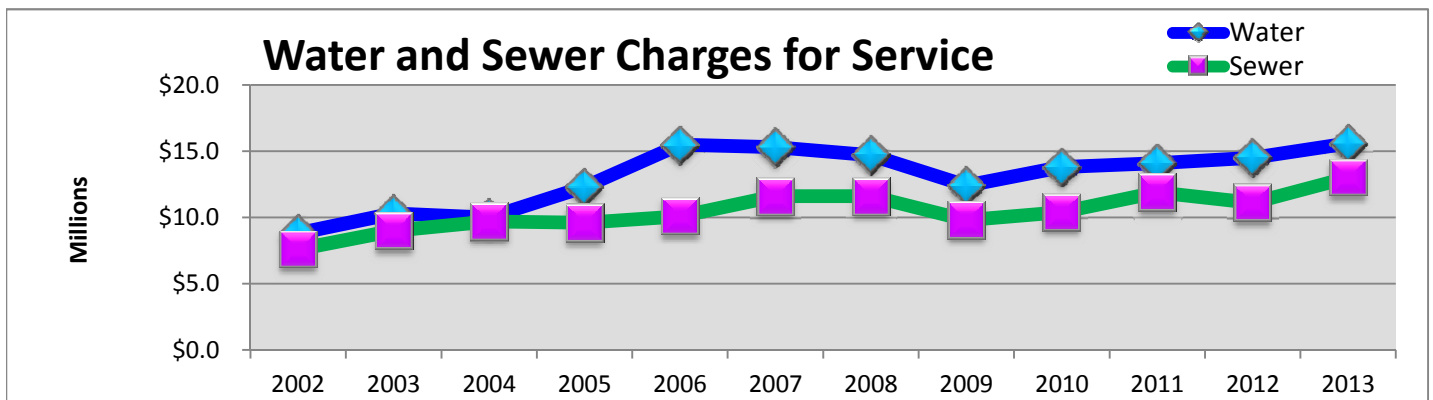
SPECIAL REVENUES FUNDS, continued

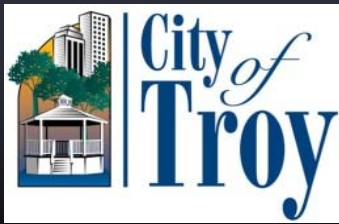
The Refuse Fund millage rate is determined by multiplying this rate (1.05) times the taxable value in order to generate sufficient revenue to cover the cost of refuse collection and disposal as well as curbside recycling collection. The 2008 rate was reduced by .15 mills due to the re-bidding of collection and disposal services by SOCRRA member communities. The 2011/12 budget reflected a need to increase this millage rate due to a decrease in taxable value and an increase in costs. The .07 mill increase in 2009/10 came from the Capital millage rate. Due to the further reduction in taxable value, there was a need to increase the Refuse millage rate .09 mills to .96 mills in 2012 and .09 to 1.05 in 2013.



ENTERPRISE FUNDS

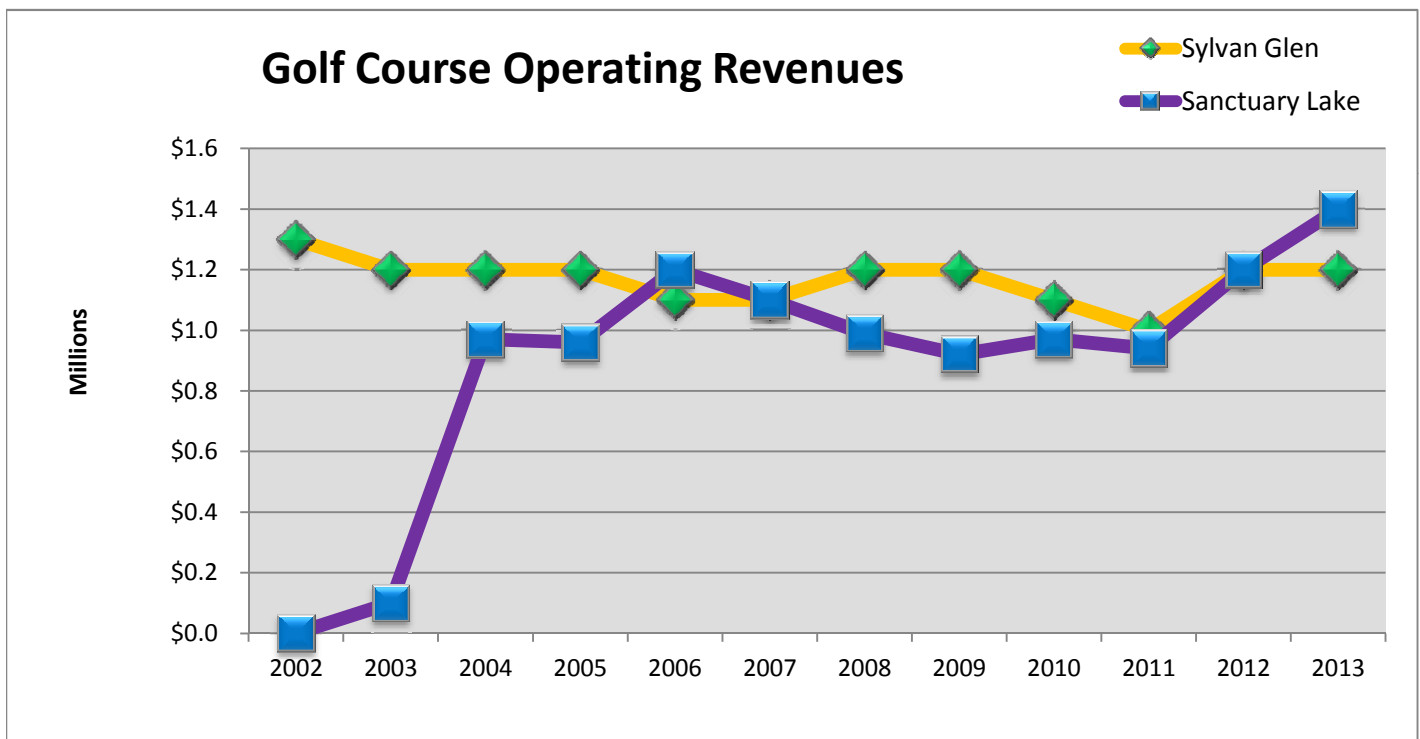
Water and sewer fees are reviewed annually. We are notified each December by the Detroit Water and Department of the proposed rate adjustment for the next fiscal year. Since the City of Troy is responsible Sewerage for the maintenance and improvements to the water and sewer infrastructure within the city, we add operations and maintenance cost to the fee in order to come up with the amount to charge Troy customers per thousand cubic feet of consumption.

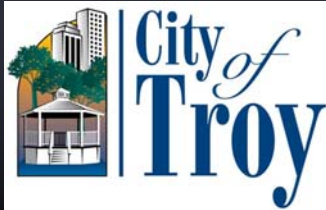




ENTERPRISE FUNDS, continued

The City of Troy owns two public golf courses which are now operated and maintained by Billy Casper Golf. Sylvan Glen Golf Course is expected to produce 46,200 rounds of golf in 2013. Sanctuary Lake Golf Course is our newer public course that came on line in the spring of 2004. Sanctuary Lake is a links-style course and is projected to generate 31,000 rounds of golf for 2013. The greens fees are higher at Sanctuary Lake and golfers are required to take a cart due to the terrain, which accounts for the difference in the amount of revenue and projected rounds. Sanctuary Lake also has a practice facility consisting of a driving range, and chipping and putting areas.

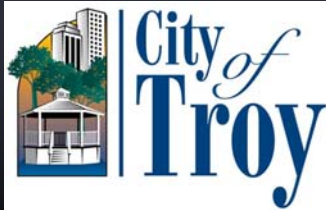




2012/13 Budget

General Fund Revenues Summary By Account

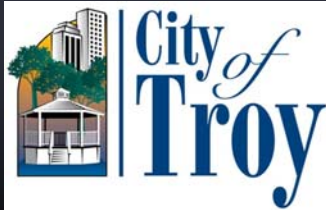
	2011 ACTUAL	2012 ESTIMATED	2012 BUDGET	2013 BUDGET
REVENUE				
<u>TAXES</u>				
4402 PROPERTY TAXES	\$30,373,747	\$28,132,727	\$28,000,000	\$27,682,000
4423 MOBILE HOME TAX	671	2,000	2,000	2,000
4427 SENIOR CITIZEN HOUSING	32,167	33,750	31,000	34,000
4445 TAX PENALTIES AND INTEREST	645,312	636,300	780,000	560,000
4447 ADMINISTRATION FEE	1,498,961	1,400,000	1,350,000	1,380,000
TOTAL - TAXES	\$32,550,859	\$30,204,777	\$30,163,000	\$29,658,000
<u>BUSINESS LICENSES AND PERMITS</u>				
4451.20 ELECTRIC, PLUMBING, HEATING	\$9,395	\$9,000	\$6,000	\$9,000
4451.30 BUILDERS	850	850	2,000	850
4451.40 SIGN ERECTORS	705	1,000	500	1,000
4451.50 SERVICE STATIONS	175	200	200	200
4451.60 AMUSEMENTS	18,625	19,000	19,000	19,000
4451.70 OTHER	17,013	14,000	20,000	15,000
TOTAL - LICENSES AND PERMITS	\$46,763	\$44,050	\$47,700	\$45,050
<u>NON-BUSINESS LICENSES AND PERMIT</u>				
4476.10 REFRIG. AND AIR COND	(\$26)	\$0	\$0	\$0
4476.15 BUILDING	730,320	900,000	900,000	900,000
4476.20 ELECTRICAL	92,012	96,000	140,000	96,000
4476.25 MECHANICAL PERMITS	81,203	86,000	120,000	86,000
4476.30 PLUMBING	73,209	68,000	90,000	70,000
4476.35 ANIMAL	1,035	0	0	0
4476.40 SIDEWALKS	10,704	8,000	9,000	8,000
4476.45 FENCE	2,308	3,000	2,000	3,000
4476.50 SEWER INSPECTION	6,711	8,000	7,000	8,000
4476.55 RIGHT OF WAY	10,556	10,000	10,000	10,000
4476.60 MULT. DWELLING INSPECT.	48,740	23,000	35,000	35,000
4476.65 GRADING	3,555	5,000	3,000	5,000
4476.70 FIRE PROTECTION	68,475	70,000	60,000	60,000
4476.75 OCCUPANCY	31,123	38,000	30,000	38,000
4476.80 SIGN	32,380	25,000	35,000	30,000
4476.85 FIREWORKS	750	500	500	500
4476.90 HAZARDOUS MATERIALS	19,750	10,000	10,000	10,000
4476.95 MISCELLANEOUS	180	1,000	1,000	1,000
TOTAL - NON-BUS. LICENSE/PERMIT	\$1,212,983	\$1,351,500	\$1,452,500	\$1,360,500
TOTAL - LICENSES AND PERMITS	\$1,259,746	\$1,395,550	\$1,500,200	\$1,405,550



2012/13 Budget

General Fund Revenues Summary By Account

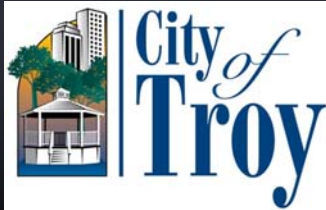
	2011 ACTUAL	2012 ESTIMATED	2012 BUDGET	2013 BUDGET
FEDERAL GRANTS				
4500 FEDERAL GRANTS	\$5,134	\$0	\$0	\$0
4505 PUBLIC SAFETY	0	0	0	0
4506 LLEBG MUGSHOT	0	0	0	0
4507 DOMESTIC PREPAREDNESS	0	0	0	0
4509 SCH RESOURCE	0	0	0	0
4510 VEST	13,756	13,750	12,000	7,000
4511 IDENTITY TF	0	0	0	0
4512 MCOLES POLICE ACADEMY	0	0	0	0
4513 MUSEUM ASSMT	0	0	0	0
4516 FIRE ACT	102,854	20,000	20,000	0
4519 EECBG	394,875	511,225	0	0
4524 OHSP	15,000	0	0	0
TOTAL - FEDERAL GRANTS	\$531,619	\$544,975	\$32,000	\$7,000
STATE GRANTS - PUBLIC SAFETY				
4543.10 CRIMINAL JUSTICE	\$23,486	\$11,200	\$27,000	\$11,000
4543.11 INTERNET CRIMES AGAINST CHILDREN	0	0	0	0
4543.12 911 TRAINING	18,732	20,000	0	20,000
4543.13 OAKLAND COUNTY NET	4,595	0	1,300	0
TOTAL -GRANTS - PUBLIC SAFETY	\$46,812	\$31,200	\$28,300	\$31,000
STATE GRANT - CULTURE/REC.				
4566.10 LIBRARY	\$39,327	\$0	\$0	\$0
4566.20 LSCA GRANT	0	0	0	0
TOTAL - GRANT - CULTURE/REC.	\$39,327	\$0	\$0	\$0
STATE REVENUE SHARING				
4574.01 HOMESTEAD EXEMPTION REIMB	\$8,128	\$6,000	\$6,000	\$6,000
4574.02 LIQUOR LICENSES	66,846	63,000	68,000	60,000
4574.03 SALES TAX	5,615,666	5,300,000	5,200,000	5,300,000
4574.04 EVIP	0	320,000	0	200,000
TOTAL - STATE REVENUE SHARING	\$5,690,640	\$5,689,000	\$5,274,000	\$5,566,000
TOTAL - STATE GRANTS	\$5,776,779	\$5,720,200	\$5,302,300	\$5,597,000
CONTRIBUTIONS - LOCAL				
4582 PUBLIC SAFETY	\$17,716	\$15,000	\$15,000	\$15,000
4587 LIBRARY - PENAL FINES	99,309	0	0	0
4588 LIBRARY MINI GRANTS	0	0	0	0
4589 COUNTY - WEST NILE	5,957	0	0	0
TOTAL - CONTRIBUTIONS - LOCAL	\$122,981	\$15,000	\$15,000	\$15,000



2012/13 Budget

General Fund Revenues Summary By Account

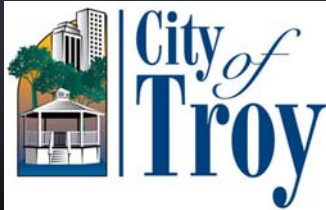
	2011 ACTUAL	2012 ESTIMATED	2012 BUDGET	2013 BUDGET
CHARGES FOR SERVICES - FEES				
4607.01 ANIMAL IMPOUNDS	\$200	\$0	\$0	\$0
4607.01 AUTO CRASH PROP DAMAGE	0	0	0	0
4607.01 INJURY ACCIDENT	0	0	0	0
4607.02 BUILDING B OF A	1,050	1,000	1,000	1,000
4607.02 BUS. OCCUPANCY PERMIT	4,300	5,000	4,000	5,000
4607.03 CATV FRANCHISE FEES	1,073,710	1,050,000	1,000,000	1,050,000
4607.03 IFT EXEMPTION FEE	4,382	1,000	5,000	1,000
4607.04 NON-RES. LIBRARY CARD	8,636	0	0	0
4607.04 NON-RESIDENT INTERNET	3,422	0	0	0
4607.05 MISCELLANEOUS	-18,475	15,000	1,000	15,000
4607.06 MUSEUM PROGRAM	199	0	0	0
4607.06 ADMISSION - MUSEUM	5,001	0	0	0
4607.06 ADMISSION - NATURE CENTER	7,588	0	0	0
4607.07 PLAN REVIEW	95,929	80,000	60,000	80,000
4607.08 PLATTING	0	0	0	0
4607.08 NON-SUFFICIENT FUNDS	9,471	7,500	12,000	7,500
4607.09 PLANNED UNIT DEVELOP APP.	1,500	1,500	6,000	1,500
4607.09 POLICE ARREST BOOKING	0	0	0	0
4607.10 SIGN APPEAL	0	0	0	0
4607.11 SITE PLANS	31,857	25,000	25,000	25,000
4607.13 TELECOMMUNICATION	0	0	0	0
4607.13 TELECOM - METRO	220,717	240,000	240,000	240,000
4607.14 TOWING	36,880	25,000	20,000	22,000
4607.15 VITAL STATISTICS	131,637	134,000	135,000	135,000
4607.17 ZONING BOARD OF APPEALS	3,400	3,000	5,000	3,000
4607.18 ZONING	3,500	4,500	5,000	4,000
TOTAL - CHARGES FOR SERVICES	\$1,624,906	\$1,592,500	\$1,519,000	\$1,590,000



2012/13 Budget

General Fund Revenues Summary By Account

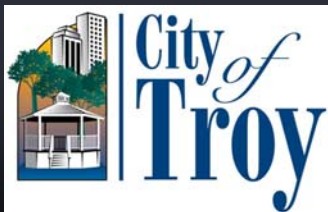
	2011 ACTUAL	2012 ESTIMATED	2012 BUDGET	2013 BUDGET
CHARGES/SERVICES RENDERED				
4626.01 OPEN AND CLOSE CEMETERY	\$5,315	\$5,000	\$3,000	\$5,000
4626.01 COMPUTER SERVICES	0	0	0	0
4626.02 COURT ORDERED PMT & INS	4,644	4,000	10,000	4,000
4626.03 OCC ROAD MAINTENANCE	249,691	249,000	249,691	249,000
4626.06 DPW	66,963	28,000	10,000	28,000
4626.07 DUPLICATING	32,553	38,000	38,000	38,000
4626.08 ELECTION SERVICES	210	4,250	100	300
4626.08 SCHOOL ELECTIONS	0	0	0	0
4626.09 ENGINEERING FEES	1,218,712	1,400,000	1,300,000	1,456,435
4626.09 INSPECTIONS - MAD.HEIGHTS	2,200	0	0	0
4626.10 LANDSCAPE/TREE PRES	930	600	2,000	1,000
4626.11 MICROFILMING	4,526	4,000	4,000	4,000
4626.12 MISCELLANEOUS	9,272	10,000	10,000	10,000
4626.12 PASSPORTS	38,935	37,000	40,000	37,500
4626.13 POLICE - CONTRACT	99,276	75,000	90,000	75,000
4626.13 POLICE - CLAWSON	203,270	172,000	190,000	172,000
4626.14 POLICE REPORTS	63,878	50,000	50,000	50,000
4626.14 POLICE PBT	535	350	400	350
4626.14 POLICE APCO TRAINING	0	0	0	0
4626.17 ROW	5,820	10,000	10,000	10,000
4626.21 SOIL EROSION	17,830	25,000	15,000	15,000
4626.22 SPECIAL ROW MAINTENANCE	473	4,000	10,000	4,000
4626.23 WEED CUTTING	34,403	22,000	25,000	22,000
TOTAL - CHARGES/SERVICES	\$2,059,437	\$2,138,200	\$2,057,191	\$2,181,585
CHARGES/SERVICE - SALES				
4642.01 ABANDONED VEHICLES	\$72,279	\$45,000	\$45,000	\$40,000
4642.02 AUCTION- PROPERTY	17,874	15,000	20,000	15,000
4642.05 LANDSCAPE/ GREENBELTS	0	0	12,000	0
4642.07 MISCELLANEOUS	25,969	16,000	20,000	16,000
4642.08 PRINTED MATERIALS	926	1,000	1,000	1,000
4642.10 OUTDOOR EDU. CENTER	16,622	0	0	0
4642.11 SENIOR STORE	14,959	16,000	0	16,000
4642.12 SIGN INSTALLATION	366	0	0	0
4642.13 SMART TICKETS	0	0	0	0
4642.14 STREET LIGHTING	0	0	0	0
4642.15 TREE PLANTING	6,070	6,000	2,800	6,000
TOTAL - CHARGES/SERVICE - SALES	\$155,064	\$99,000	\$100,800	\$94,000



2012/13 Budget

General Fund Revenues Summary By Account

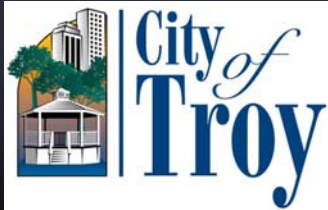
	2011 ACTUAL	2012 ESTIMATED	2012 BUDGET	2013 BUDGET
CHARGES/SERVICE - USE/ADMIN				
4651.04 MISCELLANEOUS	\$0	\$0	\$0	\$0
4651.05 NATURE CENTER	17,878	0	0	0
4651.07 SENIOR CITIZEN ACTIVITY	292,953	180,000	100,000	180,000
4651.07 COMMUNITY CENTER PASSES	1,295,598	1,300,000	1,400,000	1,300,000
4651.07 COMMUNITY CENTER SWIM	248,784	240,000	240,000	240,000
4651.07 COMMUNITY CENTER FITNESS	53,743	50,000	60,000	50,000
4651.07 COMM. PROG./EVENTS	18,742	16,000	30,000	16,000
4651.08 RECREATION	1,249,103	805,000	803,000	805,000
4651.09 WINTER PROGRAM	0	0	0	0
TOTAL - CHARGES/SERVICE	\$3,176,800	\$2,591,000	\$2,633,000	\$2,591,000
TOTAL - CHARGES FOR SERVICES	\$7,016,206	\$6,420,700	\$6,309,991	\$6,456,585
FINES AND FORFEITS				
4655.01 COUNTY -COURT	\$400,388	\$350,000	\$400,000	\$350,000
4655.01 DMIF	0	0	2,000	0
4655.02 DRUG FORFEITURE PROCEEDS	212,813	200,000	200,000	0
4655.02 POLICE INVEIGATIONS	48,015	63,000	62,000	63,000
4655.03 FALSE ALARMS - FIRE DEPT	30,225	25,000	30,000	25,000
4655.04 FALSE ALARMS - POLICE	227,187	230,000	240,000	225,000
4655.04 FEDERAL DRUG FORFEITURE	137,086	110,000	30,000	0
4655.04 FEDERAL FORFEITURE	1,378	0	0	0
4655.05 LIBRARY MATERIALS	147,498	0	0	0
4655.06 OUIL REIMBURSEMENT	70,157	60,000	70,000	60,000
4655.06 OWI FORFEITURE	1,305	1,800	2,000	0
4655.06 CIVIL INFRACTIONS	390	1,000	0	1,000
4655.06 STATE DRUG FORFEITURE	0	41,500	15,000	0
4655.07 BOND PROCESSING FEES	1,263	1,900	1,000	1,900
TOTAL - FINES AND FORFEITS	\$1,277,706	\$1,084,200	\$1,052,000	\$725,900
RENT INCOME				
4667.01 BUILDING RENT	\$245,217	\$250,000	\$250,000	\$250,000
4667.01 COMMUNICATION TOWER	57,600	57,600	57,600	57,600
4667.02 CONCESSION STAND	2,400	2,500	3,500	2,500
4667.02 COMMUNITY CENTER RENT	249,712	260,000	250,000	260,000
4667.02 FLYNN PARK - BEAUMONT	15,000	15,000	15,240	15,000
4667.03 MUSEUM FACILITY RENTAL	1,450	0	0	0
4667.04 LIBRARY CAFE	3,316	0	0	0
4667.05 LIBRARY AUDIO VISUAL	14,734	0	0	0
4667.06 LIBRARY BOOKS	1,171	0	0	0
4667.07 FIELD MAINTENANCE	52,512	50,000	30,000	50,000
4667.08 PARKING LOT (SMART)	190,750	190,000	190,000	190,000
4667.09 TENNIS BUBBLE	26,562	26,000	28,000	26,000
TOTAL - RENT INCOME	\$860,424	\$851,100	\$824,340	\$851,100



2012/13 Budget

General Fund Revenues Summary By Account

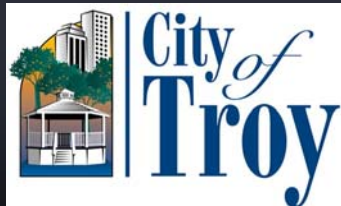
	2011 ACTUAL	2012 ESTIMATED	2012 BUDGET	2013 BUDGET
INVESTMENT INCOME				
4669.02 INVESTMENT INCOME	\$219,453	\$186,000	\$250,000	\$200,000
TOTAL - INVESTMENT INCOME	\$219,453	\$186,000	\$250,000	\$200,000
TOTAL - INTEREST AND RENTS	\$1,079,877	\$1,037,100	\$1,074,340	\$1,051,100
MISCELLANEOUS				
4671 MISCELLANEOUS	\$4,998	\$7,000	\$10,000	\$8,270
TOTAL - MISCELLANEOUS	\$4,998	\$7,000	\$10,000	\$8,270
PRIVATE CONTRIBUTIONS				
4675.04 LIBRARY	\$0	\$0	\$0	\$0
4675.05 FIRE DEPARTMENT	150	0	0	0
4675.06 MISCELLANEOUS	-223	1,000	2,000	1,000
4675.07 MUSEUM	24,686	0	0	0
4675.08 POLICE	51,475	45,000	5,000	45,000
4675.09 POLICE - RECOV	0	0	0	0
4675.11 PARKS AND RECREATION	16,941	5,000	1,000	5,000
TOTAL - PRIVATE CONTRIBUTIONS	\$93,029	\$51,000	\$8,000	\$51,000
REIMBURSEMENTS				
4676.01 REIMBURSEMENTS	\$5,776	\$0	\$0	\$0
TOTAL - REIMBURSEMENTS	\$5,776	\$0	\$0	\$0
ADMINISTRATIVE CHARGES				
4677.22 REFUSE	\$51,500	\$53,000	\$53,000	\$53,000
4677.30 DEBT SERVICE	51,500	53,000	53,000	53,000
4677.58 GOLF COURSE	51,500	30,000	30,000	30,000
4677.59 SEWER	195,000	201,000	201,000	201,000
4677.59 WATER	250,000	258,000	258,000	258,000
4677.66 MOTOR POOL	51,500	53,000	53,000	53,000
4677.73 RETIREMENT SYSTEM	25,000	25,000	25,000	25,000
TOTAL - ADMINISTRATIVE CHARGES	\$676,000	\$673,000	\$673,000	\$673,000
REFUNDS AND REBATES				
4687.01 LEGAL FEES	\$1,200	\$0	\$0	\$0
4687.04 REBATES	37,973	1,900	4,500	1,500
TOTAL - REFUNDS AND REBATES	\$39,173	\$1,900	\$4,500	\$1,500
TOTAL - OTHER REVENUE	\$818,976	\$732,900	\$695,500	\$733,770
TOTAL - REVENUE	\$50,434,750	\$47,155,402	\$46,144,331	\$45,649,905



2012/13 Budget

General Fund Revenues Summary By Account

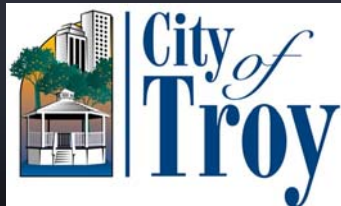
	2011 ACTUAL	2012 ESTIMATED	2012 BUDGET	2013 BUDGET
OTHER FINANCING SOURCES				
OPERATING TRANSFERS IN				
4699.10 GENERAL	\$0	\$0	\$2,492,890	\$517,000
4699.20 MAJOR STREET FUND	1,830,794	1,950,580	1,742,850	1,851,952
4699.20 LOCAL STREETS FUND	1,458,749	1,269,032	1,662,080	1,694,892
4699.24 LDFA	50,000	50,000	50,000	50,000
4699.24 DDA	335,462	131,000	258,000	135,000
4699.25 BROWNFIELD	3,654	25,000	25,000	25,000
4699.25 BUDGET STABILIZATION	305,000	0	305,000	0
4699.40 CAPITAL	0	0	1,500,000	0
4699.40 SPECIAL ASSESSMENT	1,000,000	356,000	356,000	67,500
4699.59 SEWER	492,020	644,130	652,820	542,310
TOTAL - OPERATING TRANSFERS IN	\$5,475.679	\$4,425.742	\$9,044.640	\$4,883.654
TOTAL - OTHER FINANCING SOURCES	\$5,475.679	\$4,425.742	\$9,044.640	\$4,883.654
1010 TOTAL - GEN.FUND REV.	\$55,910.428	\$51,581.144	\$55,188.971	\$50,533,559



2012/13 Budget

General Fund Expenditures Summary By Department

	2011 ACTUAL	2012 ESTIMATED	2012 BUDGET	2013 BUDGET	% CHANGE 2013
<u>BUILDING INSPECTION</u>					
371 BUILDING INSPECTION	\$1,141,422	\$1,199,272	\$1,198,914	\$1,194,244	-0.39
TOTAL - BUILDING INSPECTION	\$1,141,422	\$1,199,272	\$1,198,914	\$1,194,244	-0.39
<u>COUNCIL/EXEC ADMINISTRATION</u>					
102 COUNCIL	\$53,930	\$55,648	\$58,142	\$55,643	-4.30
172 MANAGER	1,160,964	1,205,109	1,194,990	1,187,331	-0.64
215 CLERK	468,260	323,480	362,369	333,432	-7.99
262 ELECTIONS	186,467	205,020	218,618	233,072	6.61
266 CITY ATTORNEY	867,157	993,894	1,009,386	964,986	-4.40
270 HUMAN RESOURCES	463,068	402,940	418,847	473,180	12.97
748 COMMUNITY AFFAIRS	-406	0	0	0	0.00
TOTAL - COUNCIL/EXEC ADMIN.	\$3,199,439	\$3,186,091	\$3,262,352	\$3,247,645	-0.45
<u>ENGINEERING</u>					
442 ENGINEERING	\$1,725,587	\$1,711,720	\$1,898,786	\$1,762,968	-7.15
443 TRAFFIC ENGINEERING	30,901	40,025	50,339	28,209	-43.96
TOTAL - ENGINEERING	\$1,756,489	\$1,751,745	\$1,949,125	\$1,791,177	-8.10
<u>FINANCE</u>					
191 ACCOUNTING	\$762,690	\$714,167	\$734,170	\$737,115	0.40
192 RISK MANAGEMENT	172,990	141,475	184,016	82,343	-55.25
223 INDEPENDENT AUDITOR	61,331	57,000	58,000	57,000	-1.72
233 PURCHASING	295,326	248,312	268,812	288,140	7.19
247 BOARD OF REVIEW	2,138	2,926	2,925	2,925	0.01
253 TREASURER	1,011,488	1,065,576	663,725	952,215	43.47
257 ASSESSING	758,567	822,770	821,227	792,234	-3.53
TOTAL - FINANCE	\$3,064,530	\$3,052,226	\$2,732,875	\$2,911,973	6.55
<u>FIRE</u>					
337 FIRE ADMINISTRATION	\$316,021	\$305,570	\$312,697	\$313,246	0.18
338 FIRE OPERATIONS	931,647	760,500	797,994	1,119,613	40.30
340 FIRE COMPANIES	1,291,087	1,308,354	1,584,840	1,426,940	-9.96
341 FIRE PREVENTION	856,865	906,950	861,577	1,002,232	16.33
343 FIRE COMMUNICATIONS	183,820	215,230	218,810	219,600	0.36
344 FIRE HALLS	459,059	472,070	458,280	459,920	0.36
TOTAL - FIRE	\$4,038,501	\$3,968,674	\$4,234,198	\$4,541,551	7.26
<u>HISTORIC VILLAGE</u>					
792 OPERATING	\$0	\$0	\$0	\$75,000	100.00
804 HISTORIC VILLAGE BUILDINGS	230,543	50,148	56,960	42,960	-24.58
807 HISTORIC VILLAGE GROUNDS	65,105	73,030	16,000	26,726	67.03
TOTAL - HISTORIC VILLAGE	\$295,647	\$123,178	\$72,960	\$144,686	98.31
<u>OTHER</u>					
966 TRANSFERS OUT	\$0	\$0	\$0	\$206,000	0.00
TOTAL - OTHER	\$0	\$0	\$0	\$206,000	0.00



2012/13 Budget

General Fund Expenditures Summary By Department

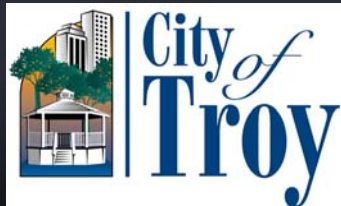
	2011 ACTUAL	2012 ESTIMATED	2012 BUDGET	2013 BUDGET	% CHANGE 2013
OTHER GENERAL GOVERNMENT					
261 FIRE-POLICE TRAINING CENTER	\$86,322	\$81,660	\$87,710	\$86,810	-1.03
265 CITY HALL	757,219	714,097	740,200	730,400	-1.32
277 DISTRICT COURT	194,814	203,750	223,210	223,300	0.04
410 BOARD OF ZONING APPEALS	6,433	5,678	9,194	5,194	-43.51
721 PLANNING	854,112	788,287	731,544	746,351	2.02
723 PLANNING COMMISSION	10,634	15,652	15,035	11,866	-21.08
740 REAL ESTATE AND DEVELOPMENT	0	0	0	0	0.00
TOTAL - OTHER GENERAL GOVERNMENT	\$1,909,534	\$1,809,124	\$1,806,893	\$1,803,921	-0.16
PARKS AND RECREATION					
751 PARKS ADMINISTRATION	\$0	\$0	\$0	\$54,543	0.00
752 PARKS & REC ADMINISTRATION	1,215,755	939,750	942,402	707,900	-24.88
753 RECREATION	1,184,567	974,780	879,807	1,002,401	13.93
754 SENIOR PROGRAMS	340,276	188,840	157,246	183,856	16.92
755 COMMUNITY CENTER	1,909,999	1,973,880	1,977,088	1,984,921	0.40
756 CIVIC CENTER MAINTENANCE	271,535	295,010	364,518	300,761	-17.49
757 CEMETERY MAINTENANCE	21,403	30,180	40,351	28,452	-29.49
758 PARKS GARAGE	89,027	103,785	67,860	85,180	25.52
759 ATHLETIC FIELD MAINTENANCE	182,249	209,010	187,102	263,036	40.58
770 PARKS MAINTENANCE	945,413	1,013,720	980,610	939,596	-4.18
771 NATURE CENTER	180,543	35,770	35,007	33,100	-5.45
772 PARK EQUIPMENT REPAIR	137,255	61,500	18,641	27,192	45.87
773 PARKS-SPECIAL EVENTS	10,454	10,770	500	500	0.00
774 MAJOR TREE MAINTENANCE	2,091	11,090	290	12,279	4134.14
775 MAJOR TREE PLANTING	440	0	2,000	2,000	0.00
776 MAJOR TREE STORM DAMAGE	341	300	200	200	0.00
777 LOCAL TREE MAINTENANCE	37,447	50,230	205,030	322,456	57.27
778 LOCAL TREE PLANTING	0	0	300	20,300	6666.67
779 LOCAL TREE STORM DAMAGE	2,649	2,400	250	250	0.00
780 STREET ISLAND MAINTENANCE-MAJOR	93,150	101,760	110,940	113,541	2.34
781 STREET ISLAND MAINTENANCE-LOCAL	275	700	270	270	0.00
782 STREET ISLAND MAINT-NORTHFIELD	14,721	15,150	11,000	16,000	45.45
783 STREET ISLAND MAINTENANCE-DDA	135,462	131,000	158,000	135,001	-14.56
TOTAL - PARKS AND RECREATION	\$6,775,051	\$6,149,625	\$6,139,412	\$6,233,735	1.54



2012/13 Budget

General Fund Expenditures Summary By Department

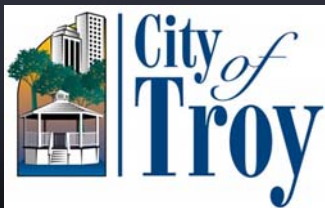
	2011 ACTUAL	2012 ESTIMATED	2012 BUDGET	2013 BUDGET	% CHANGE 2013
POLICE					
305 POLICE ADMINISTRATION	\$1,709,300	\$1,534,600	\$1,697,915	\$1,546,394	-8.92
306 COPS SCHOOL RESOURCE GRANT	0	0	0	0	0.00
307 INVESTIGATIONS SERVICES	1,517,012	1,801,060	1,871,479	1,730,274	-7.55
308 CRIME INFORMATION UNIT	660,444	661,390	720,560	538,949	-25.20
309 SPECIAL INVESTIGATIONS UNIT	471,265	454,860	505,018	469,321	-7.07
310 NARCOTICS ENFORCEMENT (NET)	140,572	32,610	146,718	0	-100.00
311 DRUG ENFORCEMENT (DEA)	352,913	249,610	228,149	218,813	-4.09
312 INTERNET CRIMES TASK FORCE	0	0	0	0	0.00
313 SOC COMM POLICING TASK FORCE	0	0	0	0	0.00
314 JUVENILE UNIT	583,605	169,350	610,187	0	-100.00
315 ROAD PATROL	9,852,458	9,821,700	11,647,950	10,093,408	-13.35
316 K NINE	592,815	596,360	671,067	529,889	-21.04
317 DIRECTED PATROL UNIT	677,360	585,750	722,456	684,446	-5.26
318 TRAFFIC UNIT	1,687,267	1,328,970	1,862,303	0	-100.00
319 CROSSING GUARDS	20,466	20,770	22,466	23,458	4.42
320 PROFESSIONAL STANDARDS	0	0	0	167,875	0.00
321 CRIMINAL JUSTICE TRAINING (302)	20,293	20,000	27,000	27,000	0.00
322 TRAINING SECTION	352,922	370,120	387,872	607,910	56.73
324 EMERGENCY	212,065	221,280	222,714	62,510	-71.93
325 COMMUNICATIONS SECTION	2,148,619	2,224,740	2,347,395	2,357,555	0.43
326 RECORDS SECTION	542,773	487,310	600,714	584,688	-2.67
327 COURT OFFICERS	0	0	0	0	0.00
328 ANIMAL CONTROL	126,607	16,800	157,772	0	-100.00
329 LOCKUP SECTION	1,403,237	1,368,640	1,561,756	1,506,191	-3.56
333 PROPERTY SECTION	99,357	105,980	107,636	116,824	8.54
334 RESEARCH & TECHNOLOGY	707,670	809,770	850,402	847,066	-0.39
335 COMMUNITY SERVICES SECTION	839,958	659,030	903,791	804,836	-10.95
TOTAL - POLICE	\$24,718,979	\$23,540,700	\$27,873,319	\$22,917,408	-17.78



2012/13 Budget

General Fund Expenditures Summary By Department

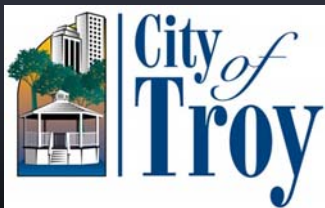
	2011 ACTUAL	2012 ESTIMATED	2012 BUDGET	2013 BUDGET	% CHANGE 2013
<u>STREETS AND DRAINS</u>					
444 SIDEWALK ADMINISTRATION	\$21,940	\$22,320	\$21,792	\$20,500	-5.93
448 STREET LIGHTING	424,676	480,190	510,186	527,733	3.44
464 MAJOR SURFACE MAINTENANCE	456,473	326,800	510,254	434,349	-14.88
465 MAJOR GUARD RAILS AND POSTS	1,673	5,390	2,504	19,112	663.27
466 MAJOR SWEEPING	42,860	66,140	69,083	69,704	0.90
469 MAJOR DRAIN STRUCTURES	92,976	164,500	92,971	114,514	23.17
470 MAJOR ROADSIDE CLEANUP	13,551	13,850	10,701	21,833	104.04
471 MAJOR GRASS & WEED CONTROL	11,236	10,490	40,002	5,000	-87.50
475 MAJOR SIGNS	67,020	99,800	67,716	77,355	14.23
477 MAJOR MARKINGS	82,755	93,200	93,196	109,952	17.98
478 MAJOR SNOW & ICE CONTROL	435,658	308,000	547,309	588,546	7.53
479 MAJOR ADMINISTRATION	626,591	862,410	875,196	411,587	-52.97
481 LOCAL SURFACE MAINT - GRAVEL	29,964	32,300	32,430	43,353	33.68
482 LOCAL SURFACE MAINT	421,981	320,975	374,332	338,600	-9.55
483 LOCAL SURF MAINT - CONCRETE	0	0	0	0	0.00
485 LOCAL GUARD RAILS & POSTS	1,195	13,152	4,590	8,780	91.28
486 LOCAL SWEEPING	62,895	135,300	138,986	143,146	2.99
489 LOCAL DRAIN STRUCTURES	175,284	193,700	210,149	187,560	-10.75
490 LOCAL ROADSIDE CLEANUP	2,557	6,380	7,078	7,214	1.93
491 LOCAL GRASS & WEED CONTROL	1,232	3,000	3,230	3,126	-3.22
492 LOCAL DUST CONTROL	0	0	0	0	0.00
495 LOCAL SIGNS	162,613	129,400	137,700	133,916	-2.75
497 LOCAL MARKINGS	21,319	17,930	17,944	19,324	7.69
498 LOCAL SNOW & ICE CONTROL	402,399	176,700	581,440	623,110	7.17
499 LOCAL ADMINISTRATION	177,310	240,195	258,200	186,763	-27.67
500 COUNTY SURFACE MAINTENANCE	2,283	10,000	10,000	10,000	0.00
501 COUNTY DRAIN STRUCTURES	51	0	0	0	0.00
502 COUNTY SNOW & ICE CONTROL	390,946	304,000	500,259	676,565	35.24
503 COUNTY ADMINISTRATION	15,032	6,320	0	3,709	0.00
504 COUNTY SIGNS	0	0	0	0	0.00
507 COUNTY SWEEPING	1,849	1,090	2,000	2,100	5.00
511 SIDEWALK MAINT - SNOW CONTROL	23,808	13,800	19,128	38,614	101.87
512 SIDEWALK MAINT - GENERAL	104,310	103,220	127,727	129,894	1.70
514 RETENTION PONDS	127,401	175,400	180,037	151,895	-15.63
515 OPEN DRAIN MAINTENANCE	85,041	107,960	75,559	111,403	47.44
516 DRAINS ADMINISTRATION	168,618	188,170	245,654	175,781	-28.44
517 STORM SEWER & RYD	110,959	172,600	108,442	103,231	-4.81
519 WEEDS/SNOW AND ICE	32,579	43,120	43,129	42,950	-0.42
TOTAL - STREETS AND DRAINS	\$4,799,035	\$4,847,802	\$5,918,924	\$5,541,219	-6.38
TOTAL - GENERAL FUND	\$51,698,626	\$49,628,437	\$55,188,971	\$50,533,559	-6.38



2012/13 Budget

General Fund Budget Centers by Department

	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 PROJECTE	2012 BUDGET	2013 BUDGET
BUILDING INSPECTION						
PERSONAL SERVICES	\$1,952,714	\$1,691,204	\$19,557	\$47,072	\$46,914	\$44,244
SUPPLIES	6,973	7,646	2,280	3,500	3,500	3,500
OTHER SERVICE CHARGES	178,257	183,419	1,119,584	1,148,700	1,148,500	1,146,500
CAPITAL OUTLAY	0	0	0	0	0	0
TOTAL - BUILDING INSPECTION	\$2,137,944	\$1,882,269	\$1,141,422	\$1,199,272	\$1,198,914	\$1,194,244
COUNCIL/EXEC ADMINISTRATION						
PERSONAL SERVICES	\$3,167,382	\$2,800,286	\$2,745,872	\$2,614,716	\$2,603,932	\$2,593,130
SUPPLIES	106,087	115,047	66,763	74,530	82,970	85,070
OTHER SERVICE CHARGES	475,521	454,283	386,804	496,845	575,450	569,445
CAPITAL OUTLAY	0	0	0	0	0	0
TOTAL - COUNCIL/EXEC	\$3,748,989	\$3,369,616	\$3,199,439	\$3,186,091	\$3,262,352	\$3,247,645
ENGINEERING						
PERSONAL SERVICES	\$2,091,914	\$1,708,665	\$1,517,910	\$1,365,825	\$1,595,945	\$1,404,187
SUPPLIES	19,967	13,681	12,452	22,080	19,500	19,500
OTHER SERVICE CHARGES	413,234	320,554	226,126	363,840	333,680	367,490
CAPITAL OUTLAY	0	565	0	0	0	0
TOTAL - ENGINEERING	\$2,525,115	\$2,043,465	\$1,756,489	\$1,751,745	\$1,949,125	\$1,791,177
FINANCE						
PERSONAL SERVICES	\$2,572,275	\$2,571,353	\$2,218,885	\$2,160,522	\$2,209,605	\$2,058,668
SUPPLIES	66,933	65,838	63,138	69,500	68,800	73,500
OTHER SERVICE CHARGES	543,755	487,308	782,507	822,204	454,470	779,805
CAPITAL OUTLAY	0	0	0	0	0	0
TOTAL - FINANCE	\$3,182,963	\$3,124,498	\$3,064,530	\$3,052,226	\$2,732,875	\$2,911,973
FIRE						
PERSONAL SERVICES	\$1,786,845	\$1,763,966	\$1,641,319	\$1,517,250	\$1,501,378	\$1,470,181
SUPPLIES	363,010	349,806	359,810	380,250	377,550	363,390
OTHER SERVICE CHARGES	2,272,259	2,149,834	2,036,466	2,071,174	2,355,270	2,707,980
CAPITAL OUTLAY	0	0	905	0	0	0
TOTAL - FIRE	\$4,422,114	\$4,263,606	\$4,038,501	\$3,968,674	\$4,234,198	\$4,541,551
HISTORIC VILLAGE						
PERSONAL SERVICES	\$331,913	\$338,805	\$154,772	\$15,578	\$0	\$9,151
SUPPLIES	31,593	41,768	8,815	2,000	2,000	2,000
OTHER SERVICE CHARGES	114,520	133,617	132,061	105,600	70,960	133,535
CAPITAL OUTLAY	0	0	0	0	0	0
TOTAL - HISTORIC VILLAGE	\$478,027	\$514,190	\$295,647	\$123,178	\$72,960	\$144,686
OTHER						
OPERATING TRANSFER OUT	\$0	\$0	\$0	\$0	\$0	\$206,000
TOTAL - OTHER	\$0	\$0	\$0	\$0	\$0	\$206,000



2012/13 Budget

General Fund Budget Centers by Department

	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 PROJECTE	2012 BUDGET	2013 BUDGET
OTHER GENERAL GOVERNMENT						
PERSONAL SERVICES	\$941,759	\$774,684	\$619,756	\$610,612	\$604,883	\$555,741
SUPPLIES	30,485	20,987	22,139	27,950	36,750	33,250
OTHER SERVICE CHARGES	1,263,128	1,273,152	1,267,639	1,170,562	1,165,260	1,214,930
CAPITAL OUTLAY	0	0	0	0	0	0
TOTAL - OTHER GENERAL	\$2,235.372	\$2,068.823	\$1,909.534	\$1,809.124	\$1,806.893	\$1,803.921
PARKS AND RECREATION						
PERSONAL SERVICES	\$4,624,042	\$4,330,934	\$3,074,167	\$2,414,385	\$2,127,652	\$2,485,595
SUPPLIES	1,031,154	535,092	380,535	397,700	399,700	420,800
OTHER SERVICE CHARGES	3,872,502	3,331,612	3,320,349	3,337,540	3,612,060	3,327,340
CAPITAL OUTLAY	0	0	0	0	0	0
TOTAL - PARKS AND RECREATION	\$9,527.698	\$8,197.638	\$6,775.051	\$6,149.625	\$6,139.412	\$6,233.735
POLICE						
OTHER SERVICE CHARGES	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL - POLICE	\$0	\$0	\$0	\$0	\$0	\$0
POLICE						
PERSONAL SERVICES	\$20,986,711	\$21,115,250	\$21,295,115	\$20,347,030	\$24,150,914	\$19,536,473
SUPPLIES	508,023	483,534	560,937	477,000	556,375	477,145
OTHER SERVICE CHARGES	2,987,492	3,157,982	2,862,926	2,716,670	3,166,030	2,903,790
CAPITAL OUTLAY	0	0	0	0	0	0
TOTAL - POLICE	\$24,482.226	\$24,756.766	\$24,718.979	\$23,540.700	\$27,873.319	\$22,917.408
STREETS AND DRAINS						
PERSONAL SERVICES	\$2,912,518	\$2,573,002	\$2,458,684	\$2,467,365	\$2,693,134	\$2,381,059
SUPPLIES	870,254	494,170	749,108	416,292	796,910	841,210
OTHER SERVICE CHARGES	1,904,611	1,777,533	1,591,244	1,964,145	2,428,880	2,318,950
CAPITAL OUTLAY	0	0	0	0	0	0
TOTAL - STREETS AND DRAINS	\$5,687.383	\$4,844.705	\$4,799.035	\$4,847.802	\$5,918.924	\$5,541.219
TOTAL - GENERAL FUND	\$58,427.833	\$55,065.575	\$51,698.626	\$49,628.437	\$55,188.971	\$50,533.559

- Personal Services
- Supplies
- Other Services/Charges



The total General Fund budget is \$50,533,559

This graph shows expenditures by object as a percent of the General Fund.



2012/13 Budget

General Fund Expenditure History By Department

	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 BUDGET	2013 BUDGET
<u>BUILDING INSPECTION</u>					
BUILDING INSPECTION	\$2,137,944	\$1,882,269	\$1,141,422	\$1,198,914	\$1,194,244
TOTAL - BUILDING INSPECTION	\$2,137,944	\$1,882,269	\$1,141,422	\$1,198,914	\$1,194,244
<u>COUNCIL/EXEC ADMIN.</u>					
COUNCIL	\$63,131	\$55,895	\$53,930	\$58,142	\$55,643
MANAGER	755,340	673,130	1,160,964	1,194,990	1,187,331
CLERK	475,399	495,823	468,260	362,369	333,432
ELECTIONS	267,624	200,255	186,467	218,618	233,072
CITY ATTORNEY	1,073,949	1,084,123	867,157	1,009,386	964,986
HUMAN RESOURCES	595,335	519,676	463,068	418,847	473,180
COMMUNITY AFFAIRS	518,212	340,715	-406	0	0
TOTAL - COUNCIL/EXEC ADMIN.	\$3,748,989	\$3,369,616	\$3,199,439	\$3,262,352	\$3,247,645
<u>ENGINEERING</u>					
ENGINEERING	\$2,432,591	\$1,995,256	\$1,725,587	\$1,898,786	\$1,762,968
TRAFFIC ENGINEERING	92,524	48,209	30,901	50,339	28,209
TOTAL - ENGINEERING	\$2,525,115	\$2,043,465	\$1,756,489	\$1,949,125	\$1,791,177
<u>FINANCE</u>					
ACCOUNTING	\$1,146,827	\$836,004	\$762,690	\$734,170	\$737,115
RISK MANAGEMENT	3,253	252,133	172,990	184,016	82,343
INDEPENDENT AUDITOR	62,157	61,225	61,331	58,000	57,000
PURCHASING	376,904	377,310	295,326	268,812	288,140
BOARD OF REVIEW	4,661	3,035	2,138	2,925	2,925
TREASURER	628,293	629,768	1,011,488	663,725	952,215
ASSESSING	960,869	965,023	758,567	821,227	792,234
TOTAL - FINANCE	\$3,182,963	\$3,124,498	\$3,064,530	\$2,732,875	\$2,911,973
<u>FIRE</u>					
FIRE ADMINISTRATION	\$320,779	\$305,748	\$316,021	\$312,697	\$313,246
FIRE OPERATIONS	913,626	895,413	931,647	797,994	1,119,613
FIRE COMPANIES	1,308,317	1,280,941	1,291,087	1,584,840	1,426,940
FIRE PREVENTION	1,025,427	1,000,850	856,865	861,577	1,002,232
FIRE COMMUNICATIONS	196,687	199,104	183,820	218,810	219,600
FIRE HALLS	657,277	581,551	459,059	458,280	459,920
TOTAL - FIRE	\$4,422,114	\$4,263,606	\$4,038,501	\$4,234,198	\$4,541,551
<u>HISTORIC VILLAGE</u>					
OPERATING	\$0	\$0	\$0	\$0	\$75,000
HISTORIC VILLAGE BUILDINGS	459,021	494,418	230,543	56,960	42,960
HISTORIC VILLAGE GROUNDS	19,006	19,772	65,105	16,000	26,726
TOTAL - HISTORIC VILLAGE	\$478,027	\$514,190	\$295,647	\$72,960	\$144,686



2012/13 Budget

General Fund Expenditure History By Department

	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 BUDGET	2013 BUDGET
<u>OTHER</u>					
TRANSFERS OUT	\$0	\$0	\$0	\$0	\$206,000
TOTAL - OTHER	\$0	\$0	\$0	\$0	\$206,000
<u>OTHER GENERAL GOVERNMENT</u>					
FIRE-POLICE TRAINING CENTER	\$100,360	\$87,515	\$86,322	\$87,710	\$86,810
CITY HALL	810,607	785,460	757,219	740,200	730,400
DISTRICT COURT	216,500	204,020	194,814	223,210	223,300
BOARD OF ZONING APPEALS	6,006	6,841	6,433	9,194	5,194
PLANNING	642,046	606,635	854,112	731,544	746,351
PLANNING COMMISSION	24,722	18,590	10,634	15,035	11,866
REAL ESTATE AND DEVELOPMENT	435,133	359,762	0	0	0
TOTAL - OTHER GENERAL GOVT	\$2,235,372	\$2,068,823	\$1,909,534	\$1,806,893	\$1,803,921
<u>PARKS AND RECREATION</u>					
PARKS ADMINISTRATION	\$0	\$0	\$0	\$0	\$54,543
PARKS & REC ADMINISTRATION	1,647,045	1,428,515	1,215,755	942,402	707,900
RECREATION	1,375,708	1,347,077	1,184,567	879,807	1,002,401
SENIOR PROGRAMS	407,175	356,775	340,276	157,246	183,856
COMMUNITY CENTER	2,539,263	2,318,859	1,909,999	1,977,088	1,984,921
CIVIC CENTER MAINTENANCE	404,890	273,926	271,535	364,518	300,761
CEMETERY MAINTENANCE	29,022	84,320	21,403	40,351	28,452
PARKS GARAGE	78,513	63,189	89,027	67,860	85,180
ATHLETIC FIELD MAINTENANCE	206,493	172,830	182,249	187,102	263,036
PARKS MAINTENANCE	1,031,656	1,034,370	945,413	980,610	939,596
NATURE CENTER	541,084	394,594	180,543	35,007	33,100
PARK EQUIPMENT REPAIR	84,780	81,282	137,255	18,641	27,192
PARKS-SPECIAL EVENTS	31,921	19,728	10,454	500	500
MAJOR TREE MAINTENANCE	10,745	6,516	2,091	290	12,279
MAJOR TREE PLANTING	7,214	1,640	440	2,000	2,000
MAJOR TREE STORM DAMAGE	1,892	1,299	341	200	200
LOCAL TREE MAINTENANCE	326,165	323,959	37,447	205,030	322,456
LOCAL TREE PLANTING	388,295	60	0	300	20,300
LOCAL TREE STORM DAMAGE	9,802	13,040	2,649	250	250
STREET ISLAND MAINTENANCE-MAJOR	214,842	115,713	93,150	110,940	113,541
STREET ISLAND MAINTENANCE-LOCAL	3,854	1,504	275	270	270
STREET ISLAND MAINT-NORTHFIELD	55,780	17,521	14,721	11,000	16,000
STREET ISLAND MAINTENANCE-DDA	131,560	140,923	135,462	158,000	135,001
TOTAL - PARKS AND REC.	\$9,527,698	\$8,197,638	\$6,775,051	\$6,139,412	\$6,233,735



2012/13 Budget

General Fund Expenditure History By Department

	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 BUDGET	2013 BUDGET
POLICE					
POLICE ADMINISTRATION	\$1,718,730	\$1,575,129	\$1,709,300	\$1,697,915	\$1,546,394
COPS SCHOOL RESOURCE GRANT	0	0	0	0	0
INVESTIGATIONS SERVICES	2,166,202	1,582,205	1,517,012	1,871,479	1,730,274
CRIME INFORMATION UNIT	325,279	573,949	660,444	720,560	538,949
SPECIAL INVESTIGATIONS UNIT	729,999	692,491	471,265	505,018	469,321
NARCOTICS ENFORCEMENT (NET)	123,756	135,620	140,572	146,718	0
DRUG ENFORCEMENT (DEA)	152,164	254,867	352,913	228,149	218,813
INTERNET CRIMES TASK FORCE	0	0	0	0	0
SOC COMM POLICING TASK FORCE	0	0	0	0	0
JUVENILE UNIT	693,263	685,007	583,605	610,187	0
ROAD PATROL	9,526,364	10,031,057	9,852,458	11,647,950	10,093,408
K NINE	547,168	572,885	592,815	671,067	529,889
DIRECTED PATROL UNIT	642,192	691,120	677,360	722,456	684,446
TRAFFIC UNIT	1,649,733	1,577,635	1,687,267	1,862,303	0
CROSSING GUARDS	20,131	20,491	20,466	22,466	23,458
PROFESSIONAL STANDARDS	0	0	0	0	167,875
CRIMINAL JUSTICE TRAINING (302)	26,160	30,595	20,293	27,000	27,000
TRAINING SECTION	432,037	371,865	352,922	387,872	607,910
EMERGENCY	119,091	179,306	212,065	222,714	62,510
COMMUNICATIONS SECTION	2,305,310	2,250,173	2,148,619	2,347,395	2,357,555
RECORDS SECTION	592,570	623,427	542,773	600,714	584,688
COURT OFFICERS	0	0	0	0	0
ANIMAL CONTROL	134,151	123,662	126,607	157,772	0
LOCKUP SECTION	1,113,563	1,344,313	1,403,237	1,561,756	1,506,191
PROPERTY SECTION	205,742	99,952	99,357	107,636	116,824
RESEARCH & TECHNOLOGY	719,083	698,258	707,670	850,402	847,066
COMMUNITY SERVICES SECTION	539,539	642,758	839,958	903,791	804,836
TOTAL - POLICE	\$24,482,226	\$24,756,766	\$24,718,979	\$27,873,319	\$22,917,408



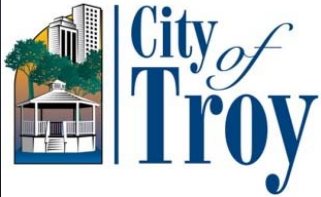
2012/13 Budget

**General Fund
Expenditure History By Department**

	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 BUDGET	2013 BUDGET
STREETS AND DRAINS					
SIDEWALK ADMINISTRATION	\$25,525	\$23,480	\$21,940	\$21,792	\$20,500
STREET LIGHTING	414,648	464,732	424,676	510,186	527,733
MAJOR SURFACE MAINTENANCE	476,315	441,723	456,473	510,254	434,349
MAJOR GUARD RAILS AND POSTS	807	6,370	1,673	2,504	19,112
MAJOR SWEEPING	54,471	40,826	42,860	69,083	69,704
MAJOR DRAIN STRUCTURES	67,021	88,839	92,976	92,971	114,514
MAJOR ROADSIDE CLEANUP	6,783	12,623	13,551	10,701	21,833
MAJOR GRASS & WEED CONTROL	62,324	37,548	11,236	40,002	5,000
MAJOR SIGNS	68,555	76,020	67,020	67,716	77,355
MAJOR MARKINGS	108,733	67,095	82,755	93,196	109,952
MAJOR SNOW & ICE CONTROL	520,596	291,761	435,658	547,309	588,546
MAJOR ADMINISTRATION	1,068,939	615,202	626,591	875,196	411,587
LOCAL SURFACE MAINT - GRAVEL	24,290	42,776	29,964	32,430	43,353
LOCAL SURFACE MAINT	343,388	509,762	421,981	374,332	338,600
LOCAL SURF MAINT - CONCRETE	58	0	0	0	0
LOCAL GUARD RAILS & POSTS	2,372	3,683	1,195	4,590	8,780
LOCAL SWEEPING	213,620	166,895	62,895	138,986	143,146
LOCAL DRAIN STRUCTURES	197,593	295,122	175,284	210,149	187,560
LOCAL ROADSIDE CLEANUP	5,048	2,730	2,557	7,078	7,214
LOCAL GRASS & WEED CONTROL	2,278	616	1,232	3,230	3,126
LOCAL DUST CONTROL	0	0	0	0	0
LOCAL SIGNS	87,296	149,490	162,613	137,700	133,916
LOCAL MARKINGS	9,914	11,347	21,319	17,944	19,324
LOCAL SNOW & ICE CONTROL	431,206	257,401	402,399	581,440	623,110
LOCAL ADMINISTRATION	240,709	188,746	177,310	258,200	186,763
COUNTY SURFACE MAINTENANCE	2,508	9,242	2,283	10,000	10,000
COUNTY DRAIN STRUCTURES	0	176	51	0	0
COUNTY SNOW & ICE CONTROL	481,233	255,548	390,946	500,259	676,565
COUNTY ADMINISTRATION	26,774	19,717	15,032	0	3,709
COUNTY SIGNS	0	0	0	0	0
COUNTY SWEEPING	1,888	3,173	1,849	2,000	2,100
SIDEWALK MAINT - SNOW CONTROL	12,547	13,791	23,808	19,128	38,614
SIDEWALK MAINT - GENERAL	90,665	89,465	104,310	127,727	129,894
RETENTION PONDS	166,296	208,197	127,401	180,037	151,895
OPEN DRAIN MAINTENANCE	62,782	133,476	85,041	75,559	111,403
DRAINS ADMINISTRATION	176,785	169,094	168,618	245,654	175,781
STORM SEWER & RYD	204,274	120,857	110,959	108,442	103,231
WEEDS/SNOW AND ICE	29,142	27,181	32,579	43,129	42,950
TOTAL - STREETS AND DRAINS	\$5,687,383	\$4,844,705	\$4,799,035	\$5,918,924	\$5,541,219
TOTAL - GENERAL FUND	\$58,427,833	\$55,065,575	\$51,698,626	\$55,188,971	\$50,533,559



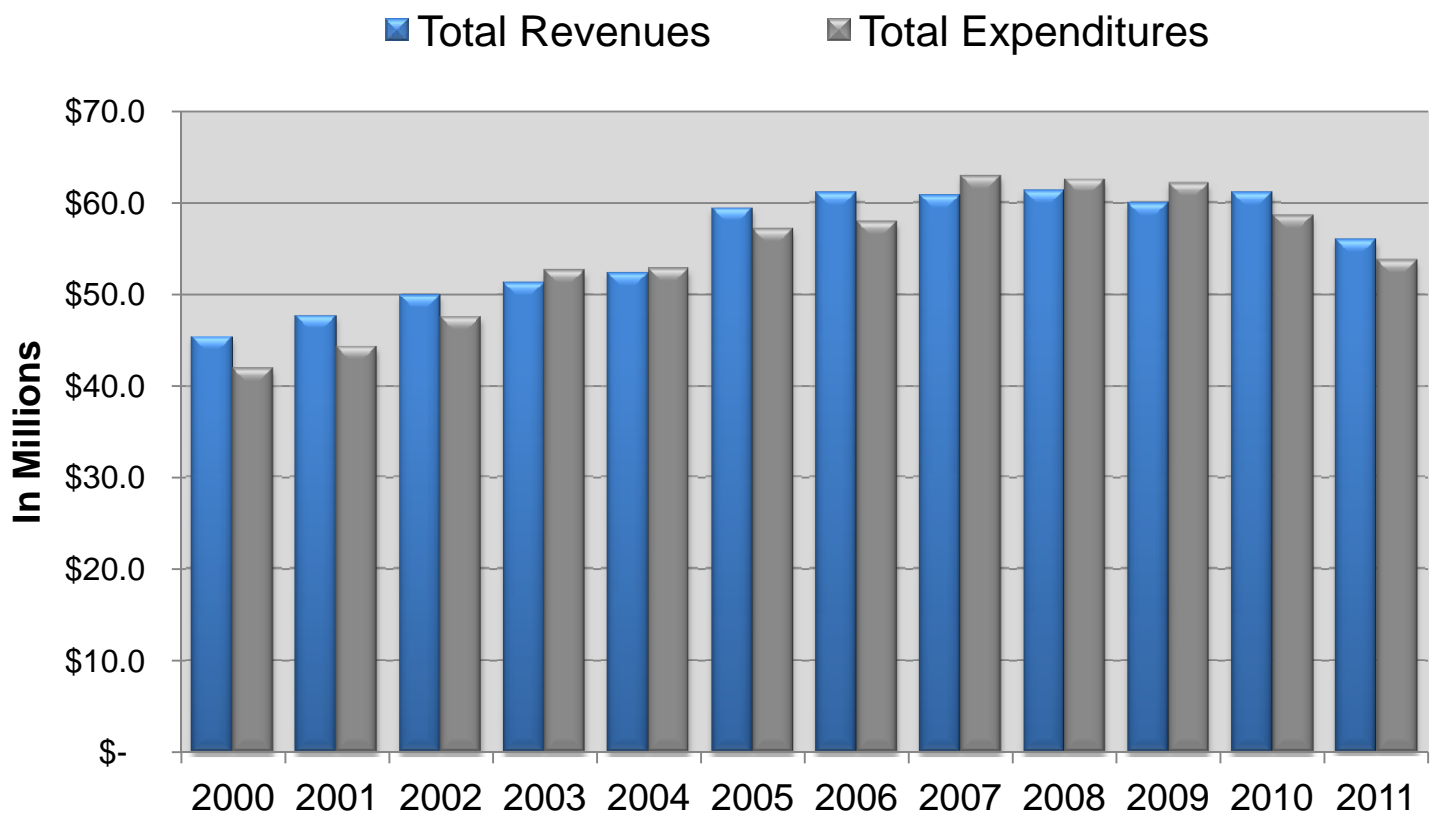
	2011 ACTUAL	2012 PROJECTED	2012 BUDGET	%	2013 BUDGET	%
EXPENSE						
PERSONAL SERVICES						
PERSONAL SERVICE	\$21,246,729	\$18,909,464	\$21,384,968	38.75	\$18,623,294	36.85
ELECTED AND APPOINTED	22,550	25,800	25,800	0.05	25,800	0.05
ELECTION INSPECTORS	62,395	53,000	34,475	0.06	66,725	0.13
FICA	1,682,218	1,518,524	1,624,773	2.94	1,430,233	2.83
WORKERS COMP AND UNEMPLOYMENT	325,477	479,018	397,165	0.72	559,475	1.11
SICK PAY ALLOWANCE	1,255,472	981,536	1,052,276	1.91	903,081	1.79
HOSPITAL AND LIFE INSURANCE	2,926,937	3,408,003	4,075,441	7.38	3,741,872	7.40
VACATION	2,165,804	1,696,950	1,793,816	3.25	1,445,757	2.86
RETIREMENT	6,058,454	6,488,060	7,145,642	12.95	5,742,192	11.36
TOTAL - PERSONAL SERVICES	\$35,746,036	\$33,560,355	\$37,534,356	68.01	\$32,538,429	64.39
SUPPLIES						
OFFICE SUPPLIES	\$126,795	\$133,000	\$142,100	0.26	\$143,800	0.28
POSTAGE	108,962	125,990	137,650	0.25	138,950	0.27
SUPPLIES FOR RESALE	4,444	0	0	0.00	0	0.00
OPERATING SUPPLIES	945,239	849,190	903,620	1.64	834,030	1.65
FUEL	31,991	24,600	28,800	0.05	28,800	0.06
TOOLS	7,467	21,500	17,000	0.03	20,000	0.04
UNIFORMS	171,981	185,540	200,585	0.36	177,685	0.35
REPAIR/MTNCE SUPPLIES	829,100	530,982	914,300	1.66	976,100	1.93
TOTAL - SUPPLIES	\$2,225,978	\$1,870,802	\$2,344,055	4.25	\$2,319,365	4.59
OTHER SERVICE CHARGES						
PROFESSIONAL SERVICES	\$986,924	\$773,708	\$814,610	1.48	\$785,660	1.55
CONTRACTUAL SERVICES	4,470,407	4,861,700	5,328,030	9.65	5,219,940	10.33
COMPUTER SERVICES	826,872	919,300	905,700	1.64	965,500	1.91
CONSULTANT SERVICES	78,861	235,000	200,000	0.36	240,000	0.47
HEALTH SERVICES	13,017	30,900	46,300	0.08	39,510	0.08
COMMUNICATIONS	65,211	65,640	66,500	0.12	74,770	0.15
TRANSPORTATION	65,810	60,620	59,980	0.11	60,080	0.12
COMMUNITY PROMOTION	18,397	3,200	15,670	0.03	10,090	0.02
PRINTING & PUBLISHING	102,981	183,335	185,360	0.34	201,755	0.40
OTHER FEES	164,452	110,000	110,000	0.20	110,000	0.22
PUBLIC UTILITIES	1,944,213	1,984,830	2,128,560	3.86	2,049,330	4.06
RENTALS	2,373,802	2,327,240	2,618,110	4.74	2,489,045	4.93
MISCELLANEOUS	1,503,897	1,554,582	1,843,080	3.34	2,170,055	4.29
MEMBERSHIP & DUES	94,537	101,290	105,540	0.19	117,010	0.23
EDUCATION & TRAINING	182,368	214,335	216,650	0.39	205,750	0.41
OTHER	279,139	171,600	466,470	0.85	184,270	0.36
TAX REFUNDS	554,819	600,000	200,000	0.36	547,000	1.08
TOTAL - OTHER SERVICE CHARGES	\$13,725,706	\$14,197,280	\$15,310,560	27.74	\$15,469,765	30.61
CAPITAL OUTLAY						
BUILDINGS AND IMPROVEMENTS	\$0	\$0	\$0	0.00	\$0	0.00
VEHICLE EQUIPMENT	905	0	0	0.00	0	0.00
TOTAL - CAPITAL OUTLAY	\$905	\$0	\$0	0.00	\$0	0.00
TOTAL - EXPENSE	\$51,698,626	\$49,628,437	\$55,188,971	100	\$50,327,559	99.59
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	\$0	\$0	\$0	0.00	\$206,000	0.41
TOTAL - OTHER FINANCING USES	\$0	\$0	\$0	0.00	\$206,000	0.41
TOTAL - GENERAL FUND	\$51,698,626	\$49,628,437	\$55,188,971		\$50,533,559	100.00

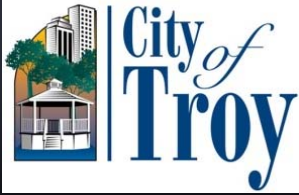


2012/13 Budget

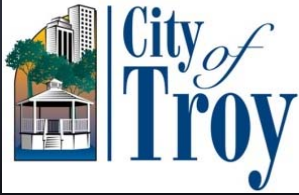
General Fund Expenditures

General Fund Revenues and Expenditures

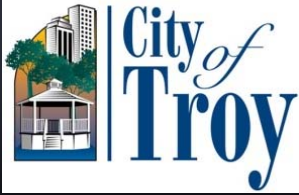




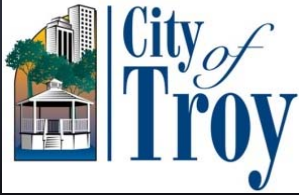
	Approved 2010/11		Approved 2011/12		Requested 2012/13	
	FT	PT	FT	PT	FT	PT
Accounting						
Account Clerk I	1.00		1.00		1.00	
Account Clerk II	1.00					
Accountant	3.00		2.00		3.00	
Acting Accountant			1.00			
Administrative Aide			1.00			
Financial Services Director	1.00		1.00		1.00	
Interim Controller PT						0.50
Risk Manager	1.00		1.00		1.00	
Senior Accountant					1.00	
Total for Accounting	7.00	0.00	7.00	0.00	7.00	0.50
Aquatic Center						
Aquatics Coordinator					0.40	
Assistant Pool Manager-TFAC						1.00
Cashier-Aquatic Center		1.20		1.30		1.20
Instructor-Water Safety TFAC		1.30		1.10		1.10
Instructor-Water Safety-PrivTFAC		0.10		0.10		0.10
Lifeguard TFAC		7.60		7.20		6.70
Pool Manager		1.30				
Pool Manager-TFAC				1.20		0.30
Seasonal Supervisor		0.10				
Total for Aquatic Center	0.00	11.60	0.00	10.90	0.40	10.40



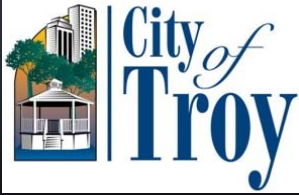
	Approved 2010/11		Approved 2011/12		Requested 2012/13	
	FT	PT	FT	PT	FT	PT
Assessing						
Account Clerk II	2.00		2.00		2.00	
Appraiser	2.00		2.00		2.00	
Appraiser PT		0.50		0.50		0.50
City Assessor	1.00		1.00		1.00	
Deputy City Assessor	1.00		1.00		1.00	
Total for Assessing	6.00	0.50	6.00	0.50	6.00	0.50
Building Inspection						
Building & Zoning Director	1.00					
Building Inspector	4.00					
Building Official/Code Inspector					0.35	
Housing & Zoning Inspector			0.35			
Secretary II	1.00					
Total for Building Inspection	6.00	0.00	0.35	0.00	0.35	0.00
Building Operations						
Building Maint Specialist	8.00		5.00		5.00	
Building Maint Specialist PT		1.00		1.00		1.00
Building Operations Director	1.00		1.00		1.00	
Secretary	1.00		1.00		1.00	
Total for Building Operations	10.00	1.00	7.00	1.00	7.00	1.00
City Attorney						
Attorney I	1.00		1.00		1.00	
Attorney II	2.00		2.00		2.00	
Attorney PT		0.10				
City Attorney	1.00		1.00		1.00	
Legal Assistant I	1.00		1.00		1.00	
Legal Assistant II	1.00		1.00		1.00	
Legal Secretary	1.00		1.00		1.00	
Total for City Attorney	7.00	0.10	7.00	0.00	7.00	0.00



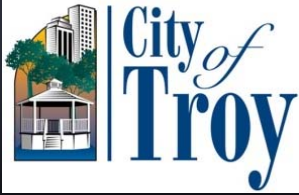
	Approved 2010/11		Approved 2011/12		Requested 2012/13	
	FT	PT	FT	PT	FT	PT
City Clerk						
Administrative Aide	1.00		1.00		1.00	
City Clerk	1.00		1.00		1.00	
Deputy City Clerk	1.00					
Election Aide		0.10				
Election Inspector	1.00					
Office Assistant I	1.00		1.00		2.00	
Office Assistant II	1.00		1.00			
Office Assistant PT		1.00				1.00
Total for City Clerk	6.00	1.10	4.00	0.00	4.00	1.00
Engineering						
City Engineer	1.00		1.00		1.00	
Civil Engineer	2.00		2.00		2.00	
Deputy City Engineer	1.00		1.00		1.00	
GIS Analyst	0.25		0.25		0.25	
Inspector Supervisor	1.00		1.00		1.00	
Land Surveyor	1.00		1.00		1.00	
MSE-E Engineering Specialist II	3.00		3.00		2.00	
MSE-H Engineering Specialist III	1.00		1.00		1.00	
Office Assistant PT		0.80		0.90		
Secretary II	1.00		1.00		1.00	
Sr Right of Way Representative	1.00		1.00		1.00	
Sr Traffic Engineering Tech		0.30		0.40		0.30
Traffic Engineering Tech		0.30		0.30		
Total for Engineering	12.25	1.40	12.25	1.60	11.25	0.30



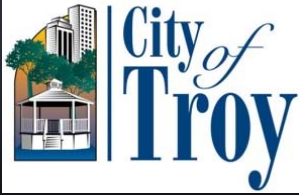
	Approved 2010/11		Approved 2011/12		Requested 2012/13	
	FT	PT	FT	PT	FT	PT
Fire						
Division Assistant Chief	2.00		1.00		1.00	
Fire Chief	1.00		1.00		1.00	
Fire Staff Assistant		1.70		1.70		1.80
Fire Staff Lieutenant	6.00		5.00		5.00	
Fire Staff Technician	2.00		3.00		3.00	
MSE-C Equipment Operator I	0.36					
Office Assistant PT		0.50		0.50		0.50
Secretary	1.00		1.00		1.00	
Total for Fire	12.36	2.20	11.00	2.20	11.00	2.30
Golf Course						
Assistant Pro Shop Manager		3.10				
Cashier-Starter-Ranger SG		3.00				
Cashier-Starter-Ranger SL		3.20				
Golf Operations Director	1.00					
MSE-D Golf Course Tech	1.00					
MSE-G Leader	2.00					
Summer Laborer-SG exempt		3.80				
Summer Laborer-SL exempt		3.50				
Supt of Greens	1.00					
Total for Golf Course	5.00	16.60	0.00	0.00	0.00	0.00
Human Resources						
Administrative Aide PT - Shared						0.40
Human Resources Director	1.00		1.00		1.00	
Human Resources Specialist	1.00		1.00		1.00	
Office Assistant PT		0.50		0.50		
Secretary II	1.00				1.00	
Total for Human Resources	3.00	0.50	2.00	0.50	3.00	0.40



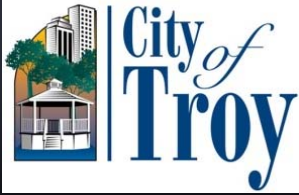
	Approved 2010/11		Approved 2011/12		Requested 2012/13	
	FT	PT	FT	PT	FT	PT
Information Technology						
Application Specialist	1.00		1.00		1.00	
Application Specialist PT		0.60		0.60		0.60
Data Proc Analyst/Programmer	1.00		1.00		1.00	
GIS Administrator	1.00		1.00		1.00	
GIS Analyst	0.25		0.25		0.25	
Information Technology Director	1.00		1.00		1.00	
Lead PC Specialist	1.00		1.00		1.00	
Network Administrator	1.00		1.00		1.00	
PC Specialist/Help Desk Tech	2.00		2.00		2.00	
Total for Information Technology	8.25	0.60	8.25	0.60	8.25	0.60
Library						
Administrative Aide	2.00		2.00		1.00	
Administrative Aide PT						0.80
Assistant Library Director					1.00	
Circulation Supervisor	1.00		1.00		1.00	
Librarian I	1.00		1.00			
Librarian II	1.00		1.00		2.00	
Librarian PT		5.50		8.00		9.00
Librarian-Substitute		0.60		0.80		
Library Aide PT		10.00		4.50		5.00
Library Aide-Substitute		0.40		1.50		0.10
Library Assistant		9.00		7.80		7.00
Library Assistant-Substitute		0.10		1.00		0.40
Library Director	1.00		1.00		1.00	
Library Page		5.60		6.50		6.90
Library System Specialist		0.50		0.50		0.50
Office Assistant PT		0.50		1.00		0.50
Technical Services Supervisor						1.50
Total for Library	6.00	32.20	6.00	31.60	6.00	31.70



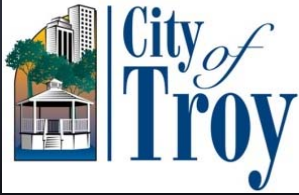
	Approved 2010/11		Approved 2011/12		Requested 2012/13	
	FT	PT	FT	PT	FT	PT
Manager						
Acting Asst City Mgr-EconDevSrvs			1.00			
Administrative Aide	1.00		1.00			
Administrative Asst to City Mgr	1.00		1.00			
Asst City Mgr-Econ Dev Services	1.00					
Asst City Mgr-Finance/Admin	1.00		1.00		1.00	
Asst to CM/Cont Improvment Coord					1.00	
Cable Production Specialist		0.30		0.30		0.30
Camera Operator		0.10		0.10		0.10
City Manager	1.00		1.00		1.00	
Community Affairs Director	0.50		0.50		0.50	
Economic &CommDevelpmnt					1.00	
Economic Dev Specialist	1.00		1.00		1.00	
Intern		0.60		0.50		0.60
Office Coordinator					1.00	
Total for Manager	6.50	1.00	6.50	0.90	6.50	1.00
Motor Pool						
Field Supervisor	2.00		2.00		2.00	
Inventory Control Assistant	1.00		1.00		1.00	
MSE-D Service Tech I-Fleet	4.00		3.00		3.00	
MSE-F Trade Specialist I	6.00		6.00		6.00	
MSE-G Trade Specialist II	4.00		4.00		4.00	
Public Works Assistant				0.50		0.50
Public Works Director	0.33		0.33		0.33	
Summer Laborer		0.80				
Supt of Fleet Maintenance	1.00		1.00		1.00	
Total for Motor Pool	18.33	0.80	17.33	0.50	17.33	0.50



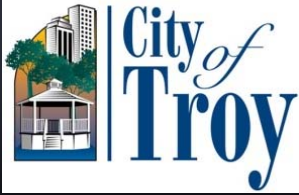
	Approved 2010/11		Approved 2011/12		Requested 2012/13	
	FT	PT	FT	PT	FT	PT
Historic Village						
MSE-C Equipment Operator I	0.16				0.10	
Museum Aide		0.50				
Museum Manager	1.00					
Total for Museum	1.16	0.50	0.00	0.00	0.10	0.00
Nature Center						
Coordinator-Nature Center		0.80				
MSE-C Equipment Operator I	0.42					
Nature Center Manager	1.00					
Total for Nature Center	1.42	0.80	0.00	0.00	0.00	0.00
Parks						
Field Supervisor	1.00		1.00		1.00	
MSE-C Equipment Operator I	3.73		2.00		1.90	
MSE-D Service Tech I-Parks	1.00				1.00	
MSE-F Trade Specialist I	1.00				1.00	
MSE-G Leader	1.00		1.00		1.00	
Ordinance Enforcement Officer						0.40
Seasonal Supervisor		1.00				1.20
Summer Laborer		10.40				8.90
Supt of Parks, Streets & Drains					0.33	
Total for Parks	7.73	11.40	4.00	0.00	6.23	10.50
Planning						
Acting Planning Director			1.00			
Building Official/Code Inspector					0.65	
Housing & Zoning Inspector	2.00		1.65			
Housing & Zoning Inspector PT		1.00		1.00		2.00
Planning Director	1.00				1.00	
Secretary II	1.00		1.00		1.00	
Zoning & Compliance Specialist	1.00		1.00		1.00	
Total for Planning	5.00	1.00	4.65	1.00	3.65	2.00



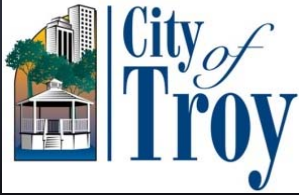
	Approved 2010/11		Approved 2011/12		Requested 2012/13	
	FT	PT	FT	PT	FT	PT
Police Department						
911 Operator		0.20		0.40		0.80
Administrative Aide	1.00					
Administrative Assistant PT				0.50		0.40
Animal Control Officer	1.00		1.00			
Background Investigator		0.70		0.80		0.90
Civilian Communications Supvr	8.00		8.00		8.00	
Communications Manager	1.00		1.00		1.00	
Community Affairs Director	0.50		0.50		0.50	
Crossing Guard		0.90		0.90		0.90
Emergency Prep Planner PT						0.50
Insurance & Safety Coordinator	1.00					
Investigative Assistant		0.90		0.80		0.90
Office Assistant PT		0.50		0.50		0.50
Office Coordinator	1.00		1.00		1.00	
Police Analyst/Planner			1.00		1.00	
Police Analyst/Programmer	1.00		1.00		1.00	
Police Captain	3.00		3.00		2.00	
Police Chief	1.00		1.00		1.00	
Police Computer Technician		0.50		0.50		0.50
Police Desk Attendant		2.40		2.30		2.40
Police Lieutenant	7.00		7.00		5.00	
Police Officer	95.00		94.00		74.00	
Police Records Supervisor	1.00		1.00		1.00	
Police Sergeant	18.00		18.00		15.00	
Police Service Aide	30.00		27.00		27.00	
Records Clerk	5.00		4.00		4.00	
Research & Tech Administrator					1.00	
Research & Technology Admr	1.00					
Secretary II	5.00		5.00		4.00	
Student Enforcement Aide		0.00		0.50		0.10
Technical Support Specialist			1.00			
Total for Police Department	180.50	6.10	174.50	7.20	146.50	7.90



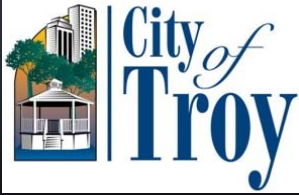
	Approved 2010/11		Approved 2011/12		Requested 2012/13	
	FT	PT	FT	PT	FT	PT
Purchasing						
Administrative Aide PT - Shared						0.40
Associate Buyer	1.00					
Buyer	1.00		1.00		1.00	
Office Assistant PT		0.50				
Purchasing Director	1.00		1.00		1.00	
Total for Purchasing	3.00	0.50	2.00	0.00	2.00	0.40
Recreation						
Account Clerk II	1.00		1.00		1.00	
Aide-Adaptive Program		0.80		0.00		0.70
Aide-Safety Town						0.10
Aquatics Coordinator	1.00		1.00		0.60	
Assistant Pool Manager-CC				1.90		1.90
Attendant-Community Center		4.20		4.60		3.80
Babysitter		1.90		1.50		1.50
Bus Driver		0.10				
Community Center Facility Mgr	1.00					
Coordinator-Adaptive Program		0.50		0.10		0.50
Coordinator-Basketball-Adult		0.10				0.00
Coordinator-Basketball-Youth		0.20				0.00
Coordinator-Day Camp		0.40				0.30
Coordinator-Hockey		0.00				0.00
Coordinator-PreSchool		1.00		1.00		0.60
Coordinator-Recreation		3.50				5.90
Coordinator-Safety Town		0.10				0.10
Coordinator-Senior Program		0.80		0.60		1.40
Coordinator-Soccer-Adult		0.10				
Coordinator-Soccer-Youth		0.00				0.10
Coordinator-Softball-Adult		0.10				0.10
Coordinator-Softball-Youth		0.00				0.10
Coordinator-Sports-Youth		0.00				



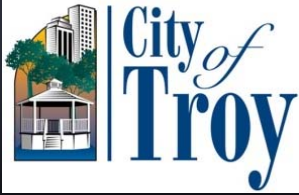
	Approved 2010/11		Approved 2011/12		Requested 2012/13	
	FT	PT	FT	PT	FT	PT
Recreation - Continued						
Coordinator-Tee Ball		0.10				
Coordinator-Tennis		0.10				
Coordinator-Volleyball-Adult		0.20				0.10
Coordinator-Volleyball-Youth		0.10				0.00
Day Camp Leader						1.10
Fitness/Wellness Specialist		0.20				
Fitness/Wellness Specialist-CC						0.30
Fitness/Wellness Specialist-REC						0.20
Fitness/Wellness Specialist-SEN				0.40		0.00
Instructor-Dance		0.20				
Instructor-Dance-CC						0.00
Instructor-Dance-REC						0.00
Instructor-Day Camp Leader		1.50				
Instructor-PreSchool		2.00		2.00		2.30
Instructor-Safety Town		0.30				0.10
Instructor-Slimnastics		0.10				0.00
Instructor-Sports-Youth		0.10				0.10
Instructor-Tee Ball		0.60				
Instructor-Tennis		0.70				
Instructor-Water Safety CC		2.60		1.70		2.00
Instructor-Water Safety-Priv CC						0.10
Lifeguard CC		7.80		8.40		7.60
MSE-C Equipment Operator I	0.33		1.00			
MSE-F Trade Specialist I			1.00			
Official-Basketball-Youth		0.30				0.30
Official-Soccer-Youth		0.20				
Parks & Recreation Director	1.00		1.00			
Pool Manager		2.70				
Pool Manager-CC				0.70		0.60



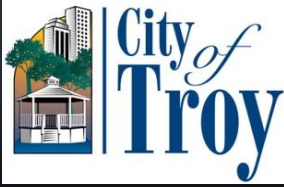
	Approved 2010/11		Approved 2011/12		Requested 2012/13	
	FT	PT	FT	PT	FT	PT
Recreation - Continued						
Recreation Aide		6.30		8.00		6.00
Recreation Aide-PreSchool						0.20
Recreation Aide-REC				2.10		0.40
Recreation Director					1.00	
Recreation Supervisor	4.00		2.00		2.00	
Referee-Hockey		0.10				0.10
Scorekeeper		0.40				0.20
Secretary II	1.00		1.00		1.00	
Supt of Parks	1.00					
Supt of Recreation	1.00					
Umpire		0.10				0.10
Total for Recreation	11.33	40.40	8.00	33.00	5.60	38.90
Refuse and Recycling						
Account Clerk I	0.34		0.34		0.34	
Office Coordinator			0.10			
Ordinance Enforcement Officer						0.10
Public Works Director			0.05		0.05	
Recycling Assistant				0.30		
Refuse/Recycling/Office Coord					0.10	
Solid Waste Coordinator	1.00					
Total for Refuse and Recycling	1.34	0.00	0.49	0.30	0.49	0.10



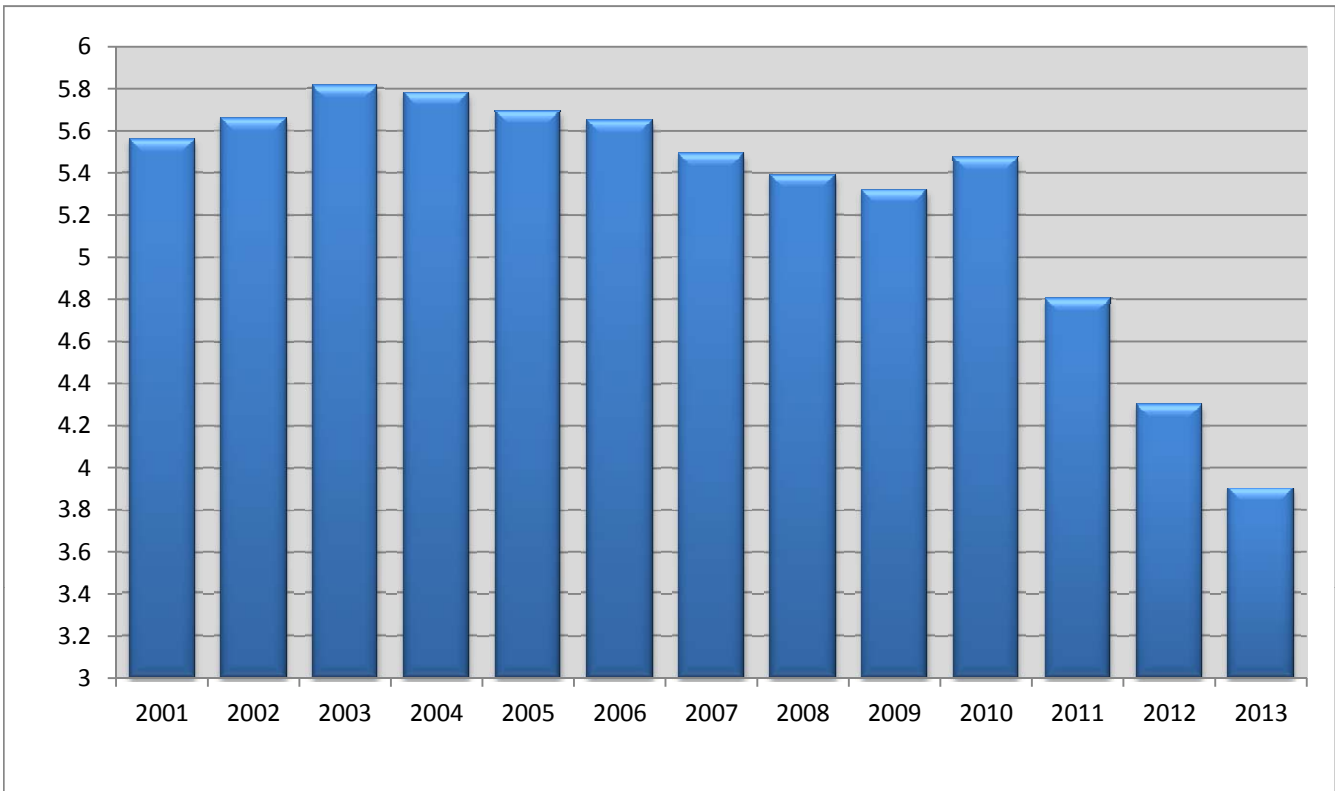
	Approved 2010/11		Approved 2011/12		Requested 2012/13	
	FT	PT	FT	PT	FT	PT
Streets						
Account Clerk I	0.34		0.34		0.34	
Division Supervisor	1.00		1.00		1.00	
Environmental Specialist PT				0.50		
Field Supervisor	1.00				1.00	
Field Supervisor - Temporary			1.00			
MSE-C Equipment Operator I	11.00		7.00		8.00	
MSE-F Equipment Operator II	8.00		7.00		6.00	
MSE-G Leader	2.00		2.00		2.00	
Ordinance Enforcement Officer		0.30		0.30		0.30
Project Construction Manager	1.00		1.00		1.00	
Public Works Director	0.33		0.28		0.28	
Seasonal Supervisor		0.80				0.60
Summer Laborer		2.80				4.90
Supt of Parks, Streets & Drains					0.67	
Supt of Streets & Drains	1.00		1.00			
Total for Streets	25.67	3.90	20.62	0.80	20.29	5.80
Treasurer						
Account Clerk I	1.00		2.00		1.00	
Account Clerk II	2.00		1.00		2.00	
City Treasurer	1.00		1.00		1.00	
Total for Treasurer	4.00	0.00	4.00	0.00	4.00	0.00
Water & Sewer						
Account Clerk I	0.32		0.32		0.32	
Cross Connection Inspector	1.00		1.00		1.00	
Division Supervisor	1.00		1.00		1.00	
GIS Analyst	0.50		0.50		0.50	
MSE-C Equipment Operator I	11.00		11.00		11.00	
MSE-D Service Tech I-Water	7.00		7.00		7.00	
MSE-F Equipment Operator II	6.00		6.00		6.00	
MSE-G Leader	3.00		3.00		3.00	



	Approved 2010/11		Approved 2011/12		Requested 2012/13	
	FT	PT	FT	PT	FT	PT
Water & Sewer - Continued						
Office Assistant I	2.00		3.00		3.00	
Office Assistant PT		0.30				
Office Coordinator	1.00		0.90			
Public Works Director	0.34		0.34		0.34	
Recycling Assistant		0.10				
Refuse/Recycling/Office Coord					0.90	
Summer Laborer		1.60		0.90		0.40
Supt of Water & Sewer Maint	1.00		1.00		1.00	
Total for Water & Sewer	34.16	2.00	35.06	0.90	35.06	0.40
Grand Total	389.00	134.70	348.00	93.50	319.00	116.20



FULL-TIME EMPLOYEES PER 1,000 POPULATION



2013 is based on the population estimate provided by the Southeast Michigan Council of Governments (SEMCOG). The 2011 population count reflects the 2010 official U.S. census number of 81,646.



2012/13 Budget

City Council

Mayor.....Janice Daniels
Mayor Pro Tem.....Maureen McGinnis
Council Member.....Jim Campbell
Council Member.....Wade Fleming
Council Member.....Dave Henderson
Council Member.....Dane Slater
Council Member.....Doug Tietz

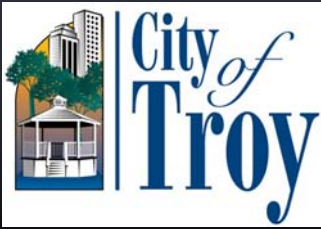


City of
Troy

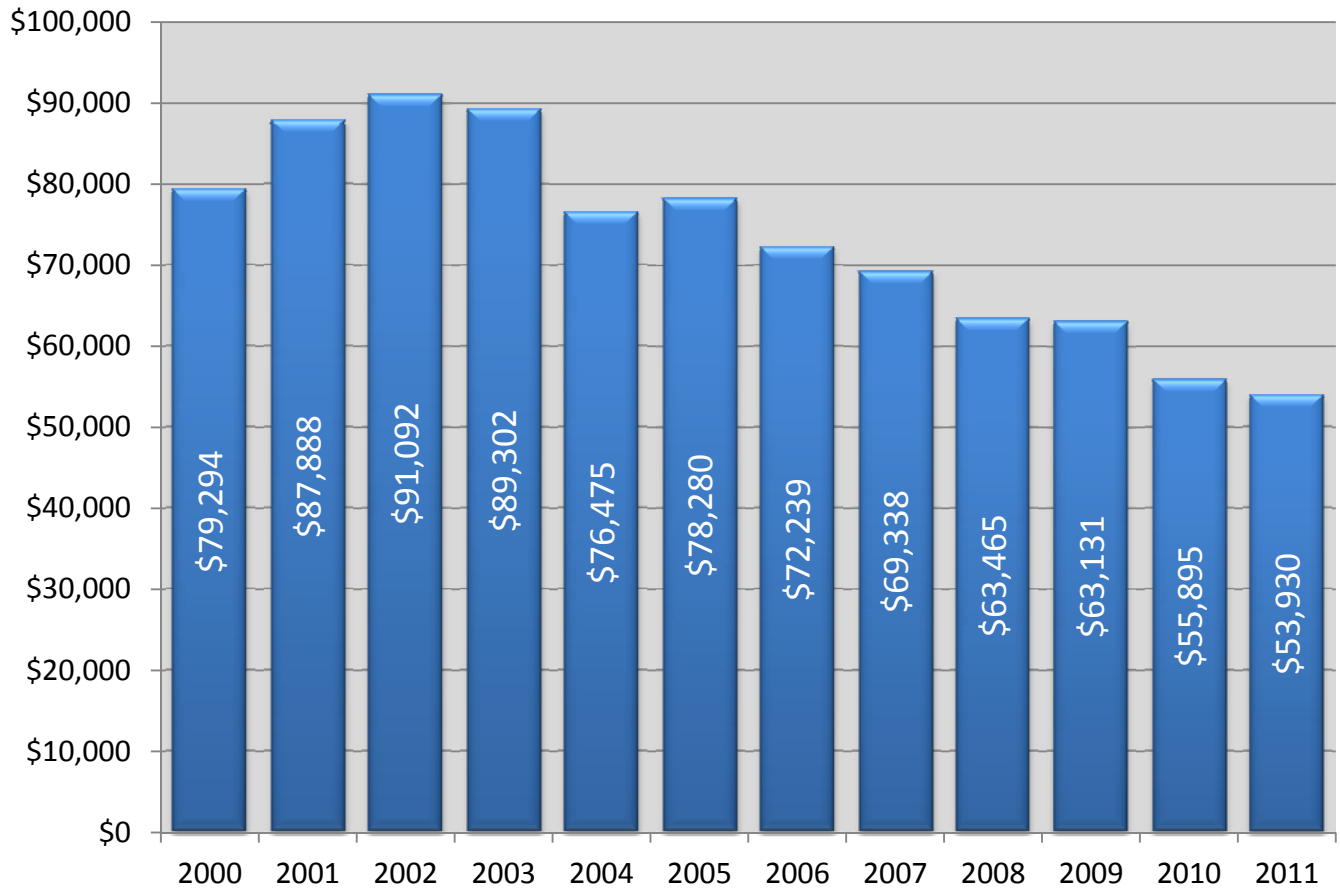
Annual Budget by Organization Report

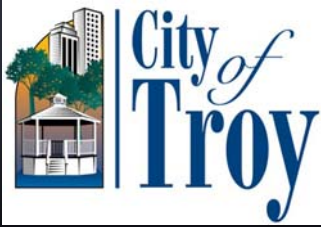
Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 101 GENERAL FUND						
Expenditures						
Department: 102 Council						
PERS - PERSONAL SERVICES	\$15,999.36	\$15,840.09	\$15,843.00	\$15,842.00	\$15,843.00	0%
SUP - SUPPLIES	\$2,474.93	\$1,503.01	\$2,500.00	\$2,000.00	\$2,500.00	25%
OTH - OTHER SERVICE CHARGES	\$37,421.00	\$36,586.90	\$37,305.00	\$40,300.00	\$37,300.00	-7%
Department Total: Council	\$55,895.29	\$53,930.00	\$55,648.00	\$58,142.00	\$55,643.00	-4%



- *Operating Budget History*





City Manager

City Manager.....A. John Szerlag
Director of Economic and Community Development.....Mark F. Miller
Acting Director of Finance & Administration.....Thomas Darling

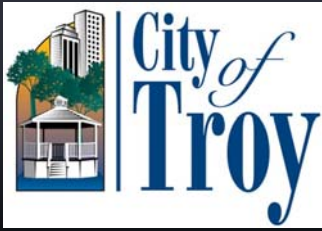


City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 101 GENERAL FUND						
Expenditures						
Department: 172 Manager						
PERS - PERSONAL SERVICES	\$616,498.23	\$983,184.02	\$1,002,359.00	\$1,002,140.00	\$977,951.00	-2%
SUP - SUPPLIES	\$11,150.65	\$30,927.31	\$39,000.00	\$39,000.00	\$39,000.00	0%
OTH - OTHER SERVICE CHARGES	\$45,480.70	\$146,852.74	\$163,750.00	\$153,850.00	\$170,380.00	11%
Department Total: Manager	\$673,129.58	\$1,160,964.07	\$1,205,109.00	\$1,194,990.00	\$1,187,331.00	-1%
	Allocated legacy costs:					
Pension					23,865.00	
Healthcare					18,786.00	
Total legacy costs					42,651.00	
Department Total: Manager net of legacy costs					\$1,144,680.00	



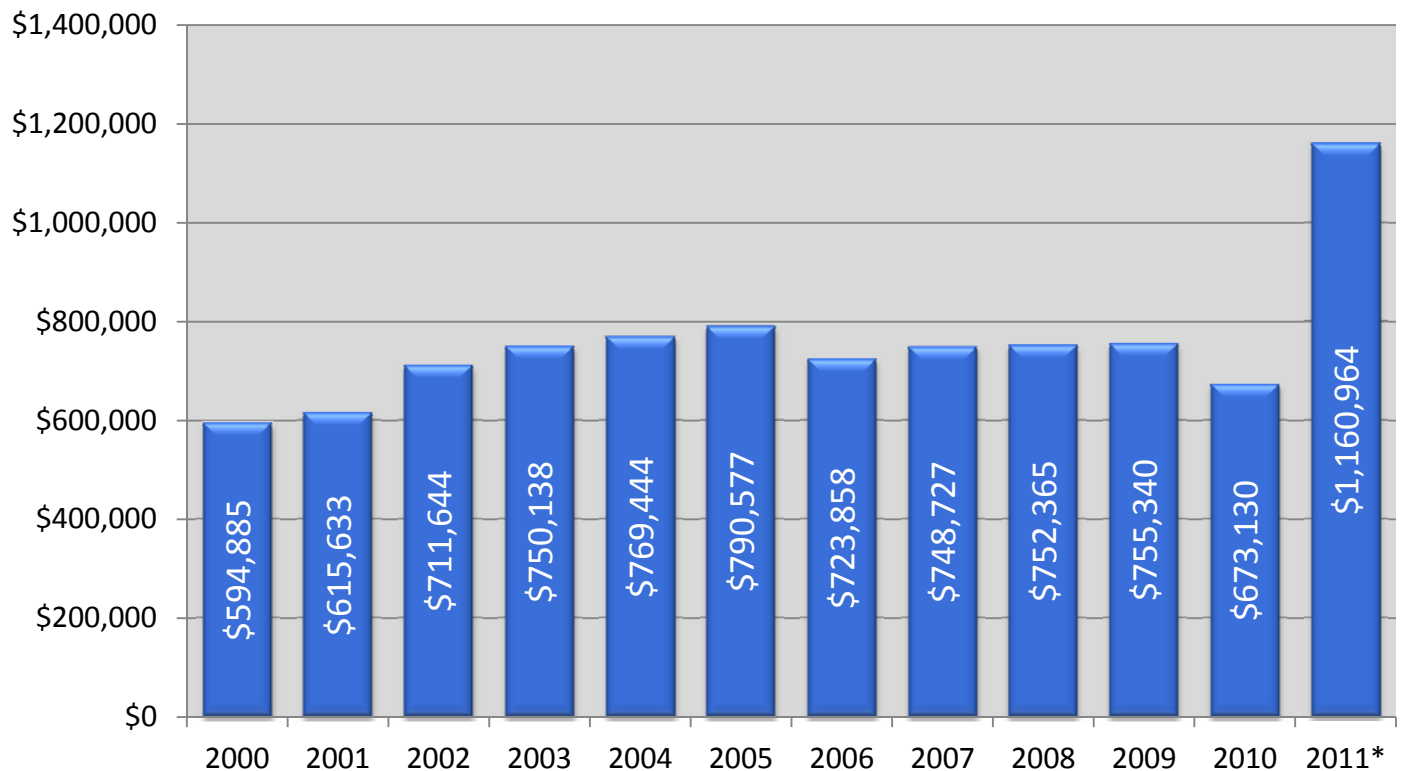
SUMMARY OF BUDGET CHANGES

- Significant Notes – 2012/13 Budget Compared to 2011/12 Budget*

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
City Manager's Office	N/A	N/A	6.5	1	6.5	0.9	6.5	1
Total Department	N/A	N/A	6.5	1	6.5	0.9	6.5	1

- Operating Budget History*

* 2011 incorporated Community Affairs Department.





2012/13 Budget

City Attorney

City Attorney.....Lori Grigg Bluhm

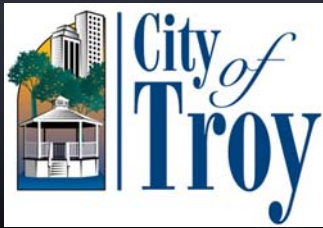


City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 101 GENERAL FUND						
Expenditures						
Department: 266 City Attorney						
PERS - PERSONAL SERVICES	\$948,671.82	\$781,340.17	\$831,794.00	\$828,136.00	\$799,086.00	-4%
SUP - SUPPLIES	\$9,487.98	\$8,411.28	\$9,500.00	\$6,500.00	\$9,500.00	46%
OTH - OTHER SERVICE CHARGES	\$125,962.81	\$77,405.23	\$152,600.00	\$174,750.00	\$156,400.00	-11%
Department Total: City Attorney	\$1,084,122.61	\$867,156.68	\$993,894.00	\$1,009,386.00	\$964,986.00	-4%
	Allocated legacy costs:					
Pension						
Healthcare						
Total legacy costs						
Department Total: Attorney net of legacy costs						

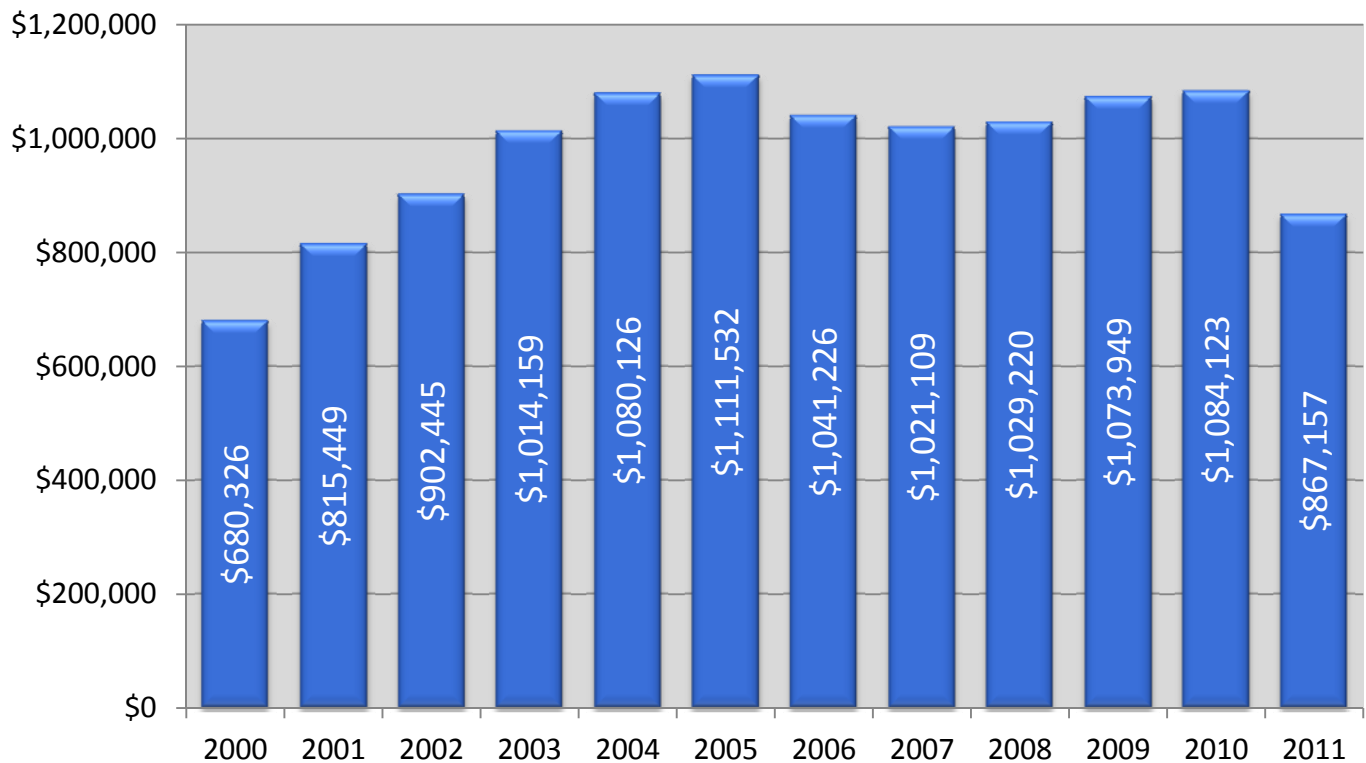


SUMMARY OF BUDGET CHANGES

- Significant Notes – 2012/13 Budget Compared to 2011/12 Budget*

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
City Attorney's Office	N/A	N/A	7	0.1	7	0	7	0
Total Department	N/A	N/A	7	0.1	7	0	7	0

- Operating Budget History*





2012/13 Budget

Building Inspection

SafeBuilt Building Official.....Steve Burns

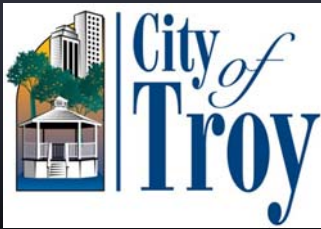


City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 101 GENERAL FUND						
Expenditures						
Department: 371 Building Inspection						
Business Unit: 371 Building Inspection						
PERS - PERSONAL SERVICES	\$1,691,203.75	\$19,557.25	\$47,072.00	\$46,913.56	\$44,244.00	-6%
SUP - SUPPLIES	\$7,645.56	\$2,280.08	\$3,500.00	\$3,500.00	\$3,500.00	0%
OTH - OTHER SERVICE CHARGES	\$183,419.20	\$1,119,584.40	\$1,148,700.00	\$1,148,500.00	\$1,146,500.00	0%
Department Total: Building Inspection	\$1,882,268.51	\$1,141,421.73	\$1,199,272.00	\$1,198,913.56	\$1,194,244.00	0%
	Allocated legacy costs:					
Pension						
Healthcare					2,147.00	
Total legacy costs					2,147.00	
Department Total: Inspection net of legacy costs					\$1,192,097.00	



SUMMARY OF BUDGET CHANGES

- Significant Notes – 2012/13 Budget Compared to 2011/12 Budget**

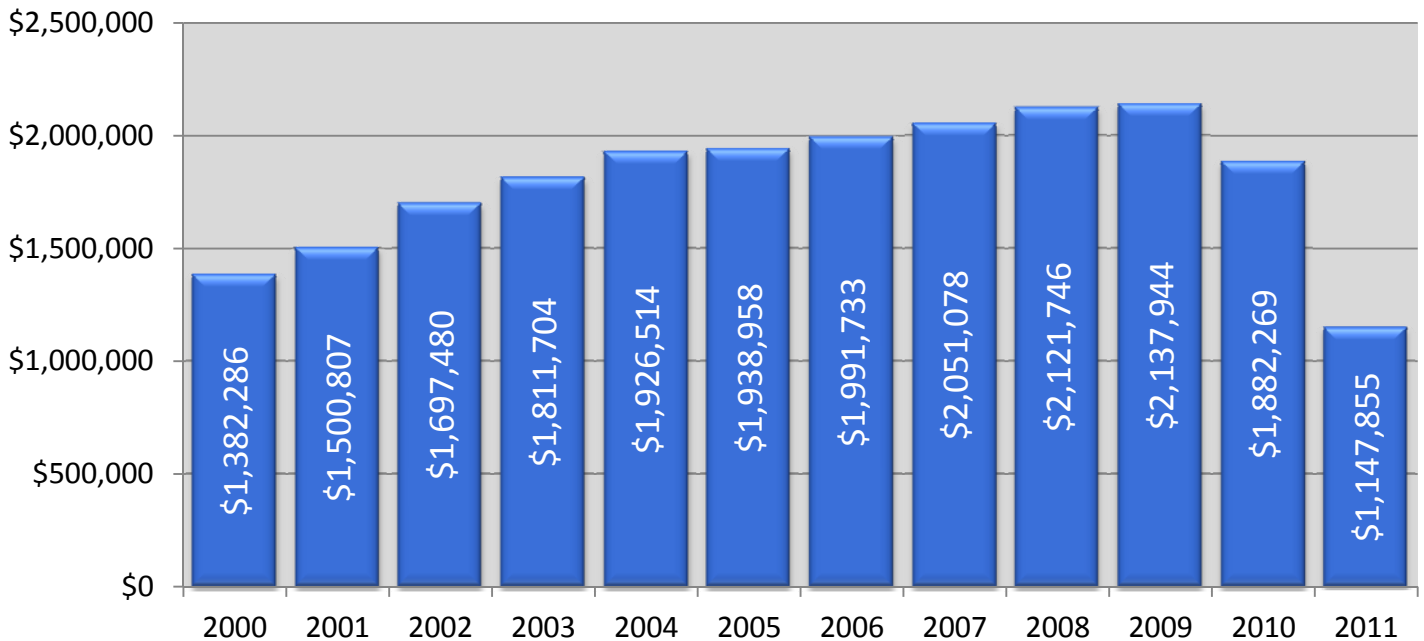
Other Service Charges:

SafeBuilt Contract is based on 80% of Permit Fees

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Building Inspection	N/A	N/A	6	0	*0.35	0	*0.35	0
Total Department	N/A	N/A	6	0	*0.35	0	*0.35	0

*City Coordinator hours, service outsourced to Safe Built.

- Operating Budget History**





Engineering

City Engineer.....Steven J. Vandette
Deputy City Engineer/Traffic Engineer.....William Huotari

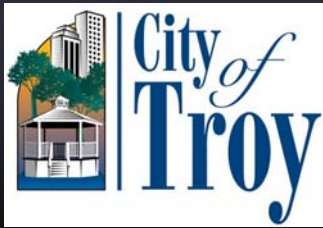


City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 101 GENERAL FUND						
Expenditures						
Department: 442 Engineering						
Business Unit: 442 Engineering						
PERS - PERSONAL SERVICES	\$1,687,968.06	\$1,508,766.73	\$1,356,800.00	\$1,577,406.00	\$1,395,098.00	-12%
SUP - SUPPLIES	\$13,658.77	\$12,452.40	\$22,000.00	\$19,500.00	\$19,500.00	0%
OTH - OTHER SERVICE CHARGES	\$293,063.68	\$204,368.15	\$332,920.00	\$301,880.00	\$348,370.00	14%
CAP - CAPITAL OUTLAY	\$565.27	\$0.00	\$0.00	\$0.00	\$0.00	
Business Unit Total: Engineering	\$1,995,255.78	\$1,725,587.28	\$1,711,720.00	\$1,898,786.00	\$1,762,968.00	-7%
Business Unit: 443 Traffic Engineering						
PERS - PERSONAL SERVICES	\$20,696.82	\$9,143.07	\$9,025.00	\$18,539.00	\$9,089.00	-51%
SUP - SUPPLIES	\$21.98	\$0.00	\$80.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$27,489.93	\$21,758.20	\$30,920.00	\$31,800.00	\$19,120.00	-40%
Business Unit Total: Traffic Engineering	\$48,208.73	\$30,901.27	\$40,025.00	\$50,339.00	\$28,209.00	-44%
Department Total: Engineering	\$2,043,464.51	\$1,756,488.55	\$1,751,745.00	\$1,949,125.00	\$1,791,177.00	-8%
Allocated legacy costs:						
Pension					22,775.00	
Healthcare					53,285.00	
Total legacy costs					76,060.00	
Department Total: Engineering net of legacy costs					\$1,715,117.00	



SUMMARY OF BUDGET CHANGES

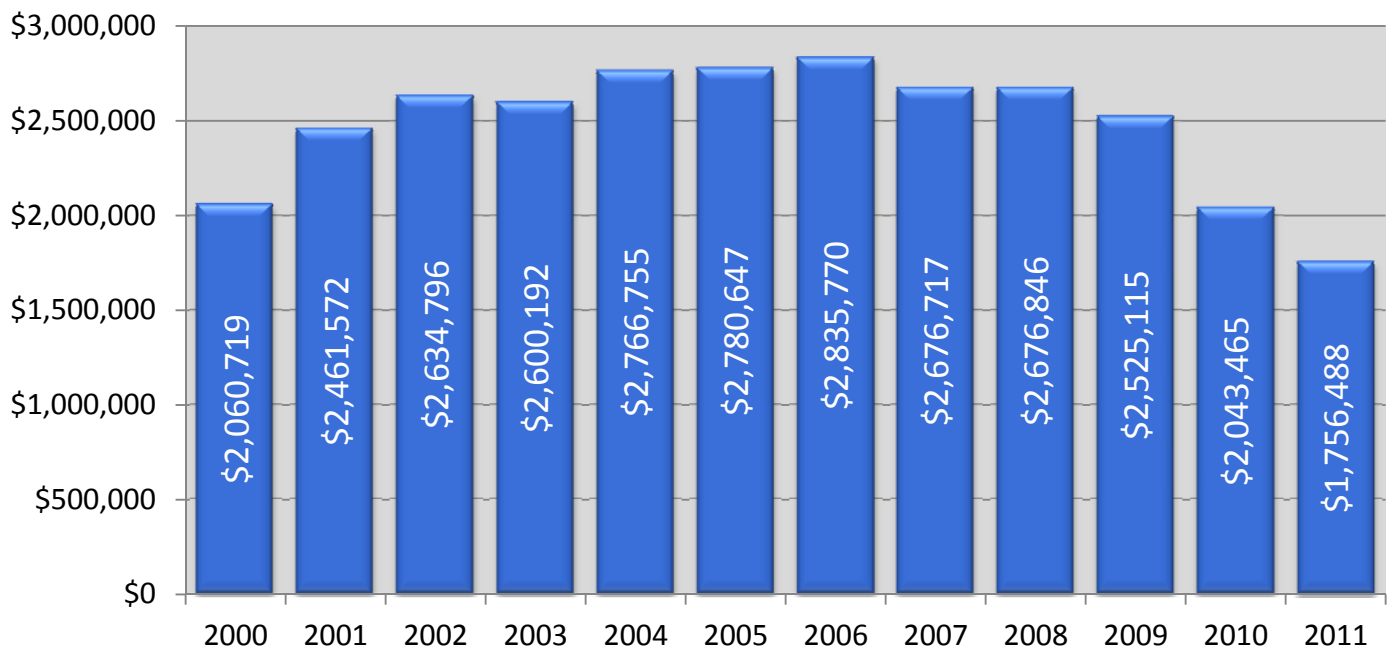
- Significant Notes – 2012/13 Budget Compared to 2011/12 Budget**

Personnel

Reduction of one full time MSE-E Specialist II position, one part-time Office Assistant and one part-time Traffic Engineering Tech.

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Engineering	N/A	N/A	12.25	0.8	12.25	0.9	11.25	0
Traffic Engineering	N/A	N/A	0	0.6	0	0.7	0	0.3
Total Department	N/A	N/A	12.25	1.4	12.25	1.6	11.25	0.3

- Operating Budget History**





2012/13 Budget

Finance

Interim Director of Finance & Administration.....Thomas Darling

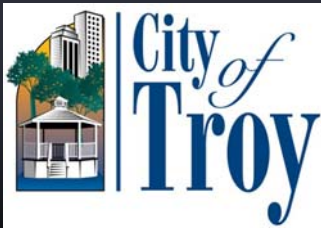


City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 101 GENERAL FUND						
Expenditures						
Department: 191 Financial Services						
Business Unit: 191 Accounting						
PERS - PERSONAL SERVICES	\$786,529.43	\$717,865.59	\$667,279.00	\$663,000.00	\$687,345.00	4%
SUP - SUPPLIES	\$12,068.33	\$9,926.77	\$13,300.00	\$13,300.00	\$16,000.00	20%
OTH - OTHER SERVICE CHARGES	\$37,406.59	\$34,897.61	\$33,588.00	\$57,870.00	\$33,770.00	-42%
Business Unit Total: Accounting	\$836,004.35	\$762,689.97	\$714,167.00	\$734,170.00	\$737,115.00	0%
Business Unit: 192 Risk Management						
PERS - PERSONAL SERVICES	\$248,314.84	\$162,939.86	\$134,000.00	\$174,866.00	\$74,988.00	-57%
SUP - SUPPLIES	\$458.74	\$1,221.87	\$1,000.00	\$1,000.00	\$1,000.00	0%
OTH - OTHER SERVICE CHARGES	\$3,359.67	\$8,827.88	\$6,475.00	\$8,150.00	\$6,355.00	-22%
Business Unit Total: Risk Management	\$252,133.25	\$172,989.61	\$141,475.00	\$184,016.00	\$82,343.00	-55%
Business Unit: 223 Independent Auditor						
OTH - OTHER SERVICE CHARGES	\$61,225.05	\$61,331.00	\$57,000.00	\$58,000.00	\$57,000.00	-2%
Business Unit Total: Independent Auditor	\$61,225.05	\$61,331.00	\$57,000.00	\$58,000.00	\$57,000.00	-2%
Department Total: Financial Services	\$1,149,362.65	\$997,010.58	\$912,642.00	\$976,186.00	\$876,458.00	-10%
Allocated legacy costs:						
Pension					-	
Healthcare					16,364.00	
Total legacy costs					16,364.00	
Department Total: Financial Svcs net of legacy costs					\$860,094.00	



SUMMARY OF BUDGET CHANGES

- Significant Notes – 2012/13 Budget Compared to 2011/12 Budget**

Office Supplies:

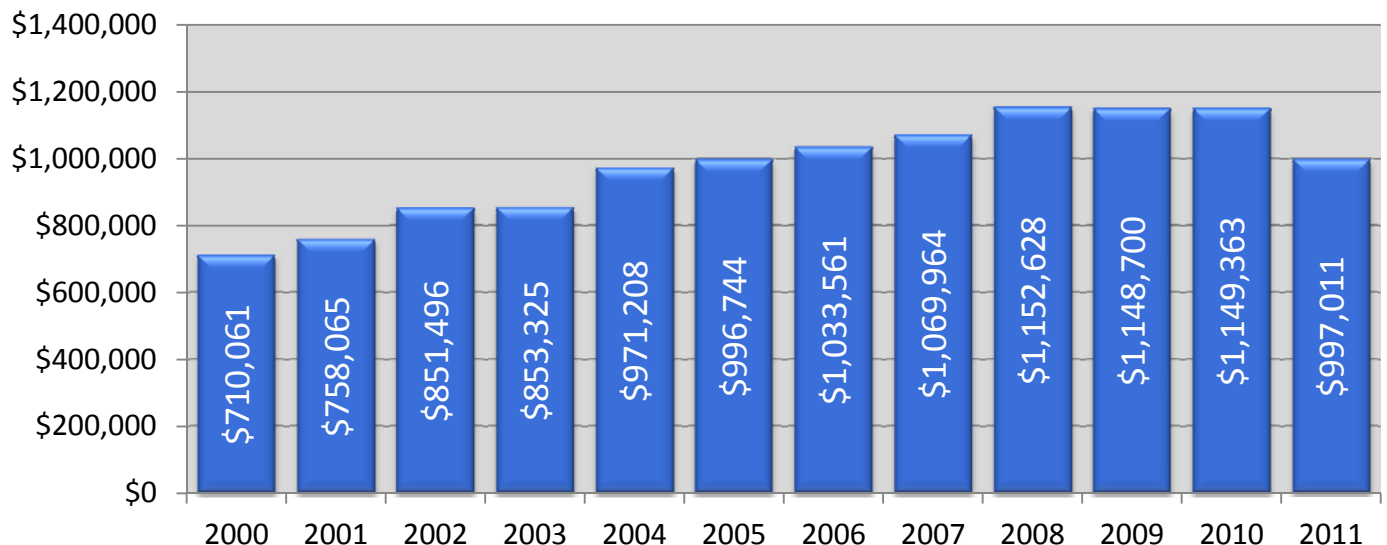
Increase of 20% or \$2,700 due to replacement of new sealer.

Risk Management Personnel:

Decrease of 57% or \$100,000 due to reduction of one full-time employee and contracting benefits consultant.

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Accounting/Risk Management	N/A	N/A	7	0	7	0	7	0.5
Total Department	N/A	N/A	7	0	7	0	7	0.5

- Operating Budget History**





2012/13 Budget

City Assessor's Office

City Assessor.....Leger (Nino) Licari

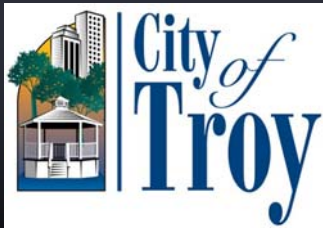


City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 101 GENERAL FUND						
Expenditures						
Department: 257 Assessing						
Business Unit: 247 Board of Review						
PERS - PERSONAL SERVICES	\$2,253.03	\$1,698.10	\$2,426.00	\$2,424.63	\$2,425.00	0%
OTH - OTHER SERVICE CHARGES	\$782.10	\$440.00	\$500.00	\$500.00	\$500.00	0%
Business Unit Total: Board of Review	\$3,035.13	\$2,138.10	\$2,926.00	\$2,924.63	\$2,925.00	0%
Business Unit: 257 Assessing						
PERS - PERSONAL SERVICES	\$849,850.66	\$669,471.00	\$731,910.00	\$728,567.00	\$698,274.00	-5%
SUP - SUPPLIES	\$19,431.04	\$20,260.41	\$20,500.00	\$20,500.00	\$20,500.00	0%
OTH - OTHER SERVICE CHARGES	\$95,740.97	\$68,836.06	\$70,360.00	\$72,160.00	\$72,460.00	0%
Business Unit Total: Assessing	\$965,022.67	\$758,567.47	\$822,770.00	\$821,227.00	\$792,234.00	-4%
Department Total: Assessing	\$968,057.80	\$760,705.57	\$825,696.00	\$824,151.63	\$789,338.00	-4%
Allocated legacy costs:						
Pension					26,148.00	
Healthcare					26,544.00	
Total legacy costs					52,692.00	
Department Total: Assessing net of legacy costs					\$736,646.00	



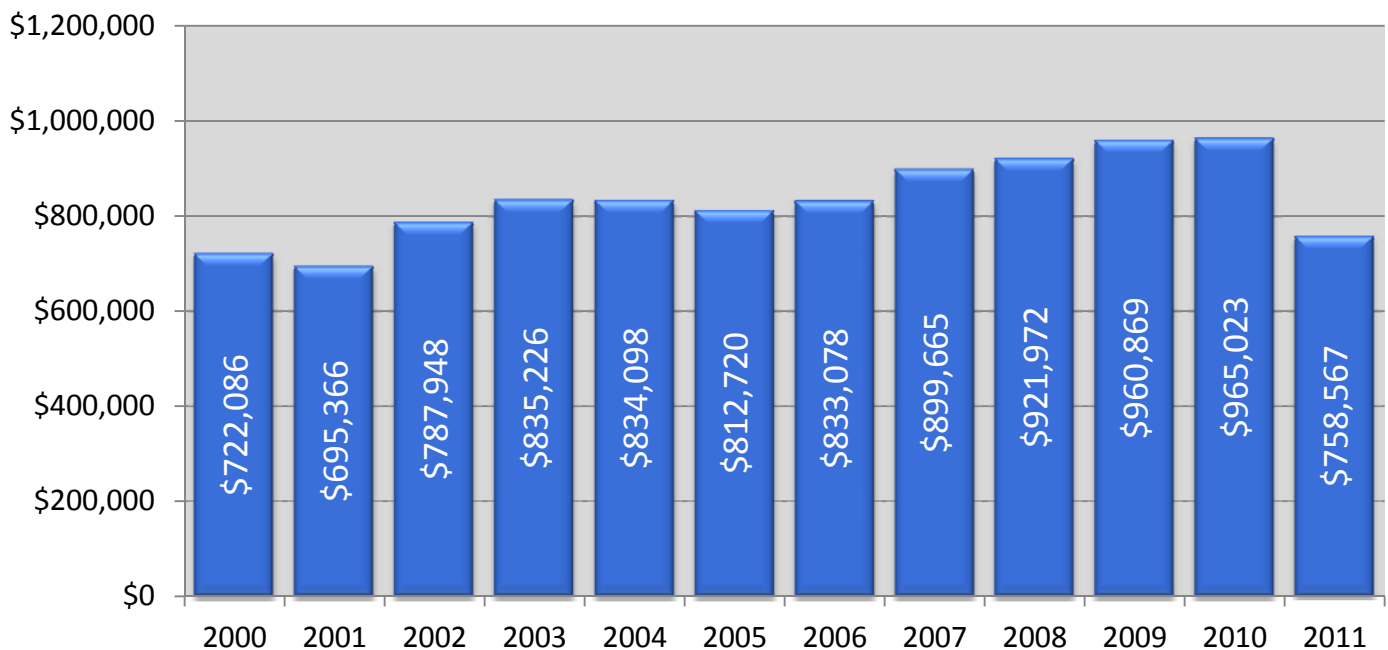
SUMMARY OF BUDGET CHANGES

- Significant Notes – 2012/13 Budget Compared to 2011/12 Budget**

No significant changes.

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
City Assessor's Office	N/A	N/A	6	0.5	6	0.5	6	0.5
Total Department	N/A	N/A	6	0.5	6	0.5	6	0.5

- Operating Budget History**





2012/13 Budget

City Clerk's Office

City Clerk.....Aileen Bittner

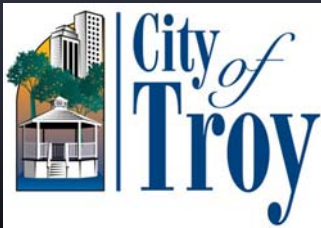


City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 101 GENERAL FUND						
Expenditures						
Department: 215 City Clerk						
Business Unit: 215 Clerk						
PERS - PERSONAL SERVICES	\$456,162.96	\$428,703.86	\$287,750.00	\$328,318.83	\$282,962.00	-14%
SUP - SUPPLIES	\$13,845.78	\$11,386.43	\$7,540.00	\$8,620.00	\$8,220.00	-5%
OTH - OTHER SERVICE CHARGES	\$25,814.16	\$28,169.86	\$28,190.00	\$25,430.00	\$42,250.00	66%
Business Unit Total: Clerk	\$495,822.90	\$468,260.15	\$323,480.00	\$362,368.83	\$333,432.00	-8%
Business Unit: 262 Elections						
PERS - PERSONAL SERVICES	\$110,516.02	\$146,279.81	\$150,900.00	\$104,448.18	\$139,757.00	34%
SUP - SUPPLIES	\$41,790.51	\$11,886.89	\$12,790.00	\$22,100.00	\$22,100.00	0%
OTH - OTHER SERVICE CHARGES	\$47,948.85	\$28,300.45	\$41,330.00	\$92,070.00	\$71,215.00	-23%
Business Unit Total: Elections	\$200,255.38	\$186,467.15	\$205,020.00	\$218,618.18	\$233,072.00	7%
Department Total: City Clerk	\$696,078.28	\$654,727.30	\$528,500.00	\$580,987.01	\$566,504.00	-2%
Allocated legacy costs:						
Pension					-	
Healthcare					17,704.00	
Total legacy costs					17,704.00	
Department Total: Clerk net of legacy costs					\$548,800.00	



SUMMARY OF BUDGET CHANGES

- Significant Notes – 2012/13 Budget Compared to 2011/12 Budget***

Personal Services:

There is a reduction of 14% or \$45,000 in the City Clerk budget due to staffing changes resulting in salary reductions. The Election Inspector costs increased 34% in FY2012/13 due to the August State Primary Election and November Presidential Election.

Supplies:

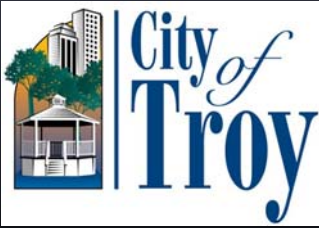
The Operating Supplies Dog Licenses line is eliminated due to the transfer of Dog Licenses to Oakland County Animal Control causing an overall reduction of 5% in the Supplies budget.

Other Service Charges:

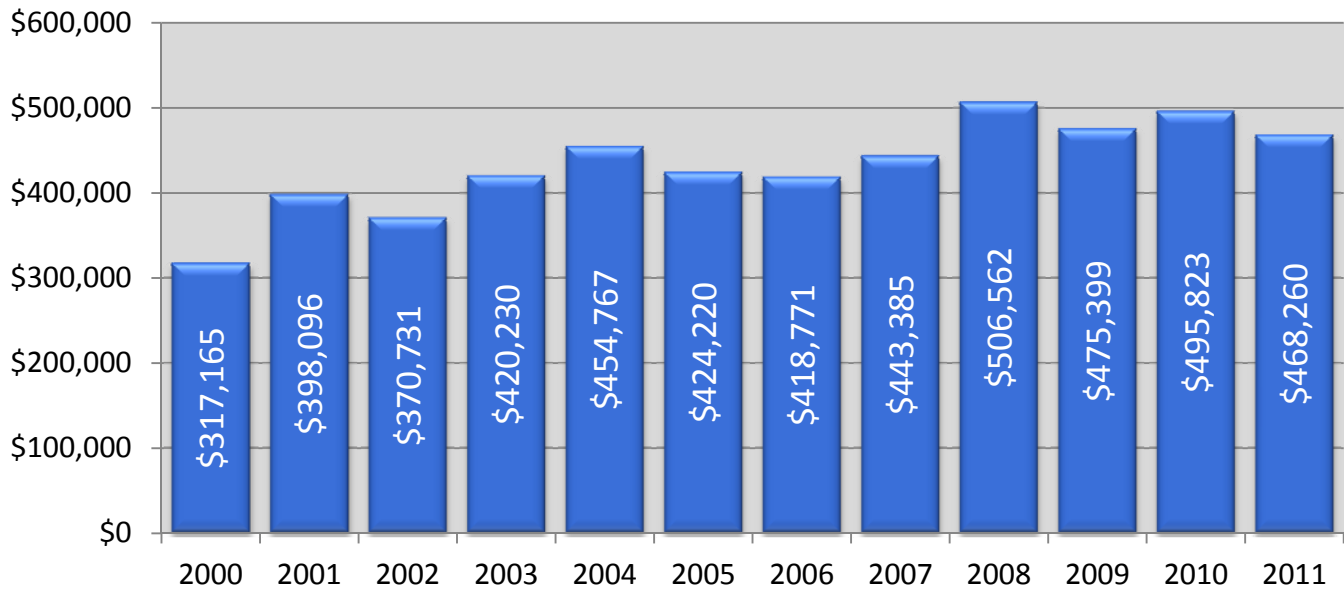
There is an 88% reduction in Elections - Other Service Charges due to the budgeted contractual services from FY2011/12 being cancelled after the reinstatement of the part-time positions.

The proposed costs for Elections - Printing are increased 125% due to the August State Primary and the November Presidential Elections causing a large increase in voter activity.

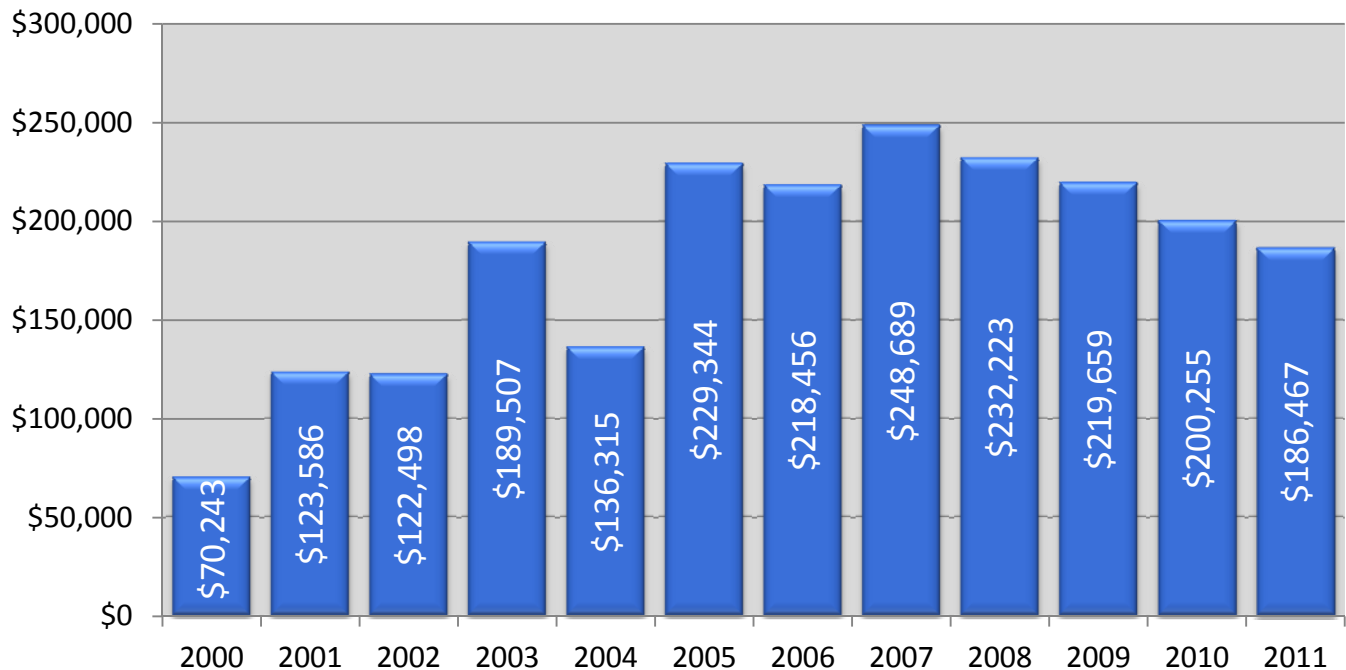
Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
City Clerk's Office	N/A	N/A	5	1	4	0	4	1
Elections	N/A	N/A	1	0.1	0	0	0	0
Total Department	N/A	N/A	6	1.1	4	0	4	1



- **Operating Budget History - City Clerk's Office**



- **Operating Budget History - Elections**





City of
Troy



2012/13 Budget

Human Resources

Human Resources Director.....Peggy E. Sears

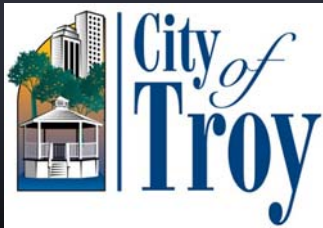


City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 101 GENERAL FUND						
Expenditures						
Department: 270 Human Resources						
PERS - PERSONAL SERVICES	\$440,385.16	\$390,524.39	\$326,070.00	\$325,047.00	\$377,530.00	16%
SUP - SUPPLIES	\$3,736.64	\$2,604.33	\$3,200.00	\$4,750.00	\$3,750.00	-21%
OTH - OTHER SERVICE CHARGES	\$75,554.11	\$69,938.90	\$73,670.00	\$89,050.00	\$91,900.00	3%
Department Total: Human Resources	\$519,675.91	\$463,067.62	\$402,940.00	\$418,847.00	\$473,180.00	13%
	Allocated legacy costs:					
Pension					-	
Healthcare					15,459.00	
Total legacy costs					15,459.00	
Department Total: Human Res. net of legacy costs					\$457,721.00	



SUMMARY OF BUDGET CHANGES

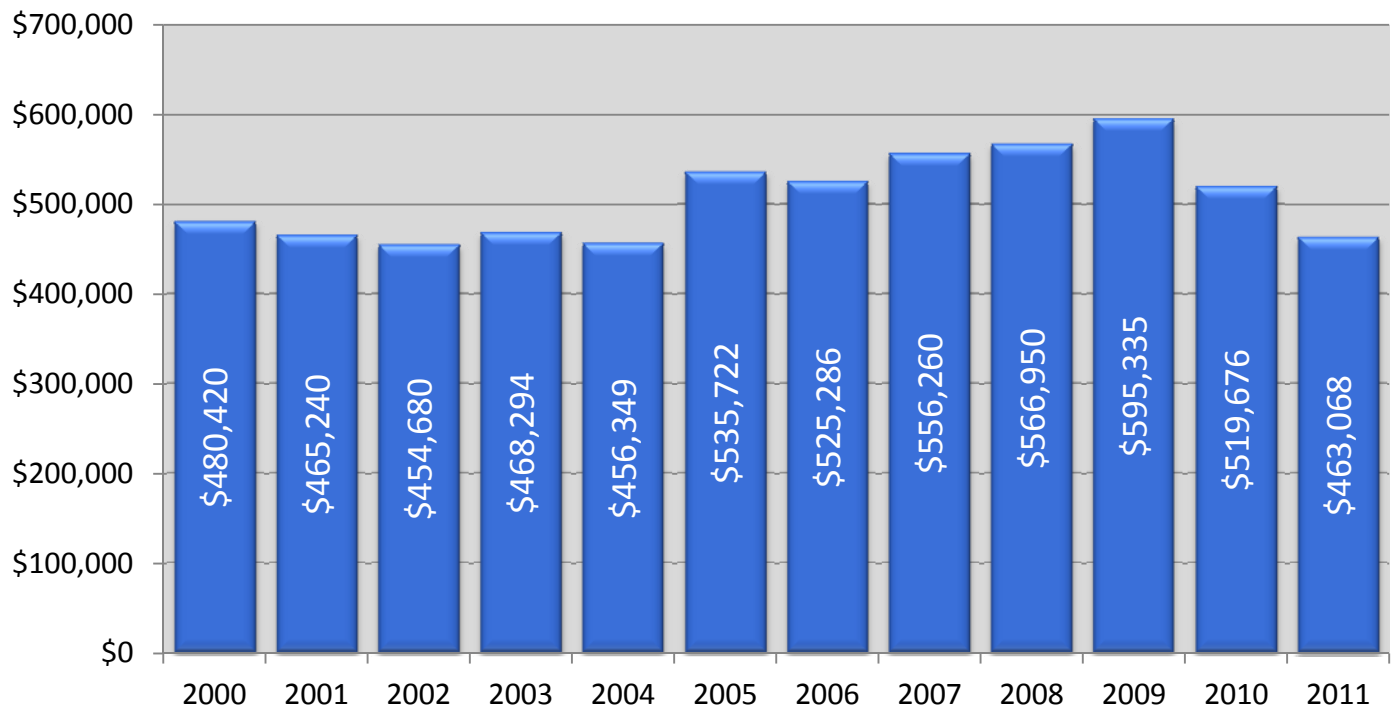
- Significant Notes – 2012/13 Budget Compared to 2011/12 Budget**

Personal Services:

There is an increase 16% or \$52,000 due to the reinstatement of one full time position.

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Human Resources	N/A	N/A	3	0.5	2	0.5	3	0.4
Total Department	N/A	N/A	3	0.5	2	0.5	3	0.4

- Operating Budget History**





2012/13 Budget

Purchasing

Purchasing Director.....Susan Leirstein

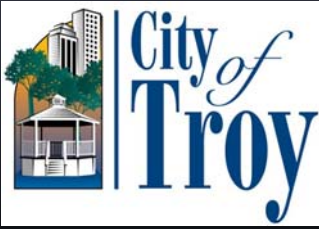


City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 101 GENERAL FUND						
Expenditures						
Department: 233 Purchasing						
PERS - PERSONAL SERVICES	\$357,602.37	\$277,374.38	\$236,841.00	\$253,902.00	\$269,930.00	6%
SUP - SUPPLIES	\$4,851.25	\$2,765.87	\$2,700.00	\$4,000.00	\$4,000.00	0%
OTH - OTHER SERVICE CHARGES	\$14,856.57	\$15,185.25	\$8,771.00	\$10,910.00	\$14,210.00	30%
Department Total: Purchasing	\$377,310.19	\$295,325.50	\$248,312.00	\$268,812.00	\$288,140.00	7%
	Allocated legacy costs:					
Pension						
Healthcare						
Total legacy costs						
Department Total: Purchasing net of legacy costs					\$288,140.00	



SUMMARY OF BUDGET CHANGES

- Significant Notes – 2012/13 Budget Compared To 2011/12 Budget**

Personal Services:

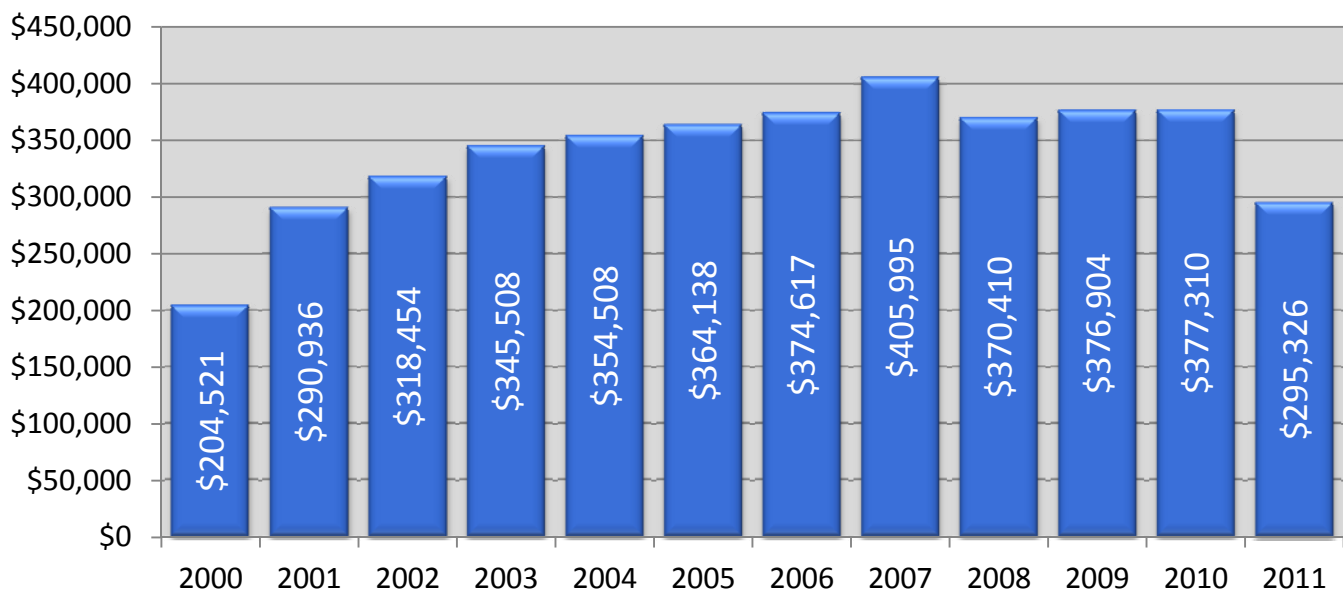
There is an increase of 6% or \$16,000 due to the sharing of one part-time position.

Other Service Charges:

There is an increase of 30% or \$3,300 for computer services related to addition of part-time position.

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Purchasing Department	N/A	N/A	3	0.5	2	0	2	0.4
Total Department	N/A	N/A	3	0.5	2	0	2	0.4

- Operating Budget History**





2012/13 Budget

City Treasurer's Office

City Treasurer.....Sandra Kasperek

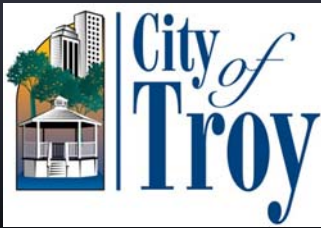


City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 101 GENERAL FUND						
Expenditures						
Department: 191 Financial Services						
Business Unit: 253 Treasurer						
PERS - PERSONAL SERVICES	\$326,802.68	\$389,535.83	\$388,066.00	\$386,845.00	\$325,705.00	-16%
SUP - SUPPLIES	\$29,028.23	\$28,963.19	\$32,000.00	\$30,000.00	\$32,000.00	7%
OTH - OTHER SERVICE CHARGES	\$273,936.75	\$592,989.24	\$645,510.00	\$246,880.00	\$594,510.00	141%
Business Unit Total: Treasurer	\$629,767.66	\$1,011,488.26	\$1,065,576.00	\$663,725.00	\$952,215.00	44%
	Allocated legacy costs:					
Pension						
Healthcare						14,159.00
Total legacy costs						14,159.00
Department Total: Treasurer net of legacy costs						\$938,056.00



SUMMARY OF BUDGET CHANGES

- Significant Notes – 2012/13 Budget Compared to 2011/12 Budget**

Personal Services:

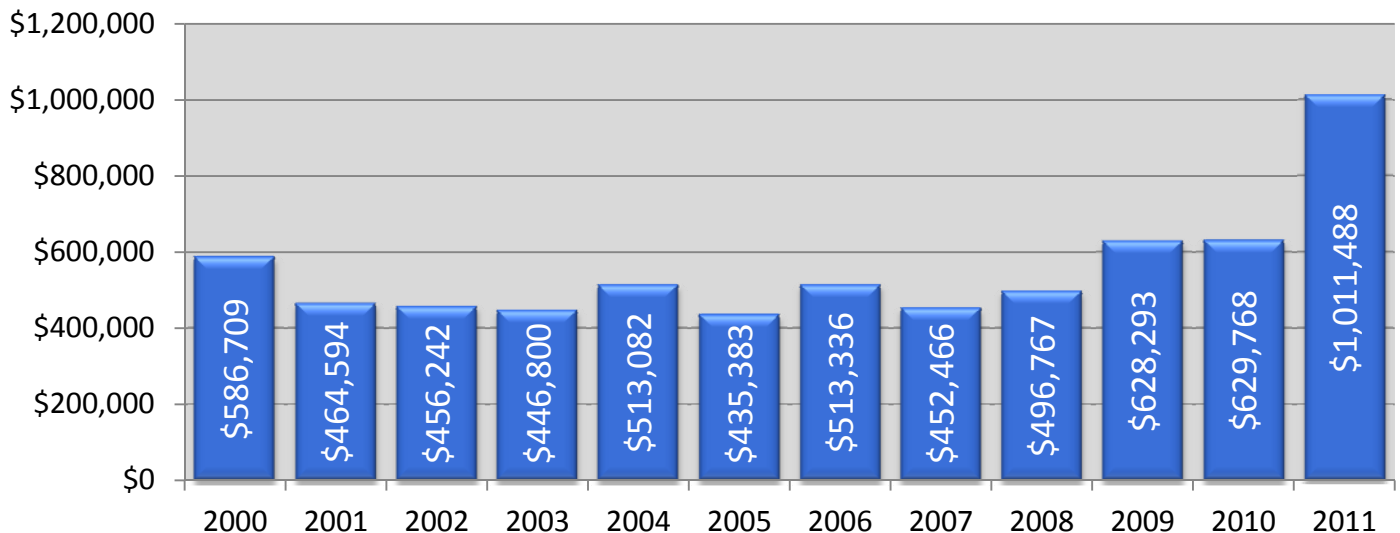
Decrease of 16% or \$61,000 due to decrease in benefits from change in personnel.

Other Service Charges:

There is an increase in Tax Refunds of 174% or \$347,000 due to increasing volume and dollar amount of Michigan Tax Tribunal judgments.

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
City Treasurer's Office	N/A	N/A	4	0	4	0	4	0
Total Department	N/A	N/A	4	0	4	0	4	0

- Operating Budget History**





Fire

Fire Chief.....William Nelson



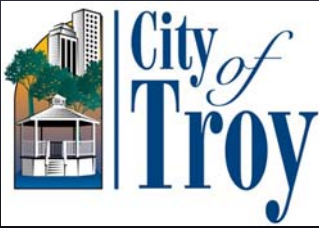
City of
Troy

CITY OF TROY

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 101 GENERAL FUND						
Expenditures						
Department: 336 Fire						
Business Unit: 337 Fire Administration						
PERS - PERSONAL SERVICES	\$281,359.97	\$268,688.16	\$274,350.00	\$282,017.00	\$281,046.00	0%
SUP - SUPPLIES	\$7,500.56	\$7,432.26	\$7,250.00	\$7,050.00	\$7,350.00	4%
OTH - OTHER SERVICE CHARGES	\$16,886.97	\$39,900.39	\$23,970.00	\$23,630.00	\$24,850.00	5%
Business Unit Total: Fire Administration	\$305,747.50	\$316,020.81	\$305,570.00	\$312,697.00	\$313,246.00	0%
Business Unit: 338 Fire Operations						
PERS - PERSONAL SERVICES	\$545,520.19	\$575,521.83	\$434,800.00	\$457,694.00	\$304,853.00	-33%
SUP - SUPPLIES	\$278,123.50	\$290,554.71	\$266,700.00	\$267,800.00	\$261,290.00	-2%
OTH - OTHER SERVICE CHARGES	\$71,769.09	\$64,665.93	\$59,000.00	\$72,500.00	\$553,470.00	663%
CAP - CAPITAL OUTLAY	\$0.00	\$905.00	\$0.00	\$0.00	\$0.00	
Business Unit Total: Fire Operations	\$895,412.78	\$931,647.47	\$760,500.00	\$797,994.00	\$1,119,613.00	40%
Business Unit: 340 Fire Companies						
PERS - PERSONAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$13,179.63	\$8,745.62	\$14,000.00	\$11,000.00	\$11,000.00	0%
OTH - OTHER SERVICE CHARGES	\$1,267,761.72	\$1,282,341.75	\$1,294,354.00	\$1,573,840.00	\$1,415,940.00	-10%
Business Unit Total: Fire Companies	\$1,280,941.35	\$1,291,087.37	\$1,308,354.00	\$1,584,840.00	\$1,426,940.00	-10%
Business Unit: 341 Fire Prevention						
PERS - PERSONAL SERVICES	\$908,688.33	\$772,634.76	\$795,100.00	\$761,667.00	\$884,282.00	16%
SUP - SUPPLIES	\$12,048.34	\$6,388.54	\$14,800.00	\$14,100.00	\$14,150.00	0%
OTH - OTHER SERVICE CHARGES	\$80,113.14	\$77,842.04	\$97,050.00	\$85,810.00	\$103,800.00	16%
Business Unit Total: Fire Prevention	\$1,000,849.81	\$856,865.34	\$906,950.00	\$861,577.00	\$1,002,232.00	16%
Business Unit: 343 Fire Communications						
PERS - PERSONAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$5,187.53	\$5,320.47	\$4,500.00	\$3,100.00	\$3,100.00	0%
OTH - OTHER SERVICE CHARGES	\$193,916.29	\$178,499.81	\$210,730.00	\$215,710.00	\$216,500.00	0%
Business Unit Total: Fire Communications	\$199,103.82	\$183,820.28	\$215,230.00	\$218,810.00	\$219,600.00	0%
Business Unit: 344 Fire Halls						
PERS - PERSONAL SERVICES	\$28,397.50	\$24,474.48	\$13,000.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$33,766.11	\$41,368.73	\$73,000.00	\$74,500.00	\$66,500.00	-11%
OTH - OTHER SERVICE CHARGES	\$519,386.90	\$393,216.22	\$386,070.00	\$383,780.00	\$393,420.00	3%
Business Unit Total: Fire Halls	\$581,550.51	\$459,059.43	\$472,070.00	\$458,280.00	\$459,920.00	0%
Department Total: Fire	\$4,263,605.77	\$4,038,500.70	\$3,968,674.00	\$4,234,198.00	\$4,541,551.00	7%
	Allocated legacy costs:					
Pension					\$17,861.00	
Healthcare					\$56,783.00	
Total legacy costs					\$74,644.00	
Department Total: Fire net of legacy costs					\$4,466,907.00	

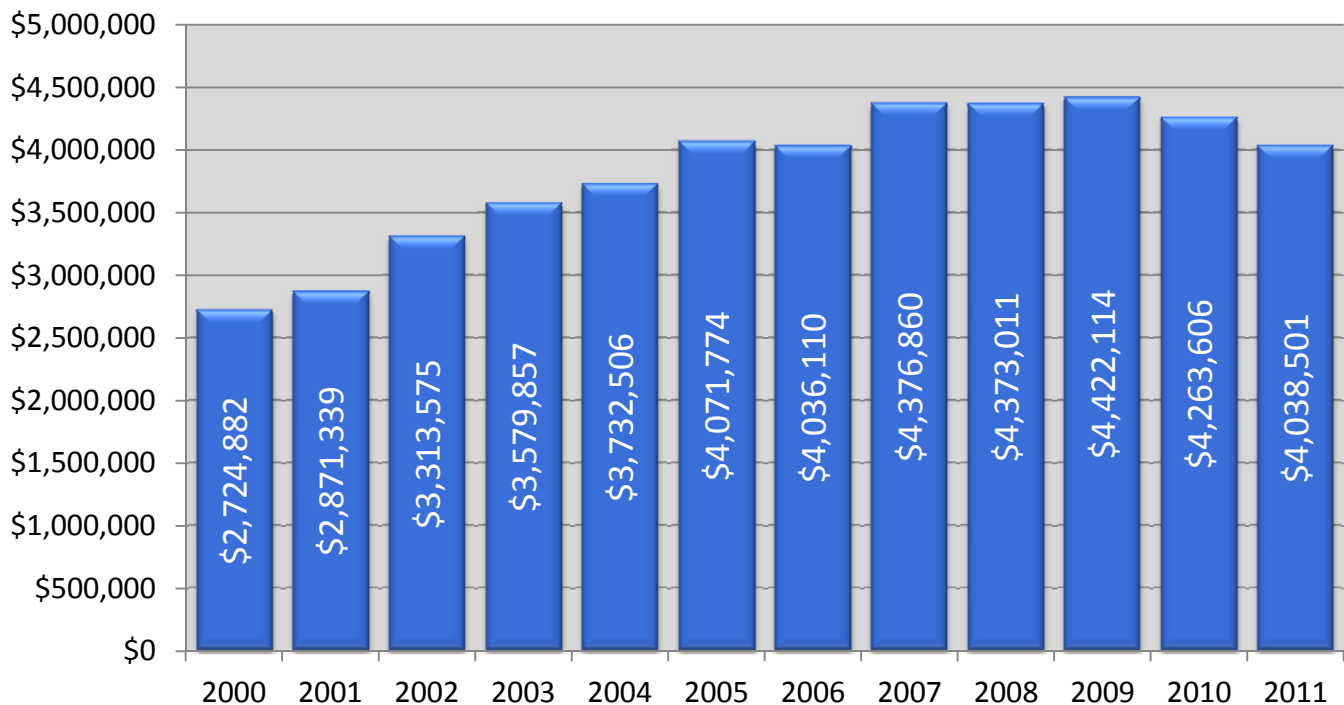


SUMMARY OF BUDGET CHANGES

- *Significant Notes – 2012/13 Budget Compared to 2011/12 Budget*

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Fire Department	N/A	N/A	12.36	2.2	11	2.2	11	2.3
Total Department	N/A	N/A	12.36	2.2	11	2.2	11	2.3

- *Operating Budget History*





2012/13 Budget

Historic Village

Museum Director.....Loraine Campbell

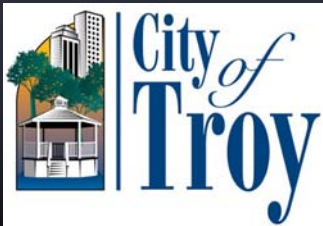


City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 101 GENERAL FUND						
Expenditures						
Department: 804 Museum						
Business Unit: 802 Museum Operations						
OTH - OTHER SERVICE CHARGES	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00	100%
Business Unit Total: 802 Museum Operations	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00	100%
Business Unit: 804 Museum Buildings						
PERS - PERSONAL SERVICES	\$325,599.26	\$144,945.58	\$9,248.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$41,768.43	\$8,814.92	\$1,000.00	\$1,000.00	\$1,000.00	0%
OTH - OTHER SERVICE CHARGES	\$127,074.08	\$76,758.70	\$39,900.00	\$55,960.00	\$41,960.00	-25%
Business Unit Total: Museum Buildings	\$494,441.77	\$230,519.20	\$50,148.00	\$56,960.00	\$42,960.00	-25%
Business Unit: 807 Museum Grounds						
PERS - PERSONAL SERVICES	\$13,205.57	\$9,825.92	\$6,330.00	\$0.00	\$9,151.00	
SUP - SUPPLIES	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	0%
OTH - OTHER SERVICE CHARGES	\$6,566.07	\$55,278.62	\$65,700.00	\$15,000.00	\$16,575.00	10%
Business Unit Total: Museum Grounds	\$19,771.64	\$65,104.54	\$73,030.00	\$16,000.00	\$26,726.00	67%
Department Total: Museum	\$514,213.41	\$295,623.74	\$123,178.00	\$72,960.00	\$144,686.00	64%
<div> <div></div> <div>Allocated legacy costs:</div> <div></div> </div>						
Pension						
Healthcare						
Total legacy costs						
Department Total: Museum net of legacy costs					144,686.00	



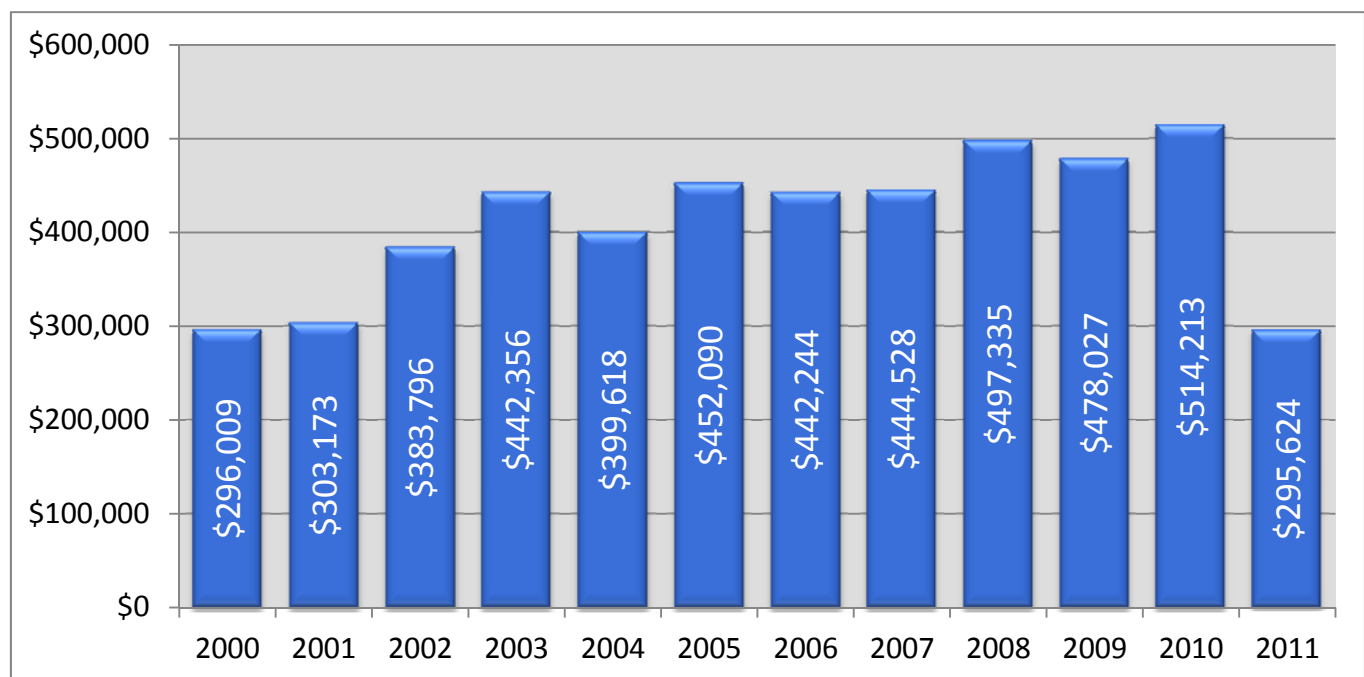
SUMMARY OF BUDGET CHANGES – HISTORIC VILLAGE

- Significant Notes – 2012/13 Budget Compared To 2011/12 Budget

Personnel

Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Historic Village	N/A	N/A	1.16	0.5	0	0	.10	0
Total Department	N/A	N/A	1.16	0.5	0	0	.10	0

- Operating History For Historic Village





Other General Government

Director of Building Operations.....Steve Pallotta
Director of Planning.....R. Brent Savidant

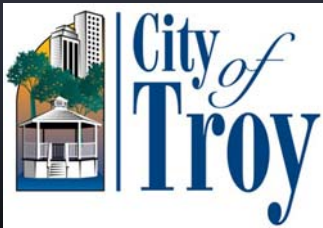


City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 101 GENERAL FUND						
Expenditures						
Department: 264 Building Operations						
Business Unit: 261 Fire-Police Training Center						
PERS - PERSONAL SERVICES	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$2,783.69	\$1,708.41	\$3,900.00	\$4,600.00	\$4,600.00	0%
OTH - OTHER SERVICE CHARGES	\$84,631.68	\$84,613.45	\$77,760.00	\$83,110.00	\$82,210.00	-1%
Business Unit Total: Fire-Police Training Center	\$87,515.37	\$86,321.86	\$81,660.00	\$87,710.00	\$86,810.00	-1%
Business Unit: 265 City Hall						
SUP - SUPPLIES	\$241.17	\$140.21	\$750.00	\$750.00	\$750.00	0%
OTH - OTHER SERVICE CHARGES	\$785,219.24	\$757,078.55	\$713,347.00	\$739,450.00	\$729,650.00	-1%
Business Unit Total: City Hall	\$785,460.41	\$757,218.76	\$714,097.00	\$740,200.00	\$730,400.00	-1%
Business Unit: 277 District Court						
SUP - SUPPLIES	\$12,154.05	\$11,359.19	\$18,800.00	\$21,500.00	\$21,500.00	0%
OTH - OTHER SERVICE CHARGES	\$191,866.17	\$183,455.28	\$184,950.00	\$201,710.00	\$201,800.00	0%
Business Unit Total: District Court	\$204,020.22	\$194,814.47	\$203,750.00	\$223,210.00	\$223,300.00	0%
Department Total: Building Operations	\$1,076,996.00	\$1,038,355.09	\$999,507.00	\$1,051,120.00	\$1,040,510.00	-1%
		Allocated legacy costs:				
Pension						
Healthcare						
Total legacy costs						
Department Total: Building Ops net of legacy costs					1,040,510.00	



2012/13 Budget

City Buildings

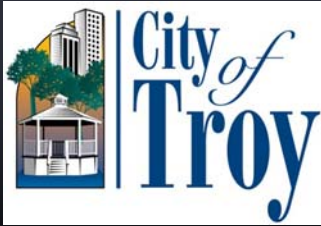
Personnel								
Summary								
	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
City Hall								
Total Department							✓	✓

✓ See Building Maintenance Fund (Internal Service Fund)

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 101 GENERAL FUND						
Expenditures						
Department: 371 Building Inspection						
Business Unit: 410 Board of Zoning Appeals						
PERS - PERSONAL SERVICES	\$5,392.15	\$4,674.71	\$3,551.00	\$2,264.00	\$2,264.00	0%
SUP - SUPPLIES	\$401.81	\$638.50	\$500.00	\$900.00	\$900.00	0%
OTH - OTHER SERVICE CHARGES	\$1,047.00	\$1,119.56	\$1,627.00	\$6,030.00	\$2,030.00	-66%
Business Unit Total: Board of Zoning Appeals	\$6,840.96	\$6,432.77	\$5,678.00	\$9,194.00	\$5,194.00	-44%
Department: 721 Planning						
Business Unit: 721 Planning						
PERS - PERSONAL SERVICES	\$421,068.65	\$605,989.70	\$595,997.00	\$595,344.00	\$546,201.00	-8%
SUP - SUPPLIES	\$5,307.72	\$8,292.29	\$3,500.00	\$6,000.00	\$5,000.00	-17%
OTH - OTHER SERVICE CHARGES	\$180,258.27	\$239,829.54	\$188,790.00	\$130,200.00	\$195,150.00	50%
CAP - CAPITAL OUTLAY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Business Unit Total: Planning	\$606,634.64	\$854,111.53	\$788,287.00	\$731,544.00	\$746,351.00	2%
Business Unit: 723 Planning Commission						
PERS - PERSONAL SERVICES	\$14,774.18	\$9,091.42	\$11,064.00	\$7,275.00	\$7,276.00	0%
SUP - SUPPLIES	\$0.00	\$0.00	\$500.00	\$3,000.00	\$500.00	-83%
OTH - OTHER SERVICE CHARGES	\$3,815.76	\$1,542.76	\$4,088.00	\$4,760.00	\$4,090.00	-14%
Business Unit Total: Planning Commission	\$18,589.94	\$10,634.18	\$15,652.00	\$15,035.00	\$11,866.00	-21%
Department Total: Planning	\$632,065.54	\$871,178.48	\$809,617.00	\$755,773.00	\$763,411.00	2%
Allocated legacy costs:						
Pension						
Healthcare					15,796.00	
Total legacy costs					15,796.00	
Department Total: Planning net of legacy costs					747,615.00	



SUMMARY OF BUDGET CHANGES

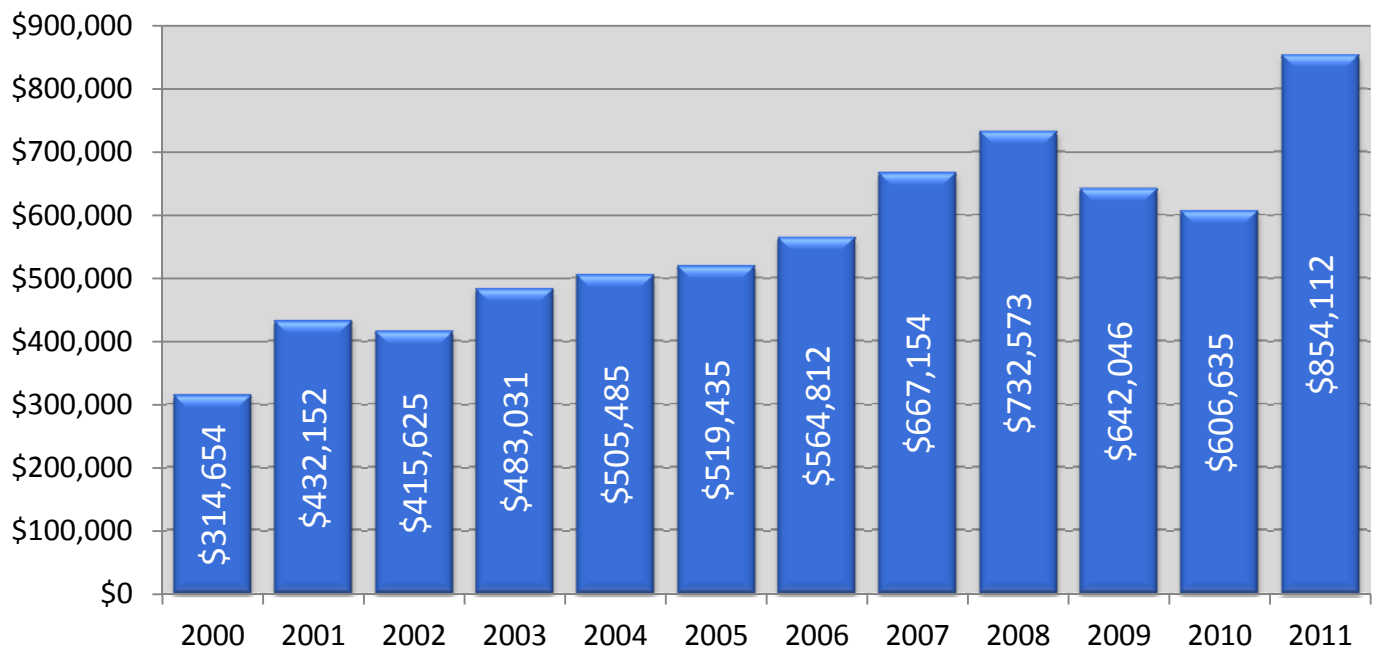
- Significant Changes – 2012/13 Budget Compared To 2011/12 Budget**

Personal Services:

There was an increase in 2011 personnel costs due to the recognition of the Zoning Inspection services.

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Planning Department	N/A	N/A	5	1	4.65	1	3.65	2
Total Department	N/A	N/A	5	1	4.65	1	3.65	2

- Operating Budget History**





2012/13 Budget

Parks

Superintendent of Parks, Streets & Drains.....Kurt Bovensiep



City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 101 General Fund						
Expenditures						
Department: 751 Parks Department						
Division: 30 Parks Maintenance						
Business Unit: 751 Parks Administration						
PERS - PERSONAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$42,443.00	
SUP - SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$0.00	\$0.00	\$0.00	\$0.00	\$12,100.00	
Business Unit Total: Parks Administration	\$0.00	\$0.00	\$0.00	\$0.00	\$54,543.00	+++
Business Unit: 756 Civic Center Maintenance						
PERS - PERSONAL SERVICES	\$132,022.95	\$107,139.96	\$96,980.00	\$152,488.00	\$87,531.00	-43%
SUP - SUPPLIES	\$17,906.87	\$38,163.34	\$12,000.00	\$12,000.00	\$12,000.00	0%
OTH - OTHER SERVICE CHARGES	\$123,995.87	\$126,231.65	\$186,030.00	\$200,030.00	\$201,230.00	1%
Business Unit Total: Civic Center Maintenance	\$273,925.69	\$271,534.95	\$295,010.00	\$364,518.00	\$300,761.00	-17%
Business Unit: 757 Cemetery Maintenance						
PERS - PERSONAL SERVICES	\$65,229.76	\$12,363.06	\$17,970.00	\$18,141.00	\$16,142.00	-11%
SUP - SUPPLIES	\$115.06	\$27.46	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$18,974.75	\$9,012.25	\$12,210.00	\$22,210.00	\$12,310.00	-45%
Business Unit Total: Cemetery Maintenance	\$84,319.57	\$21,402.77	\$30,180.00	\$40,351.00	\$28,452.00	-29%
Business Unit: 758 Parks Garage						
PERS - PERSONAL SERVICES	\$490.00	\$27,856.70	\$31,025.00	\$0.00	\$14,420.00	
SUP - SUPPLIES	\$3,941.02	\$1,714.62	\$7,500.00	\$6,000.00	\$6,000.00	0%
OTH - OTHER SERVICE CHARGES	\$58,757.53	\$59,455.37	\$65,260.00	\$61,860.00	\$64,760.00	5%
Business Unit Total: Parks Garage	\$63,188.55	\$89,026.69	\$103,785.00	\$67,860.00	\$85,180.00	26%
Business Unit: 759 Athletic Field Maintenance						
PERS - PERSONAL SERVICES	\$90,066.57	\$95,813.67	\$43,690.00	\$87,672.00	\$109,736.00	25%
SUP - SUPPLIES	\$27,524.41	\$13,035.63	\$23,000.00	\$23,000.00	\$23,000.00	0%
OTH - OTHER SERVICE CHARGES	\$55,239.22	\$73,399.57	\$142,320.00	\$76,430.00	\$130,300.00	70%
Business Unit Total: Athletic Field Maintenance	\$172,830.20	\$182,248.87	\$209,010.00	\$187,102.00	\$263,036.00	41%
Business Unit: 770 Parks Maintenance						
PERS - PERSONAL SERVICES	\$620,182.87	\$290,055.06	\$287,300.00	\$213,090.00	\$513,876.00	141%
SUP - SUPPLIES	\$115,349.92	\$62,253.31	\$88,200.00	\$90,200.00	\$90,200.00	0%
OTH - OTHER SERVICE CHARGES	\$298,837.25	\$593,104.81	\$638,220.00	\$677,320.00	\$335,520.00	-50%
Business Unit Total: Parks Maintenance	\$1,034,370.04	\$945,413.18	\$1,013,720.00	\$980,610.00	\$939,596.00	-4%
Business Unit: 772 Park Equipment Repair						
PERS - PERSONAL SERVICES	\$77,351.12	\$133,220.61	\$60,500.00	\$18,140.96	\$26,142.00	44%
OTH - OTHER SERVICE CHARGES	\$3,930.93	\$4,034.34	\$1,000.00	\$500.00	\$1,050.00	110%
Business Unit Total: Park Equipment Repair	\$81,282.05	\$137,254.95	\$61,500.00	\$18,640.96	\$27,192.00	46%

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Business Unit: 773 Parks-Special Events						
PERS - PERSONAL SERVICES	\$17,357.28	\$9,385.23	\$9,270.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$2,370.46	\$1,068.76	\$1,500.00	\$500.00	\$500.00	0%
Business Unit Total: Parks-Special Events	\$19,727.74	\$10,453.99	\$10,770.00	\$500.00	\$500.00	0%
Business Unit: 774 Major Tree Maintenance						
PERS - PERSONAL SERVICES	\$4,344.65	\$1,825.52	\$7,000.00	\$0.00	\$7,989.00	
SUP - SUPPLIES	\$386.95	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$1,784.32	\$265.90	\$4,090.00	\$290.00	\$4,290.00	1,379%
Business Unit Total: Major Tree Maintenance	\$6,515.92	\$2,091.42	\$11,090.00	\$290.00	\$12,279.00	4,134%
Business Unit: 775 Major Tree Planting						
PERS - PERSONAL SERVICES	\$60.00	\$0.00	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$1,579.56	\$439.96	\$0.00	\$2,000.00	\$2,000.00	0%
Business Unit Total: Major Tree Planting	\$1,639.56	\$439.96	\$0.00	\$2,000.00	\$2,000.00	0%
Business Unit: 776 Major Tree Storm Damage						
PERS - PERSONAL SERVICES	\$1,139.55	\$329.71	\$200.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$159.70	\$11.16	\$100.00	\$200.00	\$200.00	0%
Business Unit Total: Major Tree Storm Damage	\$1,299.25	\$340.87	\$300.00	\$200.00	\$200.00	0%
Business Unit: 777 Local Tree Maintenance						
PERS - PERSONAL SERVICES	\$222,860.32	\$33,720.71	\$40,200.00	\$0.00	\$39,926.00	
SUP - SUPPLIES	\$2,841.85	\$638.18	\$1,000.00	\$1,000.00	\$1,000.00	0%
OTH - OTHER SERVICE CHARGES	\$98,256.37	\$3,087.78	\$9,030.00	\$204,030.00	\$281,530.00	38%
Business Unit Total: Local Tree Maintenance	\$323,958.54	\$37,446.67	\$50,230.00	\$205,030.00	\$322,456.00	57%
Business Unit: 778 Local Tree Planting						
PERS - PERSONAL SERVICES	\$60.00	\$0.00	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	
OTH - OTHER SERVICE CHARGES	\$0.00	\$0.00	\$0.00	\$300.00	\$300.00	0%
Business Unit Total: Local Tree Planting	\$60.00	\$0.00	\$0.00	\$300.00	\$20,300.00	6,667%
Business Unit: 779 Local Tree Storm Damage						
PERS - PERSONAL SERVICES	\$8,392.20	\$2,472.98	\$2,300.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$4,648.20	\$176.21	\$100.00	\$250.00	\$250.00	0%
Business Unit Total: Local Tree Storm Damage	\$13,040.40	\$2,649.19	\$2,400.00	\$250.00	\$250.00	0%
Business Unit: 780 Street Island Maintenance-Major						
PERS - PERSONAL SERVICES	\$14,788.98	\$5,809.24	\$1,120.00	\$0.00	\$2,601.00	
SUP - SUPPLIES	\$222.59	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$100,701.72	\$87,340.95	\$100,640.00	\$110,940.00	\$110,940.00	0%
Business Unit Total: Street Island Maintenance-Major	\$115,713.29	\$93,150.19	\$101,760.00	\$110,940.00	\$113,541.00	2%

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Business Unit: 781 Street Island Maintenance-Local						
PERS - PERSONAL SERVICES	\$884.32	\$208.26	\$430.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$619.52	\$66.40	\$270.00	\$270.00	\$270.00	0%
Business Unit Total: Street Island Maintenance-Local	\$1,503.84	\$274.66	\$700.00	\$270.00	\$270.00	0%
Business Unit: 782 Street Island Maint-Northfield						
PERS - PERSONAL SERVICES	\$1,125.01	\$573.00	\$650.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00	0%
OTH - OTHER SERVICE CHARGES	\$16,395.83	\$14,147.80	\$14,500.00	\$10,500.00	\$15,500.00	48%
Business Unit Total: Street Island Maint-Northfield	\$17,520.84	\$14,720.80	\$15,150.00	\$11,000.00	\$16,000.00	45%
Business Unit: 783 Street Island Maintenance-DDA						
PERS - PERSONAL SERVICES	\$20,877.77	\$17,113.33	\$16,760.00	\$0.00	\$26,141.00	
SUP - SUPPLIES	\$1,358.97	\$288.39	\$1,200.00	\$1,200.00	\$800.00	-33%
OTH - OTHER SERVICE CHARGES	\$118,686.34	\$118,060.53	\$113,040.00	\$156,800.00	\$108,060.00	-31%
Business Unit Total: Street Island Maintenance-DDA	\$140,923.08	\$135,462.25	\$131,000.00	\$158,000.00	\$135,001.00	-15%
Division Total: Parks Department	\$2,351,818.56	\$1,943,911.41	\$2,036,605.00	\$2,147,861.96	\$2,321,557.00	8%
	Allocated legacy costs:					
Pension					32,397.00	
Healthcare					21,776.00	
Total legacy costs					54,173.00	
Department Total: Parks net of legacy costs					\$2,267,384.00	



City of
Troy



2012/13 Budget

Recreation

Recreation Director.....Jeff Biegler

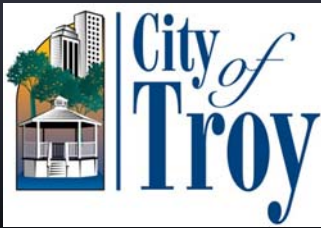


City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 101 GENERAL FUND						
Expenditures						
Department: 751 Recreation Dept						
Division: 31 Recreation						
Business Unit: 753 Recreation						
PERS - PERSONAL SERVICES	\$650,046.04	\$580,029.31	\$438,570.00	\$343,597.00	\$465,891.00	36%
SUP - SUPPLIES	\$81,495.46	\$67,838.30	\$55,000.00	\$55,000.00	\$55,000.00	0%
OTH - OTHER SERVICE CHARGES	\$615,535.91	\$536,698.93	\$481,210.00	\$481,210.00	\$481,510.00	0%
Business Unit Total: Recreation	\$1,347,077.41	\$1,184,566.54	\$974,780.00	\$879,807.00	\$1,002,401.00	14%
Business Unit: 754 Senior Programs						
PERS - PERSONAL SERVICES	\$125,552.34	\$178,504.72	\$59,850.00	\$32,086.00	\$54,996.00	71%
SUP - SUPPLIES	\$19,481.20	\$13,952.85	\$17,700.00	\$17,700.00	\$17,700.00	0%
OTH - OTHER SERVICE CHARGES	\$211,741.09	\$147,818.84	\$111,290.00	\$107,460.00	\$111,160.00	3%
Business Unit Total: Senior Programs	\$356,774.63	\$340,276.41	\$188,840.00	\$157,246.00	\$183,856.00	17%
Business Unit: 755 Community Center						
PERS - PERSONAL SERVICES	\$1,120,884.99	\$753,121.35	\$761,280.00	\$730,618.00	\$772,451.00	6%
SUP - SUPPLIES	\$177,361.26	\$133,175.63	\$149,100.00	\$149,100.00	\$149,100.00	0%
OTH - OTHER SERVICE CHARGES	\$1,020,613.00	\$1,023,702.22	\$1,063,500.00	\$1,097,370.00	\$1,063,370.00	-3%
Business Unit Total: Community Center	\$2,318,859.25	\$1,909,999.20	\$1,973,880.00	\$1,977,088.00	\$1,984,921.00	0%
Total Recreation for cost recovery	\$4,022,711.29	\$3,434,842.15	\$3,137,500.00	\$3,014,141.00	\$3,171,178.00	0%
Business Unit: 752 Recreation Administration						
PERS - PERSONAL SERVICES	\$880,476.05	\$730,023.09	\$536,410.00	\$531,811.62	\$305,310.00	-43%
SUP - SUPPLIES	\$51,834.35	\$37,670.02	\$41,000.00	\$41,000.00	\$41,000.00	0%
OTH - OTHER SERVICE CHARGES	\$496,204.29	\$448,061.39	\$362,340.00	\$369,590.00	\$361,590.00	-2%
Business Unit Total: Recreation Administration	\$1,428,514.69	\$1,215,754.50	\$939,750.00	\$942,401.62	\$707,900.00	-25%
Business Unit: 771 Nature Center						
PERS - PERSONAL SERVICES	\$276,741.27	\$94,601.37	\$2,880.00	\$7.00	\$0.00	-50%
SUP - SUPPLIES	\$33,692.76	\$11,337.72	\$2,000.00	\$1,000.00	\$2,500.00	149%
OTH - OTHER SERVICE CHARGES	\$84,159.47	\$74,603.66	\$30,890.00	\$34,000.00	\$30,600.00	-10%
CAP - CAPITAL OUTLAY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Business Unit Total: Nature Center	\$394,593.50	\$180,542.75	\$35,770.00	\$35,007.00	\$33,100.00	-5%
Department Total: Recreation	\$5,845,819.48	\$4,831,139.40	\$4,113,020.00	\$3,991,549.62	\$3,912,178.00	-2%
		Allocated legacy costs:				
Pension						
Healthcare						24,167.00
Total legacy costs						24,167.00
Department Total: Recreation net of legacy costs					\$3,888,011.00	



SUMMARY OF BUDGET CHANGES

- Significant Notes 2012/13 Budget Compared to 2011/12 Budget**

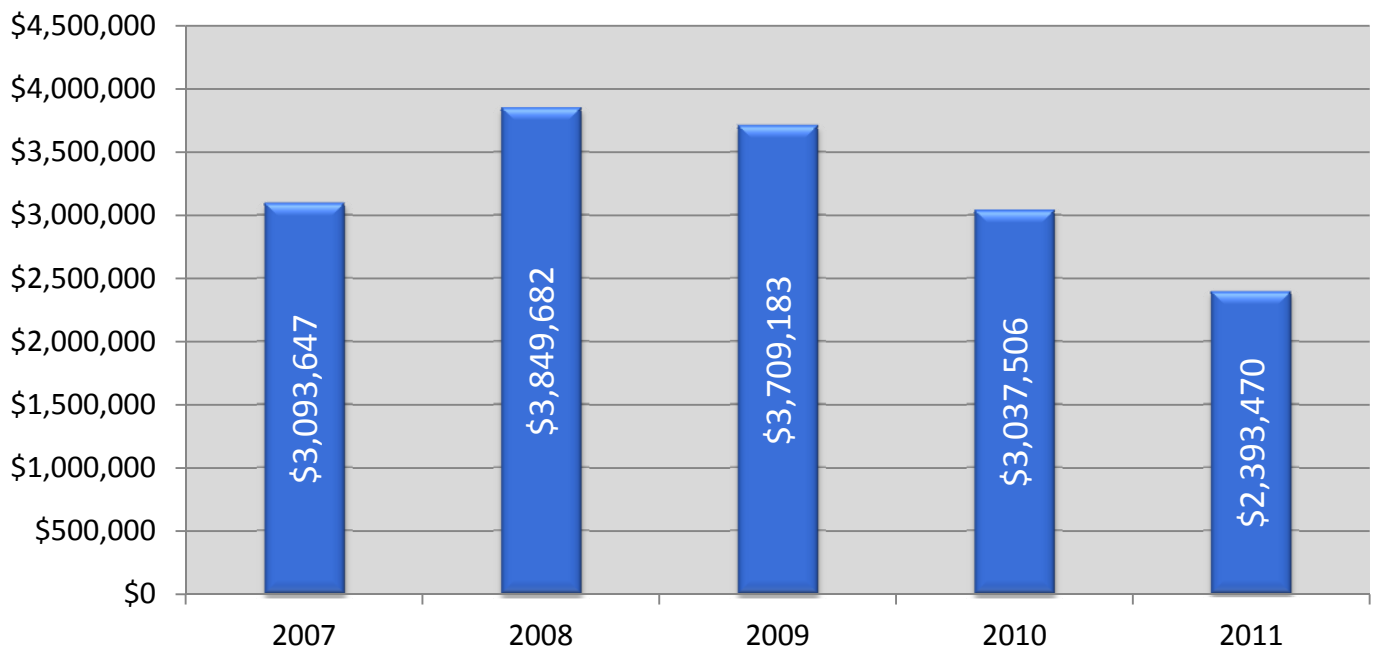
Recreation:

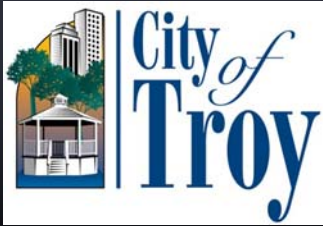
Budgeted service revenues are \$3,205,500 to cover associated costs of \$3,171,178.

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-* Time
Parks Department	N/A	N/A	7.73	11.4	4.0	0	6.23	10.5
Recreation Department	N/A	N/A	11.33	40.4	8.0	33.0	5.6	38.9
Total Parks & Recreation Departments	N/A	N/A	19.06	51.80	12.0	33.0	11.83	49.4

*Temporary/seasonal employees

- Operating Budget History for Parks**

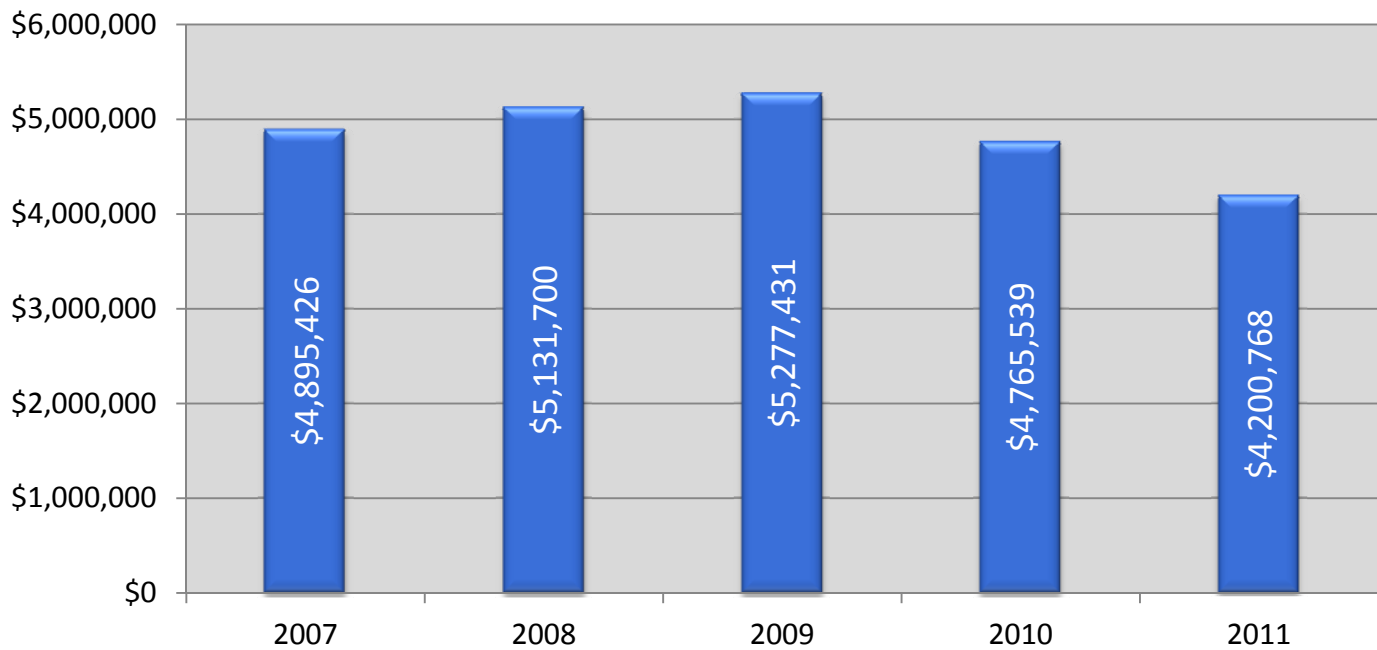




2012/13 Budget

Parks & Recreation

- *Operating Budget History for Recreation*





City of
Troy



2012/13 Budget

Police

Police Chief.....Gary G. Mayer



City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 101 GENERAL FUND						
Expenditures						
Department: 301 Police Department						
Division: 10 Executive Administration						
Business Unit: 305 Police Administration						
PERS - PERSONAL SERVICES	\$921,341.49	\$1,024,733.31	\$986,000.00	\$1,078,045.00	\$950,794.00	-12%
SUP - SUPPLIES	\$154,804.81	\$200,646.43	\$136,200.00	\$151,430.00	\$101,200.00	-33%
OTH - OTHER SERVICE CHARGES	\$498,982.71	\$483,920.35	\$412,400.00	\$468,440.00	\$494,400.00	6%
Business Unit Total: Police Administration	\$1,575,129.01	\$1,709,300.09	\$1,534,600.00	\$1,697,915.00	\$1,546,394.00	-9%
Business Unit: 320 Professional Standards						
PERS - PERSONAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$166,675.00	
SUP - SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00	\$900.00	
OTH - OTHER SERVICE CHARGES	\$0.00	\$0.00	\$0.00	\$0.00	\$300.00	
Business Unit Total: Professional Standards	\$0.00	\$0.00	\$0.00	\$0.00	\$167,875.00	
Division Total: Executive Administration	\$1,575,129.01	\$1,709,300.09	\$1,534,600.00	\$1,697,915.00	\$1,714,269.00	1%
Division: 11 Investigative/Admin Services						
Business Unit: 307 Investigations Services						
PERS - PERSONAL SERVICES	\$1,498,125.35	\$1,422,319.10	\$1,714,350.00	\$1,759,509.00	\$1,617,504.00	-8%
SUP - SUPPLIES	\$13,712.04	\$9,091.99	\$13,100.00	\$16,100.00	\$15,200.00	-6%
OTH - OTHER SERVICE CHARGES	\$70,367.13	\$85,600.97	\$73,610.00	\$95,870.00	\$97,570.00	2%
Business Unit Total: Investigations Services	\$1,582,204.52	\$1,517,012.06	\$1,801,060.00	\$1,871,479.00	\$1,730,274.00	-8%
Business Unit: 308 Crime Information Unit						
PERS - PERSONAL SERVICES	\$548,920.54	\$638,533.28	\$640,410.00	\$692,820.00	\$499,319.00	-28%
SUP - SUPPLIES	\$4,725.45	\$4,659.74	\$4,600.00	\$5,100.00	\$4,200.00	-18%
OTH - OTHER SERVICE CHARGES	\$20,303.23	\$17,250.86	\$16,380.00	\$22,640.00	\$35,430.00	56%
Business Unit Total: Crime Information Unit	\$573,949.22	\$660,443.88	\$661,390.00	\$720,560.00	\$538,949.00	-25%
Business Unit: 309 Special Investigations Unit						
PERS - PERSONAL SERVICES	\$639,614.58	\$437,225.01	\$425,150.00	\$445,718.00	\$425,721.00	-4%
SUP - SUPPLIES	\$4,566.30	\$3,790.43	\$3,100.00	\$3,700.00	\$3,700.00	0%
OTH - OTHER SERVICE CHARGES	\$48,310.12	\$30,249.19	\$26,610.00	\$55,600.00	\$39,900.00	-28%
Business Unit Total: Special Investigations Unit	\$692,491.00	\$471,264.63	\$454,860.00	\$505,018.00	\$469,321.00	-7%
Business Unit: 310 Narcotics Enforcement (NET)						
PERS - PERSONAL SERVICES	\$134,720.14	\$139,676.10	\$32,610.00	\$145,517.68	\$0.00	-100%
SUP - SUPPLIES	\$900.00	\$895.74	\$0.00	\$900.00	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$0.00	\$0.00	\$0.00	\$300.00	\$0.00	-98%
Business Unit Total: Narcotics Enforcement (NET)	\$135,620.14	\$140,571.84	\$32,610.00	\$146,717.68	\$0.00	-100%

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Business Unit: 311 Drug Enforcement (DEA)						
PERS - PERSONAL SERVICES	\$208,008.42	\$321,596.44	\$227,500.00	\$189,489.00	\$186,883.00	-1%
SUP - SUPPLIES	\$18,275.23	\$7,575.87	\$5,300.00	\$12,900.00	\$12,900.00	0%
OTH - OTHER SERVICE CHARGES	\$28,583.57	\$23,740.66	\$16,810.00	\$25,760.00	\$19,030.00	-26%
Business Unit Total: Drug Enforcement (DEA)	\$254,867.22	\$352,912.97	\$249,610.00	\$228,149.00	\$218,813.00	-4%
Business Unit: 321 Criminal Justice Training (302)						
PERS - PERSONAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$30,594.61	\$20,293.20	\$20,000.00	\$27,000.00	\$27,000.00	0%
Business Unit Total: Criminal Justice Training (302)	\$30,594.61	\$20,293.20	\$20,000.00	\$27,000.00	\$27,000.00	0%
Business Unit: 322 Training Section						
PERS - PERSONAL SERVICES	\$304,724.64	\$258,060.55	\$288,200.00	\$290,672.00	\$499,090.00	72%
SUP - SUPPLIES	\$54,550.73	\$82,612.45	\$78,800.00	\$81,800.00	\$82,700.00	1%
OTH - OTHER SERVICE CHARGES	\$12,589.97	\$12,249.24	\$3,120.00	\$15,400.00	\$26,120.00	70%
Business Unit Total: Training Section	\$371,865.34	\$352,922.24	\$370,120.00	\$387,872.00	\$607,910.00	57%
Business Unit: 324 Emergency Response/Preparedness						
PERS - PERSONAL SERVICES	\$163,854.11	\$179,148.90	\$189,140.00	\$190,584.00	\$22,320.00	-88%
SUP - SUPPLIES	\$15,423.75	\$32,887.81	\$32,100.00	\$32,100.00	\$30,200.00	-6%
OTH - OTHER SERVICE CHARGES	\$28.58	\$28.46	\$40.00	\$30.00	\$9,990.00	29,294%
Business Unit Total: Emergency	\$179,306.44	\$212,065.17	\$221,280.00	\$222,714.00	\$62,510.00	-72%
Business Unit: 326 Records Section						
PERS - PERSONAL SERVICES	\$587,486.15	\$507,273.64	\$457,670.00	\$566,264.00	\$549,938.00	-3%
SUP - SUPPLIES	\$1,090.18	\$938.46	\$900.00	\$1,300.00	\$1,300.00	0%
OTH - OTHER SERVICE CHARGES	\$34,850.51	\$34,560.90	\$28,740.00	\$33,150.00	\$33,450.00	1%
Business Unit Total: Records Section	\$623,426.84	\$542,773.00	\$487,310.00	\$600,714.00	\$584,688.00	-3%
Business Unit: 329 Lockup Section						
PERS - PERSONAL SERVICES	\$1,283,007.22	\$1,354,271.29	\$1,317,320.00	\$1,503,606.00	\$1,471,991.00	-2%
SUP - SUPPLIES	\$22,154.97	\$18,059.99	\$20,300.00	\$20,430.00	\$20,430.00	0%
OTH - OTHER SERVICE CHARGES	\$39,151.30	\$30,905.22	\$31,020.00	\$37,720.00	\$13,770.00	-63%
Business Unit Total: Lockup Section	\$1,344,313.49	\$1,403,236.50	\$1,368,640.00	\$1,561,756.00	\$1,506,191.00	-4%
Business Unit: 333 Property Section						
PERS - PERSONAL SERVICES	\$97,537.02	\$97,257.20	\$104,270.00	\$105,425.76	\$114,614.00	9%
SUP - SUPPLIES	\$2,024.06	\$1,711.05	\$1,290.00	\$1,800.00	\$1,800.00	0%
OTH - OTHER SERVICE CHARGES	\$390.55	\$388.93	\$420.00	\$410.00	\$410.00	0%
Business Unit Total: Property Section	\$99,951.63	\$99,357.18	\$105,980.00	\$107,635.76	\$116,824.00	9%

Annual Budget by Organization Report

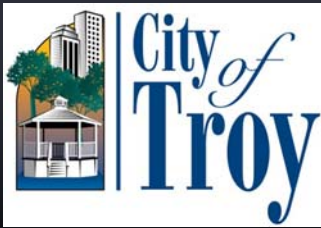
Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Business Unit: 334 Research & Technology						
PERS - PERSONAL SERVICES	\$246,420.48	\$242,899.08	\$261,290.00	\$293,752.00	\$294,206.00	0%
SUP - SUPPLIES	\$18,166.94	\$19,427.18	\$20,800.00	\$23,800.00	\$23,800.00	0%
OTH - OTHER SERVICE CHARGES	\$433,670.97	\$445,344.04	\$527,680.00	\$532,850.00	\$529,060.00	-1%
Business Unit Total: Research & Technology	\$698,258.39	\$707,670.30	\$809,770.00	\$850,402.00	\$847,066.00	0%
Division Total: Investigative/Admin Services	\$6,586,848.84	\$6,480,522.97	\$6,582,630.00	\$7,230,017.44	\$6,709,546.00	-7%
Business Unit: 315 Road Patrol						
PERS - PERSONAL SERVICES	\$8,494,581.21	\$8,625,017.13	\$8,627,000.00	\$10,269,115.00	\$8,675,858.00	-16%
SUP - SUPPLIES	\$103,482.63	\$111,384.40	\$104,900.00	\$131,125.00	\$125,450.00	-4%
OTH - OTHER SERVICE CHARGES	\$1,432,993.41	\$1,116,056.05	\$1,089,800.00	\$1,247,710.00	\$1,292,100.00	4%
Business Unit Total: Road Patrol	\$10,031,057.25	\$9,852,457.58	\$9,821,700.00	\$11,647,950.00	\$10,093,408.00	-13%
Business Unit: 316 K Nine						
PERS - PERSONAL SERVICES	\$523,609.45	\$527,458.02	\$537,700.00	\$612,436.69	\$455,599.00	-26%
SUP - SUPPLIES	\$5,614.47	\$5,536.06	\$6,300.00	\$5,240.00	\$4,340.00	-17%
OTH - OTHER SERVICE CHARGES	\$43,661.45	\$59,821.40	\$52,360.00	\$53,390.00	\$69,950.00	31%
Business Unit Total: K Nine	\$572,885.37	\$592,815.48	\$596,360.00	\$671,066.69	\$529,889.00	-21%
Business Unit: 317 Directed Patrol Unit						
PERS - PERSONAL SERVICES	\$630,168.67	\$613,922.79	\$520,420.00	\$652,506.00	\$618,096.00	-5%
SUP - SUPPLIES	\$7,375.10	\$6,467.26	\$6,000.00	\$6,500.00	\$6,500.00	0%
OTH - OTHER SERVICE CHARGES	\$53,576.05	\$56,969.58	\$59,330.00	\$63,450.00	\$59,850.00	-6%
Business Unit Total: Directed Patrol Unit	\$691,119.82	\$677,359.63	\$585,750.00	\$722,456.00	\$684,446.00	-5%
Business Unit: 319 Crossing Guards						
PERS - PERSONAL SERVICES	\$20,223.89	\$20,199.88	\$20,380.00	\$21,886.00	\$22,878.00	5%
SUP - SUPPLIES	\$0.00	\$0.00	\$100.00	\$300.00	\$300.00	0%
OTH - OTHER SERVICE CHARGES	\$266.72	\$265.62	\$290.00	\$280.00	\$280.00	0%
Business Unit Total: Crossing Guards	\$20,490.61	\$20,465.50	\$20,770.00	\$22,466.00	\$23,458.00	4%

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Business Unit: 325 Communications Section						
PERS - PERSONAL SERVICES	\$2,150,218.12	\$2,025,701.63	\$2,109,850.00	\$2,211,505.00	\$2,218,690.00	0%
SUP - SUPPLIES	\$30,836.86	\$19,199.51	\$29,000.00	\$40,050.00	\$39,225.00	-2%
OTH - OTHER SERVICE CHARGES	\$69,118.08	\$103,717.77	\$85,890.00	\$95,840.00	\$99,640.00	4%
Business Unit Total: Communications Section	\$2,250,173.06	\$2,148,618.91	\$2,224,740.00	\$2,347,395.00	\$2,357,555.00	0%
Business Unit: 335 Community Services Section						
PERS - PERSONAL SERVICES	\$580,014.58	\$774,906.03	\$613,200.00	\$845,831.00	\$746,296.00	-12%
SUP - SUPPLIES	\$5,860.74	\$3,679.82	\$1,900.00	\$3,900.00	\$3,000.00	-23%
OTH - OTHER SERVICE CHARGES	\$56,882.61	\$61,372.64	\$43,930.00	\$54,060.00	\$55,540.00	3%
Business Unit Total: Community Services Section	\$642,757.93	\$839,958.49	\$659,030.00	\$903,791.00	\$804,836.00	-11%
Division Total: Operations	\$14,208,484.04	\$14,131,675.59	\$13,908,350.00	\$16,315,124.69	\$14,493,592.00	-11%
Division: 13 Obsolete						
Business Unit: 314 Juvenile Unit						
PERS - PERSONAL SERVICES	\$640,025.05	\$544,376.17	\$152,200.00	\$563,637.00	\$0.00	-100%
SUP - SUPPLIES	\$4,578.31	\$3,491.01	\$790.00	\$3,600.00	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$40,403.49	\$35,737.90	\$16,360.00	\$42,950.00	\$0.00	-100%
Business Unit Total: Juvenile Unit	\$685,006.85	\$583,605.08	\$169,350.00	\$610,187.00	\$0.00	-100%
Business Unit: 318 Traffic Unit						
PERS - PERSONAL SERVICES	\$1,378,760.47	\$1,450,640.00	\$1,106,380.00	\$1,614,253.00	\$0.00	-100%
SUP - SUPPLIES	\$14,487.05	\$27,976.74	\$11,520.00	\$12,600.00	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$184,387.12	\$208,650.65	\$211,070.00	\$235,450.00	\$0.00	-100%
Business Unit Total: Traffic Unit	\$1,577,634.64	\$1,687,267.39	\$1,328,970.00	\$1,862,303.00	\$0.00	-100%
Business Unit: 328 Animal Control						
PERS - PERSONAL SERVICES	\$63,888.04	\$89,899.39	\$15,990.00	\$98,342.00	\$0.00	-100%
SUP - SUPPLIES	\$904.05	\$905.44	\$0.00	\$1,700.00	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$58,870.13	\$35,802.60	\$810.00	\$57,730.00	\$0.00	-100%
Business Unit Total: Animal Control	\$123,662.22	\$126,607.43	\$16,800.00	\$157,772.00	\$0.00	-100%
Division Total: Operations	\$2,386,303.71	\$2,397,479.90	\$1,515,120.00	\$2,630,262.00	\$0.00	-100%
Department Total: Police Department	\$24,756,765.60	\$24,718,978.55	\$23,540,700.00	\$27,873,319.13	\$22,917,407.00	-18%
	Allocated legacy costs:					
Pension					1,398,226.00	
Healthcare					795,879.00	
Total legacy costs					2,194,105.00	
Department Total: Police net of legacy costs					\$20,723,302.00	

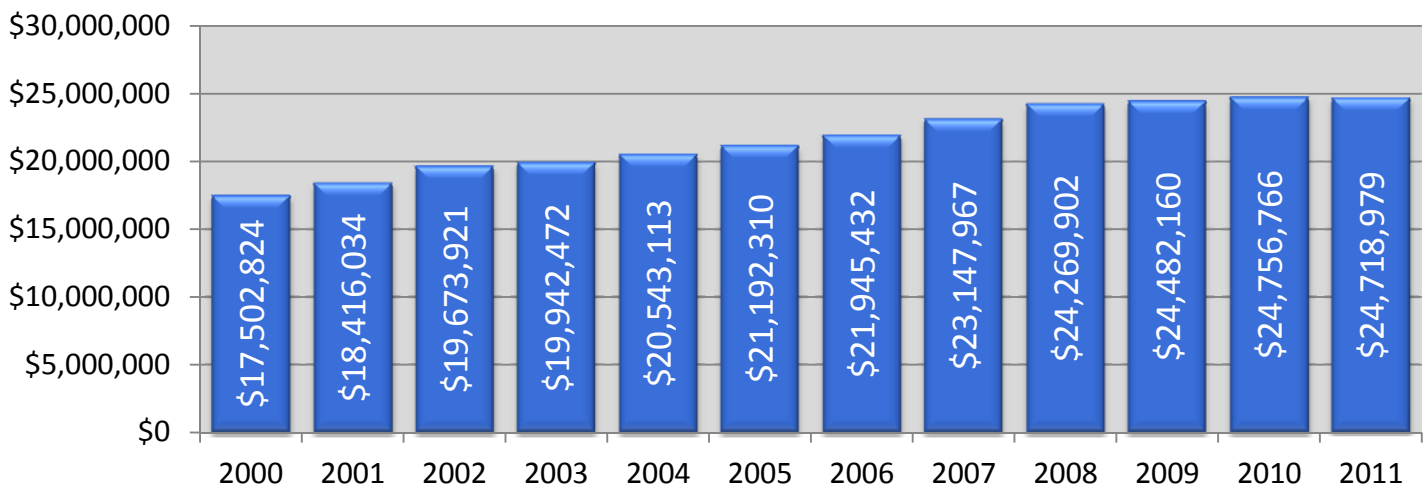


SUMMARY OF BUDGET CHANGES

- **Significant Notes – 2012/13 Budget Compared To 2011/12 Budget**
 - *The total Police Department Budget is down \$5.0 million or 17.8% when compared to last fiscal year. Personal Services, inclusive of wages and fringe benefits, is the largest decrease at \$4.6 million. This was accomplished by meeting the ICMA staffing recommendations a full year ahead of schedule. Other areas in the budget which show significant changes include:*
 - *Supplies – down \$79,230 or 14.2%*
 - *Other Services and Charges – down \$262,240 or 8.3%*
 - *The reduction in staff has caused a reduction in vehicles. The fleet was reduced by 23 vehicles or \$271,833, a 16.8% decrease. Staff reduction has also resulted in a decrease of 10 mobile data computers thereby reducing the contractual charge per device. CLEMIS membership fees will also be reduced.*

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Police Department	N/A	N/A	180.5	6.1	174.5	7.2	146.5	7.9
Total Department	N/A	N/A	180.5	6.1	174.5	7.2	146.5	7.9

- **Operating Budget History**





City of
Troy



2012/13 Budget

Public Works

Public Works Director.....Timothy Richnak



City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 101 GENERAL FUND						
Expenditures						
Department: 447 Streets						
Division: 20 Local Roads						
Business Unit: 481 Local Surface Maint - Gravel						
PERS - PERSONAL SERVICES	\$27,780.07	\$19,860.99	\$21,100.00	\$16,230.00	\$26,753.00	65%
SUP - SUPPLIES	\$1,846.77	\$1,428.18	\$3,500.00	\$3,500.00	\$7,000.00	100%
OTH - OTHER SERVICE CHARGES	\$13,148.74	\$8,675.14	\$7,700.00	\$12,700.00	\$9,600.00	-24%
Business Unit Total: Local Surface Maint - Gravel	\$42,775.58	\$29,964.31	\$32,300.00	\$32,430.00	\$43,353.00	34%
Business Unit: 482 Local Surface Maint						
PERS - PERSONAL SERVICES	\$320,493.22	\$257,134.65	\$158,475.00	\$156,832.00	\$151,500.00	-3%
SUP - SUPPLIES	\$78,304.95	\$72,699.19	\$68,000.00	\$88,000.00	\$87,500.00	-1%
OTH - OTHER SERVICE CHARGES	\$110,963.52	\$92,147.33	\$94,500.00	\$129,500.00	\$99,600.00	-23%
Business Unit Total: Local Surface Maint	\$509,761.69	\$421,981.17	\$320,975.00	\$374,332.00	\$338,600.00	-10%
Business Unit: 483 Local Surf Maint - Concrete						
PERS - PERSONAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Business Unit Total: Local Surf Maint - Concrete	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++
Business Unit: 485 Local Guard Rails & Posts						
PERS - PERSONAL SERVICES	\$3,056.10	\$1,055.88	\$7,590.00	\$3,640.22	\$2,980.00	-18%
SUP - SUPPLIES	\$0.00	\$0.00	\$3,062.00	\$200.00	\$5,000.00	2,400%
OTH - OTHER SERVICE CHARGES	\$627.25	\$138.94	\$2,500.00	\$750.00	\$800.00	7%
Business Unit Total: Local Guard Rails & Posts	\$3,683.35	\$1,194.82	\$13,152.00	\$4,590.22	\$8,780.00	91%
Business Unit: 486 Local Sweeping						
PERS - PERSONAL SERVICES	\$65,679.66	\$26,970.44	\$58,300.00	\$61,986.00	\$62,296.00	1%
OTH - OTHER SERVICE CHARGES	\$101,215.47	\$35,925.00	\$77,000.00	\$77,000.00	\$80,850.00	5%
Business Unit Total: Local Sweeping	\$166,895.13	\$62,895.44	\$135,300.00	\$138,986.00	\$143,146.00	3%
Business Unit: 489 Local Drain Structures						
PERS - PERSONAL SERVICES	\$168,803.03	\$101,104.05	\$98,700.00	\$86,149.00	\$81,260.00	-6%
SUP - SUPPLIES	\$26,834.15	\$19,792.91	\$24,000.00	\$17,000.00	\$27,000.00	59%
OTH - OTHER SERVICE CHARGES	\$99,485.04	\$54,387.10	\$71,000.00	\$107,000.00	\$79,300.00	-26%
Business Unit Total: Local Drain Structures	\$295,122.22	\$175,284.06	\$193,700.00	\$210,149.00	\$187,560.00	-11%
Business Unit: 490 Local Roadside Cleanup						
PERS - PERSONAL SERVICES	\$2,455.91	\$2,262.86	\$5,130.00	\$5,827.69	\$5,914.00	1%
SUP - SUPPLIES	\$0.00	\$0.00	\$250.00	\$250.00	\$250.00	0%
OTH - OTHER SERVICE CHARGES	\$274.15	\$294.32	\$1,000.00	\$1,000.00	\$1,050.00	5%
Business Unit Total: Local Roadside Cleanup	\$2,730.06	\$2,557.18	\$6,380.00	\$7,077.69	\$7,214.00	2%

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Business Unit: 491 Local Grass & Weed Control						
PERS - PERSONAL SERVICES	\$458.00	\$1,159.67	\$2,000.00	\$2,230.14	\$2,076.00	-7%
SUP - SUPPLIES	\$123.67	\$34.26	\$250.00	\$250.00	\$250.00	0%
OTH - OTHER SERVICE CHARGES	\$34.48	\$37.59	\$750.00	\$750.00	\$800.00	7%
Business Unit Total: Local Grass & Weed Control	\$616.15	\$1,231.52	\$3,000.00	\$3,230.14	\$3,126.00	-3%
Business Unit: 492 Local Dust Control						
PERS - PERSONAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Business Unit Total: Local Dust Control	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++
Business Unit: 495 Local Signs						
PERS - PERSONAL SERVICES	\$94,096.11	\$109,879.56	\$81,400.00	\$89,700.00	\$84,516.00	-6%
SUP - SUPPLIES	\$21,529.75	\$16,560.30	\$20,000.00	\$20,000.00	\$20,000.00	0%
OTH - OTHER SERVICE CHARGES	\$33,863.69	\$36,173.22	\$28,000.00	\$28,000.00	\$29,400.00	5%
Business Unit Total: Local Signs	\$149,489.55	\$162,613.08	\$129,400.00	\$137,700.00	\$133,916.00	-3%
Business Unit: 497 Local Markings						
PERS - PERSONAL SERVICES	\$3,872.19	\$12,518.79	\$7,730.00	\$7,744.32	\$9,124.00	18%
SUP - SUPPLIES	\$6,892.52	\$7,611.26	\$9,000.00	\$9,000.00	\$9,000.00	0%
OTH - OTHER SERVICE CHARGES	\$582.69	\$1,188.46	\$1,200.00	\$1,200.00	\$1,200.00	0%
Business Unit Total: Local Markings	\$11,347.40	\$21,318.51	\$17,930.00	\$17,944.32	\$19,324.00	8%
Business Unit: 498 Local Snow & Ice Control						
PERS - PERSONAL SERVICES	\$103,774.11	\$173,585.15	\$36,700.00	\$231,440.00	\$282,810.00	22%
SUP - SUPPLIES	\$29,938.27	\$124,129.35	\$20,000.00	\$110,000.00	\$110,000.00	0%
OTH - OTHER SERVICE CHARGES	\$123,688.83	\$104,684.52	\$120,000.00	\$240,000.00	\$230,300.00	-4%
Business Unit Total: Local Snow & Ice Control	\$257,401.21	\$402,399.02	\$176,700.00	\$581,440.00	\$623,110.00	7%
Business Unit: 499 Local Administration						
PERS - PERSONAL SERVICES	\$103,882.91	\$108,714.56	\$91,500.00	\$109,510.00	\$32,573.00	-70%
SUP - SUPPLIES	\$11,869.29	\$9,961.94	\$11,000.00	\$11,000.00	\$11,000.00	0%
OTH - OTHER SERVICE CHARGES	\$72,993.61	\$58,633.15	\$137,695.00	\$137,690.00	\$143,190.00	4%
CAP - CAPITAL OUTLAY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Business Unit Total: Local Administration	\$188,745.81	\$177,309.65	\$240,195.00	\$258,200.00	\$186,763.00	-28%
Division Total: Local Roads	\$1,628,568.15	\$1,458,748.76	\$1,269,032.00	\$1,766,079.37	\$1,694,892.00	-4%
Division: 21 County Roads						
Business Unit: 500 County Surface Maintenance						
PERS - PERSONAL SERVICES	\$6,502.32	\$1,341.28	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$1,132.08	\$650.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$1,607.34	\$291.54	\$10,000.00	\$10,000.00	\$10,000.00	0%
Business Unit Total: County Surface Maintenance	\$9,241.74	\$2,282.82	\$10,000.00	\$10,000.00	\$10,000.00	0%

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Business Unit: 501 County Drain Structures						
PERS - PERSONAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$176.40	\$50.70	\$0.00	\$0.00	\$0.00	
Business Unit Total: County Drain Structures	\$176.40	\$50.70	\$0.00	\$0.00	\$0.00	+++
Business Unit: 502 County Snow & Ice Control						
PERS - PERSONAL SERVICES	\$83,749.10	\$120,000.20	\$87,500.00	\$156,259.00	\$327,965.00	110%
SUP - SUPPLIES	\$114,949.55	\$191,836.35	\$75,000.00	\$202,500.00	\$202,500.00	0%
OTH - OTHER SERVICE CHARGES	\$56,849.23	\$79,109.45	\$141,500.00	\$141,500.00	\$146,100.00	3%
Business Unit Total: County Snow & Ice Control	\$255,547.88	\$390,946.00	\$304,000.00	\$500,259.00	\$676,565.00	35%
Business Unit: 503 County Administration						
PERS - PERSONAL SERVICES	\$11,724.76	\$8,252.88	\$4,320.00	\$0.00	\$3,709.00	
SUP - SUPPLIES	\$160.51	\$121.31	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$7,832.21	\$6,657.75	\$2,000.00	\$0.00	\$0.00	
Business Unit Total: County Administration	\$19,717.48	\$15,031.94	\$6,320.00	\$0.00	\$3,709.00	+++
Business Unit: 504 County Signs						
PERS - PERSONAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Business Unit Total: County Signs	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++
Business Unit: 507 County Sweeping						
PERS - PERSONAL SERVICES	\$1,693.30	\$1,082.87	\$590.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$1,479.33	\$765.96	\$500.00	\$2,000.00	\$2,100.00	5%
Business Unit Total: County Sweeping	\$3,172.63	\$1,848.83	\$1,090.00	\$2,000.00	\$2,100.00	5%
Division Total: County Roads	\$287,856.13	\$410,160.29	\$321,410.00	\$512,259.00	\$692,374.00	35%
Division: 22 Major Roads						
Business Unit: 464 Major Surface Maintenance						
PERS - PERSONAL SERVICES	\$296,120.83	\$300,996.51	\$212,800.00	\$251,254.00	\$237,049.00	-6%
SUP - SUPPLIES	\$55,565.55	\$77,153.03	\$53,000.00	\$93,000.00	\$73,000.00	-22%
OTH - OTHER SERVICE CHARGES	\$90,037.10	\$78,323.44	\$61,000.00	\$166,000.00	\$124,300.00	-25%
Business Unit Total: Major Surface Maintenance	\$441,723.48	\$456,472.98	\$326,800.00	\$510,254.00	\$434,349.00	-15%
Business Unit: 465 Major Guard Rails and Posts						
PERS - PERSONAL SERVICES	\$4,983.18	\$1,359.85	\$1,570.00	\$1,703.95	\$1,812.00	6%
SUP - SUPPLIES	\$0.00	\$2.52	\$3,520.00	\$500.00	\$17,000.00	3,300%
OTH - OTHER SERVICE CHARGES	\$1,386.75	\$311.08	\$300.00	\$300.00	\$300.00	0%
Business Unit Total: Major Guard Rails and Posts	\$6,369.93	\$1,673.45	\$5,390.00	\$2,503.95	\$19,112.00	663%
Business Unit: 466 Major Sweeping						
PERS - PERSONAL SERVICES	\$16,203.46	\$15,804.93	\$31,140.00	\$34,083.00	\$32,904.00	-3%
OTH - OTHER SERVICE CHARGES	\$24,622.15	\$27,054.89	\$35,000.00	\$35,000.00	\$36,800.00	5%
Business Unit Total: Major Sweeping	\$40,825.61	\$42,859.82	\$66,140.00	\$69,083.00	\$69,704.00	1%

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Business Unit: 469 Major Drain Structures						
PERS - PERSONAL SERVICES	\$61,995.74	\$53,065.69	\$54,500.00	\$51,471.00	\$53,014.00	3%
SUP - SUPPLIES	\$5,665.06	\$5,085.96	\$6,000.00	\$6,000.00	\$6,000.00	0%
OTH - OTHER SERVICE CHARGES	\$21,177.74	\$34,823.96	\$104,000.00	\$35,500.00	\$55,500.00	56%
Business Unit Total: Major Drain Structures	\$88,838.54	\$92,975.61	\$164,500.00	\$92,971.00	\$114,514.00	23%
Business Unit: 470 Major Roadside Cleanup						
PERS - PERSONAL SERVICES	\$10,312.85	\$10,587.77	\$11,600.00	\$8,450.58	\$19,483.00	130%
SUP - SUPPLIES	\$0.00	\$142.44	\$250.00	\$250.00	\$250.00	0%
OTH - OTHER SERVICE CHARGES	\$2,309.65	\$2,821.19	\$2,000.00	\$2,000.00	\$2,100.00	5%
Business Unit Total: Major Roadside Cleanup	\$12,622.50	\$13,551.40	\$13,850.00	\$10,700.58	\$21,833.00	104%
Business Unit: 471 Major Grass & Weed Control						
PERS - PERSONAL SERVICES	\$5,358.29	\$7,533.41	\$7,490.00	\$2.00	\$0.00	-14%
OTH - OTHER SERVICE CHARGES	\$32,189.44	\$3,703.05	\$3,000.00	\$40,000.00	\$5,000.00	-87%
Business Unit Total: Major Grass & Weed Control	\$37,547.73	\$11,236.46	\$10,490.00	\$40,002.00	\$5,000.00	-88%
Business Unit: 475 Major Signs						
PERS - PERSONAL SERVICES	\$50,302.65	\$45,201.55	\$64,800.00	\$42,716.00	\$36,355.00	-15%
SUP - SUPPLIES	\$13,602.28	\$11,888.77	\$10,000.00	\$10,000.00	\$20,000.00	100%
OTH - OTHER SERVICE CHARGES	\$12,115.29	\$9,929.23	\$25,000.00	\$15,000.00	\$21,000.00	40%
Business Unit Total: Major Signs	\$76,020.22	\$67,019.55	\$99,800.00	\$67,716.00	\$77,355.00	14%
Business Unit: 477 Major Markings						
PERS - PERSONAL SERVICES	\$18,128.49	\$21,088.96	\$20,150.00	\$20,146.00	\$19,552.00	-3%
SUP - SUPPLIES	\$438.63	\$6,514.35	\$7,000.00	\$7,000.00	\$7,000.00	0%
OTH - OTHER SERVICE CHARGES	\$48,528.11	\$55,151.67	\$66,050.00	\$66,050.00	\$83,400.00	26%
Business Unit Total: Major Markings	\$67,095.23	\$82,754.98	\$93,200.00	\$93,196.00	\$109,952.00	18%
Business Unit: 478 Major Snow & Ice Control						
PERS - PERSONAL SERVICES	\$153,859.40	\$198,944.10	\$208,000.00	\$292,309.00	\$328,796.00	12%
SUP - SUPPLIES	\$82,424.11	\$168,980.07	\$50,000.00	\$160,000.00	\$160,000.00	0%
OTH - OTHER SERVICE CHARGES	\$55,477.82	\$67,733.77	\$50,000.00	\$95,000.00	\$99,750.00	5%
Business Unit Total: Major Snow & Ice Control	\$291,761.33	\$435,657.94	\$308,000.00	\$547,309.00	\$588,546.00	8%
Business Unit: 479 Major Administration						
PERS - PERSONAL SERVICES	\$380,418.17	\$341,067.87	\$578,690.00	\$578,685.80	\$118,727.00	-79%
SUP - SUPPLIES	\$8,118.89	\$4,670.18	\$9,000.00	\$9,000.00	\$9,000.00	0%
OTH - OTHER SERVICE CHARGES	\$226,664.99	\$280,853.36	\$274,720.00	\$287,510.00	\$283,860.00	-1%
CAP - CAPITAL OUTLAY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Business Unit Total: Major Administration	\$615,202.05	\$626,591.41	\$862,410.00	\$875,195.80	\$411,587.00	-53%
Division Total: Major Roads	\$1,678,006.62	\$1,830,793.60	\$1,950,580.00	\$2,308,931.33	\$1,851,952.00	-20%

Annual Budget by Organization Report

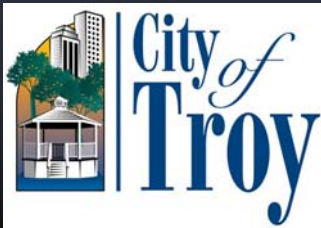
Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Division: 23 Drains						
Business Unit: 514 Retention Ponds						
PERS - PERSONAL SERVICES	\$124,163.42	\$73,176.20	\$96,400.00	\$46,837.00	\$54,645.00	17%
SUP - SUPPLIES	\$10,963.58	\$5,476.18	\$6,200.00	\$6,200.00	\$6,200.00	0%
OTH - OTHER SERVICE CHARGES	\$73,070.29	\$48,749.01	\$72,800.00	\$127,000.00	\$91,050.00	-28%
Business Unit Total: Retention Ponds	\$208,197.29	\$127,401.39	\$175,400.00	\$180,037.00	\$151,895.00	-16%
Business Unit: 515 Open Drain Maintenance						
PERS - PERSONAL SERVICES	\$95,997.35	\$73,009.57	\$77,960.00	\$23,559.00	\$60,653.00	157%
SUP - SUPPLIES	\$9,743.86	\$8,648.52	\$10,000.00	\$10,000.00	\$10,000.00	0%
OTH - OTHER SERVICE CHARGES	\$27,735.20	\$3,383.00	\$20,000.00	\$42,000.00	\$40,750.00	-3%
CAP - CAPITAL OUTLAY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Business Unit Total: Open Drain Maintenance	\$133,476.41	\$85,041.09	\$107,960.00	\$75,559.00	\$111,403.00	47%
Business Unit: 516 Drains Administration						
PERS - PERSONAL SERVICES	\$131,573.95	\$142,650.27	\$141,700.00	\$199,184.40	\$128,791.00	-35%
SUP - SUPPLIES	\$1,022.55	\$499.76	\$1,010.00	\$1,010.00	\$1,010.00	0%
OTH - OTHER SERVICE CHARGES	\$36,497.07	\$25,468.45	\$45,460.00	\$45,460.00	\$45,980.00	1%
Business Unit Total: Drains Administration	\$169,093.57	\$168,618.48	\$188,170.00	\$245,654.40	\$175,781.00	-28%
Business Unit: 517 Storm Sewer & Ryd						
PERS - PERSONAL SERVICES	\$84,992.62	\$84,695.88	\$142,100.00	\$52,442.00	\$49,081.00	-6%
SUP - SUPPLIES	\$1,524.99	\$1,784.62	\$7,500.00	\$7,500.00	\$7,500.00	0%
OTH - OTHER SERVICE CHARGES	\$34,339.68	\$24,478.35	\$23,000.00	\$48,500.00	\$46,650.00	-4%
Business Unit Total: Storm Sewer & Ryd	\$120,857.29	\$110,958.85	\$172,600.00	\$108,442.00	\$103,231.00	-5%
Division Total: Drains	\$631,624.56	\$492,019.81	\$644,130.00	\$609,692.40	\$542,310.00	-11%
Division: 24 Sidewalks						
Business Unit: 444 Sidewalk Administration						
PERS - PERSONAL SERVICES	\$20,482.25	\$19,377.24	\$19,100.00	\$18,571.77	\$17,280.00	-7%
SUP - SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$2,997.73	\$2,562.67	\$3,220.00	\$3,220.00	\$3,220.00	0%
Business Unit Total: Sidewalk Administration	\$23,479.98	\$21,939.91	\$22,320.00	\$21,791.77	\$20,500.00	-6%
Business Unit: 511 Sidewalk Maint - Snow Control						
PERS - PERSONAL SERVICES	\$10,188.42	\$14,015.75	\$7,050.00	\$14,378.14	\$13,664.00	-5%
SUP - SUPPLIES	\$0.00	\$284.79	\$750.00	\$750.00	\$750.00	0%
OTH - OTHER SERVICE CHARGES	\$3,602.98	\$9,507.58	\$6,000.00	\$4,000.00	\$24,200.00	505%
Business Unit Total: Sidewalk Maint - Snow Control	\$13,791.40	\$23,808.12	\$13,800.00	\$19,128.14	\$38,614.00	102%

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Business Unit: 512 Sidewalk Maint - General						
PERS - PERSONAL SERVICES	\$66,922.38	\$76,897.62	\$77,220.00	\$75,727.00	\$76,794.00	1%
SUP - SUPPLIES	\$3,697.12	\$4,921.61	\$4,000.00	\$10,000.00	\$10,000.00	0%
OTH - OTHER SERVICE CHARGES	\$18,845.16	\$22,490.36	\$22,000.00	\$42,000.00	\$43,100.00	3%
Business Unit Total: Sidewalk Maint - General	\$89,464.66	\$104,309.59	\$103,220.00	\$127,727.00	\$129,894.00	2%
Division Total: Sidewalks	\$126,736.04	\$150,057.62	\$139,340.00	\$168,646.91	\$189,008.00	12%
Division: 25 Street Lighting						
Business Unit: 448 Street Lighting						
PERS - PERSONAL SERVICES	\$33,108.43	\$25,228.20	\$43,140.00	\$43,136.30	\$48,583.00	13%
SUP - SUPPLIES	\$7,645.48	\$8,179.28	\$14,000.00	\$14,000.00	\$34,000.00	143%
OTH - OTHER SERVICE CHARGES	\$423,978.00	\$391,268.47	\$423,050.00	\$453,050.00	\$445,150.00	-2%
Business Unit Total: Street Lighting	\$464,731.91	\$424,675.95	\$480,190.00	\$510,186.30	\$527,733.00	3%
Division Total: Street Lighting	\$464,731.91	\$424,675.95	\$480,190.00	\$510,186.30	\$527,733.00	3%
Division: 26 Weeds						
Business Unit: 519 Weeds/Snow and Ice						
PERS - PERSONAL SERVICES	\$9,869.46	\$9,058.46	\$10,920.00	\$10,929.00	\$10,400.00	-5%
SUP - SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$17,311.79	\$23,520.73	\$32,200.00	\$32,200.00	\$32,550.00	1%
Business Unit Total: Weeds/Snow and Ice	\$27,181.25	\$32,579.19	\$43,120.00	\$43,129.00	\$42,950.00	0%
Division Total: Weeds	\$27,181.25	\$32,579.19	\$43,120.00	\$43,129.00	\$42,950.00	0%
Department Total: Streets	\$4,844,704.66	\$4,799,035.22	\$4,847,802.00	\$5,918,924.31	\$5,541,219.00	-6%
	Allocated legacy costs:					
Pension				133,437.00		
Healthcare				90,325.00		
Total legacy costs				223,762.00		
Department Total: Public Works net of legacy costs				\$5,317,457.00		

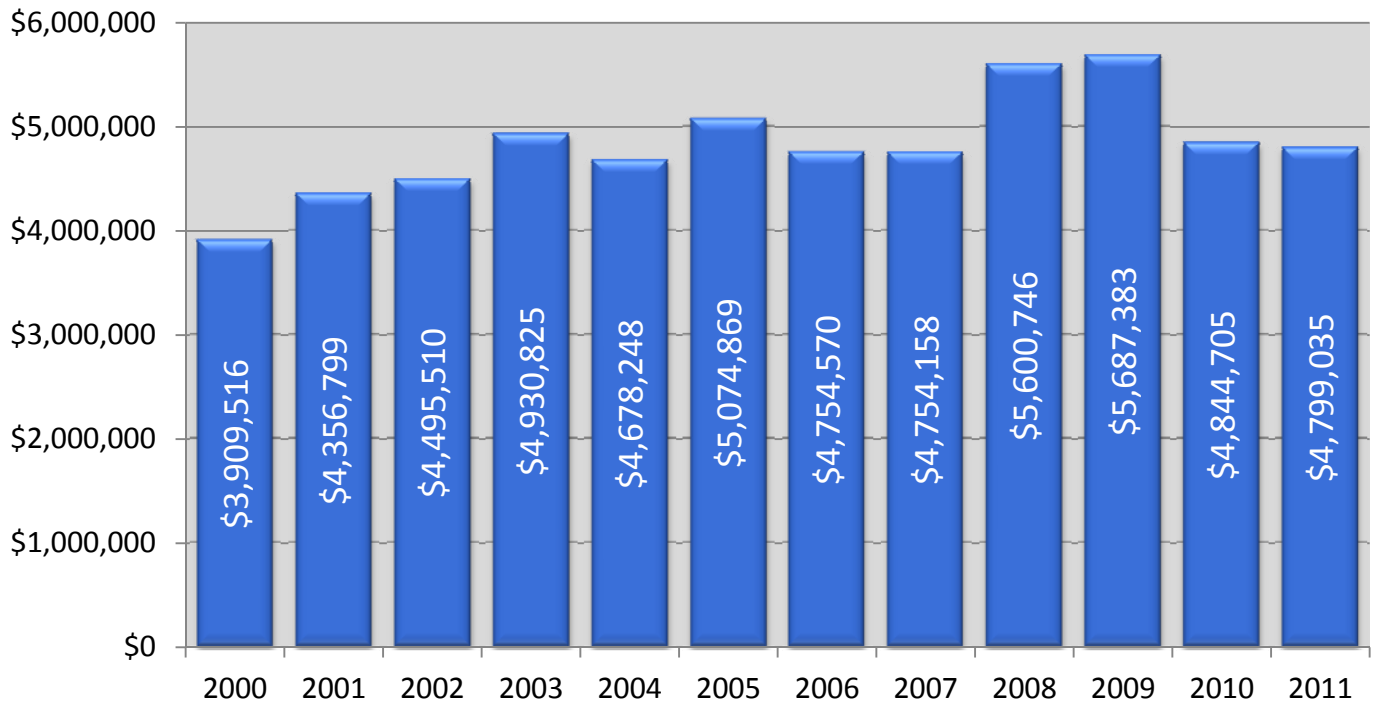


SUMMARY OF BUDGET CHANGES

- *Significant Notes – 2012/13 Budget Compared to 2011/12 Budget*

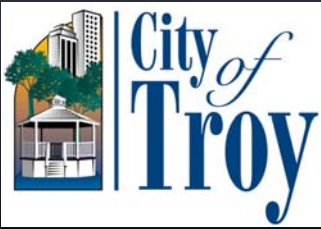
Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Streets and Drains	N/A	N/A	25.67	3.9	20.62	0.8	20.29	5.8
Total Department	N/A	N/A	25.67	3.9	20.62	0.8	20.29	5.8

- *Operating Budget History*



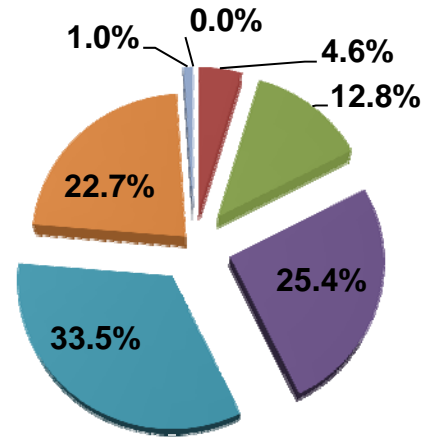


City of
Troy



The chart below shows expenditures for each Special Revenue Fund as a percent of the total Special Revenue Fund budget:

- Budget Stabilization - 0%
- Community Development Block Grant - 4.6%
- Local Streets - 12.8%
- Major Streets - 25.4%
- Refuse - 33.5%
- Library - 22.7%
- Drug Forfeiture - 1.0%



- ***Budget Stabilization Fund (\$0)***

This fund was created for the following purposes:

- ✓ To cover a General Fund deficit if the City of Troy's annual audit reveals a deficit.
- ✓ To prevent a reduction in the level of public services, or in the number of employees, at any time in a fiscal year when the City of Troy's budgeted revenue is not being collected in an amount sufficient to cover budgeted expenses.
- ✓ To prevent reduction in the level of service or in the number of employees, when preparing the budget for the next fiscal year when the City of Troy's estimated revenue does not appear sufficient to cover estimated expenses.
- ✓ To cover expenses arising because of a natural disaster including flood, fire or tornado. However, if federal or state funds are received to offset the appropriations from the fund, that money shall be returned to the fund.

- ***Community Development Block Grant Fund (\$606,084)***

This fund accounts for grant revenues from the Department of Housing and Development to be used for residential and other Capital improvements.

- ***Local Streets Fund (\$1,694,892)***

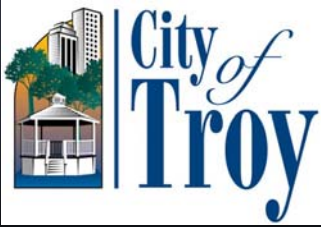
This fund accounts for various revenues, including state shared revenue, related to the repair, maintenance and construction of all streets classified as "local" within the city.

- ***Major Streets Fund (\$3,365,000)***

This fund accounts for state shared revenue relating to the repair, maintenance and construction of all streets classified as "major" within the city.

- ***Refuse Fund (\$4,425,467)***

Provides refuse collection, yard waste removal and curbside recycling. Funds are generated by property taxes to provide this service.



- ***Library Fund (\$3,128,850)***

This fund accounts costs associated with the operations, maintenance and capital expenditures for the city's public library. Funding for these expenditures is provided by a voter approved dedicated property tax.

- ***Drug Forfeiture Fund (\$132,000)***

This fund accounts for federal and state contributed resources derived from drug forfeitures. This funding is restricted to specific types of police expenditures as defined by these funding entities.

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 257 BUDGET STABILIZATION FUND						
Revenue						
Department: 000 Revenue						
INTR - INTEREST & RENT	\$6,995.01	\$6,261.94	\$5,000.00	\$5,000.00	\$5,000.00	0%
OTHFIN - OTHER FINANCING SOURCES	\$0.00	\$0.00	\$0.00	\$300,000.00	\$0.00	-100%
Department Total: Revenue	\$6,995.01	\$6,261.94	\$5,000.00	\$305,000.00	\$5,000.00	-98%
Expenditures						
Department: 966 Transfers Out						
OTHF - OTHER FINANCING USES	\$300,000.00	\$305,000.00	\$0.00	\$305,000.00	\$0.00	-100%
Department Total: Transfers Out	\$300,000.00	\$305,000.00	\$0.00	\$305,000.00	\$0.00	-100%
Revenue Totals:	\$6,995.01	\$6,261.94	\$5,000.00	\$305,000.00	\$5,000.00	-98%
Expenditure Totals	\$300,000.00	\$305,000.00	\$0.00	\$305,000.00	\$0.00	-100%
Fund Total: BUDGET STABILIZATION FUND	(\$293,004.99)	(\$298,738.06)	\$5,000.00	\$0.00	\$5,000.00	+++

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 280 COMM DEV BLOCK GRANT FUND						
Revenue						
Department: 000 Revenue						
GRANTS - GRANTS	\$127,521.96	\$148,800.38	\$160,232.00	\$173,970.00	\$606,084.00	248%
Department Total: Revenue	\$127,521.96	\$148,800.38	\$160,232.00	\$173,970.00	\$606,084.00	248%
Expenditures						
Department: 733 CDBG Home Chore Program						
OTH - OTHER SERVICE CHARGES	\$41,426.50	\$54,115.00	\$51,751.00	\$52,190.00	\$37,436.00	-28%
Department Total: CDBG Home Chore Program	\$41,426.50	\$54,115.00	\$51,751.00	\$52,190.00	\$37,436.00	-28%
Department: 734 CDBG Section 6 Charnwood						
OTH - OTHER SERVICE CHARGES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Department Total: CDBG Section 6 Charnwood	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++
Department: 735 CDBG Administration						
PERS - PERSONAL SERVICES	\$3,553.23	\$4,763.19	\$13,481.00	\$32,295.00	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$30.97	\$0.00	\$0.00	\$2,500.00	\$0.00	-100%
Department Total: CDBG Administration	\$3,584.20	\$4,763.19	\$13,481.00	\$34,795.00	\$0.00	-100%
Department: 736 Section 36 Park Pathway						
PERS - PERSONAL SERVICES	\$14,188.65	\$0.00	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$57,046.65	\$89,922.19	\$95,000.00	\$86,985.00	\$0.00	-100%
OTH - OTHER SERVICE CHARGES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Department Total: Section 36 Park Pathway	\$71,235.30	\$89,922.19	\$95,000.00	\$86,985.00	\$0.00	-100%
Department: 737 CDBG S/A Proj-Paving						
OTH - OTHER SERVICE CHARGES	\$11,275.96	\$0.00	\$0.00	\$0.00	\$0.00	
Department Total: CDBG S/A Proj-Paving	\$11,275.96	\$0.00	\$0.00	\$0.00	\$0.00	+++
Department: 738 CDBG Minor Home Repair-WA						
OTH - OTHER SERVICE CHARGES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Department Total: CDBG Minor Home Repair-WA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++
Department: 741 CDBG Barrier Free-Robinwoon						
PERS - PERSONAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Department Total: CDBG Barrier Free-Robinwoon	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++
Department: 743 CDBG Section 36 Storm Sewer						
PERS - PERSONAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$0.00	\$0.00	\$0.00	\$0.00	\$568,648.00	
Department Total: CDBG Section 36 Storm Sewer	\$0.00	\$0.00	\$0.00	\$0.00	\$568,648.00	+++
Revenue Totals:						
	\$127,521.96	\$148,800.38	\$160,232.00	\$173,970.00	\$606,084.00	248%
Expenditure Totals						
	\$127,521.96	\$148,800.38	\$160,232.00	\$173,970.00	\$606,084.00	248%
Fund Total: COMM DEV BLOCK GRANT FUND	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++

Annual Budget by Organization Report

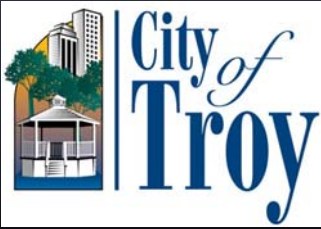
Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 202 MAJOR STREET FUND						
Revenue						
Department: 000 Revenue						
GRANTS - GRANTS	\$3,337,309.12	\$3,386,023.16	\$3,350,000.00	\$3,050,000.00	\$3,350,000.00	10%
INTR - INTEREST & RENT	\$21,944.18	\$19,517.70	\$15,000.00	\$16,930.00	\$15,000.00	-11%
OTHF - OTHER FINANCING SOURCES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Department Total: Revenue	\$3,359,253.30	\$3,405,540.86	\$3,365,000.00	\$3,066,930.00	\$3,365,000.00	10%
Expenditures						
Department: 966 Transfers Out						
OTHF - OTHER FINANCING USES	\$2,828,006.62	\$3,163,544.00	\$3,274,660.00	\$3,066,930.00	\$3,365,000.00	10%
Department Total: Transfers Out	\$2,828,006.62	\$3,163,544.00	\$3,274,660.00	\$3,066,930.00	\$3,365,000.00	10%
Revenue Totals:	\$3,359,253.30	\$3,405,540.86	\$3,365,000.00	\$3,066,930.00	\$3,365,000.00	10%
Expenditure Totals	\$2,828,006.62	\$3,163,544.00	\$3,274,660.00	\$3,066,930.00	\$3,365,000.00	10%
Fund Total: MAJOR STREET FUND	\$531,246.68	\$241,996.86	\$90,340.00	\$0.00	\$0.00	+++
Fund: 203 LOCAL STREET FUND						
Revenue						
Department: 000 Revenue						
GRANTS - GRANTS	\$1,321,873.97	\$1,341,582.42	\$1,300,000.00	\$1,300,000.00	\$1,300,000.00	0%
INTR - INTEREST & RENT	\$12,632.81	\$7,130.51	\$8,000.00	\$8,000.00	\$8,000.00	0%
OTHF - OTHER FINANCING SOURCES	\$150,000.00	\$332,750.00	\$224,080.00	\$354,080.00	\$386,892.00	9%
Department Total: Revenue	\$1,484,506.78	\$1,681,462.93	\$1,532,080.00	\$1,662,080.00	\$1,694,892.00	2%
Expenditures						
Department: 966 Transfers Out						
OTHF - OTHER FINANCING USES	\$1,628,568.15	\$1,458,749.00	\$1,269,032.00	\$1,662,080.00	\$1,694,892.00	2%
Department Total: Transfers Out	\$1,628,568.15	\$1,458,749.00	\$1,269,032.00	\$1,662,080.00	\$1,694,892.00	2%
Revenue Totals:	\$1,484,506.78	\$1,681,462.93	\$1,532,080.00	\$1,662,080.00	\$1,694,892.00	2%
Expenditure Totals	\$1,628,568.15	\$1,458,749.00	\$1,269,032.00	\$1,662,080.00	\$1,694,892.00	2%
Fund Total: LOCAL STREET FUND	(\$144,061.37)	\$222,713.93	\$263,048.00	\$0.00	\$0.00	+++

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 226 REFUSE FUND						
Revenue						
Department: 000 Revenue						
TAX - TAXES	\$3,900,932.16	\$4,057,573.12	\$4,159,000.00	\$4,140,180.00	\$4,468,000.00	8%
CHG - CHARGES FOR SERVICES	\$4,795.80	\$4,860.00	\$4,500.00	\$4,500.00	\$4,500.00	0%
INTR - INTEREST & RENT	\$21,113.52	\$10,210.34	\$10,000.00	\$8,000.00	\$10,000.00	25%
OTHFIN - OTHER FINANCING SOURCES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Department Total: Revenue	\$3,926,841.48	\$4,072,643.46	\$4,173,500.00	\$4,152,680.00	\$4,482,500.00	8%
Expenditures						
Department: 530 Refuse and Recycling						
Business Unit: 530 Contractors Service						
OTH - OTHER SERVICE CHARGES	\$3,796,941.85	\$3,898,706.94	\$4,038,000.00	\$4,011,000.00	\$4,205,000.00	5%
Business Unit Total: Contractors Service	\$3,796,941.85	\$3,898,706.94	\$4,038,000.00	\$4,011,000.00	\$4,205,000.00	5%
Business Unit: 531 Other Refuse Expense						
PERS - PERSONAL SERVICES	\$24,349.85	\$18,537.15	\$5,715.00	\$5,866.00	\$6,973.00	19%
SUP - SUPPLIES	\$1.00	\$8.45	\$10.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$50,200.04	\$85,719.45	\$141,214.00	\$53,210.00	\$141,210.00	165%
Business Unit Total: Other Refuse Expense	\$74,550.89	\$104,265.05	\$146,939.00	\$59,076.00	\$148,183.00	151%
Business Unit: 532 Recycling						
PERS - PERSONAL SERVICES	\$102,249.98	\$88,176.06	\$43,490.00	\$56,264.00	\$45,444.00	-19%
SUP - SUPPLIES	\$7,602.21	\$7,723.18	\$11,500.00	\$11,500.00	\$11,500.00	0%
OTH - OTHER SERVICE CHARGES	\$14,718.64	\$11,114.26	\$14,970.00	\$14,840.00	\$15,340.00	3%
Business Unit Total: Recycling	\$124,570.83	\$107,013.50	\$69,960.00	\$82,604.00	\$72,284.00	-12%
Department Total: Refuse and Recycling	\$3,996,063.57	\$4,109,985.49	\$4,254,899.00	\$4,152,680.00	\$4,425,467.00	7%
Revenue Totals:	\$3,926,841.48	\$4,072,643.46	\$4,173,500.00	\$4,152,680.00	\$4,482,500.00	8%
Expenditure Totals	\$3,996,063.57	\$4,109,985.49	\$4,254,899.00	\$4,152,680.00	\$4,425,467.00	7%
Fund Total: REFUSE FUND	(\$69,222.09)	(\$37,342.03)	(\$81,399.00)	\$0.00	\$57,033.00	+++
Allocated legacy costs:						
Pension					5,598.00	
Healthcare					2,177.00	
Total legacy costs					7,715.00	

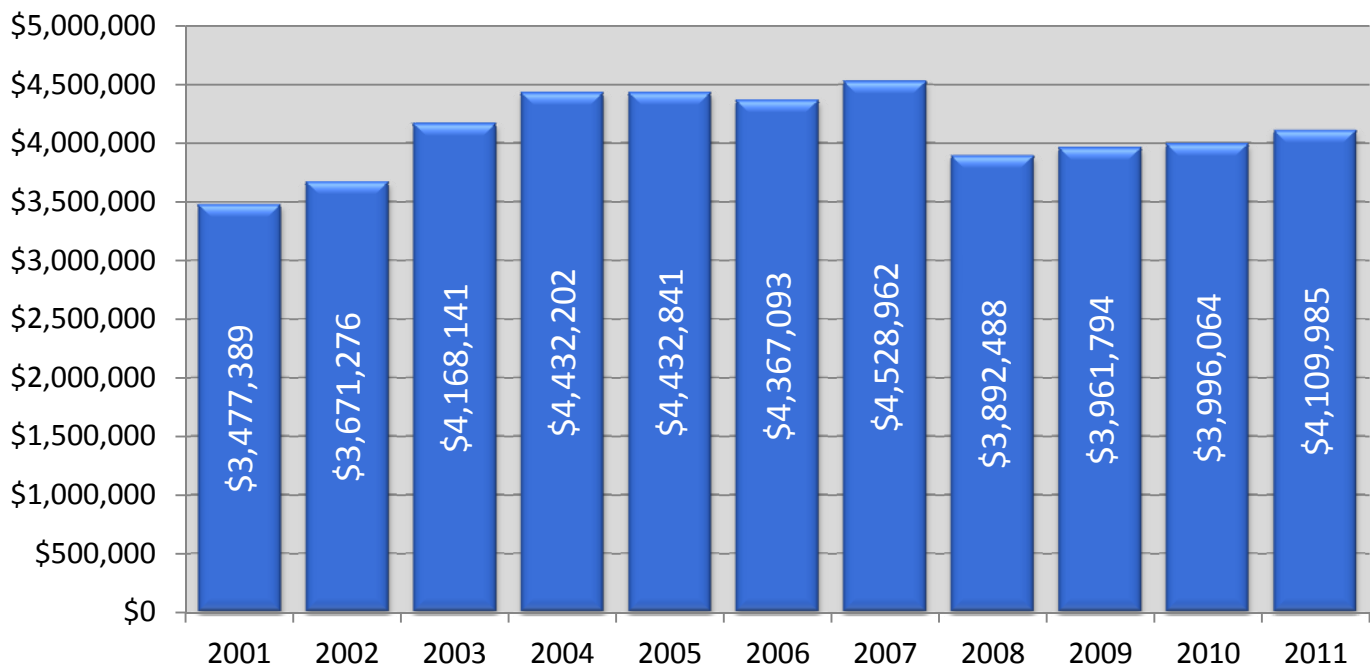


SUMMARY OF BUDGET CHANGES

- *Significant Notes – 2012/13 Budget Compared to 2011/12 Budget*

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Refuse & Recycling	N/A	N/A	1.3		0.5	0.3	0.5	0.1
Total Department	N/A	N/A	1.3		0.5	0.3	0.5	0.1

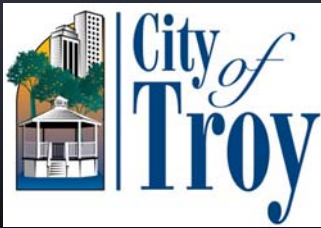
- *Operating Budget History*



Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 271 LIBRARY FUND						
Revenue						
Department: 000 Revenue						
TAX - TAXES	\$0.00	\$0.00	\$3,028,637.00	\$3,060,593.00	\$2,972,000.00	-3%
GRANTS - GRANTS	\$0.00	\$0.00	\$15,271.00	\$15,271.00	\$15,001.00	-2%
LOCAL - CONTRIBUTIONS FROM LOCAL UNITS	\$0.00	\$0.00	\$99,360.00	\$99,360.00	\$99,000.00	0%
CHG - CHARGES FOR SERVICES	\$0.00	\$0.00	\$28,600.00	\$33,950.00	\$22,400.00	-34%
FF - FINES AND FORFEITURES	\$0.00	\$0.00	\$105,000.00	\$105,000.00	\$100,000.00	-5%
INTR - INTEREST & RENT	\$0.00	\$0.00	\$13,750.00	\$15,900.00	\$13,750.00	-14%
OTHREV - OTHER REVENUE	\$0.00	\$0.00	\$4,000.00	\$1,000.00	\$2,000.00	100%
OTHF - OTHER FINANCING SOURCES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Department Total: Revenue	\$0.00	\$0.00	\$3,294,618.00	\$3,331,074.00	\$3,224,151.00	-3%
Expenditures						
Department: 790 Library						
PERS - PERSONAL SERVICES	\$0.00	\$0.00	\$1,542,635.00	\$1,542,635.00	\$1,657,700.00	7%
SUP - SUPPLIES	\$0.00	\$0.00	\$59,000.00	\$59,000.00	\$59,000.00	0%
OTH - OTHER SERVICE CHARGES	\$0.00	\$0.00	\$759,246.00	\$774,360.00	\$722,150.00	-7%
CAP - CAPITAL OUTLAY	\$0.00	\$0.00	\$0.00	\$40,000.00	\$0.00	-100%
OTHF - OTHER FINANCING USES	\$0.00	\$0.00	\$559,496.00	\$557,500.00	\$690,000.00	24%
Department Total: Library	\$0.00	\$0.00	\$2,920,377.00	\$2,973,495.00	\$3,128,850.00	5%
Revenue Totals:	\$0.00	\$0.00	\$3,294,618.00	\$3,331,074.00	\$3,224,151.00	-3%
Expenditure Totals	\$0.00	\$0.00	\$2,920,377.00	\$2,973,495.00	\$3,128,850.00	5%
Fund Total: LIBRARY FUND	\$0.00	\$0.00	\$374,241.00	\$357,579.00	\$95,301.00	-73%
	Allocated legacy costs:					
Pension						
Healthcare						
Total legacy costs						



2012/13 Budget

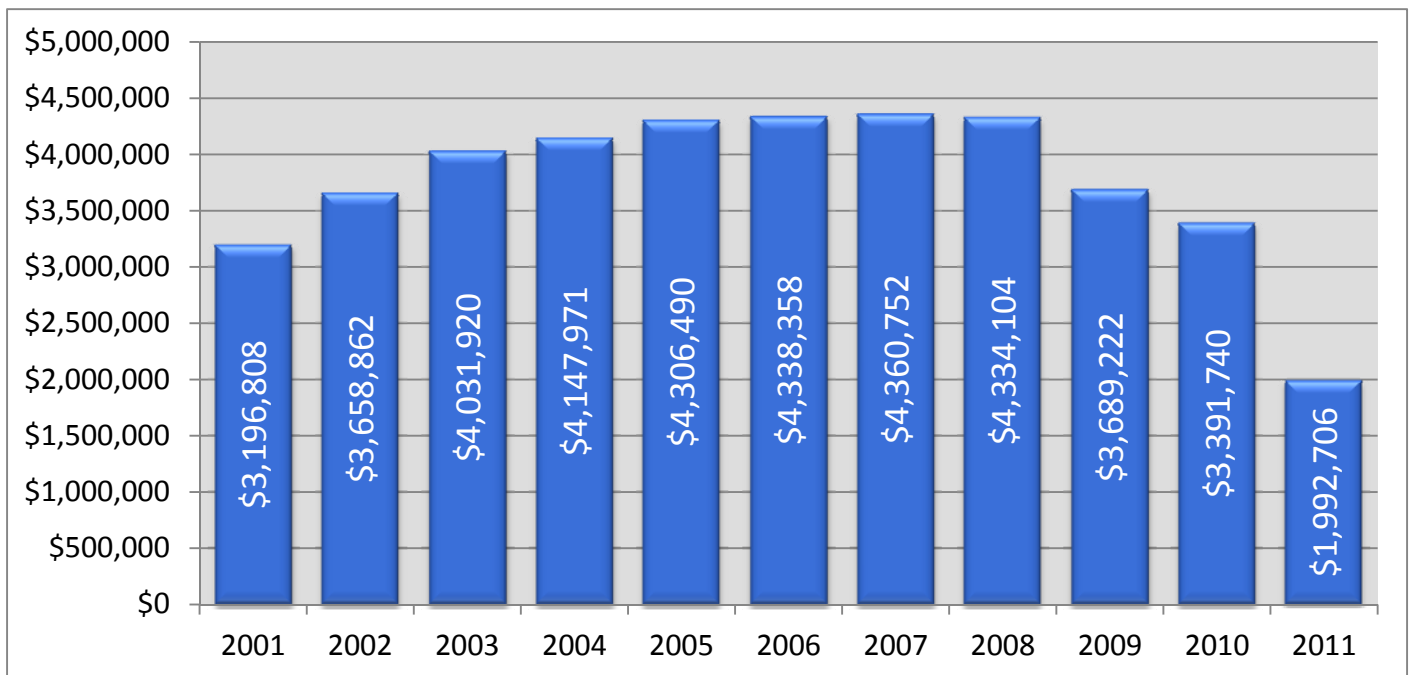
Library

SUMMARY OF BUDGET CHANGES - LIBRARY

- *Significant Notes – 2012/13 Budget Compared To 2011/12 Budget*

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Library	N/A	N/A	6	32.2	6	31.6	6	31.7
Museum								
Total Department	N/A	N/A	6	32.2	6	31.6	6	31.7

- *Operating History for Library*



Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 265 Forfeiture Fund						
Revenue						
Department: 000 Revenue						
FF - FINES AND FORFEITURES	\$0.00	\$0.00	\$0.00	\$0.00	\$378,800.00	
OTHF - OTHER FINANCING SOURCES	\$0.00	\$0.00	\$0.00	\$0.00	\$206,000.00	
Department Total: Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$584,800.00	+++
Expenditures						
Department: 321 Police Forfeitures						
SUP - SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00	\$52,000.00	
OTHF - OTHER FINANCING USES	\$0.00	\$0.00	\$0.00	\$0.00	\$80,000.00	
Department Total: Police Forfeitures	\$0.00	\$0.00	\$0.00	\$0.00	\$132,000.00	+++
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$584,800.00	+++
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$132,000.00	+++
Fund Total: Forfeiture Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$452,800.00	+++

Annual Budget by Organization Report

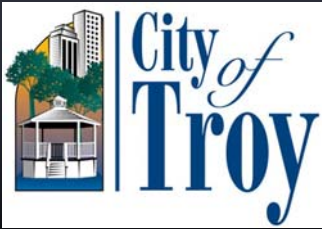
Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 301 GENERAL DEBT SERVICE FUND						
Revenue						
Department: 000 Revenue						
TAX - TAXES	\$2,607,201.27	\$2,336,898.99	\$2,170,000.00	\$2,154,000.00	\$2,980,000.00	38%
INTR - INTEREST & RENT	\$45,159.67	\$22,204.78	\$18,000.00	\$20,000.00	\$10,000.00	-50%
OTHREV - OTHER REVENUE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTHFIN - OTHER FINANCING SOURCES	\$0.00	\$0.00	\$0.00	\$954,200.00	\$172,720.00	-82%
Department Total: Revenue	\$2,652,360.94	\$2,359,103.77	\$2,188,000.00	\$3,128,200.00	\$3,162,720.00	1%
Expenditures						
Department: 906 General Debt Service Expenditure						
OTH - OTHER SERVICE CHARGES	\$70,000.00	\$71,051.86	\$112,000.00	\$73,000.00	\$112,000.00	53%
DS - DEBT SERVICE	\$500.00	\$0.00	\$500.00	\$1,500.00	\$500.00	-67%
OTHF - OTHER FINANCING USES	\$3,057,806.30	\$3,114,926.61	\$3,053,675.00	\$3,053,700.00	\$3,050,220.00	0%
Department Total: General Debt Service Expenditure	\$3,128,306.30	\$3,185,978.47	\$3,166,175.00	\$3,128,200.00	\$3,162,720.00	1%
Revenue Totals:	\$2,652,360.94	\$2,359,103.77	\$2,188,000.00	\$3,128,200.00	\$3,162,720.00	2%
Expenditure Totals	\$3,128,306.30	\$3,185,978.47	\$3,166,175.00	\$3,128,200.00	\$3,162,720.00	1%
Fund Total: GENERAL DEBT SERVICE FUND	(\$475,945.36)	(\$826,874.70)	(\$978,175.00)	\$0.00	\$0.00	+++
Fund: 354 2000MTF BOND DEBT RETIREMENT						
Revenue						
Department: 000 Revenue						
GRANTS - GRANTS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
INTR - INTEREST & RENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTHFIN - OTHER FINANCING SOURCES	\$230,187.50	\$221,175.00	\$237,013.00	\$237,020.00	\$251,320.00	6%
Department Total: Revenue	\$230,187.50	\$221,175.00	\$237,013.00	\$237,020.00	\$251,320.00	6%
Expenditures						
Department: 914 2000MTF Bond Debt Ret Expend						
DS - DEBT SERVICE	\$230,187.50	\$221,175.00	\$237,013.00	\$237,020.00	\$251,320.00	6%
Department Total: 2000MTF Bond Debt Ret Expend	\$230,187.50	\$221,175.00	\$237,013.00	\$237,020.00	\$251,320.00	6%
Revenue Totals:	\$230,187.50	\$221,175.00	\$237,013.00	\$237,020.00	\$251,320.00	6%
Expenditure Totals	\$230,187.50	\$221,175.00	\$237,013.00	\$237,020.00	\$251,320.00	6%
Fund Total: 2000MTF BOND DEBT RETIREMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++
Fund: 355 PROP A BOND DEBT RETIREMENT						
Revenue						
Department: 000 Revenue						
OTHFIN - OTHER FINANCING SOURCES	\$806,943.76	\$850,770.69	\$834,200.00	\$834,200.00	\$886,370.00	6%
Department Total: Revenue	\$806,943.76	\$850,770.69	\$834,200.00	\$834,200.00	\$886,370.00	6%

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Expenditures						
Department: 915 Prop A Bond Ret Expenditure						
DS - DEBT SERVICE	\$525,580.98	\$850,770.69	\$834,200.00	\$834,200.00	\$886,370.00	6%
Department Total: Prop A Bond Ret Expenditure	\$525,580.98	\$850,770.69	\$834,200.00	\$834,200.00	\$886,370.00	6%
Revenue Totals:						
	\$806,943.76	\$850,770.69	\$834,200.00	\$834,200.00	\$886,370.00	6%
Expenditure Totals						
	\$525,580.98	\$850,770.69	\$834,200.00	\$834,200.00	\$886,370.00	6%
Fund Total: PROP A BOND DEBT RETIREMENT	\$281,362.78	\$0.00	\$0.00	\$0.00	\$0.00	+++
Fund: 356 PROP B BOND DEBT RETIREMENT						
Revenue						
Department: 000 Revenue						
OTHFIN - OTHER FINANCING SOURCES	\$1,480,288.78	\$2,454,162.72	\$1,472,675.00	\$1,472,700.00	\$1,417,950.00	-4%
Department Total: Revenue	\$1,480,288.78	\$2,454,162.72	\$1,472,675.00	\$1,472,700.00	\$1,417,950.00	-4%
Expenditures						
Department: 916 Prop B Bond Debt Ret Expenditure						
DS - DEBT SERVICE	\$1,431,050.29	\$1,645,159.20	\$1,472,675.00	\$1,472,700.00	\$1,417,950.00	-4%
Department Total: Prop B Bond Debt Ret Expenditure	\$1,431,050.29	\$1,645,159.20	\$1,472,675.00	\$1,472,700.00	\$1,417,950.00	-4%
Revenue Totals:						
	\$1,480,288.78	\$2,454,162.72	\$1,472,675.00	\$1,472,700.00	\$1,417,950.00	-4%
Expenditure Totals						
	\$1,431,050.29	\$1,645,159.20	\$1,472,675.00	\$1,472,700.00	\$1,417,950.00	-4%
Fund Total: PROP B BOND DEBT RETIREMENT	\$49,238.49	\$809,003.52	\$0.00	\$0.00	\$0.00	+++
Fund: 357 PROP C BOND DEBT RETIREMENT						
Revenue						
Department: 000 Revenue						
INTR - INTEREST & RENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTHFIN - OTHER FINANCING SOURCES	\$770,573.76	\$757,631.95	\$746,800.00	\$746,800.00	\$745,900.00	0%
Department Total: Revenue	\$770,573.76	\$757,631.95	\$746,800.00	\$746,800.00	\$745,900.00	0%
Expenditures						
Department: 917 Prop C Bond Debt Ret Expenditure						
DS - DEBT SERVICE	\$397,768.07	\$757,631.95	\$746,800.00	\$746,800.00	\$745,900.00	0%
Department Total: Prop C Bond Debt Ret Expenditure	\$397,768.07	\$757,631.95	\$746,800.00	\$746,800.00	\$745,900.00	0%
Revenue Totals:						
	\$770,573.76	\$757,631.95	\$746,800.00	\$746,800.00	\$745,900.00	0%
Expenditure Totals						
	\$397,768.07	\$757,631.95	\$746,800.00	\$746,800.00	\$745,900.00	0%
Fund Total: PROP C BOND DEBT RETIREMENT	\$372,805.69	\$0.00	\$0.00	\$0.00	\$0.00	+++



DEBT SERVICE

(Does not include debt serviced by **Enterprise Funds**)

Description of Debt	Debt Outstanding 6/30/2012	Principal	Interest	Total
North Arm Relief Drain	\$ 462,396	\$ 47,092	\$ 9,874	\$ 56,966
Proposal A - Streets	6,850,000	625,000	260,370	885,370
Proposal B - Public Safety	9,885,000	1,035,000	381,850	1,416,850
Proposal C - Recreation Facilities	5,375,000	535,000	210,600	745,600
George W. Kuhn Drain	2,199,916	159,684	59,196	218,880
MTF - Rochester Road	475,000	225,000	26,020	251,020
Total Debt Service	\$25,247,312	\$2,626,776	\$947,910	\$3,574,686

CAPITAL PROJECTS FUND AND TAX-SUPPORTED DEBT SERVICE

General Debt Debt Service	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Budget
MTF Rochester Road	\$ 239,112	\$ 229,912	\$ 220,900	\$ 236,720	\$ 251,020
Proposal A - Streets	891,108	806,670	850,771	833,200	885,370
Proposal B - Public Safety	1,464,633	1,479,490	1,645,159	1,471,600	1,416,850
Proposal C - Rec. Facilities	763,793	770,300	757,632	746,500	745,600
Total General Debt	\$3,358,646	\$3,286,372	\$3,474,462	\$3,288,020	\$3,298,840

Capital Projects Debt Service	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Budget
George W. Kuhn Drain	\$ 207,375	\$217,845	\$188,188	\$ 219,050	\$ 218,880
North Arm Relief Drain	57,016	57,038	57,036	57,040	56,966
Total Capital Projects Debt	\$ 264,391	\$ 274,883	\$ 245,224	\$ 276,090	\$ 275,846



2012/13 Budget

Schedule of Principal and Interest

GENERAL FUND DEBT

Fiscal Year	MTF Roads	Proposal A Streets	Proposal B Public Safety	Proposal C Recreation Facilities	Interest	Total
2013	\$225,000	\$ 625,000	\$1,035,000	\$ 535,000	\$ 878,840	\$ 3,298,840
2014	250,000	645,000	1,025,000	560,000	784,894	3,264,894
2015	-	740,000	1,025,000	590,000	681,551	3,036,551
2016	-	730,000	1,130,000	580,000	587,413	3,027,413
2017	-	745,000	1,150,000	595,000	484,725	2,974,725
2018	-	760,000	1,060,000	595,000	387,050	2,802,050
2019	-	825,000	1,155,000	615,000	280,825	2,875,825
2020	-	840,000	1,150,000	640,000	164,025	2,794,025
2021	-	940,000	1,155,000	665,000	52,575	2,812,575
Total	\$475,000	\$6,850,000	\$9,885,000	\$5,375,000	\$4,301,898	\$26,886,898

CAPITAL PROJECTS FUNDS

Fiscal Year	George W. Kuhn Drain	North Arm Relief Drain	Interest	Total
2013	\$159,684	\$47,092	\$69,070	\$275,846
2014	163,652	48,094	63,663	\$275,409
2015	167,752	49,430	58,123	\$275,305
2016	172,618	50,098	52,452	\$275,168
2017	177,354	51,434	46,617	\$275,405
2018	181,833	52,436	40,617	\$274,886
2019	186,187	53,772	34,461	\$274,420
2020	191,051	55,108	28,160	\$274,319
2021	196,045	54,934	21,675	\$272,654
2022	201,424	-	15,667	\$217,091
2023	164,082	-	10,068	\$174,150
2024	166,839	-	5,752	\$172,591
2025	16,111	-	1,320	\$17,431
2026	16,478	-	959	\$17,437
2027	14,551	-	590	\$15,141
2028	14,531	-	249	\$14,780
2029	9,724	-	-	\$9,724
Total	\$2,199,916	\$462,398	\$449,443	\$3,111,757

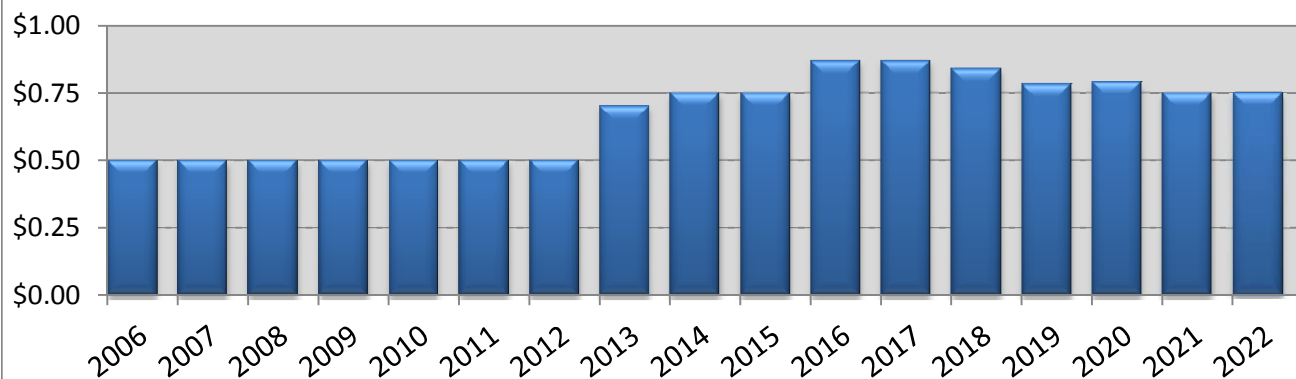
ENTERPRISE FUNDS

Fiscal Year	MBA Golf Course	Interest	Total
2013	\$400,000	\$468,600	\$ 868,600
2014	400,000	451,247	\$ 851,247
2015	450,000	431,248	\$ 881,248
2016	500,000	408,998	\$ 908,998
2017	500,000	386,748	\$ 886,748
2018	500,000	364,248	\$ 864,248
2019	600,000	339,123	\$ 939,123
2020	600,000	310,999	\$ 910,999
2021	600,000	282,124	\$ 882,124
2022	600,000	252,500	\$ 852,500
2023	700,000	220,000	\$ 920,000
2024	700,000	185,000	\$ 885,000
2025	800,000	147,500	\$ 947,500
2026	800,000	107,500	\$ 907,500
2027	850,000	66,250	\$ 916,250
2028	900,000	22,500	\$ 922,500
Total	\$9,900,000	\$ 4,444,585	\$14,344,585



Fiscal Year	General Debt Fund	Capital Projects Fund	MBA Golf Course Fund	Total
2012/13	\$ 3,298,840	\$ 275,846	\$ 868,600	\$ 4,443,286
2013/14	3,264,894	275,409	851,247	4,391,550
2014/15	3,036,551	275,305	881,248	4,193,104
2015/16	3,027,413	275,168	908,998	4,211,579
2016/17	2,974,725	275,405	886,748	4,136,878
2017/18	2,802,050	274,886	864,248	3,941,184
2018/19	2,875,825	274,420	939,123	4,089,368
2019/20	2,794,025	274,319	910,999	3,979,343
2020/21	2,812,575	272,654	882,124	3,967,353
2021/22	-	217,091	852,500	1,069,591
2022/23	-	174,150	920,000	1,094,150
2023/24	-	172,591	885,000	1,057,591
2024/25	-	17,431	947,500	964,931
2025/26	-	17,437	907,500	924,937
2026/27	-	15,141	916,250	931,391
2027/28	-	14,780	922,500	937,280
2028/29	-	9,724		
Total	\$ 26,886,898	\$ 3,111,757	\$ 14,344,585	\$ 44,333,516

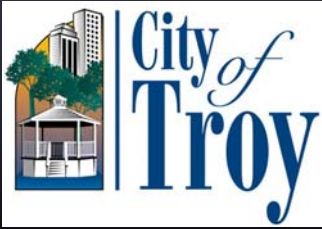
Projected Millage Rate Requirements General Debt Fund



Bars represent estimated millage requirements as a result of bond issue Proposals A, B and C.



City of
Troy



CAPITAL PROJECTS FUND

The City of Troy uses a Capital Projects Fund to account for development, improvement and repair of capital facilities as well as to purchase vehicles and equipment not financed by other funds. Receipt and disbursement of resources to be utilized for the construction or acquisition of Capital facilities, and performance of activities financed by governmental funds, is accounted for by Capital funds. Receipts for such purposes arise from Capital operating millage, the sale of general obligation bonds, grants from other governmental units, transfers from other funds or gifts from individuals or organizations.

The reason for creating a fund to account for Capital projects, vehicles and equipment is to provide a formal mechanism that enables administrators to ensure revenues dedicated to a certain purpose are used for that purpose and no other. This fund enables administrators to report to creditors and other grantors of Capital Projects Fund resources that their requirements regarding the use of the resources were met.

As with all governmental funds, the Capital Projects Fund concentrates on inflows and outflows of available, spendable resources. Therefore, the Capital Projects Fund uses the modified accrual basis of accounting.

The administrator of the Capital Projects Fund has the authority to continue expenditures within prescribed limits until a project is completed.

The following is a breakdown of the planned capital projects:

- ***\$7.3 Million - Buildings and Improvements***

- ✓ \$0.2 million – Municipal Parking lots
- ✓ \$0.2 million - Public Works repairs
- ✓ \$6.3 million - Transit Center

- ✓ \$0.3 million – City Hall
- ✓ \$0.3 million – Annex Renovation

- ***\$0.3 Million - Equipment***

- ✓ \$0.1 million – Public safety computers & Biometric inventory system
- ✓ \$0.2 million - Police mobile computers

- ***\$0.6 Million - Apparatus Replacement***

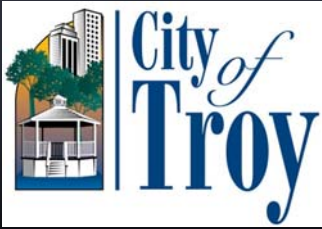
- ✓ \$0.6 million - Fire Department replacement program

- ***\$8.8 Million - Public Works Construction***

- ✓ \$1.4 million - Drain improvements
- ✓ \$3.7 million - Major roads construction and improvements
- ✓ \$3.2 million - Local roads construction and improvements
- ✓ \$0.5 million - Sidewalk construction

- ***\$1.0 Million - Other***

- ✓ \$0.6 million – Library materials
- ✓ \$0.3 million – Debt service
- ✓ \$0.1 million – Street lighting and other equipment



- **Taxes**

This source of revenue is derived by multiplying the capital projects millage rate by the taxable value of the city.

- **State grants**

This source of revenue is comprised of grants from the State of Michigan, to be used mainly for road construction projects.

- **Contributions – Local**

This source of revenue is comprised of County road funds.

- **Charges for Service**

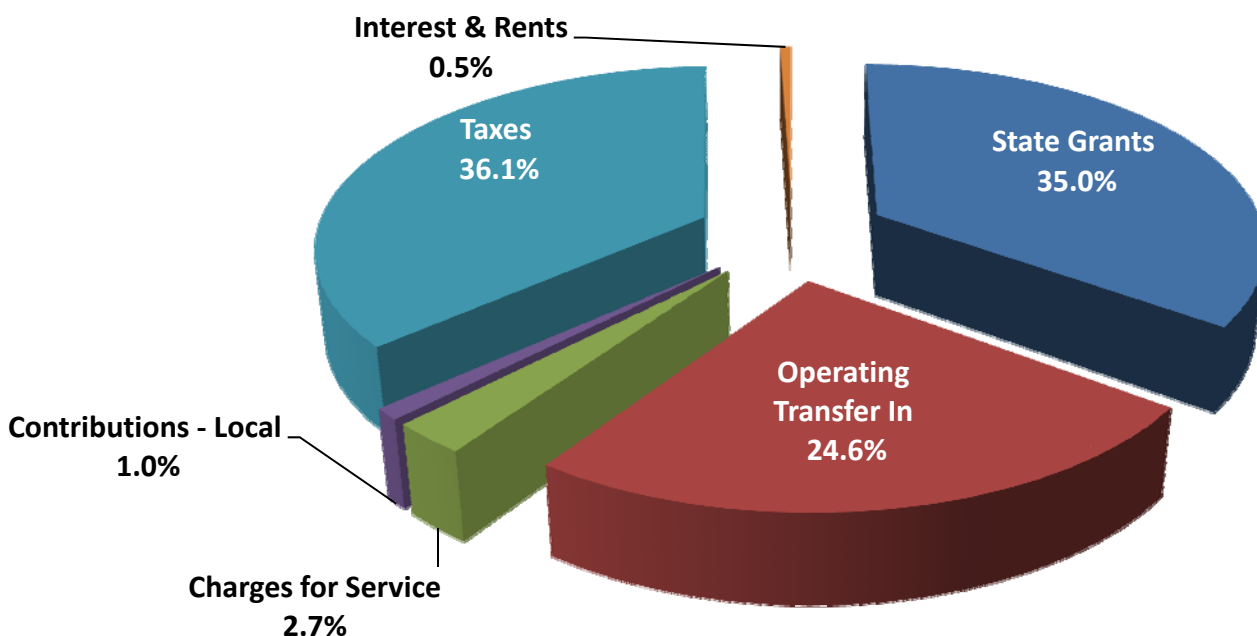
Charges for service are made up of services rendered in conjunction with the City's sidewalk replacement program and concrete street maintenance.

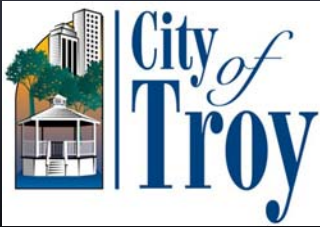
- **Interest and Rents**

Interest income generated from invested funds of the Capital Projects Fund and communication tower rental income are contained within this source of revenue.

- **Operating Transfers In**

This source of revenue contains operating transfers from the Major Street Fund for road construction, and re-appropriation of Fund Balance.



**LAND IMPROVEMENTS**

- ***Drains***

- ✓ Lovington,
Minnesota to
Dequindre \$900,000 Drain replacement project

- ***Fire Operations***

- ✓ Apparatus
Replacement \$ 520,000 Replace Fire Engine E-22

- ***Library***

- ✓ Books and
Materials \$ 660,000 Annual replacement of books and
audio/visual materials

- ***City Hall***

- ✓ Transit Center \$ 6,272,500 Transit Center
- ✓ General Repairs \$ 200,000 General repairs and upgrades

- ***Community Center***

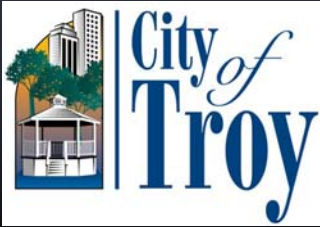
- ✓ Roof Repairs \$ 150,000 Roof replacement project
- ✓ HVAC \$ 150,000 Replace HVAC units project

- ***Road Patrol***

- ✓ Equipment \$ 150,000 Mobile digital computer replacement project

- ***Public Works Administration***

- ✓ Municipal Parking
Lots \$ 200,000 General replacement of municipal parking
spaces



- **Major Roads**

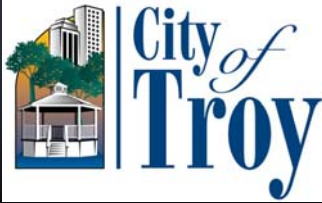
✓ Industrial Road	\$ 1,000,000	Road replacement project
✓ Square Lake, Rochester to John R	\$ 500,000	Road replacement project
✓ Square Lake, John R to Dequindre	\$ 500,000	Road replacement project
✓ 2012 Tri-party CPR	\$ 300,000	Road replacement project collaboration with County and State

- **Local Roads**

✓ Section 1, 13, 24 and 25	\$ 2,235,000	Road replacement project
✓ Asphalt Overlay	\$ 600,000	Road replacement project

- **Sidewalks**

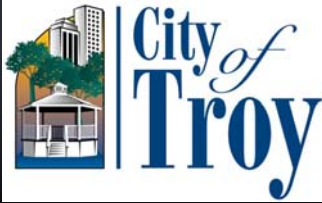
✓ Sidewalk Replacement	\$ 500,000	Sidewalk replacement project
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2012/13 Budget

Capital Fund: Revenue and Expenditures

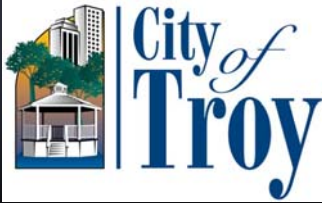
	2011 ACTUAL	2012 ESTIMATED	2012 BUDGET	2013 BUDGET
REVENUE				
TAXES	\$7,137,343	\$6,629,021	\$6,591,000	\$6,516,000
FEDERAL GRANTS	0	333,611	1,146,100	0
STATE GRANTS	1,491,214	32,000	9,587,500	6,312,500
CONTRIBUTIONS - LOCAL	62,851	187,000	200,000	187,000
CHARGES FOR SERVICES	456,330	494,000	288,000	494,000
FINES AND FORFEITURES	0	0	220,000	0
INTEREST & RENT	130,822	85,200	127,200	85,200
OTHER REVENUE	117,020	0	0	0
OPERATING TRANSFERS IN	1,000,000	1,659,496	7,531,860	4,367,788
TOTAL - REVENUE	\$10,395,578	\$9,420,328	\$25,691,660	\$17,962,488
EXPENDITURES				
COUNCIL/EXEC ADMINISTRATION				
748 COMMUNITY AFFAIRS				
7978 GENERAL EQUIPMENT	\$59,495	(\$0)	\$50,000	(\$0)
TOTAL - 748 COMMUNITY AFFAIRS	\$59,495	(\$0)	\$50,000	(\$0)
TOTAL - COUNCIL/EXEC ADMINISTRATION	\$59,495	\$0	\$50,000	(\$0)
DRAINS				
516 DRAINS				
7989 PUBLIC WORKS CONSTRUCTION	\$38,028	\$145,000	\$2,335,000	\$1,135,000
7991 PRINCIPAL	196,586	201,167	201,170	206,780
7995 INTEREST	2,688	74,352	74,360	69,070
7998 OTHER FEES	2	50	50	50
TOTAL - 516 DRAINS	\$237,304	\$420,569	\$2,610,580	\$1,410,900
TOTAL - DRAINS	\$237,304	\$420,569	\$2,610,580	\$1,410,900
FINANCE				
253 TREASURER				
7964 TAX REFUNDS	\$59,829	\$80,000	(\$0)	\$129,000
TOTAL - 253 TREASURER	\$59,829	\$80,000	(\$0)	\$129,000
TOTAL - FINANCE	\$59,829	\$80,000	(\$0)	\$129,000
FIRE				
337 FIRE ADMINISTRATION				
7978 GENERAL EQUIPMENT	\$18,630	(\$0)	(\$0)	\$5,000
TOTAL - 337 FIRE ADMINISTRATION	\$18,630	(\$0)	(\$0)	\$5,000
338 FIRE OPERATIONS				
7980 OFFICE EQUIPMENT	\$8,371	\$5,000	\$5,000	(\$0)
7984 APPARATUS REPLACEMENT	11,819	1,100,000	1,125,000	570,000
TOTAL - 338 FIRE OPERATIONS	\$20,189	\$1,105,000	\$1,130,000	\$570,000
344 FIRE HALLS				
7975 BUILDINGS AND IMPROVEMENTS	\$11,597	\$135,770	\$135,000	\$10,000
TOTAL - 344 FIRE HALLS	\$11,597	\$135,770	\$135,000	\$10,000
TOTAL - FIRE	\$50,416	\$1,240,770	\$1,265,000	\$585,000



2012/13 Budget

Capital Fund: Revenue and Expenditures

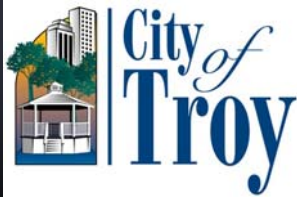
	2011 ACTUAL	2012 ESTIMATED	2012 BUDGET	2013 BUDGET
LIBRARY/MUSEUM				
790 LIBRARY				
7980 OFFICE EQUIPMENT	(\$0)	\$39,496	\$37,500	\$30,000
7982 BOOKS/MATERIALS	296,778	520,000	520,000	660,000
TOTAL - 790 LIBRARY	\$296,778	\$559,496	\$557,500	\$690,000
804 MUSEUM BUILDINGS				
7971 LAND	\$40,359	(\$0)	(\$0)	(\$0)
7975 BUILDINGS AND IMPROVEMENTS	-0	-0	50,000	50,000
TOTAL - 804 MUSEUM BUILDINGS	\$40,359	(\$0)	\$50,000	\$50,000
TOTAL - LIBRARY/MUSEUM	\$337,137	\$559,496	\$607,500	\$740,000
OTHER GENERAL GOVERNMENT				
265 CITY HALL				
7975 BUILDINGS AND IMPROVEMENTS	\$548,512	\$508,775	\$9,868,600	\$6,552,500
TOTAL - 265 CITY HALL	\$548,512	\$508,775	\$9,868,600	\$6,552,500
277 DISTRICT COURT				
7975 BUILDINGS AND IMPROVEMENTS	(\$0)	(\$0)	\$204,700	(\$0)
TOTAL - 277 DISTRICT COURT	(\$0)	(\$0)	\$204,700	(\$0)
TOTAL - OTHER GENERAL GOVERNMENT	\$548,512	\$508,775	\$10,073,300	\$6,552,500
PARKS AND RECREATION				
755 COMMUNITY CENTER				
7975 BUILDINGS AND IMPROVEMENTS	\$7,446	(\$0)	\$70,000	\$300,000
TOTAL - 755 COMMUNITY CENTER	\$7,446	(\$0)	\$70,000	\$300,000
770 PARK DEVELOPMENT				
7974 LAND IMPROVEMENTS	\$24,408	(\$0)	\$69,000	(\$0)
TOTAL - 770 PARK DEVELOPMENT	\$24,408	(\$0)	\$69,000	(\$0)
TOTAL - PARKS AND RECREATION	\$31,854	\$0	\$139,000	\$300,000
POLICE				
305 POLICE ADMINISTRATION				
7975 BUILDINGS AND IMPROVEMENTS	\$28,376	\$130,000	\$148,600	(\$0)
7978 GENERAL EQUIPMENT	104,227	165,000	239,000	80,000
TOTAL - 305 POLICE ADMINISTRATION	\$132,603	\$295,000	\$387,600	\$80,000
315 ROAD PATROL				
7978 GENERAL EQUIPMENT	(\$0)	\$1,000	\$160,000	\$160,000
TOTAL - 315 ROAD PATROL	(\$0)	\$1,000	\$160,000	\$160,000
325 COMMUNICATIONS SECTION				
7980 OFFICE EQUIPMENT	\$71,106	\$1,000	\$20,000	(\$0)
TOTAL - 325 COMMUNICATIONS SECTION	\$71,106	\$1,000	\$20,000	(\$0)
TOTAL - POLICE	\$203,709	\$297,000	\$567,600	\$240,000



2012/13 Budget

Capital Fund: Revenue and Expenditures

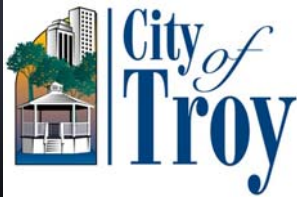
	2011 ACTUAL	2012 ESTIMATED	2012 BUDGET	2013 BUDGET
STREETS				
448 STREET LIGHTING				
7978 GENERAL EQUIPMENT	(\$0)	\$15,000	\$20,000	\$29,000
TOTAL - 448 STREET LIGHTING	(\$0)	\$15,000	\$20,000	\$29,000
464 PUBLIC WORKS ADMINISTRATION				
7974 LAND IMPROVEMENTS	\$100,872	\$90,000	\$90,000	\$231,588
7975 BUILDINGS AND IMPROVEMENTS	120,055	160,000	350,000	198,000
7978 GENERAL EQUIPMENT	-0	-0	-0	15,000
TOTAL - 464 PUBLIC WORKS	\$220,927	\$250,000	\$440,000	\$444,588
479 MAJOR ROADS				
7989 PUBLIC WORKS CONSTRUCTION	\$8,878,658	\$4,530,000	\$4,578,000	\$3,700,000
TOTAL - 479 MAJOR ROADS	\$8,878,658	\$4,530,000	\$4,578,000	\$3,700,000
499 LOCAL ROADS				
7989 PUBLIC WORKS CONSTRUCTION	\$3,367,465	\$3,100,000	\$3,150,000	\$3,150,000
TOTAL - 499 LOCAL ROADS	\$3,367,465	\$3,100,000	\$3,150,000	\$3,150,000
513 SIDEWALKS				
7989 PUBLIC WORKS CONSTRUCTION	\$508,183	\$500,000	\$500,000	\$500,000
TOTAL - 513 SIDEWALKS	\$508,183	\$500,000	\$500,000	\$500,000
TOTAL - STREETS	\$12,975,233	\$8,395,000	\$8,688,000	\$7,823,588
TRANSFERS OUT				
228 INFORMATION TECHNOLOGY				
OPERATING TRANSFERS OUT	\$34,905	\$109,230	\$84,430	\$181,500
TOTAL - 228 INFORMATION TECHNOLOGY	\$34,905	\$109,230	\$84,430	\$181,500
265 CITY HALL				
OPERATING TRANSFERS OUT	(\$0)	(\$0)	\$1,500,000	(\$0)
TOTAL - 265 CITY HALL	(\$0)	(\$0)	\$1,500,000	(\$0)
TOTAL - TRANSFERS OUT	\$34,905	\$109,230	\$1,584,430	\$181,500
TOTAL - EXPENDITURES	\$14,538,394	\$11,610,840	\$25,585,410	\$17,962,488
REVENUE OVER (UNDER) EXPENDITURES	(\$4,142,816)	(\$2,190,512)	\$106,250	\$0



2012/13 Budget

Capital Expenditures:

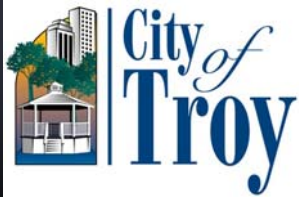
	2011 ACTUAL	2012 PROJECTED	2012 BUDGET	2013 BUDGET
<u>7964 TAX REFUNDS</u>				
FINANCE				
253 TREASURER				
7964 TAX REFUNDS	\$59,829	\$80,000	\$0	\$129,000
TOTAL - FINANCE	\$59,829	\$80,000	\$0	\$129,000
<u>7971 LAND</u>				
LIBRARY/MUSEUM				
804 MUSEUM BUILDINGS				
7971.010 ACQUISITION	\$40,359	\$0	\$0	\$0
TOTAL - LIBRARY/MUSEUM	\$40,359	\$0	\$0	\$0
<u>7974 LAND IMPROVEMENTS</u>				
PARKS AND RECREATION				
770 PARK DEVELOPMENT				
7974.080 OUTDOOR EDUCATION CENTER	\$7,804	\$0	\$0	\$0
7974.130 VARIOUS	1,227	0	0	0
7974.993025 SECTION 36 PATHWAYS	15,377	0	69,000	0
TOTAL - PARKS AND RECREATION	\$24,408	\$0	\$69,000	\$0
STREETS				
<u>464 PUBLIC WORKS ADMINISTRATION</u>				
7974.165 MUNICIPAL PARKING LOTS	\$100,872	\$90,000	\$90,000	\$231,588
TOTAL - STREETS	\$100,872	\$90,000	\$90,000	\$231,588
TOTAL - 7974 LAND IMPROVEMENTS	\$125,280	\$90,000	\$159,000	\$231,588
<u>7975 BUILDINGS AND IMPROVEMENTS</u>				
FIRE				
344 FIRE HALLS				
7975.055 FIRE STATION ONE	\$0	\$27,460	\$22,000	\$0
7975.060 STATION TWO	0	27,450	30,000	10,000
7975.065 STATION THREE	11,597	21,190	26,000	0
7975.070 STATION FOUR	0	57,670	21,000	0
7975.075 FIRE STATION FIVE	0	1,000	20,000	0
7975.080 STATION SIX	0	1,000	16,000	0
7975.085 FIRE-POLICE TRAINING CENTER	0	0	0	0
TOTAL - FIRE	\$11,597	\$135,770	\$135,000	\$10,000
LIBRARY/MUSEUM				
804 MUSEUM BUILDINGS				
7975.900 GENERAL REPAIRS	\$0	\$0	\$50,000	\$50,000
TOTAL - LIBRARY/MUSEUM	\$0	\$0	\$50,000	\$50,000



2012/13 Budget

Capital Expenditures:

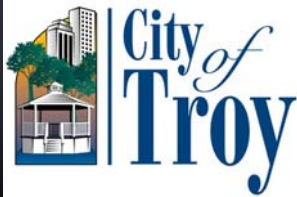
	2011 ACTUAL	2012 PROJECTED	2012 BUDGET	2013 BUDGET
OTHER GENERAL GOVERNMENT				
265 CITY HALL				
7975.010 GARAGE/OFFICE RENOVATION	\$0	\$0	\$160,000	\$0
7975.025 EEBG WIND SPIRES	29,841	0	321,100	0
7975.030 EEBG LED LIGHTING	361,516	153,675	0	0
7975.035 TRANSPORTATION CENTER	101,434	100	9,187,500	6,272,500
7975.040 CITY HALL HVAC	0	0	0	80,000
7975.045 CITY HALL BOILER	55,722	355,000	0	0
7975.050 EMERGENCY REPAIRS	0	0	200,000	200,000
TOTAL - 265 CITY HALL	\$548,512	\$508,775	\$9,868,600	\$6,552,500
PARKS AND RECREATION				
755 COMMUNITY CENTER				
7975.125 ANNEX RENOVATION	\$7,446	\$0	\$70,000	\$300,000
TOTAL - PARKS AND RECREATION	\$7,446	\$0	\$70,000	\$300,000
POLICE				
305 POLICE ADMINISTRATION				
7975.010 GARAGE/OFFICE RENOVATION	\$28,376	\$130,000	\$148,600	\$0
TOTAL - POLICE	\$28,376	\$130,000	\$148,600	\$0
STREETS				
464 PUBLIC WORKS ADMINISTRATION				
7975.105 FUEL ISLAND-DPW	\$0	\$40,000	\$40,000	\$15,000
7975.120 ROOF REPLACEMENT	110,055	0	110,000	110,000
7975.900 GENERAL REPAIRS	10,000	120,000	200,000	73,000
TOTAL - STREETS	\$120,055	\$160,000	\$350,000	\$198,000
TOTAL - BUILDINGS AND IMPROVEMENTS	\$715,986	\$934,545	\$10,826,900	\$7,110,500
<u>7978 GENERAL EQUIPMENT</u>				
COUNCIL/EXEC ADMINISTRATION				
748 COMMUNITY AFFAIRS				
7978.010 GENERAL	\$59,495	\$0	\$50,000	\$0
TOTAL - COUNCIL/EXEC ADMINISTRATION	\$59,495	\$0	\$50,000	\$0
FIRE				
337 FIRE ADMINISTRATION				
7978.010 GENERAL	\$18,630	\$0	\$0	\$5,000
TOTAL - FIRE	\$18,630	\$0	\$0	\$5,000
POLICE				
305 POLICE ADMINISTRATION				
7978.046 FEDERAL DRUG FORFEITURE	\$104,227	\$165,000	\$239,000	\$0
7978.070 FORFEITURES	0	0	0	80,000
TOTAL - 305 POLICE ADMINISTRATION	\$104,227	\$165,000	\$239,000	\$80,000



2012/13 Budget

Capital Expenditures:

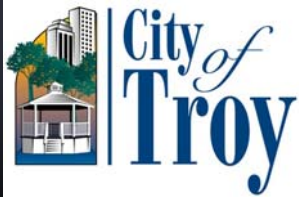
	2011 ACTUAL	2012 PROJECTED	2012 BUDGET	2013 BUDGET
315 ROAD PATROL				
7978.010 GENERAL	\$0	\$1,000	\$160,000	\$160,000
TOTAL - POLICE	\$104,227	\$166,000	\$399,000	\$240,000
STREETS				
448 STREET LIGHTING				
7978.010 GENERAL	\$0	\$15,000	\$20,000	\$29,000
464 PUBLIC WORKS ADMINISTRATION				
7978.010 GENERAL	\$0	\$0	\$0	\$15,000
TOTAL - STREETS	\$0	\$15,000	\$20,000	\$44,000
TOTAL - 7978 GENERAL EQUIPMENT	\$182,352	\$181,000	\$469,000	\$289,000
<u>7980 OFFICE EQUIPMENT</u>				
FIRE				
338 FIRE OPERATIONS				
7980.020 COMPUTERS	\$8,371	\$5,000	\$5,000	\$0
TOTAL - FIRE	\$8,371	\$5,000	\$5,000	\$0
LIBRARY/MUSEUM				
790 LIBRARY				
7980.010 OFFICE EQUIPMENT AND FURNITURE	\$0	\$39,496	\$37,500	\$30,000
TOTAL - LIBRARY/MUSEUM	\$0	\$39,496	\$37,500	\$30,000
POLICE				
325 COMMUNICATIONS SECTION				
7980.030 COMPUTER SOFTWARE	\$61,210	\$1,000	\$20,000	\$0
7980.055 RADIO COMMUNICATIONS	9,896	0	0	0
TOTAL - POLICE	\$71,106	\$1,000	\$20,000	\$0
TOTAL - 7980 OFFICE EQUIPMENT	\$79,477	\$45,496	\$62,500	\$30,000
<u>7982 BOOKS/MATERIALS</u>				
LIBRARY/MUSEUM				
790 LIBRARY				
7982 BOOKS/MATERIALS	\$296,778	\$520,000	\$520,000	\$660,000
TOTAL - LIBRARY/MUSEUM	\$296,778	\$520,000	\$520,000	\$660,000



2012/13 Budget

Capital Expenditures:

	2011 ACTUAL	2012 PROJECTED	2012 BUDGET	2013 BUDGET
7984 APPARATUS REPLACEMENT				
FIRE				
338 FIRE OPERATIONS				
7984 APPARATUS REPLACEMENT	\$11,819	\$1,100,000	\$1,125,000	\$570,000
TOTAL - FIRE	\$11,819	\$1,100,000	\$1,125,000	\$570,000
7989 PUBLIC WORKS CONSTRUCTION				
DRAINS				
516 DRAINS				
7989.003065 LOVINGTON	\$0	\$10,000	\$0	\$900,000
7989.013024 STREAMBANK STABILIZATION	978	10,000	10,000	10,000
7989.073025 SECTION 4 WEIR STRUCTURE	12,267	0	0	0
7989.073035 AQUATIC CENTER POND	5,827	25,000	2,125,000	25,000
7989.1000 DRAINS AND RETENTION PONDS	18,956	100,000	200,000	200,000
TOTAL - DRAINS	\$38,028	\$145,000	\$2,335,000	\$1,135,000
STREETS				
479 MAJOR ROADS				
7989.001055 MAPLE RIGHT TURN LANE AT COOLI	\$0	\$5,000	\$0	\$0
7989.011065 WATTLES AT ROCHESTER	1,511,206	260,000	0	0
7989.022015 STEPHENSON FROM 14 MILE TO I-7	664	0	0	0
7989.022025 DEQUINDRE FROM LONG LK TO AUBU	0	0	0	20,000
7989.022035 JOHN R FROM LONG LK - SQUARE L	527	40,000	40,000	50,000
7989.022045 JOHN R FROM SQ LAKE TO SOUTH B	44,330	280,000	20,000	300,000
7989.022055 LIVERNOIS FROM LONG LK TO SQ L	0	0	200,000	0
7989.022065 ROCH FROM BARCLAY TO TRINWAY	154,322	0	550,000	0
7989.071025 LIVERNOIS, ELMWOOD-MAPLE	60,000	40,000	50,000	0
7989.071035 COOLIDGE AT GOLFVIEW	1,100	0	0	0
7989.071096 LIVERNOIS FROM WATTLES RT TURN	15,517	0	0	0
7989.091016 2009 TRI-PARTY PROGRAM	3,764	0	0	0
7989.101015 COOLIDGE, MAPLE TO GOLFVIEW	674,416	10,000	0	0
7989.101025 ROCHESTER, CHOPIN TO LARCHWOOD	0	220,000	200,000	0
7989.101036 2010 TRI-PARTY CPR	462,860	10,000	0	0
7989.101055 BEACH ROAD PAVEMENT	0	5,000	0	0
7989.111016 2011 TRI-PARTY CPR	0	285,000	300,000	0
7989.111026 CROOKS, BANMOOR TO FOUNTAIN	0	130,000	118,000	0
7989.111036 DEQUINDRE -SOUTH BLVD TO AUBUR	0	40,000	0	0
7989.121026 2012 TRI-PARTY	0	0	0	300,000
7989.121036 LIVERNOIS, BIG BEAVER TO WATTL	0	0	0	105,000
7989.121046 14 MILE, CAMPBELL TO STEPHENSO	0	0	0	125,000
7989.121056 LIVERNOIS, LONG LAKE TO AVON	0	0	0	200,000
7989.121065 SQUARE LAKE, ROCHESTER TO JOHN	0	0	0	500,000
7989.121075 SQUARE LAKE, JOHN R TO DEQUIND	0	0	0	500,000
7989.121085 WATTLES, EAST OF ROCH TO JOHN	0	0	0	0
7989.121095 WATTLES, JOHN R TO DEQUINDRE	0	0	0	0
7989.200 CONCRETE CRACK SEALING	38,582	50,000	50,000	50,000
7989.300 CONCRETE PAVEMENT LEVELING	19,699	1,700,000	2,000,000	1,000,000
7989.500 CONCRETE SLAB REPLACEMENT	1,146,533	950,000	1,000,000	500,000
7989.8000 MAJOR ROAD CONSTRUCTION	0	0	50,000	50,000
7989.941086 CROOKS-SQ LK TO S BLVD	0	5,000	0	0
7989.992035 ROCHESTER FROM TORPEY-BARCLAY	4,745,138	500,000	0	0
TOTAL - 479 MAJOR ROADS	\$8,878,658	\$4,530,000	\$4,578,000	\$3,700,000



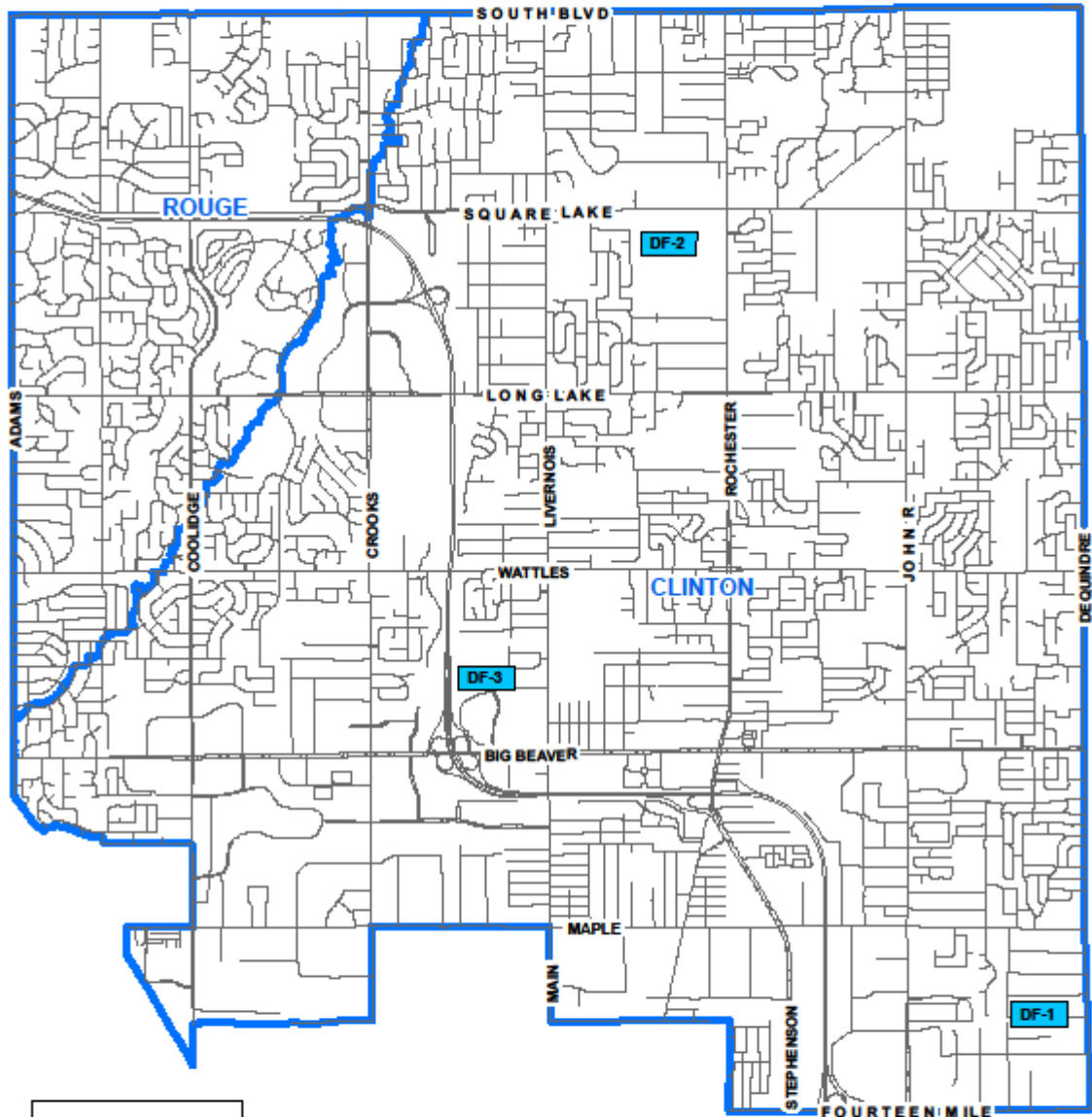
2012/13 Budget

Capital Expenditures:

	2011 ACTUAL	2012 PROJECTED	2012 BUDGET	2013 BUDGET
499 LOCAL ROADS				
7989.050 LOCAL ROADS	\$0	\$0	\$50,000	\$50,000
7989.120 CRACK SEALING	865,354	100,000	100,000	100,000
7989.121015 CHARNWOOD HILLS PHSE 1 CHIP SE	0	0	0	165,000
7989.500 CONCRETE SLAB REPLACEMENT	2,502,111	3,000,000	3,000,000	2,835,000
TOTAL - 499 LOCAL ROADS	\$3,367,465	\$3,100,000	\$3,150,000	\$3,150,000
513 SIDEWALKS				
7989.650 NEW CONSTRUCTION	\$60,623	\$50,000	\$50,000	\$50,000
7989.700 REPLACEMENT PROGRAM	447,560	450,000	450,000	450,000
TOTAL - 513 SIDEWALKS	\$508,183	\$500,000	\$500,000	\$500,000
TOTAL - STREETS	\$12,754,306	\$8,130,000	\$8,228,000	\$7,350,000
TOTAL - STREETS AND DRAINS	\$12,792,334	\$8,275,000	\$10,563,000	\$8,485,000
<u>DEBT</u>				
DRAINS				
516 DRAINS				
7991 PRINCIPAL	\$196,586	\$201,167	\$201,170	\$206,780
7995 INTEREST	2,688	74,352	74,360	69,070
7998 OTHER FEES	2	50	50	50
TOTAL - DEBT	\$199,276	\$275,569	\$275,580	\$275,900
<u>OPERATING TRANSFERS OUT</u>				
TRANSFERS OUT				
228 INFORMATION TECHNOLOGY				
8999.636 INFORMATION TECHNOLOGY	\$34,905	\$109,230	\$84,430	\$181,500
265 CITY HALL				
8999.101 TO GENERAL	\$0	\$0	\$1,500,000	\$0
TOTAL - OPERATING TRANSFERS OUT	\$34,905	\$109,230	\$1,584,430	\$181,500
TOTAL	\$14,538,394	\$11,610,840	\$25,585,410	\$17,962,488



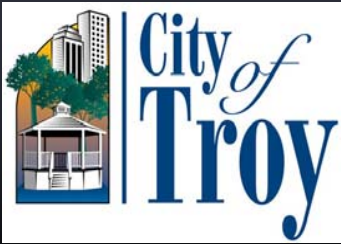
2012-13 - Drain Fund



Legend

-  2012-13
-  Watershed



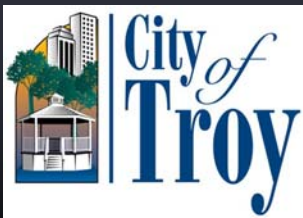


2012/13 Budget

Drain Fund

DRAINS 2012/13 BUDGET (401.447.516.7989)

Map Number	Project Name	Total Project Cost	Total City Cost	Other Sources	11/12 Amended Budget	11/12 Expenditure to 06/30/12	11/12 Balance at 6/30/12	11/12 Re-Approp. to 12/13	New Approp. 12/13	Proposed 12/13 Budget	Comments
DF-1	Lovington, Minnesota to Dequindre	900,000	411,000	489,000	0	10,000	(10,000)	0	900,000	900,000	\$489k CDBG
DF-2	Streambank Stabilization	400,000	400,000	0	10,000	10,000	0	0	10,000	10,000	Sylvan Glen
DF-3	Aquatic Center Pond	2,150,000	1,300,000	850,000	2,125,000	25,000	2,100,000	25,000	0	25,000	Cleanout and Maintenance
DF-50	Drains & Retention	200,000	200,000	0	200,000	100,000	100,000	100,000	100,000	200,000	Pump&Fence Repl.: Drains Misc.: DPW Misc.
TOTALS:		3,650,000	2,311,000	1,339,000	2,335,000	145,000	2,190,000	125,000	1,010,000	1,135,000	
REVENUE (CDBG):										(489,000)	



The City of Troy is divided into two principal drainage areas or watersheds: the Rouge River Watershed and the Clinton River Watershed.

- ***Rouge River Watershed***

The Rouge River Watershed is located in the northwestern portion of the City and encompasses 6.1 square miles. This area drains to the Main Branch of the Rouge River, which enters Wayne County at Telegraph and 8 Mile Roads and ultimately outlets to the Detroit River.

- ***Clinton River Watershed***

The Clinton River Watershed encompasses the remaining 27.7 square miles of the city. This area drains to the Red Run Subwatershed of the Clinton River, which ultimately outlets to Lake St. Clair.

The Federal Environmental Protection Agency and the Michigan Department of Natural Resources and Environment (DNRE) have placed limitations on municipal storm water activities, known as Phase II Stormwater Regulations and the National Pollutant Discharge Elimination System (NPDES) permit.

These regulations state 6 minimum measures that municipalities must address:

1. Public education and outreach
2. Public participation and involvement
3. Illicit discharge detection and elimination
4. Construction site runoff control
5. Post-construction runoff control
6. Pollution prevention and good housekeeping

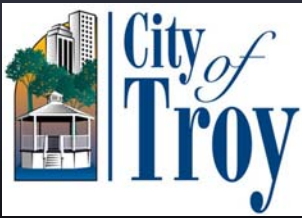
These measures are addressed through the Clinton River Red Run Subwatershed Management Plan; the Rouge River Main 1-2 Subwatershed Management Plan; the City's Stormwater Pollution Prevention Initiative; and the City's development standards and public works standard practices. Each fall the City must submit an annual report to the State summarizing all activities implemented that address these measures.

Projects in the Drain Fund are proposed annually that comply with these measures as well as projects that address drainage concerns; soil erosion; flooding; and regional drainage in accordance with the 1999 Master Storm Drainage Plan Update.

DF-1. Lovington, Minnesota to Dequindre (Storm Sewer)

This project is a continuation of an overall project to construct large diameter storm sewers in this area of Section 36, which has been prone to flooding prior to construction of enclosed storm drainage systems.

The project will construct a large diameter storm sewer under the existing road and provide edge drains and catch basins along the existing ditch line. This proposed project on Lovington will complete the overall storm sewer in this area as past projects have been completed on Iowa, Wisconsin, Minnesota and Dashwood using Community Development Block Grant (CDBG) funding.



This project will be paid for partially by CDBG funds and the remainder with City funds. Operation and maintenance costs for enclosed drains are estimated at \$350 per mile of main.

DF-2. Stream Bank Stabilization (Sylvan Glen Wetland Monitoring)

The stream bank stabilization project at Sylvan Glen was completed in 2007/08. The wetland mitigation areas that were created as part of this project require monitoring and reporting to the DNRE for a 5-year period. The wetland areas are mitigation areas for work done on the Section 4 Weir Project upstream of the golf course.

Budgeted funds include amounts for monitoring; reporting; and corrective actions if necessary.

DF-3. Aquatic Center Pond

The project area involves the Lane Drain running along Town Center and the detention basin adjacent to the Aquatic Center. The basin was constructed in the mid-1970s, as an inline detention basin on the County drain. Over time, the basin has filled with sediment and the stream banks have eroded. Stormwater detention has been greatly reduced due to accumulation of sediment, thereby reducing its capacity during major storm events. The project provides for improvements to the basin's weir control structure, sediment removal and stream bank stabilization. Also included is the removal and replacement of the culverts crossing under Civic Center and Town Center.

The budgeted amount for 2012/13 is to be used for grant preparation and/or submittals for outside funding. Should the project not be selected for grant funding, a smaller scale project will be prepared and budgeted accordingly.

There will be City funds used in the project regardless of grant funding. Grant funding will allow a reduction in the City share of the project and provide for a more comprehensive project. Operation and maintenance costs will be reduced by \$1,500 per year.

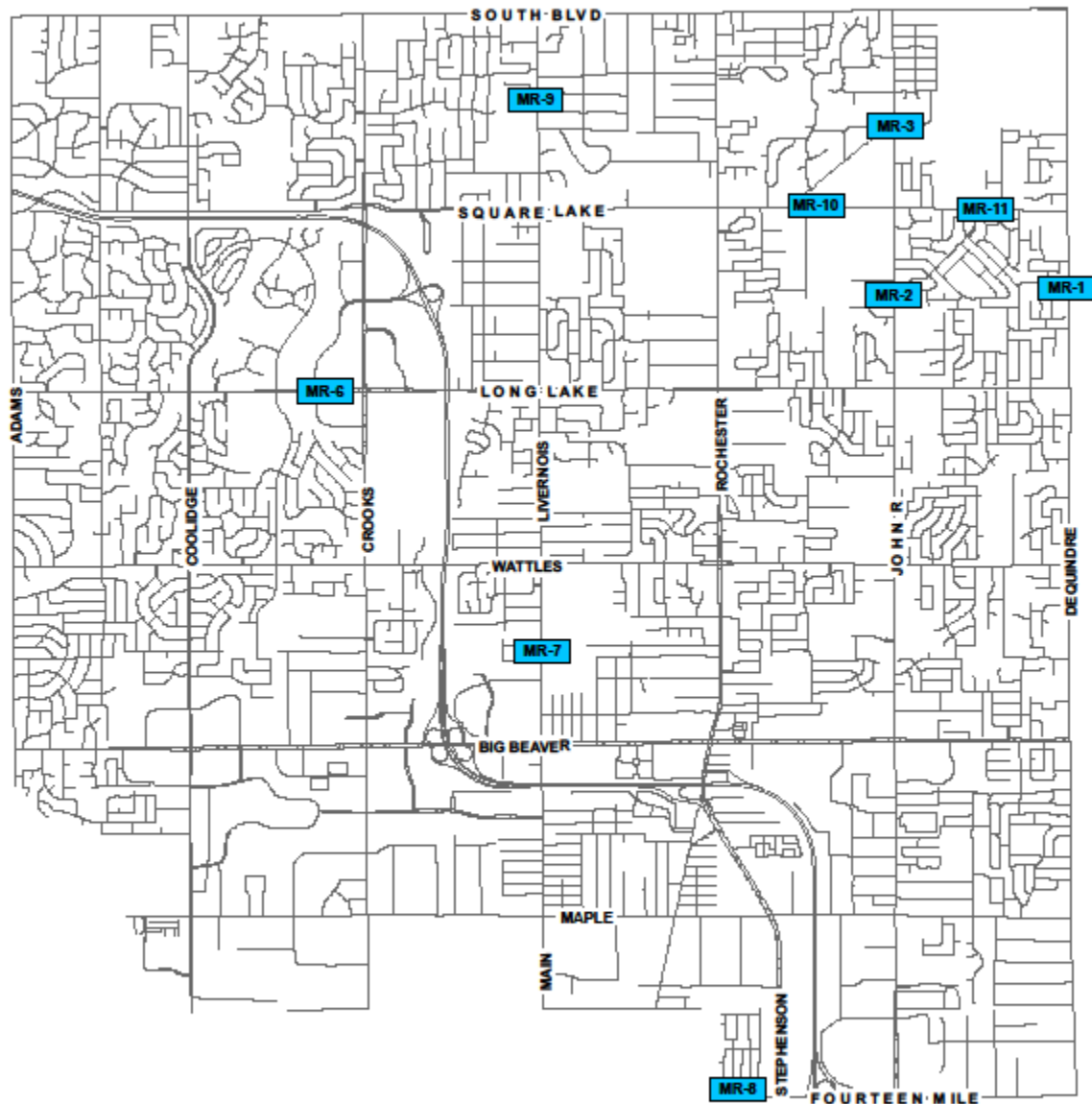
DF-50. Drains and Retention

This is an annual budget amount in the Drains Fund for capital projects required by the Department of Public Works and Engineering Department for work associated with drains and/or retention/detention basins that are otherwise not specifically assigned a project number and are not specifically noted in the Capital Improvement Plan. Larger projects are assigned project numbers and are budgeted as separate line items within the Drain Fund.

The budget amount is established annually based on anticipated needs and is on-going. This project will be paid for entirely by City funds. Operation and maintenance costs are not expected to be impacted.

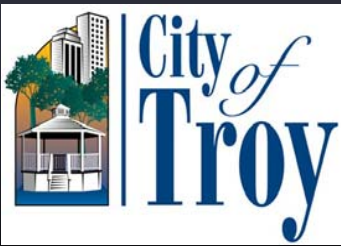


2012-13 - Major Road Fund



Legend

 2012-13

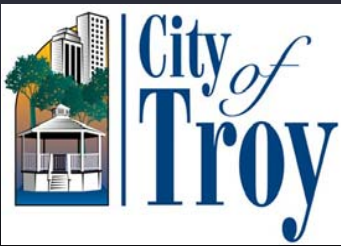


2012/13 Budget

Major Roads Fund

MAJOR ROADS 2012/13 BUDGET (401.447.479.7989)

Map Number	Project Name	Total Project Cost	Total City Cost	Other Sources	11/12 Amended Budget	11/12 Expenditure to 6/30/12	11/12 Balance at 6/30/12	11/12 Re-Approp. 12/13	New Approp. 12/13	Proposed 12/13 Budget	Comments
	Maple RTL at Coolidge	102,000	51,000	51,000	0	5,000	(5,000)	0	0	0	
	Wattles, East & West of Rochester	2,700,000	1,189,000	1,511,000	0	260,000	(260,000)	0	0	0	CON: \$1,888k 10-STP
MR-1	Dequindre, Long Lake to Auburn	1,250,000	43,000	1,207,000	0	0	0	0	20,000	20,000	PE: \$440k 02-C
MR-2	John R, Long Lake to Square Lake	625,000	225,000	400,000	40,000	40,000	0	0	50,000	50,000	ROW: \$400k 05-C; \$32k FF 11-12; \$40k FF 12-13
MR-3	John R, Square Lake to South Blvd.	2,000,000	1,800,000	200,000	20,000	280,000	(260,000)	0	300,000	300,000	ROW: \$800k 05-C
	Livernois, Long Lake to Square Lake	550,000	330,000	220,000	200,000	0	200,000	0	0	0	PE: \$146k 02-C; EA w/ RCOC
	Rochester, Barclay to Trinway	575,000	115,000	460,000	50,000	0	50,000	0	0	0	PE: \$460k 02-C
	Rochester, Barclay to Trinway	4,000,000	800,000	3,200,000	500,000	0	500,000	0	0	0	ROW: \$3,200k 07-C
	Livernois (Main St.), Elmwood to Maple	4,182,000	400,000	3,782,000	50,000	40,000	10,000	0	0	0	CLAWSON - Main St. - LJT
	Coolidge, Maple to Golfview	750,000	750,000	0	0	10,000	(10,000)	0	0	0	Mill & Overlay
	Rochester, Chopin to Larchwood	200,000	200,000	0	200,000	220,000	(20,000)	0	0	0	Mill & Overlay
	2010 Tri-Party CPR	400,000	100,000	300,000	0	10,000	(10,000)	0	0	0	
	Beach Road Pavement	1,800,000	1,800,000	0	0	5,000	(5,000)	0	0	0	
	2011 Tri-Party CPR	300,000	100,000	200,000	300,000	285,000	15,000	0	0	0	\$186,956 TP 11-12
	Crooks, Banmoor to Fountain	1,184,000	118,000	1,066,000	118,000	130,000	(12,000)	0	0	0	CON: \$947k 3R - RCOC
	Dequindre, South Blvd. to Auburn	1,620,000	38,500	1,581,500	0	40,000	(40,000)	0	0	0	CON: \$1,127k 3R - RCOC
MR-6	2012 Tri-Party CPR	300,000	100,000	200,000	0	0	0	0	300,000	300,000	\$188,750 TP 12-13
MR-7	Livernois, Big Beaver to Wattles	1,059,000	105,000	954,000	0	0	0	0	105,000	105,000	CON: \$847k 3R - RCOC

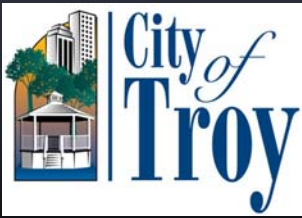


2012/13 Budget

Major Roads Fund

MAJOR ROADS 2012/13 BUDGET (401.447.479.7989)

Map Number	Project Name	Total Project Cost	Total City Cost	Other Sources	11/12 Amended Budget	11/12 Expenditure to 6/30/12	11/12 Balance at 6/30/12	11/12 Re-Approp. 12/13	New Approp. 12/13	Proposed 12/13 Budget	Comments
MR-8	14 Mile, Campbell to Stephenson	1,084,000	125,000	959,000	0	0	0	0	125,000	125,000	CON: \$867k 3R - RCOC
MR-9	Livernois, Long Lake to Avon	1,487,000	400,000	1,087,000	0	0	0	0	200,000	200,000	CON: \$1,000k - RCOC
MR-10	Square Lake, Rochester to John R	500,000	500,000	0	0	0	0	0	500,000	500,000	Mill & Overlay
MR-11	Square Lake, John R to Dequindre	500,000	500,000	0	0	0	0	0	500,000	500,000	Mill & Overlay
	Crooks, Square Lake to Auburn	16,400,000	900,000	15,500,000	0	5,000	(5,000)	0	0	0	CON: \$13,232k 06-C
	Rochester, Torpey to Barclay	12,186,000	2,500,000	9,686,000	0	500,000	(500,000)	0	0	0	CON: \$9,686k 09-C
MR-47	Crack Sealing Program	50,000	50,000	0	50,000	50,000	0	0	50,000	50,000	By DPW
MR-48	Industrial Road Maintenance	1,000,000	1,000,000	0	2,000,000	1,700,000	300,000	0	1,000,000	1,000,000	Various Locations
MR-49	Slab Replacement - Major Roads	500,000	500,000	0	1,000,000	950,000	50,000	0	500,000	500,000	By DPW
MR-50	Major Road Construction	50,000	50,000	0	50,000	0	50,000	48,000	2,000	50,000	
TOTALS:		57,854,000	14,789,500	42,564,500	4,578,000	4,530,000	48,000	48,000	3,652,000	3,700,000	
REVENUE (FEDERAL FUNDS):						(32,000)				(40,000)	
REVENUE (TRI-PARTY):						(186,956)				(188,750)	



Major Roads carry the highest volumes and distribute traffic between the various residential, industrial and business districts of the city. They provide for traffic movements into, out of, and through the city at moderately high speeds. The City of Troy is responsible for the maintenance of approximately 25 miles of major mile roads. An additional 32 miles of roads are classified under ACT 51 as Major Roads, but are nominally termed “Industrial Roads” by the city and are funded within the Major Road fund.

Approximately 43 miles of major roads within the city are under the jurisdiction of the Road Commission for Oakland County (RCOC).

Projects in the Major Road fund generally fall into two categories:

1. Reconstruction and Widening
2. Maintenance

Reconstruction and widening projects are budgeted when federal funds become available. Federal funds provide up to 80% of the cost of these improvements and are typically used for capacity or safety projects. These types of projects provide for improved traffic flow, safety for motorists and pedestrians as well as improvements in access to property. Most of these projects have three (3) distinct phases and are budgeted accordingly to provide for design, right-of-way and ultimately construction. In most cases, these projects take multiple years to complete.

Maintenance projects are generally funded entirely with City funds and as such are smaller scale projects. Funds budgeted annually for maintenance activities include concrete slab replacement, asphalt pavement overlays and crack sealing. All of these fixes provide for an improved road surface as well as an increased life cycle for the pavement. Maintenance activities are completed in the year that they are budgeted.

MR-1. Dequindre Road, Long Lake Road to Auburn Road (Reconstruction and Widening)

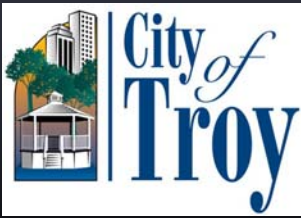
This project will reconstruct and widen Dequindre Road, from Long Lake Road to Auburn Road from an existing 2-lane road to a new 5-lane concrete pavement. Included in the project are new traffic signals, concrete sidewalks and underground utilities where required.

Federal funds for the design phase have been obligated and are available. Federal funds for the right-of-way phase and construction phases are anticipated in future years. The local match for the design phase and subsequent right-of-way and construction phases will be split between the Cities of Troy, Rochester Hills, Sterling Heights and Shelby Township and the Road Commissions of Oakland County and Macomb County. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

MR-2. John R Road, Long Lake Road to Square Lake Road (Reconstruction and Widening)

This project will reconstruct and widen John R Road, from Long Lake Road to Square Lake Road from an existing 2-lane road to a new 5-lane concrete pavement. Included in the project are new traffic signals, concrete sidewalks and underground utilities where required.

Federal funds for the design and right-of-way phases have been obligated and are available. Construction is not funded at this time, but federal funds are anticipated in future years.



Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

MR-3. John R Road, Square Lake Road to South Boulevard (Reconstruction and Widening)

This project will reconstruct and widen John R Road, from Square Lake Road to South Boulevard from an existing 2-lane road to a new 5-lane concrete pavement. Included in the project are new traffic signals, concrete sidewalks and underground utilities where required.

Federal funds for the design and right-of-way phases have been obligated and are available. Construction is not funded at this time, but federal funds are anticipated in future years. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

MR-6. Tri-Party Concrete Pavement Replacement

Tri-Party program funds are made available on an annual basis for projects on County roads within the city. Specific project locations are not delineated on the map as locations are determined annually dependent on road conditions. The City is responsible for 1/3 of the program amount while the Board of Road Commissioners for the County of Oakland and the Oakland County Board of Commissioners is responsible for the remaining 2/3.

MR-7. Livernois Road, Big Beaver Road to Wattles Road (Mill and Overlay)

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed; curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements.

Federal funds are available in 2012. The local match will be split 50/50 between the Road Commission for Oakland County and the City of Troy. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

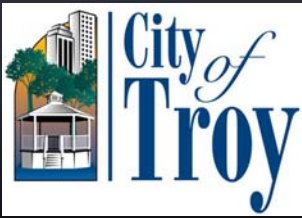
MR-8. 14 Mile Road, Campbell Road to Stephenson Highway (Mill and Overlay)

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new concrete pavement overlay will be placed, curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements.

Federal funds are available in 2012. The local match will be split between the Road Commission for Oakland County, the City of Madison Heights and the City of Troy. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

MR-9. Livernois Road, Long Lake to Avon (Mill and Overlay)

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed;



curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements.

Federal funds are available in 2012. The local match will be split between the Road Commission for Oakland County, the City of Troy and the City of Rochester Hills. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

MR-10. Square Lake Road, Rochester Road to John R Road (Mill and Overlay)

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed; curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

MR-11. Square Lake Road, John R to Dequindre (Mill and Overlay)

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed; curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

MR-47. Major Roads (Crack Sealing Program)

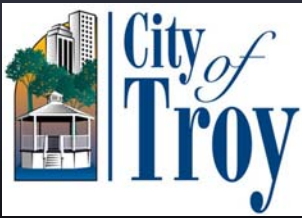
This work involves cleaning and sealing existing pavement joints to extend the life of the pavement. An annual allocation is budgeted to complete this work and is targeted at major roads. Locations are determined by the Department of Public Works and are not specifically delineated on the map. These projects will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease slightly.

MR-48. Industrial Road Maintenance

Project locations are determined annually based on the City's Pavement Management System and field inspections, and are not specifically noted in the capital improvement plan. This work involves removal and replacement of failed concrete pavement to repair and extend the life of the pavement or mill and overlay projects. An annual allocation is budgeted to complete this work and is targeted at industrial roads in the city. These projects will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$8,600 per year per mile.

MR-49. Concrete Slab Replacement (Major Roads)

Project locations are determined annually based on the City's Pavement Management System and field inspections, and are not specifically noted in the capital improvement plan. This work involves removal and replacement of failed concrete pavement to repair and extend the life of the pavement. An annual allocation is budgeted to complete this work and is targeted at City major roads. These projects will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$8,600 per year per mile of concrete slabs replaced.

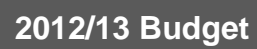


2012/13 Budget

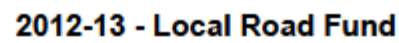
Major Roads Fund

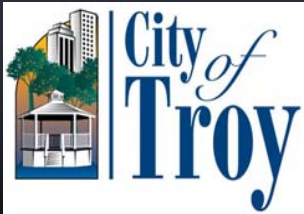
MR-50. Major Road Construction

An annual allocation is budgeted as a contingency to account for items that could not have otherwise been anticipated and are not specifically noted on the capital improvement plan. The budgeted amount varies annually and is paid for entirely by City funds. Operation and maintenance costs may be minimally impacted.



Local Road Fund



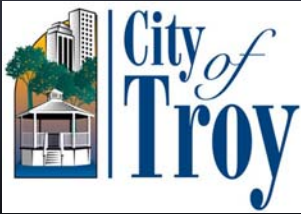


2012/13 Budget

Local Road Fund

LOCAL ROADS 2012/13 BUDGET (401.447.499.7989)

Map Number	Project Name	Total Project Cost	Total City Cost	Other Sources	11/12 Amended Budget	11/12 Expenditure to 6/30/12	11/12 Balance at 6/30/12	11/12 Re-Approp. to 12/13	New Approp. 12/13	Proposed 12/13 Budget	Comments
LR-1	Charnwood Hills Phase I	165,000	165,000	0	0	0	0	0	165,000	165,000	Chip Seal
	Local Road Maintenance - Sec. 14,19,20 and 30	2,000,000	2,000,000	0	2,000,000	2,400,000	(400,000)	0	0	0	Concrete Slab Replacement by DPW
LR-2	Local Road Maintenance - Sec. 1,13,24 and 25	2,235,000	2,235,000	0	0	0	0	0	2,235,000	2,235,000	Concrete Slab Replacement by DPW
	Asphalt Pavement Overlay - Northfield Hills	750,000	750,000	0	1,000,000	600,000	400,000	0	0	0	Asphalt Overlay by Engineering
LR-8	Asphalt Pavement Overlay - Scattered Locations	600,000	600,000	0	0	0	0	0	600,000	600,000	Asphalt Overlay by Engineering
LR-49	Crack Sealing	100,000	100,000	0	100,000	100,000	0	0	100,000	100,000	By DPW
LR-50	Local Road Construction	50,000	50,000	0	50,000	0	50,000	50,000	0	50,000	
TOTALS:		5,900,000	5,900,000	0	3,150,000	3,100,000	50,000	50,000	3,100,000	3,150,000	



The City of Troy is responsible for the maintenance of approximately 265 miles of local roads. Approximately 246 miles of these are concrete or asphalt subdivision streets, 5 miles are chip seal and 5 miles are gravel roads. Approximately 2/3 of subdivision streets are concrete, with the remaining 1/3 being asphalt. The remaining 9 miles are nominally termed by the City as “Industrial Roads;” Naughton, Wheaton and Piedmont, are classified as local because they do not meet the definition of a Major Road under Act 51.

Public Act 499 of 2002 established a ten member State Transportation Asset Management Council (TAMC). The law also required that the TAMC set up a process for determining the condition of Michigan’s highways and bridges and develop a strategy so that those assets are maintained, preserved and improved in an efficient and cost-effective manner. The TAMC adopted the Pavement Surface and Evaluation Rating (PASER) system as its road condition survey reporting tool. The TAMC initially developed the strategy for Michigan’s federal-aid eligible roads and bridges, but it was extended to all public roads in the State.

In order to prioritize road maintenance activities, the City is now using the PASER system. PASER is used statewide and is a “windshield” road rating system that uses a 1 to 10 rating scale, with a value of 10 representing a new road and a value of 1 representing a failed road. Condition ratings are assigned by visually identifying the type and amount of defects along a road segment while driving the segment. The PASER system translates these observations into a condition rating.

The TAMC established the following categories:

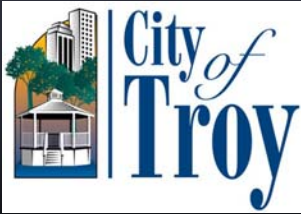
- PASER ratings of 8-10 require routine maintenance, such as street sweeping, shoulder grading or crack sealing.
- PASER ratings of 5-7 require capital preventative maintenance, such as concrete slab replacements or asphalt overlays.
- PASER ratings of 1-4 require structural improvements, such as pulverizing or reconstruction that address the structural integrity of the road.

The City simplifies this system by grouping roads with a rating of 6 or higher as being in “Good” condition, 4 or 5 as “Fair” and 3 or less as “Poor.” Currently, 60 miles, or 24% of local subdivision streets, are rated a 5 or less.

Once PASER rating work is complete, analysis of the network is performed using Roadsoft Pavement Management software, which is available free to local agencies by the Center for Technology & Training (CTT) at Michigan Technological University. Roadsoft is used statewide by numerous road agencies including MDOT, most counties and numerous local governments. Roadsoft uses the PASER condition ratings as a basis for the analysis. Specific maintenance procedures and their associated costs are established by the City based on city practice and experience. The software uses this data along with specific user defined information (such as budgetary limitations and timeframes) to generate an optimal mix of maintenance procedures and project future network conditions.

The Pavement Management system is augmented by field reviews of the recommended areas as pavement conditions in areas can deteriorate faster or slower than anticipated based on numerous factors including weather, traffic, pavement thickness and previous maintenance.

Once this information is analyzed, project areas are developed based on geographic locations to complete repairs. This provides for economies of scale for these types of repairs within a specific section or area of the City. Streets outside these sections are repaired on an as needed basis.



The annual budget amount for local road maintenance is \$3,050,000, with another \$100,000 annually for crack sealing. Local road maintenance typically involves concrete slab replacements or asphalt pavement overlays. Crack sealing locations vary and are not identified on the map as this work is a rolling operation with minimal startup and construction time in any one area.

Paving of a local road is initiated by the residents living on the road. Residents on gravel roads can initiate a Special Assessment District (SAD) where the cost to pave the road is split by the benefitting properties and the City. Once the road has been paved, future maintenance costs are traditionally borne by the City and paid for through the local road fund.

LR-1. Charnwood Hills Phase I (East of Beach) Chip Seal

The roads in Charnwood Hills Phase I lie east of Beach and include: Chalgrove, Glyndebourne, Windrush, Charnwood and Dalesford. These roads had a chip seal treatment in 2007 after sanitary sewer construction had been completed. A chip seal is a pavement surface treatment that combines a layer of liquid asphalt that is then covered with chips of fine aggregate. The life expectancy of a chip seal road is approximately 5-7 years. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

LR-2. Local Road Maintenance – Concrete Slab Replacement (Sections 1, 13, 24 and 25)

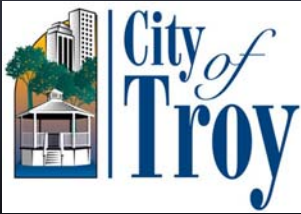
These sections are targeted for concrete slab replacements. Concrete slab replacement removes and replaces spot sections of failed concrete pavement. The Department of Public Works (DPW) identifies specific locations within these sections and prepares bid documents for the work to be done by a contractor. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

LR-8. Asphalt Pavement Overlay (Scattered Locations)

Scattered locations within the City will be targeted for asphalt pavement overlays. Projects may include milling (grinding) of the existing pavement or pulverizing (crushing the existing pavement into a base material) and then placing a 1.5" to 3" asphalt overlay. Specific streets will be identified by the Engineering Department and a contract will be prepared for bid. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

LR-49. Crack Sealing (City-wide)

Funds are budgeted annually for crack sealing throughout the city. Project areas are identified by the DPW during field reviews and are not specifically identified on the maps. These areas are compiled to create an annual crack sealing contract which is then put out for bid and the work completed by a contractor. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

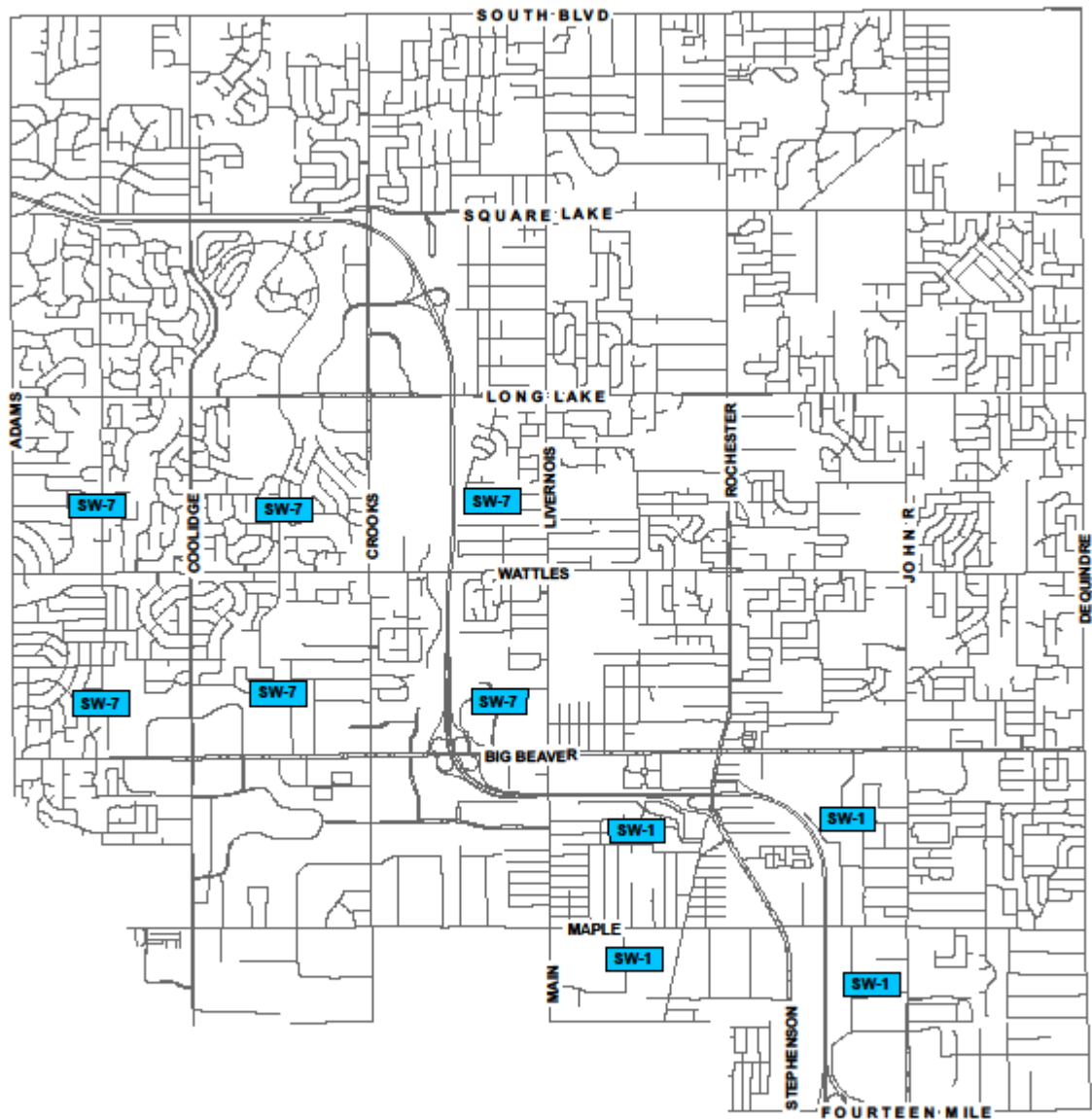


LR-50. Local Road Construction

An annual allocation is budgeted as a contingency to account for items that could not have otherwise been anticipated and are not specifically identified on the maps. The contingency amount also provides for the City's Special Assessment District share should a paving project develop during a given budget year. The budgeted amount typically varies annually. These projects will be paid for entirely by City funds. Operation and maintenance costs will not be impacted.



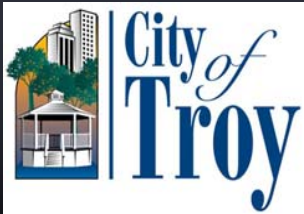
2012-13 - Sidewalk Fund



Legend

 2012-13



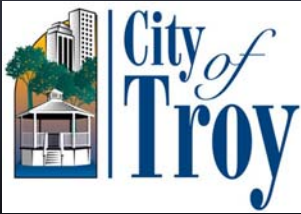


2012/13 Budget

Sidewalk Fund

SIDEWALKS 2012/13 BUDGET (401.447.513.7989)

Map Number	Project Name	Total Project Cost	Total City Cost	Other Sources	11/12 Amended Budget	11/12 Expenditure to 6/30/12	11/12 Balance at 6/30/12	11/12 Re-Approp. to 12/13	New Approp. 12/13	Proposed 12/13 Budget	Comments
	Residential - Sec. 14,21,22 and 23	300,000	300,000	0	350,000	350,000	0	0	0	0	DPW
SW-1	Residential - Sec. 26,27,34 and 35	350,000	350,000	0	0	0	0	0	350,000	350,000	DPW
	Major Roads - Section 7 and 8	100,000	100,000	0	100,000	100,000	0	0	0	0	DPW
SW-7	Major Roads - Sec. 16,17,18,19,20 and 21	100,000	100,000	0	0	0	0	0	100,000	100,000	DPW
SW-13	New Construction	50,000	50,000	0	50,000	50,000	0	0	50,000	50,000	DPW
TOTALS:		900,000	900,000	0	500,000	500,000	0	0	500,000	500,000	



The Department of Public Works is responsible for the sidewalk replacement program. The City is divided into 6 areas for major road sidewalk replacements and 12 areas for residential sidewalk replacements. These areas are reviewed annually and a sidewalk replacement list is prepared. Not all sidewalks in any one area are replaced, only those sections of sidewalk that do not meet current requirements. Americans with Disabilities Act compliant segments are also constructed with this program.

The sidewalk replacement program provides the property owner with the option of replacing the sidewalk themselves or having the replacement added to the City's list. In the latter case, the City hires a contractor to remove and replace these sections of sidewalks and the residents are billed for the work.

The annual budget amount for the sidewalk fund is \$500,000 with approximately \$350,000 for residential sidewalk replacement; \$100,000 for major road sidewalk replacement; and \$50,000 for new construction. These funds are moved among these 3 placeholders in order to meet the annual needs of the sidewalk program.

SW-1. Residential Sidewalk Replacements (Sections 26, 27, 34 and 35)

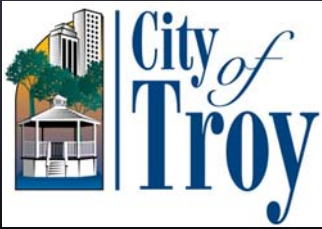
This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

SW-7. Major Road Sidewalk Replacements (Sections 16, 17, 18, 19, 20 and 21)

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

SW-13. New Construction (City-wide)

Funds are budgeted annually for construction of new sidewalks, for acquisition of easements and/or right-of-way for new sidewalks and/or filling in gaps along major roads. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

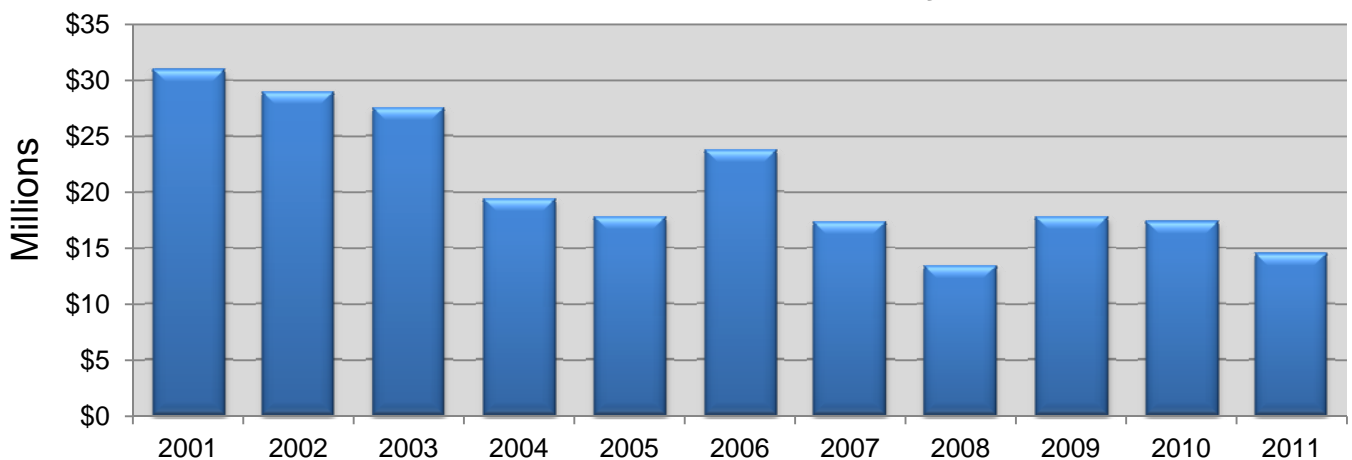


Category	Funding Sources	Estimated Cost
Major Roads	CP, G	\$24,531,000
Local Roads	CP, SA	15,750,000
Municipal Parking Lots	CP	500,000
Water Distribution System	W	23,925,000
Storm Drains	CP	4,225,000
Sanitary Sewer System	S	7,875,000
Sidewalks	CP	2,500,000
Total		\$79,306,000

Funding Sources Key

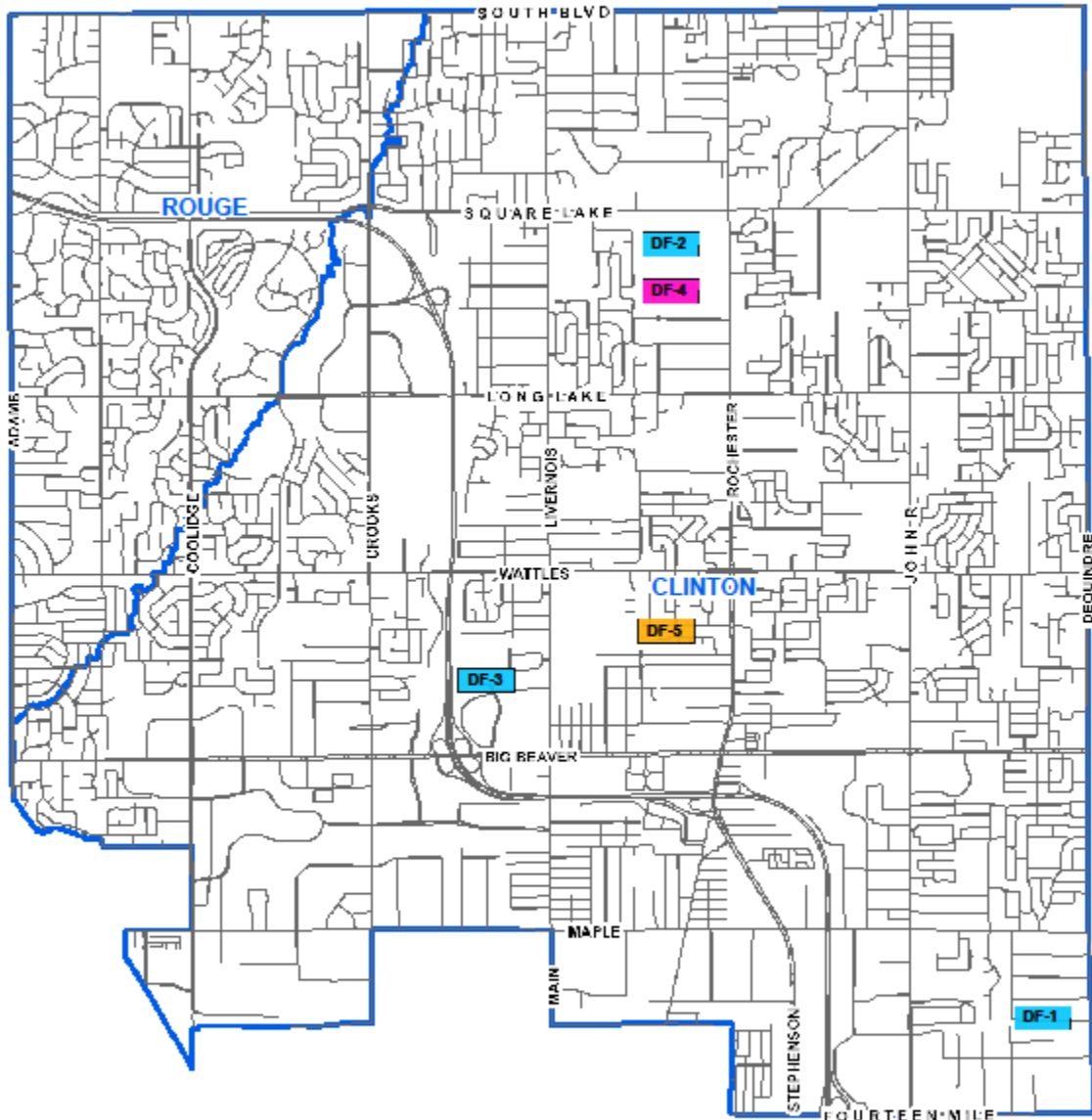
CP	=	Capital Projects Funds
G	=	Grants
S	=	Sewer Fund
W	=	Water Fund
SA	=	Special Assessments

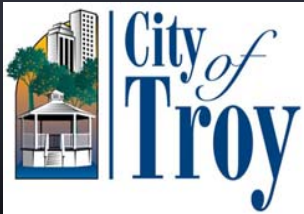
**Capital Project Fund
Expenditure History**





6 Year CIP- Drain Fund



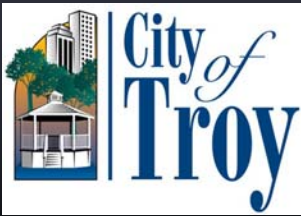


2012/13 Budget

6-Year Capital Improvements Plan Drain Fund

6 Year CIP - Drains

Map Number	Project Name	Total Project Cost	Total City Cost	Proposed						Comments
				2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	
DF-1	Lovington, Minnesota to Dequindre	900,000	411,000	900,000	0	0	0	0	0	\$489k CDBG
DF-2	Streambank Stabilization	400,000	400,000	10,000	0	400,000	0	0	0	Sylvan Glen - Future Project
DF-3	Aquatic Center Pond	2,150,000	1,300,000	25,000	2,125,000	0	0	0	0	Cleanout and Maintenance: \$825k Grant
DF-4	Sylvan Glen Culvert Removal	100,000	100,000	0	100,000	0	0	0	0	Removal of culvert and access road
DF-5	Troywood, Rochester to West (1)	600,000	600,000	0	0	0	0	0	600,000	RCOC - Dequindre - 2016/17
DF-50	Drains & Retention	1,200,000	1,200,000	200,000	200,000	200,000	200,000	200,000	200,000	Pump & Fence Repl.; Drains Misc.; DPW Misc.
TOTALS:		5,350,000	4,011,000	1,135,000	2,425,000	600,000	200,000	200,000	800,000	
Other Sources of Funding:				489,000	825,000	0	0	0	0	
New Funds:				646,000	1,600,000	600,000	200,000	200,000	800,000	



The City of Troy is divided into two principal drainage areas or watersheds: the Rouge River Watershed and the Clinton River Watershed.

- ***Rouge River Watershed***

The Rouge River Watershed is located in the northwestern portion of the city and encompasses 6.1 square miles. This area drains to the main branch of the Rouge River, which enters Wayne County at Telegraph and 8 Mile Road and ultimately outlets to the Detroit River.

- ***Clinton River Watershed***

The Clinton River Watershed encompasses the remaining 27.7 square miles of the city. This area drains to the Red Run sub-watershed of the Clinton River, which ultimately outlets to Lake St. Clair.

The Federal Environmental Protection Agency and the Michigan Department of Natural Resources and Environment (DNRE) have placed limitations on municipal storm water activities, known as Phase II Stormwater Regulations and the National Pollutant Discharge Elimination System permit.

These regulations state 6 minimum measures that municipalities must address:

1. Public education and outreach
2. Public participation and involvement
3. Illicit discharge detection and elimination
4. Construction site runoff control
5. Post-construction runoff control
6. Pollution prevention and good housekeeping

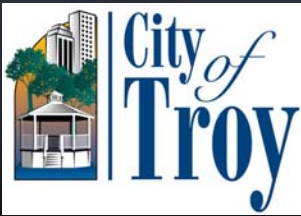
These measures are addressed through the Clinton River Red Run Sub-watershed Management Plan, the Rouge River Main 1-2 Sub-watershed Management Plan, the City's Stormwater Pollution Prevention Initiative, the City's Development Standards and the DPW's standard practices. Each fall the City must submit an annual report to the State summarizing all activities implemented that address these measures.

Projects in the Drain Fund are proposed annually that comply with these measures as well as projects that address drainage concerns; soil erosion; flooding; and regional drainage in accordance with the 1999 Master Storm Drainage Plan Update.

DF-1. Lovington, Minnesota to Dequindre (Storm Sewer)

This project is a continuation of an overall project to construct large diameter storm sewers in this area of Section 36, which has been prone to flooding prior to construction of enclosed storm drainage systems.

The project will construct a large diameter storm sewer under the existing road and provide edge drains and catch basins along the existing ditch line. This proposed project on Lovington will complete the overall storm sewer in this area as past projects have been completed on Iowa, Wisconsin, Minnesota and Dashwood using Community Development Block Grant (CDBG) funding.



This project will be paid for partially by CDBG funds and the remainder with City funds. Operation and maintenance costs for enclosed drains are estimated at \$350 per mile of main.

DF-2. Stream Bank Stabilization (Sylvan Glen Wetland Monitoring)

The stream bank stabilization project at Sylvan Glen was completed in 2007/08. The wetland mitigation areas that were created as part of this project require monitoring and reporting to the DNRE for a 5-year period. The wetland areas are mitigation areas for work done on the Section 4 Weir Project upstream of the golf course.

Budgeted funds include amounts for monitoring; reporting; and corrective actions if necessary.

The 2014/15 budget amount is for stream bank stabilization along the drain running behind Camp Ticonderoga. This project will be paid for entirely by City funds. Operation and maintenance costs will be reduced by \$1,500 per year due to stream bank stabilization.

DF-3. Aquatic Center Pond

The project area involves the Lane Drain running along Town Center and the detention basin adjacent to the Aquatic Center. The basin was constructed in the mid-1970s, as an inline detention basin on the County drain. Over time, the basin has filled with sediment and the stream banks have eroded. Stormwater detention has been greatly reduced due to accumulation of sediment, thereby reducing its capacity during major storm events. The project provides for improvements to the basin's weir control structure, sediment removal and stream bank stabilization. Also included is the removal and replacement of the culverts crossing under Civic Center and Town Center.

The project, as included in the 6-year CIP, is contingent upon the receipt of grant funds. The project has been submitted for several potential grant opportunities. Should the project not be selected for grant funding, a smaller scale project will be prepared and budgeted accordingly.

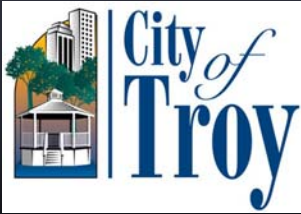
There will be City funds used in the project regardless of grant funding. Grant funding will allow a reduction in the City share of the project and provide for a more comprehensive project. Operation and maintenance costs will be reduced by \$1,500 per year.

DF-4. Sylvan Glen Culvert Removal

The existing 14'-10" x 9'-10" corrugated multi-plate pipe-arch culvert that passes the Olson County Drain along the Sylvan Glen golf course is in poor condition. Several areas of the pipe along the water line have corroded through exposing the backfill material. The bolt lines at water level are also severely corroded. There is visible erosion in the culvert base and at local buckled and failed areas.

The culvert provides for an access road from the Sylvan Glen parking lot to the maintenance facility at the rear of the golf course as well as for access to the cellular tower on the site. The current condition of the culvert requires that loads be limited on this access drive.

A new access road will be built from the adjacent Sylvan Glen Lake Park site to the existing access road. The culvert and current access drive from the parking lot will be removed.



DF-5. Troywood, Rochester Road to the West (McCulloch Drain)

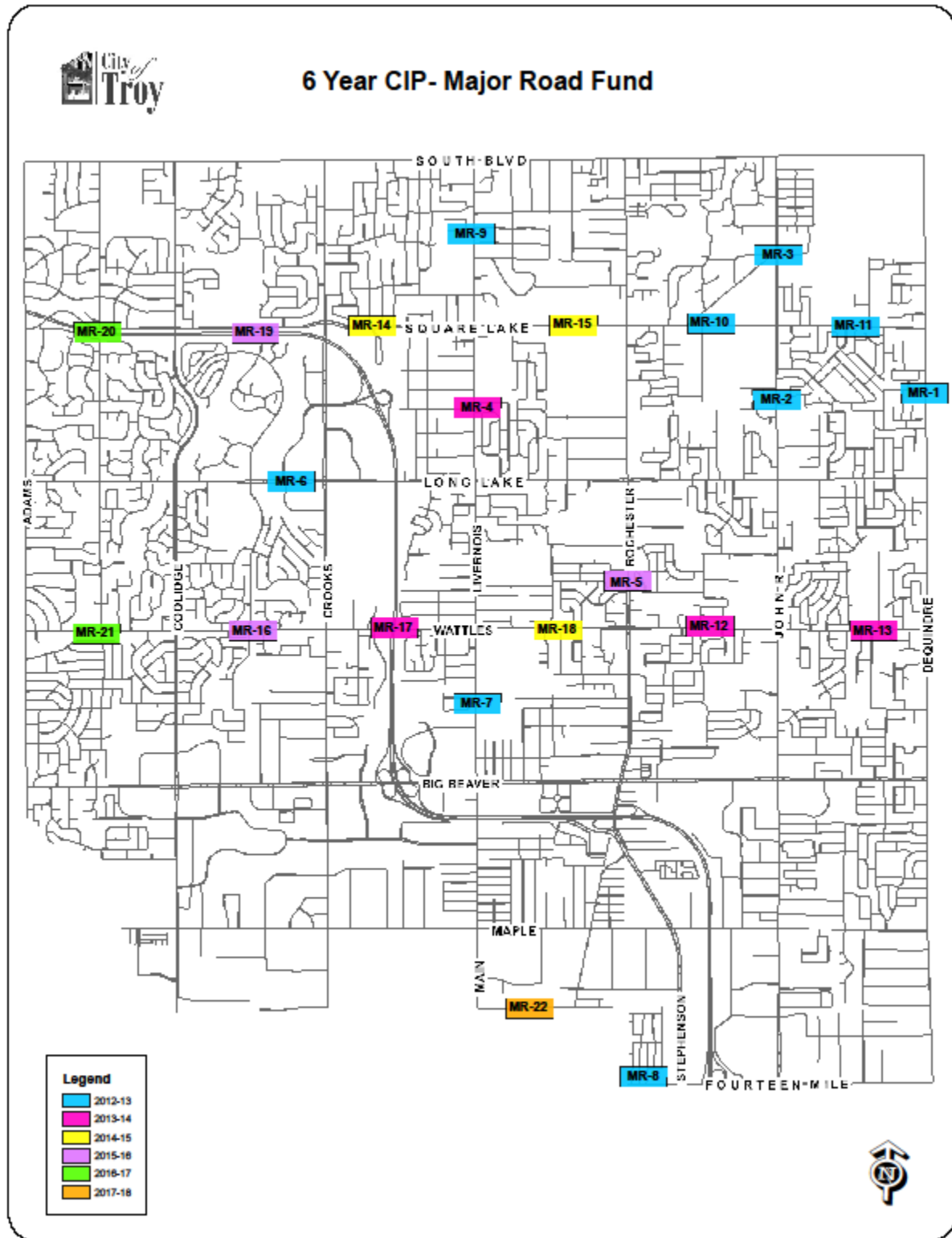
A large diameter storm sewer along Troywood was proposed by the 1999 Master Storm Drainage Plan Update that would connect to the McCulloch Drain, constructed as part of the reconstruction of Rochester Road. The McCulloch Drainage District is comprised of approximately 3,000 acres and is served by the Sturgis, Lane and McCulloch Drains. A future project to construct a 2.5 million cubic foot storage basin facility south of Wattles is proposed in a future year to complete this section of the McCulloch Drain.

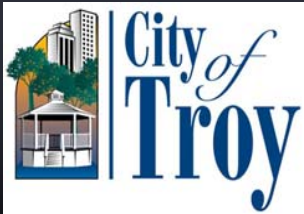
This project will be paid for entirely by City funds. Operation and maintenance costs for enclosed drains are estimated at \$350 per mile of main.

DF-50. Drains and Retention

This is an annual budget amount in the Drains Fund for capital projects required by the Department of Public Works and Engineering Department for work associated with drains and/or retention/detention basins that are otherwise not specifically assigned a project number and are not specifically noted in the Capital Improvement Plan. Larger projects are assigned project numbers and are budgeted as separate line items within the Drain Fund.

The budget amount is established annually based on anticipated needs and is on-going. This project will be paid for entirely by City funds. Operation and maintenance costs are not expected to be impacted.

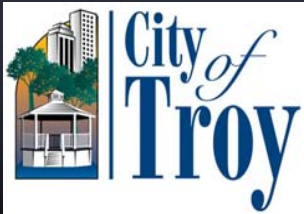




6 Year CIP - Major Roads

Map Number	Project Name	Total Project Cost	Total City Cost	Proposed						Comments
				2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	
MR-1	Dequindre, Long Lake to Auburn	1,250,000	43,000	20,000	20,000	0	0	0	0	RCOC - PE: \$440k "02-C"
	Dequindre, Long Lake to Auburn	4,000,000	136,000	0	68,000	68,000	0	0	0	RCOC - ROW: \$3,200k "14-C"; Troy 17% (\$136k)
	Dequindre, Long Lake to Auburn	10,000,000	340,000	0	0	0	0	340,000	0	RCOC - CON: \$7,600k "16-C" Local = \$2Mx17%=340k
MR-2	John R, Long Lake to Square Lake	500,000	354,000	0	150,000	0	0	0	0	PE: \$146k "02-C"
	John R, Long Lake to Square Lake	625,000	225,000	50,000	0	0	0	0	0	ROW: \$400k "05-C"
	John R, Long Lake to Square Lake	7,770,000	1,554,000	0	0	1,554,000	0	0	0	CON: \$6,216k "14-C"
MR-3	John R, Square Lake to South Blvd.	500,000	354,000	0	150,000	0	0	0	0	PE: \$146k "02-C"
	John R, Square Lake to South Blvd.	2,000,000	1,200,000	300,000	0	0	0	0	0	ROW: \$800k "05-C"
	John R, Square Lake to South Blvd.	6,817,000	1,363,000	0	0	0	1,363,000	0	0	CON: \$5,454k "15-C"
MR-4	Livernois, Long Lake to Square Lake	550,000	330,000	0	150,000	100,000	0	0	0	PE: \$219k "02-C"
	Livernois, Long Lake to Square Lake	3,000,000	600,000	0	0	1,000,000	2,000,000	1,000,000	0	ROW: \$2,400k "13-C"
	Livernois, Long Lake to Square Lake	7,739,000	2,368,000	0	0	0	0	0	2,368,000	CON: \$5,371k "17-C"
MR-5	Rochester, Barclay to Trinway	575,000	115,000	0	0	0	100,000	100,000	0	PE: \$460k "02-C"
	Rochester, Barclay to Trinway	4,000,000	800,000	0	0	0	0	2,000,000	1,000,000	ROW: \$3,200k "07-C"
	Rochester, Barclay to Trinway	11,256,000	2,256,000	0	0	0	0	0	0	CON: \$9,000k "19-C"
MR-6	2012 Tri-Party CPR	300,000	100,000	300,000	0	0	0	0	0	CON: \$188,750 TP 12-13
MR-7	Livernois, Big Beaver to Wattles	1,058,000	105,000	105,000	0	0	0	0	0	RCOC - CON: 3R \$847k / \$211k - 2012
MR-8	14 Mile, Campbell to Stephenson	1,084,000	125,000	125,000	0	0	0	0	0	RCOC - CON: 3R \$867k / \$217k - 2012
MR-9	Livernois, Long Lake to Avon	1,487,000	400,000	200,000	200,000	0	0	0	0	RCOC - CON: \$1,000k

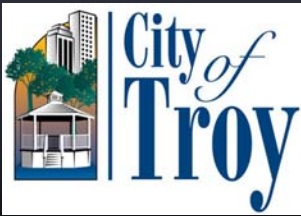
6 Year CIP - Major Roads



2012/13 Budget

6-Year Capital Improvements Plan Major Roads Fund

Map Number	Project Name	Total Project Cost	Total City Cost	Proposed						Comments
				2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	
MR-10	Square Lake, Rochester to John R	500,000	500,000	500,000	0	0	0	0	0	Mill & Overlay
MR-11	Square Lake, John R to Dequindre	500,000	500,000	500,000	0	0	0	0	0	Mill & Overlay
MR-12	Wattles, Rochester to John R.	400,000	400,000	0	400,000	0	0	0	0	Mill & Overlay
MR-13	Wattles, John R to Dequindre	500,000	500,000	0	500,000	0	0	0	0	Mill & Overlay
MR-14	Square Lake, Crooks to Livernois	350,000	350,000	0	0	350,000	0	0	0	Mill & Overlay
MR-15	Square Lake, Livernois to Rochester	500,000	500,000	0	0	500,000	0	0	0	Mill & Overlay
MR-16	Wattles, Coolidge to Crooks	500,000	500,000	0	0	0	500,000	0	0	Mill & Overlay
MR-17	Wattles, Crooks to Livernois	500,000	500,000	0	500,000	0	0	0	0	Mill & Overlay
MR-18	Wattles, Livernois to Rochester	400,000	400,000	0	0	400,000	0	0	0	Mill & Overlay
MR-19	Square Lake, Coolidge to Crooks	400,000	400,000	0	0	0	500,000	0	0	Mill & Overlay
MR-20	Square Lake, Adams to Coolidge	500,000	500,000	0	0	0	0	500,000	0	Mill & Overlay
MR-21	Wattles, Adams to Coolidge	500,000	500,000	0	0	0	0	500,000	0	Mill & Overlay
MR-22	Elmwood, Livernois to Rochester	1,470,000	150,000	0	0	0	0	0	150,000	CLAWSON - CON: 4R \$1,470k
MR-47	Crack Sealing Program	300,000	300,000	50,000	50,000	50,000	50,000	50,000	50,000	By DPW
MR-48	Industrial Road Maintenance	3,500,000	3,500,000	1,000,000	500,000	500,000	500,000	500,000	500,000	Various Locations
MR-49	Slab Replacement - Major Roads	3,500,000	3,500,000	500,000	500,000	500,000	500,000	750,000	750,000	By DPW
MR-50	Major Road Construction	300,000	300,000	50,000	50,000	50,000	50,000	50,000	50,000	
TOTAL:		79,131,000	26,068,000	3,700,000	3,238,000	5,072,000	5,563,000	5,790,000	4,868,000	
Other Sources of Funding:				228,750	0	800,000	1,600,000	2,400,000	800,000	Federal/State/County/Local
New Funds:				3,471,250	3,238,000	4,272,000	3,963,000	3,390,000	4,068,000	



Major Roads carry the highest volumes and distribute traffic between the various residential, industrial and business districts of the city. They provide for traffic movements into, out of, and through the city at moderately high speeds. The City of Troy is responsible for the maintenance of approximately 25 miles of city major mile roads. An additional 32 miles of roads are classified under ACT 51 as Major Roads, but are nominally termed “Industrial Roads” by the city and are funded within the Major Road fund.

Approximately 43 miles of major roads within the city are under the jurisdiction of the Road Commission for Oakland County (RCOC).

Projects in the Major Road fund generally fall into two categories:

1. Reconstruction and Widening
2. Maintenance

Reconstruction and widening projects are budgeted when federal funds become available. Federal funds provide up to 80% of the cost of these improvements and are typically used for capacity or safety projects. These types of projects provide for improved traffic flow, safety for motorists and pedestrians as well as improvements in access to property. Most of these projects have three (3) distinct phases and are budgeted accordingly to provide for design, right-of-way and ultimately construction. In most cases, these projects take multiple years to complete.

Maintenance projects are generally funded entirely with City funds and as such are smaller scale projects. Funds budgeted annually for maintenance activities include concrete slab replacement, asphalt pavement overlays and crack sealing. All of these fixes provide for an improved road surface as well as an increased life cycle for the pavement. Maintenance activities are generally completed in the year that they are budgeted.

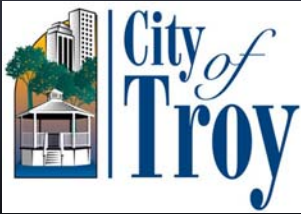
MR-1. Dequindre Road, Long Lake Road to Auburn Road (Reconstruction and Widening)

This project will reconstruct and widen Dequindre Road, from Long Lake Road to Auburn Road from an existing 2-lane road to a new 5-lane concrete pavement. Included in the project are new traffic signals, concrete sidewalks and underground utilities where required.

Federal funds for the design phase have been obligated and are available. Federal funds for the right-of-way phase and construction phases are anticipated in future years. The local match for the design phase and subsequent right-of-way and construction phases will be split between the Cities of Troy, Rochester Hills, Sterling Heights and Shelby Township and the Road Commissions of Oakland County and Macomb County. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

MR-2. John R Road, Long Lake Road to Square Lake Road (Reconstruction and Widening)

This project will reconstruct and widen John R Road, from Long Lake Road to Square Lake Road from an existing 2-lane road to a new 5-lane concrete pavement. Included in the project are new traffic signals, concrete sidewalks and underground utilities where required.



Federal funds for the design and right-of-way phases have been obligated and are available. Construction is not funded at this time, but federal funds are anticipated in future years. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

MR-3. John R Road, Square Lake Road to South Boulevard (Reconstruction and Widening)

This project will reconstruct and widen John R Road, from Square Lake Road to South Boulevard from an existing 2-lane road to a new 5-lane concrete pavement. Included in the project are new traffic signals, concrete sidewalks and underground utilities where required.

Federal funds for the design and right-of-way phases have been obligated and are available. Construction is not funded at this time, but federal funds are anticipated in future years. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

MR-4. Livernois Road, Long Lake Road to Square Lake Road (Reconstruction and Widening)

This project will reconstruct and widen Livernois Road, from Long Lake Road to Square Lake Road from an existing 2-lane road to a new 5-lane concrete pavement. Included in the project are new traffic signals, concrete sidewalks and underground utilities where required.

Federal funds for the design phase have been obligated and are available. Federal funds for the right-of-way and construction phases are anticipated in future years. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

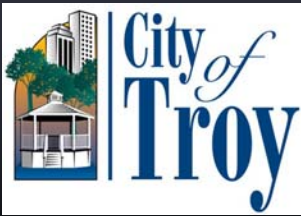
MR-5. Rochester Road, Barclay to Trinway (Reconstruction and Widening)

This project will reconstruct and widen Rochester Road, from Barclay to Trinway from an existing 5-lane road to a new 6-lane concrete boulevard. Included in the project are new traffic signals, concrete sidewalks and underground utilities where required.

Federal funds for the design and right-of-way phases have been obligated and are available. Construction is not funded at this time, but federal funds are anticipated in future years. Operation and maintenance costs are expected to increase by \$8,600 per year due to additional lanes being constructed.

MR-6. Tri-Party Concrete Pavement Replacement

Tri-Party program funds are made available on an annual basis for projects on County roads within the city. Specific project locations are not delineated on the map as locations are determined annually dependent on road conditions. The City is responsible for 1/3 of the program amount while the Board of Road Commissioners for the County of Oakland and the Oakland County Board of Commissioners is responsible for the remaining 2/3.



MR-7. Livernois Road, Big Beaver Road to Wattles Road (Mill and Overlay)

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed; curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements.

Federal funds are available in 2012. The local match will be split 50/50 between the Road Commission for Oakland County and the City of Troy. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

MR-8. 14 Mile Road, Campbell Road to Stephenson Highway (Mill and Overlay)

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new concrete pavement overlay will be placed, curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements.

Federal funds are available in 2012. The local match will be split between the Road Commission for Oakland County, the City of Madison Heights and the City of Troy. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

MR-9. Livernois Road, Long Lake to Avon (Mill and Overlay)

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed; curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements.

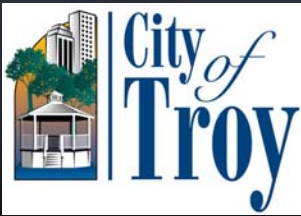
Federal funds are available in 2012. The local match will be split between the Road Commission for Oakland County, the City of Troy and the City of Rochester Hills. Operation and maintenance costs will not be impacted as the road is under the jurisdiction of the Road Commission for Oakland County.

MR-10. Square Lake Road, Rochester Road to John R Road (Mill and Overlay)

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed; curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

MR-11. Square Lake Road, John R to Dequindre (Mill and Overlay)

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed; curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.



MR-12. Wattles Road, Rochester Road to John R Road (Mill and Overlay)

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed; curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

MR-13. Wattles Road, John R Road to Dequindre Road (Mill and Overlay)

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed; curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

MR-14. Square Lake Road, Crooks Road to Livernois Road (Mill and Overlay)

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed; curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

MR-15. Square Lake Road, Livernois Road to Rochester Road (Mill and Overlay)

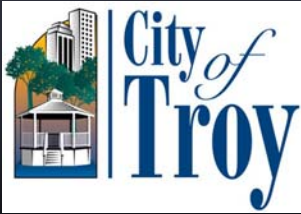
This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed; curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

MR-16. Wattles Road, Coolidge Highway to Crooks Road (Mill and Overlay)

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed; curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

MR-17. Wattles Road, Crooks Road to Livernois Road (Mill and Overlay)

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed; curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.



Disabilities Act requirements. This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

MR-18. Wattles Road, Livernois Road to Rochester Road (Mill and Overlay)

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed; curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

MR-19. Square Lake Road, Coolidge Highway to Crooks Road (Mill and Overlay)

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed; curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

MR-20. Square Lake Road, Adams Road to Coolidge Highway (Mill and Overlay)

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed; curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

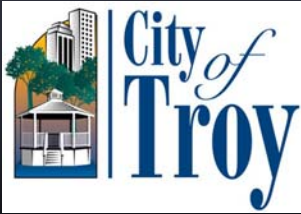
MR-21. Wattles Road, Adams Road to Coolidge Highway (Mill and Overlay)

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed; curbs will be replaced as needed and sidewalk ramps will be improved to comply with Americans with Disabilities Act requirements. This project will be paid for entirely with City funds. Operation and maintenance costs will decrease by \$8,600 per year due to rehabilitation of pavement.

MR-22. Elmwood, Livernois Road to Rochester Road (Reconstruction)

This project will reconstruct Elmwood, from Livernois to Rochester Road. The project will also include the construction of a new 16" water main. The City of Clawson will be the lead agency on the project and has submitted the project for future federal funding consideration.

Federal funds for the construction phase are anticipated to be available in the future. The local match will be split 50/50 between the Cities of Clawson and Troy. Operation and maintenance costs will decrease by \$4,300 per year due to new pavement constructed (Troy's portion is approximately ½ of the section and Clawson maintains the remainder).



MR-47. Major Roads (Crack Sealing Program)

This work involves cleaning and sealing existing pavement joints to extend the life of the pavement. An annual allocation is budgeted to complete this work and is targeted at major roads. Locations are determined by the Department of Public Works and are not specifically delineated on the map.

This program is proposed to be funded at \$50,000 per year and is on-going. These projects will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease slightly.

MR-48. Industrial Road Maintenance

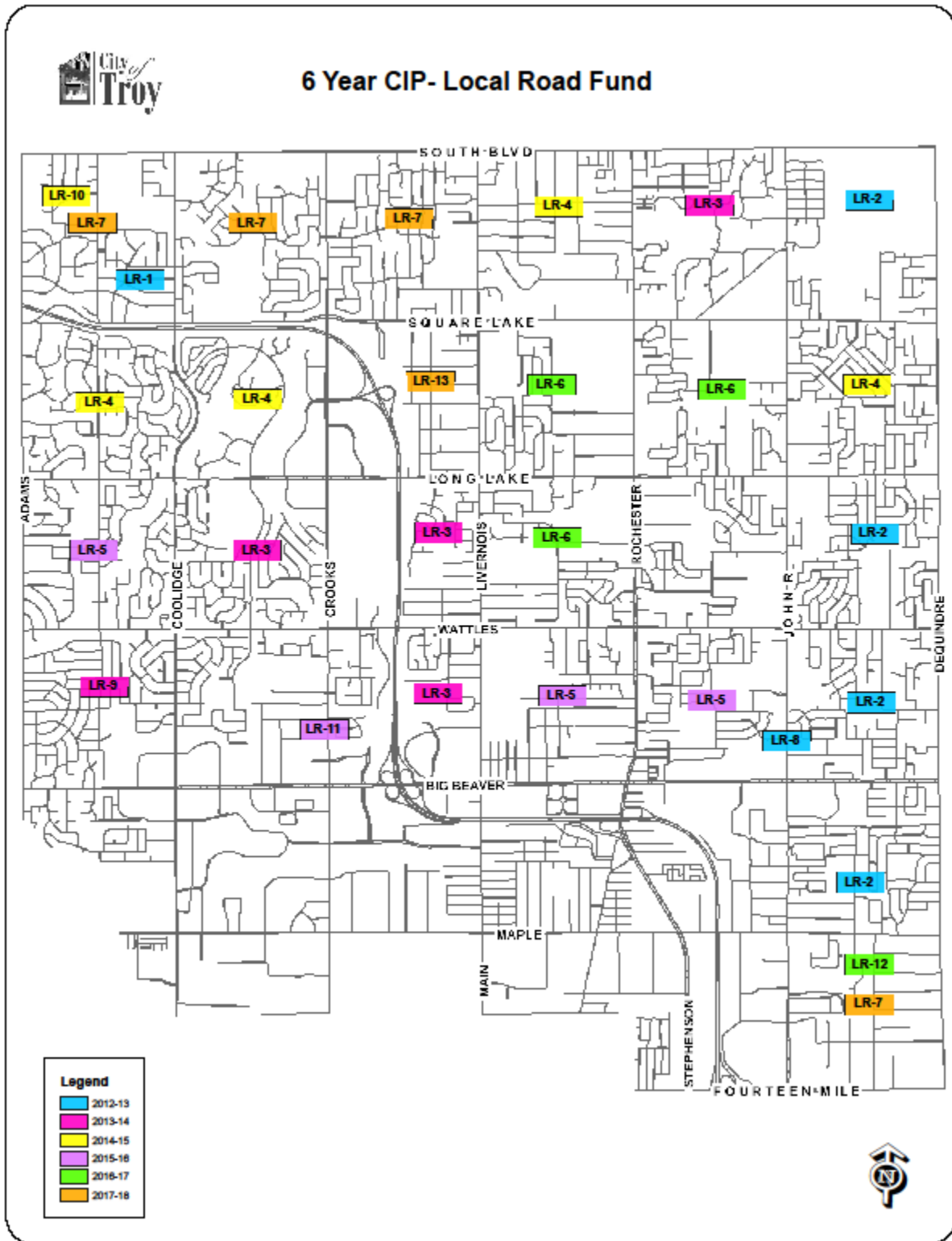
Project locations are determined annually based on the City's Pavement Management System and field inspections, and are not specifically noted in the capital improvement plan. This work involves removal and replacement of failed concrete pavement to repair and extend the life of the pavement or mill and overlay projects. An annual allocation is budgeted to complete this work and is targeted at industrial roads in the city. These projects will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$8,600 per year per mile.

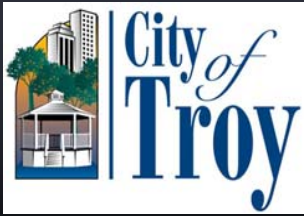
MR-49. Concrete Slab Replacement (Major Roads)

Project locations are determined annually based on the City's Pavement Management System and field inspections, and are not specifically noted in the capital improvement plan. This work involves removal and replacement of failed concrete pavement to repair and extend the life of the pavement. An annual allocation is budgeted to complete this work and is targeted at City major roads. These projects will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$8,600 per year per mile of concrete slabs replaced.

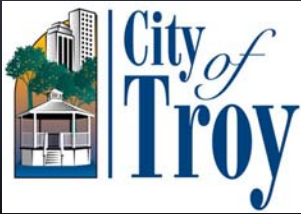
MR-50. Major Road Construction

An annual allocation is budgeted as a contingency to account for items that could not have otherwise been anticipated and are not specifically noted on the capital improvement plan. The budgeted amount varies annually and is paid for entirely by City funds. Operation and maintenance costs may be minimally impacted.





6 Year CIP - Local Roads										
Map Number	Project Name	Total Project Cost	Total City Cost	Proposed						Comments
				2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	
LR-1	Charnwood Hills Phase I	165,000	165,000	165,000	0	0	0	0	0	Chip Seal
LR-2	Local Road Maintenance - Sec. 1, 13, 24 and 25	2,250,000	2,250,000	2,235,000	0	0	0	0	0	Concrete Slab Replacement by DPW
LR-3	Local Road Maintenance - Sec. 2, 16, 17 and 21	2,250,000	2,250,000	0	2,250,000	0	0	0	0	Concrete Slab Replacement by DPW
LR-4	Local Road Maintenance - Sec. 3, 7, 8 and 12	2,250,000	2,250,000	0	0	2,250,000	0	0	0	Concrete Slab Replacement by DPW
LR-5	Local Road Maintenance - Sec. 18, 22 and 23	2,250,000	2,250,000	0	0	0	2,250,000	0	0	Concrete Slab Replacement by DPW
LR-6	Local Road Maintenance - Sec. 10, 11 and 15	2,250,000	2,250,000	0	0	0	0	2,250,000	0	Concrete Slab Replacement by DPW
LR-7	Local Road Maintenance - Sec. 4, 5, 6 and 36	2,250,000	2,250,000	0	0	0	0	0	2,250,000	Concrete Slab Replacement by DPW
LR-8	Asphalt Pavement Overlay - Scattered Locations	600,000	600,000	600,000	0	0	0	0	0	Asphalt Overlay by Engineering
LR-9	Asphalt Pavement Overlay - Section 19	750,000	750,000	0	750,000	0	0	0	0	Asphalt Overlay by Engineering
LR-10	Asphalt Pavement Overlay - Lake Charnwood	750,000	750,000	0	0	750,000	0	0	0	Asphalt Overlay by Engineering
LR-11	Asphalt Pavement Overlay - Scattered Locations	750,000	750,000	0	0	0	750,000	0	0	Asphalt Overlay by Engineering
LR-12	Asphalt Pavement Overlay - Sec. 36	750,000	750,000	0	0	0	0	750,000	0	Asphalt Overlay by Engineering
LR-13	Asphalt Pavement Overlay - Scattered Locations	750,000	750,000	0	0	0	0	0	750,000	Asphalt Overlay by Engineering
LR-49	Crack Sealing	600,000	600,000	100,000	100,000	100,000	100,000	100,000	100,000	By DPW
LR-50	Local Road Construction	300,000	300,000	50,000	50,000	50,000	50,000	50,000	50,000	
TOTALS:		18,915,000	18,915,000	3,150,000	3,150,000	3,150,000	3,150,000	3,150,000	3,150,000	



The City of Troy is responsible for the maintenance of approximately 265 miles of local roads. Approximately 246 miles of these are concrete or asphalt subdivision streets, 5 miles are chip seal and 5 miles are gravel roads. Approximately 2/3 of subdivision streets are concrete, with the remaining 1/3 being asphalt. The remaining 9 miles are nominally termed by the City as “Industrial Roads;” Naughton, Wheaton and Piedmont, are classified as local because they do not meet the definition of a Major Road under Act 51.

Public Act 499 of 2002 established a ten member State Transportation Asset Management Council (TAMC). The law also required that the TAMC set up a process for determining the condition of Michigan’s highways and bridges and develop a strategy so that those assets are maintained, preserved and improved in an efficient and cost-effective manner. The TAMC adopted the Pavement Surface and Evaluation Rating (PASER) system as its road condition survey reporting tool. The TAMC initially developed the strategy for Michigan’s federal-aid eligible roads and bridges, but it was extended to all public roads in the State.

In order to prioritize road maintenance activities, the City is now using the PASER system. PASER is used statewide and is a “windshield” road rating system that uses a 1 to 10 rating scale, with a value of 10 representing a new road and a value of 1 representing a failed road. Condition ratings are assigned by visually identifying the type and amount of defects along a road segment while driving the segment. The PASER system translates these observations into a condition rating.

The TAMC established the following categories:

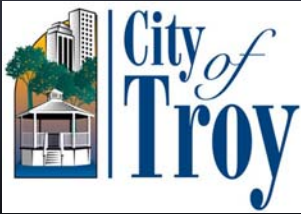
- PASER ratings of 8-10 require routine maintenance, such as street sweeping, shoulder grading or crack sealing.
- PASER ratings of 5-7 require capital preventative maintenance, such as concrete slab replacements or asphalt overlays.
- PASER ratings of 1-4 require structural improvements, such as pulverizing or reconstruction that address the structural integrity of the road.

The City simplifies this system by grouping roads with a rating of 6 or higher as being in “Good” condition, 4 or 5 as “Fair” and 3 or less as “Poor.” Currently, 60 miles, or 24% of local subdivision streets, are rated a 5 or less.

Once PASER rating work is complete, analysis of the network is performed using Roadsoft Pavement Management software, which is available free to local agencies by the Center for Technology & Training (CTT) at Michigan Technological University. Roadsoft is used statewide by numerous road agencies including MDOT, most counties and numerous local governments. Roadsoft uses the PASER condition ratings as a basis for the analysis. Specific maintenance procedures and their associated costs are established by the City based on city practice and experience. The software uses this data along with specific user defined information (such as budgetary limitations and timeframes) to generate an optimal mix of maintenance procedures and project future network conditions.

The Pavement Management system is augmented by field reviews of the recommended areas as pavement conditions in areas can deteriorate faster or slower than anticipated based on numerous factors including weather, traffic, pavement thickness and previous maintenance.

Once this information is analyzed, project areas are developed based on geographic locations to complete



repairs. This provides for economies of scale for these types of repairs within a specific section or area of the City. Streets outside these sections are repaired on an as needed basis.

The annual budget amount for local road maintenance is \$3,050,000 over the 6-year CIP, with another \$100,000 annually for crack sealing. Local road maintenance typically involves concrete slab replacements or asphalt pavement overlays. Crack sealing locations vary and are not identified on the map as this work is a rolling operation with minimal startup and construction time in any one area.

Paving of a local road is initiated by the residents living on the road. Residents on gravel roads can initiate a Special Assessment District (SAD) where the cost to pave the road is split by the benefitting properties and the City. Once the road has been paved, future maintenance costs are traditionally borne by the City and paid for through the local road fund.

LR-1. Charnwood Hills Phase I (East of Beach) Chip Seal

The roads in Charnwood Hills Phase I lie east of Beach and include: Chalgrove, Glyndebourne, Windrush, Charnwood and Dalesford. These roads had a chip seal treatment in 2007 after sanitary sewer construction had been completed. A chip seal is a pavement surface treatment that combines a layer of liquid asphalt that is then covered with chips of fine aggregate. The life expectancy of a chip seal road is approximately 5-7 years. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

LR-2. Local Road Maintenance – Concrete Slab Replacement (Sections 1, 13, 24 and 25)

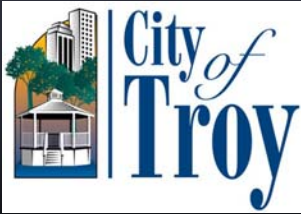
These sections are targeted for concrete slab replacements. Concrete slab replacement removes and replaces spot sections of failed concrete pavement. The Department of Public Works (DPW) identifies specific locations within these sections and prepares bid documents for the work to be done by a contractor. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

LR-3. Local Road Maintenance – Concrete Slab Replacement (Sections 2, 16, 17 and 21)

These sections are targeted for concrete slab replacements. Concrete slab replacement removes and replaces spot sections of failed concrete pavement. The Department of Public Works (DPW) identifies specific locations within these sections and prepares bid documents for the work to be done by a contractor. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

LR-4. Local Road Maintenance – Concrete Slab Replacement (Sections 3, 7, 8, and 12)

These sections are targeted for concrete slab replacements. Concrete slab replacement removes and replaces spot sections of failed concrete pavement. The Department of Public Works (DPW) identifies specific locations within these sections and prepares bid documents for the work to be done by a contractor. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.



LR-5. Local Road Maintenance – Concrete Slab Replacement (Sections 18, 22 and 23)

These sections are targeted for concrete slab replacements. Concrete slab replacement removes and replaces spot sections of failed concrete pavement. The Department of Public Works (DPW) identifies specific locations within these sections and prepares bid documents for the work to be done by a contractor. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

LR-6. Local Road Maintenance – Concrete Slab Replacement (Sections 10, 11 and 15)

These sections are targeted for concrete slab replacements. Concrete slab replacement removes and replaces spot sections of failed concrete pavement. The Department of Public Works (DPW) identifies specific locations within these sections and prepares bid documents for the work to be done by a contractor. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

LR-7. Local Road Maintenance – Concrete Slab Replacement (Sections 4, 5, 6 and 36)

These sections are targeted for concrete slab replacements. Concrete slab replacement removes and replaces spot sections of failed concrete pavement. The Department of Public Works (DPW) identifies specific locations within these sections and prepares bid documents for the work to be done by a contractor. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

LR-8. Asphalt Pavement Overlay (Scattered Locations)

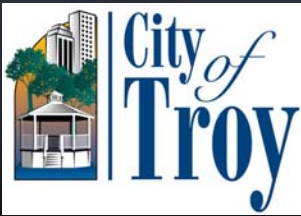
Scattered locations within the city will be targeted for asphalt pavement overlays. Projects may include milling (grinding) of the existing pavement or pulverizing (crushing the existing pavement into a base material) and then placing a 1.5" to 3" asphalt overlay. Specific streets will be identified by the Engineering Department and a contract will be prepared for bid. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

LR-9. Asphalt Pavement Overlay (Section 19)

The northwest quadrant of Section 19 will be targeted for asphalt pavement overlays. Projects may include milling (grinding) of the existing pavement or pulverizing (crushing the existing pavement into a base material) and then placing a 1.5" to 3" asphalt overlay. Specific streets within this quadrant will be identified by the Engineering Department and a contract will be prepared for bid. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

LR-10. Asphalt Pavement Overlay (Lake Charnwood)

The local roads in the Lake Charnwood area will be targeted for asphalt pavement overlays. It is anticipated that the project may include milling (grinding) of the existing pavement or pulverizing



(crushing the existing pavement into a base material) and then placing a 1.5" to 3" asphalt overlay. Specific streets within this quadrant will be identified by the Engineering Department and a contract will be prepared for bid. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

LR-11. Asphalt Pavement Overlay (Scattered Locations)

Scattered locations within the city will be targeted for asphalt pavement overlays. Projects may include milling (grinding) of the existing pavement or pulverizing (crushing the existing pavement into a base material) and then placing a 1.5" to 3" asphalt overlay. Specific streets will be identified by the Engineering Department and a contract will be prepared for bid. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

LR-12. Asphalt Pavement Overlay (Section 36)

The northeast quadrant of Section 36 will be targeted for asphalt pavement overlays. Projects may include milling (grinding) of the existing pavement or pulverizing (crushing the existing pavement into a base material) and then placing a 1.5" to 3" asphalt overlay. Specific streets within this quadrant will be identified by the Engineering Department and a contract will be prepared for bid. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

LR-13. Asphalt Pavement Overlay (Scattered Locations)

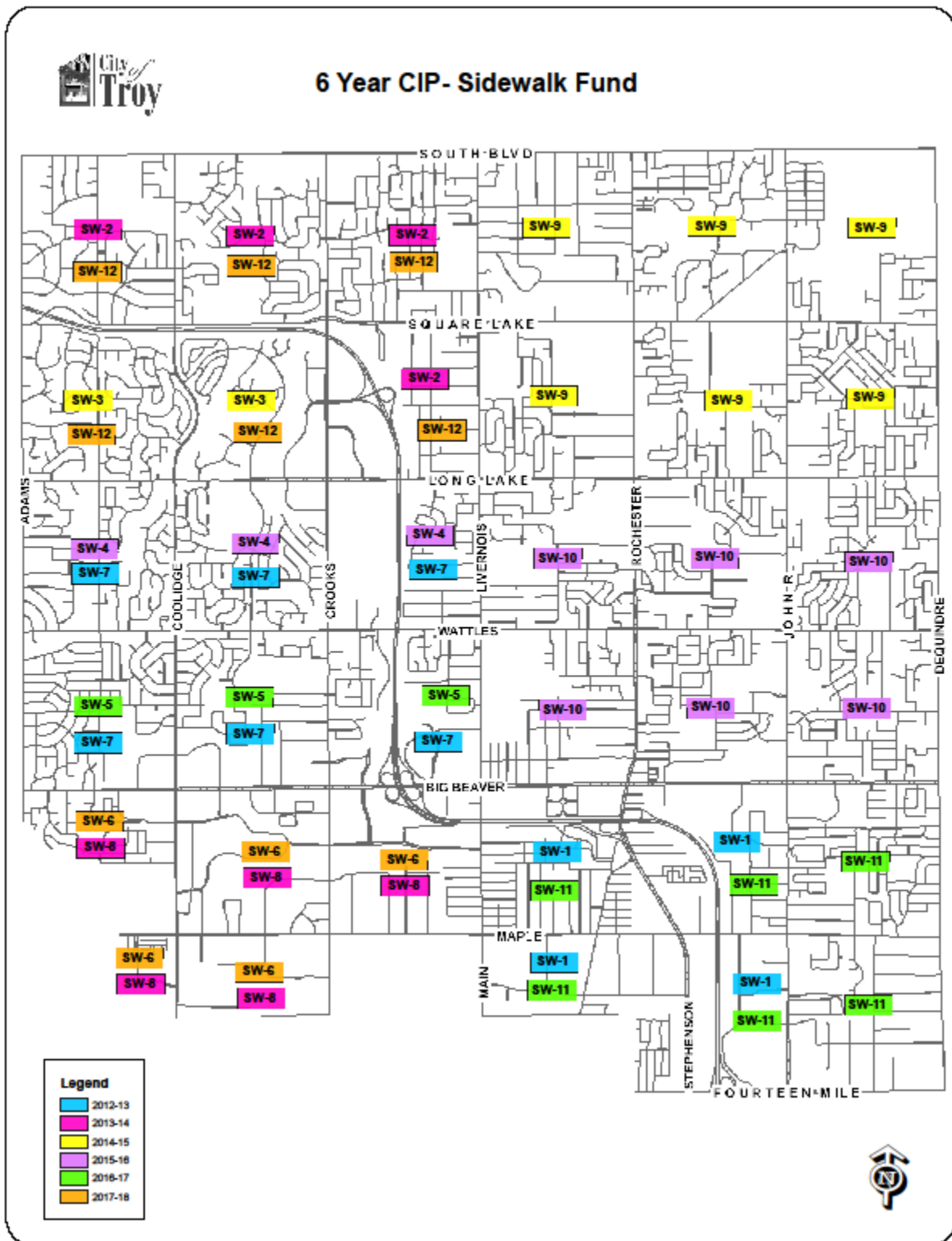
Scattered locations within the city will be targeted for asphalt pavement overlays. Projects may include milling (grinding) of the existing pavement or pulverizing (crushing the existing pavement into a base material) and then placing a 1.5" to 3" asphalt overlay. Specific streets will be identified by the Engineering Department and a contract will be prepared for bid. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

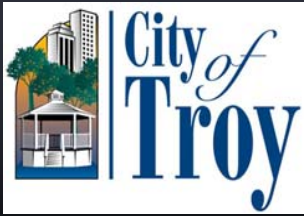
LR-49. Crack Sealing (City-wide)

Funds are budgeted annually for crack sealing throughout the city. Project areas are identified by the DPW during field reviews and are not specifically identified on the maps. These areas are compiled to create an annual crack sealing contract which is then put out for bid and the work completed by a contractor. This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per mile of local roads maintained.

LR-50. Local Road Construction

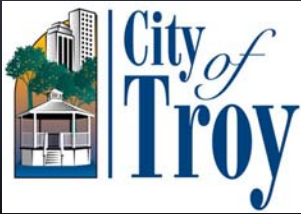
An annual allocation is budgeted as a contingency to account for items that could not have otherwise been anticipated and are not specifically identified on the maps. The contingency amount also provides for the City's Special Assessment District share should a paving project develop during a given budget year. The budgeted amount typically varies annually. These projects will be paid for entirely by City funds. Operation and maintenance costs will not be impacted.





6 Year CIP - Sidewalks

Map Number	Project Name	Total Project Cost	Total City Cost	Proposed						Comments
				2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	
	Sidewalk Replacement Program	2,700,000	2,700,000							
SW-1	Residential - Section 26, 27, 34 and 35	350,000	350,000	350,000	0	0	0	0	0	By DPW
SW-2	Residential - Section 4, 5, 6 and 9	350,000	350,000	0	350,000	0	0	0	0	By DPW
SW-3	Residential - Section 7 and 8	350,000	350,000	0	0	350,000	0	0	0	By DPW
SW-4	Residential - Section 16, 17 and 18	350,000	350,000	0	0	0	350,000	0	0	By DPW
SW-5	Residential - Section 19, 20 and 21	350,000	350,000	0	0	0	0	350,000	0	By DPW
SW-6	Residential - Section 28, 29, 30, 31 and 32	350,000	350,000	0	0	0	0	0	350,000	By DPW
SW-7	Major Roads - Section 16, 17, 18, 19, 20 and 21	100,000	100,000	100,000	0	0	0	0	0	By DPW
SW-8	Major Roads - Section 28, 29, 30, 31 and 32	100,000	100,000	0	100,000	0	0	0	0	By DPW
SW-9	Major Roads - Section 1, 2, 3, 10, 11 and 12	100,000	100,000	0	0	100,000	0	0	0	By DPW
SW-10	Major Roads - Section 13, 14, 15, 22, 23 and 24	100,000	100,000	0	0	0	100,000	0	0	By DPW
SW-11	Major Roads - Section 25, 26, 27, 34, 35 and 36	100,000	100,000	0	0	0	0	100,000	0	By DPW
SW-12	Major Roads - Section 4, 5, 6, 7, 8 and 9	100,000	100,000	0	0	0	0	0	100,000	By DPW
SW-13	New Construction	300,000	300,000	50,000	50,000	50,000	50,000	50,000	50,000	By DPW
TOTALS:		3,000,000	3,000,000	500,000	500,000	500,000	500,000	500,000	500,000	



The Department of Public Works is responsible for the sidewalk replacement program. The city is divided into 6 areas for major road sidewalk replacements and 12 areas for residential sidewalk replacements. These areas are reviewed annually and a sidewalk replacement list is prepared. Not all sidewalks in any one area are replaced, only those sections of sidewalk that do not meet current requirements are included as funding allows. The replacement program also upgrades sidewalks and ramps to comply with current Americans with Disabilities Act (ADA) requirements.

The sidewalk replacement program provides the property owner with the option of replacing the sidewalk themselves or having the replacement added to the City's list. The City of Troy hires a contractor to remove and replace these sections of sidewalks and the residents are billed for the work.

The annual budget amount for the sidewalk fund varies based on funds available from the overall Capital Fund. Traditionally, \$500,000 is budgeted, with \$350,000 for residential sidewalk replacement; \$100,000 for major road sidewalk replacement; and \$50,000 for new construction. These budgeted amounts will vary based on the overall Capital Fund for the City. Sidewalk funds are moved among these 3 areas in order to meet the annual needs of the sidewalk program.

SW-1. Residential Sidewalk Replacements (Sections 26, 27, 34 and 35)

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

SW-2. Residential Sidewalk Replacements (Sections 4, 5, 6 and 9)

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

SW-3. Residential Sidewalk Replacements (Sections 7 and 8)

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

SW-4. Residential Sidewalk Replacements (Sections 16, 17 and 18)

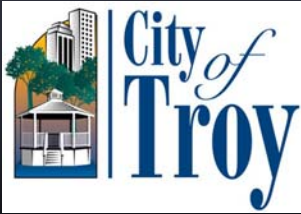
This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

SW-5. Residential Sidewalk Replacements (Sections 19, 20 and 21)

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

SW-6. Residential Sidewalk Replacements (Sections 28, 29, 30, 31 and 32)

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.



SW-7. Major Road Sidewalk Replacements (Sections 16, 17, 18, 19, 20 and 21)

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

SW-8. Major Road Sidewalk Replacements (Sections 28, 29, 30, 31 and 32)

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

SW-9. Major Road Sidewalk Replacements (Sections 1, 2, 3, 10, 11 and 12)

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

SW-10. Major Road Sidewalk Replacements (Sections 13, 14, 15, 22, 23 and 24)

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

SW-11. Major Road Sidewalk Replacements (Sections 25, 26, 27, 34, 35 and 36)

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

SW-12. Major Road Sidewalk Replacements (Sections 4, 5, 6, 7, 8 and 9)

This project will be paid for entirely by City funds, with reimbursement by property owners. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

SW-13. New Construction (City-wide)

Funds are budgeted annually for construction of new sidewalks, for acquisition of easements and/or right-of-way for new sidewalks and/or filling in gaps along major roads. Operation and maintenance costs are expected to decrease by \$275 per mile of sidewalk replaced.

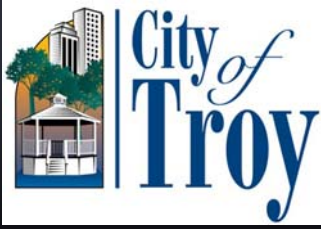
Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 403 SPECIAL ASSESSMENT FUND						
<u>Revenue</u>						
Department: 000 Revenue						
INTR - INTEREST & RENT	\$41,058.25	\$20,860.63	\$5,000.00	\$16,000.00	\$0.00	-100%
OTHREV - OTHER REVENUE	\$221,312.73	\$79,559.66	\$0.00	\$53,000.00	\$0.00	-100%
OTHF - OTHER FINANCING SOURCES	\$0.00	\$0.00	\$351,000.00	\$287,000.00	\$17,835.00	-95%
Revenue Totals	\$262,370.98	\$100,420.29	\$356,000.00	\$356,000.00	\$17,835.00	-95%
<u>Expenditures</u>						
Department: 896 Special Assessment Expenditures						
CAP - CAPITAL OUTLAY	\$63,802.40	\$0.00	\$0.00	\$0.00	\$0.00	
DS - DEBT SERVICE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTHF - OTHER FINANCING USES	\$2,000,000.00	\$1,000,000.00	\$356,000.00	\$356,000.00	\$17,835.00	-95%
Department Total: Special Assessment Expenditures	\$2,063,802.40	\$1,000,000.00	\$356,000.00	\$356,000.00	\$17,835.00	-95%
Revenue Totals:	\$262,370.98	\$100,420.29	\$356,000.00	\$356,000.00	\$17,835.00	-95%
Expenditure Totals	\$2,063,802.40	\$1,000,000.00	\$356,000.00	\$356,000.00	\$17,835.00	-95%
Fund Total: SPECIAL ASSESSMENT FUND	(\$1,801,431.42)	(\$899,579.71)	\$0.00	\$0.00	\$0.00	+++



City of
Troy



2012/13 Budget

Aquatics Division

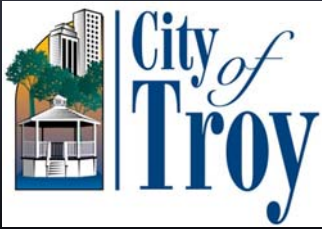


City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 587 AQUATIC CENTER FUND						
Revenue						
Department: 000 Revenue						
CHG - CHARGES FOR SERVICES	\$425,155.10	\$466,499.38	\$483,000.00	\$467,000.00	\$559,048.00	20%
INTR - INTEREST & RENT	\$26,515.17	\$37,184.98	\$30,400.00	\$30,400.00	\$30,400.00	0%
OTHREV - OTHER REVENUE	\$0.05	(\$0.15)	\$0.00	\$0.00	\$0.00	
Department Total: Revenue	\$451,670.32	\$503,684.21	\$513,400.00	\$497,400.00	\$589,448.00	19%
Expenditures						
Department: 787 Aquatic Center						
PERS - PERSONAL SERVICES	\$263,226.35	\$265,316.86	\$278,070.00	\$257,734.00	\$288,440.00	12%
SUP - SUPPLIES	\$38,427.28	\$37,923.59	\$33,100.00	\$33,800.00	\$33,200.00	-2%
OTH - OTHER SERVICE CHARGES	\$266,190.96	\$262,941.31	\$280,060.00	\$287,510.00	\$289,060.00	1%
Department Total: Aquatic Center Expense	\$567,844.59	\$566,181.76	\$591,230.00	\$579,044.00	\$610,700.00	5%
Revenue Totals:	\$451,670.32	\$503,684.21	\$513,400.00	\$497,400.00	\$589,448.00	19%
Expenditure Totals	\$567,844.59	\$566,181.76	\$591,230.00	\$611,044.00	\$610,700.00	0%
Fund Total: AQUATIC CENTER FUND	(\$116,174.27)	(\$62,497.55)	(\$77,830.00)	(\$113,644.00)	(\$21,252.00)	-81%
	Allocated legacy costs:					
Pension					-	
Healthcare					1,638.00	
Total legacy costs					1,638.00	



SUMMARY OF BUDGET CHANGES

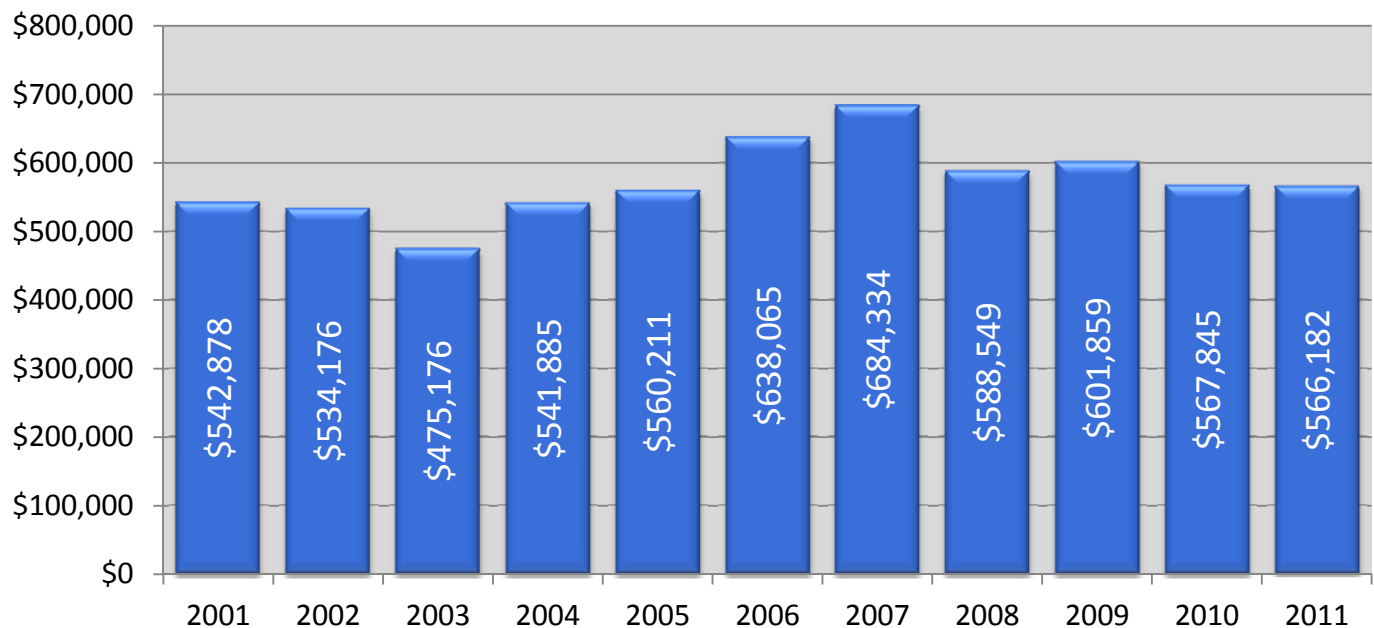
- Significant Notes – 2011/12 Budget Compared to 2010/11 Budget**

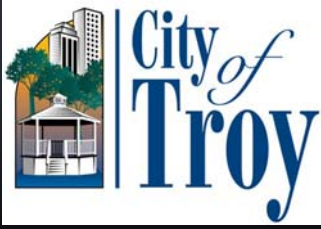
Personal Services:

There is a reduction of 3% in expenses due to personal service reduction.

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Aquatic Center	N/A	N/A	0	11.6	0	10.9	0.4	10.4
Total Department	N/A	N/A	0	11.6	0	10.9	0.4	10.4

- Operating Budget History**





2012/13 Budget

Golf Division



City of
Troy

Annual Budget by Organization Report

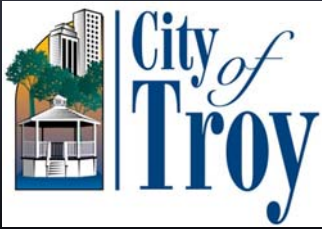
Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 583 Sanctuary Lake Golf Course						
Revenue						
Department: 000 Revenue						
CHG - CHARGES FOR SERVICES	\$964,310.64	\$934,489.75	\$1,209,929.00	\$1,297,421.00	\$1,365,458.00	5%
INTR - INTEREST & RENT	\$4,639.38	\$6,284.50	\$0.00	\$0.00	\$0.00	
OTHREV - OTHER REVENUE	\$5,101.11	\$0.00	\$0.00	\$0.00	\$0.00	
Department Total: Revenue	\$974,051.13	\$940,774.25	\$1,209,929.00	\$1,297,421.00	\$1,365,458.00	5%
Expenditures						
Department: 765 Sanctuary Lake Greens						
PERS - PERSONAL SERVICES	\$245,324.70	\$282,327.77	\$387,737.00	\$375,691.00	\$439,954.00	17%
SUP - SUPPLIES	\$89,048.49	\$393,208.60	\$465,626.00	\$454,500.00	\$461,450.00	2%
OTH - OTHER SERVICE CHARGES	\$414,202.57	\$330,237.24	\$110,110.00	\$416,229.00	\$120,652.00	-71%
Department Total: Sanctuary Lake Greens	\$748,575.76	\$1,005,773.61	\$963,473.00	\$1,246,420.00	\$1,022,056.00	-18%
Department: 766 Sanctuary Lake Pro Shop						
PERS - PERSONAL SERVICES	\$143,976.33	\$1,694.20	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$36,010.33	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$194,240.87	\$16,539.31	\$8,908.00	\$1,934.00	\$25,000.00	1,182%
DS - DEBT SERVICE	\$515,475.00	\$499,609.13	\$885,446.00	\$885,746.00	\$868,596.00	-2%
Department Total: Sanctuary Lake Pro Shop	\$889,702.53	\$517,842.64	\$894,354.00	\$887,680.00	\$893,596.00	1%
Department: 768 Sanctuary Lake Capital						
CAP - CAPITAL OUTLAY	\$0.00	\$0.00	\$48,000.00	\$48,000.00	\$58,000.00	21%
Department Total: Sanctuary Lake Capital	\$0.00	\$0.00	\$48,000.00	\$48,000.00	\$58,000.00	21%
Expenditure Totals	\$1,638,278.29	\$1,523,616.25	\$1,905,827.00	\$2,182,100.00	\$1,973,652.00	-10%
Revenue Totals:	\$974,051.13	\$940,774.25	\$1,209,929.00	\$1,297,421.00	\$1,365,458.00	5%
Expenditure Totals	\$1,638,278.29	\$1,523,616.25	\$1,905,827.00	\$2,182,100.00	\$1,973,652.00	-10%
Fund Total: Sanctuary Lake Golf Course	(\$664,227.16)	(\$582,842.00)	(\$695,898.00)	(\$884,679.00)	(\$608,194.00)	-31%

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 584 SYLVAN GLEN GOLF COURSE						
Revenue						
Department: 000 Revenue						
CHG - CHARGES FOR SERVICES	\$949,292.66	\$845,296.02	\$997,818.00	\$1,061,123.00	\$1,068,853.00	1%
INTR - INTEREST & RENT	\$195,739.69	\$190,419.86	\$168,500.00	\$169,200.00	\$168,400.00	0%
OTHREV - OTHER REVENUE	(\$20.65)	\$0.00	\$0.00	\$0.00	\$0.00	
OTHFIN - OTHER FINANCING SOURCES	\$0.00	\$0.00	\$0.00	\$651,657.00	\$0.00	-100%
Department Total: Revenue	\$1,145,011.70	\$1,035,715.88	\$1,166,318.00	\$1,881,980.00	\$1,237,253.00	-34%
Expenditures						
Department: 785 Sylvan Glen Greens						
PERS - PERSONAL SERVICES	\$313,604.69	\$406,957.49	\$474,118.00	\$491,861.00	\$490,246.00	0%
SUP - SUPPLIES	\$88,750.42	\$365,139.19	\$295,584.00	\$304,029.00	\$308,180.00	1%
OTH - OTHER SERVICE CHARGES	\$276,957.79	\$234,332.37	\$105,553.00	\$259,224.00	\$113,531.00	-56%
Department Total: Sylvan Glen Greens	\$679,312.90	\$1,006,429.05	\$875,255.00	\$1,055,114.00	\$911,957.00	-14%
Department: 786 Sylvan Glen Pro Shop						
PERS - PERSONAL SERVICES	\$200,855.15	\$5,177.66	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$21,922.39	\$908.58	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$192,534.22	\$8,905.24	\$51,827.00	\$34,000.00	\$60,000.00	76%
Department Total: Sylvan Glen Pro Shop	\$415,311.76	\$14,991.48	\$51,827.00	\$34,000.00	\$60,000.00	76%
Department: 788 Sylvan Glen Capital						
CAP - CAPITAL OUTLAY	\$0.00	\$0.00	\$57,858.00	\$831,400.00	\$44,700.00	-95%
Department Total: Sylvan Glen Capital	\$0.00	\$0.00	\$57,858.00	\$831,400.00	\$44,700.00	-95%
Revenue Totals:	\$1,145,011.70	\$1,035,715.88	\$1,166,318.00	\$1,881,980.00	\$1,237,253.00	-34%
Expenditure Totals	\$1,094,624.66	\$1,021,420.53	\$984,940.00	\$1,920,514.00	\$1,016,657.00	-47%
Fund Total: SYLVAN GLEN GOLF COURSE	\$50,387.04	\$14,295.35	\$181,378.00	(\$38,534.00)	\$220,596.00	-672%



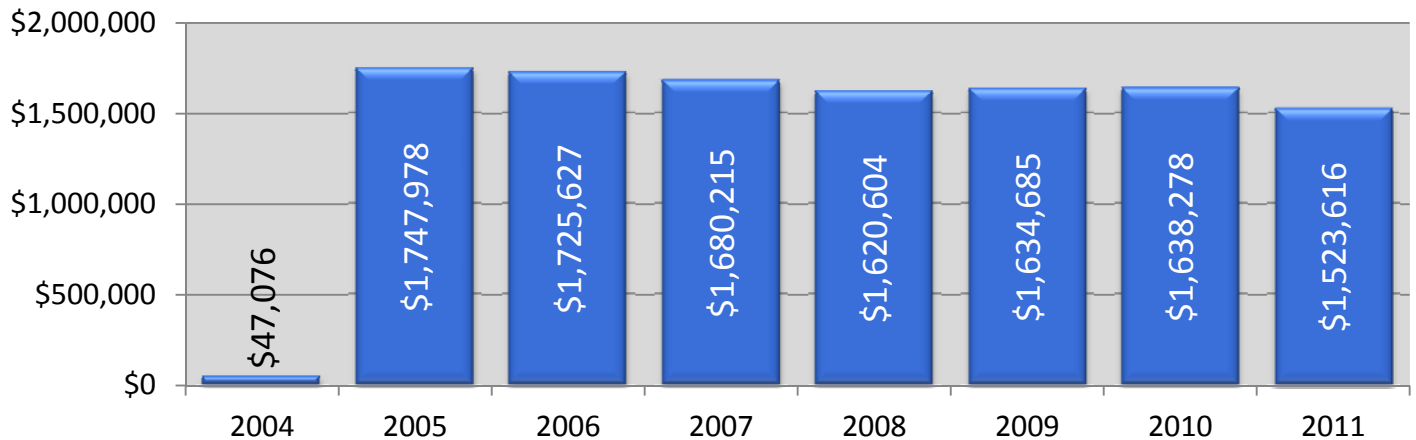
SUMMARY OF BUDGET CHANGES

- Significant Notes – 2011/12 Budget Compared to 2010/11**

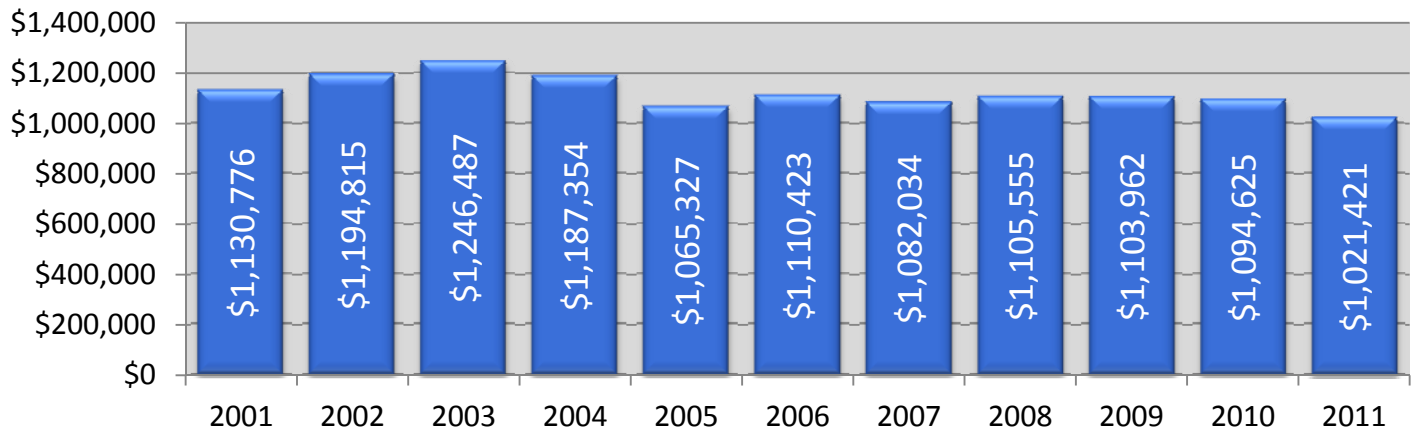
Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Pro Shop	N/A	N/A	0	0	0	0	0	0
Greens	N/A	N/A	0	0	0	0	0	0
Total Department	N/A	N/A	0	0	* 0	* 0	*0	*0

**Billy Casper Golf*

- Operating Budget History - Sanctuary Lake Golf Course**

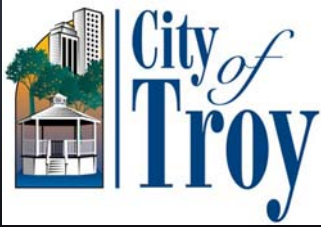


- Operating Budget History - Sylvan Glen Golf Course**





City of
Troy

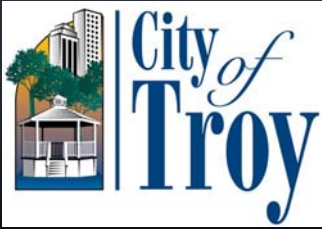


Water & Sewer Division

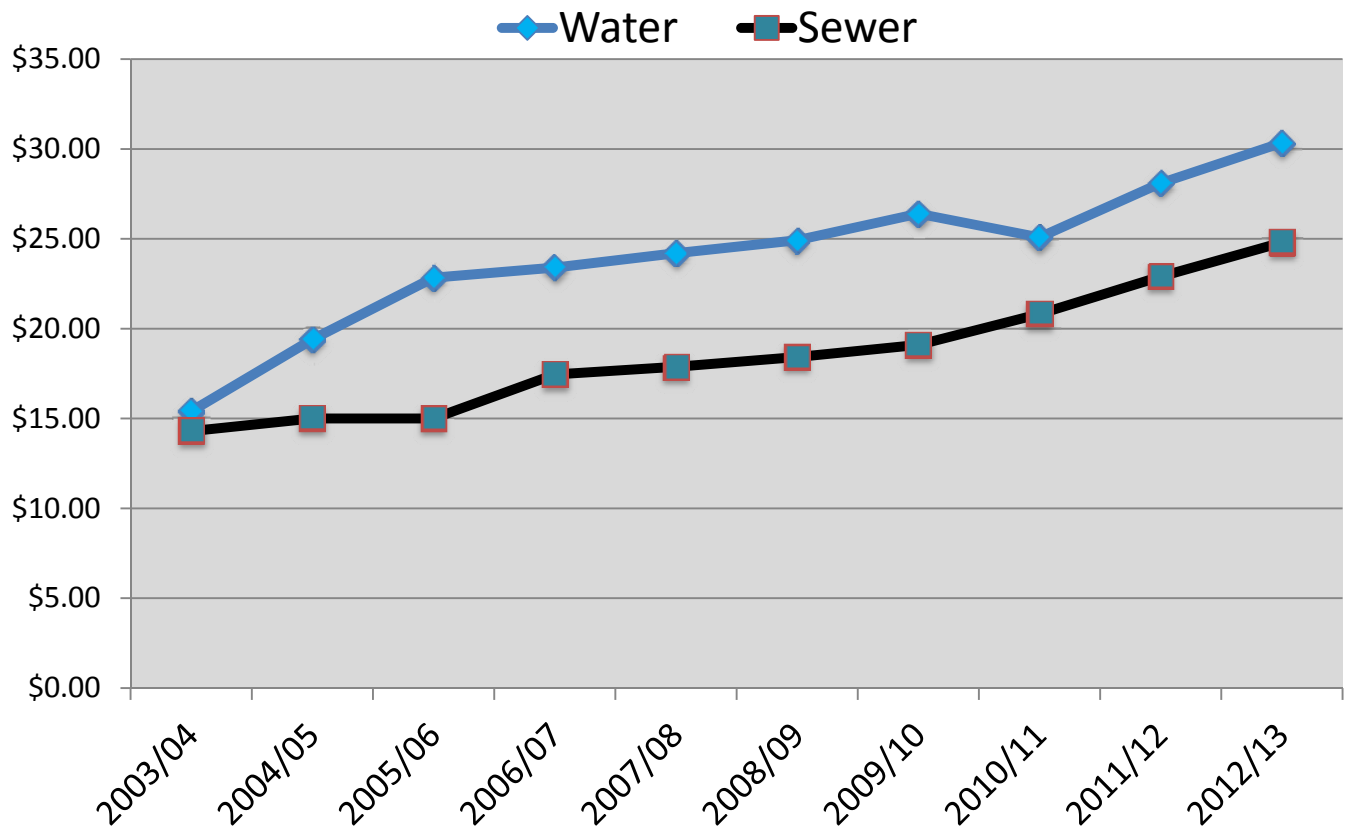
Public Works Director.....Timothy Richnak
Superintendent of Water and Sewer.....Richard Shepler



City of
Troy



Rates



	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	Proposed 2012/13	Rate Adjustment
	Rates	Rates	Rates	Rates	Rates	Rates	Rates	
Water	\$23.40	\$24.20	\$24.92	\$26.40	\$25.08	\$28.10	\$30.35	\$2.25
Sewer	17.45	17.88	18.42	19.10	20.82	22.90	24.80	1.90
Total Rate	\$40.85	\$42.08	\$43.34	\$45.50	\$45.90	\$51.00	\$55.15	\$4.15

Annual Budget by Organization Report

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 591 WATER FUND						
Revenue						
Department: 000 Revenue						
CHG - CHARGES FOR SERVICES	\$13,823,365.95	\$14,137,273.03	\$14,103,000.00	\$14,452,600.00	\$15,628,000.00	8%
INTR - INTEREST & RENT	\$337,985.13	\$166,631.61	\$122,000.00	\$123,000.00	\$122,000.00	-1%
OTHREV - OTHER REVENUE	\$156,178.57	\$81,066.90	\$0.00	\$0.00	\$0.00	
Department Total: Revenue	\$14,317,529.65	\$14,384,971.54	\$14,225,000.00	\$14,575,600.00	\$15,750,000.00	8%
Expenditures						
Department: 537 Water Transmission and Distrib						
Business Unit: 537 Water Trans & Distrib						
PERS - PERSONAL SERVICES	\$124,879.85	\$56,899.73	\$179,554.00	\$239,187.00	\$237,750.00	-1%
SUP - SUPPLIES	\$5,912.70	\$15,741.13	\$28,000.00	\$28,000.00	\$28,000.00	0%
OTH - OTHER SERVICE CHARGES	\$73,764.13	\$70,630.94	\$95,000.00	\$98,500.00	\$89,100.00	-10%
Business Unit Total: Water Trans & Distrib	\$204,556.68	\$143,271.80	\$302,554.00	\$365,687.00	\$354,850.00	-3%
Business Unit: 538 Water Customer Cross Connection						
PERS - PERSONAL SERVICES	\$95,552.30	\$88,850.59	\$100,272.00	\$95,105.00	\$92,481.00	-3%
SUP - SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$8,058.00	\$8,244.80	\$9,200.00	\$9,200.00	\$9,700.00	5%
Business Unit Total: WaterCross Connection	\$103,610.30	\$97,095.39	\$109,472.00	\$104,305.00	\$102,181.00	-2%
Business Unit: 539 Water Contractors Service						
PERS - PERSONAL SERVICES	\$131,809.26	\$140,052.52	\$166,419.00	\$186,422.00	\$182,000.00	-2%
SUP - SUPPLIES	\$592.88	\$147.00	\$2,000.00	\$2,000.00	\$2,000.00	0%
OTH - OTHER SERVICE CHARGES	\$8,994.09	\$9,571.37	\$11,000.00	\$13,000.00	\$13,650.00	5%
Business Unit Total: Water Contractors Service	\$141,396.23	\$149,770.89	\$179,419.00	\$201,422.00	\$197,650.00	-2%
Business Unit: 540 Water Main Testing						
PERS - PERSONAL SERVICES	\$22,227.60	\$17,706.86	\$45,600.00	\$67,441.00	\$66,092.00	-2%
SUP - SUPPLIES	\$302.58	\$810.28	\$500.00	\$500.00	\$500.00	0%
OTH - OTHER SERVICE CHARGES	\$793.68	\$770.81	\$1,000.00	\$1,000.00	\$1,050.00	5%
Business Unit Total: Water Main Testing	\$23,323.86	\$19,287.95	\$47,100.00	\$68,941.00	\$67,642.00	-2%
Business Unit: 541 Maintenance of Mains						
PERS - PERSONAL SERVICES	\$286,709.13	\$272,843.54	\$285,700.00	\$378,984.00	\$350,576.00	-7%
SUP - SUPPLIES	\$34,209.74	\$27,613.27	\$25,000.00	\$35,000.00	\$35,000.00	0%
OTH - OTHER SERVICE CHARGES	\$97,020.13	\$89,497.90	\$61,000.00	\$103,000.00	\$107,400.00	4%
Business Unit Total: Maintenance of Mains	\$417,939.00	\$389,954.71	\$371,700.00	\$516,984.00	\$492,976.00	-5%
Business Unit: 542 Maintenance of Services						
PERS - PERSONAL SERVICES	\$184,469.63	\$144,240.97	\$214,300.00	\$240,732.00	\$228,924.00	-5%
SUP - SUPPLIES	\$36,658.48	\$15,627.61	\$10,000.00	\$10,000.00	\$10,000.00	0%
OTH - OTHER SERVICE CHARGES	\$55,049.04	\$33,999.81	\$52,000.00	\$50,000.00	\$52,500.00	5%
Business Unit Total: Maintenance of Services	\$276,177.15	\$193,868.39	\$276,300.00	\$300,732.00	\$291,424.00	-3%

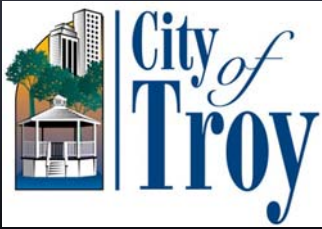
Annual Budget by Organization Report

	Detail					
	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Business Unit: 543 Maintenance of Meters						
PERS - PERSONAL SERVICES	\$233,606.55	\$345,937.96	\$376,760.00	\$344,464.00	\$369,486.00	7%
SUP - SUPPLIES	\$257,717.07	\$291,884.54	\$150,000.00	\$350,000.00	\$200,000.00	-43%
OTH - OTHER SERVICE CHARGES	\$14,161.14	\$19,173.33	\$12,000.00	\$17,000.00	\$18,000.00	6%
Business Unit Total: Maintenance of Meters	\$505,484.76	\$656,995.83	\$538,760.00	\$711,464.00	\$587,486.00	-17%
Business Unit: 544 Maintenance of Hydrants						
PERS - PERSONAL SERVICES	\$178,175.57	\$163,129.82	\$234,100.00	\$284,176.00	\$283,626.00	0%
SUP - SUPPLIES	\$37,338.01	\$19,288.29	\$20,000.00	\$35,000.00	\$35,000.00	0%
OTH - OTHER SERVICE CHARGES	\$53,202.84	\$39,710.04	\$65,000.00	\$55,000.00	\$57,750.00	5%
Business Unit Total: Maintenance of Hydrants	\$268,716.42	\$222,128.15	\$319,100.00	\$374,176.00	\$376,376.00	1%
Business Unit: 545 Water Meters & Tap-Ins						
PERS - PERSONAL SERVICES	\$98,267.69	\$81,796.22	\$85,300.00	\$165,533.00	\$149,109.00	-10%
SUP - SUPPLIES	\$199,386.34	\$137,319.56	\$50,000.00	\$150,000.00	\$150,000.00	0%
OTH - OTHER SERVICE CHARGES	\$27,684.14	\$35,011.13	\$40,000.00	\$37,000.00	\$38,350.00	4%
Business Unit Total: Water Meters & Tap-Ins	\$325,338.17	\$254,126.91	\$175,300.00	\$352,533.00	\$337,459.00	-4%
Business Unit: 548 Water Administration						
PERS - PERSONAL SERVICES	\$393,988.67	\$361,268.32	\$585,100.00	\$182,809.00	\$164,778.00	-10%
SUP - SUPPLIES	\$19,018.73	\$20,771.76	\$19,140.00	\$19,140.00	\$19,140.00	0%
OTH - OTHER SERVICE CHARGES	\$9,679,465.39	\$9,769,407.60	\$8,504,910.00	\$10,733,010.00	\$9,648,210.00	-10%
DS - DEBT SERVICE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Business Unit Total: Water Administration	\$10,092,472.79	\$10,151,447.68	\$9,109,150.00	\$10,934,959.00	\$9,832,128.00	-10%
Business Unit: 555 Water Fund Capital						
CAP - CAPITAL OUTLAY	\$0.00	\$0.00	\$4,300,000.00	\$5,110,000.00	\$5,125,000.00	0%
Business Unit Total: Water Fund Capital	\$0.00	\$0.00	\$4,300,000.00	\$5,110,000.00	\$5,125,000.00	0%
Department Total: Water Transmission and Distrib	\$12,359,015.36	\$12,277,947.70	\$15,728,855.00	\$19,041,203.00	\$17,765,172.00	-7%
Department: 546 Water Accounting						
Business Unit: 546 Water Meter Reading						
PERS - PERSONAL SERVICES	\$51,748.31	\$42,274.91	\$70,485.00	\$68,623.00	\$60,128.00	-12%
SUP - SUPPLIES	\$34.49	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$4,089.57	\$2,459.22	\$5,000.00	\$5,500.00	\$5,800.00	5%
Business Unit Total: Water Meter Reading	\$55,872.37	\$44,734.13	\$75,485.00	\$74,123.00	\$65,928.00	-11%
Business Unit: 547 Water Accounting & Collection						
PERS - PERSONAL SERVICES	\$31,225.48	\$47,030.83	\$107,525.00	\$54,878.00	\$105,740.00	93%
SUP - SUPPLIES	\$19,866.16	\$19,059.93	\$43,000.00	\$18,250.00	\$41,250.00	126%
OTH - OTHER SERVICE CHARGES	\$25,662.60	\$20,926.47	\$24,600.00	\$22,600.00	\$24,600.00	9%
Business Unit Total: Water Accounting & Collection	\$76,754.24	\$87,017.23	\$175,125.00	\$95,728.00	\$171,590.00	79%
Department Total: Water Accounting	\$132,626.61	\$131,751.36	\$250,610.00	\$169,851.00	\$237,518.00	40%
Revenue Totals:	\$14,317,529.65	\$14,384,971.54	\$14,225,000.00	\$14,575,600.00	\$15,750,000.00	8%
Expenditure Totals	\$12,491,641.97	\$12,409,699.06	\$15,979,465.00	\$19,211,054.00	\$18,002,690.00	-6%
Fund Total: WATER FUND	\$1,825,887.68	\$1,975,272.48	(\$1,754,465.00)	(\$4,635,454.00)	(\$2,252,690.00)	-51%
	Allocated legacy costs:					
Pension					80,631.00	
Healthcare					86,232.00	
Total legacy costs					166,863.00	

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 590 SEWER FUND						
Revenue						
Department: 000 Revenue						
GRANTS - GRANTS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
CHG - CHARGES FOR SERVICES	\$10,372,640.49	\$11,917,175.92	\$12,219,000.00	\$12,000,000.00	\$13,030,000.00	9%
INTR - INTEREST & RENT	\$277,778.01	\$208,430.41	\$165,000.00	\$175,000.00	\$165,000.00	-6%
OTHREV - OTHER REVENUE	\$1,946,408.51	\$140,494.00	\$0.00	\$0.00	\$0.00	
Department Total: Revenue	\$12,596,827.01	\$12,266,100.33	\$12,384,000.00	\$12,175,000.00	\$13,195,000.00	8%
Expenditures						
Department: 527 Sewer						
Business Unit: 527 Sewer Administration						
PERS - PERSONAL SERVICES	\$191,170.86	\$233,123.04	\$270,063.00	\$268,759.00	\$270,493.00	1%
SUP - SUPPLIES	\$1.44	\$0.00	\$0.00	\$0.00	\$0.00	
OTH - OTHER SERVICE CHARGES	\$8,299,383.89	\$9,528,323.07	\$9,270,758.00	\$9,546,938.00	\$9,950,238.00	4%
DS - DEBT SERVICE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Business Unit Total: Sewer Administration	\$8,490,556.19	\$9,761,446.11	\$9,540,821.00	\$9,815,697.00	\$10,220,731.00	4%
Business Unit: 535 Sewer Fund Capital						
PERS - PERSONAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
CAP - CAPITAL OUTLAY	\$0.00	\$0.05	\$975,000.00	\$1,788,000.00	\$1,800,000.00	1%
Business Unit Total: Sewer Fund Capital	\$0.00	\$0.05	\$975,000.00	\$1,788,000.00	\$1,800,000.00	1%
Business Unit: 536 Sewer Maintenance						
PERS - PERSONAL SERVICES	\$420,550.17	\$422,923.97	\$637,949.00	\$701,817.00	\$722,797.00	3%
SUP - SUPPLIES	\$18,695.73	\$10,005.49	\$24,340.00	\$24,340.00	\$24,340.00	0%
OTH - OTHER SERVICE CHARGES	\$218,077.17	\$191,129.55	\$268,700.00	\$261,680.00	\$271,680.00	4%
OTHF - OTHER FINANCING USES	\$627,159.78	\$492,020.00	\$652,820.00	\$652,820.00	\$542,310.00	-17%
Business Unit Total: Sewer Maintenance	\$1,284,482.85	\$1,116,079.01	\$1,583,809.00	\$1,640,657.00	\$1,561,127.00	-5%
Department Total: Sewer Expense	\$9,775,039.04	\$10,877,525.17	\$12,099,630.00	\$13,244,354.00	\$13,581,858.00	3%
Revenue Totals:	\$12,596,827.01	\$12,266,100.33	\$12,384,000.00	\$12,175,000.00	\$13,195,000.00	8%
Expenditure Totals	\$9,775,039.04	\$10,877,525.17	\$12,099,630.00	\$13,244,354.00	\$13,581,858.00	8%
Fund Total: SEWER FUND	\$2,821,787.97	\$1,388,575.16	\$284,370.00	(\$1,069,354.00)	(\$386,858.00)	-64%
Allocated legacy costs:						
Pension					22,727.00	
Healthcare					34,446.00	
Total legacy costs					57,173.00	

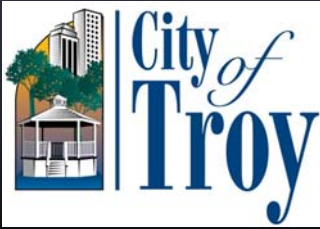


2012/13 Budget

Water and Sewer

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Water Division	N/A	N/A	18.16	2	19.06	.9	19.06	.4
Total Department	N/A	N/A	18.16	2	19.06	.9	19.06	.4

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Sewer Division	N/A	N/A	16	0	16	0	16	0
Total Department	N/A	N/A	16	0	16	0	16	0



SUMMARY OF BUDGET CHANGES

- Significant Notes – 2011/12 Budget Compared to 2010/11 Budget**

Detroit Water reflects an 8.4% increase. 2011/12 rate had a 10.2% increase. The overall sewage rate increase is estimated at 8%.

- City of Detroit Water Rate:**

2006/07	\$14.92
2007/08	\$15.39
2008/09	\$15.70
2009/10	\$16.26
2010/11	\$14.75
2011/12	\$16.26
2012/13	\$17.62 estimate

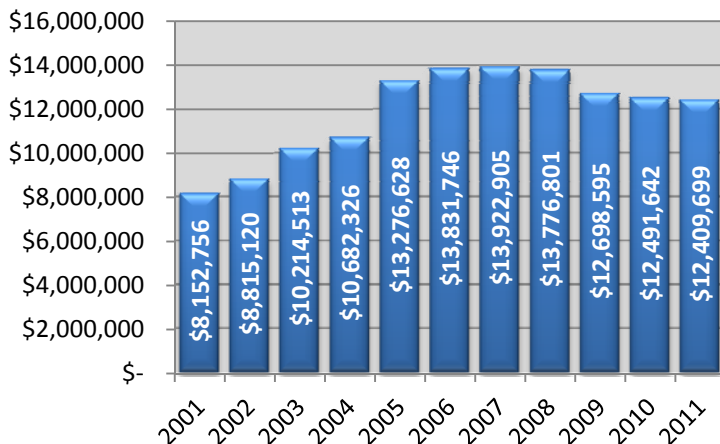
- Southeast Oakland County Sewerage Rate:**

2006/07	\$10.49
2007/08	\$10.76
2008/09	\$11.62
2009/10	\$11.87
2010/11	\$12.82
2011/12	\$14.47
2012/13	\$15.50 estimate

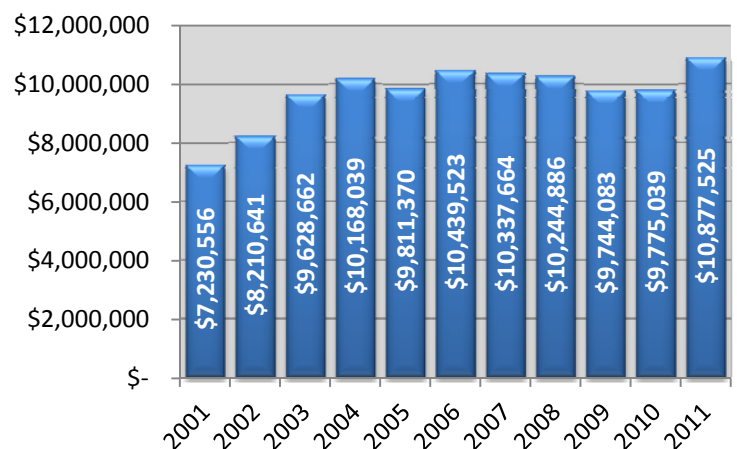
- Evergreen-Farmington Sewerage Rate:**

2006/07	\$14.03
2007/08	\$14.61
2008/09	\$14.79
2009/10	\$15.54
2010/11	\$16.83
2011/12	\$17.27
2012/13	\$19.00 estimate

Operating Budget History – Water

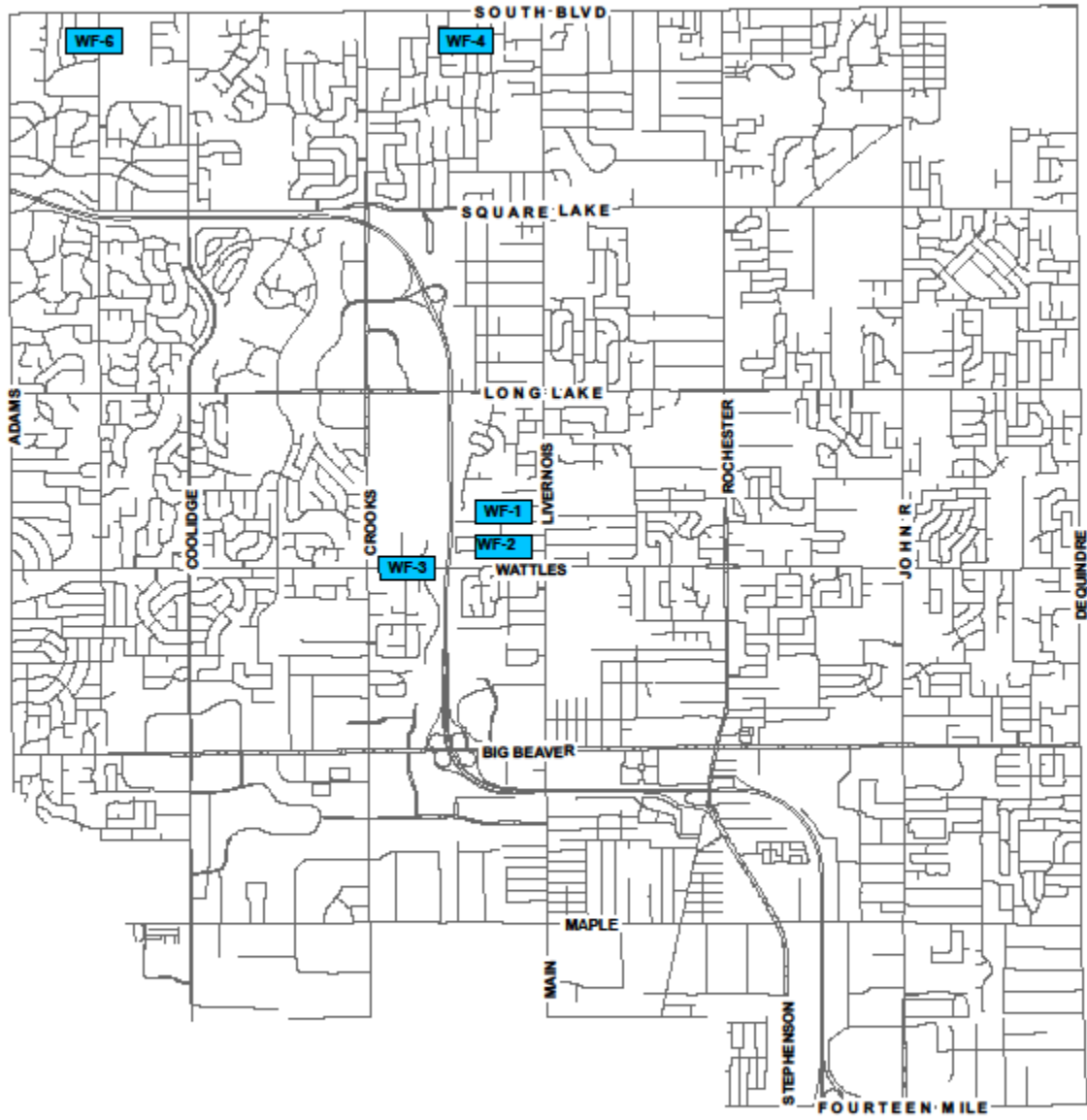


Operating Budget History – Sewer





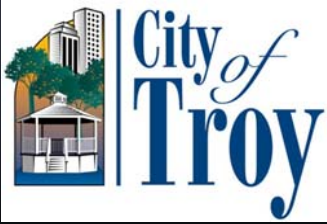
2012-13 - Water Fund



Legend

WF-1 2012-13





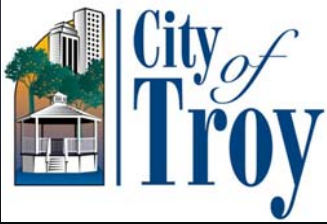
2012/13 Budget

Water Fund

WATER FUND 2012/13 BUDGET (591.537.555.7972)

Map Number	Project Name	Total Project Cost	Total City Cost	Other Sources	11/12 Amended Budget	11/12 Expenditure to 6/30/12	11/12 Balance at 6/30/12	11/12 Re-Approp. 12/13	New Approp. 12/13	Proposed 12/13 Budget	Comments
	NE 1/4 of Section 9	2,900,000	2,900,000	0	0	500,000	(500,000)	0	0	0	Houghten, Blanche, Habrand, McKinley, Wright, Florence, Deinmore
	Rochester, Torpey to Barclay	1,100,000	1,100,000	0	100,000	0	100,000	0	0	0	Part of Rochester/Wattles Reconstruction
	Square Lake, Rochester to Livernois	650,000	650,000	0	0	140,000	(140,000)	0	0	0	
	SCADA Upgrades	400,000	400,000	0	0	150,000	(150,000)	0	0	0	System Monitoring
	Livernois, Elmwood to Maple	500,000	500,000	0	25,000	0	25,000	0	0	0	Part of Clawson LJT Livernois/Main St. Project
	PRV # 9	400,000	400,000	0	100,000	450,000	(350,000)	0	0	0	Rochester at South Blvd., West Side
	SW 1/4 Sec. 35	1,800,000	1,800,000	0	100,000	140,000	(40,000)	0	0	0	Panhandle Area
	SW 1/4 Sec. 35	1,500,000	1,500,000	0	1,500,000	1,300,000	200,000	0	0	0	Road Repair Due to Water Main Construction
	Wattles, East & West of Rochester	500,000	500,000	0	100,000	0	100,000	0	0	0	Part of Rochester/Wattles Reconstruction
	John Arbor Subdivision	350,000	350,000	0	50,000	45,000	5,000	0	0	0	Road Repair Due to Water Main Construction
	Tallman & Eckford	1,000,000	1,000,000	0	500,000	300,000	200,000	0	0	0	Tallman & Eckford
WF-1	SE 1/4 of Section 16	2,100,000	2,100,000	0	1,500,000	400,000	1,100,000	810,000	890,000	1,700,000	Hart, Webb, Paragon, Carter, Lange, Pierce, Virgilia
WF-2	SE 1/4 of Section 16	325,000	325,000	0	0	0	0	0	325,000	325,000	Road Repair Due to Water Main Construction
WF-3	Wattles, Crooks to Livernois	1,000,000	1,000,000	0	1,000,000	800,000	200,000	0	200,000	200,000	
WF-4	Section 4 North 1/2	2,300,000	2,300,000	0	0	0	0	0	2,300,000	2,300,000	Houghten, Vernmoor, Fredmoor, Hurst, Lovell, Scone

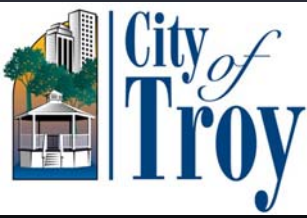
WATER FUND 2012/13 BUDGET (591.537.555.7972)



2012/13 Budget

Water Fund

Map Number	Project Name	Total Project Cost	Total City Cost	Other Sources	11/12 Amended Budget	11/12 Expenditure to 6/30/12	11/12 Balance at 6/30/12	11/12 Re-Approp. 12/13	New Approp. 12/13	Proposed 12/13 Budget	Comments
WF-6	Clock Gate & Meath Hunt Circle	450,000	450,000	0	0	0	0	0	450,000	450,000	Clock Gate & Meath Hunt
WF-49	Various Projects & Locations	100,000	100,000	0	100,000	50,000	50,000	0	100,000	100,000	Various Projects
	Water System Engineering Services	10,000	10,000	0	10,000	0	10,000	0	0	0	
WF-50	General Equipment	50,000	50,000	0	25,000	25,000	0	0	50,000	50,000	DPW
TOTALS:		17,435,000	17,435,000	0	5,110,000	4,300,000	810,000	810,000	4,315,000	5,125,000	



The City of Troy receives its water from the City of Detroit through large diameter transmission mains, ranging in size from 54-inch to 84-inch, that flow into the city through six (6) Detroit Water and Sewerage Department (DWSD) metered locations located along the perimeter of the city. There are two (2) of these meter vaults located along Adams, two (2) along South Boulevard and two (2) along Dequindre. The water flows from these entrance points through approximately 536 miles of city water mains consisting of 6-inch to 36-inch mains. Pressures are increased or reduced, as needed, within the five (5) pressure districts within the city to maintain proper fire flows and pressures in response to water demands.

The city water system is managed by the use of a Supervisory Control and Data Acquisition (SCADA) system. SCADA allows the collection of real-time operations data and the ability to monitor locations to optimize the overall water system. The SCADA system is comprised of twenty-two remote data collection sites, the central computer location at the DPW yard and six DWSD meter vaults.

Proposed projects in the Water Fund are selected primarily based on the following factors:

- Age of the water main
- History of water main breaks
- Size of the water main
- Flow requirements based on the Water System Master Plan
- Redundancy or the looping of the water system
- Coordination with other capital improvement projects

The proposed water system projects are flexible, allowing for the addition of new improvements to address specific needs without deferring other projects along the way. Studies and analysis of the existing system is an on-going endeavor that, coupled with new technologies, provides for improved system capabilities and reliability.

WF-1. Southeast ¼ of Section 16 (Water Main Replacement)

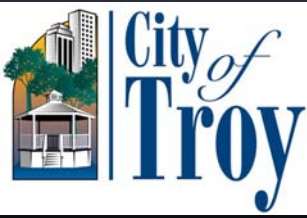
This project will replace the existing 6" water mains on Lange, Pierce and Hart with new 8" and 12" water mains. The existing 8" water mains on Webb, Paragon, Carter and Virgilia will be replaced with new 8" to 12" water mains. Also included in the project will be the construction of storm sewer for drainage where required. The water main replacement is due to the mains substandard size, age and/or history of breaks.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-2. Southeast ¼ of Section 16 (Road Repair due to Water Main Construction)

After the water main replacement project has been completed the existing asphalt roads in the project area will receive a mill and overlay due to damage caused by the water main and storm sewer construction.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per year due to road rehabilitation.

***WF-3. Wattles Road, Crooks to Livernois***

This project will replace the existing 8" water main along Wattles road with a new 12" water main. This water main crosses under I-75 and will require this section to be bored or directionally drilled to avoid impacting I-75. The water main is scheduled to be replaced due to its age and history of breaks.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-4. Section 4 North ½ (Water Main Replacement)

This project will replace the existing 6" water mains on Houghten and Vernmoor with new 8" water mains. The existing 8" water mains on Fredmoor, Hurst, Lovell and Scone will be replaced with new 8" to 12" water mains. Also included in the project will be the construction of storm sewer for drainage where required. The water main replacement is due to the mains substandard size, age and/or history of breaks.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-6. Clock Gate & Meath Hunt (Section 6)(Water Main Replacement)

This project will replace the existing 6" water mains on Clock Gate and Meath Hunt with new 8" water mains. The water main replacement is due to the mains substandard size, age and/or history of breaks. After the water main replacement project has been completed, the existing asphalt roads will receive a mill and overlay due to damage caused by the water main construction.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile and \$2,000 per year for the road rehabilitation. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-49. Various Projects and Locations

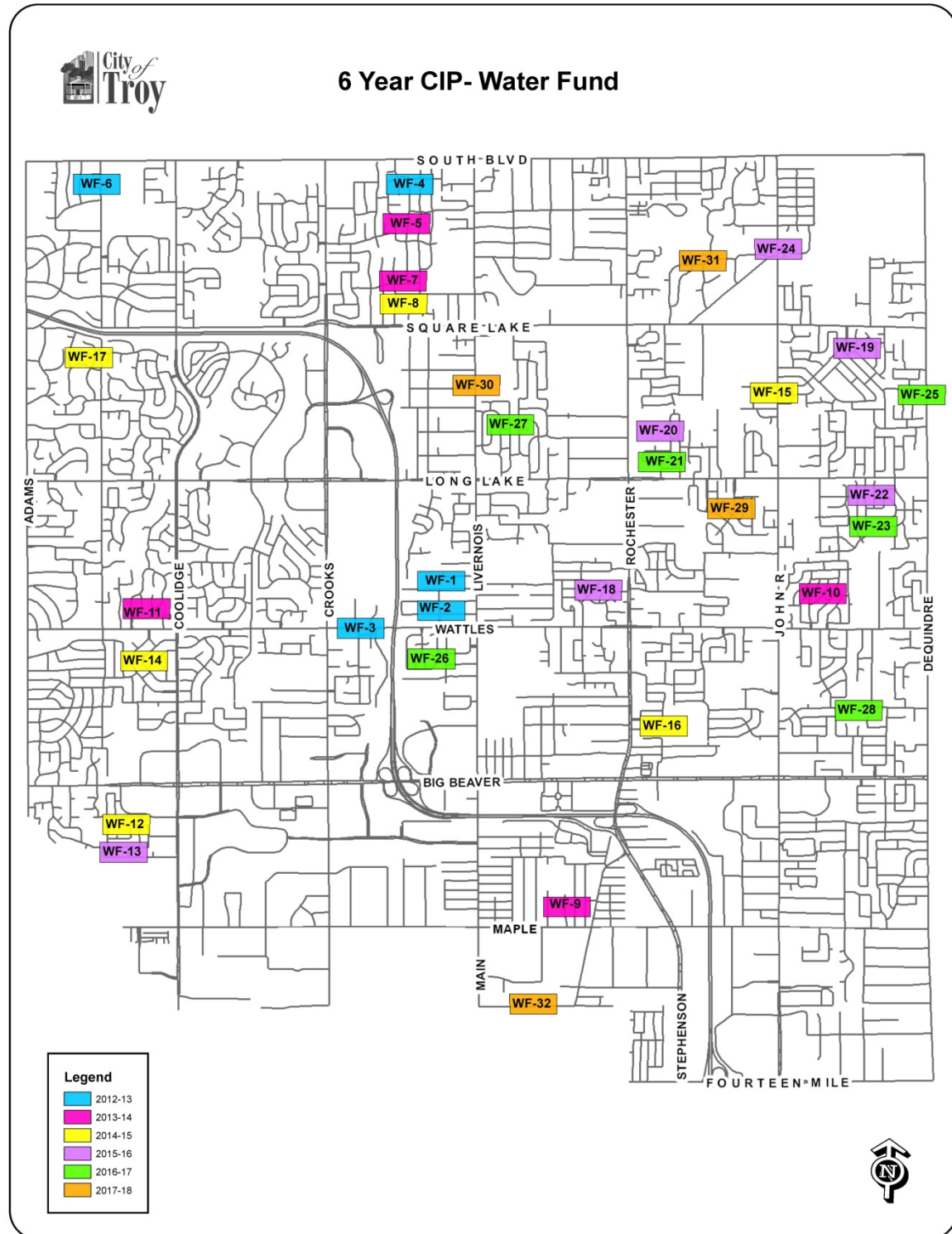
This item is used by the Water Department for small projects that are encountered throughout the year that do not fit within a traditional water fund project. Examples are maintenance items and expenditures for materials for the water system.

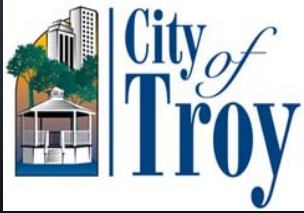
An annual amount is included in the budget which is on-going and is paid for entirely by City funds. Operation and maintenance costs will not be impacted.

WF-50. General Equipment

This is an annual budget amount in the Water Fund for miscellaneous equipment required by the Public Works or Engineering Department for work associated with the Water Fund that are otherwise not specifically noted in the capital improvement plan.

The budget amount is established annually based on anticipated needs, is on-going and is paid for entirely by City funds. Operation and maintenance costs are not expected to be impacted.



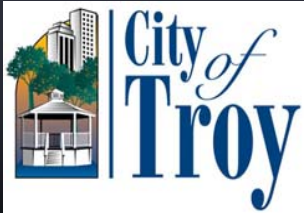


2012/13 Budget

6-Year Capital Improvement Plan Water Fund

6 Year CIP - Water Fund

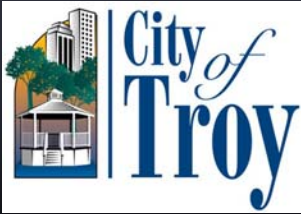
Map Number	Project Name	Total Project Cost	Total City Cost	Proposed						Comments
				2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	
WF-1	SE 1/4 of Section 16	2,100,000	2,100,000	1,700,000	0	0	0	0	0	Hart, Webb, Paragon, Carler, Lange, Pierce, Virgilia
WF-2	SE 1/4 of Section 16	325,000	325,000	325,000	0	0	0	0	0	Road Repair Due to Water Main Const.
WF-3	Wattles, Crooks to Livernois	1,000,000	1,000,000	200,000	0	0	0	0	0	
WF-4	Sec. 4 North 1/2	2,300,000	2,300,000	2,300,000	0	0	0	0	0	Houghten, Vernmoor, Fredmoor, Hurst, Lovell, Scone
WF-5	Sec. 4 North 1/2	350,000	350,000	0	350,000	0	0	0	0	Road Repair Due to Water Main Const.
WF-6	Clock Gate & Meath Hunt	450,000	450,000	450,000	0	0	0	0	0	Clock Gate & Meath Hunt
WF-7	Sec. 4 South 1/2	2,400,000	2,400,000	0	2,400,000	0	0	0	0	Troyvalley, Aspinwall, Canmoor, Herbmoo, Elmoor, Blackwall, Niles
WF-8	Sec. 4 South 1/2	400,000	400,000	0	0	400,000	0	0	0	Road Repair Due to Water Main Const.
WF-9	Westwood	250,000	250,000	0	250,000	0	0	0	0	Westwood
WF-10	Sec. 13 South 1/2	950,000	950,000	0	950,000	0	0	0	0	Lancashire, Hillcrescent, Washington, Crescent, Ramblewood, Middlebury
WF-11	Sec. 18 SE 1/4	425,000	425,000	0	425,000	0	0	0	0	Brandywyne Ct., Stonehenge Ct., Briargrove Ct., Cherrywood Ct.
WF-12	Sec. 30 NE 1/4	1,600,000	1,600,000	0	0	1,600,000	0	0	0	Waterloo, York, Mayfair, Dartmoor, Essex, Warwick
WF-13	Sec. 30 NE 1/4	600,000	600,000	0	0	0	600,000	0	0	Road Repair Due to Water Main Const.
WF-14	Sec. 19 NE 1/4 & SW 1/4	950,000	950,000	0	0	950,000	0	0	0	Myddleton, Wendover, Scott, Estates Ct., Sunset, Ledge
WF-15	John R, Long Lake to Square Lake	1,000,000	1,000,000	0	0	1,000,000	0	0	0	Part of John R Widening
WF-16	Winthrop	300,000	300,000	0	0	300,000	0	0	0	Winthrop
WF-17	Sec. 7 NW 1/4	400,000	400,000	0	0	400,000	0	0	0	Fox Chase, Haverford, Hunters Gate
WF-18	Sec. 15 South 1/2	900,000	900,000	0	0	0	900,000	0	0	Randall Ct., Holly, Cypress, Leetonia



2012/13 Budget

6-Year Capital Improvement Plan Water Fund

6 Year CIP - Water Fund										
Map Number	Project Name	Total Project Cost	Total City Cost	Proposed						Comments
				2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	
WF-19	Sec. 12 NE 1/4	300,000	300,000	0	0	0	300,000	0	0	Willard, Pearl Ct., Marble Ct.
WF-20	Sec. 11 South 1/2	1,400,000	1,400,000	0	0	0	1,400,000	0	0	Carnaby, Babbit, Abington, Mayberry, Ashley, Churchill
WF-21	Sec. 11 South 1/2	500,000	500,000	0	0	0	0	500,000	0	Road Repair Due to Water Main Const.
WF-22	Sec. 13 North 1/2	1,200,000	1,200,000	0	0	0	1,200,000	0	0	Dewulf, Waltham, Timmer, Foxcroft, Danbury, Windsor, London
WF-23	Sec. 13 North 1/2	500,000	500,000	0	0	0	0	500,000	0	Road Repair Due to Water Main Const.
WF-24	John R, Square Lake to South Boulevard	300,000	300,000	0	0	0	300,000	0	0	Part of John R Widening
WF-25	Dequindre, Long Lake to South Boulevard	250,000	250,000	0	0	0	0	250,000	0	Part of Dequindre Widening
WF-26	Sec. 21 NE 1/4 & NW 1/4	800,000	800,000	0	0	0	0	800,000	0	Lawson Ct., Barbara Ct., Darlene Ct., Huntsford Ct., Dunham Ct., Finch
WF-27	Sec. 10 SW 1/4	1,100,000	1,100,000	0	0	0	0	1,100,000	0	Hampshire, Winchester, Folkstone Ct., Shrewsbury
WF-28	Sec. 24	1,600,000	1,600,000	0	0	0	0	1,600,000	0	Genick, Horseshoe, Bellows, Eagle, Academy, Pasadena, Rowland, etc.
WF-29	Sec. 14 NE 1/4	1,000,000	1,000,000	0	0	0	0	0	1,000,000	Calvert Ct., Alton Ct., Gambler
WF-30	Livernios, Long Lake to Square Lake	1,200,000	1,200,000	0	0	0	0	0	1,200,000	Part of Livernois Widening
WF-31	Sec. 2 East 1/2	1,100,000	1,100,000	0	0	0	0	0	1,100,000	Sandshores, Sandy Pt., Pebble Pt., Lyster Ct., Northpoint
WF-32	Elmwood, Livernois to Rochester	1,400,000	1,400,000	0	0	0	0	0	1,400,000	Clawson/Troy - 16" WM
WF-49	Various Projects & Locations	600,000	600,000	100,000	100,000	100,000	100,000	100,000	100,000	Various Projects
WF-50	General Equipment	300,000	300,000	50,000	50,000	50,000	50,000	50,000	50,000	DPW
TOTALS:		30,250,000	30,250,000	5,125,000	4,525,000	4,800,000	4,850,000	4,900,000	4,850,000	



The City of Troy receives its water from the City of Detroit through large diameter transmission mains, ranging in size from 54-inch to 84-inch, that flow into the city through six (6) Detroit Water and Sewerage Department (DWSD) metered locations located along the perimeter of the city. There are two (2) of these meter vaults located along Adams, two (2) along South Boulevard and two (2) along Dequindre. The water flows from these entrance points through approximately 536 miles of city water mains consisting of 6-inch to 36-inch mains. Pressures are increased or reduced, as needed, within the five (5) pressure districts within the city to maintain proper fire flows and pressures in response to water demands.

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Proposed projects in the Water Fund are selected primarily based on the following factors:

- Age of the water main
- History of water main breaks
- Size of the water main
- Flow requirements based on the Water System Master Plan
- Redundancy or the looping of the water system
- Coordination with other capital improvement projects

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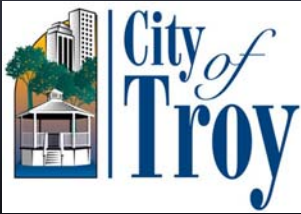
WF-1. Southeast ¼ of Section 16 (Water Main Replacement)

This project will replace the existing 6" water mains on Lange, Pierce and Hart with new 8" and 12" water mains. The existing 8" water mains on Webb, Paragon, Carter and Virgilia will be replaced with new 8" to 12" water mains. Also included in the project will be the construction of storm sewer for drainage where required. The water main replacement is due to the mains substandard size, age and/or history of breaks.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-2. Southeast ¼ of Section 16 (Road Repair due to Water Main Construction)

After the water main replacement project has been completed the existing asphalt roads in the project area will receive a mill and overlay due to damage caused by the water main and storm sewer construction.



This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per year due to road rehabilitation.

WF-3. Wattles Road, Crooks to Livernois

This project will replace the existing 8" water main along Wattles road with a new 12" water main. This water main crosses under I-75 and will require this section to be bored or directionally drilled to avoid impacting I-75. The water main is scheduled to be replaced due to its age and history of breaks.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-4. Section 4 North ½ (Water Main Replacement)

This project will replace the existing 6" water mains on Houghten and Vernmoor with new 8" water mains. The existing 8" water mains on Fredmoor, Hurst, Lovell and Scone will be replaced with new 8" to 12" water mains. Also included in the project will be the construction of storm sewer for drainage where required. The water main replacement is due to the mains substandard size, age and/or history of breaks.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-5. Section 4 North ½ (Road Repair due to Water Main Construction)

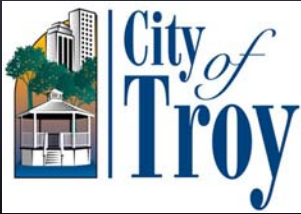
After the water main replacement project has been completed the existing asphalt roads in the project area will receive a mill and overlay due to damage caused by the water main and storm sewer construction.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per year due to road rehabilitation.

WF-6. Clock Gate & Meath Hunt (Section 6)(Water Main Replacement)

This project will replace the existing 6" water mains on Clock Gate and Meath Hunt with new 8" water mains. The water main replacement is due to the mains substandard size, age and/or history of breaks. After the water main replacement project has been completed, the existing asphalt roads will receive a mill and overlay due to damage caused by the water main construction.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile and \$2,000 per year for the road rehabilitation. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.



WF-7. Section 4 South ½ (Water Main Replacement)

This project will replace the existing 6" water mains on Canmoor, Elmoor and Niles with new 8" water mains. The existing 8" water mains on Herbmoor, Troyvalley, Aspinwall and Blackwell will be replaced with new 8" to 12" water mains. Also included in the project will be the construction of storm sewer for drainage where required. The water main replacement is due to the mains substandard size, age and/or history of breaks.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-8. Section 4 South ½ (Road Repair due to Water Main Construction)

After the water main replacement project has been completed the existing asphalt roads in the project area will receive a mill and overlay due to damage caused by the water main and storm sewer construction.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per year due to road rehabilitation.

WF-9. Westwood (Section 27) (Water Main Replacement)

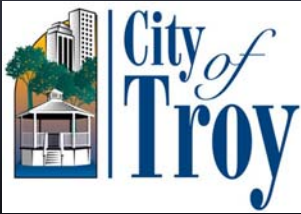
This project will replace the existing 6" water main on Westwood with a new 8" water main. The water main replacement is due to the mains substandard size, age and/or history of breaks. After the water main replacement project has been completed, the existing asphalt road will receive a mill and overlay due to damage caused by the water main construction.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile and \$2,000 per year for the road rehabilitation. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-10. Section 13 South ½ (Water Main Replacement)

This project will replace the existing 6" water mains on Lancashire, Hillcrescent, Washington Crescent, Ramblewoodd and Middlebury with new 8" water mains. The water main replacement is due to the mains current size, age and/or history of breaks. After the water main replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main construction.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile and \$2,000 per year for the road rehabilitation. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.



WF-11. Section 18 Southeast ¼ (Water Main Replacement)

This project will replace the existing 6" water mains on Brandywyne Court, Stonehenge Court, Briargrove Court and Cherrywood Court with new 8" water mains. The water main replacement is due to the mains current size, age and/or history of breaks. After the water main replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main construction.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile and \$2,000 per year for the road rehabilitation. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-12. Section 30 Northeast ¼ (Water Main Replacement)

This project will replace the existing 6" water mains on Waterloo, York, Mayfair, Dartmoor, Essex and Warwick with new 8" water mains. The water main replacement is due to the mains current size, age and/or history of breaks.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-13. Section 30 Northeast ¼ (Road Repair due to Water Main Construction)

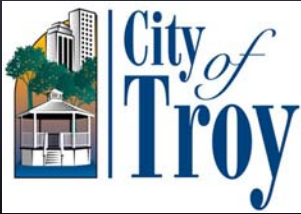
After the water main replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main construction.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per year due to road rehabilitation.

WF-14. Section 19 Northeast ¼ and Southwest ¼ (Water Main Replacement)

This project will replace the existing 6" water mains on Myddleton, Wendover, Scott, Estates Court, Sunset and Ledge with new 8" water mains. The water main replacement is due to the mains current size, age and/or history of breaks. After the water main replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main construction.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile and \$2,000 per year for the road rehabilitation. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.



WF-15. John R, Long Lake to Square Lake (Water Main Replacement)

The existing water main on John R, from Long Lake to Square Lake will be replaced with a new 12" water main to accommodate the reconstruction and widening of John R to a new 5-lane concrete pavement.

Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-16. Winthrop (Section 23) (Water Main Replacement)

This project will replace the existing 6" water main on Winthrop, from Charrington to Ardmore with a new 8" water main. The water main replacement is due to the mains current size, age and/or history of breaks. After the water main replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main construction.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile and \$2,000 per year for the road rehabilitation. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-17. Section 7 Northwest ¼ (Water Main Replacement)

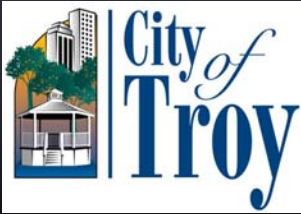
This project will replace the existing 6" water mains on Fox Chase, Haverford, Hunters Gate and Lenox with new 8" water mains. The water main replacement is due to the mains current size, age and/or history of breaks. After the water main replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main construction.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile and \$2,000 per year for the road rehabilitation. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-18. Section 15 South ½ (Water Main Replacement)

This project will replace the existing 6" water mains on Randall Court, Holly, Cypress and the west end of Leetonia with new 8" water mains. The water main replacement is due to the mains current size, age and/or history of breaks. After the water main replacement project has been completed the existing concrete and asphalt roads in the project area will receive concrete slab replacements and/or mill and overlay due to damage caused by the water main construction.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile and \$2,000 per year for the road rehabilitation. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.



WF-19. Section 12 Northeast ¼ (Water Main Replacement)

This project will replace the existing 6" water mains on Willard, Pearl Court and Marble Court with new 8" water mains. The water main replacement is due to the mains current size, age and/or history of

breaks. After the water main replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main construction.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile and \$2,000 per year for the road rehabilitation. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-20. Section 11 South ½ (Water Main Replacement)

This project will replace the existing 6" water mains on Carnaby, Babbit, Abington, Mayberry, Ashley and Churchill with new 8" water mains. The water main replacement is due to the mains current size, age and/or history of breaks.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-21. Section 11 South ½ (Road Repair due to Water Main Construction)

After the water main replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main construction.

This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per year due to road rehabilitation.

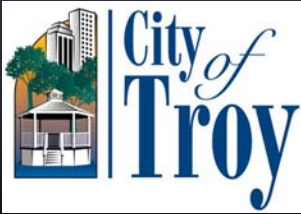
WF-22. Section 13 North ½ (Water Main Replacement)

This project will replace the existing 6" water mains on Foxcroft, Timmer, DeWulf, Waltham, Windsor and Danbury with new 8" water mains. The water main replacement is due to the mains current size, age and/or history of breaks.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-23. Section 13 North ½ (Road Repair due to Water Main Construction)

After the water main replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main construction.



This project will be paid for entirely by City funds. Operation and maintenance costs are expected to decrease by \$2,000 per year due to road rehabilitation.

WF-24. John R, Long Lake to Square Lake (Water Main Replacement)

Portions of the existing water main on John R, from Long Lake to Square Lake will be replaced with a new 12" water main to accommodate the reconstruction and widening of John R to a new 5-lane concrete pavement.

Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-25. Dequindre, Long Lake to South Boulevard (Water Main Replacement)

Portions of the existing water main on Dequindre, from Long Lake to South Boulevard will be replaced with a new 12" water main to accommodate the reconstruction and widening of Dequindre to a new 5-lane concrete pavement.

Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-26. Section 21 Northeast ¼ and Northwest ¼ (Water Main Replacement)

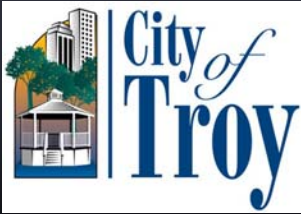
This project will replace the existing 6" water mains on Lawson Court, Barbara Court, Darlene Court, Huntsford Court, Dunham Court and Finch with new 8" water mains. The water main replacement is due to the mains current size, age and/or history of breaks. After the water main replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main construction.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile and \$2,000 per year for the road rehabilitation. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-27. Section 10 Southwest ¼ (Water Main Replacement)

This project will replace the existing 6" water mains on Hampshire, Winchester, Folkstone Court and Shrewsbury with new 8" water mains. The water main replacement is due to the mains current size, age and/or history of breaks. After the water main replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main construction.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile and \$2,000 per year for the road rehabilitation. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.



WF-28. Section 24 (Water Main Replacement)

This project will replace the existing 6" water mains on Genick, Horshoe, Bellows, Eagle, Academy, Pasadena, Rowland, Jasper Court, Wolverine and Auburn with new 8" water mains. The water main replacement is due to the mains current size, age and/or history of breaks. After the water main

replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main construction.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile and \$2,000 per year for the road rehabilitation. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-29. Section 14 Northeast ¼ (Water Main Replacement)

This project will replace the existing 6" water mains on Calvert Court, Alton Court and Gambler with new 8" water mains. The water main replacement is due to the mains current size, age and/or history of breaks. After the water main replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main construction.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile and \$2,000 per year for the road rehabilitation. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-30. Livernois, Long Lake to Square Lake (Water Main Replacement)

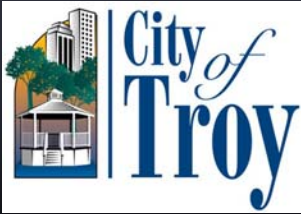
Portions of the existing water main on Livernois, from Long Lake to Square Lake will be replaced with a new 12" water main to accommodate the reconstruction and widening of Livernois to a new 5-lane concrete pavement.

Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-31. Section 2 East ½ (Water Main Replacement)

This project will replace the existing 6" water mains on Sandshores, Sandy Point, Pebble Point, Lyster Court and Northpoint with new 8" water mains. The water main replacement is due to the mains current size, age and/or history of breaks. After the water main replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main construction.

This project will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile and \$2,000 per year for the road rehabilitation. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.



WF-32. Elmwood, Livernois to Rochester (Water Main Replacement)

The existing 12" water main will be replaced with a new 16" water main as part of the reconstruction of Elmwood, from Livernois to Rochester so that the proposed water main is outside of the new pavement.

This project would not move forward until such a time as the Elmwood road project is approved for federal funds for the reconstruction and widening. The City of Clawson is the lead agency and is working on securing federal funds for the road project.

This water main replacement, on the Troy side of Elmwood, will be paid for entirely by City funds. Operation and maintenance costs for water main are estimated at \$900 per mile. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

WF-49. Various Projects and Locations

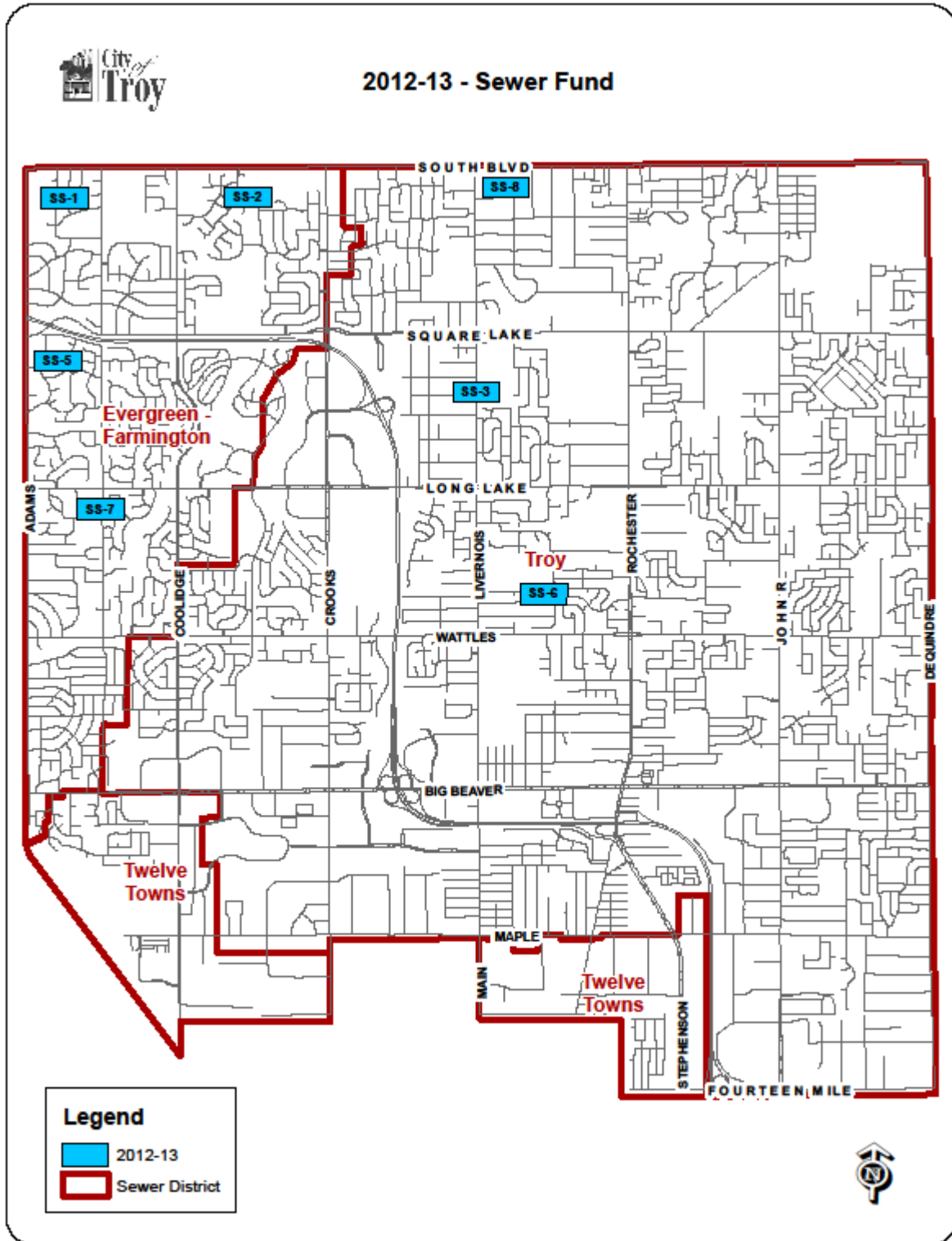
This item is used by the Water Department for small projects that are encountered throughout the year that do not fit within a traditional water fund project. Examples are maintenance items and expenditures for materials for the water system.

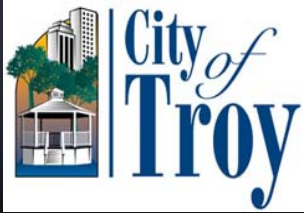
An annual amount is included in the budget which is on-going and is paid for entirely by City funds. Operation and maintenance costs will not be impacted.

WF-50. General Equipment

This is an annual budget amount in the Water Fund for miscellaneous equipment required by the Public Works or Engineering Department for work associated with the Water Fund that are otherwise not specifically noted in the capital improvement plan.

The budget amount is established annually based on anticipated needs, is on-going and is paid for entirely by City funds. Operation and maintenance costs are not expected to be impacted.



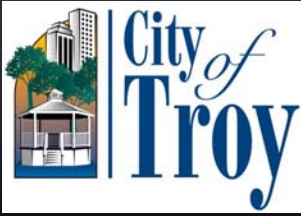


2012/13 Budget

Sewer Fund

SEWER FUND 2012/13 BUDGET (590.527.535.7973)

Map Number	Project Name	Total Project Cost	Total City Cost	Other Sources	11/12 Amended Budget	11/12 Expenditure to 6/30/12	11/12 Balance at 6/30/12	11/12 Re-Approp. to 12/13	New Approp. 12/13	Proposed 12/13 Budget	Comments
SS-1	Evergreen - Farmington SSO Program	13,300,000	480,000	12,820,000	100,000	0	100,000	100,000	0	100,000	Eliminate sewage in Ev-Frm District/ OCWRC Projects
SS-2	Sanitary Sewer Overflow - Ev.Frm. District	3,500,000	3,500,000	0	500,000	0	500,000	0	500,000	500,000	Beach/Rouge Pump Station - MDEQ ACO Contingency
SS-3	SCADA Upgrade	350,000	350,000	0	0	300,000	(300,000)	0	50,000	50,000	
SS-4	Miscellaneous Sanitary Sewer Locations	2,500,000	2,500,000	0	500,000	75,000	425,000	425,000	75,000	500,000	City Wide Sanitary Sewer Extension Program
SS-5	Flow Metering in Evergreen-Farmington	200,000	200,000	0	250,000	50,000	200,000	200,000	0	200,000	Inflow and Infiltration Removal - Evergreen-Farmington
SS-6	Flow Metering in Troy District	200,000	200,000	0	250,000	50,000	200,000	88,000	112,000	200,000	Inflow & Infiltration Removal - Troy District
SS-7	Evergreen - Farmington I&I Removal	505,000	258,000	247,000	28,000	350,000	(322,000)	0	150,000	150,000	OCWRC Grant - \$247k
SS-8	Fieldstone Sanitary Sewer	125,000	125,000	0	125,000	100,000	25,000	0	25,000	25,000	Sanitary sewer repair under DWSD 84" WM
SS-49	Various Projects & Locations	25,000	25,000	0	0	25,000	(25,000)	0	25,000	25,000	Various Projects
SS-50	General Equipment	50,000	50,000	0	25,000	25,000	0	0	50,000	50,000	DPW
	Office Equipment Computers	10,000	10,000	0	10,000	0	10,000	0	0	0	
TOTALS:		20,765,000	7,698,000	13,067,000	1,788,000	975,000	813,000	813,000	987,000	1,800,000	



The City of Troy is divided into 3 sanitary sewer districts: the Twelve Towns Relief Drains; Evergreen-Farmington Sewage Disposal District; and the Troy Sewage Disposal District. Wastewater from all 3 districts is carried through large diameter interceptor pipes to the Detroit Wastewater Treatment Plant for treatment before discharge to the Detroit River.

Following is a description of the specific functions of each district:

- ***Twelve Towns Relief District***

This district includes the area in the southwest portion of the city that is within the Twelve Towns Drains plus, some area south of Maple Road, west of Crooks Road and west of I-75. The Twelve Towns system is a combined sewer system carrying both storm water and sanitary waste water flow. Sanitary waste water flow drains into the Twelve Towns system and storm water flow drains to the Henry-Graham Drain system. The sanitary flows discharge to the Dequindre Interceptor in Dequindre Road.

- ***Evergreen-Farmington Sewage Disposal District***

This district is in the northwest portion of the city in the Rouge River Drainage Basin. This interceptor was constructed by the Oakland County Department of Public Works in 1959 and serves the City of Troy and surrounding communities. The County contracted with each community for their share of the interceptor based on population.

- ***Troy Sewage Disposal District***

The interceptor sewers in this district were constructed for the City of Troy by the Oakland County Department of Public Works. The sanitary flow from this district discharges to the Dequindre Interceptor at 14 Mile and Dequindre. The city contracted for capacity in the Southeastern Oakland County Sewage Disposal System. Troy's capacity was computed on the basis of population in the Twelve Towns Drain District and the Troy Sewage Disposal District.

Sewer Fund projects typically are initiated to address one of 3 issues:

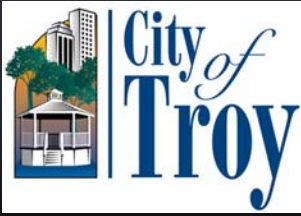
1. To provide for the City of Troy's share towards major sewer projects that may be mandated by state or federal laws or permit requirements.
2. Sewer system studies that identify projects to address state and federal requirements.
3. Elimination of septic systems in Troy.

SS-1. Evergreen-Farmington Sanitary Sewer Overflow Program

SS-2. Sanitary Sewer Overflow – Evergreen-Farmington District

These items are intimately connected and linked to the same mandates, but are budgeted separately to allow for annual changes as required in each program.

Sanitary sewers are designed to carry sewage (and only sewage) to the wastewater treatment plant. In practice, however, storm water enters the collection system during rain events causing the system to



exceed the design capacity. To prevent basement flooding, this excess water is discharged to the nearby waterways. These sanitary sewer overflows violate the Clean Water Act and must be prevented.

The Evergreen Farmington sanitary sewer overflow control project was initiated to keep sewage out of our rivers and to avoid litigation.

The Oakland County Water Resources Commissioner's Office, formerly the Oakland County Drain Commission, and the communities within the Evergreen-Farmington Sewage Disposal System are required to comply with the federal and state sanitary sewer overflow policies. Unfortunately, compliance is very costly and care must be taken to assure that the funding committed to sanitary sewer overflow control is sufficient to fulfill the requirements of the law while minimizing the costs to our rate payers.

The City of Troy entered into an Administrative Consent Order for the Evergreen-Farmington Sewage Disposal System, as negotiated by the Oakland County Water Resources Commissioner's Office, with the Michigan Department of Environmental Quality. This agreement resolved some significant technical and legal issues relative to sewer system overflows in the district. As part of the Administrative Consent Order, all Evergreen-Farmington communities with sanitary sewer overflows and/or outlet capacity problems had to submit a short-term corrective action plan for resolution of these problems by 2009.

For Troy, since we are below our town outlet capacity, this means our corrective action plan must address one sanitary sewer overflow that we have in the district. The resulting program has been underway with the purpose of reducing sewer inflow and infiltration. These corrective actions must be implemented and their effectiveness determined by flow monitoring and engineering analysis. The ultimate goal is to continue implementing improvements to the sanitary sewer system in the Evergreen-Farmington Sewage Disposal System to eliminate the sanitary sewer overflows.

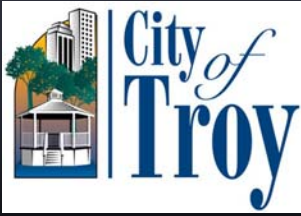
The program requirements include potential projects totaling \$13,300,000. The annual budget amount is for Troy's share of project's that are carried out by the city to meet the requirements of the Administrative Consent Order and/or project's completed within the district that are spread to all member communities. Penalties for non-compliance range from \$500 to \$2,500 per day depending on the violation. This project will be paid for entirely by City funds. Operation and maintenance costs will not be impacted.

SS-3. Supervisory Control and Data Acquisition Upgrades (SCADA) (City-wide)

Due to the age and obsolescence of the existing remote site hardware, the existing Supervisory Control and Data Acquisition (SCADA) system was replaced with a wireless system. By upgrading the SCADA system, the City will be able to remotely collect real-time operations data on our sewer system and expand as needed. The new system allows control of the upgraded locations remotely using handheld or portable computer based devices.

There are 7 pump stations; 3 monitoring manholes; and the central computer location at the Department of Public Works facility in the Troy system that were affected by the upgrades. This project replaced the obsolete hardware to meet the requirements of Homeland Security for securing sewer system data as set forth by the National Infrastructure Protection Plan of 2006.

Operation and maintenance costs are expected to decrease by \$66,000 per year due to the upgrade.



SS-4. Miscellaneous Sanitary Sewer Locations

This project will provide for new sanitary sewer throughout the city. Locations that are currently serviced by septic systems have been identified. A continuation of this program will require that right-of-way and/or easements be acquired in order to construct additional sanitary sewer. Specific locations are not delineated on the map due to the small size of most locations.

This project will be paid for entirely by City funds. Operation and maintenance costs will not be impacted due to design and property acquisition. Future construction of sanitary sewer would increase operation and maintenance costs by \$4,000 per year.

SS-5. Flow Metering in the Evergreen-Farmington District

In accordance with the Administrative Consent Order, the City performs flow metering throughout the Evergreen-Farmington Sewage Disposal System on an annual basis. The data acquired is analyzed and recommended projects are developed. Typically, these projects involve manhole rehabilitation and sanitary sewer lining projects. The intent of these projects is to eliminate storm water infiltration into the sanitary sewer system.

Funds are budgeted annually for monitoring, reporting and construction. This project will be paid for entirely by City funds. Operation and maintenance costs will not be impacted.

SS-6. Flow Metering in the Troy District

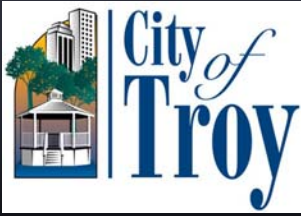
The City recently completed flow metering throughout the Troy District on, similar to what was done in the Evergreen-Farmington Sewage Disposal System. The data acquired was analyzed and additional testing and analysis is underway in areas found to have significant inflow and infiltration. Additional projects will follow this analysis. Typically these projects involve manhole rehabilitation and sanitary sewer lining projects. The intent of these projects is to eliminate storm water infiltration into the sanitary sewer system and stay within our contract capacity.

Funds are budgeted annually for monitoring, reporting and construction. This project will be paid for entirely by City funds. Operation and maintenance costs will not be impacted.

SS-7. Evergreen – Farmington Inflow & Infiltration Removal – OCWRC Grant

The Oakland County Water Resources Commissioner (OCWRC) secured a \$3.8 million dollar grant through the United States Environmental Protection Agency for sanitary sewer projects in two Oakland County sewer districts. Troy was awarded \$247,000 for sanitary sewer work within its part of the Evergreen-Farmington district.

The primary purpose of this grant will be to continue our efforts to identify and reduce excess flows into the EFSDS. Identifying excess flows will be accomplished through field investigations such as manhole inspections, smoke testing and sanitary sewer televising. Reducing excess flows will be accomplished through manhole and sewer rehabilitation projects including manhole structure repairs and lining sewers. Before and after flow studies will be used to determine the effectiveness of the repairs made to the system.



This project will be paid for with grant funds through OCWRC with matching City funds. Operation and maintenance costs will not be impacted by the work other than excess flows into our system will be reduced.

SS-8. Fieldstone Sanitary Sewer Repair

The existing sanitary sewer on Fieldstone has been identified as a sewer main that has the potential to become clogged with debris. The DPW has been cleaning the line and has televised the inside of the pipe to investigate the cause of this intermittent blockage.

The sewer crosses under an 84" Detroit water main over 20 feet deep. This project will remove and replace the existing sanitary sewer with a new main within the influence of the 84" water main.

This project will be paid for entirely by City funds. Operation and maintenance costs will be reduced as this line is currently cleaned weekly.

SS-49. Various Projects and Locations

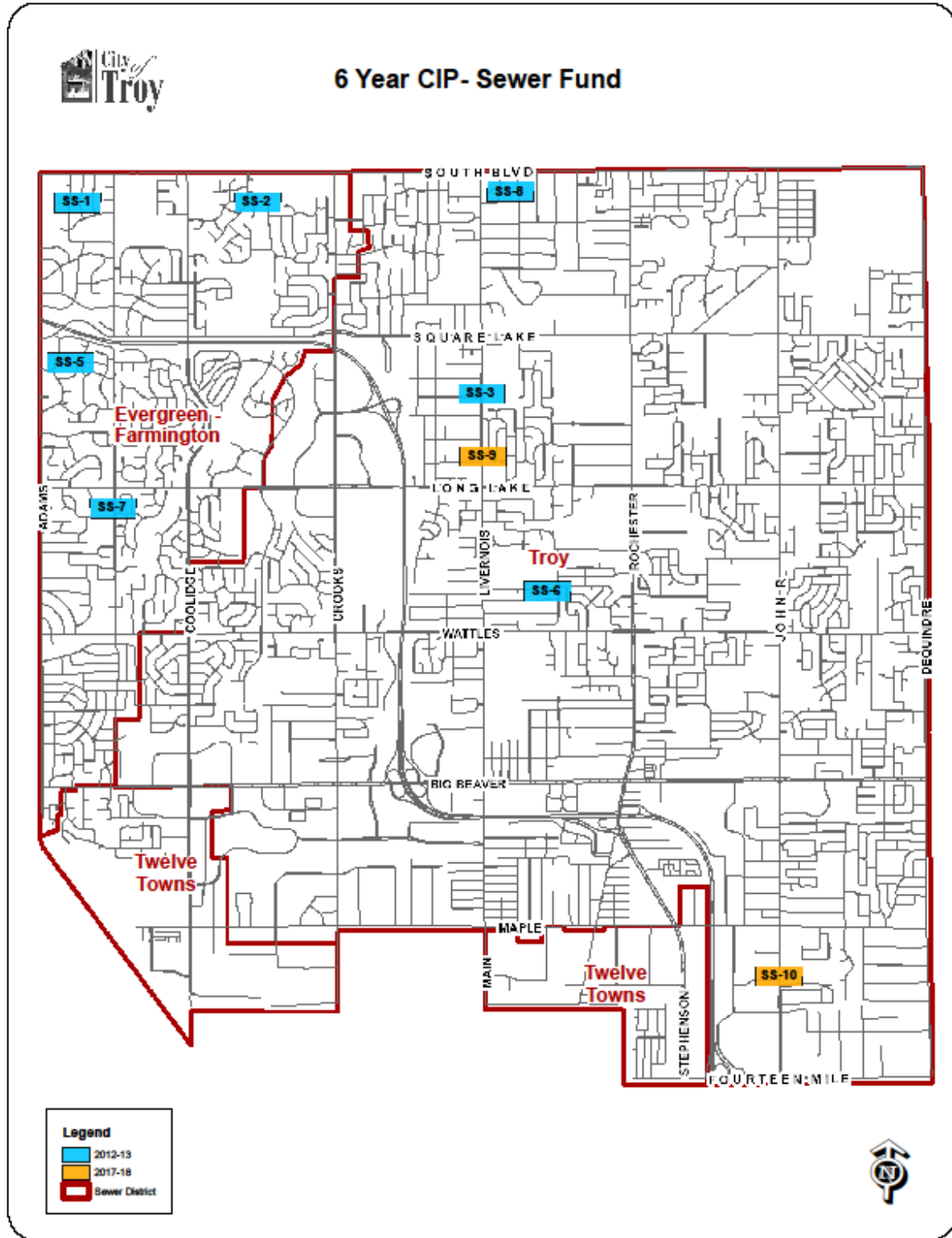
This item is used for small projects that are encountered throughout the year that do not fit within a traditional sewer fund project. Examples are maintenance items and expenditures for materials for the sewer system.

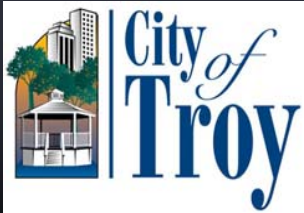
An annual amount is included in the budget which is on-going and is paid for entirely by City funds. Operation and maintenance costs will not be impacted.

SS-50. General Equipment

This is an annual budget amount in the Sewer Fund for miscellaneous equipment required by the Public Works or Engineering Department for work associated with the Sewer Fund that are otherwise not specifically noted in the capital improvement plan.

The budget amount is established annually based on anticipated needs and is on-going. This project will be paid for entirely by City funds. Operation and maintenance costs are not expected to be impacted.



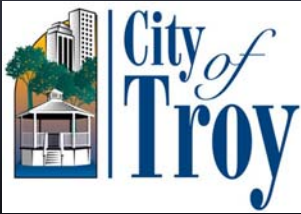


2012/13 Budget

6-Year Capital Improvement Plan Sewer Fund

6 Year CIP - Sewer Fund

Map Number	Project Name	Total Project Cost	Total City Cost	Proposed						Comments
				2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	
SS-1	Evergreen-Farmington SSO Program	13,300,000	600,000	100,000	100,000	100,000	100,000	100,000	100,000	Eliminate Sewage in Rouge/OCDC Projects
SS-2	Sanitary Sewer Overflow - Ev. Frm. District	3,000,000	3,000,000	500,000	500,000	500,000	500,000	500,000	500,000	MDEQ ACO Contingency
SS-3	SCADA Upgrade	350,000	350,000	50,000	0	0	0	0	0	System Monitoring
SS-4	Miscellaneous Sanitary Sewer Locations	2,500,000	2,500,000	500,000	500,000	500,000	500,000	500,000	0	City wide sanitary sewer extension program
SS-5	Flow Metering in Evergreen-Farmington	1,200,000	1,200,000	200,000	200,000	200,000	200,000	200,000	200,000	Inflow & Infiltration
SS-6	Flow Metering in Troy District	1,200,000	1,200,000	200,000	200,000	200,000	200,000	200,000	200,000	Inflow & Infiltration
SS-7	Evergreen-Farmington I&I Removal	505,000	505,000	150,000	0	0	0	0	0	OCWRC Grant - \$247k
SS-8	Fieldstone Sanitary Sewer	125,000	125,000	25,000	0	0	0	0	0	Sanitary sewer repair under DWSD 84" WM
SS-9	E. Side Livernois, North of Long Lake - San.	200,000	200,000	0	0	0	0	0	200,000	Part of Livernois Widening
SS-10	Big Beaver Relief Sewer	6,000,000	6,000,000	0	0	0	0	0	300,000	Big Beaver-14 Mile to Dequindre Interceptor
SS-49	Various Projects & Locations	150,000	150,000	25,000	25,000	25,000	25,000	25,000	25,000	Various Projects
SS-50	General Equipment	300,000	300,000	50,000	50,000	50,000	50,000	50,000	50,000	DPW
TOTALS:		28,830,000	16,130,000	1,800,000	1,575,000	1,575,000	1,575,000	1,575,000	1,575,000	



The City of Troy is divided into 3 sanitary sewer districts: The Twelve Towns Relief Drains District; the Evergreen-Farmington Sewage Disposal District; and the Troy Sewage Disposal District. The wastewater from all 3 districts is carried through large diameter interceptor pipes to the Detroit Wastewater Treatment Plant for treatment before discharge to the Detroit River.

- ***Twelve Towns Relief District***

This district includes the area in the southwest portion of the city that is within the Twelve Towns Drains plus some area south of Maple Road, west of Crooks Road and west of I-75. The Twelve Towns System is a combined sewer system carrying both storm water and sanitary waste water flow. Sanitary waste water flow drains into the Twelve Towns system and storm water flow drains to the Henry-Graham Drain system. The sanitary flows discharge to the Dequindre Interceptor in Dequindre Road.

- ***Evergreen-Farmington Sewage Disposal District***

The Evergreen-Farmington Sewage Disposal District is in the northwest portion of the city in the Rouge River Drainage Basin. This interceptor was constructed by the Oakland County Department of Public Works in 1959 and serves the City of Troy and surrounding communities. The County contracted with each community for their share of the interceptor based on population.

- ***Troy Sewage Disposal District***

The interceptor sewers in this district were constructed for the City of Troy by the Oakland County Department of Public Works. The sanitary flow from this district discharges to the Dequindre Interceptor at 14 Mile and Dequindre. The city contracted for capacity in the Southeastern Oakland County Sewage Disposal System. Troy's capacity was computed on the basis of population in the Twelve Towns Drain District and the Troy Sewage Disposal District.

Sewer Fund projects typically are initiated to address one of three issues:

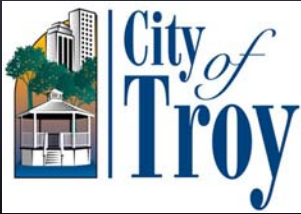
1. To provide for the City of Troy's share towards major sewer projects that may be mandated by State or Federal laws or permit requirements.
2. Sewer system studies to identify projects that would address Federal and State requirements.
3. Elimination of septic systems within the City of Troy.

SS-1. Evergreen-Farmington Sanitary Sewer Overflow Program

SS-2. Sanitary Sewer Overflow – Evergreen-Farmington District

These items are intimately connected and linked to the same mandates, but are budgeted separately to allow for annual changes as required in each program.

Sanitary sewers are designed to carry sewage (and only sewage) to the wastewater treatment plant. In practice, however, storm water enters the collection system during rain events causing the system to exceed the design capacity. To prevent basement flooding, this excess water is discharged to the nearby waterways. These sanitary sewer overflows violate the Clean Water Act and must be prevented.



The Evergreen Farmington sanitary sewer overflow control project was initiated to keep sewage out of our rivers and to avoid litigation.

The Oakland County Water Resources Commissioner's Office, formerly the Oakland County Drain Commission, and the communities within the Evergreen-Farmington Sewage Disposal System are required to comply with the federal and state sanitary sewer overflow policies. Unfortunately, compliance is very costly and care must be taken to assure that the funding committed to sanitary sewer overflow control is sufficient to fulfill the requirements of the law while minimizing the costs to our rate payers.

The City of Troy entered into an Administrative Consent Order for the Evergreen-Farmington Sewage Disposal System, as negotiated by the Oakland County Water Resources Commissioner's Office, with the Michigan Department of Environmental Quality. This agreement resolved some significant technical and legal issues relative to sewer system overflows in the district. As part of the Administrative Consent Order, all Evergreen-Farmington communities with sanitary sewer overflows and/or outlet capacity problems had to submit a short-term corrective action plan for resolution of these problems by 2009.

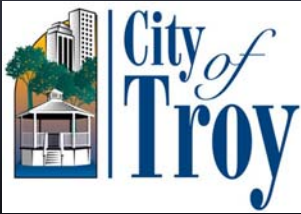
For Troy, since we are below our town outlet capacity, this means our corrective action plan must address one sanitary sewer overflow that we have in the district. The resulting program has been underway with the purpose of reducing sewer inflow and infiltration. These corrective actions must be implemented and their effectiveness determined by flow monitoring and engineering analysis. The ultimate goal is to continue implementing improvements to the sanitary sewer system in the Evergreen-Farmington Sewage Disposal System to eliminate the sanitary sewer overflows.

The program requirements include potential projects totaling \$13,300,000. The annual budget amount is for Troy's share of project's that are carried out by the city to meet the requirements of the Administrative Consent Order and/or project's completed within the district that are spread to all member communities. Penalties for non-compliance range from \$500 to \$2,500 per day depending on the violation. This project will be paid for entirely by City funds. Operation and maintenance costs will not be impacted.

SS-3. Supervisory Control and Data Acquisition Upgrades (SCADA) (City-wide)

Due to the age and obsolescence of the existing remote site hardware, the existing Supervisory Control and Data Acquisition (SCADA) system was replaced with a wireless system. By upgrading the SCADA system, the City will be able to remotely collect real-time operations data on our sewer system and expand as needed. The new system allows control of the upgraded locations remotely using handheld or portable computer based devices.

There are 7 pump stations; 3 monitoring manholes; and the central computer location at the Department of Public Works facility in the Troy system that were affected by the upgrades. This project replaced the obsolete hardware to meet the requirements of Homeland Security for securing sewer system data as set forth by the National Infrastructure Protection Plan of 2006. Operation and maintenance costs are expected to decrease by \$66,000 per year due to the upgrade.



SS-4. Miscellaneous Sanitary Sewer Locations

This project will provide for new sanitary sewer throughout the city. Locations that are currently serviced by septic systems have been identified. A continuation of this program will require that right-of-way and/or easements be acquired in order to construct additional sanitary sewer. Specific locations are not delineated on the map due to the small size of most locations.

This project will be paid for entirely by City funds. Operation and maintenance costs will not be impacted due to design and property acquisition. Future construction of sanitary sewer would increase operation and maintenance costs by \$4,000 per year.

SS-5. Flow Metering in the Evergreen-Farmington District

In accordance with the Administrative Consent Order, the City performs flow metering throughout the Evergreen-Farmington Sewage Disposal System on an annual basis. The data acquired is analyzed and recommended projects are developed. Typically, these projects involve manhole rehabilitation and sanitary sewer lining projects. The intent of these projects is to eliminate storm water infiltration into the sanitary sewer system.

Funds are budgeted annually for monitoring, reporting and construction. This project will be paid for entirely by City funds. Operation and maintenance costs will not be impacted.

SS-6. Flow Metering in the Troy District

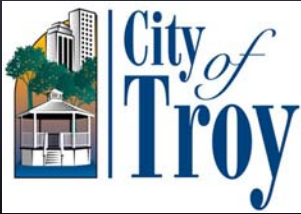
The City recently completed flow metering throughout the Troy District on, similar to what was done in the Evergreen-Farmington Sewage Disposal System. The data acquired was analyzed and additional testing and analysis is underway in areas found to have significant inflow and infiltration. Additional projects will follow this analysis. Typically these projects involve manhole rehabilitation and sanitary sewer lining projects. The intent of these projects is to eliminate storm water infiltration into the sanitary sewer system and stay within our contract capacity.

Funds are budgeted annually for monitoring, reporting and construction. This project will be paid for entirely by City funds. Operation and maintenance costs will not be impacted.

SS-7. Evergreen – Farmington Inflow & Infiltration Removal – OCWRC Grant

The Oakland County Water Resources Commissioner (OCWRC) secured a \$3.8 million dollar grant through the United States Environmental Protection Agency for sanitary sewer projects in two Oakland County sewer districts. Troy was awarded \$247,000 for sanitary sewer work within its part of the Evergreen-Farmington district.

The primary purpose of this grant will be to continue our efforts to identify and reduce excess flows into the EFSDS. Identifying excess flows will be accomplished through field investigations such as manhole inspections, smoke testing and sanitary sewer televising. Reducing excess flows will be accomplished through manhole and sewer rehabilitation projects including manhole structure repairs and lining sewers.



Before and after flow studies will be used to determine the effectiveness of the repairs made to the system.

This project will be paid for with grant funds through OCWRC with matching City funds. Operation and maintenance costs will not be impacted by the work other than excess flows into our system will be reduced.

SS-8. Fieldstone Sanitary Sewer Repair

The existing sanitary sewer on Fieldstone has been identified as a sewer main that has the potential to become clogged with debris. The DPW has been cleaning the line and has televised the inside of the pipe to investigate the cause of this intermittent blockage.

The sewer crosses under an 84" Detroit water main over 20 feet deep. This project will remove and replace the existing sanitary sewer with a new main within the influence of the 84" water main.

This project will be paid for entirely by City funds. Operation and maintenance costs will be reduced as this line is currently cleaned weekly.

SS-9. East Side of Livernois, North of Long Lake Road (Sanitary Sewer)

A new sanitary sewer would be constructed on the east side of Livernois as part of the future widening and reconstruction of Livernois, Long Lake Road to Square Lake Road. It is the City's policy to construct underground utilities when a road is reconstructed to avoid having to remove a new or newer pavement sometime after the road has been completed. The construction of this sewer would also provide an outlet for residents along Livernois who are currently on septic systems.

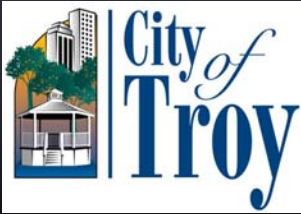
This project would not move forward until such a time as the Livernois road project is approved for federal funds for the reconstruction and widening. The sanitary sewer portion of the project will be paid for entirely by City funds. Operation and maintenance costs are expected to increase by \$4,000 per year due to a new sanitary sewer being constructed.

SS-10. Big Beaver Relief Sewer

This is a future project to construct a large diameter relief sewer to provide for additional capacity to serve the area adjacent to Big Beaver Road, south of I-75. This would also involve a future large diameter relief sewer between Big Beaver Road and Fourteen Mile Road that ultimately outlets to the Dequindre interceptor.

Flow monitoring of the affected areas was recently completed which show a relief sewer is currently not needed, but population changes and redevelopment of the Big Beaver corridor are major items that impact the current and proposed flows within this project area in the future.

Funds are budgeted to begin the design effort with the assumption that redevelopment of the Big Beaver corridor in the future would necessitate the relief sewer.



This project will be paid for entirely by City funds. Operation and maintenance costs will not be impacted by the study and design. Future construction of sanitary sewer would increase operation and maintenance costs by \$4,000 per year.

SS-49. Various Projects and Locations

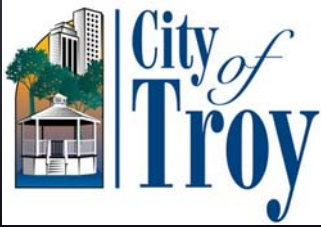
This item is used for small projects that are encountered throughout the year that do not fit within a traditional sewer fund project. Examples are maintenance items and expenditures for materials for the sewer system.

An annual amount is included in the budget which is on-going and is paid for entirely by City funds. Operation and maintenance costs will not be impacted.

SS-50. General Equipment

This is an annual budget amount in the Sewer Fund for miscellaneous equipment required by the Public Works or Engineering Department for work associated with the Sewer Fund that are otherwise not specifically noted in the capital improvement plan.

The budget amount is established annually based on anticipated needs and is on-going. This project will be paid for entirely by City funds. Operation and maintenance costs are not expected to be impacted.



2012/13 Budget

Building Operations

Public Works Director.....Timothy Richnak
Director of Building Operations.....Steve Pallotta

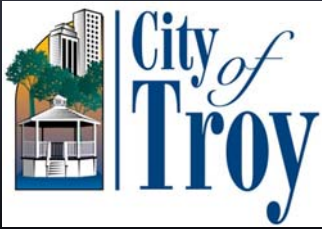


City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 631 Buildings & Grounds Maintenance						
Revenue						
Department: 000 Revenue						
CHG - CHARGES FOR SERVICES	\$1,215,681.54	\$1,137,960.54	\$976,410.00	\$976,410.00	\$970,480.00	-1%
INTR - INTEREST & RENT	\$1,749.95	\$1,624.60	\$1,000.00	\$1,000.00	\$1,000.00	0%
Department Total: Revenue	\$1,217,431.49	\$1,139,585.14	\$977,410.00	\$977,410.00	\$971,480.00	-1%
Expenditures						
Department: 264 Building Operations						
Business Unit: 264 Building Maintenance & Custodial						
PERS - PERSONAL SERVICES	\$1,025,437.87	\$1,081,733.13	\$779,447.00	\$812,470.00	\$824,480.00	1%
SUP - SUPPLIES	\$28,492.22	\$29,575.35	\$39,960.00	\$50,530.00	\$50,530.00	0%
OTH - OTHER SERVICE CHARGES	\$95,469.28	\$103,787.30	\$81,150.00	\$72,800.00	\$87,100.00	20%
Department Total: Building Operations	\$1,149,399.37	\$1,215,095.78	\$900,557.00	\$935,800.00	\$962,110.00	3%
Revenue Totals:	\$1,217,431.49	\$1,139,585.14	\$977,410.00	\$977,410.00	\$971,480.00	-1%
Expenditure Totals	\$1,149,399.37	\$1,215,095.78	\$900,557.00	\$935,800.00	\$962,110.00	3%
Fund Total: Buildings & Grounds Maintenance	\$68,032.12	(\$75,510.64)	\$76,853.00	\$41,610.00	\$9,370.00	-77%
	Allocated legacy costs:					
Pension					\$40,438.00	
Healthcare					\$30,450.00	
Total legacy costs					\$70,888.00	

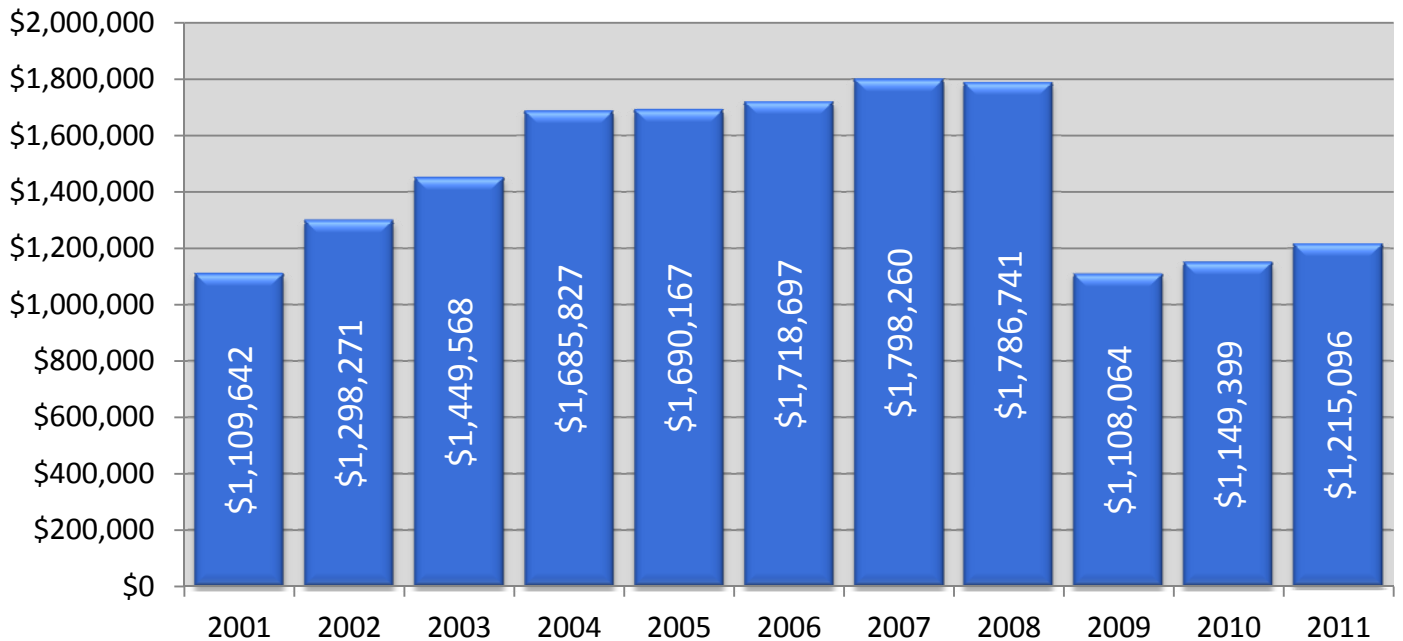


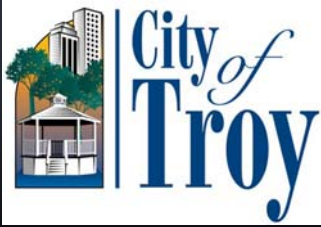
SUMMARY OF BUDGET CHANGES

- *Significant Notes – 2012/13 Budget Compared to 2011/12 Budget*

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Building Operations	N/A	N/A	10	1	7	1	7	1
Total Department	N/A	N/A	10	1	7	1	7	1

- *Operating Budget History*





2012/13 Budget

Fleet Maintenance

Public Works Director.....Timothy Richnak
Superintendent of Fleet Maintenance.....Samuel Lamerato



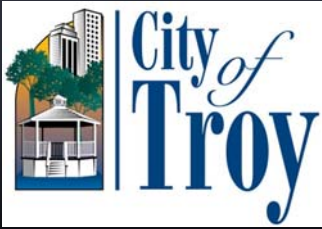
City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 661 MOTOR POOL						
Revenue						
Department: 000 Revenue						
CHG - CHARGES FOR SERVICES	\$145,428.91	\$124,472.45	\$143,300.00	\$157,100.00	\$137,100.00	-13%
INTR - INTEREST & RENT	\$3,527,641.68	\$3,158,675.83	\$3,347,550.00	\$3,383,800.00	\$3,297,500.00	-3%
OTHREV - OTHER REVENUE	\$443,257.05	\$427,484.11	\$387,500.00	\$491,500.00	\$356,000.00	-28%
OTHFIN - OTHER FINANCING SOURCES	\$0.00	\$0.00	\$0.00	\$2,120,733.00	\$0.00	-100%
Department Total: Revenue	\$4,116,327.64	\$3,710,632.39	\$3,878,350.00	\$6,153,133.00	\$3,790,600.00	-38%
Expenditures						
Department: 549 Motor Pool						
Business Unit: 549 Motor Pool Administration						
PERS - PERSONAL SERVICES	\$466,416.18	\$611,354.98	\$432,270.00	\$580,896.00	\$349,579.00	-40%
SUP - SUPPLIES	\$6,218.61	\$6,766.66	\$9,000.00	\$11,500.00	\$11,500.00	0%
OTH - OTHER SERVICE CHARGES	\$85,587.13	\$118,613.46	\$103,800.00	\$107,480.00	\$107,430.00	0%
Business Unit Total: Motor Pool Administration	\$558,221.92	\$736,735.10	\$545,070.00	\$699,876.00	\$468,509.00	-33%
Business Unit: 550 Equipment Operation & Maint						
PERS - PERSONAL SERVICES	\$1,065,243.19	\$860,055.40	\$851,000.00	\$1,228,756.44	\$1,303,567.00	6%
SUP - SUPPLIES	\$964,972.54	\$1,020,869.39	\$1,104,500.00	\$1,235,500.00	\$1,235,500.00	0%
OTH - OTHER SERVICE CHARGES	\$1,024,871.87	\$1,011,971.39	\$139,600.00	\$1,045,700.00	\$161,700.00	-85%
Business Unit Total: Equipment Operation & Maint	\$3,055,087.60	\$2,892,896.18	\$2,095,100.00	\$3,509,956.44	\$2,700,767.00	-23%
Business Unit: 551 DPW Facility Maintenance						
PERS - PERSONAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
SUP - SUPPLIES	\$12,015.65	\$16,586.47	\$19,000.00	\$20,000.00	\$22,000.00	10%
OTH - OTHER SERVICE CHARGES	\$268,759.33	\$266,557.59	\$302,570.00	\$331,100.00	\$330,000.00	0%
Business Unit Total: DPW Facility Maintenance	\$280,774.98	\$283,144.06	\$321,570.00	\$351,100.00	\$352,000.00	0%
Business Unit: 565 Motor Pool Capital						
CAP - CAPITAL OUTLAY	(\$40.00)	\$0.00	\$994,000.00	\$1,472,200.00	\$924,200.00	-37%
Business Unit Total: Motor Pool Capital	(\$40.00)	\$0.00	\$994,000.00	\$1,472,200.00	\$924,200.00	-37%
Department Total: Motor Pool	\$3,894,044.50	\$3,912,775.34	\$3,955,740.00	\$6,033,132.44	\$4,445,475.90	-26%
Revenue Totals:	\$4,116,327.64	\$3,710,632.39	\$3,878,350.00	\$6,153,133.00	\$3,790,600.00	-38%
Expenditure Totals	\$3,894,044.50	\$3,912,775.34	\$3,955,740.00	\$6,033,132.44	\$4,445,476.00	-26%
Fund Total: MOTOR POOL	\$222,283.14	(\$202,142.95)	(\$77,390.00)	\$120,000.56	(\$654,876.00)	-646%

	Allocated legacy costs:	
Pension		\$0.00
Healthcare		\$42,069.00
Total legacy costs		\$42,069.00



SUMMARY OF BUDGET CHANGES

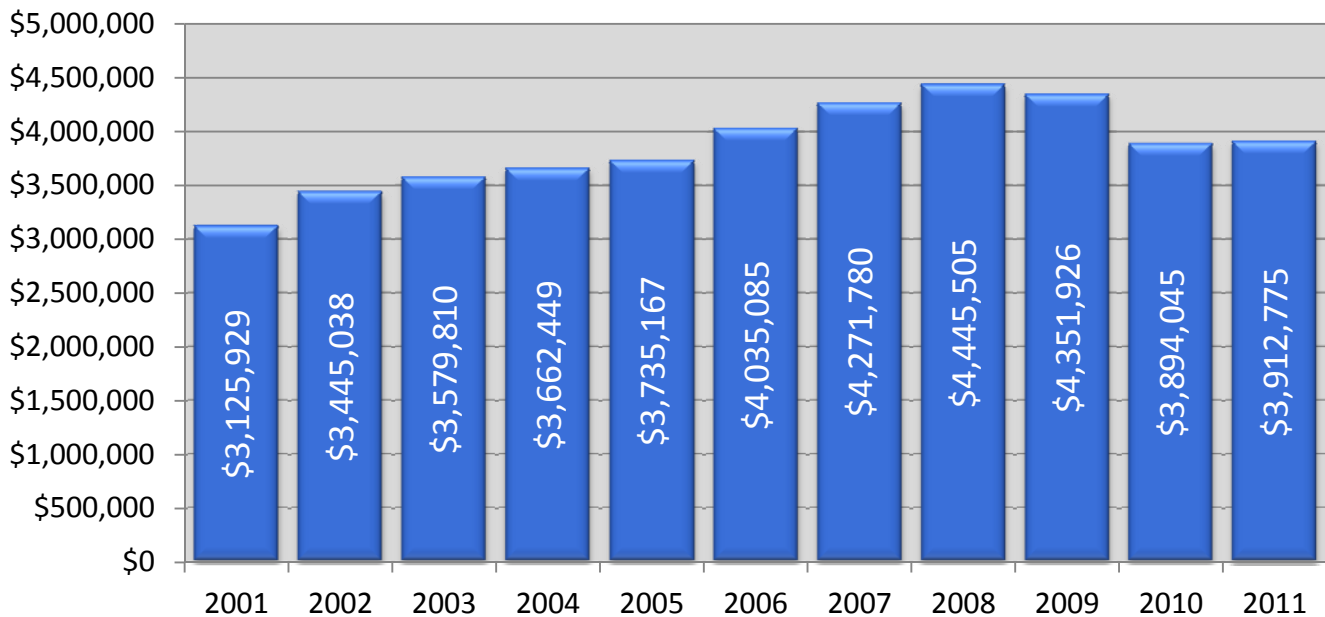
- Significant Notes – 2012/13 Budget Compared to 2011/12 Budget**

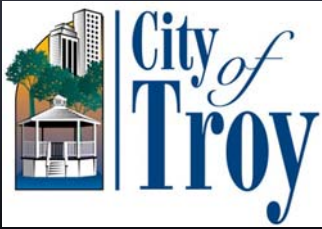
Personal Services:

There is a reduction due to the elimination of one full time position.

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Fleet Maintenance	N/A	N/A	18.3	.8	17.3	.5	17.3	.5
Total Department	N/A	N/A	18.3	.8	17.3	.5	17.3	.5

- Operating Budget History**





FLEET MAINTENANCE FUND

• *Section A - Replacement Units*

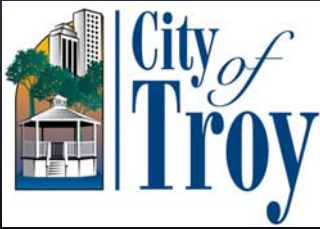
Item#	Quantity	Replaces	Description	Unit Cost	Estimated Cost
1	10	A	Police Patrol Cars	\$25,000	\$250,000
2	3	B	Detective Cars	\$25,000	\$75,000
3	1	C	Police Command 4X4	\$28,000	\$28,000
4	2	D	Fire Department 4X4	\$28,000	\$56,000
5	1	E	Staff Car	\$16,000	\$16,000
6	2	F	Cargo Vans	\$19,500	\$39,000
7	2	G	Pickup Trucks	\$18,000	\$36,000
8	1	H	Pickup Trucks 4X4 W/Plows	\$30,000	\$30,000
9	1	I	5-7 Yard Dump Truck Stainless W – Snow Plow, Salt Spreader & Float	\$160,000	\$160,000
10	1	J	10-12 Yard Dump Truck Stainless W-Snow Plow, Salt Spreader & Float	\$180,000	\$180,000

Total Section A - Replacement Units

\$870,000

• *Section B - Additional Units*

Item #	Quantity	Requested By	Description	Unit Cost	Estimated Cost
					\$0
Total Section B – Additional Units					\$0



FLEET MAINTENANCE FUND

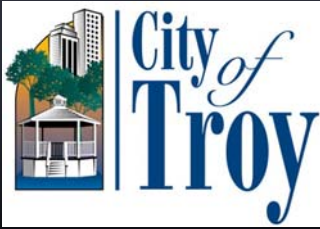
• ***Section C - Equipment to be Replaced - Estimated Proceeds***

Item#	Equipment #	Description	Estimated Proceeds
A		Police Patrol Cars @ \$3,500 each X 10	\$35,000
B		Detective Cars @ \$3,500 each X 3	\$10,500
C		Police Command	\$3,500
D	61	2002 Chevrolet Tahoe 4X4	\$5,500
	63	2003 Chevrolet Tahoe 4X4	\$6,500
E	181	2002 Chevrolet Malibu	\$3,000
F	247	2000 Chevrolet Cargo Van	\$2,000
	250	2001 Chevrolet Cargo Van	\$2,500
G	274	2003 Chevrolet Pickup	\$4,000
	275	2003 Chevrolet Pickup	\$4,000
H	291	2004 Chevrolet Pickup 4X4 W/Plow	\$7,000
I	441	1994 GMC 5-7 Yard Dump W/Plow	\$5,500
J	436	1997 Ford 10-12 Yard Dump W/Plow	\$7,500
Total Section C – Equipment to be Replaced - Estimated Proceeds			\$96,500

FLEET MAINTENANCE FUND

• ***Section D - Radio Equipment***

Item#	Quantity	Description	Unit Cost	Estimated Cost
1	1	Radio System Upgrade	\$5,200	\$5,200
TOTAL SECTION D – RADIO EQUIPMENT				\$5,200



- Section E - Tools and Shop Equipment

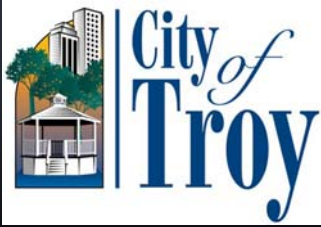
Item#	Quantity	Description	Unit Cost	Estimated Cost
1	2	In-ground Vehicle Hoist	\$15,000	\$30,000
2	1	Fleet Software Upgrade and Maintenance	\$9,000	\$9,000
3	1	Fuel Software Upgrade and Maintenance	\$10,000	\$10,000
TOTAL SECTION E – TOOLS AND SHOP EQUIPMENT				\$49,000

- Section Summary

Section	Summary	Estimated Cost
Section A	Replacement Units	\$870,000
Section B	Additional Units	\$0
Section D	Radio Equipment	\$5,200
Section E	Tools & Shop Equipment	\$49,000
Total Section Summary		\$924,200



| City of
Troy



2012/13 Budget

Information Technology

Information Technology Director.....Gert Paraskevin

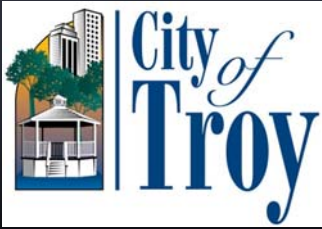


| City of
Troy

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 636 INFORMATION TECHNOLOGY						
Revenue						
Department: 000 Revenue						
CHG - CHARGES FOR SERVICES	\$1,576,310.00	\$1,365,820.88	\$1,475,800.00	\$1,475,800.00	\$1,550,335.00	5%
INTR - INTEREST & RENT	\$10,606.33	\$8,906.96	\$9,000.00	\$9,000.00	\$9,000.00	0%
OTHREV - OTHER REVENUE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
OTHFIN - OTHER FINANCING SOURCES	\$120,211.40	\$34,905.00	\$109,230.00	\$498,730.00	\$181,500.00	-64%
Department Total: Revenue	\$1,707,127.73	\$1,409,632.84	\$1,594,030.00	\$1,983,530.00	\$1,740,835.00	-12%
Expenditures						
Department: 228 Information Technology						
PERS - PERSONAL SERVICES	\$969,036.71	\$929,595.64	\$757,050.00	\$998,194.00	\$963,949.00	-3%
SUP - SUPPLIES	\$58,443.29	\$36,744.70	\$47,200.00	\$73,500.00	\$222,000.00	202%
OTH - OTHER SERVICE CHARGES	\$324,939.08	\$428,676.48	\$544,254.00	\$626,960.00	\$546,682.00	-13%
CAP - CAPITAL OUTLAY	\$0.00	\$0.00	\$109,230.00	\$84,430.00	\$181,500.00	115%
Department Total: Information Technology	\$1,352,419.08	\$1,395,016.82	\$1,457,734.00	\$1,783,084.00	\$1,914,131.00	7%
Revenue Totals:	\$1,707,127.73	\$1,409,632.84	\$1,594,030.00	\$1,983,530.00	\$1,740,835.00	-12%
Expenditure Totals	\$1,352,419.08	\$1,395,016.82	\$1,457,734.00	\$1,783,084.00	\$1,914,131.00	7%
Fund Total: INFORMATION TECHNOLOGY	\$354,708.65	\$14,616.02	\$136,296.00	\$200,446.00	(\$173,296.00)	-186%
	Allocated legacy costs:					
Pension					\$0.00	
Healthcare					\$41,779.00	
Total legacy costs					\$41,779.00	

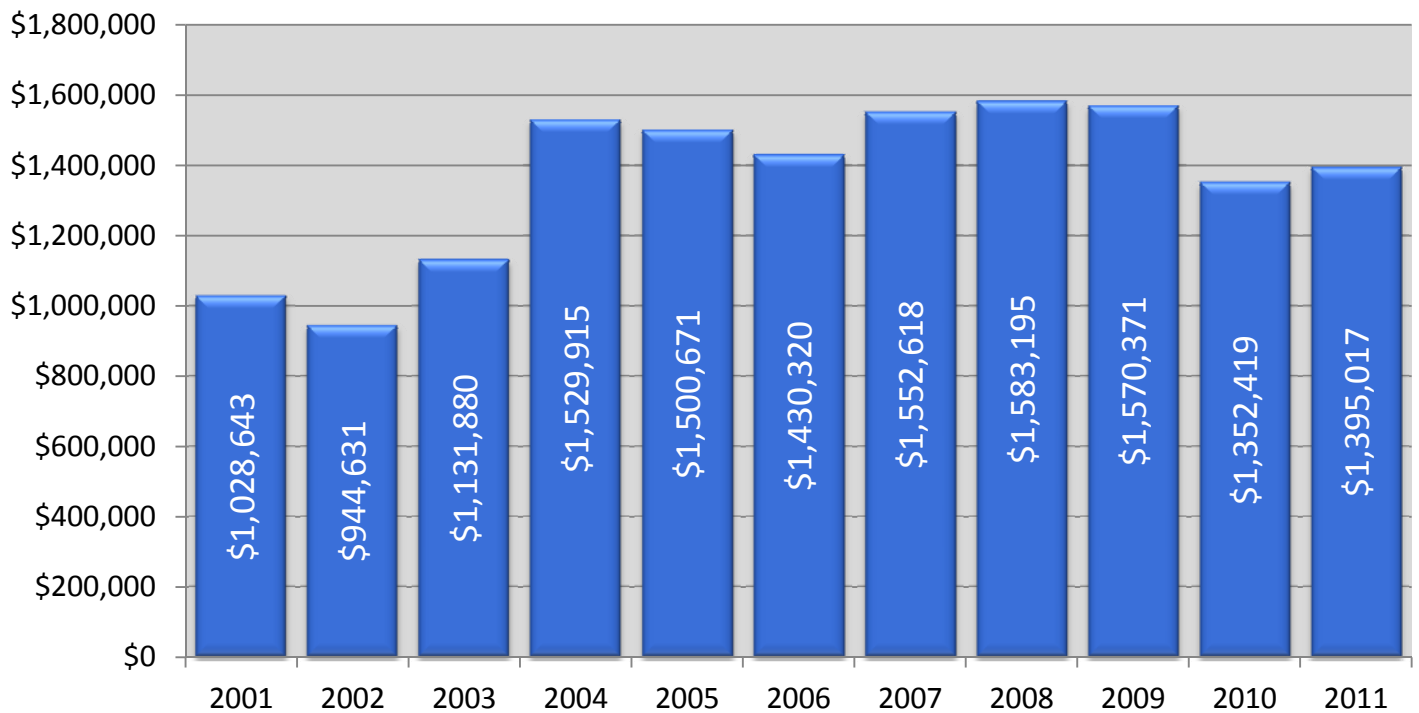


SUMMARY OF BUDGET CHANGES

- *Significant Notes – 2012/13 Budget Compared to 2011/12 Budget*

Personnel								
Summary	2009/10		2010/11		2011/12		2012/13	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Information Technology	N/A	N/A	8.25	.6	8.25	0.6	8.25	0.6
Total Department	N/A	N/A	8.25	.6	8.25	0.6	8.25	0.6

- *Operating Budget History*



Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 630 COMPENSATED ABSENCES FUND						
Revenue						
Department: 000 Revenue						
INTR - INTEREST & RENT	\$49,797.02	\$36,264.57	\$35,000.00	\$35,000.00	\$35,000.00	0%
OTHREV - OTHER REVENUE	\$4,268,207.33	\$4,117,037.50	\$3,364,498.00	\$3,364,498.00	\$2,885,006.00	-14%
Department Total: Revenue	\$4,318,004.35	\$4,153,302.07	\$3,399,498.00	\$3,399,498.00	\$2,920,006.00	-14%
Expenditures						
Department: 859 Compensated Absences Fund						
PERS - PERSONAL SERVICES	\$3,691,712.84	\$4,013,918.21	\$4,333,078.00	\$3,360,000.00	\$2,920,006.00	-100%
OTHF - OTHER FINANCING USES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Department Total: Compensated Absences Fund	\$3,691,712.84	\$4,013,918.21	\$4,333,078.00	\$3,360,000.00	\$2,920,006.00	-100%
Revenue Totals:	\$4,318,004.35	\$4,153,302.07	\$3,399,498.00	\$3,399,498.00	\$2,920,006.00	-14%
Expenditure Totals	\$3,691,712.84	\$4,013,918.21	\$4,333,078.00	\$3,360,000.00	\$2,920,006.00	-100%
Fund Total: COMPENSATED ABSENCES FUND	\$626,291.51	\$139,383.86	(\$933,580.00)	\$39,498.00	\$0.00	7,293%

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 605 UNEMPLOYMENT COMPENSATION						
Revenue						
Department: 000 Revenue						
CHG - CHARGES FOR SERVICES	\$200,691.12	\$156,424.81	\$323,500.00	\$323,500.00	\$414,799.00	28%
INTR - INTEREST & RENT	\$2,811.27	\$1,976.26	\$1,000.00	\$1,500.00	\$1,000.00	-33%
OTHFIN - OTHER FINANCING SOURCES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Department Total: Revenue	\$203,502.39	\$158,401.07	\$324,500.00	\$325,000.00	\$415,799.00	28%
Expenditures						
Department: 870 Unemployment Compensation Fund						
OTH - OTHER SERVICE CHARGES	\$199,246.45	\$213,302.90	\$325,000.00	\$325,000.00	\$415,799.00	28%
Department Total: Unemployment Fund	\$199,246.45	\$213,302.90	\$325,000.00	\$325,000.00	\$415,799.00	28%
Revenue Totals:	\$203,502.39	\$158,401.07	\$324,500.00	\$325,000.00	\$415,799.00	28%
Expenditure Totals	\$199,246.45	\$213,302.90	\$325,000.00	\$325,000.00	\$415,799.00	28%
Fund Total: UNEMPLOYMENT COMPENSATION	\$4,255.94	(\$54,901.83)	(\$500.00)	\$0.00	\$0.00	+++

Annual Budget by Organization Report

Detail

	2010 Actual Amount	2011 Actual Amount	2012 Estimated Amount	2012 Amended Budget	2013 Proposed	% Change
Fund: 606 WORKER'S COMP RESERVE FUND						
Revenue						
Department: 000 Revenue						
CHG - CHARGES FOR SERVICES	\$395,548.66	\$324,757.92	\$294,000.00	\$152,000.00	\$269,359.00	77%
INTR - INTEREST & RENT	\$21,952.48	\$16,963.54	\$15,000.00	\$15,000.00	\$15,000.00	0%
OTHREV - OTHER REVENUE	\$66,788.00	\$79,537.00	\$158,648.00	\$33,000.00	\$50,000.00	52%
Department Total: Revenue	\$484,289.14	\$421,258.46	\$467,648.00	\$200,000.00	\$334,359.00	67%
Expenditures						
Department: 871 Worker's Compensation Fund						
OTH - OTHER SERVICE CHARGES	\$436,057.00	\$205,789.00	\$336,349.00	\$200,000.00	\$334,359.00	67%
Department Total: Worker's Compensation Fund	\$436,057.00	\$205,789.00	\$336,349.00	\$200,000.00	\$334,359.00	67%
Revenue Totals:	\$484,289.14	\$421,258.46	\$467,648.00	\$200,000.00	\$334,359.00	67%
Expenditure Totals	\$436,057.00	\$205,789.00	\$336,349.00	\$200,000.00	\$334,359.00	67%
Fund Total: WORKER'S COMP RESERVE FUND	\$48,232.14	\$215,469.46	\$131,299.00	\$0.00	\$0.00	+++



City of
Troy



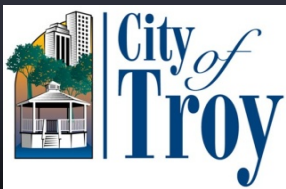
2012/13 Budget

General Revenues By Source 10 Year History - Governmental Funds and Expenditures by Function

Description	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Property Taxes	\$ 47,720,109	\$ 49,445,596	\$ 49,729,110	\$ 51,455,237	\$ 49,877,171	\$ 50,696,911	\$ 51,270,756	\$ 51,092,129	\$ 50,828,551	\$ 46,082,673
Licenses and Permits	1,522,133	1,449,003	1,649,985	1,607,445	1,662,592	1,491,958	1,393,635	1,237,191	1,113,809	1,259,748
Federal Sources	569,310	437,061	415,609	2,928,690	961,366	551,965	1,279,826	4,884,314	3,185,364	2,171,633
State Sources	17,169,346	15,946,030	19,579,823	12,944,756	12,073,497	11,805,209	11,990,424	11,345,811	10,494,294	10,504,385
County Sources	159,268	142,450	241,418	165,154	891,705	765,823	758,058	465,212	908,398	1,039,709
Charges for Services	3,667,536	5,870,215	6,310,960	8,594,731	7,895,033	8,338,480	8,109,915	7,782,945	8,151,713	7,335,759
Fines and Forfeits	1,171,749	896,833	960,250	973,527	994,373	1,243,286	1,483,784	1,054,161	1,226,729	1,277,705
Interest Income	2,687,564	1,664,399	1,198,874	2,213,067	2,947,672	3,942,955	2,782,486	1,592,062	643,073	430,899
Miscellaneous	3,999,601	4,798,868	5,497,512	2,817,781	1,601,059	2,046,840	1,924,977	1,999,943	3,347,701	1,967,075
Total	\$ 78,666,616	\$ 80,650,455	\$ 85,583,541	\$ 83,700,388	\$ 78,904,468	\$ 80,883,427	\$ 80,993,861	\$ 81,453,768	\$ 79,899,632	\$ 72,069,586

GENERAL EXPENDITURES BY FUNCTION - 10-YEAR HISTORY GOVERNMENTAL FUNDS

Description	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
General Government	\$ 7,605,215	\$ 8,217,477	\$ 8,657,335	\$ 8,978,687	\$ 9,002,076	\$ 9,118,399	\$ 9,181,757	\$ 9,167,749	\$ 8,562,924	\$ 8,232,791
Public Safety	24,721,059	25,229,356	26,313,278	27,203,034	27,973,275	29,575,908	30,764,667	31,042,277	30,902,648	29,899,440
Roads and Streets	3,321,820	3,822,154	3,944,998	5,074,870	4,755,184	4,754,166	5,600,748	5,687,378	4,844,712	4,799,035
Sanitation	3,671,275	3,708,860	3,500,055	2,780,643	2,835,772	2,676,716	3,892,487	3,961,794	3,996,065	4,109,985
Other Public Works	3,808,488	4,198,140	4,432,201	4,432,841	4,367,093	4,528,962	2,676,845	2,525,114	2,043,464	1,756,490
Park & Rec, Cemeteries	6,245,061	7,419,478	7,976,960	8,504,982	8,596,120	8,607,457	9,599,827	9,663,164	8,325,497	6,779,136
Library/Museum	4,042,658	4,474,276	4,547,590	4,758,578	4,780,602	4,805,282	4,831,440	4,167,249	3,905,927	2,288,355
Debt Service	12,819,195	7,214,312	17,283,219	6,356,165	3,439,568	3,557,367	3,440,055	3,686,878	3,680,385	3,745,065
Capital Outlay	56,099,017	42,801,620	22,194,876	14,791,534	18,994,837	11,856,766	12,322,730	17,176,377	17,062,105	14,244,384
Economic & Phys. Dev.	675,157	576,366	553,242	474,591	2,011,275	116,091	115,981	195,216	127,522	148,800
Total	\$ 123,008,945	\$ 107,662,039	\$ 99,403,754	\$ 83,355,925	\$ 86,755,802	\$ 79,597,114	\$ 82,426,537	\$ 87,273,196	\$ 83,451,249	\$ 76,003,481



2012/13 Budget

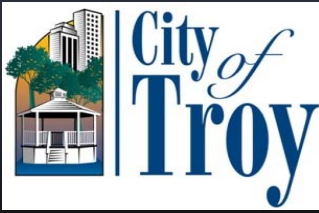
General Fund Balance Compared to Annual

Fiscal Year Ended 30-Jun	Nonspendable Fund Balance	Restricted Fund Balance	Committed Fund Balance	Assigned Fund Balance	Unassigned Fund Balance	Annual Expenditures	Unassigned Fund Balance as a % of Expenditures
2002	\$ 759,035	\$ -	\$ -	\$ 11,451,163	\$ 9,749,911	\$ 49,707,371	20%
2003	\$ 899,988	\$ -	\$ -	\$ 11,559,027	\$ 8,967,715	\$ 52,833,401	17%
2004	\$ 972,200	\$ -	\$ -	\$ 2,624,939	\$ 16,855,616	\$ 55,568,486	30%
2005	\$ 708,988	\$ -	\$ 1,305,560	\$ 8,756,013	\$ 13,036,631	\$ 57,300,794	23%
2006	\$ 618,143	\$ -	\$ 6,367,250	\$ 8,756,013	\$ 11,157,403	\$ 58,042,415	19%
2007	\$ 695,992	\$ -	\$ 4,210,280	\$ 9,171,895	\$ 10,787,420	\$ 63,037,928	17%
2008	\$ 617,505	\$ -	\$ 5,136,980	\$ 9,171,895	\$ 8,706,382	\$ 62,655,284	14%
2009	\$ 623,544	\$ -	\$ 1,000,000	\$ 9,171,895	\$ 10,519,037	\$ 62,252,931	17%
2010	\$ 447,720	\$ -	\$ 3,400,000	\$ 9,171,895	\$ 10,722,271	\$ 58,585,172	18%
2011*	\$ 4,034,119	\$ 1,508,257	\$ 3,610,131	\$ 5,953,000	\$ 12,359,648	\$ 53,695,418	23%

* Note: Includes balance of stabilization fund in accordance with GASB statement 54

VALUE OF TAXABLE PROPERTY 10-YEAR HISTORY

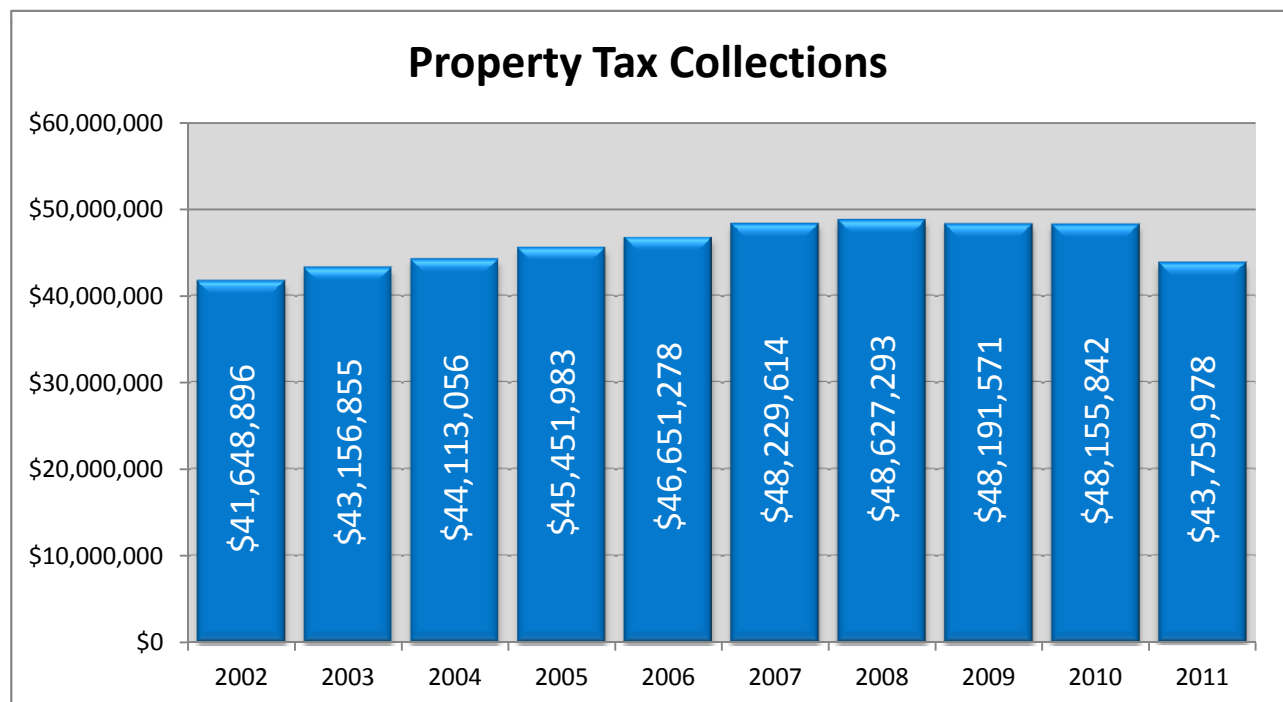
Fiscal Year Ended 30-Jun	Real Property	Personal Property	Total Taxable Property	Real Property As Percent of Total Taxable Property
2002	\$ 4,036,688,730	\$649,562,212	\$ 4,686,250,942	86%
2003	\$ 4,241,676,110	\$619,964,538	\$ 4,861,640,648	87%
2004	\$ 4,394,026,741	\$584,236,696	\$ 4,978,263,437	88%
2005	\$ 4,558,664,800	\$536,093,423	\$ 5,094,758,223	89%
2006	\$ 4,760,853,880	\$503,497,670	\$ 5,264,351,550	90%
2007	\$ 4,955,160,492	\$479,874,950	\$ 5,435,035,442	91%
2008	\$ 5,086,302,787	\$464,213,650	\$ 5,550,516,437	92%
2009	\$ 5,105,043,510	\$457,552,500	\$ 5,562,596,010	92%
2010	\$ 5,011,679,706	\$448,100,230	\$ 5,459,779,936	92%
2011	\$ 4,435,622,282	\$407,990,730	\$ 4,843,613,012	92%
2012	\$ 4,064,665,270	\$384,084,890	\$ 4,448,750,160	91%



2012/13 Budget

Property Tax Levies and Collections 10-Year History

Fiscal Year Ended 30-Jun	Total Tax Levy	Current Tax Collections	% of Taxes Collected	Delinquent Tax Collections	Total Tax Collection	% of Total Collection to Tax Levy
2002	\$ 41,803,788	\$ 41,016,410	98.12%	\$ 632,486	\$ 41,648,896	99.63%
2003	\$ 43,497,146	\$ 42,574,532	97.88%	\$ 582,323	\$ 43,156,855	99.22%
2004	\$ 44,251,910	\$ 43,440,583	98.17%	\$ 672,473	\$ 44,113,056	99.69%
2005	\$ 45,666,420	\$ 44,814,456	98.13%	\$ 637,527	\$ 45,451,983	99.53%
2006	\$ 46,913,799	\$ 45,924,486	97.89%	\$ 726,792	\$ 46,651,278	99.44%
2007	\$ 48,338,412	\$ 47,306,612	97.87%	\$ 923,002	\$ 48,229,614	99.77%
2008	\$ 48,667,887	\$ 47,589,455	97.78%	\$ 1,037,838	\$ 48,627,293	99.92%
2009	\$ 48,676,220	\$ 47,420,544	97.42%	\$ 771,027	\$ 48,191,571	99.00%
2010	\$ 48,273,658	\$ 47,388,992	98.17%	\$ 766,850	\$ 48,155,842	99.76%
2011	\$ 43,852,179	\$ 42,664,592	97.29%	\$ 1,095,386	\$ 43,759,978	99.79%





2012/13 Budget

Demographic Statistics

Fiscal Year				Median			
Ended	Estimated	# of	Household	Effective Buying	School	Median	Unempl.
30-Jun	Population (5)	Households (1)	Income (1)	Income (1)	Enrollments (3)	Age	Rate (2)
2002	84,531	31,371	\$	70,342	12,043	38.1	3.2%
2003	84,841	31,504	\$	65,625	12,092	38.1	3.2%
2004	85,956	31,944	\$	62,862	12,059	38.1	3.2%
2005	86,740	32,281	\$	64,630	12,005	38	4.7%
2006	87,159	32,431	*	*	12,131	38.1	4.9%
2007	87,594	32,596	*	*	12,192	41.7	4.8%
2008	87,956	32,802	*	*	12,165	37	5.6%
2009	81,490 **	33,368 **	\$89,840 **	\$89,840 **	12,069	41.1 **	9.4% **
2010	80,980 (4)	33,176	*	*	12,045	41.1	11.9
2011	81,161	33,368	\$	87,269	12,106	41.8	9.5

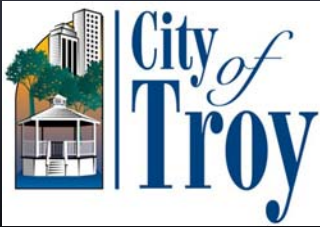
- (1) U.S. Census 2006-2008 American Community Survey
 (2) Michigan Dept. of Energy, Labor and Economic Growth
 (3) Troy School District
 (4) U.S. Bureau of the Census (2010)
 (5) Southeast Michigan Council of Governments (SEMCOG)

* Information not available

** Change in the calculation method

Population Based on		
Race	2010 Census	Percentage of Population
White	60,006	82%
Black	3,239	2%
American Indian	162	0%
Asian	15,467	13%
Other	486	0%
Multiple	1,620	2%

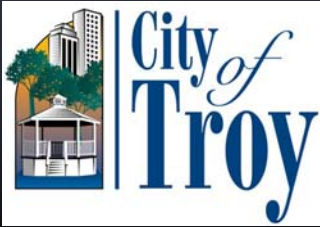
Educational Level Attainment - Age 25 or Older		
Based on 2010 Census		
High School Graduates	76,688	94.70%
Bachelor's Degree or Higher	45,997	56.80%



2012/13 Budget

Top 20 Taxpayers

Rank	Name	2011 Assessed Value	2011 Taxable Value	# of Parcels	Business Activity	% of Total Taxable Value
1	Frankel Forbes Cohen	\$ 51,936,410	\$ 51,936,410	3	Somersset N & S (Malls)	1.21
2	LSREF2 Clover Reo 2 LLC	35,118,170	35,118,170	10	Office Leasing	0.82
3	Detroit Edison	31,142,490	31,656,120	17	Utility	0.74
4	Delphi	25,337,300	25,337,300	11	Automotive HQ	0.59
5	Nykel Management Co	25,227,340	25,227,340	24	Apartment Leasing	0.59
6	Urbancal Oakland Mall LLC	22,384,020	22,384,020	5	Oakland Mall/Plaza	0.52
7	CC Troy Assoc	21,793,150	21,822,460	3	Office Leasing	0.51
8	Osprey-Troy Officentre LLC	21,664,000	21,664,000	2	Office Leasing	0.51
9	Bank of America NA	19,886,660	19,891,980	16	Office HQ	0.47
10	Kelly	18,275,650	18,613,260	10	Office Leasing	0.44
11	Nemer Troy Place Realty	17,612,430	24,482,840	5	Retail	0.57
12	Troy Industrial LLC	16,328,070	16,962,680	15	Office Leasing	0.40
13	Macys	15,936,790	15,963,790	4	Retail	0.37
14	755 Tower Assoc	14,968,930	14,968,930	2	Office Leasing	0.35
15	Regent's Park	13,057,710	13,057,710	2	Apartment Leasing	0.31
16	EA&S Investments	12,124,170	12,124,170	5	Office Leasing	0.28
17	Troy Sports Center LLC	11,989,190	11,989,190	3	Ice Rink/Retail	0.28
18	West Huron Joint Venture	11,605,370	11,605,370	3	Office Leasing	0.27
19	Sheffield Owner LLC	11,097,660	11,112,300	3	Office Leasing	0.26
20	Somerset Place LLC	10,832,940	10,832,940	1	Office Leasing	0.25
		<u>\$ 408,318,450</u>	<u>\$ 416,750,980</u>			
		4,410,108,900	4,276,542,130			
		2012 Total	2012 Total			
		Assessed	Taxable Value			
		Value (A/V)	(T/V)			
						<u>9.75 %</u>



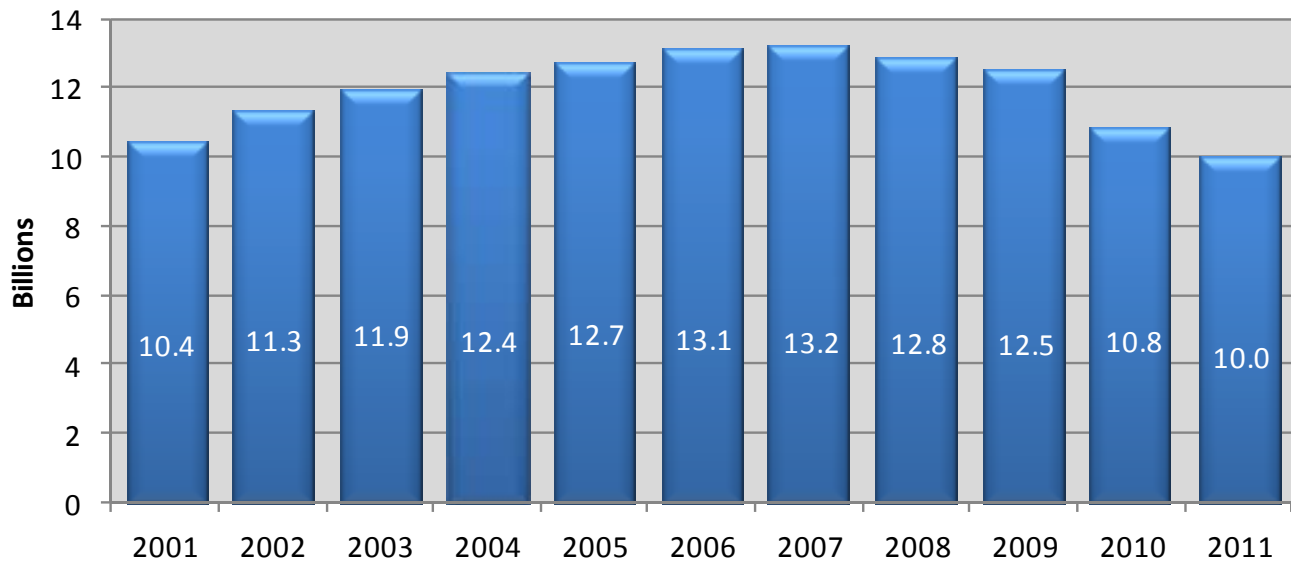
**Fiscal Year Ended June 30
of the Following Years:**

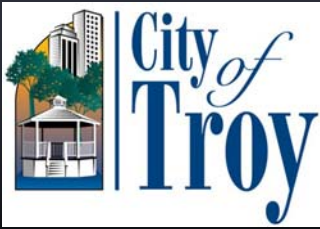
Property Values

Construction

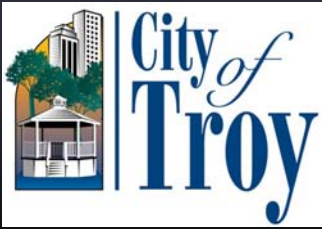
2000	\$ 9,393,852,366	\$255,604,926
2001	\$10,437,194,600	\$230,713,492
2002	\$11,305,127,884	\$143,908,032
2003	\$11,911,394,796	\$141,941,808
2004	\$12,376,168,512	\$140,823,926
2005	\$12,674,445,946	\$143,697,564
2006	\$13,052,148,660	\$114,459,317
2007	\$13,217,609,500	\$113,160,162
2008	\$12,845,319,620	\$103,420,413
2009	\$12,454,188,100	\$ 99,128,945
2010	\$10,767,778,478	\$ 56,329,455
2011	\$ 9,977,036,626	\$ 50,330,204

Property Values



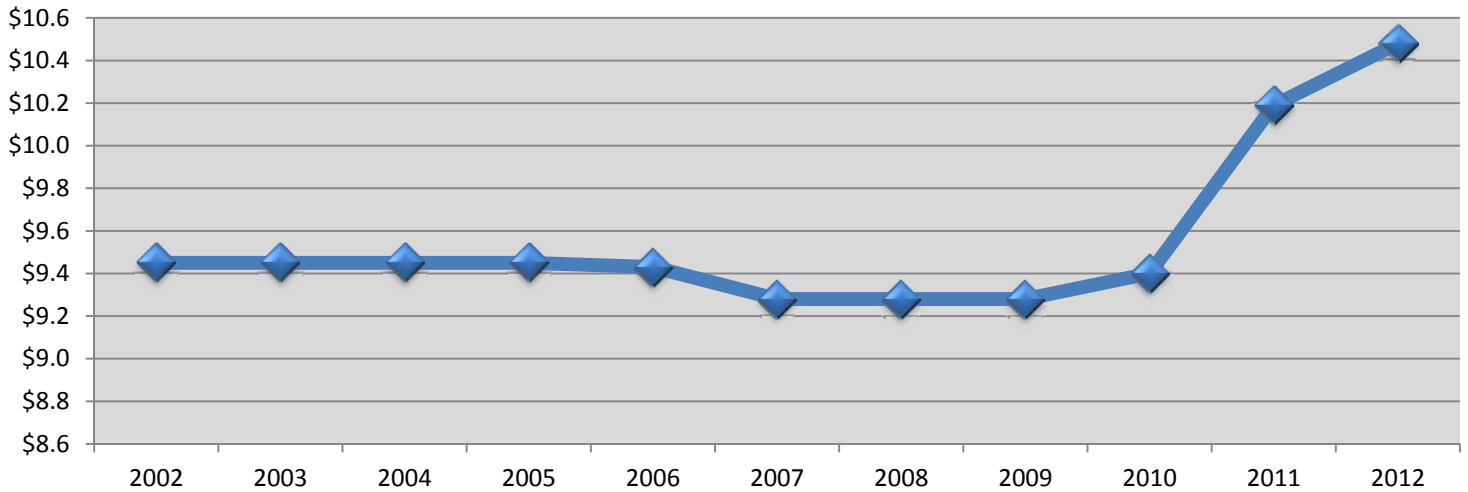


Bargaining Unit	Expiration Date	# of Employees Covered
American Federation of State, County and Municipal Employees (AFSCME) - Public Works Employees	6/30/13	66
Michigan Association of Police (MAP) - Clerical Employees, Police Service Aides	6/30/13	41
Troy Command Officers Association (TCOA) - Command Police Officers	6/30/14	17
Troy Police Officers Association (TPOA) - Police Officers	6/30/15	94
Troy Fire Staff Officers Association (TFSOA) - Career Fire Professionals	6/30/14	8
Troy Communications Supervisors Association (TCSA) - Civilian Communications Supervisors	6/30/13	9



Mills per \$1000

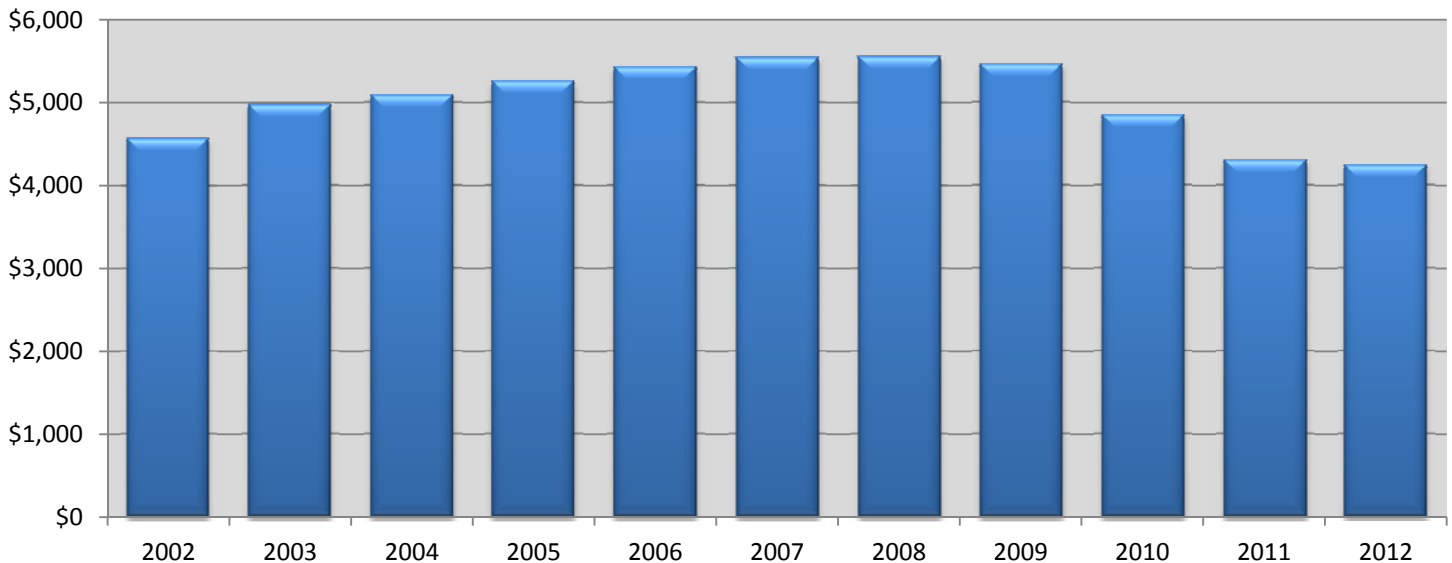
Millage Rate



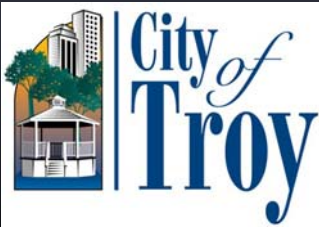
The City of Troy has maintained one of the lowest tax rates of surrounding cities.

T/V in Millions

Taxable Value (T/V)



In Michigan the assessed value is approximately 50% of the market value of a home. If the home sells for \$200,000 the assessed value would be \$100,000. Each mill levied on this property would cost \$100 annually (before any applicable state or federal tax credits). Under the state school funding system (Proposal A) the annual increase in the taxable value of your property is capped at the rate of inflation or 5%, whichever is less.



- **Area** 34.3 square miles (21,952 acres)
- **Form of Government** Council-Manager (since December 12, 1955)
- **Present Charter** Adopted December 12, 1955
- **Elections**

Registered voters at the time of General Election on November 8, 2011	56,940
Number of voters voting in General Election November 8, 2011	15,145
Percentage of registered voters voted	26.6%
Registered voters at the time of City General Election on November 3, 2009	56,656
Number of voters voting in City General Election November 3, 2009	32,343
Percentage of registered voters voted	51.1%
- **Fiscal Year Begins** July 1st
- **# of Employees** 319 regular, 115 seasonal, summer and fall programs
- **Fire Protection** 6 stations, training center, 10 fire personnel and 1 civilian employees
- **Police Protection** 1 station, 97 police officers, 36 non-sworn and 13 civilian employees
- **Building Construction**

2001/02	1,938 permits	\$143,908,032 estimated value
2002/03	1,867 permits	\$141,941,808 estimated value
2003/04	2,110 permits	\$140,823,926 estimated value
2004/05	2,136 permits	\$143,697,564 estimated value
2005/06	1,927 permits	\$114,459,317 estimated value
2006/07	1,696 permits	\$113,160,162 estimated value
2007/08	1,588 permits	\$103,420,413 estimated value
2008/09	1,251 permits	\$ 99,128,945 estimated value
2009/10	2,709 permits*	\$ 56,329,455 estimated value
2010/11	3,013 Permits*	\$ 50,330,204 estimated value

*Change in permit base
- **Streets**

443 miles improved
4.0 miles unimproved
- **Sewers**

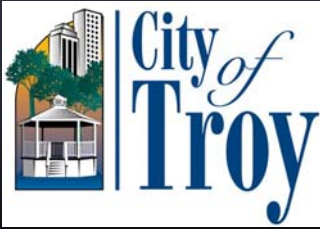
10 miles (combination storm and sanitary)
398 miles sanitary sewer
545 miles storm sewer
- **Street Lights**

580 Detroit Edison-owned
956 City-owned
- **Water Plant**

Accounts:	
City – Regular	27,591
Annual Distribution	449 million cubic feet
Water Mains	540 miles
Hydrants	5,854



City of
Troy



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CAPITAL PROJECTS FUNDS

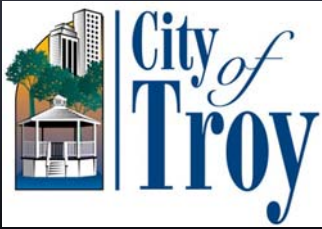
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ALL FUNDS

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City of
Troy



2012/13 - 2014/15
Budget

Executive Summary

April 12, 2012

**THE HONORABLE MAYOR
AND CITY COUNCIL MEMBERS**

City of Troy
500 West Big Beaver
Troy, MI 48084

Dear Mayor and City Council Members:

In accordance with previous discussions on this matter, enclosed you will find a City budget for 2012/13, and partial budgets for the years 2013/14 and 2014/15, which includes the General Fund, General Capital Fund, Refuse Fund, Library Fund and Debt Service Fund.

The reason for establishing and adopting a 3-year budget is to determine what the organization is going to look like 3 years from now based on declining revenue, and then restructure the organization accordingly. In these hard economic times, it is a disservice to the community and the organization to only look at one fiscal year at a time. Please know that Oakland County, and the State of Michigan also adhere to this best practice.

For the past several years, City Council has been advised of Troy's projected declining revenue. Management's challenge in September 2009 was to identify what happens to the organization when we have to meet a continual declining revenue. So, just as a site plan goes from concept, to schematic design, to specifications, your concept or community value of public safety infrastructure achieved specificity via the budget.

For fiscal year 2012/13, the City is going to reduce its full-time workforce by 29 personnel. This will leave us with 319 full-time positions down 172 from our high point of 491.

Revenues are expected to decline slightly in 2013/14 by \$342,105 before transfers. This is due primarily to a reduction in property tax revenues.

Please note that this budget utilizes approximately \$4.6 million in fund balance to sustain current levels of service over the next 3 years.

By any benchmark, Troy has been, and is, a well-run signature City; and so reducing over one third of our workforce means that we will go from a customized level of service to a delayed or non-existent level of service in some areas. Nowhere is this more evident than in our quality of life venues in order to preserve public safety functions for as long as possible.

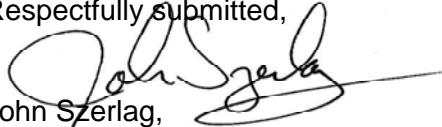
The Museum and Nature Center are operated by 501 (c)(3) organizations, although I'm requiring additional funds for the museum in 2013.

This budget document includes a policy of having a Refuse Fund millage rate commensurate with the cost of garbage collection. This means that the projected increase in the Refuse Fund millage rate for the next 3 years will be as follows:

<u>Fiscal Year</u>	<u>Rate</u>	<u>\$ Generated</u>
2012/13	1.05	\$4,468,000
2013/14	1.09	\$4,599,500
2014/15	1.14	\$4,784,500

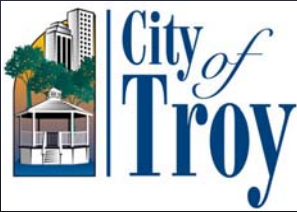
Capital programming for fiscal years 2012/13 through 2014/15 are all related to infrastructure, i.e., street construction and reconstruction, sidewalks, storm drain improvements and fire apparatus reserve.

Respectfully submitted,


John Szerlag,
City Manager



City of
Troy



- **Budget Overview**

The 2013/14 budget is balanced fiscally conservative. The budget directs available resources to service areas experiencing the greatest demands. Developed with City Council's vision and goals, including ICMA recommendations as direction, this budget addresses current and future community needs and correlates service demands with conservative financial management.

The 2013/14 proposed total millage rate is 10.57, an increase of .09 mils. This rate includes a capital improvement millage rate of 1.53.

The Debt Service millage rate is .75, an increase of 0.05 mils. This provides funding for the voter approved 1999 ballot Proposals A, B, and C.

The Refuse millage rate is proposed at 1.09 mils, an increase of .04 mils due to the decline in taxable value and increased disposal cost.

Like all cities in Michigan, we have had to contend with a declining taxable value for the past several years, and is expected through 2014/15.

The 2013/14 budget for the General Fund, Refuse Fund, Library Fund, Debt Service Fund and Capital Fund totals \$73.6 million, including all transfers. The General Fund budget of \$51.1 million provides funding toward the majority of services available to City residents.

When comparing General Fund operating expenses from year to year there is an increase of \$0.6 million or 1.2% due to the net effect of inflation.

The estimated Unassigned Fund Balance is \$12.5 million; 24.4% of the General Fund budget.

General Fund operating revenues are projected to decrease 0.7%, \$0.3 million under the 2012/13 budget, to \$45.3 million.

Declining property tax revenue accounts for most of the decrease.

The General Fund budget is balanced by utilizing Fund Balance as a revenue source in the amount of \$1.6 million. The Unassigned Fund Balance remains above the acceptable minimum range of 10% - 17%.

General Fund operating expenditures will increase \$0.61 million, or 1.2%, due to the effect of inflation.

- **Capital Improvements**

The total capital improvements program of \$11.6 million is composed of projects that benefit the community as a whole, including street improvements.

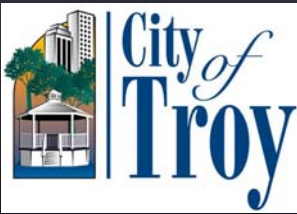
Several of the capital improvement activities are made possible by grant funds leveraged with local funds.

The following projects highlight the 2013/14 capital improvements program:

- ✓ Neighborhood road repair and replacement
- ✓ Major road improvements
- ✓ Sidewalk program
- ✓ Storm drain improvements

- **Personnel Costs and Staffing Levels**

Over the last 11 years the number of full-time City employees has been decreased by 172 budgeted positions. City Management continues to investigate cost-cutting measures through attrition, consolidation and privatization of activities, while trying to avoid a reduction in the level of service in public safety that our residents have come to expect. However, continued reduction in normal revenue



sources, as well as the very real possibility of continued decreases in state revenue sharing funds promulgated by the state legislature, will impact the level of service we can offer.

- ***Future Projects***

Our future infrastructure needs are literally hundreds of millions of dollars, mostly in the area of road improvements and storm water management. We will continue to search out funding sources to meet these future projects.

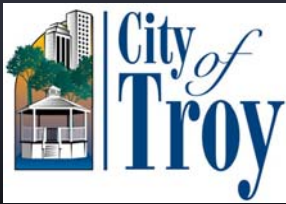
City Management is seeking City Council approval of a 3-year budget. This involves determining the most highly valued core products offered by City government and then directing spending at the top-ranking priorities.

- ***Conclusion***

No matter how successful the City of Troy has been to date, our success will continue to depend on a professional and dedicated workforce, budget realism and the political will to do what is right.

In a representative democracy you are charged with making decisions on behalf of our 81,000 residents, and this budget document serves as an excellent planning and control tool to ensure that the will of the majority of residents are carried out.

Our most important objective for the coming year is to adopt a 3-year budget and continue to seek the most cost effective way to deliver City services. We are contending with revenue limitations, no flexibility in the millage rate and decreasing property values.



2013/14 BUDGET AT A GLANCE

The City's General Fund budget of \$51.1 million increased by \$0.6 million or 1.2% from the previous year. This increase is primarily attributable to inflation factors.

The average homeowner's tax bill for City services, based on a taxable value of \$98,063, will amount to \$1,037 compared to \$1,028 last year, an increase of \$9.

The City reduced its full-time work force to 319 employees, which represents 3.9 employees for every 1,000 Troy residents, and approximately 1.9 employees per 1,000 people who work in the city. The positions were reduced through attrition and lay-offs.

The budget calls for utilization of Fund Balance reserves of \$1.6 million. The unassigned General Fund reserves are anticipated to equal approximately 24.4% of the recommended budget.

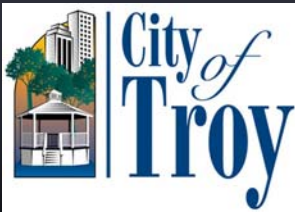
City Management is projecting a 0.8% reduction in taxable value for 2014.

The budget includes funding for the following programs:

- ✓ \$6.4 million - Street construction and reconstruction projects, utilizing grants and capital funds
- ✓ \$0.5 million - Sidewalks
- ✓ \$2.7 million - Storm drain improvements



City of
Troy



- **Budget Overview**

The 2014/15 budget is balanced fiscally conservative. The budget directs available resources to service areas experiencing the greatest demands. Developed with City Council's vision, goals including ICMA recommendations and Option 1 as direction, this budget addresses current and future community needs and correlates service demands with conservative financial management.

The 2014/15 proposed total millage rate is 10.62, an increase of .05 mills. This rate includes a capital improvement millage rate of 1.53.

The Debt Service millage rate is .75. This provides funding for the voter approved 1999 ballot Proposals A, B, and C.

The Refuse millage rate is proposed at 1.14 mills, an increase of .05 mills due to the decline in taxable value and increased disposal cost.

Like all cities in Michigan, we have had to contend with a declining taxable value for the past several years. Tax revenue streams are expected to stabilize next year.

The 2014/15 budget for the General Fund, Refuse Fund, Library Fund, Debt Service Fund and Capital Fund totals \$74.8 million, including all transfers. The General Fund budget of \$52.1 million provides funding toward the majority of services available to City residents.

When comparing General Fund operating expenses from year to year there is an increase of \$0.9 million or 1.8%. The increase is primarily attributable to inflation factors.

The estimated Unassigned Fund Balance is \$8.2 million; 15.8% of the General Fund budget.

General Fund operating revenues are budgeted to remain at prior year levels of \$45.3 million.

The General Fund budget is balanced by utilizing Fund Balance as a revenue source in the amount of \$2.5 million. The Unassigned Fund Balance remains within the minimum range of 10% - 17%.

- **Capital Improvements**

The total capital improvements program of \$11.6 million is composed of projects that benefit the community as a whole, including street improvements.

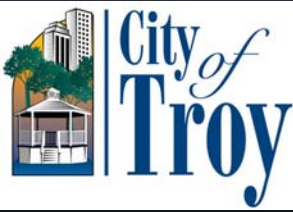
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The following projects highlight the 2014/15 capital improvements program:

- ✓ Neighborhood road repair and replacement
- ✓ Major road improvements
- ✓ Sidewalk program
- ✓ Storm drain improvements

- **Personnel Costs and Staffing Levels**

Over the last 12 years the number of full-time City employees has been decreased by 172 budgeted positions. City Management continues to investigate cost-cutting measures through attrition, consolidation and privatization of activities, while trying to avoid a reduction in the level of service in public safety that our residents have come to expect. However, continued reduction in normal revenue sources, as well as the very real possibility of continued decreases in state revenue sharing funds promulgated by the state legislature, will impact the level of service we can offer.



- ***Future Projects***

Our future infrastructure needs are literally hundreds of millions of dollars, mostly in the area of road improvements and storm water management. We will continue to search out funding sources to meet these future projects.

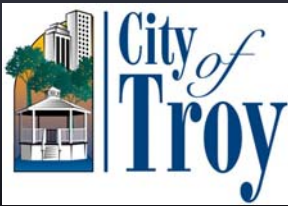
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No matter how successful the City of Troy has been to date, our success will continue to depend on a professional and dedicated workforce, budget realism and the political will to do what is right.

In a representative democracy you are charged with making decisions on behalf of our 81,000 residents, and this budget document serves as an excellent planning and control tool to ensure that the will of the majority of residents are carried out.

Our most important objective for the coming year is to adopt a 3-year budget and continue to seek the most cost effective way to deliver City services. We are contending with revenue limitations, no flexibility in the millage rate and decreasing property values.



2014/15 BUDGET AT A GLANCE

The City's General Fund budget of \$52.1 million increased by \$0.9 million or 1.8% from the previous year. This increase is primarily attributable to inflation factors.

The average homeowner's tax bill for City services, based on a taxable value of \$99,044, will amount to \$1,052 compared to \$1,047 last year, an increase of \$5.

The City maintained its full-time work force of 319 employees, which represents 3.9 employees for every 1,000 Troy residents, and approximately 1.9 employees per 1,000 people who work in the city.

The budget calls for utilization of Fund Balance reserves of \$2.5 million. The Unassigned General Fund reserves are anticipated to equal at least 15.8% of the recommended budget.

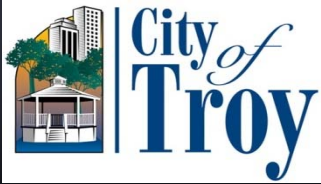
Management is projecting a 0.3% reduction in taxable value for 2015.

The budget includes funding for the following programs:

- ✓ \$8.2 million - Street construction and reconstruction projects, utilizing grants and capital funds
- ✓ \$0.5 million - Sidewalks
- ✓ \$0.9 million - Storm drain improvements



City of
Troy



2012/13 - 2014/15
Budget

Taxable Value Estimates

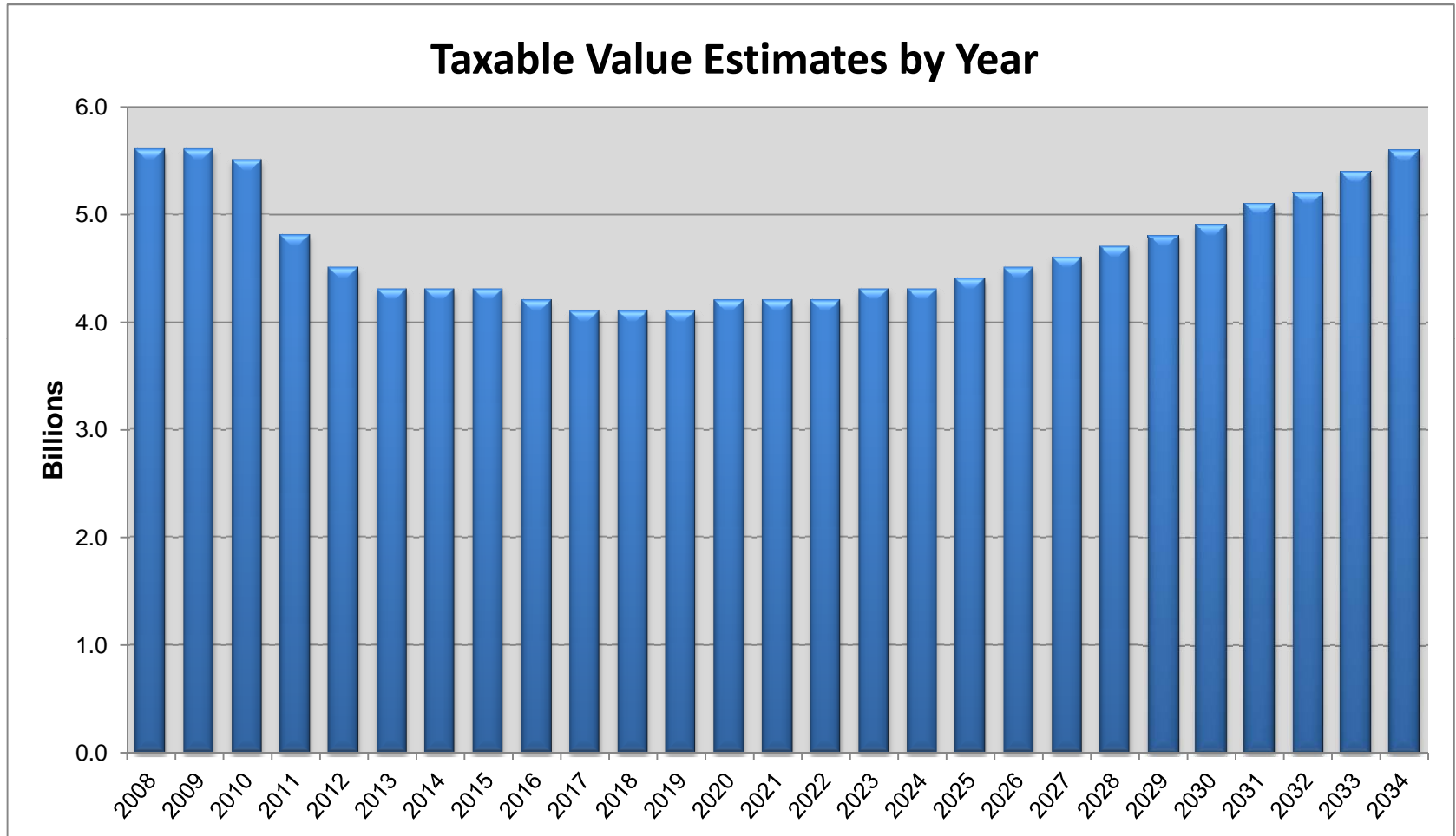
Estimate of Length of Time to Return to 2008 Taxable Value Level

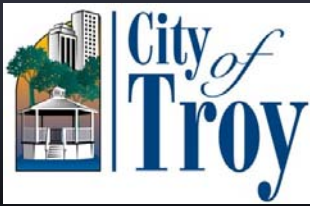
Based on a Market Recovery after 2014

And including a 3% Cap on Taxable Value Increases from 2015 Forward

**Taxable
Value**

Year	Value
2008	5.6
2009	5.6
2010	5.5
2011	4.8
2012	4.5
2013	4.3
2014	4.3
2015	4.3
2016	4.2
2017	4.1
2018	4.1
2019	4.1
2020	4.2
2021	4.2
2022	4.2
2023	4.3
2024	4.3
2025	4.4
2026	4.5
2027	4.6
2028	4.7
2029	4.8
2030	4.9
2031	5.1
2032	5.2
2033	5.4
2034	5.6





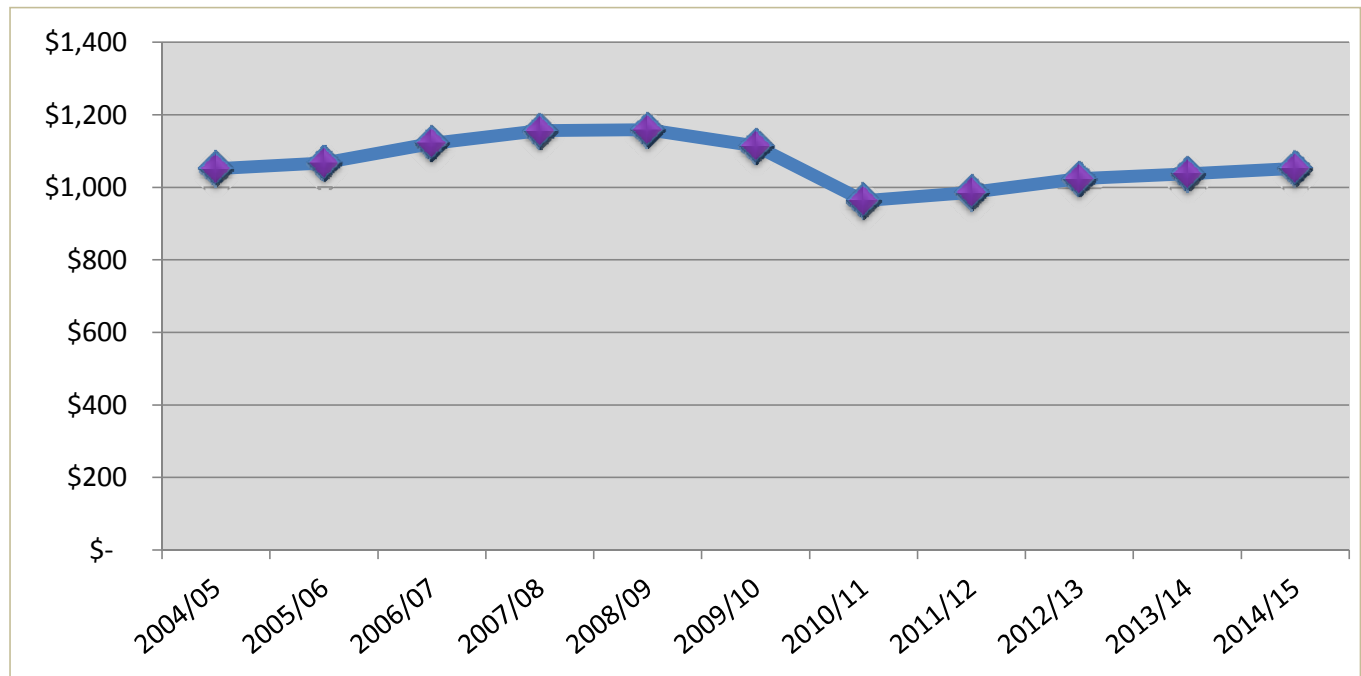
2012/13 - 2014/15 Budget

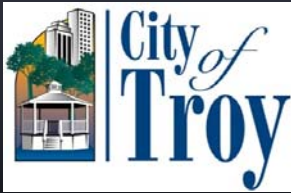
Summary of Millage Requirements

	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	Proposed 2012/13	Proposed 2013/14	Proposed 2014/15
General Operating	6.50	6.50	6.50	6.50	6.50	6.50	6.50	6.50	6.50
Refuse	0.83	0.68	0.68	0.75	0.87	0.96	1.05	1.09	1.14
Capital	1.60	1.60	1.60	1.53	1.53	1.53	1.53	1.53	1.53
Library	-	-	-	-	-	0.70	0.70	0.70	0.70
Debt	0.50	0.50	0.50	0.50	0.50	0.50	0.70	0.75	0.75
Total	9.43	9.28	9.28	9.28	9.40	10.19	10.48	10.57	10.62

Ave. Res. TV	118,834	124,597	124,885	120,014	102,490	96,775	97,742	98,063	99,044
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Ave. Res. City Taxes	\$ 1,121	\$ 1,156	\$ 1,159	\$ 1,114	\$ 963	\$ 986	\$ 1,024	\$ 1,037	\$ 1,052
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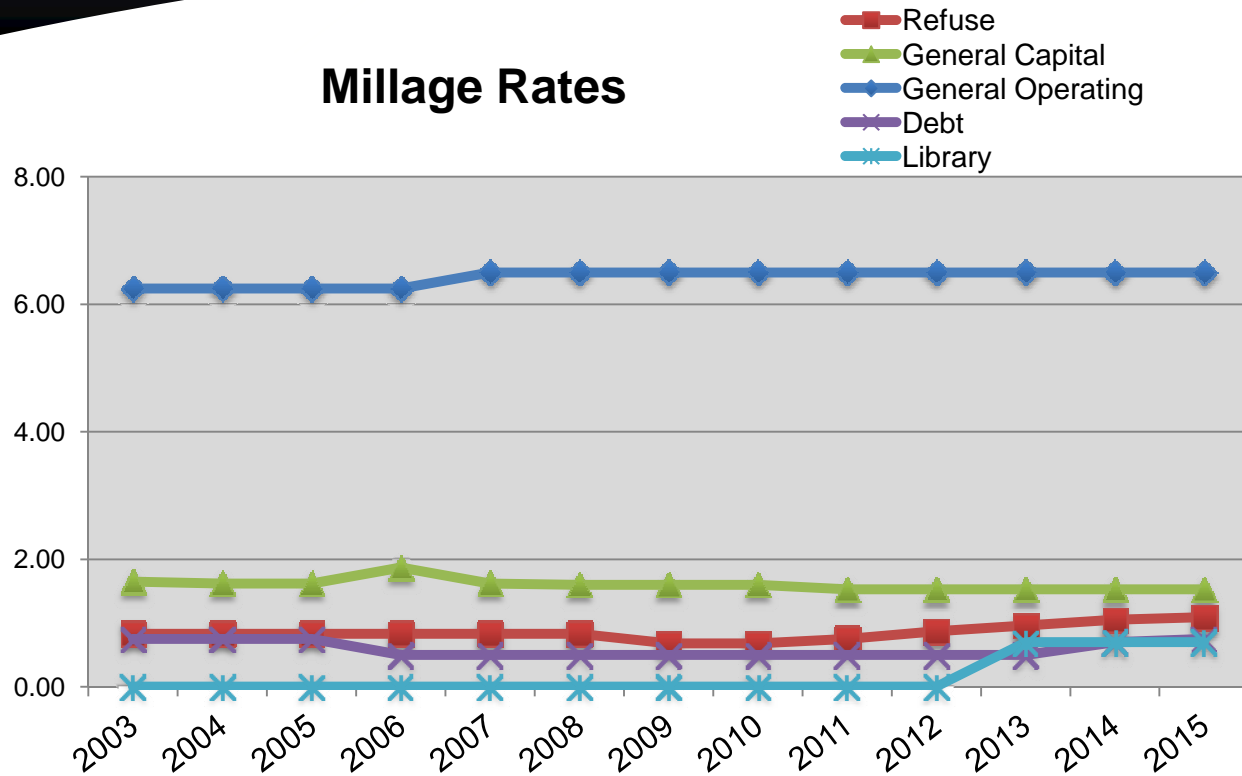




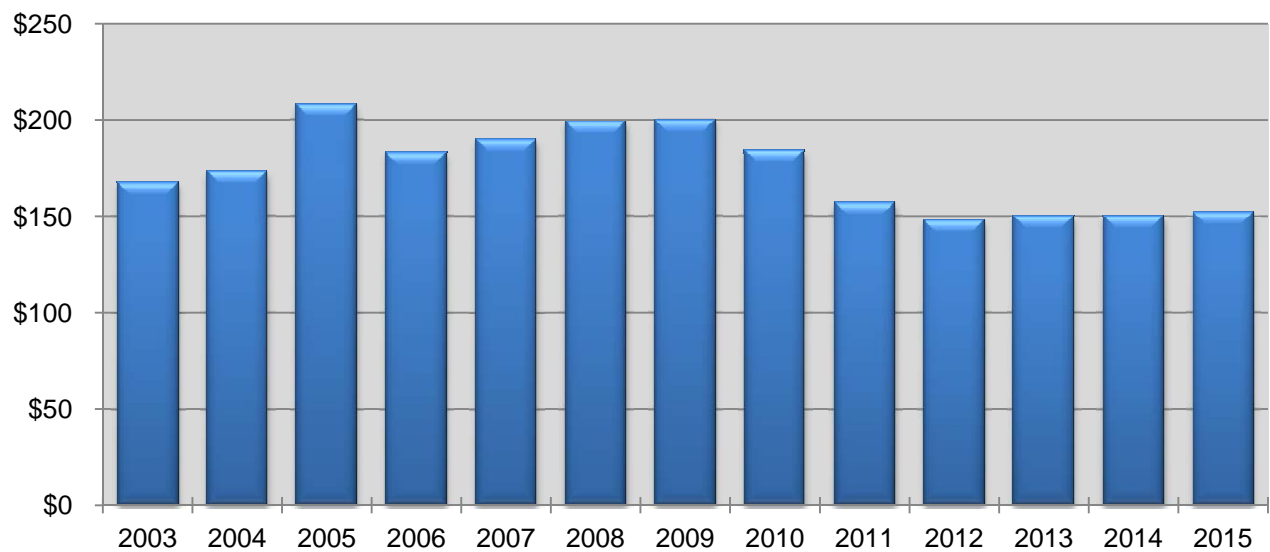
2012/13 - 2014/15
Budget

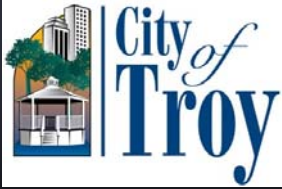
Millage Rates for Troy Citizens

Millage Rates



Average City Taxes Paid for Capital Improvements

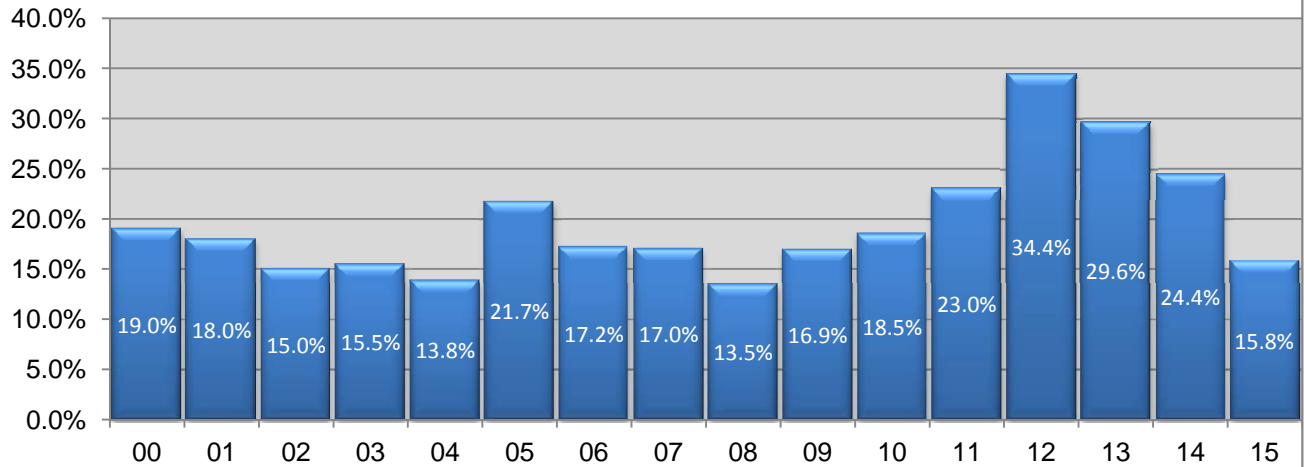




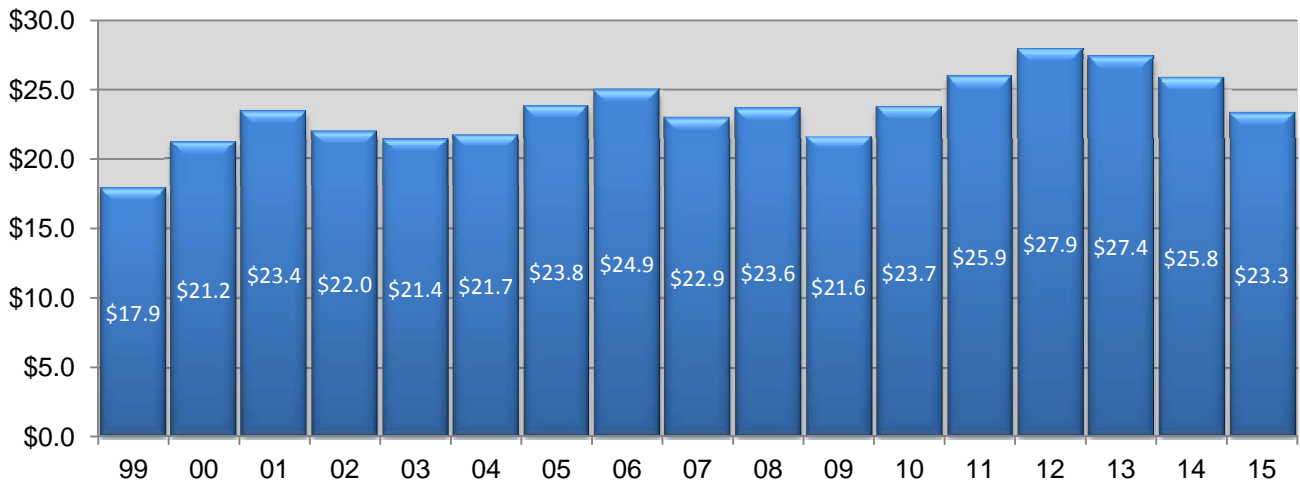
2012/13 - 2014/15
Budget

General Fund

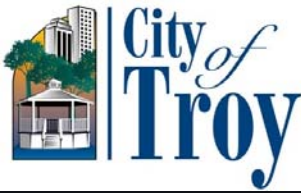
General Fund Unassigned Fund Balance as a
Percentage of the Budget



General Fund
Fund Balance



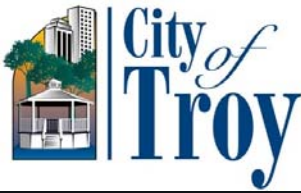
This chart depicts the cumulative result of excess revenues over or (under) expenditures in the General Fund.



2012/13 - 2014/15 Budget

General Fund

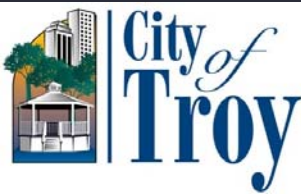
Account # and Description	2011 Actual	2012 Projected	2012 Budget	2013 Budget	2014 Budget	2015 Budget
4000 Revenues						
4401 Taxes						
4402 Property Taxes	\$ 30,373,747	\$ 28,132,727	\$ 28,000,000	\$ 27,682,000	\$ 27,448,000	\$ 27,350,000
4423 Mobile Home Tax	671	2,000	2,000	2,000	2,000	2,000
4427 Senior Citizen Housing	32,167	33,750	31,000	34,000	34,000	34,000
4445 Tax Penalties and Interest	645,312	636,300	780,000	560,000	560,000	560,000
4447 Administration Fee	1,498,961	1,400,000	1,350,000	1,380,000	1,370,000	1,370,000
4401 Total - Taxes	32,550,859	30,204,777	30,163,000	29,658,000	29,414,000	29,316,000
4450 Licenses and Permits						
4451.20 Electric, Plumbing, Heat	9,395	9,000	6,000	9,000	9,000	9,000
4451.30 Builders	850	850	2,000	850	850	850
4451.40 Sign Erectors	705	1,000	500	1,000	1,000	1,000
4451.50 Service Stations	175	200	200	200	200	200
4451.60 Amusements	18,625	19,000	19,000	19,000	19,000	19,000
4451.70 Other	17,013	14,000	20,000	15,000	15,000	15,000
4450 Licenses and Permits	46,763	44,050	47,700	45,050	45,050	45,050
4451 Business Licenses and Permits						
4476.15 Building	730,294	900,000	900,000	900,000	910,000	920,000
4476.20 Electrical	92,012	96,000	140,000	96,000	98,000	100,000
4476.25 Heating	81,203	86,000	120,000	86,000	87,000	88,000
4476.30 Plumbing	73,209	68,000	90,000	70,000	71,000	72,000
4476.35 Animal	1,035	-	-	-	-	-
4476.40 Sidewalks	10,704	8,000	9,000	8,000	8,000	8,000
4476.45 Fence	2,308	3,000	2,000	3,000	3,000	3,000
4476.50 Sewer Inspection	6,711	8,000	7,000	8,000	8,000	8,000
4476.55 Right of Way	10,556	10,000	10,000	10,000	10,000	10,000
4476.60 Multiple Dwelling Inspection	48,740	23,000	35,000	35,000	35,000	35,000
4476.65 Grading	3,555	5,000	3,000	5,000	5,000	5,000
4476.70 Fire Protection	68,475	70,000	60,000	60,000	70,000	70,000
4476.75 Occupancy	31,123	38,000	30,000	38,000	38,000	38,000
4476.80 Sign	32,380	25,000	35,000	30,000	30,000	30,000
4476.85 Fireworks	750	500	500	500	500	500
4476.90 Hazardous Materials	19,750	10,000	10,000	10,000	10,000	10,000
4476.95 Miscellaneous	180	1,000	1,000	1,000	1,000	1,000
4476 Non-Business Licenses and Permits	1,212,983	1,351,500	1,452,500	1,360,500	1,384,500	1,398,500
4450 Total - Licenses and Permits	1,259,746	1,395,550	1,500,200	1,405,550	1,429,550	1,443,550
4501 Federal Grants						
4500 Federal Grants	5,134	-	-	-	-	-
4510 Federal Grant- VEST	13,756	13,750	12,000	7,000	7,000	7,000
4516 Fire Act	102,854	20,000	20,000	-	-	-
4519 EECBG	394,875	511,225	-	-	-	-
4524 Fed Grant - OHSP	15,000	-	-	-	-	-
4501 Total - Federal Grants	531,619	544,975	32,000	7,000	7,000	7,000
4539 State Grants						
4543.100 Criminal Justice	23,486	11,200	27,000	11,000	11,000	11,000
4543.120 911 Training	18,732	20,000	-	20,000	20,000	20,000
4543.130 Oakland County NET	4,595	-	1,300	-	-	-
4543 State Grants Pub Safety	46,812	31,200	28,300	31,000	31,000	31,000
4566.LIBRARY Library	39,327	-	-	-	-	-
4566 State Grants-Culture	39,327	-	-	-	-	-



2012/13 - 2014/15 Budget

General Fund

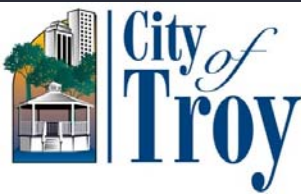
Account # and Description	2011 Actual	2012 Projected	2012 Budget	2013 Budget	2014 Budget	2015 Budget
4574.010 Homestead Exempt Reimbursement	8,128	6,000	6,000	6,000	6,000	6,000
4574.020 Liquor Licenses	66,846	63,000	68,000	60,000	60,000	60,000
4574.030 Sales Tax	5,615,666	5,300,000	5,200,000	5,300,000	5,200,000	5,200,000
4574.030 EVIP	-	320,000	-	200,000	100,000	100,000
4574 State Revenue Sharing	5,690,640	5,689,000	5,274,000	5,566,000	5,366,000	5,366,000
4539 Total - State Grants	5,776,779	5,720,200	5,302,300	5,597,000	5,397,000	5,397,000
4580 Contributions - Local						
4582 Public Safety	17,716	15,000	15,000	15,000	15,000	15,000
4587 Library-Penal Fines	99,309	-	-	-	-	-
4589 County-West Nile	5,957	-	-	-	-	-
4580 Total - Contributions - Local	122,981	15,000	15,000	15,000	15,000	15,000
4600 Charges for Services						
4607.010 Animal Impounds	200	-	-	-	-	-
4607.020 Building Board of Appeal	1,050	1,000	1,000	1,000	1,000	1,000
4607.025 Business Occupany Permit	4,300	5,000	4,000	5,000	5,000	5,000
4607.030 CATV Franchise Fee	1,073,710	1,050,000	1,000,000	1,050,000	1,050,000	1,050,000
4607.035 IFT Exemption Fee	4,382	1,000	5,000	1,000	1,000	1,000
4607.040 Non Resident Library Card	8,636	-	-	-	-	-
4607.045 Non Resident Internet	3,422	-	-	-	-	-
4607.050 Miscellaneous	(18,475)	15,000	1,000	15,000	15,000	15,000
4607.060 Museum Program Fees	199	-	-	-	-	-
4607.064 Museum - Admission	5,001	-	-	-	-	-
4607.066 Nature Center - Admission	7,588	-	-	-	-	-
4607.070 Plan Review Fee	95,929	80,000	60,000	80,000	80,000	80,000
4607.085 NSF Fees	9,471	7,500	12,000	7,500	7,500	7,500
4607.090 P.U.D. Application Fee	1,500	1,500	6,000	1,500	1,500	1,500
4607.110 Site Plans	31,857	25,000	25,000	25,000	25,000	25,000
4607.135 Telecom - METRO	220,717	240,000	240,000	240,000	240,000	240,000
4607.140 Towing Fees	36,880	25,000	20,000	22,000	22,000	22,000
4607.150 Vital Statistics	131,637	134,000	135,000	135,000	135,000	135,000
4607.170 Zoning Board of Appeal	3,400	3,000	5,000	3,000	3,000	3,000
4607.180 Zoning Fees	3,500	4,500	5,000	4,000	4,500	4,500
4607 Charges for Services - Fees	1,624,906	1,592,500	1,519,000	1,590,000	1,590,500	1,590,500
4626.010 Cemetery-Open & Close	5,315	5,000	3,000	5,000	5,000	5,000
4626.020 Court Ordered Payment & In	4,644	4,000	10,000	4,000	4,000	4,000
4626.030 County Road Maintenance	249,691	249,000	249,691	249,000	249,000	249,000
4626.060 DPW Services	66,963	28,000	10,000	28,000	28,000	28,000
4626.070 Duplicating & Photostat	32,553	38,000	38,000	38,000	38,000	38,000
4626.080 Election Services	210	4,250	100	300	300	300
4626.090 Engineering Fees	1,218,712	1,400,000	1,300,000	1,456,435	1,500,000	1,500,000
4626.095 Inspections - Madison Heights	2,200	-	-	-	-	-
4626.100 Landscape/Tree Preservation Plan	930	600	2,000	1,000	1,000	1,000
4626.110 Microfilming	4,526	4,000	4,000	4,000	4,000	4,000
4626.120 Miscellaneous	9,272	10,000	10,000	10,000	10,000	10,000
4626.125 Passports	38,935	37,000	40,000	37,500	38,000	38,000
4626.130 Police Services-Contractual	99,276	75,000	90,000	75,000	75,000	75,000
4626.135 Police Service-Clawson	203,270	172,000	190,000	172,000	172,000	172,000
4626.140 Police Inspection Reports	63,878	50,000	50,000	50,000	50,000	50,000
4626.141 Police PBT	535	350	400	350	350	350
4626.170 ROW Fees	5,820	10,000	10,000	10,000	10,000	10,000
4626.210 Soil Erosion	17,830	25,000	15,000	15,000	15,000	15,000
4626.220 Special Right of Way Maintenance	473	4,000	10,000	4,000	4,000	4,000
4626.230 Weed Cutting	34,403	22,000	25,000	22,000	22,000	22,000
4626 Charges/Services Rendered	2,059,437	2,138,200	2,057,191	2,181,585	2,225,650	2,225,650



2012/13 - 2014/15 Budget

General Fund

Account # and Description	2011 Actual	2012 Projected	2012 Budget	2013 Budget	2014 Budget	2015 Budget
4642.010 Abandoned Vehicles	72,279	45,000	45,000	40,000	40,000	40,000
4642.020 Auction Confiscated Property	17,874	15,000	20,000	15,000	15,000	15,000
4642.050 Landscaping & Greenbelt	-	-	12,000	-	-	-
4642.070 Miscellaneous	25,969	16,000	20,000	16,000	20,000	20,000
4642.080 Printed Materials	926	1,000	1,000	1,000	1,000	1,000
4642.100 Recreation & OEC Merchandise	16,622	-	-	-	-	-
4642.115 Senior Store	14,959	16,000	-	16,000	16,000	16,000
4642.120 Sign Installations	366	-	-	-	-	-
4642.150 Tree Planting	6,070	6,000	2,800	6,000	6,000	6,000
4642 Charges/Service - Sales	155,064	99,000	100,800	94,000	98,000	98,000
4651.050 Outdoor Education Center	17,878	-	-	-	-	-
4651.074 Senior Citizen Activities	292,953	180,000	100,000	180,000	180,000	180,000
4651.075 Community Center Passes	1,295,598	1,300,000	1,400,000	1,300,000	1,300,000	1,300,000
4651.076 Community Center Swim Programs	248,784	240,000	240,000	240,000	240,000	240,000
4651.077 Community Center Fitness Classes	53,743	50,000	60,000	50,000	50,000	50,000
4651.078 Community Center Programs/Events	18,742	16,000	30,000	16,000	17,000	18,000
4651.080 Summer Program	1,249,103	805,000	803,000	805,000	810,000	815,000
4651 Charges/Service-Use/Administration	3,176,800	2,591,000	2,633,000	2,591,000	2,597,000	2,603,000
4600 Total - Charges for Services	7,016,206	6,420,700	6,309,991	6,456,585	6,511,150	6,517,150
4655 Fines and Forfeits						
4655.010 County Reimbursement-Court	400,388	350,000	400,000	350,000	350,000	350,000
4655.015 DMIF	-	-	2,000	-	-	-
4655.020 Drug Forfeiture Proceed	212,813	200,000	200,000	-	-	-
4655.022 Police Investigations Reimburse	48,015	63,000	62,000	63,000	63,000	63,000
4655.030 False Alarms-Fire	30,225	25,000	30,000	25,000	25,000	25,000
4655.040 False Alarms-Police	227,187	230,000	240,000	225,000	225,000	225,000
4655.046 Federal Drug Forfeiture	137,086	110,000	30,000	-	-	-
4655.046 Federal Criminal Forfeiture	1,378	-	-	-	-	-
4655.050 Library-Book Fines	147,498	-	-	-	-	-
4655.060 O.U.I.L Reimbursement	70,157	60,000	70,000	60,000	60,000	60,000
4655.060 OWI Forfeiture	1,305	1,800	2,000	-	-	-
4655.065 Civil Infractions	390	1,000	-	1,000	1,000	1,000
4655.066 State Drug Forfeiture	-	41,500	15,000	-	-	-
4655.070 Bond Processing Fees	1,263	1,900	1,000	1,900	2,000	2,000
4655 Total - Fines and Forfeits	1,277,706	1,084,200	1,052,000	725,900	726,000	726,000
4664 Interest and Rents						
4667.010 Building Rent	245,217	250,000	250,000	250,000	250,000	250,000
4667.015 Communication Tower Rent	57,600	57,600	57,600	57,600	57,600	57,600
4667.020 Concession Stand Rental	2,400	2,500	3,500	2,500	2,500	2,500
4667.025 Community Center Rent	249,712	260,000	250,000	260,000	260,000	260,000
4667.028 Flynn Park - Beaumont	15,000	15,000	15,240	15,000	15,000	15,000
4667.030 Gazebo Rental	1,450	-	-	-	-	-
4667.045 Library Café Rental	3,316	-	-	-	-	-
4667.050 Library Rent-AV	14,734	-	-	-	-	-
4667.060 Library Rent-Books	1,171	-	-	-	-	-
4667.075 Field Maintenance	52,512	50,000	30,000	50,000	50,000	50,000
4667.085 Parking Lot (SMART)	190,750	190,000	190,000	190,000	190,000	190,000
4667.095 Tennis Bubble Rent	26,562	26,000	28,000	26,000	26,000	26,000
4667 Rent Income	860,424	851,100	824,340	851,100	851,100	851,100



2012/13 - 2014/15 Budget

General Fund

Account # and Description	2011 Actual	2012 Projected	2012 Budget	2013 Budget	2014 Budget	2015 Budget
4669.020 Investment Income	219,453	186,000	250,000	200,000	200,000	200,000
4669 Investment Income	219,453	186,000	250,000	200,000	200,000	200,000
4664 Total - Interest and Rents	1,079,877	1,037,100	1,074,340	1,051,100	1,051,100	1,051,100
4671 Other Revenue						
4675.050 Contributions-Fire Dept	150	-	-	-	-	-
4675.060 Contributions-Miscellaneous	(223)	1,000	2,000	1,000	1,000	1,000
4675.070 Contributions-Museum	24,686	-	-	-	-	-
4675.080 Contributions-Police Department	51,475	45,000	5,000	45,000	45,000	45,000
4675.110 Contributions-Parks & Recreation	16,941	5,000	1,000	5,000	5,000	5,000
4675 Total - Contributions - Private	93,029	51,000	8,000	51,000	51,000	51,000
4676 Reimbursements						
4676.010 Reimbursements	5,776	-	-	-	-	-
4676 Total - Reimbursements	5,776	-	-	-	-	-
4677.226 Admin. Charges - Refuse	51,500	53,000	53,000	53,000	55,000	57,000
4677.301 Admin. Charges - Debt Services	51,500	53,000	53,000	53,000	55,000	57,000
4677.584 Admin. Charges - Sylvan Glen	51,500	30,000	30,000	30,000	31,000	32,000
4677.590 Admin. Charges - Sewer	195,000	201,000	201,000	201,000	207,000	213,000
4677.591 Admin. Charges - Water	250,000	258,000	258,000	258,000	266,000	274,000
4677.661 Admin. Charges - Motor Pool	51,500	53,000	53,000	53,000	55,000	57,000
4677.731 Retirement System	25,000	25,000	25,000	25,000	27,000	28,000
4677 Administrative Charges	676,000	673,000	673,000	673,000	696,000	718,000
4687.010 Refunds-Legal Fees	1,200	-	-	-	-	-
4687.040 Rebates	37,973	1,900	4,500	1,500	1,500	1,500
4687 Refunds & Rebates	39,173	1,900	4,500	1,500	1,500	1,500
4671 Miscellaneous	4,998	7,000	10,000	8,270	8,500	8,500
4671 Other Revenues	818,976	732,900	695,500	733,770	757,000	779,000
4000 Total - Revenues	50,434,750	47,155,402	46,144,331	45,649,905	45,307,800	45,251,800
4695 Other Financing Sources						
4699 Operating Transfer In						
4699.101 Transfer From General	-	-	2,492,890	517,000	1,598,254	2,504,759
4699.202 Transfer From M/S Fund	1,830,794	1,950,580	1,742,850	1,851,952	1,886,448	1,921,591
4699.203 Transfer From L/S Fund	1,458,749	1,269,032	1,662,080	1,694,892	1,726,566	1,758,833
4699.243 Transfer From LDFA	50,000	50,000	50,000	50,000	50,000	50,000
4699.248 Transfer From DDA	335,462	131,000	258,000	135,000	-	-
4699.250 Transfer From Brownfield	3,654	25,000	25,000	25,000	25,000	25,000
4699.257 Transfer From Budget Stabilization	305,000	-	305,000	-	-	-
4699.401 Transfer From Capital	-	-	1,500,000	-	-	-
4699.403 Transfer From Special Assessment	1,000,000	356,000	356,000	67,500	-	-
4699.590 Transfer From Sewer	492,020	644,130	652,820	542,310	552,276	562,428
4699 Total - Operating Transfer In	5,475,679	4,425,742	9,044,640	4,883,654	5,838,544	6,822,611
4695 Total-Other Financing Sources	5,475,679	4,425,742	9,044,640	4,883,654	5,838,544	6,822,611
1010 Total-General Fund Revenues	\$ 55,910,428	\$ 51,581,144	\$ 55,188,971	\$ 50,533,559	\$ 51,146,344	\$ 52,074,411



**2012/13 - 2014/15
Budget**

**General Fund
Expenditure History By Department**

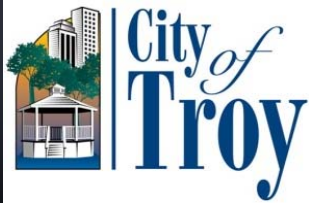
Description	2011 Actual	2012 Projected	2012 Budget	2013 Budget	2014 Budget	2015 Budget
<u>Building Inspection</u>						
371 Building Inspection	\$ 1,141,422	\$ 1,199,272	\$ 1,198,914	\$ 1,194,244	\$ 1,217,996	\$ 1,242,221
Total - Building Inspection	\$ 1,141,422	\$ 1,199,272	\$ 1,198,914	\$ 1,194,244	\$ 1,217,996	\$ 1,242,221
<u>Council/Exec. Admin.</u>						
102 Council	\$ 53,930	\$ 55,648	\$ 58,142	\$ 55,643	\$ 56,439	\$ 57,251
172 Manager	1,160,558	1,205,109	1,194,990	1,187,331	1,208,144	1,229,323
215 Clerk	468,260	323,480	362,369	333,432	339,252	345,174
262 Elections	186,467	205,020	218,618	233,072	237,314	241,634
266 Attorney	867,157	993,894	1,009,386	964,986	981,889	999,089
270 Human Resources	463,068	402,940	418,847	473,180	481,511	489,989
Total - Council/Exec. Admin.	\$ 3,199,440	\$ 3,186,091	\$ 3,262,352	\$ 3,247,645	\$ 3,304,549	\$ 3,362,460
<u>Engineering</u>						
442 Engineering - General	\$ 1,725,587	\$ 1,711,720	\$ 1,898,786	\$ 1,762,968	\$ 1,794,042	\$ 1,825,666
443 Traffic Engineering	30,901	40,025	50,339	28,209	28,746	29,293
Total - Engineering	\$ 1,756,489	\$ 1,751,745	\$ 1,949,125	\$ 1,791,177	\$ 1,822,788	\$ 1,854,959
<u>Finance</u>						
191 Accounting	\$ 762,690	\$ 714,167	\$ 734,170	\$ 737,115	\$ 749,796	\$ 762,695
192 Risk Management	172,990	141,475	184,016	82,343	83,765	85,211
223 Independent Audit	61,315	57,000	58,000	57,000	59,000	59,000
233 Purchasing	295,326	248,312	268,812	288,140	293,093	298,132
247 Board of Review	2,138	2,926	2,925	2,925	2,976	3,028
253 Treasurer	1,011,488	1,065,576	663,725	952,215	970,282	988,694
257 Assessing	758,567	822,770	821,227	792,234	805,984	819,973
Total - Finance	\$ 3,064,514	\$ 3,052,226	\$ 2,732,875	\$ 2,911,973	\$ 2,964,896	\$ 3,016,733
<u>Fire</u>						
Total - Fire	\$ 4,038,501	\$ 3,968,674	\$ 4,234,198	\$ 4,541,551	\$ 4,633,132	\$ 4,726,169
<u>Historic Village</u>						
Library	\$ 1,992,706	\$ -	\$ -	\$ -	\$ -	\$ -
802 Historic Village Operating	-	-	-	75,000	-	-
804 Historic Village Buildings	230,543	50,148	56,960	42,960	43,819	44,696
807 Historic Village Grounds	65,105	73,030	16,000	26,726	28,233	29,770
Total - Historic Village	\$ 2,288,353	\$ 123,178	\$ 72,960	\$ 144,686	\$ 72,052	\$ 74,466



2012/13 - 2014/15
Budget

**General Fund
Expenditure History By Department**

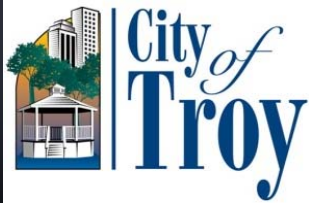
Description	2011 Actual	2012 Projected	2012 Budget	2013 Budget	2014 Budget	2015 Budget
<u>Other General Gov.</u>						
261 Fire-Police Training Ctr.	\$ 86,322	\$ 81,660	\$ 87,710	\$ 86,810	\$ 88,546	\$ 90,317
265 City Hall	757,219	714,097	740,200	730,400	745,008	759,908
277 District Court	194,814	203,750	223,210	223,300	227,766	232,321
410 Board of Zoning Appeals	6,433	5,678	9,194	5,194	5,291	5,390
721 Planning	854,112	788,287	731,544	746,352	759,639	773,166
723 Planning Commission	10,634	15,652	15,035	11,866	12,081	12,301
Total - Other General Gov.	\$ 1,909,534	\$ 1,809,124	\$ 1,806,893	\$ 1,803,922	\$ 1,838,331	\$ 1,873,403
<u>Parks & Recreation</u>						
Total Parks	1,948,003	2,036,605	2,147,862	2,321,557	2,344,927	2,389,118
Total Recreation	4,831,140	4,113,020	3,991,550	3,912,178	3,985,625	4,060,461
Total - Parks and Rec.	\$ 6,779,143	\$ 6,149,625	\$ 6,139,412	\$ 6,233,735	\$ 6,330,552	\$ 6,449,579
<u>Police</u>						
Total - Police	\$ 24,718,988	\$ 23,540,700	\$ 27,873,319	\$ 22,917,408	\$ 23,317,148	\$ 23,723,885
<u>Streets</u>						
Total - Streets	\$ 4,799,035	\$ 4,847,802	\$ 5,918,924	\$ 5,541,219	\$ 5,644,900	\$ 5,750,536
<u>Other Financing Sources & Uses</u>						
Transfers out	\$ -	\$ -	\$ -	\$ 206,000	\$ -	\$ -
Total - General Fund	\$ 53,695,418	\$ 49,628,437	\$ 55,188,972	\$ 50,533,559	\$ 51,146,344	\$ 52,074,411



2012/13 - 2014/15
Budget

Personnel Summary

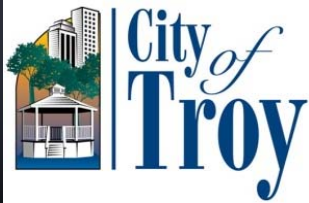
	Approved 2011/12		Requested 2012/13		Requested 2013/14		Requested 2014/15	
	FT	PT	FT	PT	FT	PT	FT	PT
Accounting								
Account Clerk I	1.00		1.00		1.00		1.00	
Accountant	2.00		3.00		3.00		3.00	
Acting Accountant	1.00							
Administrative Aide	1.00							
Financial Services Director	1.00		1.00		1.00		1.00	
Interim Controller PT				0.50		0.50		0.50
Risk Manager	1.00		1.00		1.00		1.00	
Senior Accountant			1.00		1.00		1.00	
Total for Accounting	7.00		7.00	0.50	7.00	0.50	7.00	0.50
Aquatic Center								
Aquatics Coordinator			0.40		0.40		0.40	
Assistant Pool Manager-TFAC				1.00		1.00		1.00
Cashier-Aquatic Center		1.30		1.20		1.20		1.20
Instructor-Water Safety TFAC		1.10		1.10		1.10		1.10
Instructor-Water Safety-PrivTFAC		0.10		0.10		0.10		0.10
Lifeguard TFAC		7.20		6.70		6.70		6.70
Pool Manager								
Pool Manager-TFAC		1.20		0.30		0.30		0.30
Seasonal Supervisor								
Total for Aquatic Center		10.90	0.40	10.40	0.40	10.40	0.40	10.40
Assessing								
Account Clerk II	2.00		2.00		2.00		2.00	
Appraiser	2.00		2.00		2.00		2.00	
Appraiser PT		0.50		0.50		0.50		0.50
City Assessor	1.00		1.00		1.00		1.00	
Deputy City Assessor	1.00		1.00		1.00		1.00	
Total for Assessing	6.00	0.50	6.00	0.50	6.00	0.50	6.00	0.50
Building Inspection								
Building Official/Code Inspector			0.35		0.35		0.35	
Housing & Zoning Inspector	0.35							
Total for Building Inspection	0.35		0.35		0.35		0.35	



2012/13 - 2014/15
Budget

Personnel Summary

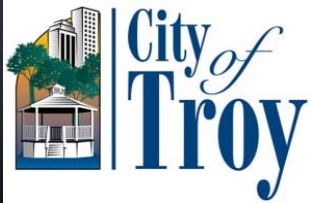
	Approved 2011/12		Requested 2012/13		Requested 2013/14		Requested 2014/15	
	FT	PT	FT	PT	FT	PT	FT	PT
Building Operations								
Building Maint Specialist	5.00		5.00		5.00		5.00	
Building Maint Specialist PT		1.00		1.00		1.00		1.00
Building Operations Director	1.00		1.00		1.00		1.00	
Secretary	1.00		1.00		1.00		1.00	
Total for Building Operations	7.00	1.00	7.00	1.00	7.00	1.00	7.00	1.00
City Attorney								
Attorney I	1.00		1.00		1.00		1.00	
Attorney II	2.00		2.00		2.00		2.00	
City Attorney	1.00		1.00		1.00		1.00	
Legal Assistant I	1.00		1.00		1.00		1.00	
Legal Assistant II	1.00		1.00		1.00		1.00	
Legal Secretary	1.00		1.00		1.00		1.00	
Total for City Attorney	7.00		7.00		7.00		7.00	
City Clerk								
Administrative Aide	1.00		1.00		1.00		1.00	
City Clerk	1.00		1.00		1.00		1.00	
Office Assistant I	1.00		2.00		2.00		2.00	
Office Assistant II	1.00							
Office Assistant PT				1.00		1.00		1.00
Total for City Clerk	4.00		4.00	1.00	4.00	1.00	4.00	1.00
Engineering								
City Engineer	1.00		1.00		1.00		1.00	
Civil Engineer	2.00		2.00		2.00		2.00	
Deputy City Engineer	1.00		1.00		1.00		1.00	
GIS Analyst	0.25		0.25		0.25		0.25	
Inspector Supervisor	1.00		1.00		1.00		1.00	
Land Surveyor	1.00		1.00		1.00		1.00	
MSE-E Engineering Specialist II	3.00		2.00		2.00		2.00	
MSE-H Engineering Specialist III	1.00		1.00		1.00		1.00	
Office Assistant PT		0.90						
Secretary II	1.00		1.00		1.00		1.00	
Sr Right of Way Representative	1.00		1.00		1.00		1.00	
Sr Traffic Engineering Tech		0.40		0.30		0.30		0.30
Traffic Engineering Tech		0.30						
Total for Engineering	12.25	1.60	11.25	0.30	11.25	0.30	11.25	0.30



2012/13 - 2014/15
Budget

Personnel Summary

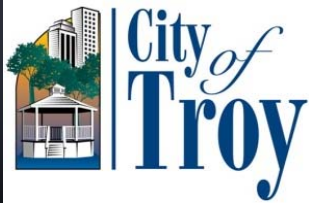
	Approved 2011/12		Requested 2012/13		Requested 2013/14		Requested 2014/15	
	FT	PT	FT	PT	FT	PT	FT	PT
Fire								
Division Assistant Chief	1.00		1.00		1.00		1.00	
Fire Chief	1.00		1.00		1.00		1.00	
Fire Staff Assistant		1.70		1.80		1.80		1.80
Fire Staff Lieutenant	5.00		5.00		5.00		5.00	
Fire Staff Technician	3.00		3.00		3.00		3.00	
Office Assistant PT		0.50		0.50		0.50		0.50
Secretary	1.00		1.00		1.00		1.00	
Total for Fire	11.00	2.20	11.00	2.30	11.00	2.30	11.00	2.30
Golf Course								
Assistant Pro Shop Manager								
Cashier-Starter-Ranger SG								
Cashier-Starter-Ranger SL								
Golf Operations Director								
MSE-D Golf Course Tech								
MSE-G Leader								
Supt of Greens								
Total for Golf Course	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Human Resources								
Administrative Aide PT - Shared				0.40		0.40		0.40
Human Resources Director	1.00		1.00		1.00		1.00	
Human Resources Specialist	1.00		1.00		1.00		1.00	
Office Assistant PT		0.50						
Secretary II			1.00		1.00		1.00	
Total for Human Resources	2.00	0.50	3.00	0.40	3.00	0.40	3.00	0.40
Information Technology								
Application Specialist	1.00		1.00		1.00		1.00	
Application Specialist PT		0.60		0.60		0.60		0.60
Data Proc Analyst/Programmer	1.00		1.00		1.00		1.00	
GIS Administrator	1.00		1.00		1.00		1.00	
GIS Analyst	0.25		0.25		0.25		0.25	
Information Technology Director	1.00		1.00		1.00		1.00	
Lead PC Specialist	1.00		1.00		1.00		1.00	
Network Administrator	1.00		1.00		1.00		1.00	
PC Specialist/Help Desk Tech	2.00		2.00		2.00		2.00	
Total for Information Technology	8.25	0.60	8.25	0.60	8.25	0.60	8.25	0.60



2012/13 - 2014/15
Budget

Personnel Summary

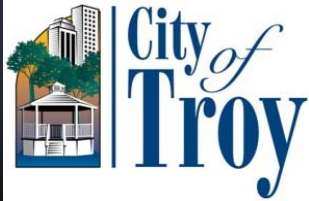
	Approved 2011/12		Requested 2012/13		Requested 2013/14		Requested 2014/15	
	FT	PT	FT	PT	FT	PT	FT	PT
Library								
Administrative Aide	2.00		1.00		1.00		1.00	
Administrative Aide PT				0.80		0.80		0.80
Assistant Library Director			1.00		1.00		1.00	
Circulation Supervisor	1.00		1.00		1.00		1.00	
Librarian I	1.00							
Librarian II	1.00		2.00		2.00		2.00	
Librarian PT		8.00		9.00		9.00		9.00
Librarian-Substitute		0.80						
Library Aide PT		4.50		5.00		5.00		5.00
Library Aide-Substitute		1.50		0.10		0.10		0.10
Library Assistant		7.80		7.00		7.00		7.00
Library Assistant-Substitute		1.00		0.40		0.40		0.40
Library Director	1.00		1.00		1.00		1.00	
Library Page		6.50		6.90		6.90		6.90
Library System Specialist		0.50		0.50		0.50		0.50
Office Assistant PT		1.00		0.50		0.50		0.50
Technical Services Supervisor				1.50		1.50		1.50
Total for Library	6.00	31.60	6.00	31.70	6.00	31.70	6.00	31.70
Manager								
Acting Asst City Mgr-EconDevSrvs	1.00							
Administrative Aide	1.00							
Administrative Asst to City Mgr	1.00							
Asst City Mgr-Finance/Admin	1.00		1.00		1.00		1.00	
Asst to CM/Cont Improvment			1.00		1.00		1.00	
Cable Production Specialist		0.30		0.30		0.30		0.30
Camera Operator		0.10		0.10		0.10		0.10
City Manager	1.00		1.00		1.00		1.00	
Community Affairs Director	0.50		0.50		0.50		0.50	
Economic &CommDevelpmnt Director			1.00		1.00		1.00	
Economic Dev Specialist	1.00		1.00		1.00		1.00	
Intern		0.50		0.60		0.60		0.60
Office Coordinator			1.00		1.00		1.00	
Total for Manager	6.50	0.90	6.50	1.00	6.50	1.00	6.50	1.00



2012/13 - 2014/15
Budget

Personnel Summary

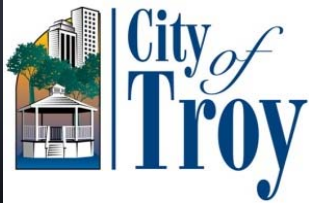
	Approved 2011/12		Requested 2012/13		Requested 2013/14		Requested 2014/15	
	FT	PT	FT	PT	FT	PT	FT	PT
Motor Pool								
Field Supervisor	2.00		2.00		2.00		2.00	
Inventory Control Assistant	1.00		1.00		1.00		1.00	
MSE-D Service Tech I-Fleet	3.00		3.00		3.00		3.00	
MSE-F Trade Specialist I	6.00		6.00		6.00		6.00	
MSE-G Trade Specialist II	4.00		4.00		4.00		4.00	
Public Works Assistant		0.50		0.50		0.50		0.50
Public Works Director	0.33		0.33		0.33		0.33	
Supt of Fleet Maintenance	1.00		1.00		1.00		1.00	
Total for Motor Pool	17.33	0.50	17.33	0.50	17.33	0.50	17.33	0.50
Historic Village								
MSE-C Equipment Operator I			0.10		0.10		0.10	
Total for Historic Village	0.00	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Nature Center								
Coordinator-Nature Center								
MSE-C Equipment Operator I								
Nature Center Manager								
Total for Nature Center	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Parks								
Field Supervisor	1.00		1.00		1.00		1.00	
MSE-C Equipment Operator I	2.00		1.90		1.90		1.90	
MSE-D Service Tech I-Parks			1.00		1.00		1.00	
MSE-F Trade Specialist I			1.00		1.00		1.00	
MSE-G Leader	1.00		1.00		1.00		1.00	
Ordinance Enforcement Officer				0.40		0.40		0.40
Seasonal Supervisor				1.20		1.20		1.20
Summer Laborer				8.90		8.90		8.90
Supt of Parks, Streets & Drains			0.33		0.33		0.33	
Total for Parks	4.00		6.23	10.50	6.23	10.50	6.23	10.50



2012/13 - 2014/15
Budget

Personnel Summary

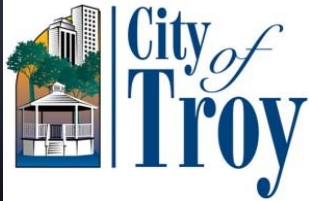
	Approved 2011/12		Requested 2012/13		Requested 2013/14		Requested 2014/15	
	FT	PT	FT	PT	FT	PT	FT	PT
Planning								
Acting Planning Director	1.00							
Building Official/Code Inspector			0.65		0.65		0.65	
Housing & Zoning Inspector	1.65							
Housing & Zoning Inspector PT		1.00		2.00		2.00		2.00
Planning Director			1.00		1.00		1.00	
Secretary II	1.00		1.00		1.00		1.00	
Zoning & Compliance Specialist	1.00		1.00		1.00		1.00	
Total for Planning	4.65	1.00	3.65	2.00	3.65	2.00	3.65	2.00
Police Department								
911 Operator		0.40		0.80		0.80		0.80
Administrative Assistant PT		0.50		0.40		0.40		0.40
Animal Control Officer	1.00							
Background Investigator		0.80		0.90		0.90		0.90
Civilian Communications Supvr	8.00		8.00		8.00		8.00	
Communications Manager	1.00		1.00		1.00		1.00	
Community Affairs Director	0.50		0.50		0.50		0.50	
Crossing Guard		0.90		0.90		0.90		0.90
Emergency Prep Planner PT				0.50		0.50		0.50
Investigative Assistant		0.80		0.90		0.90		0.90
Office Assistant PT		0.50		0.50		0.50		0.50
Office Coordinator	1.00		1.00		1.00		1.00	
Police Analyst/Planner	1.00		1.00		1.00		1.00	
Police Analyst/Programmer	1.00		1.00		1.00		1.00	
Police Captain	3.00		3.00		3.00		3.00	
Police Chief	1.00		1.00		1.00		1.00	
Police Computer Technician		0.50		0.50		0.50		0.50
Police Desk Attendant		2.30		2.40		2.40		2.40
Police Lieutenant	7.00		4.00		4.00		4.00	
Police Officer	94.00		74.00		74.00		74.00	
Police Records Supervisor	1.00		1.00		1.00		1.00	
Police Sergeant	18.00		15.00		15.00		15.00	
Police Service Aide	27.00		27.00		27.00		27.00	
Records Clerk	4.00		4.00		4.00		4.00	
Research & Tech Administrator			1.00		1.00		1.00	
Secretary II	5.00		4.00		4.00		4.00	
Student Enforcement Aide		0.50		0.10		0.10		0.10
Technical Support Specialist	1.00							
Total for Police Department	174.50	7.20	146.50	7.90	146.50	7.90	146.50	7.90



2012/13 - 2014/15
Budget

Personnel Summary

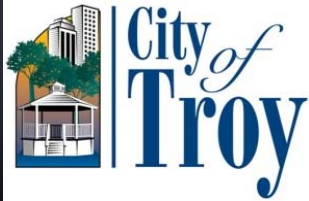
	Approved 2011/12		Requested 2012/13		Requested 2013/14		Requested 2014/15	
	FT	PT	FT	PT	FT	PT	FT	PT
Purchasing								
Administrative Aide PT - Shared				0.40		0.40		0.40
Buyer	1.00		1.00		1.00		1.00	
Office Assistant PT								
Purchasing Director	1.00		1.00		1.00		1.00	
Total for Purchasing	2.00		2.00	0.40	2.00	0.40	2.00	0.40
Recreation								
Account Clerk II	1.00		1.00		1.00		1.00	
Aide-Adaptive Program		0.00		0.70		0.70		0.70
Aide-Safety Town				0.10		0.10		0.10
Aquatics Coordinator	1.00		0.60		0.60		0.60	
Assistant Pool Manager-CC		1.90		1.90		1.90		1.90
Attendant-Community Center		4.60		3.80		3.80		3.80
Babysitter		1.50		1.50		1.50		1.50
Coordinator-Adaptive Program		0.10		0.50		0.50		0.50
Coordinator-Day Camp				0.30		0.30		0.30
Coordinator-PreSchool		1.00		0.60		0.60		0.60
Coordinator-Recreation				5.90		5.90		5.90
Coordinator-Safety Town				0.10		0.10		0.10
Coordinator-Senior Program		0.60		1.40		1.40		1.40
Coordinator-Soccer-Youth				0.10		0.10		0.10
Coordinator-Softball-Adult				0.10		0.10		0.10
Coordinator-Softball-Youth				0.10		0.10		0.10
Coordinator-Volleyball-Adult				0.10		0.10		0.10
Day Camp Leader				1.10		1.10		1.10
Fitness/Wellness Specialist-CC				0.30		0.30		0.30
Fitness/Wellness Specialist-REC				0.20		0.20		0.20
Fitness/Wellness Specialist-SEN		0.40		0.00		0.00		0.00
Instructor-PreSchool		2.00		2.30		2.30		2.30
Instructor-Safety Town				0.10		0.10		0.10
Instructor-Sports-Youth				0.10		0.10		0.10
Instructor-Water Safety CC		1.70		2.00		2.00		2.00
Instructor-Water Safety-Priv CC				0.10		0.10		0.10
Lifeguard CC		8.40		7.60		7.60		7.60
MSE-C Equipment Operator I	1.00							
MSE-F Trade Specialist I	1.00							
Official-Basketball-Youth				0.30		0.30		0.30



2012/13 - 2014/15
Budget

Personnel Summary

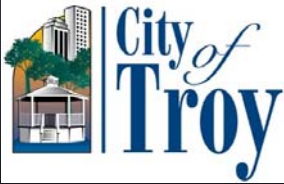
	Approved 2011/12		Requested 2012/13		Requested 2013/14		Requested 2014/15	
	FT	PT	FT	PT	FT	PT	FT	PT
Recreation - Continued								
Parks & Recreation Director	1.00							
Pool Manager-CC		0.70		0.60		0.60		0.60
Recreation Aide		8.00		6.00		6.00		6.00
Recreation Aide-PreSchool				0.20		0.20		0.20
Recreation Aide-REC		2.10		0.40		0.40		0.40
Recreation Director			1.00		1.00		1.00	
Recreation Supervisor	2.00		2.00		2.00		2.00	
Referee-Hockey				0.10		0.10		0.10
Scorekeeper				0.20		0.20		0.20
Secretary II	1.00		1.00		1.00		1.00	
Umpire				0.10		0.10		0.10
Total for Recreation	8.00	33.00	5.60	38.90	5.60	38.90	5.60	38.90
Refuse and Recycling								
Account Clerk I	0.34		0.34		0.34		0.34	
Office Coordinator	0.10							
Public Works Director	0.05		0.05		0.05		0.05	
Recycling Assistant		0.30						
Refuse/Recycling/Office Coord			0.10		0.10		0.10	
Total for Refuse and Recycling	0.49	0.30	0.49	0.00	0.49	0.00	0.49	0.00
Streets								
Account Clerk I	0.34		0.34		0.34		0.34	
Division Supervisor	1.00		1.00		1.00		1.00	
Environmental Specialist PT		0.50						
Field Supervisor			1.00		1.00		1.00	
Field Supervisor - Temporary	1.00							
MSE-C Equipment Operator I	7.00		8.00		8.00		8.00	
MSE-F Equipment Operator II	7.00		6.00		6.00		6.00	
MSE-G Leader	2.00		2.00		2.00		2.00	
Ordinance Enforcement Officer		0.30		0.30		0.30		0.30
Project Construction Manager	1.00		1.00		1.00		1.00	
Public Works Director	0.28		0.28		0.28		0.28	
Seasonal Supervisor				0.60		0.60		0.60
Summer Laborer				4.90		4.90		4.90
Supt of Parks, Streets & Drains			0.67		0.67		0.67	
Supt of Streets & Drains	1.00							
Total for Streets	20.62	0.80	20.29	5.80	20.29	5.80	20.29	5.80



2012/13 - 2014/15
Budget

Personnel Summary

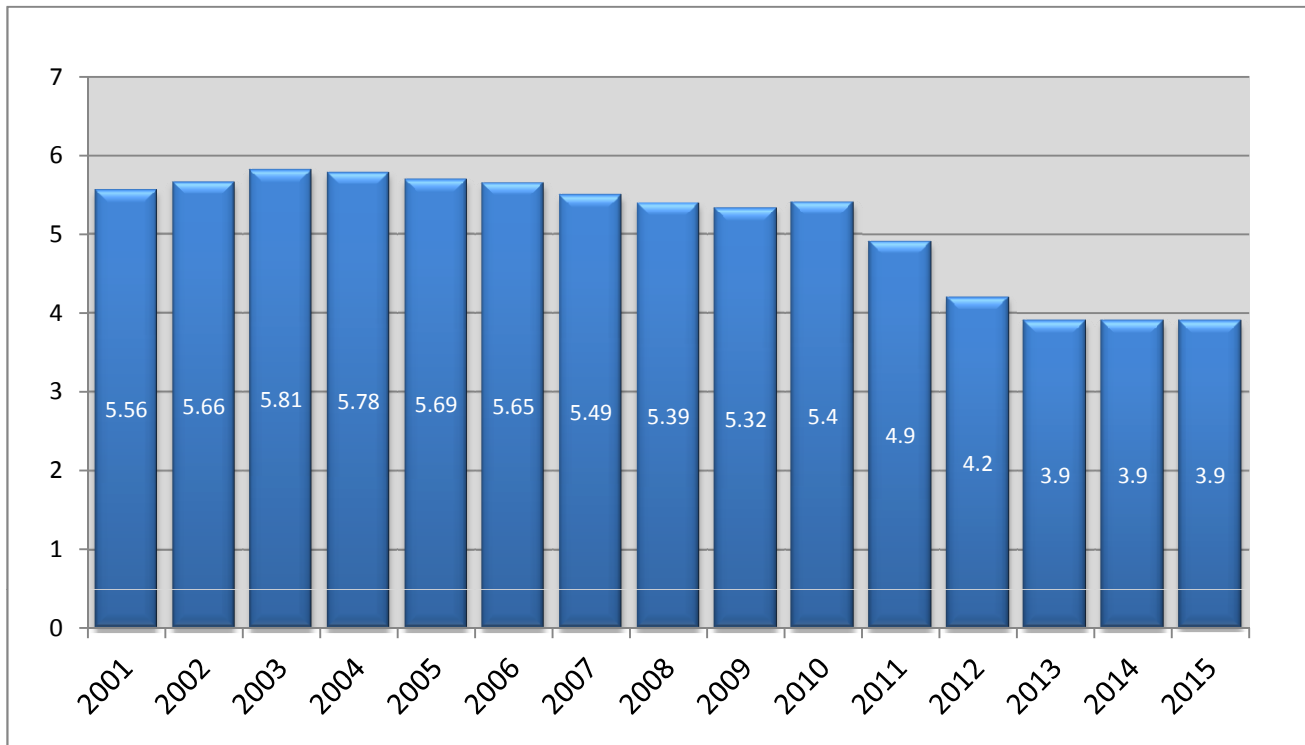
	Approved 2011/12		Requested 2012/13		Requested 2013/14		Requested 2014/15	
	FT	PT	FT	PT	FT	PT	FT	PT
Treasurer								
Account Clerk I	2.00		1.00		1.00		1.00	
Account Clerk II	1.00		2.00		2.00		2.00	
City Treasurer	1.00		1.00		1.00		1.00	
Total for Treasurer	4.00		4.00		4.00		4.00	
Water & Sewer								
Account Clerk I	0.32		0.32		0.32		0.32	
Cross Connection Inspector	1.00		1.00		1.00		1.00	
Division Supervisor	1.00		1.00		1.00		1.00	
GIS Analyst	0.50		0.50		0.50		0.50	
MSE-C Equipment Operator I	11.00		11.00		11.00		11.00	
MSE-D Service Tech I-Water	7.00		7.00		7.00		7.00	
MSE-F Equipment Operator II	6.00		6.00		6.00		6.00	
MSE-G Leader	3.00		3.00		3.00		3.00	
Office Assistant I	3.00		3.00		3.00		3.00	
Office Coordinator	0.90							
Public Works Director	0.34		0.34		0.34		0.34	
Refuse/Recycling/Office Coord			0.90		0.90		0.90	
Summer Laborer		0.90		0.40		0.40		0.40
Supt of Water & Sewer Maint	1.00		1.00		1.00		1.00	
Total for Water & Sewer	35.06	0.90	35.06	0.40	35.06	0.40	35.06	0.40
Grand Total	348.00	93.50	319.00	116.20	319.00	116.20	319.00	116.20



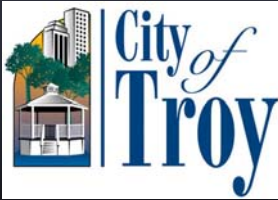
2012/13 - 2014/15

Personnel Summary

FULL-TIME EMPLOYEES PER 1,000 POPULATION



2012 population estimate provide by the Southeast Michigan Council of Governments (SEMCOG).

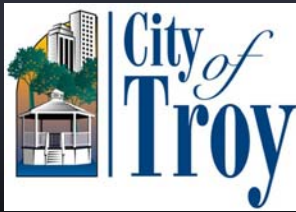


2012/13 - 2014/15
Budget

Refuse and Recycling

REVENUE AND EXPENDITURES

Description	2011 Actual	2012 Projected	2012 Budget	2013 Budget	2014 Budget	2015 Budget
<u>Revenue</u>						
Taxes	\$ 4,057,573	\$ 4,159,000	\$ 4,140,180	\$ 4,468,000	\$ 4,599,500	\$ 4,784,500
Charges for Service	4,860	4,500	4,500	4,500	4,500	4,500
Interest and Rents	10,210	10,000	8,000	10,000	10,000	10,000
Total - Revenue	\$ 4,072,643	\$ 4,173,500	\$ 4,152,680	\$ 4,482,500	\$ 4,614,000	\$ 4,799,000
<u>Expenditures</u>						
<u>Contractors Service</u>						
Other Services/Charges	\$ 3,898,706	\$ 4,038,000	\$ 4,011,000	\$ 4,205,000	\$ 4,374,000	\$ 4,548,000
<u>Other Refuse Expense</u>						
Personal Service Control	18,537	5,715	5,866	6,973	7,090	7,200
Supplies	8	10	-	-	-	-
Other Services/Charges	85,719	141,214	53,210	141,210	142,300	143,400
Total - Other Refuse Expense	104,264	146,939	59,076	148,183	149,390	150,600
<u>Recycling</u>						
Personal Service control	88,176	43,490	56,264	45,444	46,200	47,000
Supplies	7,723	11,500	11,500	11,500	11,810	12,000
Other Services/Charges	11,114	14,970	14,840	15,340	15,600	16,400
Total - Recycling	107,013	69,960	82,604	72,284	73,610	75,400
Total - Expenditures	\$ 4,109,983	\$ 4,254,899	\$ 4,152,680	\$ 4,425,467	\$ 4,597,000	\$ 4,774,000
Revenue Over (Under) Expenditures	\$ (37,340)	\$ (81,399)	\$ -	\$ 57,033	\$ 17,000	\$ 25,000

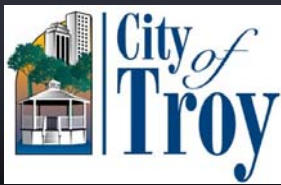


2013/14 - 2014/15
Budget

Library

REVENUE AND EXPENDITURES

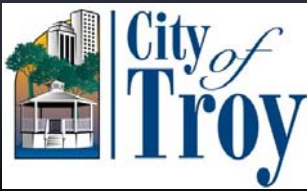
Description	2011 Actual	2012 Projected	2012 Budget	2013 Budget	2014 Budget	2015 Budget
<u>Revenue</u>						
Taxes	\$ -	\$ 3,028,637	\$3,060,593	\$2,972,000	\$ 2,948,000	\$ 2,938,000
Grants	-	15,271	15,271	15,001	15,000	15,000
Contributions	-	99,360	99,360	99,000	100,000	100,000
Charges for Service	-	28,600	33,950	22,400	23,000	23,000
Fines and Forfeitures	-	105,000	105,000	100,000	100,000	100,000
Interest and Rents	-	13,750	15,900	13,750	14,000	14,000
Other Revenue		4,000	1,000	2,000	2,000	2,000
Other Financing Sources	-	-	-	-	-	-
Total - Revenue	\$ -	\$ 3,294,618	\$3,331,074	\$3,224,151	\$ 3,202,000	\$ 3,192,000
<u>Expenditures</u>						
Personal Service Control	\$ -	\$ 1,542,635	\$1,542,635	\$1,657,700	\$ 1,686,000	\$ 1,715,000
Supplies	-	59,000	59,000	59,000	60,180	61,400
Other Services/Charges	-	759,246	774,360	722,150	736,600	751,000
Other Financing Uses	-	559,496	597,500	690,000	670,000	661,000
Total - Expenditures	\$ -	\$ 2,920,377	\$2,973,495	\$3,128,850	\$ 3,152,780	\$ 3,188,400
Revenue Over (Under) Expenditures	\$ -	\$ 374,241	\$ 357,579	\$ 95,301	\$ 49,220	\$ 3,600



2012/13 - 2014/15

**General Debt Service Fund
Revenues and Expenditures**

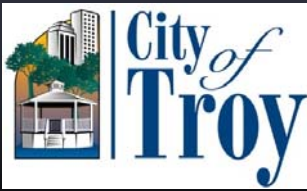
Description	2011 Actual	2012 Projected	2012 Budget	2013 Budget	2014 Budget	2015 Budget
<u>Revenues</u>						
Taxes	\$ 2,336,899	\$ 2,170,000	\$ 2,154,000	\$ 2,980,000	\$ 3,164,000	\$ 3,152,000
Interest and Rents	22,205	18,000	20,000	10,000	10,000	10,000
Operating Transfer In	-	-	954,200	172,720	-	-
Total - Revenue	\$ 2,359,104	\$ 2,188,000	\$ 3,128,200	\$ 3,162,720	\$ 3,174,000	\$ 3,162,000
<u>Expenditures</u>						
Other Services/Charges	\$ 71,052	\$ 112,000	\$ 73,000	\$ 112,000	\$ 112,000	\$ 112,000
Debt Service	-	500	1,500	500	500	500
Operating Transfer Out	3,114,927	3,053,675	3,053,700	3,050,220	3,003,544	3,038,951
Total - Expenditures	\$ 3,185,978	\$ 3,166,175	\$ 3,128,200	\$ 3,162,720	\$ 3,116,044	\$ 3,151,451
Revenues Over (Under)						
Expenditures	\$ (826,875)	\$ (978,175)	\$ -	\$ -	\$ 57,956	\$ 10,549



2012/13 - 2014/15
Budget

Capital Projects Fund
Revenue and Expenditures

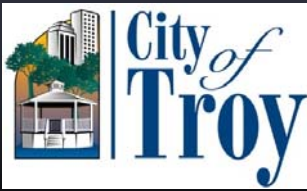
Description	2011 Actual	2012 Projected	2012 Budget	2013 Budget	2014 Budget	2015 Budget
Revenues						
Taxes	\$ 7,137,343	\$ 6,629,021	\$ 6,591,000	\$ 6,516,000	\$ 6,460,000	\$ 6,438,000
Federal Grants	-	333,611	1,146,100	-	-	-
State Grants	1,491,214	32,000	9,587,500	6,312,500	-	-
Contributions - Local	62,851	187,000	200,000	187,000	200,000	200,000
Charges for Services	456,330	494,000	288,000	494,000	500,000	500,000
Fines and Forfeitures	-	-	220,000	-	-	-
Interest and Rents	130,822	85,200	127,200	85,200	85,200	85,200
Other Revenue	117,020	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-
Operating Transfers In	1,000,000	1,659,496	7,531,860	4,367,788	4,318,259	4,400,155
Total - Revenue	\$10,395,580	\$ 9,420,328	\$25,691,660	\$17,962,488	\$11,563,459	\$11,623,355
Expenditures						
Council & Executive Administration						
748 Community Affairs						
7978 General Equipment	\$ 59,495	\$ -	\$ 50,000	\$ -	\$ -	\$ -
Total - 748 Community Affairs	59,495	-	50,000	-	-	-
Total - Council & Executive Administration	59,495	-	50,000	-	-	-
Drains						
516 Drains						
7989 Public Works Construction	38,028	145,000	2,335,000	1,135,000	2,425,000	600,000
7991 Principal	196,586	201,167	201,170	206,780	211,746	217,182
7995 Interest	2,688	74,352	74,360	69,070	63,663	58,123
7998 Other Fees	2	50	50	50	50	50
Total - 516 Drains	237,304	420,569	2,610,580	1,410,900	2,700,459	875,355
Finance						
253 Treasurers						
7964 Tax Refunds	59,829	80,000	-	129,000	100,000	100,000
Total - 253 Finance	59,829	80,000	-	129,000	100,000	100,000
Engineering						
442 Engineering						
7978 General Equipment	-	-	-	-	-	-
Total - 442 Engineering	-	-	-	-	-	-
Fire						
337 Fire Administration						
7978 General Equipment	18,630	-	-	5,000	-	-
Total - 337 Fire Administration	18,630	-	-	5,000	-	-



**2012/13 - 2014/15
Budget**

**Capital Projects Fund
Revenue and Expenditures**

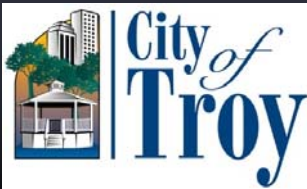
Description	2011 Actual	2012 Projected	2012 Budget	2013 Budget	2014 Budget	2015 Budget
<u>338 Fire Operations</u>						
7980 Office Equipment	8,371	5,000	5,000	-	-	-
7981 Vehicles	-	-	-	-	-	-
7984 Apparatus Replacement	11,819	1,100,000	1,125,000	570,000	400,000	200,000
Total - 338 Fire Operations	20,190	1,105,000	1,130,000	570,000	400,000	200,000
<u>344 Fire Halls</u>						
7975 Buildings and Improvements	11,597	135,770	135,000	10,000	-	200,000
Total - 344 Fire Halls	11,597	135,770	135,000	10,000	-	200,000
Total - Fire	50,417	1,240,770	1,265,000	585,000	400,000	400,000
<u>Library/Museum</u>						
<u>790 Library</u>						
7975 Buildings and Improvements	-	-	-	-	-	-
7980 Office Equipment	-	39,496	37,500	30,000	-	-
7982 Books/Materials	296,778	520,000	520,000	660,000	670,000	661,000
Total - 790 Library	296,778	559,496	557,500	690,000	670,000	661,000
<u>804 Museum Buildings</u>						
7971 Land	40,359	-	-	-	-	-
7975 Buildings and Improvements	-	-	50,000	50,000	50,000	50,000
Total - 804 Museum Buildings	40,359	-	50,000	50,000	50,000	50,000
Total - Library/Museum	337,137	559,496	607,500	740,000	720,000	711,000
<u>Other General Government</u>						
<u>265 City Hall</u>						
7975 Buildings and Improvements	548,512	508,775	9,868,600	6,552,500	200,000	200,000
Total - 265 City Hall	548,512	508,775	9,868,600	6,552,500	200,000	200,000
<u>277 District Court</u>						
7975 Buildings and Improvements	-	-	204,700	-	-	-
Total - 277 District Court	-	-	204,700	-	-	-
Total - Other General Gov.	548,512	508,775	10,073,300	6,552,500	200,000	200,000



2012/13 - 2014/15
Budget

Capital Projects Fund
Revenue and Expenditures

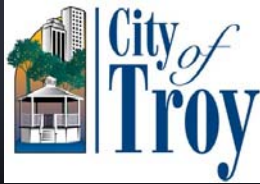
Description	2011 Actual	2012 Projected	2012 Budget	2013 Budget	2014 Budget	2015 Budget
Parks & Recreation						
<u>752 Parks & Recreation Administration</u>						
7974 Land Improvements	-	-	-	-	-	-
7975 Buildings and Improvements	-	-	-	-	-	-
7978 General Equipment	-	-	-	-	-	-
Total - 752 Parks & Recreation Administration	-	-	-	-	-	-
<u>755 Community Center</u>						
7975 Buildings and Improvements	7,446	-	70,000	300,000	-	-
7978 General Equipment	-	-	-	-	-	-
Total - 755 Community Center	7,446	-	70,000	300,000	-	-
<u>756 Municipal Grounds</u>						
7974 Land Improvements	-	-	-	-	-	-
Total - 756 Municipal Grounds	-	-	-	-	-	-
<u>770 Park Development</u>						
7974 Land Improvements	24,408	-	69,000	-	-	-
Total - 770 Park Development	24,408	-	69,000	-	-	-
Total - Parks & Recreation	31,854	-	139,000	300,000	-	-
Police						
<u>305 Police Administration</u>						
7975 Buildings and Improvements	28,376	130,000	148,600	-	-	-
7978 General Equipment	104,227	165,000	239,000	80,000	80,000	80,000
Total - 305 Police Admin.	132,603	295,000	387,600	80,000	80,000	80,000
<u>315 Road Patrol</u>						
7978 General Equipment	-	1,000	160,000	160,000	110,000	110,000
Total - 315 Road Patrol	-	1,000	160,000	160,000	110,000	110,000
<u>325 Communications Section</u>						
7980 Office Equipment	71,106	1,000	20,000	-	50,000	50,000
Total - 325 Communications Sec.	71,106	1,000	20,000	-	50,000	50,000
Total - Police	203,709	297,000	567,600	240,000	240,000	240,000



2012/13 - 2014/15
Budget

Capital Projects Fund
Revenue and Expenditures

Description	2011 Actual	2012 Projected	2012 Budget	2013 Budget	2014 Budget	2015 Budget
Streets						
<u>448 Street Lighting</u>						
7978 General Equipment	-	15,000	20,000	29,000	20,000	20,000
Total - 448 Street Lighting	-	15,000	20,000	29,000	20,000	20,000
<u>464 Public Works Administration</u>						
7974 Land Improvemtns	100,872	90,000	90,000	231,588	90,000	90,000
7975 Buildings and Improvements	120,055	160,000	350,000	198,000	200,000	200,000
7978 General Equipment	-	-	-	15,000	5,000	5,000
7980 Office Equipment	-	-	-	-	-	-
Total - 464 Public Works Administration	220,927	250,000	440,000	444,588	295,000	295,000
<u>479 Major Roads</u>						
7989 Public Works Construction	8,878,658	4,530,000	4,578,000	3,700,000	3,238,000	5,072,000
Total - 479 Major Roads	8,878,658	4,530,000	4,578,000	3,700,000	3,238,000	5,072,000
<u>499 Local Roads</u>						
7989 Public Works Construction	3,367,465	3,100,000	3,150,000	3,150,000	3,150,000	3,150,000
Total - 499 Local Roads	3,367,465	3,100,000	3,150,000	3,150,000	3,150,000	3,150,000
<u>513 Sidewalks</u>						
7989 Public Works Construction	508,183	500,000	500,000	500,000	500,000	500,000
Total - 513 Sidewalks	508,183	500,000	500,000	500,000	500,000	500,000
Total - Streets	12,975,233	8,395,000	8,688,000	7,823,588	7,203,000	9,037,000
Transfers Out						
<u>228 Information Technology</u>						
Operating Transfers Out	34,905	109,230	84,430	181,500	-	60,000
Total - 228 Information Tech.	34,905	109,230	84,430	181,500	-	60,000
<u>265 City Hall</u>						
Operating Transfers Out	-	-	1,500,000	-	-	-
Total - Transfers Out	34,905	109,230	1,584,430	181,500	-	60,000
Total - Expenditures	\$14,538,395	\$11,610,840	\$25,585,410	\$17,962,488	\$11,563,459	\$11,623,355
Revenue Over (Under) Expenditures	\$ (4,142,815)	\$ (2,190,512)	\$ 106,250	\$ -	\$ -	\$ -



2012/13 - 2014/15 Budget

Year-End Fund Balance Comparison

Fund # and Description	2010 Actual	2011 Actual	2012 Estimate	2013 Budget	2014 Budget	2015 Budget
General Fund						
101 General Fund	\$ 23,741,886	\$ 25,956,898	\$ 27,909,605	\$ 27,392,605	\$ 25,794,351	\$ 23,289,592
Special Revenues Funds						
226 Refuse Fund	121,239	83,897	2,498	59,531	76,531	101,531
271 Library	-	-	374,241	469,542	518,762	522,362
Total - Special Rev. Funds	\$ 121,239	\$ 83,897	\$ 376,739	\$ 529,073	\$ 595,293	\$ 623,893
Debt Service Funds						
301 General Debt Serv. Fund	3,413,596	2,586,721	1,608,546	1,435,826	1,493,782	1,504,331
Total - Debt Service Funds	\$ 3,413,596	\$ 2,586,721	\$ 1,608,546	\$ 1,435,826	\$ 1,493,782	\$ 1,504,331
Capital Projects/Special Assessment Fund						
401 Capital Projects Fund	16,107,882	12,209,633	10,352,286	7,954,498	5,386,239	2,727,084
403 Special Assessment Fund	1,232,745	333,165	17,835	-	-	-
Total - Capital Projects/ Special Assessment Fund	\$ 17,340,627	\$ 12,542,798	\$ 10,370,121	\$ 7,954,498	\$ 5,386,239	\$ 2,727,084