

CITY OF  
**TROY**  
MICHIGAN

2023/24 ADOPTED BUDGET

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**Summary Of Changes Between The Proposed And  
Adopted Budget**

| <b>Department</b> | <b>Description of Change</b> | <b>Proposed Budget</b> | <b>Increase/(Decrease)</b> | <b>Adopted Budget</b> |
|-------------------|------------------------------|------------------------|----------------------------|-----------------------|
|-------------------|------------------------------|------------------------|----------------------------|-----------------------|

N/A - There were no changes between the Proposed Budget and Adopted Budget

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# MAYOR AND MEMBERS OF CITY COUNCIL,

The momentum this City has gained over the past few years with our precise execution with prioritizing public safety, in-sourcing our Building Inspections, and attacking our Capital Plan via the Building Assessment Study, is finally paying dividends. We plan to break ground this Spring on our Pavilion and Ice-Skating Rink amenity. This project will be a fixture in the Community for years to come and will be a great way of sharing a sense of community and togetherness along with increasing outside winter activities. Through your guidance and the resolve of our residents and employees, we are poised for great times. With that in mind, in accordance with the City Charter, we present the 2024-2026 budget for the City of Troy.

This budget document continues to incorporate a three-year budget outlay, taking into account the short and long-term needs of the community. In addition, the City makes it a priority to concentrate on focused financial decisions based on metrics and outcomes, and strong partnerships with our community stakeholders. Budget priorities are developed throughout the year and at our annual Advance, and constantly evaluated throughout the budgeting process. In addition, City Council and community partners are an integral part of this process through numerous study sessions, meetings, and on-going discussions that outline the City's direction and priorities. This budget will focus on the following:

- Preserve public health, safety, and welfare.
- Focus on core facilities and infrastructure.
- Enhance Building Inspection Operations.
- Improve City communication and engagement capabilities



# Adopted 2023-2024 City Budget

The 2023/2024 budget includes: a total budget of \$200.5 million between all funds, with \$69.8 million in the General Fund which accounts for services to residents and businesses. Special Revenue Funds in the amount of \$30.6 million include major and local road maintenance, refuse collection/disposal and recycling activities, and Library operations. Capital Projects Funds total more than \$31.6 million

THE CAPITAL PROJECTS FUND is impacted greatly by the over \$9.4 million in Federal funding the City will receive from various Federal Programs. The majority of these funds (\$6.1 million) will be for the expansion of Rochester Road which will allow for better travel and experiences for residents. The most significant of the remaining federal funds will be for the Sylvan Glen Lake Park Improvements (\$1.5 million).

This budget maintains the priorities of City Council through significant investments in what matters most to our community:

- \$19.3 million for investment in the major and local streets we use every day, including an additional \$2 million contribution from the General Fund.
- \$3.9 million for continuing the development of our City Parks.
- \$2.9 million for improvements in our Community Center that serves the more than 87,000 residents of Troy.
- \$1.5 million for Public Works to ensure the safety of the Community.
- This budget also recognizes a total City property tax rate to 9.8966, which is the same as the prior year and one of the lowest rates in Michigan.

This budget also recommends changes to City staffing to enhance the capacity of our organization to provide services to our residents and businesses:

- Continued In-sourcing the Building Inspection Department with five new positions to increase customer service and efficiency. These costs will be offset by eliminating contractual services to SAFEbuilt.
- General Government increase of one position to assist with additional work load in the Clerk’s office due to additional unfunded mandates to elections.
- Four positions in the Library as they continue to expand their services since the passage of the Library millage.
- Two Recreation positions increased from Part-Time to Full-Time to expand recreation programming through a Pool Manager and Marketing Associate.
- Two Parks positions increased from Part-Time to Full-Time to enhance the services to the residents through an Urban Forester and an additional Laborer.

In total, all proposed changes cumulatively increase the General Fund expenditures by \$2.1 million, or 3.3%. General Fund revenues and other sources are budgeted at \$66.7 million, an increase of \$4.2 million, or 6.6% over the prior year’s budget. The General Fund’s main source of revenue, property taxes, increased by \$2.3 million or 6.4% totaling \$38.4 million.

Due to current state legislation, Proposal A and the Headlee Amendment have the potential to continue to mandatorily reduce the City’s millage rate. This is due to the mandate that taxable value can only increase at the rate of inflation or 5%, whichever is less. The CPI index used for the 2023/24 fiscal budget was 7.9%. Thus, for the first time, the 5% cap is being utilized for taxable value. In addition, the phase-in of the exemption for manufacturing personal property has further reduced the tax base.





# FINAL THOUGHTS

The process for developing our three-year financial strategy incorporates analysis, benchmarking, and long-term projections, and builds bridges between our short-term needs and long-term goals. This budget continues to meet these standards and the result is a AAA bond rating from Standard and Poor's Municipal Bond Rating Analysis, and strong financial standing in Oakland County and the State of Michigan.

I would like to thank our dedicated staff for thoroughly reviewing their operations and dedicating time to create this responsible financial plan. Finally, I would like to thank the Mayor and City Council Members for their assistance in supporting the full budgeting process, and direction in developing our organizational goals.

I have the utmost confidence that this community will continue to move forward and capitalize on the opportunities that have been presented to us during these tough and uncertain times. I know that together, we can continue to strive to maintain our special community, and progress forward towards a brighter future.

Respectfully Submitted,

Mark F. Miller | City Manager

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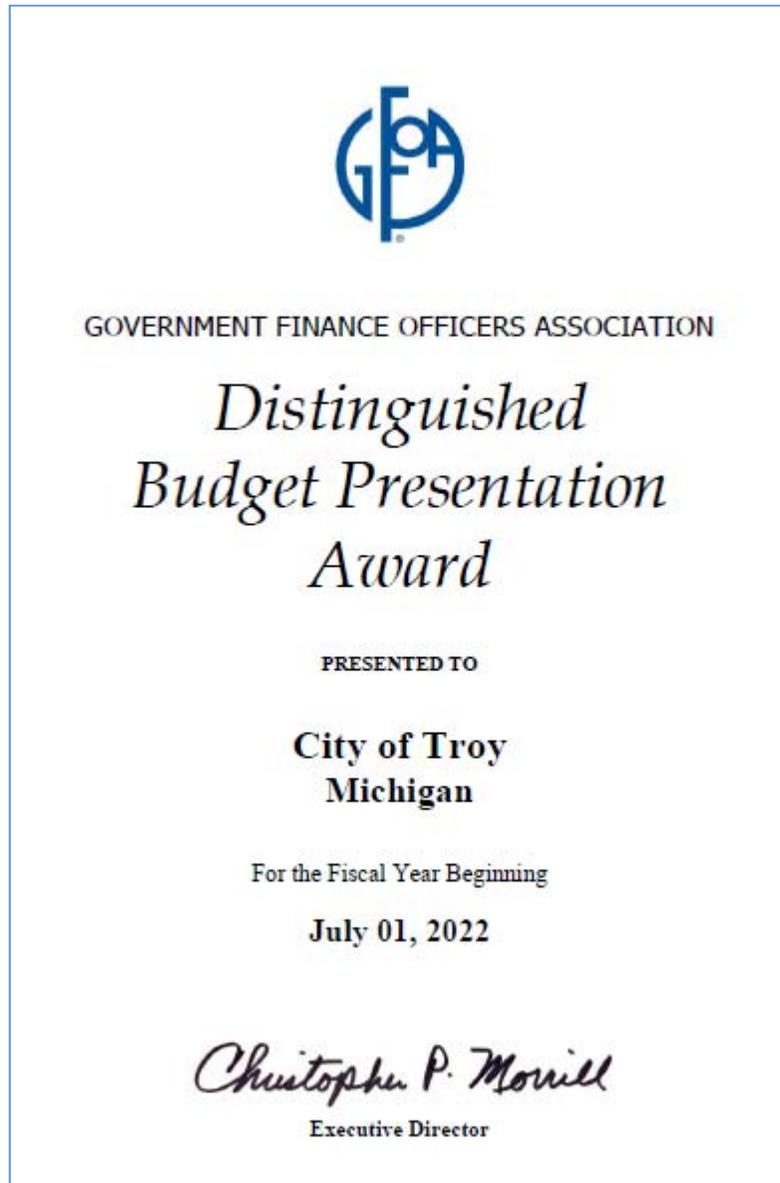


# INTRODUCTION

2023/24 ADOPTED BUDGET

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## GFOA Budget Award



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Troy, Michigan for its annual budget for the fiscal year beginning July 1, 2022.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to the GFOA to determine its eligibility for another award.

# Elected Officials and Executive Management

## City Council

- *Mayor*..... Ethan Baker
- *Mayor Pro Tem*..... Rebecca Chamberlain-Creanga
- *Council Member*..... Edna Abraham
- *Council Member*..... Theresa Brooks
- *Council Member*..... Ann Erickson Gault
- *Council Member*..... David Hamilton
- *Council Member*..... Ellen Hodorek

## Executive Management

- *City Manager*..... Mark F. Miller
- *City Attorney*..... Lori Grigg Bluhm
- *Assistant City Manager*..... Robert J. Bruner
- *Chief Financial Officer*..... Robert C. Maleszyk

## Senior Staff

- *City Manager*
- *City Attorney*
- *Assistant City Manager*
- *Chief Financial Officer*
- *Controller*
- *City Assessor*
- *City Clerk*
- *City Engineer*
- *City Treasurer*
- *Community Affairs Director*
- *Community Development Director*
- *Financial Compliance Manager*
- *Fire Chief*
- *Human Resources Director*
- *Information Technology Director*
- *Library Director*
- *Police Chief*
- *Public Works Director*
- *Purchasing Manager*
- *Recreation Director*

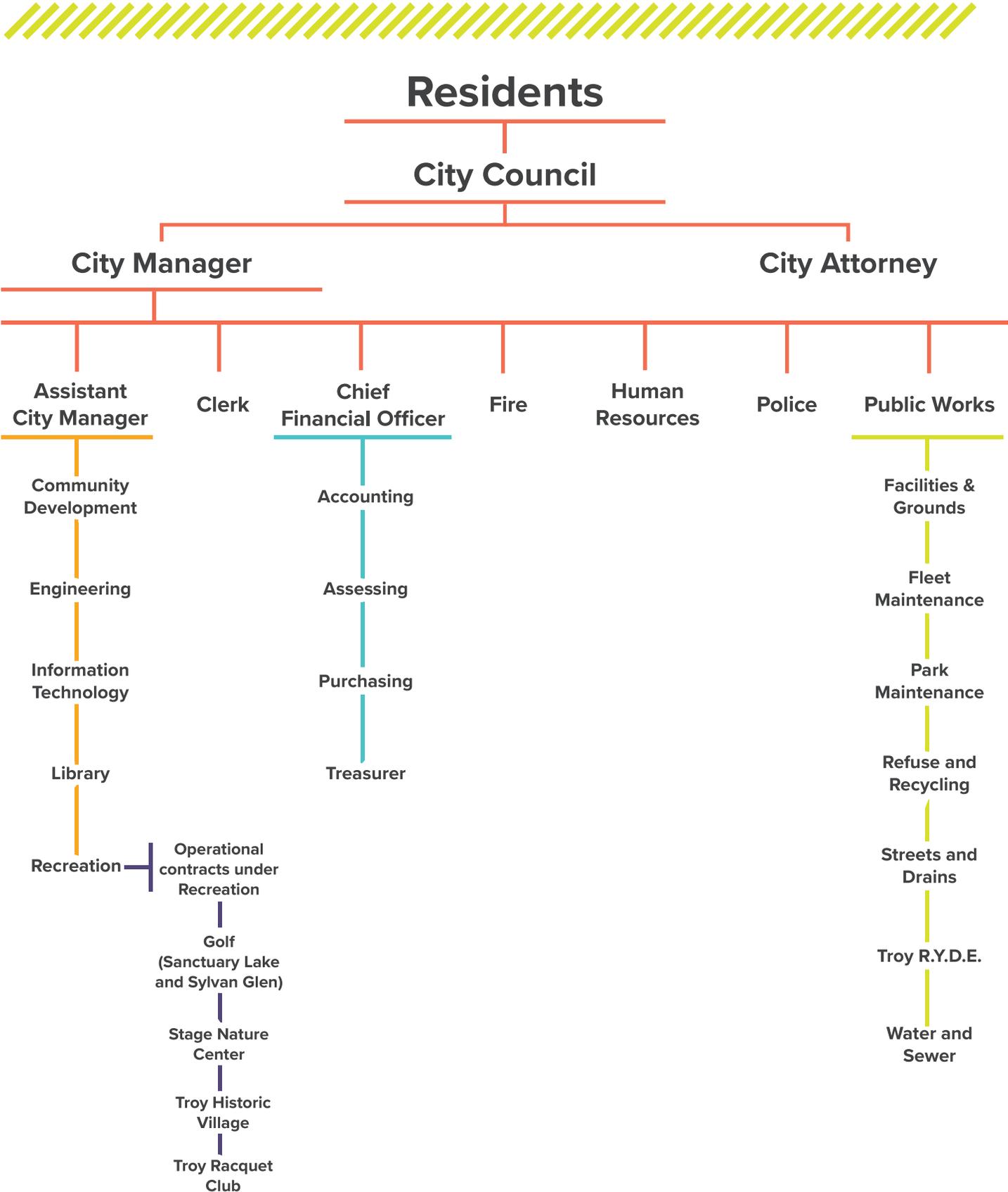
**Mark F. Miller**  
**Lori Grigg Bluhm**  
**Robert J. Bruner**  
**Robert C. Maleszyk**  
**Dee Ann Irby**  
**Kelly Timm**  
**Aileen Dickson**  
**Scott Finlay**  
**Renee Hazen**  
**Cindy Stewart**  
**R. Brent Savidant**  
**Kyle Vieth**  
**Peter Hullinger**  
**Jeanette Menig**  
**Alex Bellak**  
**Emily Dumas**  
**Frank Nastasi**  
**Kurt Bovensiep**  
**Emily Frontera**  
**Brian Goul**

### City Seal

The figure represented on the official seal of the City of Troy is that of Athena, mythological Greek goddess of wisdom. Athena was known as the dispenser of prudent restraint and practical insight, maintainer of law. Her association with civilization and society rather than wilderness and nature earned her reverence as the protectress of Greek cities. Athena's ethical standards and precepts remain worthy today, making her an appropriate symbol for the modern City of Troy and a model for all who live, work, or play here.



# Organizational Chart



**Budget in Brief****2023/24 Budget At A Glance****Challenges, Priorities and Strategies**

In developing the 2023/24 budget, the City considers current issues, priorities, and challenges that affect the scope and level of services that the City provides along with the long-term implications. The City's strategies in developing the 2023/24 budget are as follows:

- **Preserve public health, safety and welfare** - The City has continued to allocate the majority of General Fund resources to public safety (59.4% of expenditures) and has continued to strongly invest in the capital needs of our public safety departments. The City is working with the Volunteer Fire Department to implement a new incentive plan to continue the Department's exceptional work.
- **Focus on core facilities and infrastructure including Major and Local streets and recreational facilities** - The City has budgeted over \$31.6 million in this current budget including over \$19 million to improve and enhance the Major and Local streets. The City has prioritized capital needs based on the most recent building assessment study.
- **Enhance Building Inspection operations** – The City is no longer outsourcing building inspection services. We have eliminated our relationship with an outside vendor. The City has added five additional FTEs to the Building Inspection Department to in-source the work to provide better service to the community.

**By The Numbers**

Total City revenues (before transfers in) are budgeted at \$168.9 million. This shows an increase of \$5.0 million or 3.1% over budgeted fiscal 2023 amounts. Total tax revenues of \$60.9 million are up \$3.7 million or 6.5% due to increases in taxable values for residential, commercial and industrial real property. Grants, including State Shared Revenue, of \$31.0 million decreased \$2.8 million or 8.2% primarily because of \$8.2 million in State and Local Fiscal Recovery Funding via the American Rescue Plan Act in 2023 not recurring in the current year. Charges for services are budgeted at \$57.7 million. This is up \$3.7 million or 6.7% from budgeted 2023 amounts primarily due to water and sanitary sewer sales, based on a normal season of approximately 460 thousand mcf in sales volume and increasing revenues as we continue to move out of the pandemic.

The total City budget for expenditures (before transfers out) of \$187.3 million decreased \$11.2 million or 5.6% compared to the fiscal 2023 budget. Personal Services increased \$2.1 million or 3.1% due primarily to cost of living adjustments and increases to FTEs. Other Service Charges increased \$4.7 million or 7.4% primarily due to Water and Sewer purchases and Water and Sewage disposal fees and increased contractual and professional services costs. Capital and debt expenditures of \$44.6 million represent a decrease of \$18.8 million or 29.7% from the 2023 budget. This is primarily due to decreased budgeted capital expenditures as a result of federal grant funding received in the prior budget and less Water and Sewer projects in this budget. Operating transfers out represent reimbursements to other funds for costs incurred on their behalf.

Overall, 14 full-time employee positions were added to the 2023/24 budget related to improving services within our community. The Building Department has added five new positions as the work will now be in-

sourced. This is the second consecutive year of the Building Department in-sourcing these positions for a total of eleven in the department. Clerk added one full-time position for additional responsibilities and increased operations. Library added four employees for additional services as they continue to adjust their operations since the passage of the millage. Parks and Recreation added two positions each and eliminated the corresponding part-time positions.

Healthcare costs increased 7.0% and retirement benefits were overall neutral. City contributions to the Employee Retirement System are budgeted at \$0 (System is currently more than 100% funded). City contributions to the Retiree Healthcare Fund are \$2.5 million. City contributions to the proposed new Firefighter Incentive Plan is budgeted at \$1.7 million.

Other service charges include the cost of water and sanitary sewer services. The City purchases water from the Great Lakes Water Authority (GLWA) and sanitary sewer services from the Oakland County Water Resource Commission (OCWRC). Water costs have increased approximately \$1.1 million or 7.3% and sanitary sewer services increased \$346 thousand or 3.0%. The change in costs were incurred primarily from a rate change directly by the providers. The water costs are approximately 60% fixed cost in nature while the sanitary sewer costs are 100% fixed costs. The City charges residents and businesses on a rate per volume consumed platform. Accordingly, volume sales have a minor impact on City costs but is a major consideration in adjusting fees charged by the City to consumers to generate offsetting income. The City has introduced new rates to consumers to offset the increased costs from the providers, lower volume sales, and increased capital costs.

Other service charges include charges to departments and other funds from the City's internal service funds. Charges from the Building Operations internal service fund are budgeted at \$1.7 million, an increase of \$0.1 million or 4.0%. Charges from the City's Information Technology Department are budgeted at \$2.6 million, an increase of \$0.1 million or 4.7%. Charges from the Fleet Services internal service fund are budgeted at \$4.8 million, an increase of \$0.2 million or 5.4%.

Capital Outlay totals \$42.9 million compared to \$61.8 million in the prior budget and includes a significant investment in the City's infrastructure. This includes \$19.3 million in Major and Local street projects, \$3.9 million in Parks Development, and \$4.8 million for City building improvements. Investment in the Water and Sanitary Sewer Systems totals \$7.1 million and includes \$2.2 million in Sewer work and \$4.9 million in Water work.

## **2024/25 thru 2025/26 Budget Assumptions**

### Long-Term Financial Plans and Strategies

The City has established a conservative three-year budget process that demonstrates the City's long-term financial plans and how those plans link with current priorities and strategies while maintaining sound financial stability.

Strategies contained in the City's Long-Term financial plan include:

- **Continued investment in the City's capital needs** - The City has budgeted for significant future capital needs in the City's six-year capital plan.
- **Continued investment in Major and Local roads** - The City continues to budget significant funding for both major and local road renovation in future years.
- **Focus on Public Safety** - The City will continue to invest in Police and Fire capital enhancements including police training technology and fire apparatus.

2024/25 thru 2025/26 By the Numbers

Total City revenues (before transfers in) are budgeted at \$167.4 million and \$171.5 million, respectively. This represents a decrease of 0.9% followed by an increase of 2.4%. The decrease in fiscal year 2025 is due to a decrease in federal grant funding as the City is budgeted to recognize the \$6.1 million of revenue for Rochester Road in fiscal year 2024. The increase in fiscal year 2026 is due to normalizing revenues as we continue to shift out of the pandemic. Grants of \$24.2 million in 2024/25 and \$22.8 million in 2025/26 have been reduced due to fewer federal funds for street projects. State Shared revenues are conservatively budgeted for these outlying years as consumer spending habits can fluctuate with changes in the economy. Charges for services are budgeted at \$60.9 million for 2024/25, an increase of \$3.2 million or 5.6% and \$64.1 million for 2025/26, an increase of \$3.2 million or 5.3%. The increases are primarily due to water and sanitary sewer sales, based on a normal season of approximately 460 thousand mcf in sales volume using estimated combined water/sewer rates of \$86.60 in 2024/25 and \$92.50 in 2025/26 per mcf.

The total City expenditures (before transfers out) are budgeted at \$202.7 million for 2024/25, an increase of \$15.4 million or 8.2% and \$182.5 million for 2025/26, a decrease of \$20.2 million or 10.0%. Expenditures are higher in 2024/25 due to increased capital spending with the 2023/2024 budget and increased operating costs. Expenditures are significantly lower in 2025/26 as a result of reduced capital spending.

The City's budget includes 100% of the actuarially determined contributions for the Retiree Healthcare Trust in fiscal years 2024/25 and 2025/26 at \$2.5 million each year. City contributions to the proposed Firefighter Incentive Plan is budgeted at \$1.7 million each year. There are no required contributions for the Employee Pension Trust Fund.

## Community Profile

Troy is a vibrant community with a strong sense of civic pride and dedicated community leaders, rich in cultural diversity, community wellness, and economic vitality.

Since its incorporation on June 13, 1955 Troy has been governed by a seven-member City Council, including a Mayor, all of which serve four-year terms. Under the Council-Manager form of government, Mayor and City Council appoint two officials: the City Manager and the City Attorney.

The City Manager appoints five additional administrative officials including the City Clerk, Treasurer, Assessor, Police and Fire Chiefs subject to City Council confirmation. In addition, the City Manager appoints all Department Directors.

The 2020 population for Troy was 87,294 according to the 2020 census. In terms of population, Troy is the 9th largest city in Michigan and its total property value is the fourth highest in the state.

Troy is a full-service community with public transportation provided by a regional authority.

The City of Troy currently maintains 18 developed park sites, eight of which are major parks. City parks provide a variety of recreational opportunities from baseball diamonds to miles of developed walking, jogging, and bicycle riding pathways. Troy has 1,000 acres of parkland (active and passive). Additionally, the total acreage of City and private parks, including two golf courses, is 1,446 acres.

Troy has received awards from various professional associations and municipal services organizations for innovative approaches to service delivery and quality improvements.

Troy enjoys a solid reputation for municipal planning and growth management. Its development of a new comprehensive master land use plan and corridor studies will guide development of the Big Beaver Corridor, other business corridors and high quality mixed residential development as the community's most significant focal points.

The strong commercial and industrial business environment is a mix of service, product, and technological employers. This impressive mix of business opportunities has allowed Troy to maintain low unemployment rates. Principal employers include:

- √ Beaumont Hospital - Troy
- √ Flagstar Bank
- √ Delphi/Aptiv
- √ Troy School District
- √ Health Alliance Plan
- √ Kelly Services
- √ Magna
- √ Meritor
- √ Altair
- √ The Suburban Collection

Troy also enjoys a wide variety of fine restaurants, churches, places of worship, and retail shops. The City occupies 34.3 square miles, and over 98% of its land is developed.

**Budget Policies**

In recent years, changing conditions and fiscal capacities combined with the demand for increased services have forced a reassessment of the role played by local governmental units.

Public officials are charged with the responsibility of ensuring that services are provided within acceptable levels of cost and, when required, seeking alternative methods of financing.

The budgetary process allows for accumulation of financial and performance information relative to these services. It provides the opportunity to analyze and debate the merits of each service as well as to make decisions about the level and cost of the services to be provided.

This budget continues the conservative spending approach that residents of Troy expect from City government. This document also assists our efforts to make the operations of the City more efficient, less costly, and more importantly, to target available resources to functions according to City Council priority rating.

***FINANCIAL POLICIES***

The City of Troy’s financial policies set forth basic tenets for overall fiscal management of the City. These policies provide a framework of decision making for City Council and Administration. They should enforce any policy choice, regardless of changing circumstances and conditions.

These policies provide guidelines for evaluating current activities as well as proposals for future programs. These policies are reviewed annually to ensure they are in compliance with new financial mandates.

- ✓ The budget process involves personnel and management areas of long-term importance: Provide a safe, clean and livable city; provide effective and efficient local government; build a sense of community and attract and retain business investment.
- ✓ Expansion of existing service programs or addition of a new service program is only considered in the proposed budget when a revenue source can support all of the ongoing cost, or when the requesting department can identify an existing service which can be reduced or eliminated. Programs financed with grant money shall be budgeted in special funds and, when grant revenues are reduced or eliminated, the service program shall be adjusted accordingly.
- ✓ The City maintains a budgetary control system to ensure adherence to the budget and prepare monthly reports comparing actual revenues and expenditures to budgeted amounts. The City reports its financial performance quarterly.
- The City monitors departmental expenditures on a monthly basis to ensure conformity to budgets.
- ✓ The City stresses results, integrating performance measurement and productivity indicators with the budget.
- ✓ The City avoids budgetary practices or procedures that balance current period expenditures at the expense of future years’ revenues.
- ✓ The budget provides for adequate maintenance of capital facilities and equipment, and for their orderly replacement.

## Budget Policies

- ✓ The budget provides for adequate levels of funding for all retirement systems and other postemployment benefits.
- ✓ The City develops and maintains accounting and budgetary control systems to adequately safeguard the assets held in public trust.
- ✓ The operating and capital budgets fully describe the major goals to be achieved and the services and programs to be delivered based upon the levels of funding anticipated or provided.
- ✓ The City finances essential City services that have a City-wide benefit in the budget from revenue sources which are generated from a broad base, i.e. property taxes, state revenue sharing, assessments, and fees.
- ✓ The City seeks to minimize the impact in use of property tax financing by seeking alternative financing for City services that focus on user fees for responsive services, and upgrading and enhancing the property tax base.
- ✓ Special assessment financing formulas and user-fee rate structures accurately charge the cost of service provided to the benefiting property owners and customers served while being sensitive to the needs of low-income people.
- ✓ The definition of a balanced budget includes one in which estimated revenues plus prior year accumulated reserves are equal to or greater than estimated expenditures.

### *REVENUE POLICIES*

- ✓ The City makes every attempt to maintain a diversified and stable revenue base to shelter it from short- or long-term fluctuations in any one revenue source.
- ✓ The City projects its annual revenues by an objective and thorough analytical process.
- ✓ The City maintains sound appraisal procedures and practices to reflect current property values.
- ✓ The City establishes user charges and sets fees for services for its enterprise funds at a level that fully supports the total direct and indirect costs of the activities. Indirect costs include the recognition of annualized depreciation of capital assets. Cash flow requirements to adequately defray bond retirement and capital outlay are primary determinants in the development of user charges.
- ✓ The City follows an aggressive policy of collecting revenues.
- ✓ The City reviews fees/charges annually and design or modify revenue systems to include provisions that automatically allow charges to grow at a rate that keeps pace with the cost of providing the service.

## Budget Policies

### RESERVE POLICIES

- ✓ The City accounts for reserves in accordance with *Governmental Accounting Standards Board (GASB) No. 54*. City policy calls for a range of General Fund unassigned fund balance between 20% to 30%. A financial plan is required should the General Fund unassigned fund balance fall outside of this range.

### ACCOUNTING, AUDITING, AND FINANCIAL REPORTING POLICIES

- ✓ An independent audit is performed annually.
- ✓ The City produces annual comprehensive financial reports in accordance with Generally Accepted Accounting Principles (GAAP), the body of accounting and financial reporting standards, conventions, and practices that have authoritative support from standard setting bodies such as the Governmental Accounting Standards Board (GASB).

### INVESTMENT POLICIES

- ✓ The City conducts a cash-flow analysis of all funds on a regular basis. Disbursement, collection, and deposit of all funds is scheduled to insure maximum investment capabilities.
- ✓ When permitted by law, the City pools cash from several different funds for investment purposes to maximize potential earnings.
- ✓ The City analyzes market conditions and potential investments to maximize its yield, while maintaining the integrity, diversification, and safety of the principal.

- ✓ The City's accounting system provides regular information concerning cash position and investment performance.

### DEBT POLICIES

- ✓ The City confines long-term borrowing to capital improvements or projects that cannot be financed from current revenues, and where the issuance of long-term debt is required, pays back the bonds within a period not to exceed the expected useful life of the project.

The City attempts to keep the average maturity of general obligation bonds at or below 20 years.

- ✓ When possible, the City uses special assessment, revenue, tax increment, or other self-supporting bonds.
- ✓ The City does not incur long-term debt to support current operations.

- ✓ The City maintains a sound relationship with all bond rating agencies and keeps them informed about our current capital projects.

### CAPITAL IMPROVEMENT BUDGET POLICIES

- ✓ Capital investments foster Troy's goal of providing a safe, clean and livable city.
- ✓ The City attempts to maintain all its assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.

## Budget Policies

- ✓ The City maintains the fiscal integrity of its operating debt service and capital improvement budgets in order to provide services, and construct and maintain public facilities, streets, and utilities.
- ✓ The City implements a multi-year plan for capital improvements with proposed funding sources, and updates it annually.
- ✓ The City makes all capital improvements in accordance with an adopted capital acquisition program.
- ✓ The City coordinates decision-making for the capital improvement budget with the operating budget to make effective use of the City's limited resources for operating and maintaining existing services and facilities.
- ✓ The City uses inter-governmental assistance to finance only those capital improvements that are consistent with the adopted capital improvement plan, City priorities, and for which operating and maintenance costs have been included in the operating budget.
- ✓ The City maintains a responsible and prudent fiscal condition to minimize long-term interest expense when financing capital improvements.
- ✓ Capital investments are enhanced when there is the ability to leverage City assets.
- ✓ The capital dollar threshold has been established at \$10,000 with the exception of federally funded projects (\$5,000).

### BUDGET PROCESS

- ✓ Study Sessions held with City Council to gain direction, priority and public feedback.
- ✓ City-wide surveys were utilized to get additional public feedback as to priorities within the community.
- ✓ Budget worksheets received from departments incorporating direction and goals.
- ✓ Department budget worksheets compiled, analyzed and refined to meet proposed direction and goals.
- ✓ Per City Charter, City Manager submits to City Council proposed budget for fiscal year commencing July 1 on or before the third Monday in April.
- ✓ Budget workshop with City Council to review proposed budget and make any directed modifications.
- ✓ Per City Charter a Public Hearing shall be held prior to adoption of budget to obtain public comments.
- ✓ The budget shall be adopted on or before the third Monday in May.
- ✓ The City Manager is authorized to transfer budgeted amounts within budgetary functions however, any revisions that alter the total expenditure of any budgetary function must be approved by a majority of the members elect of the City Council.

## Budget Calendar

### July

Begin preparing updated Capital Improvements Plan (CIP)  
 Begin monitoring budget performance  
 Approved 2022/23 budget document distributed at the first City Council meeting in July

### November

Quarterly financial performance report prepared  
 City Council Budget Strategy Meeting/Advance: November 19, 2022 - This meeting recommends a course of action for City Council to consider and aide them in adopting sound policy decisions for developing the next budget.

### December

Prior year's annual audit released  
 Finance prepares personnel costs and operating cost targets for proposed budget  
 Distribute operating budget manual and revenue worksheets  
 Identify potential issues and priorities to be addressed in budget process

### January

Preparation of the water supply and sewer disposal system rate analysis  
 Revenue worksheets due from all departments

### February

Operating budget worksheets due from departments  
 2023/24 revenue forecast prepared by City management  
 City management analyzes department budget requests  
 Finance develops Capital requests and presents the Capital improvement report to the City Manager  
 Quarterly financial performance report prepared  
 Finance prepares proposed budget document

### March

City Manager's final Capital recommendations are reported to all offices and included in the proposed budget  
 Three year budget update and revisions  
 Finalize current issues and priorities addressed in proposed budget  
 Analyze effects of budget on long-term financial planning.

**Budget Calendar**

**April**

City Manager makes final proposed budget recommendations  
Proposed budget document presented to the City Council Monday, April 10, 2023  
City Council workshops: Budget review, questions, and adjustments, Monday April 10, 2023 and April 17, 2023 as needed  
Budget notice is published in local newspapers

**May**

City Manager prepares approved 2023/24 Three Year Budget document incorporating City Council adjustments  
Quarterly financial performance report prepared  
Public hearing for budget, Monday, May 8, 2023  
City Council adopts taxation resolution and appropriations ordinance, Monday, May 8, 2023

**June**

Finance prepares final current year budget amendment



# TRENDS AND **SUMMARIES**

2023/24 ADOPTED BUDGET

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### Millage Rates for Troy Residents and Businesses

| Taxing Entity                  | 2016/17      | 2017/18      | 2018/19      | 2019/20      | 2020/21      | 2021/22      | 2022/23      | Proposed<br>2023/24 |
|--------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------------|
| <b>Tax Rate Shown in Mills</b> |              |              |              |              |              |              |              |                     |
| Troy School District           | 10.10        | 10.33        | 10.33        | 10.30        | 9.76         | 8.72         | 8.38         | 8.38                |
| Oakland County Gov.            | 4.49         | 4.49         | 4.49         | 4.45         | 4.58         | 4.57         | 4.52         | 4.52                |
| O.C. Comm. College             | 1.57         | 1.56         | 1.56         | 1.54         | 1.52         | 1.51         | 1.49         | 1.49                |
| Intermediate School Dist.      | 3.34         | 3.31         | 3.31         | 3.28         | 3.23         | 3.20         | 3.17         | 3.17                |
| S.M.A.R.T.                     | 0.99         | 0.99         | 0.99         | 1.00         | 0.99         | 0.98         | 0.95         | 0.95                |
| State Education                | 6.00         | 6.00         | 6.00         | 6.00         | 6.00         | 6.00         | 6.00         | 6.00                |
| Zoo                            | 0.10         | 0.10         | 0.10         | 0.10         | 0.10         | 0.10         | 0.10         | 0.10                |
| O.C. Art Institute             | 0.20         | 0.20         | 0.20         | 0.19         | 0.19         | 0.19         | 0.19         | 0.19                |
| <b>City of Troy</b>            | <b>10.40</b> | <b>10.36</b> | <b>10.30</b> | <b>10.24</b> | <b>10.00</b> | <b>10.02</b> | <b>9.90</b>  | <b>9.90</b>         |
| <b>Total - Millage Rates</b>   | <b>37.19</b> | <b>37.34</b> | <b>37.28</b> | <b>37.10</b> | <b>36.37</b> | <b>35.28</b> | <b>34.70</b> | <b>34.70</b>        |

Millage rates are estimated for other taxing jurisdictions.

| Average Residential<br>Taxable Value | 2016/17        | 2017/18        | 2018/19        | 2019/20        | 2020/21        | 2021/22        | 2022/23        | Proposed<br>2023/24 |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------------|
|                                      | <b>108,371</b> | <b>111,878</b> | <b>116,866</b> | <b>124,403</b> | <b>129,153</b> | <b>133,137</b> | <b>139,678</b> | <b>149,346</b>      |

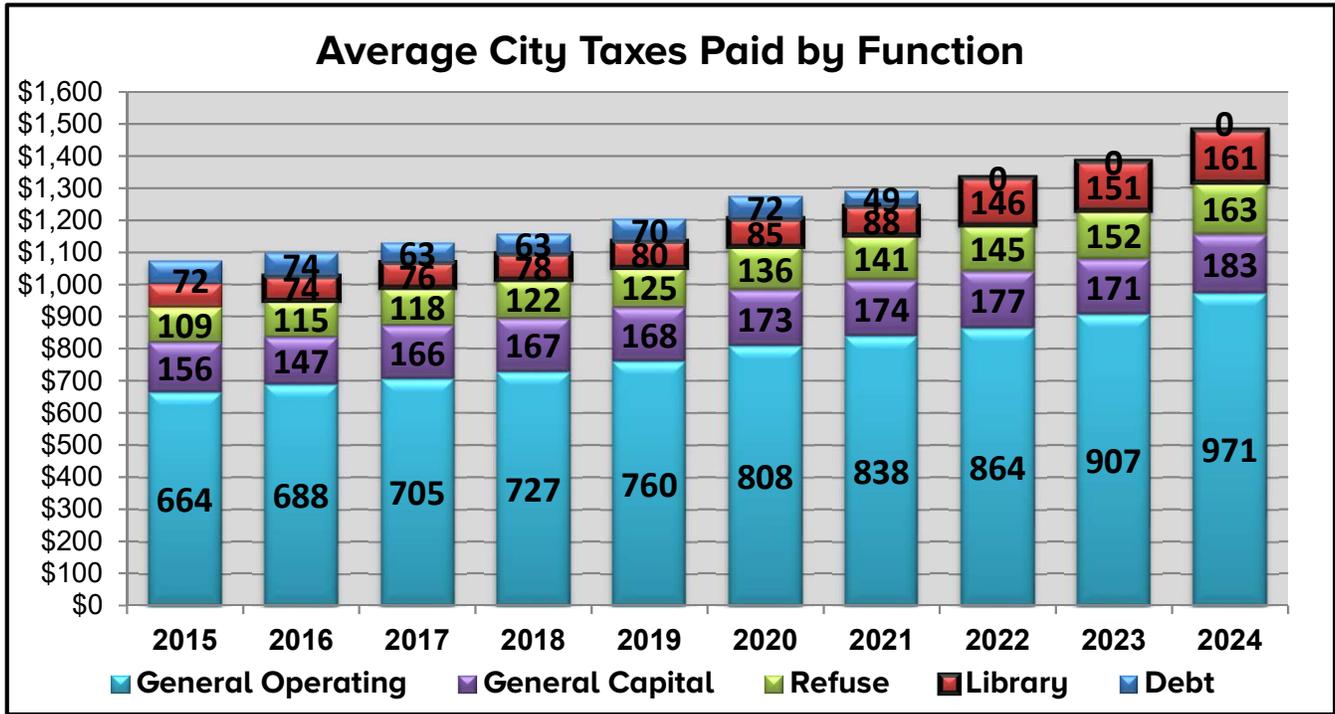
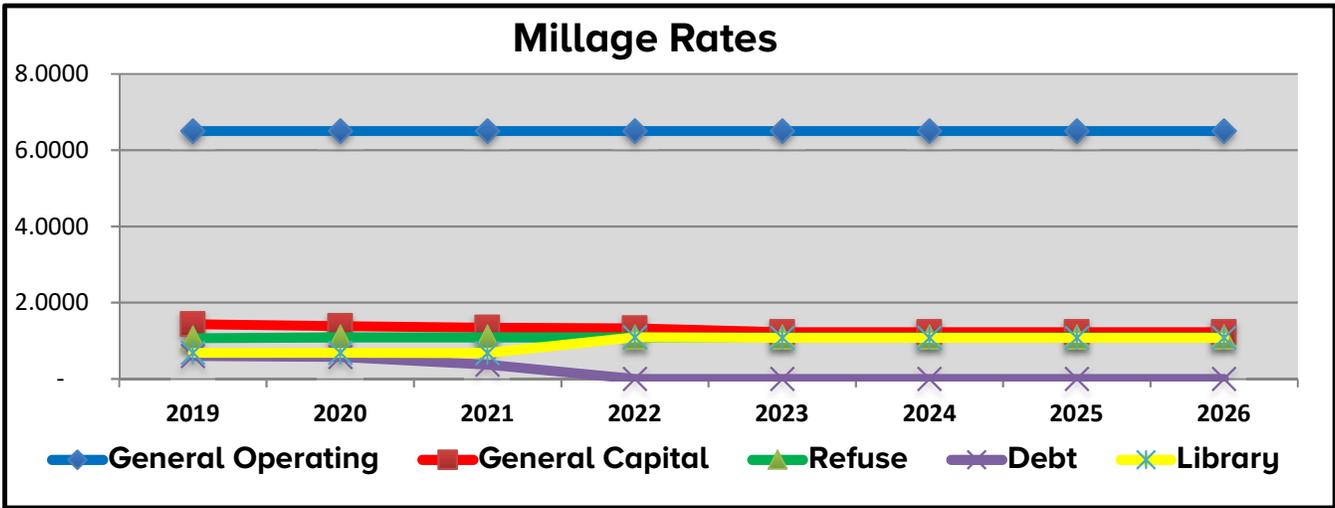
| Taxing Entity                             | 2016/17         | 2017/18         | 2018/19         | 2019/20         | 2020/21         | 2021/22         | 2022/23         | Proposed<br>2023/24 |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------------|
| <b>Average Tax Rates Shown in Dollars</b> |                 |                 |                 |                 |                 |                 |                 |                     |
| Troy School District                      | \$1,095         | \$1,156         | \$1,207         | \$1,281         | \$1,261         | \$1,160         | \$1,171         | \$1,252             |
| Oakland County Gov.                       | \$487           | \$502           | \$525           | \$554           | \$592           | \$608           | \$631           | \$675               |
| O.C. Comm. College                        | \$170           | \$175           | \$182           | \$192           | \$196           | \$201           | \$208           | \$223               |
| Intermediate School Dist.                 | \$362           | \$370           | \$387           | \$408           | \$417           | \$426           | \$443           | \$473               |
| S.M.A.R.T.                                | \$107           | \$111           | \$116           | \$124           | \$128           | \$130           | \$133           | \$142               |
| State Education                           | \$650           | \$671           | \$701           | \$746           | \$775           | \$799           | \$838           | \$896               |
| Zoo                                       | \$11            | \$11            | \$12            | \$12            | \$13            | \$13            | \$14            | \$15                |
| O.C. Art Institute                        | \$22            | \$22            | \$23            | \$24            | \$25            | \$25            | \$27            | \$28                |
| <b>City of Troy</b>                       | <b>\$1,127</b>  | <b>\$1,159</b>  | <b>\$1,204</b>  | <b>\$1,274</b>  | <b>\$1,291</b>  | <b>\$1,333</b>  | <b>\$1,382</b>  | <b>\$1,478</b>      |
| <b>Total - Dollars</b>                    | <b>\$ 4,031</b> | <b>\$ 4,177</b> | <b>\$ 4,357</b> | <b>\$ 4,615</b> | <b>\$ 4,698</b> | <b>\$ 4,695</b> | <b>\$ 4,847</b> | <b>\$ 5,182</b>     |

Average tax rates are based on residential homestead property within the Troy School District.

**The 2023/24 adopted budget reflects City taxes for the average residential household at \$1,478. This is an increase of \$96 or 6.9%. This increase is primarily due to the increase in average residential value which includes un-capping of sold properties along with new construction.**

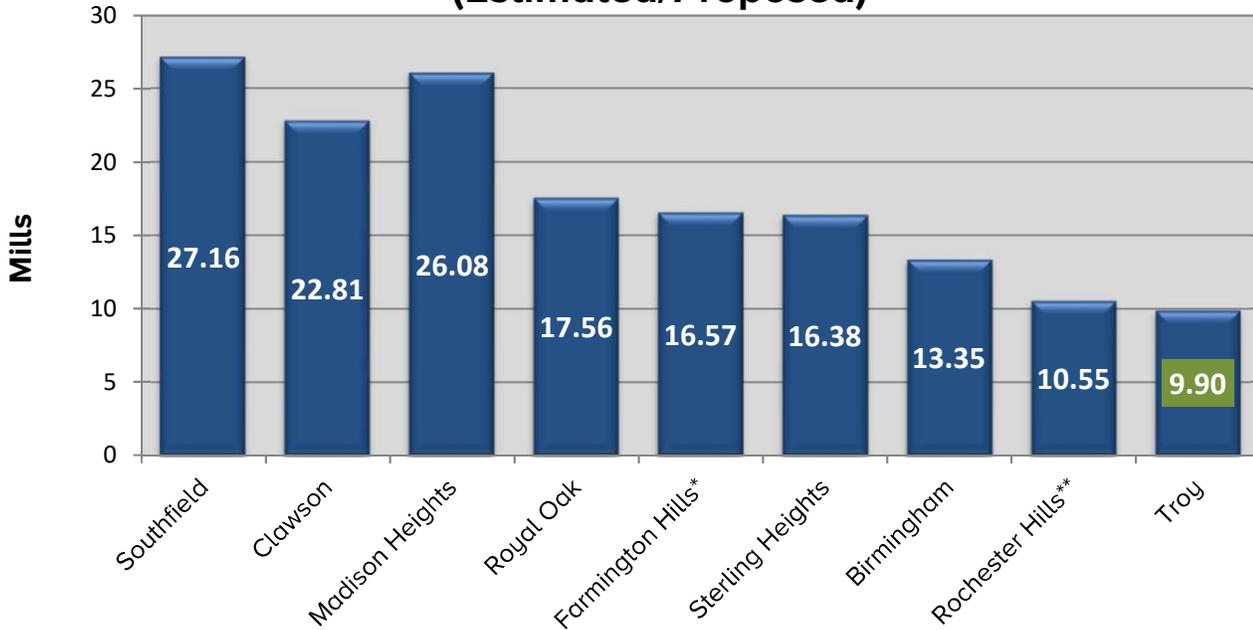
### Millage Rates for Troy Residents and Businesses

|                   | 2018/19        | 2019/20        | 2020/21       | 2021/22        | 2022/23       | Proposed 2023/24 | Proposed 2024/25 | Proposed 2025/26 |
|-------------------|----------------|----------------|---------------|----------------|---------------|------------------|------------------|------------------|
| General Operating | 6.5000         | 6.5000         | 6.5000        | 6.5000         | 6.5000        | 6.5000           | 6.5000           | 6.5000           |
| Capital           | 1.4381         | 1.3896         | 1.3486        | 1.3312         | 1.2270        | 1.2270           | 1.2270           | 1.2270           |
| Refuse            | 1.0700         | 1.0900         | 1.0900        | 1.0900         | 1.0900        | 1.0900           | 1.0900           | 1.0900           |
| Debt              | 0.6000         | 0.5800         | 0.3800        | -              | -             | -                | TBD              | TBD              |
| Library           | 0.6884         | 0.6841         | 0.6805        | 1.0942         | 1.0796        | 1.0796           | 1.0796           | 1.0796           |
| <b>Total</b>      | <b>10.2965</b> | <b>10.2437</b> | <b>9.9991</b> | <b>10.0154</b> | <b>9.8966</b> | <b>9.8966</b>    | <b>9.8966</b>    | <b>9.8966</b>    |



**Millage Rates for Troy Residents and Businesses**

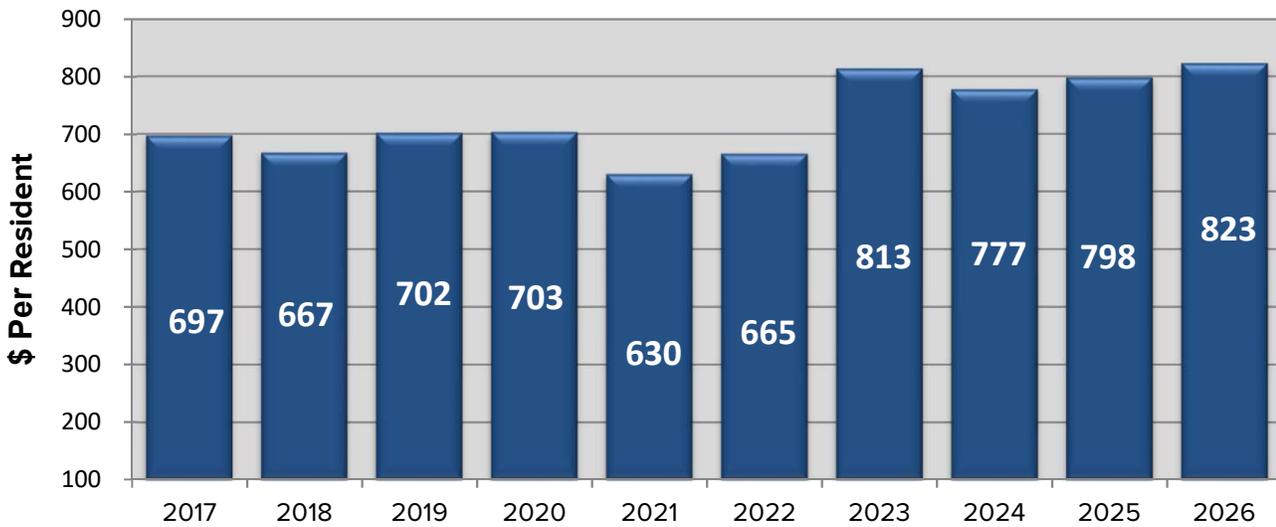
**Comparison of Municipal Millage Rates For FY 2024  
(Estimated/Proposed)**



\*Does not include a Library millage

\*\* Does not include a refuse millage

**General Fund Budget Per Resident**



## Major Revenue Sources

### GENERAL FUND

#### Property Taxes

The City's major source of revenue comes from property taxes. This revenue is calculated by multiplying the taxable valuation of the property by the specific tax levy for general operations. If either variable increases or decreases, a relative change to the City tax revenue will be experienced.

In the 2023/24 budget, City property tax revenue of \$40.7 million represents 61.1% of total revenue and other sources, an increase of \$2.5 million or 6.5% to prior year budget.

Taxable values had one of the biggest increases in years. These increases are restricted by the lesser of 5% or the rate of inflation. The Inflation rate multiplier used for 2023/24 was 7.9%. Thus, for the first time in history, the 5% cap was utilized. Taxable values were further restricted by the phase out of personal property tax on manufacturing equipment and also an increase in the small business taxpayer PPT exemption. In spite of these limitations, taxable value was \$6.20 billion representing an increase of \$440.5 million or 7.65%.

The general operations tax levy for the 2023/24 fiscal year is 6.50 mills per \$1,000 taxable value. The operating millage rate remains at the same level since 2005/06.

The City's total tax rate of 9.8966 mills **remained the same** compared to the prior year due to NO mandatory permanent reductions invoked by the Headlee Amendment. The operating millage rate of 7.7270 mills (general operating = 6.50 mills and Capital = 1.2270 mills) continues to be below the 8.10 millage rate established by the approved (November 2008) City Charter amendment.

#### Licenses and Permits

The revenue source from licenses and permits is made up of business licenses and permits and non-business licenses and permits. This revenue source of \$2.9 million represents 4.3% of total revenue and other financing sources, and is generated by fees charged to individuals and businesses for the building of new structures as well as improvements made to existing structures. Building permits generate the largest source of revenue, accounting for \$2.0 million or 69.0% of the total from licenses and permits.

#### Charges for Services

Charges for services are broken into the following four categories:

- 1.) Fees
- 2.) Services Rendered
- 3.) Sales
- 4.) Uses

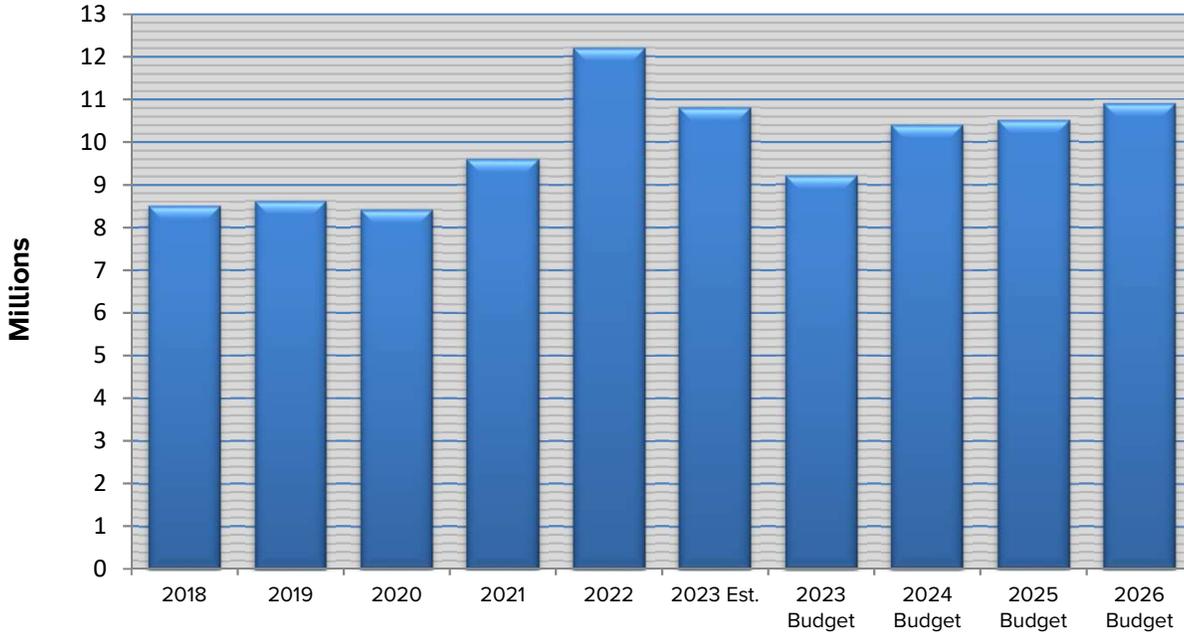
In total, this revenue source generates \$8.3 million or 12.4% of total General Fund revenue and other sources. The \$8.3 million compares to \$7.6 million estimated for the 2022/23 fiscal year. The major sources of revenue are CATV franchise fees, Parks and Recreation program fees, Community Center pass fees and Engineering fees.

#### Other Financing Sources

The main revenue source for this item is the reimbursement for Component Unit Charges.

**Major Revenue Sources**

**State Shared Revenue**



State Shared Revenues

Another source of revenue to the City is federal, state and local grants and contributions. The major source in this revenue category is state revenue sharing.

State revenue sharing estimates amount to \$10.4 million or 15.5% of total General Fund revenue and other sources. State shared revenue is the return of a percentage of the 6% state sales tax to local units of government. Distribution of state shared revenue is based on population, relative tax efforts, valuation and state operating and reporting mandates.

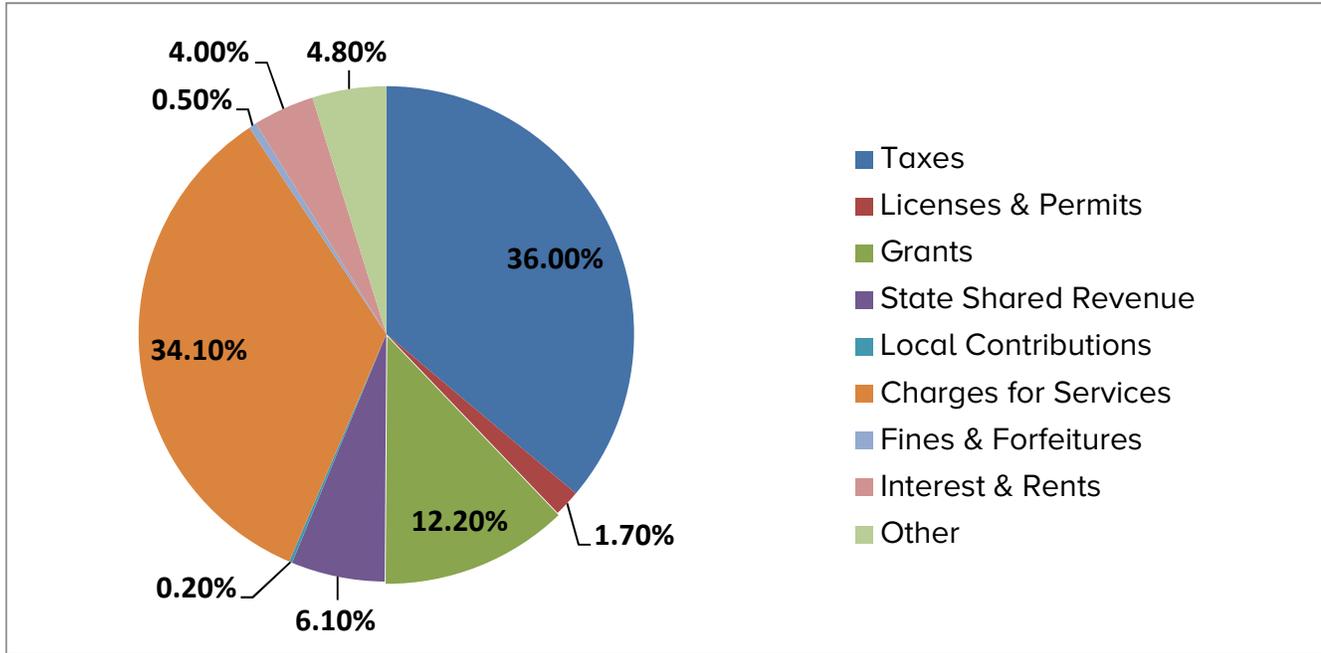
This source of revenue has increased in the past few years as the spending in the State economy has been stronger than originally forecasted. Fiscal 2022 also saw an increase due to Troy's population growth in the 2020 census.

A trend of modest increases has been realized from State Shared Revenues since fiscal 2011. It should be noted however that these revenues were over \$8 million annually in early 2000. In addition, the increase that started in the 2016/17 fiscal year are reimbursements from the state for lost revenues from state mandated personal property tax exclusions on manufacturing equipment. These reimbursements are funded by the State of Michigan through the Local Community Stabilization Authority (LCSA) and contingent on available funds in the Authority. As such, total reimbursement for lost personal property taxes are not guaranteed into the future.

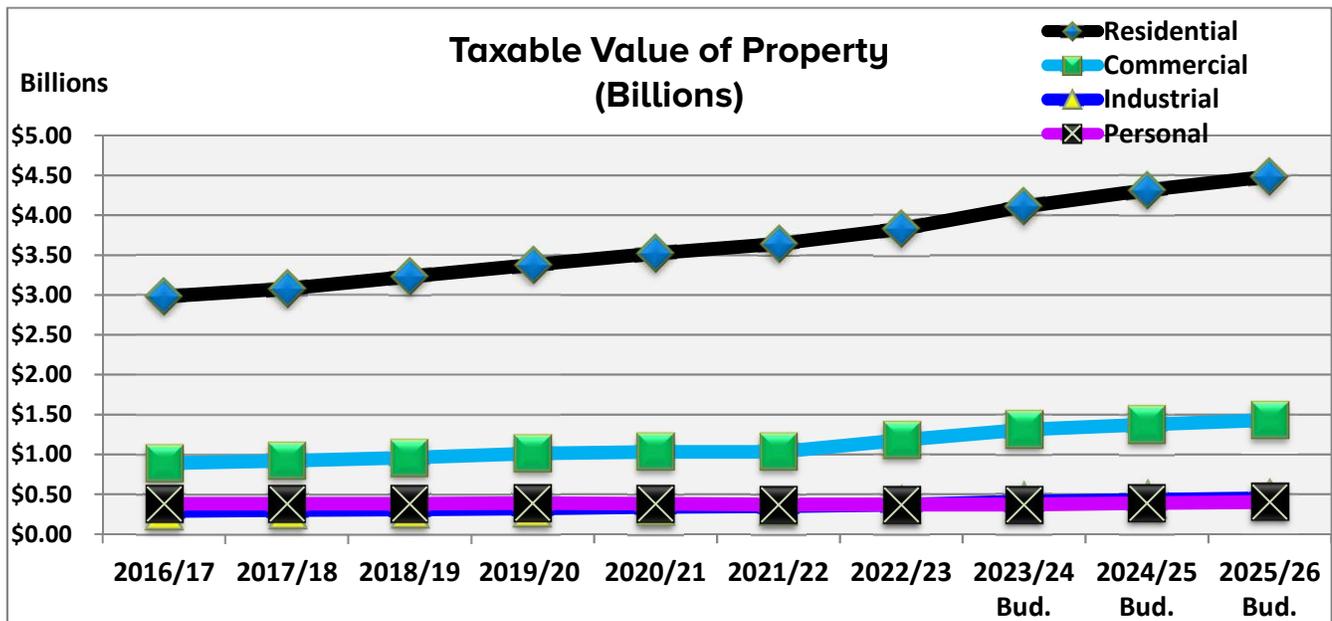
**Major Revenue Sources**

**ALL FUNDS**

The graph below illustrates total fund revenues as a percent of All City funds.



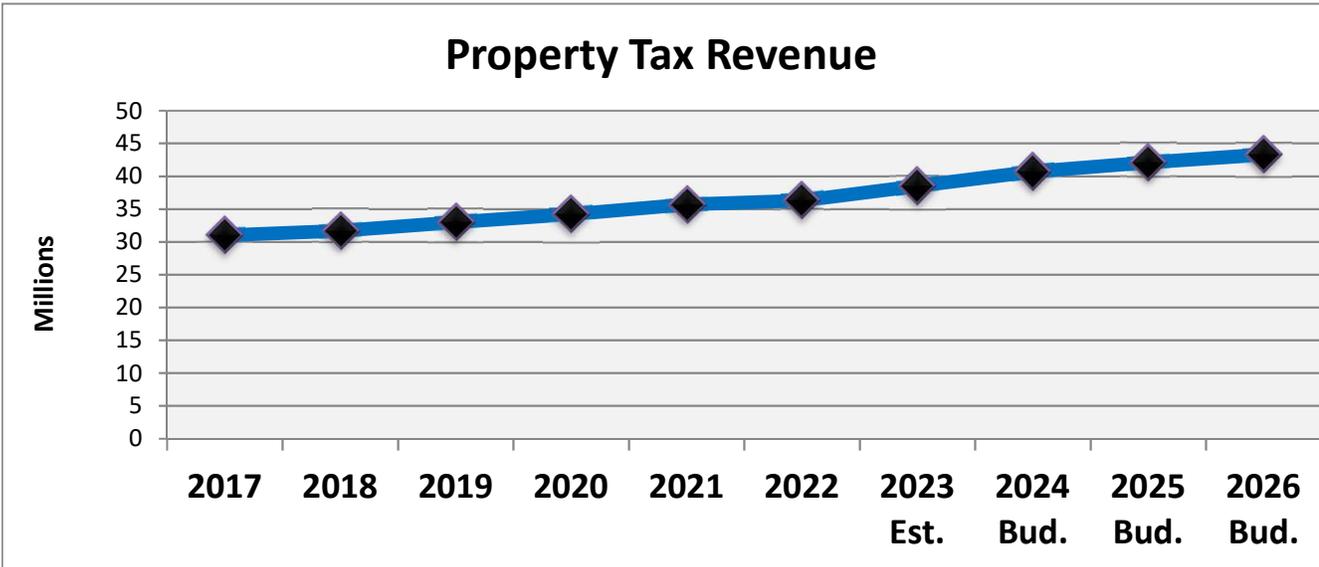
The following graph shows property value assessments by property type. The taxable value, along with the millage rate, determines the total property tax collected. The 2023/24 Residential value to Commercial/Industrial/Personal value is 66.3% to 33.7%.



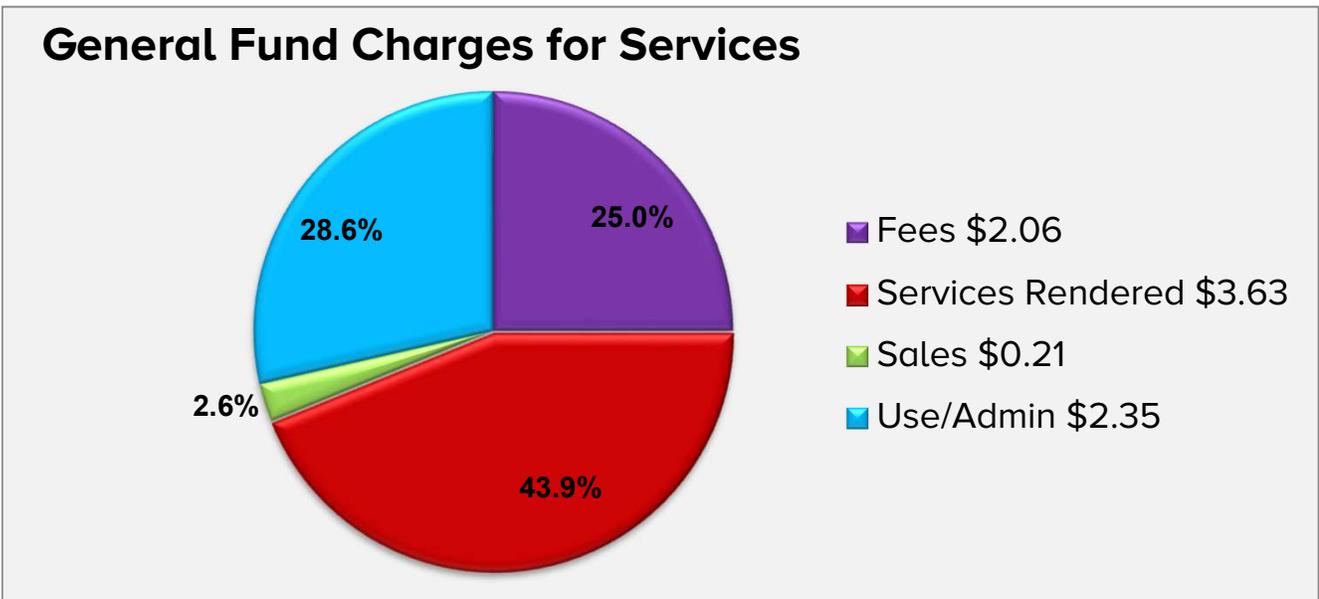
**Major Revenue Sources**

**GENERAL FUND**

Property tax revenue is generated by multiplying the applicable millage rate times the available taxable value of the City. Restraints on the growth of this revenue source are tied to the "Consumer Price Index" (CPI), or 5%, whichever is less, for existing properties.



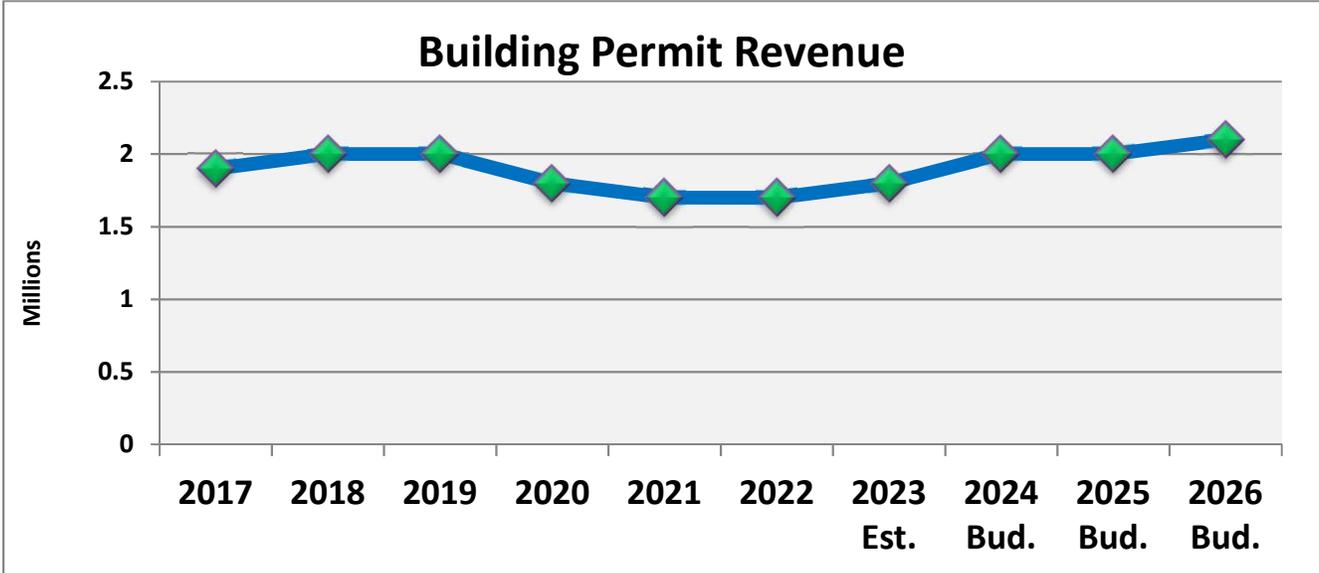
The major sources of revenues are CATV franchise fees, Parks and Recreation program fees, Community Center passes and Engineering fees (\$5.4 million)



**Major Revenue Sources**

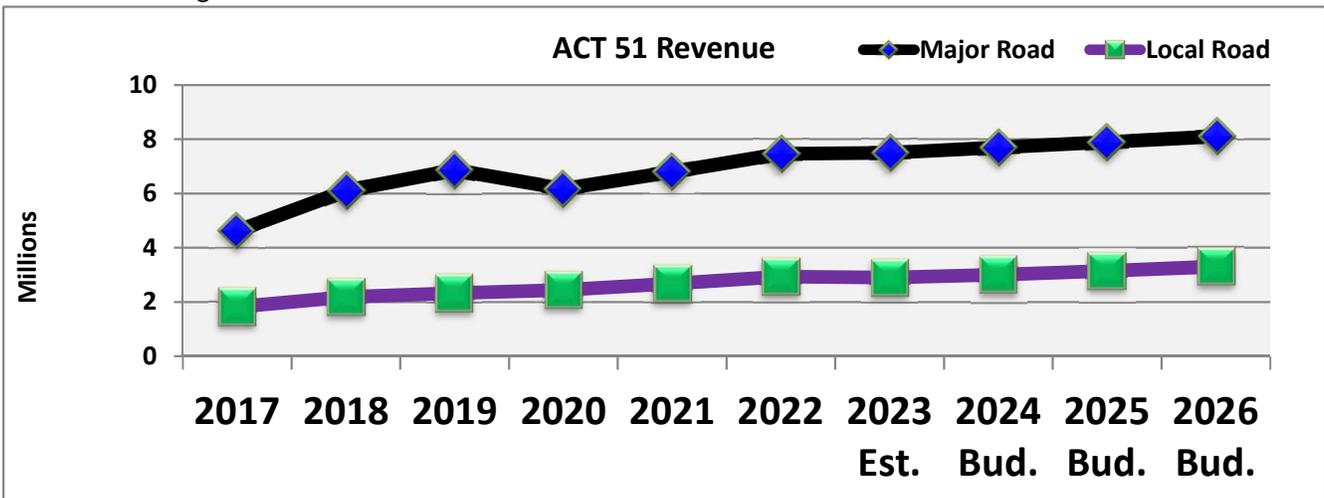
**GENERAL FUND, continued**

The fee amount for a building permit is calculated based upon the estimated cost of construction. This revenue source is affected by the economy, and in Troy's case, the amount of buildable property remaining.



**SPECIAL REVENUES FUNDS**

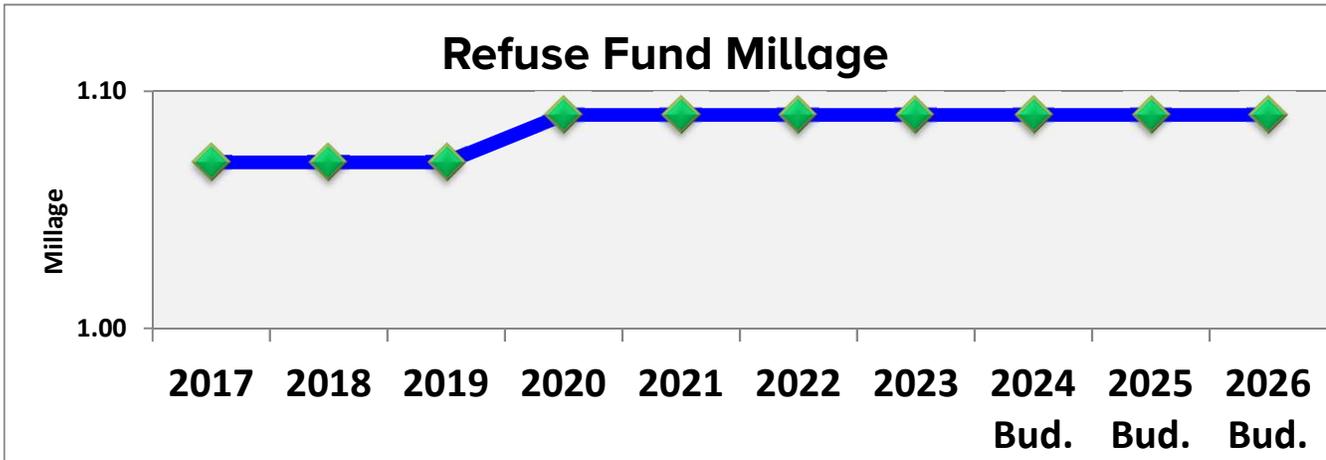
ACT 51 revenue is funded by the state and is based on a \$0.286 tax per gallon of gasoline and diesel sales adjusted for inflation, which is then partially returned to local units of government using a formula that includes population and number of miles of major and local roads. This source of revenue is tied directly to and affected by the price of gasoline, fuel efficiency and the number of miles driven. Recent legislation to increase the gasoline tax and vehicle registration fees "fuels" the increased budgeted revenues since fiscal 2017/18.



**Major Revenue Sources**

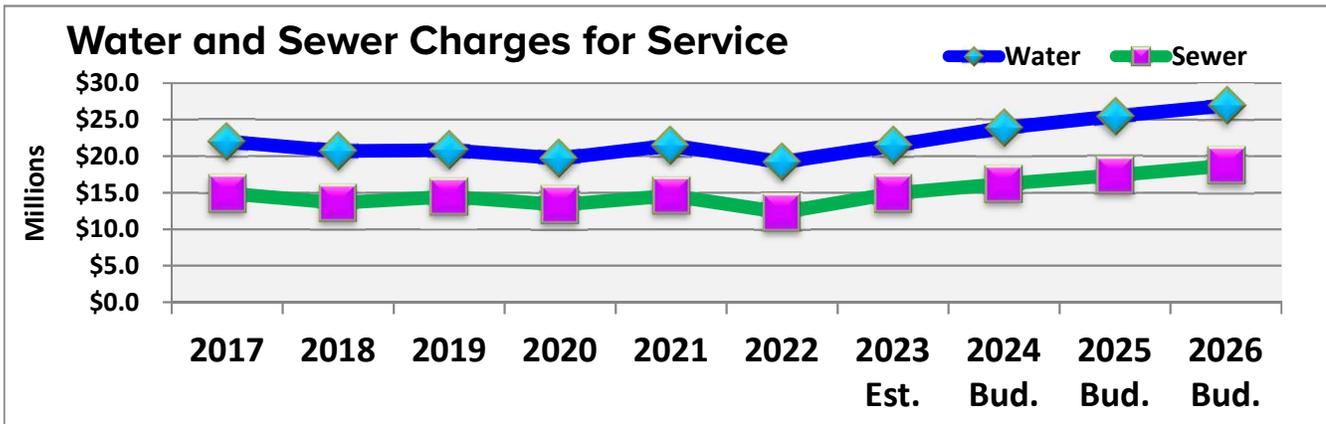
**SPECIAL REVENUES FUNDS, continued**

The Refuse Fund tax revenues are determined by multiplying the rate below (millage rate) times the taxable value in order to generate sufficient revenue to cover the cost of refuse collection and disposal as well as single stream recycling initiatives. There was a need to increase the mills to 1.09 in 2014 and then down to 1.07 mills for 2015 through 2019. The millage rate is proposed at 1.09 for 2024 through 2026. The refuse millage is reviewed on an annual basis to assure the fund remains in good financial health.



**ENTERPRISE FUNDS**

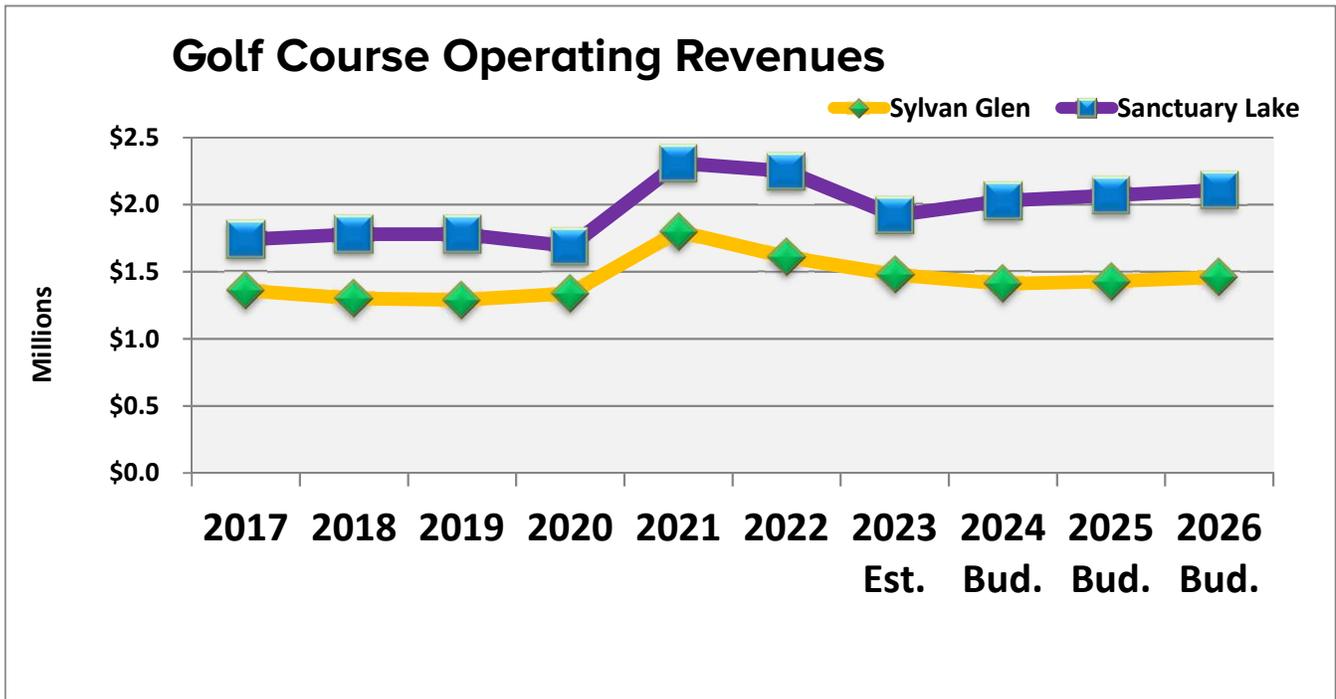
Water and Sewer Rates are reviewed annually. The City purchases water directly from the Great Lakes Water Authority (GLWA) and sewer treatment indirectly from GLWA through Oakland County. Accordingly, rates set by GLWA have a direct impact on the rates charged by the City.



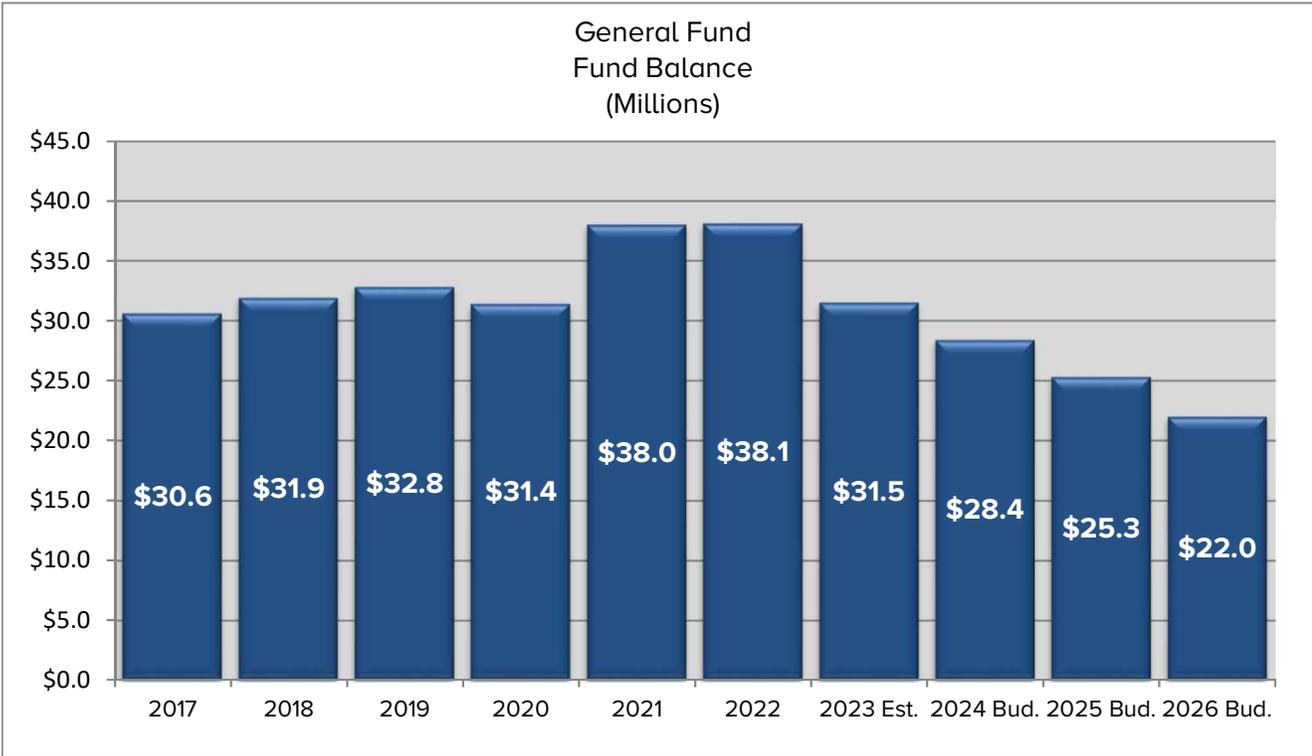
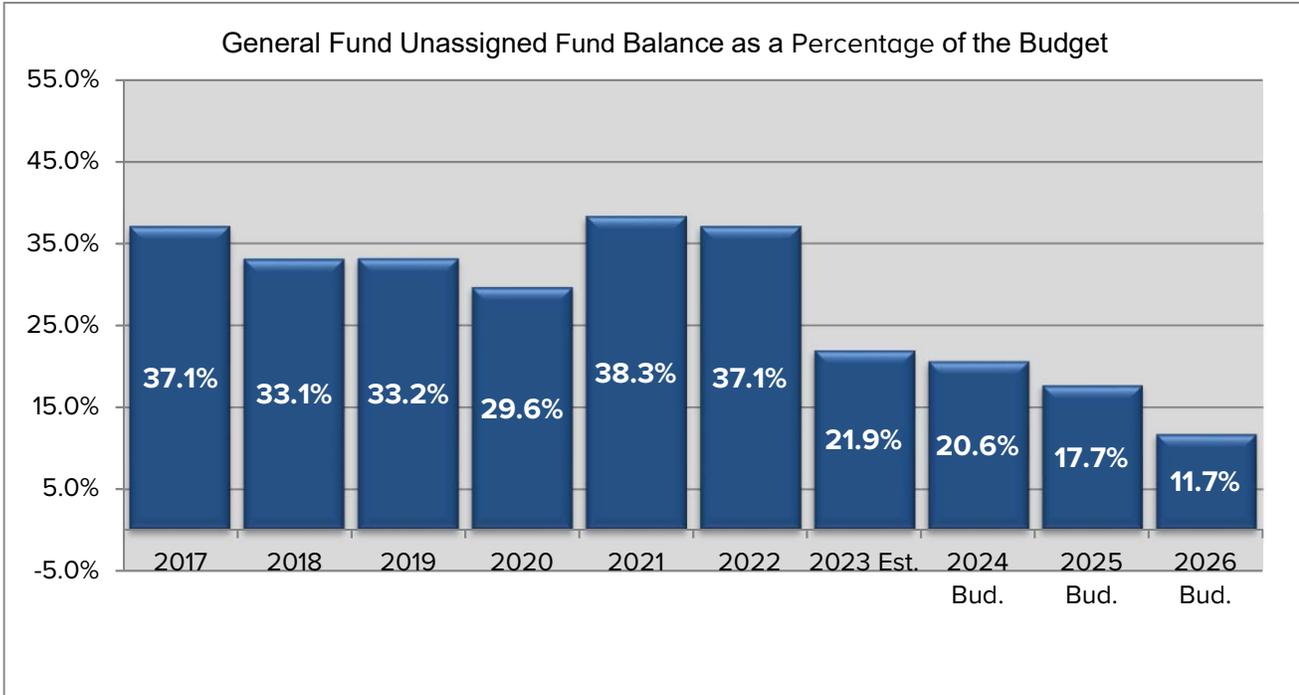
**Major Revenue Sources**

**ENTERPRISE FUNDS, continued**

The City of Troy owns two public golf courses which are operated and maintained by Troon Golf. The greens fees are higher at Sanctuary Lake and golfers are required to take a cart due to the challenging terrain, which accounts for the difference in the amount of revenue and projected rounds. Sanctuary Lake also has a practice facility consisting of a driving range, chipping area, and putting greens.



**General Fund  
Fund Balance**



This chart depicts the cumulative result of excess revenues over or (under) expenditures in the General Fund.

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# ALL FUNDS

2023/24 ADOPTED BUDGET

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## Executive Summary

The Executive Summary is prepared as an introduction to the 2023/24 through 2025/26 budgets and provides a summary of Administration's financial plans for the upcoming fiscal years. It will explain how the City plans to utilize its resources and highlights some of the more significant changes to the City's budget. If a more in-depth understanding of the budget is desired, please take some time to review the wealth of information found within the graphs, charts, narrative text, significant notes, and funding level summaries provided in the budget. The budget is available at the City Clerk's Office and on the City of Troy's website.

## 2023/2024 Budget year

### Total City Funds

The 2023/24 budget for all City funds totals \$200.5 million. The City establishes a budget for 21 General Fund Departments as well as 24 separate funds; these 24 funds can be further paired down into six major fund groupings. The largest is the General Fund, which accounts for \$69.8 million in services to residents and businesses.

Special Revenue Funds provide a total of \$30.6 million for major and local road maintenance, refuse and recycling, Library operations, federally funded Community Development Block Grant programs, federal and state drug forfeiture programs, an Amtrak supported transportation center, budget stabilization contingency, and cemetery maintenance.

Several notable items in the Special Revenues Funds 2023/24 budget include:

- Maintain and repair major roads (\$10.2 million)
- Maintain local roads (\$6.7 million)
- Refuse collection and disposal and recycling activities (\$6.5 million). Millage rate of 1.09 mills is well below the state maximum of 3.0 mills.
- Library operations (\$6.4 million). Millage approved in November 2020 to fund operating and capital needs of the Library.

Debt Service Funds total \$0.7 million. The remaining debt payments on voter approved debt for road construction projects, public safety facilities and the Community Center projects were paid off in fiscal year 2021. The fund provides for Downtown Development Authority (DDA) financed debt that was refunded under the City's name but is paid by the DDA. The DDA bond was once again refinanced in fiscal 2021 and resulted in cost savings to the DDA.

Capital Projects Fund totals \$31.6 million for 2023/24. These funds are used for capital equipment and vehicles, construction and improvement of municipal facilities and road construction.

Enterprise Funds total \$49.2 million and provide for \$5.4 million in recreational activities from the City golf courses and the Aquatic Center along with \$43.8 million for public utilities of water and sanitary sewer services.

Internal Service Funds account for \$18.5 million in services to all departments including Fleet Maintenance of \$8.2 million, Information Technology of \$2.5 million and Compensated Absences of \$5.3 million.

### **General Fund**

General Fund revenues and other sources are budgeted at \$66.7 million, an increase of \$4.2 million or 6.6% over the prior year budget. This increase is primarily due to increased property tax revenues of \$2.5 million and an increase in State Shared revenues of \$1.2 million.

Tax revenues of \$40.7 million increased \$2.5 million or 6.5%. Taxable value can only increase by the lesser of inflation or 5%. The Inflation Rate Multiplier used for the 2023/24 fiscal budget was 7.9%. Thus, for the first time in Michigan history, the 5% cap was utilized. In addition, the phase in of the exemption for manufacturing personal property has reduced the tax base.

State Shared Revenue (SSR) of \$10.4 million increased \$1.2 million or 12.3%. It should be noted that a significant increase in State Shared Revenue began in the 2016/17 fiscal year when the City began receiving reimbursements from the state for lost personal property taxes for exempt manufacturing legislation. Economic performance will continue to impact these numbers as consumer spending can fluctuate based on the status of the economy.

Charges for services of \$8.3 million increased \$0.8 million or 11.1%. In 2024, the budget reflects an increase for several recreation line items as we get closer to pre-pandemic levels.

Transfers in of \$0.8 million are consistent with the prior year transfers of \$0.8 million.

The 2023/24 General Fund expenditures and other uses budget is \$69.8 million, an increase of \$2.1 million or 3.2%. This is primarily due to increased personnel costs for additional FTEs and additional operating supplies.

General Government expenditures of \$11.5 million increased \$0.4 million or 3.5%. The increase was due primarily to increases in Other General Government for the Building Operations department of over 10%.

Public Safety expenditures of \$40.3 million increased \$1.3 million or 3.4%. Included in this increase is the normal increases for Police and Fire labor contracts in addition to five new Building Inspection department employees being added offset by less contractual expenditures.

Public Works expenditures of \$2.5 million increased \$0.2 million or 5.6%. This is due to increases in maintenance and labor costs.

Community Development expenditures of \$4.6 million is consistent with the prior year.

Recreation and Culture expenditures of \$9.0 million increased \$0.4 million or 3.8%. The increase is due primarily to increased personnel and maintenance costs. The Parks and Recreation Departments added two positions each during the year which is offset by fewer part-time personnel.

Operating Transfers Out of \$2.0 million has remained the same as the prior year. These funds will be used to fund additional capital purchases during the fiscal year.

### **Revenues by Category**

The General Fund derives its revenue from a variety of sources, the largest being property taxes. The City's general operating millage rate of 6.50 mills will provide approximately \$40.7 million, or 61.1% of the total General Fund budget for revenues and other sources.

Troy's proposed overall millage rate of 9.8966 is the same as the prior year. There was no rollback of millage rates in 2024 due to the Headlee Amendment.

### **Revenues by Categories:**

The General Fund also realizes revenue from a variety of smaller categories to lessen the burden and reliance on property taxes:

| <b>CATEGORIES</b>               | <b>AMOUNT (MILLIONS)</b> | <b>% OF TOTAL</b> |
|---------------------------------|--------------------------|-------------------|
| Licenses & Permits              | 2.895                    | 4.34%             |
| Federal, State and Local Grants | 0.106                    | 0.16%             |
| State Shared Revenues           | 10.359                   | 15.53%            |
| Charges for Services            | 8.286                    | 12.43%            |
| Fines & Forfeitures             | 0.736                    | 1.10%             |
| Interest & Rents                | 1.370                    | 2.06%             |
| Other Revenues                  | 1.365                    | 2.05%             |
| Transfers In                    | 0.849                    | 1.27%             |

**Expenditures by Categories:**

The \$69.8 million General Fund budget is comprised of four separate expenditure categories as follows:

| CATEGORIES              | AMOUNT (MILLIONS) | % OF TOTAL |
|-------------------------|-------------------|------------|
| Personal Services       | 45.121            | 64.61%     |
| Supplies                | 2.954             | 4.23%      |
| Other Service Charges   | 19.759            | 28.29%     |
| Operating Transfers Out | 2.000             | 2.87%      |

Personal Services is the largest category of General Fund Expenditures. The budget for Personal Services is \$45.1 million, an increase of \$2.3 million or 5.5% over the prior year budget. The details of changes are:

- Salary & Wages of \$27.5 million increased \$1.9 million or 7.2% due to normal annual wage and union step increases and additional positions being added to various departments.
- Retirement benefits of \$4.8 million decreased \$0.3 million or 5.6% primarily due to a decrease in the actuarially determined contribution (ADC) to the Retiree Healthcare Fund.
- Other benefits such as FICA, Healthcare, Workers Comp, Sick and Vacation costs of \$12.6 million increased \$0.8 million primarily due to increased healthcare (the City is Self-Insured) incurred in the current fiscal year that increased illustrative rates for the subsequent year, an increase in total FTEs, and an increase in vacation for various contracts.

Supplies are budgeted at \$2.9 million representing an increase of \$0.2 million or 8.1%. The increase is primarily due to increased costs for maintenance and operating supplies.

Other Services/Charges of \$19.8 million decreased \$0.3 million or 1.9% due primarily to contractual services being reduced to the insourcing of the Building Inspections Department.

All departmental outlay for major capital purchases is found in the Capital Projects Fund.

**Expenditures by Budgetary Center**

The General Fund can be further broken down to departmental or budgetary center level. These budgetary centers represent the 21 City operating departments as well as other ancillary expenditure cost centers.

## **Water and Sewer Funds**

The Water and Sewer Funds are completely self-supporting activities that do not receive funding from property taxes or any other City fund.

These funds are designed to break even as well as provide funding for improvements to the systems. Their purpose is to provide water distribution and sewer disposal services to the City of Troy's residents and businesses.

The City purchases its water directly and sewage disposal services indirectly, from the Great Lakes Water Authority (GLWA), which directly influences the rates the City needs to charge local residents and businesses.

Water costs charged to the City of Troy are made of two components. These include a fixed rate component and a variable rate per usage component. The City of Troy's cost of water is expected to increase approximately \$1.1 million or 7.3% based on increases to the combination of these two components.

The Great Lakes Water Authority will increase the water rate that it charges to the City of Troy effective July 1, 2023.

The budget recommends that City water rates increase from \$45.00 to \$48.40 per thousand cubic feet (mcf) used representing a \$3.40 or 7.6% increase.

The Oakland County Water Resource Commission (OCWRC) establishes rates for the two sanitary sewer systems utilized by the City of Troy. The majority of the charges are a direct result of pass through charges from the GLWA. The fees charged by the OCWRC are a 100% fixed cost per month fee. The fixed cost is derived by the average 4-year city usage of the particular system. Based on the amount required to maintain the system, each community is then charged their share, based on the average 4-year usage.

Total cost for the George W. Kuhn (GWK) drain and the Evergreen-Farmington drain are estimated at \$11.9 million representing a combined increase of \$346 thousand or 3.0%.

The OCWRC will increase the sanitary sewer rates it charges the City of Troy effective July 1, 2023.

The budget recommends that City sewer rates increase from \$30.30 to \$32.70 per thousand cubic feet (mcf) used representing a \$2.40 or 7.9% increase. The sanitary sewer rates charged to Troy consumers have been budgeted artificially low in order to help reduce the "overall" consumer cost of combined water and sewer. It is expected that current reserves in the sewer fund will offset the increased cost.

The combined water/sewer rates are recommended to increase from \$75.30 to \$81.10 per mcf, an increase of \$5.80 or 7.7%. The average residential customer uses 3.9 MCF per quarter, which equates to a quarterly bill of \$316.29. This would be an increase of \$22.62 per quarter for the average residential customer. Despite the increase, the City of Troy still maintains one of the lowest rates in the area.

Capital expenditures budgeted for both systems include \$4.9 million for water and \$2.2 million for sanitary sewer. Water capital expenditures primarily include improvements on Elliot – Dequindre to Minnesota (\$2.3 million) and Badder – Rochester to Park (\$2.0 million). Sewer capital expenditures include improvements totaling \$2.2 million which include Manhole Rehabilitation and Sanitary Cleaning and Inspection.

The budget was developed under the assumption of 460,000 mcf in unit sales. Due to the fixed cost nature of these systems, actual results could vary significantly based on unit sale volumes. The City continues to control its discretionary costs within this fund and provide the necessary equipment to properly maintain the system.

### **Refuse Fund**

The Refuse Fund operates as a Special Revenue Fund of the City. It is primarily funded through tax dollars from a dedicated millage. The proposed millage for the 2023/24 budget calls for no increases for a total of 1.09 mills. Based on the taxable value of the average residential home in the City of \$149,346, the average cost per resident is \$163 annually.

The 2023/24 budgeted expenditures of \$6.5 million have increased \$0.5 million or 7.8%. The City is a member of the Southeastern Oakland County Resource Recovery Authority (SOCRRA). SOCRRA is a 12-member community organization designed to assist members in containing costs through collective contractor agreements while maintaining a high level of service.

### **Capital Projects Fund**

Property taxes, grants, and transfers from Special Revenue Funds provide funding of \$29.2 million in the Capital Projects fund. The City has increased the amount of transfers from the Major Street fund (\$5.0 million) and Local Street fund (\$3.0 million) to help assist with maintaining the roads in Troy. Once again, there are considerable grants to support the construction of Rochester Road (\$6.1 million).

Total Capital Outlay expenditures are budgeted at \$31.6 million. Notable capital projects in the 2023/24 budget include:

- Major and local street projects (\$19.3 million)
- City Buildings (\$4.8 million including \$2.7 million at Community Center)
- Parks Development (\$3.9 million including \$1.5 million for Sylvan Glen Lake Park)
- Public Works (\$1.5 million including \$1.2 million for Sidewalks and Drains)

### **Debt Service Funds**

The voter approved Debt Service Funds (Proposals A, B & C) will not have revenue in 2024 as the bonds were paid off in fiscal year 2021.

The Series 2013 DDA Debt was refinanced in fiscal year 2021 which is now the Series 2020 DDA Debt. The debt is financed by transfers from the DDA. The total debt outstanding at 6/30/2023 will be \$9.6 million and is scheduled to be paid off by 2034. The debt service requirement budgeted for the 2023/24 fiscal year is \$0.7 million.

### **Internal Service Funds**

Internal Service Funds are used to account for the financing of goods and services provided by a department to other departments of the government, on a cost reimbursement basis.

### **Major Funds**

The General Fund is always a major fund. In addition, governments may report as major funds whatever other individual funds they believe to be of particular importance to financial statements users (for instance, because of public interest).

For budgeting purposes, in addition to the General Fund, any fund that reports an appropriated amount of 10% or more of the entities total revenues or total expenditures/expenses is considered a major fund.

For financial statement purposes, at a minimum, governmental funds other than the General Fund must be reported as major funds if they meet both of the following criteria (as applied to the final adjusted balances reported in the funds):

10% criterion – An individual governmental fund reports at least 10% of any of the following:

- a) Total governmental fund assets
- b) Total governmental fund liabilities
- c) Total governmental fund revenues; or
- d) Total governmental fund expenditures

5% criterion – An individual governmental fund reports at least 5% of the aggregated total for both governmental funds and enterprise funds of any of the items for which it met the 10% criterion.

The major funds are: General Fund, Debt Service Fund, Capital Projects Fund, Sanctuary Lake Golf Course Fund, Water Fund and Sanitary Sewer Fund.

### **Non - Major Funds**

The non-major funds are: Special Revenue Funds, Aquatic Center Fund, Sylvan Glen Golf Course Fund, and Internal Service Funds.

### **Basis of Budgeting**

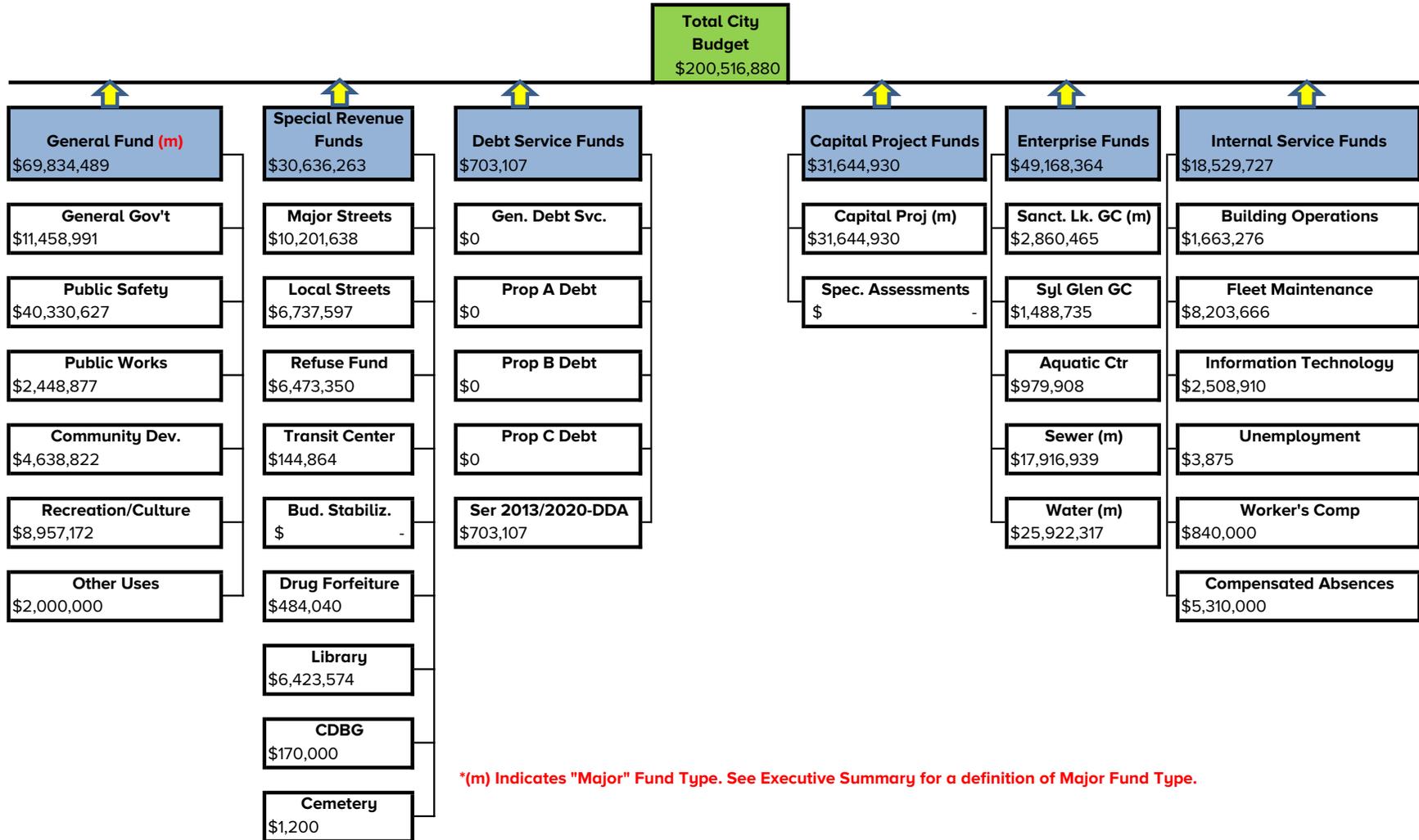
All governmental funds which includes the General Fund, Special Revenue Funds, Capital Projects Funds and Debt Service Funds were budgeted using the Modified Accrual basis of accounting (See definition of Modified Accrual Basis in the Glossary of Key Terms and Concepts section) which is used for financial reporting purposes in the City's audited Annual Comprehensive Financial Report.

All proprietary funds which include the Enterprise Funds and Internal Service Funds were budgeted using the accrual basis of accounting (See definition of Accrual Basis in the Glossary of Key Terms and Concepts section) with the exception of using a cash basis approach for the purchase of capital assets and not recognizing depreciation expense. A full accrual basis of accounting is used for financial reporting purposes in the City's Annual Comprehensive Financial Report.

**All Funds Consolidated  
Revenues and Expenditures**

|   | 2021 Actual<br>Amount | 2022 Actual<br>Amount | 2023 Estimated<br>Amount | 2023 Amended<br>Budget | 2024 Proposed          | % Change       | 2025 Proposed          | 2026 Proposed          |
|---|-----------------------|-----------------------|--------------------------|------------------------|------------------------|----------------|------------------------|------------------------|
| <b>REVENUE</b>                                    |                       |                       |                          |                        |                        |                |                        |                        |
| Taxes   | \$ 53,699,191         | \$ 54,891,264         | \$ 57,701,032            | \$ 57,189,200          | \$ 60,890,450          | 6.47%          | \$ 62,580,450          | \$ 64,122,450          |
| Licenses And Permits                              | 2,575,883             | 2,499,547             | 2,626,260                | 3,336,610              | 2,895,060              | -13.23%        | 2,909,560              | 3,025,710              |
| Grants  | 24,363,892            | 23,013,015            | 33,546,293               | 33,758,645             | 30,986,603             | -8.21%         | 24,187,100             | 22,753,100             |
| Contributions From Local Units                    | 455,004               | 582,939               | 806,100                  | 383,000                | 408,100                | 6.55%          | 403,100                | 398,100                |
| Charges For Services                              | 49,717,031            | 48,967,014            | 53,057,035               | 54,010,950             | 57,649,565             | 6.74%          | 60,867,735             | 64,103,170             |
| Fines And Forfeitures                             | 947,562               | 858,934               | 824,750                  | 839,000                | 877,750                | 4.62%          | 891,950                | 905,750                |
| Interest & Rent                                   | 4,323,417             | (2,282,072)           | 9,011,754                | 6,583,580              | 6,908,450              | 4.93%          | 7,133,630              | 7,355,900              |
| Other Revenue                                     | 13,595,259            | 8,527,231             | 8,633,760                | 7,735,654              | 8,244,607              | 6.58%          | 8,467,707              | 8,829,434              |
| <b>Total Revenue</b>                              | <b>149,677,239</b>    | <b>137,057,872</b>    | <b>166,206,984</b>       | <b>163,836,639</b>     | <b>168,860,585</b>     | <b>3.07%</b>   | <b>167,441,232</b>     | <b>171,493,614</b>     |
| <b>OTHER FINANCING SOURCES</b>                    |                       |                       |                          |                        |                        |                |                        |                        |
| 45 Bond Proceeds                                  | 10,105,000            | -                     | -                        | -                      | -                      | 0.00%          | -                      | -                      |
| Operating Transfers In                            | 12,657,921            | 9,324,371             | 10,710,998               | 12,045,060             | 14,074,330             | 16.85%         | 10,202,200             | 12,576,550             |
| <b>Total OTHER FINANCING SOURCES</b>              | <b>22,762,921</b>     | <b>9,324,371</b>      | <b>10,710,998</b>        | <b>12,045,060</b>      | <b>14,074,330</b>      | <b>16.85%</b>  | <b>10,202,200</b>      | <b>12,576,550</b>      |
| <b>Total Revenue</b>                              | <b>172,440,160</b>    | <b>146,382,243</b>    | <b>176,917,982</b>       | <b>175,881,699</b>     | <b>182,934,915</b>     | <b>4.01%</b>   | <b>177,643,432</b>     | <b>184,070,164</b>     |
| <b>EXPENDITURE</b>                                |                       |                       |                          |                        |                        |                |                        |                        |
| Personal Services                                 | 54,812,224            | 56,633,245            | 61,510,215               | 64,924,790             | 66,955,630             | 3.13%          | 69,091,550             | 71,317,670             |
| Supplies  | 5,727,258             | 6,469,885             | 7,126,864                | 7,204,258              | 8,133,840              | 12.90%         | 8,166,609              | 8,503,754              |
| Other Service Charges                             | 61,298,941            | 65,343,619            | 69,495,303               | 62,902,020             | 67,572,373             | 7.42%          | 70,529,140             | 73,604,597             |
| <b>Expenditures For Operations</b>                | <b>121,838,423</b>    | <b>128,446,748</b>    | <b>138,132,382</b>       | <b>135,031,068</b>     | <b>142,661,843</b>     | <b>5.65%</b>   | <b>147,787,299</b>     | <b>153,426,021</b>     |
| Capital Outlay                                    | 13,192,490            | 17,069,418            | 55,838,517               | 61,773,523             | 42,916,200             | -30.53%        | 53,177,700             | 27,218,000             |
| Debt Service                                      | 4,229,966             | 1,067,066             | 1,674,151                | 1,670,195              | 1,712,637              | 2.54%          | 1,739,241              | 1,819,474              |
| <b>Total Expenditure</b>                          | <b>139,260,879</b>    | <b>146,583,232</b>    | <b>195,645,050</b>       | <b>198,474,786</b>     | <b>187,290,680</b>     | <b>-5.64%</b>  | <b>202,704,240</b>     | <b>182,463,495</b>     |
| <b>OTHER FINANCING USES</b>                       |                       |                       |                          |                        |                        |                |                        |                        |
| Operating Transfers Out                           | 25,588,397            | 8,934,090             | 9,862,408                | 11,199,200             | 13,226,200             | 18.10%         | 8,321,200              | 12,661,200             |
| <b>Total OTHER FINANCING USES</b>                 | <b>25,588,397</b>     | <b>8,934,090</b>      | <b>9,862,408</b>         | <b>11,199,200</b>      | <b>13,226,200</b>      | <b>18.10%</b>  | <b>8,321,200</b>       | <b>12,661,200</b>      |
| <b>Total Expenditure</b>                          | <b>164,849,276</b>    | <b>155,517,322</b>    | <b>205,507,458</b>       | <b>209,673,986</b>     | <b>200,516,880</b>     | <b>-4.37%</b>  | <b>211,025,440</b>     | <b>195,124,695</b>     |
| <b>Net Revenues Over/(Under)<br/>Expenditures</b> | <b>\$ 7,590,884</b>   | <b>(\$ 9,135,079)</b> | <b>(\$ 28,589,476)</b>   | <b>(\$ 33,792,287)</b> | <b>(\$ 17,581,965)</b> | <b>-47.97%</b> | <b>(\$ 33,382,008)</b> | <b>(\$ 11,054,531)</b> |

**Financial Organization Chart**



\*(m) Indicates "Major" Fund Type. See Executive Summary for a definition of Major Fund Type.

**All Funds  
Revenues and Expenditures**

|                                | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed      | % Change        | 2025 Proposed      | 2026 Proposed      |
|--------------------------------|--------------------|--------------------|-----------------------|---------------------|--------------------|-----------------|--------------------|--------------------|
| <b>GENERAL FUND</b>            |                    |                    |                       |                     |                    |                 |                    |                    |
| <b>GENERAL FUND</b>            |                    |                    |                       |                     |                    |                 |                    |                    |
| Total Revenue                  | \$ 62,640,138      | \$ 59,006,673      | \$ 66,451,612         | \$ 62,535,000       | \$ 66,684,293      | 6.64%           | \$ 68,523,610      | \$ 70,508,460      |
| Expenditure                    |                    |                    |                       |                     |                    |                 |                    |                    |
| General government             | 8,783,095          | 8,914,757          | 10,165,099            | 11,067,484          | 11,458,991         | 3.54%           | 11,680,222         | 12,000,217         |
| Public Safety                  | 35,357,243         | 35,366,461         | 45,970,523            | 38,989,030          | 40,330,627         | 3.44%           | 41,513,999         | 42,931,146         |
| Public Works                   | 1,795,445          | 2,567,687          | 2,186,718             | 2,319,121           | 2,448,877          | 5.60%           | 2,499,284          | 2,549,304          |
| Community Development          | 3,543,335          | 4,166,053          | 4,323,268             | 4,655,464           | 4,638,822          | -0.36%          | 4,749,709          | 4,866,120          |
| Recreation and Culture         | 5,514,447          | 7,068,146          | 8,335,584             | 8,628,928           | 8,957,172          | 3.80%           | 9,180,735          | 9,464,970          |
| Transfers Out & Other Uses     | 1,000,000          | 1,000,000          | 2,000,000             | 2,000,000           | 2,000,000          | 0.00%           | 2,000,000          | 2,000,000          |
| <b>Total Expenditure</b>       | <b>55,993,564</b>  | <b>59,083,104</b>  | <b>72,981,192</b>     | <b>67,660,027</b>   | <b>69,834,489</b>  | <b>3.21%</b>    | <b>71,623,949</b>  | <b>73,811,757</b>  |
| <b>Net Surplus/(Shortfall)</b> | <b>6,646,574</b>   | <b>(76,431)</b>    | <b>(6,529,580)</b>    | <b>(5,125,027)</b>  | <b>(3,150,196)</b> | <b>-38.53%</b>  | <b>(3,100,339)</b> | <b>(3,303,297)</b> |
| <b>Beginning Fund Balance</b>  | <b>31,372,543</b>  | <b>38,019,117</b>  | <b>38,066,014</b>     | <b>38,066,014</b>   | <b>31,536,434</b>  | <b>-17.15%</b>  | <b>28,386,238</b>  | <b>25,285,899</b>  |
| <b>Ending Fund Balance</b>     | <b>38,019,117</b>  | <b>38,066,014</b>  | <b>31,536,434</b>     | <b>32,940,987</b>   | <b>28,386,238</b>  | <b>-13.83%</b>  | <b>25,285,899</b>  | <b>21,982,602</b>  |
| <b>SPECIAL REVENUE</b>         |                    |                    |                       |                     |                    |                 |                    |                    |
| <b>Major Street Fund</b>       |                    |                    |                       |                     |                    |                 |                    |                    |
| Total Revenue                  | 6,766,985          | 7,322,845          | 7,535,000             | 7,535,000           | 7,735,000          | 2.65%           | 7,935,000          | 8,135,000          |
| Expenditure                    |                    |                    |                       |                     |                    |                 |                    |                    |
| Public Works                   | 2,397,294          | 2,793,728          | 2,566,930             | 3,294,675           | 3,567,718          | 8.29%           | 3,667,064          | 3,782,320          |
| Recreation and Culture         | 43,551             | 56,865             | 122,500               | 114,327             | 133,920            | 17.14%          | 135,420            | 136,950            |
| Transfers Out & Other Uses     | 6,200,000          | 5,000,000          | 4,000,000             | 4,000,000           | 6,500,000          | 62.50%          | 4,000,000          | 4,000,000          |
| <b>Total Expenditure</b>       | <b>8,640,845</b>   | <b>7,850,593</b>   | <b>6,689,430</b>      | <b>7,409,002</b>    | <b>10,201,638</b>  | <b>37.69%</b>   | <b>7,802,484</b>   | <b>7,919,270</b>   |
| <b>Net Surplus/(Shortfall)</b> | <b>(1,873,860)</b> | <b>(527,748)</b>   | <b>845,570</b>        | <b>125,998</b>      | <b>(2,466,638)</b> | <b>2057.68%</b> | <b>132,516</b>     | <b>215,730</b>     |
| <b>Beginning Fund Balance</b>  | <b>5,169,446</b>   | <b>3,295,586</b>   | <b>2,767,838</b>      | <b>2,767,838</b>    | <b>3,613,408</b>   | <b>30.55%</b>   | <b>1,146,770</b>   | <b>1,279,286</b>   |
| <b>Ending Fund Balance</b>     | <b>3,295,586</b>   | <b>2,767,838</b>   | <b>3,613,408</b>      | <b>2,893,836</b>    | <b>1,146,770</b>   | <b>-60.37%</b>  | <b>1,279,286</b>   | <b>1,495,016</b>   |

**All Funds  
Revenues and Expenditures**

|                            | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed | % Change | 2025 Proposed | 2026 Proposed |
|----------------------------|--------------------|--------------------|-----------------------|---------------------|---------------|----------|---------------|---------------|
| <b>Local Street Fund</b>   |                    |                    |                       |                     |               |          |               |               |
| Total Revenue              | 4,162,677          | 4,228,492          | 4,432,000             | 4,432,000           | 4,532,000     | 2.26%    | 4,682,000     | 4,832,000     |
| Expenditure                |                    |                    |                       |                     |               |          |               |               |
| Public Works               | 1,824,055          | 1,738,269          | 1,894,500             | 2,602,262           | 2,793,617     | 7.35%    | 2,891,320     | 2,962,350     |
| Recreation and Culture     | 622,151            | 690,401            | 762,870               | 758,260             | 943,980       | 24.49%   | 980,060       | 1,017,660     |
| Transfers Out & Other Uses | 1,800,000          | 2,000,000          | 2,000,000             | 2,000,000           | 3,000,000     | 50.00%   | 1,000,000     | 1,000,000     |
| Total Expenditure          | 4,246,205          | 4,428,670          | 4,657,370             | 5,360,522           | 6,737,597     | 25.69%   | 4,871,380     | 4,980,010     |
| Net Surplus/(Shortfall)    | (83,528)           | (200,178)          | (225,370)             | (928,522)           | (2,205,597)   | 137.54%  | (189,380)     | (148,010)     |
| Beginning Fund Balance     | 3,736,900          | 3,653,372          | 3,453,194             | 3,453,194           | 3,227,824     | -6.53%   | 1,022,227     | 832,847       |
| Ending Fund Balance        | 3,653,372          | 3,453,194          | 3,227,824             | 2,524,672           | 1,022,227     | -59.51%  | 832,847       | 684,837       |
| <b>REFUSE FUND</b>         |                    |                    |                       |                     |               |          |               |               |
| Total Revenue              | 5,658,096          | 5,605,735          | 6,226,560             | 6,090,500           | 6,505,500     | 6.81%    | 6,665,500     | 6,830,500     |
| Expenditure                |                    |                    |                       |                     |               |          |               |               |
| Sanitation                 | 5,534,659          | 5,656,977          | 6,324,920             | 6,006,570           | 6,473,350     | 7.77%    | 6,730,130     | 6,997,070     |
| Total Expenditure          | 5,534,659          | 5,656,977          | 6,324,920             | 6,006,570           | 6,473,350     | 7.77%    | 6,730,130     | 6,997,070     |
| Net Surplus/(Shortfall)    | 123,438            | (51,243)           | (98,360)              | 83,930              | 32,150        | -61.69%  | (64,630)      | (166,570)     |
| Beginning Fund Balance     | 928,308            | 1,051,746          | 1,000,503             | 1,000,503           | 902,143       | -9.83%   | 934,293       | 869,663       |
| Ending Fund Balance        | 1,051,746          | 1,000,503          | 902,143               | 1,084,433           | 934,293       | -13.85%  | 869,663       | 703,093       |
| <b>Transit Center</b>      |                    |                    |                       |                     |               |          |               |               |
| Total Revenue              | 95,762             | 108,223            | 130,000               | 125,590             | 150,000       | 19.44%   | 150,000       | 150,000       |
| Expenditure                |                    |                    |                       |                     |               |          |               |               |
| Community Development      | 96,608             | 117,982            | 129,910               | 125,590             | 144,864       | 15.35%   | 149,580       | 154,740       |
| Total Expenditure          | 96,608             | 117,982            | 129,910               | 125,590             | 144,864       | 15.35%   | 149,580       | 154,740       |
| Net Surplus/(Shortfall)    | (845)              | (9,759)            | 90                    | -                   | 5,136         | 0.00%    | 420           | (4,740)       |
| Beginning Fund Balance     | 11,547             | 10,702             | 943                   | 943                 | 1,033         | 9.54%    | 6,169         | 6,589         |
| Ending Fund Balance        | 10,702             | 943                | 1,033                 | 943                 | 6,169         | 554.08%  | 6,589         | 1,849         |

**All Funds  
Revenues and Expenditures**

|   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed | % Change | 2025 Proposed | 2026 Proposed |
|---|--------------------|--------------------|-----------------------|---------------------|---------------|----------|---------------|---------------|
| <b><u>BUDGET STABILIZATION FUND</u></b> |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                           | (9,144)            | (99,919)           | 10,000                | 10,000              | 10,000        | 0.00%    | 10,000        | 10,000        |
| Net Surplus/(Shortfall)                 | (9,144)            | (99,919)           | 10,000                | 10,000              | 10,000        | 0.00%    | 10,000        | 10,000        |
| Beginning Fund Balance                  | 1,656,277          | 1,647,133          | 1,547,214             | 1,547,214           | 1,557,214     | 0.65%    | 1,567,214     | 1,577,214     |
| Ending Fund Balance                     | 1,647,133          | 1,547,214          | 1,557,214             | 1,557,214           | 1,567,214     | 0.64%    | 1,577,214     | 1,587,214     |
| <b><u>Forfeiture Fund</u></b>           |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                           | 66,920             | 51,877             | 101,885               | 141,000             | 141,000       | 0.00%    | 146,000       | 151,000       |
| Expenditure                             |                    |                    |                       |                     |               |          |               |               |
| Public Safety                           | 57,969             | 49,588             | 317,979               | 644,040             | 484,040       | -24.84%  | 584,040       | 144,040       |
| Total Expenditure                       | 57,969             | 49,588             | 317,979               | 644,040             | 484,040       | -24.84%  | 584,040       | 144,040       |
| Net Surplus/(Shortfall)                 | 8,951              | 2,289              | (216,094)             | (503,040)           | (343,040)     | -31.81%  | (438,040)     | 6,960         |
| Beginning Fund Balance                  | 1,331,347          | 1,340,298          | 1,342,586             | 1,342,586           | 1,126,492     | -16.10%  | 783,452       | 345,412       |
| Ending Fund Balance                     | 1,340,298          | 1,342,586          | 1,126,492             | 839,546             | 783,452       | -6.68%   | 345,412       | 352,372       |
| <b><u>LIBRARY FUND</u></b>              |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                           | 3,762,700          | 6,011,656          | 6,650,720             | 6,307,250           | 6,875,700     | 9.01%    | 7,025,700     | 7,175,700     |
| Expenditure                             |                    |                    |                       |                     |               |          |               |               |
| Recreation and Culture                  | 3,905,600          | 4,893,649          | 5,890,584             | 7,216,220           | 6,423,574     | -10.98%  | 6,061,425     | 10,991,795    |
| Total Expenditure                       | 3,905,600          | 4,893,649          | 5,890,584             | 7,216,220           | 6,423,574     | -10.98%  | 6,061,425     | 10,991,795    |
| Net Surplus/(Shortfall)                 | (142,900)          | 1,118,007          | 760,136               | (908,970)           | 452,126       | -149.74% | 964,275       | (3,816,095)   |
| Beginning Fund Balance                  | 668,937            | 526,038            | 1,644,044             | 1,644,044           | 2,404,180     | 46.24%   | 2,856,306     | 3,820,581     |
| Ending Fund Balance                     | 526,038            | 1,644,044          | 2,404,180             | 735,074             | 2,856,306     | 288.57%  | 3,820,581     | 4,486         |

**All Funds  
Revenues and Expenditures**

|                                    | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed | % Change | 2025 Proposed | 2026 Proposed |
|------------------------------------|--------------------|--------------------|-----------------------|---------------------|---------------|----------|---------------|---------------|
| <b>Comm Dev Block Grant Fund</b>   |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                      | 67,075             | 47,564             | 150,000               | 150,000             | 170,000       | 13.33%   | 170,000       | 170,000       |
| Community development- OLD         | 54,377             | 47,564             | 150,000               | 150,000             | 170,000       | 13.33%   | 170,000       | 170,000       |
| Total Expenditure                  | 67,075             | 47,564             | 150,000               | 150,000             | 170,000       | 13.33%   | 170,000       | 170,000       |
| Net Surplus/(Shortfall)            | -                  | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Beginning Fund Balance             | -                  | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Ending Fund Balance                | -                  | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| <b>DEBT SERVICE</b>                |                    |                    |                       |                     |               |          |               |               |
| <b>GENERAL DEBT SERVICE FUND</b>   |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                      | 1,996,569          | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Expenditure                        |                    |                    |                       |                     |               |          |               |               |
| Debt Service                       | 2,905,061          | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Total Expenditure                  | 2,905,061          | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Net Surplus/(Shortfall)            | (908,492)          | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Beginning Fund Balance             | 908,492            | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Ending Fund Balance                | -                  | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| <b>PROP A BOND DEBT RETIREMENT</b> |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                      | 958,800            | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Expenditure                        |                    |                    |                       |                     |               |          |               |               |
| Debt Service                       | 958,800            | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Total Expenditure                  | 958,800            | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Net Surplus/(Shortfall)            | -                  | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Beginning Fund Balance             | -                  | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Ending Fund Balance                | -                  | -                  | -                     | -                   | -             | 0.00%    | -             | -             |

**All Funds  
Revenues and Expenditures**

|   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed | % Change | 2025 Proposed | 2026 Proposed |
|---|--------------------|--------------------|-----------------------|---------------------|---------------|----------|---------------|---------------|
| <b>PROP B BOND DEBT RETIREMENT</b>      |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                           | 1,175,475          | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Expenditure                             |                    |                    |                       |                     |               |          |               |               |
| Debt Service                            | 1,175,475          | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Total Expenditure                       | 1,175,475          | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Net Surplus/(Shortfall)                 | -                  | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Beginning Fund Balance                  | -                  | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Ending Fund Balance                     | -                  | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| <b>PROP C BOND DEBT RETIREMENT</b>      |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                           | 678,300            | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Expenditure                             |                    |                    |                       |                     |               |          |               |               |
| Debt Service                            | 678,300            | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Total Expenditure                       | 678,300            | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Net Surplus/(Shortfall)                 | -                  | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Beginning Fund Balance                  | -                  | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Ending Fund Balance                     | -                  | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| <b>Gen Oblig. Debt-Series 2013/2020</b> |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                           | 14,095,962         | 597,288            | 630,145               | 630,145             | 703,107       | 11.58%   | 819,357       | 938,534       |
| Expenditure                             |                    |                    |                       |                     |               |          |               |               |
| Debt Service                            | 14,095,962         | 597,288            | 630,145               | 630,145             | 703,107       | 11.58%   | 819,357       | 938,534       |
| Total Expenditure                       | 14,095,962         | 597,288            | 630,145               | 630,145             | 703,107       | 11.58%   | 819,357       | 938,534       |
| Net Surplus/(Shortfall)                 | -                  | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Beginning Fund Balance                  | -                  | -                  | -                     | -                   | -             | 0.00%    | -             | -             |
| Ending Fund Balance                     | -                  | -                  | -                     | -                   | -             | 0.00%    | -             | -             |

**All Funds  
Revenues and Expenditures**

|                                | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed | % Change | 2025 Proposed | 2026 Proposed |
|--------------------------------|--------------------|--------------------|-----------------------|---------------------|---------------|----------|---------------|---------------|
| <b>CAPITAL</b>                 |                    |                    |                       |                     |               |          |               |               |
| <b>CAPITAL FUND</b>            |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                  | 15,731,112         | 13,671,469         | 28,251,560            | 31,188,545          | 29,188,000    | -6.41%   | 17,955,000    | 18,215,000    |
| Expenditure                    |                    |                    |                       |                     |               |          |               |               |
| Community Development          | -                  | -                  | 80,000                | 80,000              | -             | -100.00% | -             | -             |
| Capital Outlay                 | 13,472,117         | 17,134,391         | 35,537,046            | 39,095,793          | 31,644,930    | -19.06%  | 42,268,134    | 17,992,440    |
| Total Expenditure              | 13,472,117         | 17,134,391         | 35,617,046            | 39,175,793          | 31,644,930    | -19.22%  | 42,268,134    | 17,992,440    |
| Net Surplus/(Shortfall)        | 2,258,995          | (3,462,921)        | (7,365,486)           | (7,987,248)         | (2,456,930)   | -69.24%  | (24,313,134)  | 222,560       |
| Beginning Fund Balance         | 13,737,285         | 15,996,281         | 12,881,755            | 12,881,755          | 5,516,269     | -57.18%  | 3,059,339     | (21,253,795)  |
| Ending Fund Balance            | 15,996,281         | 12,881,755         | 5,516,269             | 4,894,507           | 3,059,339     | -37.49%  | (21,253,795)  | (21,031,235)  |
| <b>SPECIAL ASSESSMENT FUND</b> |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                  | 46                 | (641)              | -                     | -                   | -             | 0.00%    | -             | -             |
| Net Surplus/(Shortfall)        | 46                 | (641)              | -                     | -                   | -             | 0.00%    | -             | -             |
| Beginning Fund Balance         | 7,084              | 7,129              | 6,488                 | 6,488               | 6,488         | 0.00%    | 6,488         | 6,488         |
| Ending Fund Balance            | 7,129              | 6,488              | 6,488                 | 6,488               | 6,488         | 0.00%    | 6,488         | 6,488         |
| <b>PERMANENT</b>               |                    |                    |                       |                     |               |          |               |               |
| <b>Cemetery Fund</b>           |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                  | (4)                | (10,289)           | 6,000                 | 6,200               | 6,200         | 0.00%    | 6,200         | 6,200         |
| Expenditure                    |                    |                    |                       |                     |               |          |               |               |
| General government             | 1,200              | 1,200              | 1,200                 | 1,200               | 1,200         | 0.00%    | 1,200         | 1,200         |
| Total Expenditure              | 1,200              | 1,200              | 1,200                 | 1,200               | 1,200         | 0.00%    | 1,200         | 1,200         |
| Net Surplus/(Shortfall)        | (1,204)            | (11,489)           | 4,800                 | 5,000               | 5,000         | 0.00%    | 5,000         | 5,000         |
| Beginning Fund Balance         | 240,058            | 238,854            | 227,366               | 227,366             | 232,166       | 2.11%    | 237,166       | 242,166       |
| Ending Fund Balance            | 238,854            | 227,366            | 232,166               | 232,366             | 237,166       | 2.07%    | 242,166       | 247,166       |

**All Funds  
Revenues and Expenditures**

|                                   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed | % Change | 2025 Proposed | 2026 Proposed |
|-----------------------------------|--------------------|--------------------|-----------------------|---------------------|---------------|----------|---------------|---------------|
| <b>ENTERPRISE</b>                 |                    |                    |                       |                     |               |          |               |               |
| <b>Sanctuary Lake Golf Course</b> |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                     | 2,310,026          | 2,253,407          | 1,919,330             | 1,824,609           | 2,033,740     | 11.46%   | 2,069,090     | 2,109,260     |
| Expenditure                       |                    |                    |                       |                     |               |          |               |               |
| Sanctuary Lake                    | 2,204,505          | 2,385,370          | 2,833,217             | 2,802,322           | 2,860,465     | 2.07%    | 2,862,818     | 2,866,102     |
| Total Expenditure                 | 2,204,505          | 2,385,370          | 2,833,217             | 2,802,322           | 2,860,465     | 2.07%    | 2,862,818     | 2,866,102     |
| Net Surplus/(Shortfall)           | 105,521            | (131,963)          | (913,887)             | (977,713)           | (826,725)     | -15.44%  | (793,728)     | (756,842)     |
| Beginning Fund Balance            | (6,893,235)        | (6,787,714)        | (6,921,721)           | (6,921,721)         | (7,835,608)   | 13.20%   | (8,662,333)   | (9,456,061)   |
| Ending Fund Balance               | (6,787,714)        | (6,921,721)        | (7,835,608)           | (7,899,434)         | (8,662,333)   | 9.66%    | (9,456,061)   | (10,212,903)  |
| <b>SYLVAN GLEN GOLF COURSE</b>    |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                     | 1,800,034          | 1,614,614          | 1,482,370             | 1,405,000           | 1,410,200     | 0.37%    | 1,434,750     | 1,459,810     |
| Expenditure                       |                    |                    |                       |                     |               |          |               |               |
| Sylvan Glen                       | 1,260,070          | 1,413,003          | 1,360,688             | 1,365,423           | 1,488,735     | 9.03%    | 1,601,064     | 1,474,153     |
| Total Expenditure                 | 1,260,070          | 1,413,003          | 1,360,688             | 1,365,423           | 1,488,735     | 9.03%    | 1,601,064     | 1,474,153     |
| Net Surplus/(Shortfall)           | 539,964            | 201,611            | 121,682               | 39,577              | (78,535)      | -298.44% | (166,314)     | (14,343)      |
| Beginning Fund Balance            | 6,496,731          | 7,036,696          | 7,236,264             | 7,236,264           | 7,357,946     | 1.68%    | 7,279,411     | 7,113,097     |
| Ending Fund Balance               | 7,036,696          | 7,236,264          | 7,357,946             | 7,275,841           | 7,279,411     | 0.05%    | 7,113,097     | 7,098,754     |
| <b>AQUATIC CENTER FUND</b>        |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                     | 171,856            | 748,427            | 706,100               | 592,100             | 745,100       | 25.84%   | 773,200       | 797,300       |
| Expenditure                       |                    |                    |                       |                     |               |          |               |               |
| Aquatic Center                    | 405,631            | 702,102            | 788,620               | 782,078             | 979,908       | 25.30%   | 1,418,090     | 875,320       |
| Total Expenditure                 | 405,631            | 702,102            | 788,620               | 782,078             | 979,908       | 25.30%   | 1,418,090     | 875,320       |
| Net Surplus/(Shortfall)           | (233,775)          | 46,325             | (82,520)              | (189,978)           | (234,808)     | 23.60%   | (644,890)     | (78,020)      |
| Beginning Fund Balance            | 542,707            | 308,932            | 355,257               | 355,257             | 272,737       | -23.23%  | 37,929        | (606,961)     |
| Ending Fund Balance               | 308,932            | 355,257            | 272,737               | 165,279             | 37,929        | -77.05%  | (606,961)     | (684,981)     |

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|                                  | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed | % Change | 2025 Proposed | 2026 Proposed |
|----------------------------------|--------------------|--------------------|-----------------------|---------------------|---------------|----------|---------------|---------------|
| <b>SEWER FUND</b>                |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                    | 14,612,777         | 12,304,759         | 14,885,000            | 15,071,000          | 16,199,000    | 7.48%    | 17,421,000    | 18,737,000    |
| Expenditure                      |                    |                    |                       |                     |               |          |               |               |
| Sewer                            | 15,092,151         | 15,377,656         | 20,102,084            | 21,301,235          | 17,916,939    | -15.89%  | 19,807,110    | 19,881,999    |
| Total Expenditure                | 15,092,151         | 15,377,656         | 20,102,084            | 21,301,235          | 17,916,939    | -15.89%  | 19,807,110    | 19,881,999    |
| Net Surplus/(Shortfall)          | (479,373)          | (3,072,897)        | (5,217,084)           | (6,230,235)         | (1,717,939)   | -72.43%  | (2,386,110)   | (1,144,999)   |
| Beginning Fund Balance           | 65,494,629         | 65,015,256         | 61,942,359            | 61,942,359          | 56,725,275    | -8.42%   | 55,007,336    | 52,621,226    |
| Ending Fund Balance              | 65,015,256         | 61,942,359         | 56,725,275            | 55,712,124          | 55,007,336    | -1.27%   | 52,621,226    | 51,476,227    |
| <b>WATER FUND</b>                |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                    | 21,465,637         | 19,183,066         | 21,538,000            | 22,809,500          | 23,900,000    | 4.78%    | 25,490,500    | 26,932,000    |
| Expenditure                      |                    |                    |                       |                     |               |          |               |               |
| Water                            | 20,674,276         | 20,962,521         | 25,915,412            | 27,785,542          | 25,922,317    | -6.71%   | 25,763,885    | 27,105,615    |
| Total Expenditure                | 20,674,276         | 20,962,521         | 25,915,412            | 27,785,542          | 25,922,317    | -6.71%   | 25,763,885    | 27,105,615    |
| Net Surplus/(Shortfall)          | 791,362            | (1,779,455)        | (4,377,412)           | (4,976,042)         | (2,022,317)   | -59.36%  | (273,385)     | (173,615)     |
| Beginning Fund Balance           | 100,429,751        | 101,221,112        | 99,462,256            | 99,462,256          | 95,084,844    | -4.40%   | 93,062,527    | 92,789,142    |
| Ending Fund Balance              | 101,221,112        | 99,462,256         | 95,084,844            | 94,486,214          | 93,062,527    | -1.51%   | 92,789,142    | 92,615,527    |
| <b>INTERNAL SERVICE</b>          |                    |                    |                       |                     |               |          |               |               |
| <b>UNEMPLOYMENT COMPENSATION</b> |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                    | 2,849              | 1,067              | 3,750                 | 3,790               | 3,875         | 2.24%    | 3,975         | 4,000         |
| Expenditure                      |                    |                    |                       |                     |               |          |               |               |
| General government               | 2,849              | 5,469              | 3,750                 | 3,790               | 3,875         | 2.24%    | 3,975         | 4,000         |
| Total Expenditure                | 2,849              | 5,469              | 3,750                 | 3,790               | 3,875         | 2.24%    | 3,975         | 4,000         |
| Net Surplus/(Shortfall)          | -                  | (4,402)            | -                     | -                   | -             | 0.00%    | -             | -             |
| Beginning Fund Balance           | 40,497             | 40,497             | 36,095                | 36,095              | 36,095        | 0.00%    | 36,095        | 36,095        |
| Ending Fund Balance              | 40,497             | 36,095             | 36,095                | 36,095              | 36,095        | 0.00%    | 36,095        | 36,095        |

**All Funds  
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|                                   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed | % Change | 2025 Proposed | 2026 Proposed |
|-----------------------------------|--------------------|--------------------|-----------------------|---------------------|---------------|----------|---------------|---------------|
| <b>WORKER'S COMP RESERVE FUND</b> |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                     | 530,956            | 613,265            | 815,000               | 815,000             | 840,000       | 3.07%    | 865,000       | 875,000       |
| Expenditure                       |                    |                    |                       |                     |               |          |               |               |
| General government                | 530,956            | 1,072,396          | 815,000               | 815,000             | 840,000       | 3.07%    | 865,000       | 875,000       |
| Total Expenditure                 | 530,956            | 1,072,396          | 815,000               | 815,000             | 840,000       | 3.07%    | 865,000       | 875,000       |
| Net Surplus/(Shortfall)           | -                  | (459,131)          | -                     | -                   | -             | 0.00%    | -             | -             |
| Beginning Fund Balance            | 2,023,374          | 2,023,374          | 1,564,243             | 1,564,243           | 1,564,243     | 0.00%    | 1,564,243     | 1,564,243     |
| Ending Fund Balance               | 2,023,374          | 1,564,243          | 1,564,243             | 1,564,243           | 1,564,243     | 0.00%    | 1,564,243     | 1,564,243     |
| <b>COMPENSATED ABSENCES FUND</b>  |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                     | 5,288,514          | 4,665,667          | 5,835,000             | 4,966,610           | 5,485,000     | 10.44%   | 5,585,000     | 5,770,000     |
| Expenditure                       |                    |                    |                       |                     |               |          |               |               |
| General government                | 5,288,514          | 5,624,144          | 5,341,610             | 4,966,610           | 5,310,000     | 6.91%    | 5,464,750     | 5,625,140     |
| Total Expenditure                 | 5,288,514          | 5,624,144          | 5,341,610             | 4,966,610           | 5,310,000     | 6.91%    | 5,464,750     | 5,625,140     |
| Net Surplus/(Shortfall)           | -                  | (958,477)          | 493,390               | -                   | 175,000       | 0.00%    | 120,250       | 144,860       |
| Beginning Fund Balance            | 1,065,583          | 1,065,583          | 107,106               | 107,106             | 600,496       | 460.66%  | 775,496       | 895,746       |
| Ending Fund Balance               | 1,065,583          | 107,106            | 600,496               | 107,106             | 775,496       | 624.05%  | 895,746       | 1,040,606     |
| <b>BUILDING OPERATIONS</b>        |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                     | 1,455,732          | 1,459,453          | 1,596,520             | 1,596,520           | 1,660,350     | 4.00%    | 1,726,720     | 1,795,750     |
| Expenditure                       |                    |                    |                       |                     |               |          |               |               |
| General government                | 1,304,441          | 1,392,089          | 1,587,796             | 1,600,516           | 1,663,276     | 3.92%    | 1,721,450     | 1,782,340     |
| Total Expenditure                 | 1,304,441          | 1,392,089          | 1,587,796             | 1,600,516           | 1,663,276     | 3.92%    | 1,721,450     | 1,782,340     |
| Net Surplus/(Shortfall)           | 151,291            | 67,364             | 8,724                 | (3,996)             | (2,926)       | -26.78%  | 5,270         | 13,410        |
| Beginning Fund Balance            | 1,166,122          | 1,317,413          | 1,384,777             | 1,384,777           | 1,393,501     | 0.63%    | 1,390,575     | 1,395,845     |
| Ending Fund Balance               | 1,317,413          | 1,384,777          | 1,393,501             | 1,380,781           | 1,390,575     | 0.71%    | 1,395,845     | 1,409,255     |

**All Funds  
Revenues and Expenditures**

|                               | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed | % Change | 2025 Proposed | 2026 Proposed |
|-------------------------------|--------------------|--------------------|-----------------------|---------------------|---------------|----------|---------------|---------------|
| <b>INFORMATION TECHNOLOGY</b> |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                 | 2,243,924          | 2,237,533          | 2,471,440             | 2,471,440           | 2,586,300     | 4.65%    | 2,664,600     | 2,744,250     |
| Expenditure                   |                    |                    |                       |                     |               |          |               |               |
| General government            | 2,088,313          | 2,065,382          | 2,234,005             | 2,310,448           | 2,508,910     | 8.59%    | 2,660,129     | 2,677,810     |
| Total Expenditure             | 2,088,313          | 2,065,382          | 2,234,005             | 2,310,448           | 2,508,910     | 8.59%    | 2,660,129     | 2,677,810     |
| Net Surplus/(Shortfall)       | 155,611            | 172,151            | 237,435               | 160,992             | 77,390        | -51.93%  | 4,471         | 66,440        |
| Beginning Fund Balance        | 1,705,586          | 1,861,197          | 2,033,348             | 2,033,348           | 2,270,783     | 11.68%   | 2,348,173     | 2,352,644     |
| Ending Fund Balance           | 1,861,197          | 2,033,348          | 2,270,783             | 2,194,340           | 2,348,173     | 7.01%    | 2,352,644     | 2,419,084     |
| <b>FLEET MAINTENANCE</b>      |                    |                    |                       |                     |               |          |               |               |
| Total Revenue                 | 4,710,384          | 4,760,012          | 5,089,990             | 5,174,900           | 5,370,550     | 3.78%    | 5,521,230     | 5,723,400     |
| Expenditure                   |                    |                    |                       |                     |               |          |               |               |
| General government            | 4,168,131          | 4,656,185          | 11,135,500            | 11,561,913          | 8,203,666     | -29.05%  | 7,775,490     | 7,856,360     |
| Total Expenditure             | 4,168,131          | 4,656,185          | 11,135,500            | 11,561,913          | 8,203,666     | -29.05%  | 7,775,490     | 7,856,360     |
| Net Surplus/(Shortfall)       | 542,253            | 103,827            | (6,045,510)           | (6,387,013)         | (2,833,116)   | -55.64%  | (2,254,260)   | (2,132,960)   |
| Beginning Fund Balance        | 12,766,946         | 13,309,199         | 13,413,026            | 13,413,026          | 7,367,516     | -45.07%  | 4,534,400     | 2,280,140     |
| Ending Fund Balance           | \$ 13,309,199      | 13,413,026         | 7,367,516             | 7,026,013           | 4,534,400     | -35.46%  | 2,280,140     | 147,180       |

**Personnel Summary**

|                                      | Approved<br>2021/22 |             | Approved<br>2022/23 |             | Requested<br>2023/24 |             |
|--------------------------------------|---------------------|-------------|---------------------|-------------|----------------------|-------------|
|                                      | FT                  | PT          | FT                  | PT          | FT                   | PT          |
| <b>Accounting</b>                    |                     |             |                     |             |                      |             |
| Account Clerk II                     |                     |             |                     |             |                      |             |
| Accountant                           | 4.00                |             | 3.00                |             | 2.00                 |             |
| Accountant II                        |                     |             | 1.00                |             |                      |             |
| Accounting Manager                   |                     |             |                     |             |                      |             |
| Administrative Aide PT               |                     | 1.40        |                     | 1.70        |                      | 1.10        |
| Chief Financial Officer              |                     |             |                     |             | 1.00                 |             |
| Controller                           | 1.00                |             | 1.00                |             | 1.00                 |             |
| Financial Compliance Manager         |                     |             | 1.00                |             | 1.00                 |             |
| Grant Specialist PT                  |                     | 0.50        |                     | 0.60        |                      | 0.20        |
| Senior Accountant                    | 2.00                |             | 1.00                |             | 1.00                 |             |
| Office Manager                       |                     |             |                     |             | 1.00                 |             |
| <b>Total for Accounting</b>          | <b>7.00</b>         | <b>1.90</b> | <b>7.00</b>         | <b>2.30</b> | <b>7.00</b>          | <b>1.30</b> |
| <b>Aquatic Center</b>                |                     |             |                     |             |                      |             |
| Concession Manager - Harvey Hut      |                     |             |                     |             |                      | 0.40        |
| Cashier-Aquatic Center               |                     | 2.20        |                     | 2.00        |                      | 2.00        |
| Instructor-Water Safety TFAC         |                     | 0.50        |                     | 0.20        |                      | 0.10        |
| Instructor-Water Safety-PrivTFAC     |                     |             |                     |             |                      | 0.10        |
| Lifeguard TFAC                       |                     | 3.60        |                     | 3.00        |                      | 3.00        |
| Pool Manager-TFAC                    |                     | 2.50        |                     | 2.70        |                      | 2.20        |
| <b>Total for Aquatic Center</b>      | <b>0.00</b>         | <b>8.80</b> | <b>0.00</b>         | <b>7.90</b> | <b>0.00</b>          | <b>7.80</b> |
| <b>Assessing</b>                     |                     |             |                     |             |                      |             |
| Account Clerk II                     | 2.00                |             | 2.00                |             | 2.00                 |             |
| Appraiser                            | 3.00                |             | 3.00                |             | 3.00                 |             |
| Appraiser Technician                 |                     |             |                     | 0.50        | 1.00                 | 0.00        |
| City Assessor                        | 1.00                |             | 1.00                |             | 1.00                 |             |
| Deputy City Assessor                 | 1.00                |             | 1.00                |             | 1.00                 |             |
| <b>Total for Assessing</b>           | <b>7.00</b>         | <b>0.00</b> | <b>7.00</b>         | <b>0.50</b> | <b>8.00</b>          | <b>0.00</b> |
| <b>Building Inspection</b>           |                     |             |                     |             |                      |             |
| Building Official                    | 1.00                |             | 1.00                |             | 1.00                 |             |
| BuildingCode Enforcement Officer     |                     |             | 1.00                |             |                      |             |
| Chief Building Inspector             |                     |             | 1.00                |             | 1.00                 |             |
| Commercial Plans Examiner            |                     |             | 1.00                |             | 1.00                 |             |
| Deputy Building Inspector            |                     |             |                     |             | 1.00                 |             |
| Deputy Building Official PT          |                     |             |                     |             |                      | 0.50        |
| Inspector (Electrical)               |                     |             |                     |             | 1.00                 |             |
| Inspector (Plumbing)                 |                     |             |                     |             | 1.00                 |             |
| Inspector PT                         |                     |             |                     |             |                      | 1.00        |
| Inspector Supervisor                 |                     |             |                     |             | 1.00                 |             |
| Office Assistant II                  |                     |             | 1.00                |             | 2.00                 |             |
| Senior Permit Technician             |                     |             |                     |             | 2.00                 |             |
| Permit Technician                    |                     |             | 1.00                |             | 0.00                 |             |
| <b>Total for Building Inspection</b> | <b>1.00</b>         | <b>0.00</b> | <b>6.00</b>         | <b>0.00</b> | <b>11.00</b>         | <b>1.50</b> |

**Personnel Summary**

|                                       | Approved     |             | Approved     |             | Requested    |             |
|---------------------------------------|--------------|-------------|--------------|-------------|--------------|-------------|
|                                       | 2021/22      |             | 2022/23      |             | 2023/24      |             |
|                                       | FT           | PT          | FT           | PT          | FT           | PT          |
| <b>Building Operations</b>            |              |             |              |             |              |             |
| Building Maint Specialist I           | 3.00         |             | 4.00         |             | 4.00         |             |
| Building Maint Specialist II          | 1.00         |             | 1.00         |             | 1.00         |             |
| Building Maint Technician             | 4.00         |             | 3.00         |             | 3.00         |             |
| Division Supervisor - Facilities      | 0.71         |             | 0.71         |             | 0.71         |             |
| Facilities & Grounds Manager          | 0.50         |             | 0.50         |             | 0.50         |             |
| Public Works Director                 | 0.13         |             | 0.13         |             | 0.13         |             |
| Secretary                             | 1.00         |             | 1.00         |             | 1.00         |             |
| <b>Total for Building Operations</b>  | <b>10.34</b> | <b>0.00</b> | <b>10.34</b> | <b>0.00</b> | <b>10.34</b> | <b>0.00</b> |
| <b>City Attorney</b>                  |              |             |              |             |              |             |
| Assistant City Attorney               | 3.00         |             |              |             |              |             |
| Assistant City Attorney I             |              |             | 1.00         |             | 1.00         |             |
| Assistant City Attorney II            |              |             | 2.00         |             | 2.00         |             |
| City Attorney                         | 1.00         |             | 1.00         |             | 1.00         |             |
| Intern                                |              | 0.30        |              | 0.40        |              | 0.00        |
| Legal Assistant I                     | 1.00         |             | 1.00         |             | 1.00         |             |
| Legal Assistant II                    | 1.00         |             | 1.00         |             | 1.00         |             |
| Legal Secretary                       | 1.00         |             | 1.00         |             | 1.00         |             |
| <b>Total for City Attorney</b>        | <b>7.00</b>  | <b>0.30</b> | <b>7.00</b>  | <b>0.40</b> | <b>7.00</b>  | <b>0.00</b> |
| <b>City Clerk</b>                     |              |             |              |             |              |             |
| City Clerk                            | 1.00         |             | 1.00         |             | 1.00         |             |
| Customer Service Assistant            |              |             |              | 1.00        |              | 1.10        |
| Deputy City Clerk                     | 1.00         |             | 1.00         |             | 1.00         |             |
| Building Maint Specialist (Elections) | 0.29         |             | 0.29         |             | 0.29         |             |
| Election Aide                         |              | 0.50        |              | 1.70        |              | 2.20        |
| Intern                                |              |             |              |             |              |             |
| Office Assistant I                    | 3.00         |             | 0.00         |             | 1.00         |             |
| Office Assistant II                   |              |             | 3.00         |             | 3.00         |             |
| Office Assistant PT                   |              | 0.50        |              | 0.70        |              | 0.00        |
| <b>Total for City Clerk</b>           | <b>5.29</b>  | <b>1.00</b> | <b>5.29</b>  | <b>3.40</b> | <b>6.29</b>  | <b>3.30</b> |

**Personnel Summary**

|   | Approved<br>2021/22 |             | Approved<br>2022/23 |             | Requested<br>2023/24 |             |
|---|---------------------|-------------|---------------------|-------------|----------------------|-------------|
|   | FT                  | PT          | FT                  | PT          | FT                   | PT          |
| <b>Engineering</b>  |                     |             |                     |             |                      |             |
| Administrative Assistant  | 1.00                |             | 1.00                |             | 1.00                 |             |
| City Engineer   | 1.00                |             | 1.00                |             | 1.00                 |             |
| Civil Engineer  | 1.00                |             | 1.00                |             |                      |             |
| Crew Leader   |                     |             | 1.00                |             |                      |             |
| Deputy City Engineer  | 1.00                |             | 1.00                |             | 1.00                 |             |
| Field Inspector   |                     |             | 1.00                |             | 2.00                 |             |
| GIS Analyst   | 0.20                |             | 0.20                |             | 0.20                 |             |
| Inspector Supervisor  | 1.00                |             | 1.00                |             | 1.00                 |             |
| Land Surveyor   | 1.00                |             | 1.00                |             | 1.00                 |             |
| MSE-E Engineering Specialist II                                     | 2.00                |             |                     |             |                      |             |
| MSE-G Leader  | 1.00                |             |                     |             |                      |             |
| MSE-H Engineering Specialist III                                    | 1.00                |             |                     |             |                      |             |
| Sr Right of Way Representative                                      | 1.00                |             | 1.00                |             | 1.00                 |             |
| Sr Civil Engineer   | 1.00                |             | 1.00                |             | 2.00                 |             |
| Survey Technician   |                     |             | 1.00                |             | 1.00                 |             |
| Surveyor  |                     |             | 1.00                |             | 1.00                 |             |
| <b>Total for Engineering</b>  | <b>12.20</b>        | <b>0.00</b> | <b>12.20</b>        | <b>0.00</b> | <b>12.20</b>         | <b>0.00</b> |
| <b>Fire</b>   |                     |             |                     |             |                      |             |
| Administrative Aide PT  |                     | 0.40        |                     | 0.50        |                      | 0.60        |
| Administrative Assistant  | 1.00                |             | 1.00                |             |                      |             |
| Deputy Chief  | 2.00                |             | 2.00                |             | 2.00                 |             |
| Fire Chief  | 1.00                |             | 1.00                |             | 1.00                 |             |
| Fire Staff Assistant  |                     | 1.20        |                     | 0.90        |                      | 1.00        |
| Fire Staff Lieutenant   | 8.00                |             | 8.00                |             | 8.00                 |             |
| Fire Staff Lieutenant - EM  |                     |             |                     |             | 1.00                 |             |
| Office Manager  |                     |             |                     |             | 1.00                 |             |
| <b>Total for Fire</b>   | <b>12.00</b>        | <b>1.60</b> | <b>12.00</b>        | <b>1.40</b> | <b>13.00</b>         | <b>1.60</b> |
| <b>Historic Village - Contracted with Non-Profit Entity 2011/12</b> |                     |             |                     |             |                      |             |
| MSE-C Equipment Operator I  | 0.23                | 0.10        | 0.23                | 0.40        | 0.27                 | 0.20        |
| <b>Total for Historic Village</b>                                   | <b>0.23</b>         | <b>0.10</b> | <b>0.23</b>         | <b>0.40</b> | <b>0.27</b>          | <b>0.20</b> |

**Personnel Summary**

|   | Approved    |             | Approved    |             | Requested   |             |
|---|-------------|-------------|-------------|-------------|-------------|-------------|
|   | 2021/22     |             | 2022/23     |             | 2023/24     |             |
|   | FT          | PT          | FT          | PT          | FT          | PT          |
| <b>Human Resources</b>                  |             |             |             |             |             |             |
| HR Assistant                            |             | 0.70        |             | 0.40        |             | 0.60        |
| Human Resources Specialist              | 2.00        |             | 4.00        |             | 4.00        |             |
| Human Resources Director                | 1.00        |             | 1.00        |             | 1.00        |             |
| Office Manager                          | 1.00        |             | 1.00        |             | 1.00        |             |
| <b>Total for Human Resources</b>        | <b>4.00</b> | <b>0.70</b> | <b>6.00</b> | <b>0.40</b> | <b>6.00</b> | <b>0.60</b> |
| <b>Information Technology</b>           |             |             |             |             |             |             |
| Application Specialist                  | 2.00        |             | 2.00        |             | 2.00        |             |
| Data Proc Analyst/Programmer            | 1.00        |             |             |             |             |             |
| GIS Administrator                       | 0.50        |             | 0.50        |             | 0.50        |             |
| GIS Analyst                             | 0.20        |             | 0.20        |             | 0.20        |             |
| Information Technology Director         | 1.00        |             | 1.00        |             | 1.00        |             |
| Lead PC Specialist                      | 1.00        |             | 1.00        |             | 1.00        |             |
| Network Administrator                   | 1.00        |             | 1.00        |             | 1.00        |             |
| PC Specialist/Help Desk Tech            | 3.00        |             | 3.00        |             | 2.00        |             |
| Senior PC Specialist                    |             |             |             |             | 1.00        |             |
| Software Database Engineer              |             |             | 1.00        |             | 1.00        |             |
| <b>Total for Information Technology</b> | <b>9.70</b> | <b>0.00</b> | <b>9.70</b> | <b>0.00</b> | <b>9.70</b> | <b>0.00</b> |
| <b>Library</b>                          |             |             |             |             |             |             |
| Administrative Aide                     | 1.00        |             | 2.00        |             | 2.00        |             |
| Administrative Aide PT                  |             | 0.50        |             | 0.30        |             | 0.10        |
| Administrative Assistant                | 1.00        |             | 1.00        |             |             |             |
| Assistant Library Director              | 1.00        |             | 1.00        |             | 1.00        |             |
| Circulation Supervisor                  | 1.00        |             | 1.00        |             | 1.00        |             |
| Curbside Assistant                      |             | 0.50        |             |             |             |             |
| Intern                                  |             |             |             |             |             | 1.80        |
| Librarian I                             | 6.00        |             | 7.00        |             | 7.00        |             |
| Librarian II                            | 4.00        |             | 4.00        |             | 2.00        |             |
| Librarian III                           |             |             |             |             | 4.00        |             |
| Librarian PT                            |             | 7.80        |             | 6.00        |             | 3.50        |

**Personnel Summary**

|                                 | Approved     |              | Approved     |              | Requested    |              |
|---------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|
|                                 | 2021/22      |              | 2022/23      |              | 2023/24      |              |
|                                 | FT           | PT           | FT           | PT           | FT           | PT           |
| <b>Library Continued</b>        |              |              |              |              |              |              |
| Librarian-Substitute            |              | 0.60         |              | 0.30         |              | 0.30         |
| Library Aide                    | 2.00         |              | 2.00         |              | 5.00         |              |
| Library Aide PT                 |              | 7.40         |              | 6.00         |              | 5.60         |
| Library Aide-Substitute         |              | 0.30         |              | 0.30         |              | 0.40         |
| Library Assistant               |              | 6.90         |              | 4.50         |              | 7.30         |
| Library Assistant-Substitute    |              | 0.40         |              | 0.10         |              | 0.30         |
| Library Director                | 1.00         |              | 1.00         |              | 1.00         |              |
| Library Page                    |              | 4.50         |              | 2.60         |              | 3.30         |
| Marketing Associate             | 1.00         |              | 1.00         |              | 1.00         |              |
| Marketing Associate PT          |              | 0.50         |              | 0.80         |              | 0.60         |
| Marketing Coordinator           |              |              | 1.00         |              | 1.00         |              |
| Technical Services Supervisor   | 1.00         |              | 1.00         |              | 1.00         |              |
| Technology Specialist           |              |              |              |              |              |              |
| <b>Total for Library</b>        | <b>19.00</b> | <b>29.40</b> | <b>22.00</b> | <b>20.90</b> | <b>26.00</b> | <b>23.20</b> |
| <b>Manager</b>                  |              |              |              |              |              |              |
| Assistant City Manager          | 1.00         |              | 1.00         |              | 1.00         |              |
| Assistant to the City Manager   | 1.00         |              | 1.00         |              | 1.00         |              |
| Cable Production Specialist     |              | 0.30         |              | 0.60         |              | 0.50         |
| Chief Financial Officer         | 1.00         |              | 1.00         |              |              |              |
| City Manager                    | 1.00         |              | 1.00         |              | 1.00         |              |
| Community Affairs Associate     |              | 0.70         |              | 0.70         |              | 0.70         |
| Community Affairs Director      | 1.00         |              | 1.00         |              | 1.00         |              |
| Community Engagement Manager    |              |              | 1.00         |              | 1.00         |              |
| Economic Development Specialist | 1.00         |              | 1.00         |              | 1.00         |              |
| Intern                          |              |              |              | 0.20         |              | 0.20         |
| Marketing Coordinator           | 1.00         |              | 1.00         |              | 1.00         |              |
| Office Manager                  | 1.00         |              | 1.00         |              | 1.00         |              |
| <b>Total for Manager</b>        | <b>8.00</b>  | <b>1.00</b>  | <b>9.00</b>  | <b>1.50</b>  | <b>8.00</b>  | <b>1.40</b>  |

**Personnel Summary**

|                                    | Approved     |             | Approved     |              | Requested    |             |
|------------------------------------|--------------|-------------|--------------|--------------|--------------|-------------|
|                                    | 2021/22      |             | 2022/23      |              | 2023/24      |             |
|                                    | FT           | PT          | FT           | PT           | FT           | PT          |
| <b>Fleet Maintenance</b>           |              |             |              |              |              |             |
| Field Supervisor                   | 2.00         |             | 2.00         |              | 2.00         |             |
| Fleet Operations Manager           | 1.00         |             | 1.00         |              | 1.00         |             |
| Heavy Duty Mechanic                |              |             | 4.00         |              | 4.00         |             |
| Inventory Control Assistant        | 1.00         |             | 1.00         |              | 1.00         |             |
| Light Duty Mechanic                |              |             | 6.00         |              | 6.00         |             |
| Maintenance Technician             |              |             | 3.00         |              | 3.00         |             |
| MSE-D Service Tech I-Fleet         | 3.00         |             |              |              |              |             |
| MSE-F Trade Specialist I           | 6.00         |             |              |              |              |             |
| MSE-G Trade Specialist II          | 4.00         |             |              |              |              |             |
| Public Works Assistant             |              | 0.70        |              | 0.70         |              | 1.40        |
| Public Works Director              | 0.13         |             | 0.13         |              | 0.13         |             |
| <b>Total for Fleet Maintenance</b> | <b>17.13</b> | <b>0.70</b> | <b>17.13</b> | <b>0.70</b>  | <b>17.13</b> | <b>1.40</b> |
| <b>Parks</b>                       |              |             |              |              |              |             |
| Crew Leader                        |              |             | 0.91         |              | 0.91         |             |
| Division Supervisor                | 0.98         |             | 0.98         |              | 0.98         |             |
| Facilities and Grounds Manager     | 0.50         |             | 0.50         |              | 0.50         |             |
| Irrigation & Equipment Technician  |              |             | 0.91         |              | 0.91         |             |
| Intern                             |              | 0.70        |              | 0.60         |              | 0.60        |
| Laborer                            |              |             | 1.95         |              | 2.91         |             |
| MSE-C Equipment Operator I         | 1.95         |             |              |              |              |             |
| MSE-F Park Maint.Trade Spec. I     | 0.91         |             |              |              |              |             |
| MSE-F Trade Specialist I           | 1.00         |             |              |              |              |             |
| MSE-G Leader                       | 0.91         |             |              |              |              |             |
| Parks Laborer PT                   |              |             |              | 3.00         |              | 0.60        |
| Public Works Director              | 0.13         |             | 0.13         |              | 0.13         |             |
| Seasonal Supervisor                |              | 1.40        |              | 1.60         |              | 1.60        |
| Senior Parks Laborer PT            |              |             |              | 1.80         |              | 1.80        |
| Summer Laborer - Parks             |              | 7.40        |              | 5.10         |              | 5.10        |
| Urban Forester                     |              |             | 1.00         |              | 2.00         |             |
| <b>Total for Parks</b>             | <b>6.38</b>  | <b>9.50</b> | <b>6.38</b>  | <b>12.10</b> | <b>8.34</b>  | <b>9.70</b> |

**Personnel Summary**

|                                 | Approved    |             | Approved    |             | Requested   |             |
|---------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                                 | 2021/22     |             | 2022/23     |             | 2023/24     |             |
|                                 | FT          | PT          | FT          | PT          | FT          | PT          |
| <b>Planning</b>                 |             |             |             |             |             |             |
| Administrative Assistant        | 1.00        |             | 1.00        |             |             |             |
| Commercial Project Collaborator |             |             | 1.00        |             | 1.00        |             |
| Community Development Director  | 1.00        |             | 1.00        |             | 1.00        |             |
| Housing & Zoning Inspector      | 1.00        |             | 1.00        |             | 1.00        |             |
| Housing & Zoning Inspector II   | 1.00        |             | 1.00        |             | 1.00        |             |
| Housing & Zoning Inspector PT   |             | 0.60        |             | 0.70        |             | 0.60        |
| Office Manager                  |             |             |             |             | 1.00        |             |
| Planner                         | 1.00        |             | 1.00        |             | 1.00        |             |
| Zoning & Compliance Specialist  | 1.00        |             | 1.00        |             | 1.00        |             |
| <b>Total for Planning</b>       | <b>6.00</b> | <b>0.60</b> | <b>7.00</b> | <b>0.70</b> | <b>7.00</b> | <b>0.60</b> |
| <b>Police Department</b>        |             |             |             |             |             |             |
| 911 Operator                    |             | 0.20        |             |             |             |             |
| Administrative Assistant        | 4.00        |             | 4.00        |             | 4.00        |             |
| Background Investigator         |             | 0.50        |             |             |             |             |
| Budget Analyst                  |             |             | 1.00        |             | 1.00        |             |
| Communications Manager          |             |             | 1.00        |             | 1.00        |             |
| Communications Supervisor       | 8.00        |             | 8.00        |             | 8.00        |             |
| Crime Data Analyst              | 1.00        |             |             |             |             |             |
| Crossing Guard                  |             | 0.50        |             | 1.00        |             | 1.30        |
| Emergency Manager Specialist    | 1.00        |             | 1.00        |             |             |             |
| Investigative Assistant         |             | 0.20        |             | 0.50        |             | 0.70        |
| Office Assistant PT             |             | 0.30        |             |             |             |             |
| Office Manager                  | 1.00        |             | 1.00        |             | 1.00        |             |
| Police Analyst/Planner          |             |             |             |             |             |             |
| Intern                          |             | 0.40        |             | 0.50        |             |             |
| Police Captain                  | 2.00        |             | 3.00        |             | 3.00        |             |
| Police Chief                    | 1.00        |             | 1.00        |             | 1.00        |             |
| Police Computer Technician      |             | 0.70        |             |             |             |             |
| Police Desk Attendant           |             | 1.70        |             | 2.10        |             | 1.50        |

**Personnel Summary**

|                                    | Approved      |             | Approved      |             | Requested     |             |
|------------------------------------|---------------|-------------|---------------|-------------|---------------|-------------|
|                                    | 2021/22       |             | 2022/23       |             | 2023/24       |             |
|                                    | FT            | PT          | FT            | PT          | FT            | PT          |
| <b>Police Department-Continued</b> |               |             |               |             |               |             |
| Information Tech Manager           | 1.00          |             | 1.00          |             | 1.00          |             |
| IT Security Specialist             |               |             | 1.00          |             | 1.00          |             |
| Police Lieutenant                  | 6.00          |             | 6.00          |             | 6.00          |             |
| Police Officer                     | 89.00         |             | 91.00         |             | 91.00         |             |
| Police Records Supervisor          | 1.00          |             | 1.00          |             | 1.00          |             |
| Police Sergeant                    | 16.00         |             | 16.00         |             | 16.00         |             |
| Police Service Aide                | 26.00         |             | 26.00         |             | 26.00         |             |
| Records Clerk                      | 4.00          |             | 4.00          |             | 4.00          |             |
| Support Specialist                 | 2.00          |             | 2.00          |             | 2.00          |             |
| <b>Total for Police Department</b> | <b>163.00</b> | <b>4.50</b> | <b>168.00</b> | <b>4.10</b> | <b>167.00</b> | <b>3.50</b> |
| <b>Purchasing</b>                  |               |             |               |             |               |             |
| Administrative Aide PT             |               | 0.60        |               | 0.50        |               | 0.50        |
| Associate Buyer                    | 1.00          |             |               |             |               |             |
| Buyer                              |               |             | 1.00          |             | 1.00          |             |
| Buyer PT                           |               |             |               |             |               | 0.60        |
| Purchasing Manager                 | 1.00          |             | 1.00          |             | 1.00          |             |
| <b>Total for Purchasing</b>        | <b>2.00</b>   | <b>0.60</b> | <b>2.00</b>   | <b>0.50</b> | <b>2.00</b>   | <b>1.10</b> |
| <b>Recreation</b>                  |               |             |               |             |               |             |
| Account Clerk II                   | 1.00          |             | 1.00          |             | 1.00          |             |
| Aide-Adaptive Program              |               | 0.80        |               | 0.30        |               | 0.90        |
| Assistant Recreation Director      | 1.00          |             | 1.00          |             | 1.00          |             |
| Babysitter                         |               | 1.50        |               | 0.30        |               | 0.50        |
| Coordinator-Adaptive Program       |               | 0.50        |               | 0.20        |               | 0.20        |
| Coordinator-Basketball Adult       |               | 0.10        |               | 0.10        |               | 0.30        |
| Coordinator-Basketball Youth       |               | 0.20        |               |             |               |             |
| Coordinator-Day Camp               |               | 0.30        |               | 1.10        |               | 0.70        |
| Coordinator-Preschool              |               | 0.70        |               | 0.70        |               | 0.20        |
| Coordinator-Recreation             |               | 8.90        |               | 3.40        |               | 5.00        |
| Coordinator-Recreation Day Porter  |               |             |               | 0.40        |               |             |
| Coordinator-Safety Town            |               |             |               | 0.10        |               | 0.10        |

**Personnel Summary**

|                                 | Approved |      | Approved |      | Requested |      |
|---------------------------------|----------|------|----------|------|-----------|------|
|                                 | 2021/22  |      | 2022/23  |      | 2023/24   |      |
|                                 | FT       | PT   | FT       | PT   | FT        | PT   |
| <b>Recreation - Continued</b>   |          |      |          |      |           |      |
| Coordinator-Senior Program      |          | 0.20 |          |      |           |      |
| Coordinator-Soccer-Adult        |          | 0.10 |          |      |           |      |
| Coordinator-Softball-Adult      |          | 0.10 |          | 0.20 |           | 0.20 |
| Customer Service Assistant      |          | 3.60 |          | 2.10 |           | 2.70 |
| Day Camp Leader                 |          | 1.40 |          | 2.50 |           | 1.50 |
| Fitness/Wellness Specialist-CC  |          | 0.10 |          | 0.10 |           | 0.10 |
| Fitness/Wellness Specialist-SEN |          | 0.10 |          |      |           |      |
| Instructor-Preschool            |          | 2.90 |          | 1.20 |           |      |
| Instructor-Safety Town          |          | 0.30 |          | 0.30 |           |      |
| Instructor-Sports-Youth         |          | 0.10 |          |      |           |      |
| Instructor-Water Safety CC      |          | 0.40 |          |      |           | 0.30 |
| Instructor-Water Safety-Priv CC |          | 0.20 |          | 0.40 |           | 0.30 |
| Lifeguard CC                    |          | 6.10 |          | 3.00 |           | 2.00 |
| Marketing Associate             |          |      |          |      | 1.00      |      |
| Marketing Associate PT          |          | 0.60 |          | 0.60 |           |      |
| Marketing Coordinator           | 1.00     |      | 1.00     |      | 1.00      |      |
| Office Manager                  | 1.00     |      | 1.00     |      | 1.00      |      |
| Official-Basketball-Youth       |          | 0.40 |          |      |           |      |
| Pool Manager                    |          |      |          |      | 1.00      |      |
| Pool Manager-CC                 |          | 2.30 |          | 2.60 |           | 2.50 |
| Recreation Aide                 |          | 4.80 |          | 4.60 |           | 4.60 |
| Recreation Aide-Preschool       |          | 1.10 |          | 0.40 |           | 1.00 |
| Recreation Director             | 1.00     |      | 1.00     |      | 1.00      |      |
| Recreation Supervisor           | 2.00     |      | 3.00     |      | 3.00      |      |
| Recreation Supervisor - Seniors | 1.00     |      | 1.00     |      | 1.00      |      |
| Recreation Supervisor-PT-REC    |          | 0.60 |          | 0.60 |           | 0.60 |

**Personnel Summary**

|                                       | Approved     |              | Approved     |              | Requested    |              |
|---------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|
|                                       | 2021/22      |              | 2022/23      |              | 2023/24      |              |
|                                       | FT           | PT           | FT           | PT           | FT           | PT           |
| <b>Recreation - Continued</b>         |              |              |              |              |              |              |
| Recreation Supervisor-PT-SEN          |              | 1.00         |              | 0.70         |              | 0.70         |
| Scorekeeper                           |              | 0.50         |              | 0.10         |              | 0.10         |
| Umpire                                |              | 0.10         |              |              |              |              |
| <b>Total for Recreation</b>           | <b>8.00</b>  | <b>40.00</b> | <b>9.00</b>  | <b>26.00</b> | <b>11.00</b> | <b>24.50</b> |
| <b>Refuse and Recycling</b>           |              |              |              |              |              |              |
| Account Clerk I                       |              |              |              |              | 0.05         |              |
| Administrative Services Manager       |              |              | 0.10         |              | 0.10         |              |
| Public Works Director                 | 0.13         |              | 0.13         |              | 0.13         |              |
| Public Works Coordinator              | 0.10         |              |              |              |              |              |
| <b>Total for Refuse and Recycling</b> | <b>0.23</b>  | <b>0.00</b>  | <b>0.23</b>  | <b>0.00</b>  | <b>0.28</b>  | <b>0.00</b>  |
| <b>Streets</b>                        |              |              |              |              |              |              |
| Account Clerk I                       | 1.00         |              | 1.00         |              | 0.47         |              |
| Construction Supervisor               |              |              |              |              | 1.00         |              |
| Crew Leader                           |              |              | 2.00         |              | 2.00         |              |
| Division Supervisor                   | 1.00         |              | 1.00         |              | 1.00         |              |
| Field Supervisor                      | 1.00         |              | 1.00         |              |              |              |
| Heavy Equipment Operator              |              |              | 6.00         |              | 7.00         |              |
| Intern                                |              | 1.30         |              |              |              |              |
| Laborer                               |              |              | 8.00         |              | 8.00         |              |
| MSE-C Equipment Operator I            | 8.00         |              |              |              |              |              |
| MSE-F Equipment Operator II           | 8.00         |              |              |              |              |              |
| MSE-G Leader                          | 2.00         |              |              |              |              |              |
| Ordinance Enforcement Officer         |              | 0.70         |              |              |              |              |
| Project Manager                       | 1.00         |              | 1.00         |              | 1.00         |              |
| Public Works Director                 | 0.25         |              | 0.25         |              | 0.25         |              |
| Seasonal Supervisor                   |              | 0.60         |              | 0.60         |              | 0.80         |
| Signs & Markings Technician           |              |              | 2.00         |              | 1.00         |              |
| Streets & Drains Operations Mgr.      | 1.00         |              | 1.00         |              | 1.00         |              |
| Summer Laborer - Streets              |              | 2.20         |              | 2.30         |              | 2.70         |
| <b>Total for Streets</b>              | <b>23.25</b> | <b>4.80</b>  | <b>23.25</b> | <b>2.90</b>  | <b>22.72</b> | <b>3.50</b>  |

**Personnel Summary**

|   | Approved      |               | Approved      |              | Requested     |              |
|---|---------------|---------------|---------------|--------------|---------------|--------------|
|   | 2021/22       |               | 2022/23       |              | 2023/24       |              |
|   | FT            | PT            | FT            | PT           | FT            | PT           |
| <b>Transportation/Shuttle</b>           |               |               |               |              |               |              |
| Administrative Services Manager         |               |               | 0.10          |              |               |              |
| Scheduler                               | 1.00          |               |               |              |               |              |
| Scheduler PT                            |               | 0.50          |               |              |               | 0.50         |
| Transportation Coordinator              | 1.00          |               | 1.00          |              | 1.00          |              |
| Transportation Driver                   |               | 4.00          |               | 5.70         | 1.00          | 6.10         |
| Transportation Scheduler                |               |               | 1.00          |              |               |              |
| <b>Total for Transportation/Shuttle</b> | <b>2.00</b>   | <b>4.50</b>   | <b>2.10</b>   | <b>5.70</b>  | <b>2.00</b>   | <b>6.60</b>  |
| <b>Treasurer</b>                        |               |               |               |              |               |              |
| Account Clerk II                        | 2.00          |               | 3.00          |              | 3.00          |              |
| Administrative Aide - TEMP              |               |               |               | 0.40         |               | 0.50         |
| City Treasurer                          | 1.00          |               | 1.00          |              | 1.00          |              |
| Deputy City Treasurer                   | 1.00          |               |               |              |               |              |
| <b>Total for Treasurer</b>              | <b>4.00</b>   | <b>0.00</b>   | <b>4.00</b>   | <b>0.40</b>  | <b>4.00</b>   | <b>0.50</b>  |
| <b>Water &amp; Sewer</b>                |               |               |               |              |               |              |
| Account Clerk I                         |               |               |               |              | 0.48          |              |
| Administrative Services Manager         |               |               | 0.80          |              | 0.90          |              |
| Crew Leader                             |               |               | 3.00          |              | 3.00          |              |
| Cross Connection Inspector              | 1.00          |               | 1.00          |              | 1.00          |              |
| Division Supervisor - Water             | 1.00          |               | 1.00          |              | 1.00          |              |
| GIS Administrator                       | 0.50          |               | 0.50          |              | 0.50          |              |
| GIS Analyst                             | 0.60          |               | 0.60          |              | 0.60          |              |
| Heavy Equipment Operator                |               |               | 6.00          |              | 6.00          |              |
| Inventory Control Assistant             | 1.00          |               | 1.00          |              | 1.00          |              |
| Laborer                                 |               |               | 11.00         |              | 11.00         |              |
| MSE-C Equipment Operator I              | 11.00         |               |               |              |               |              |
| MSE-D Service Tech I-Water              | 6.00          |               |               |              |               |              |
| MSE-F Equipment Operator II             | 6.00          |               |               |              |               |              |
| MSE-G Leader                            | 3.00          |               |               |              |               |              |
| Office Assistant I                      | 2.00          |               | 2.00          |              | 2.00          |              |
| Office Assistant II                     | 1.00          |               | 1.00          |              | 1.00          |              |
| Public Works Coordinator                | 0.90          |               |               |              |               |              |
| Public Works Director                   | 0.25          |               | 0.25          |              | 0.25          |              |
| Summer Laborer - Water                  |               | 1.90          |               | 0.50         |               | 0.50         |
| Utilities Meter Technician              |               |               | 6.00          |              | 6.00          |              |
| Water & Sewer Operations Mgr.           | 1.00          |               | 1.00          |              | 1.00          |              |
| <b>Total for Water &amp; Sewer</b>      | <b>35.25</b>  | <b>1.90</b>   | <b>35.15</b>  | <b>0.50</b>  | <b>35.73</b>  | <b>0.50</b>  |
| <b>Grand Total</b>                      | <b>370.00</b> | <b>111.90</b> | <b>388.00</b> | <b>92.70</b> | <b>402.00</b> | <b>92.80</b> |

**Full-time Position Changes for 2023/2024 Include:**

**Building Inspection** - Increased 5 FTE's to in-source work.

**Clerk** - Increased 1 FTE for Office Assistant.

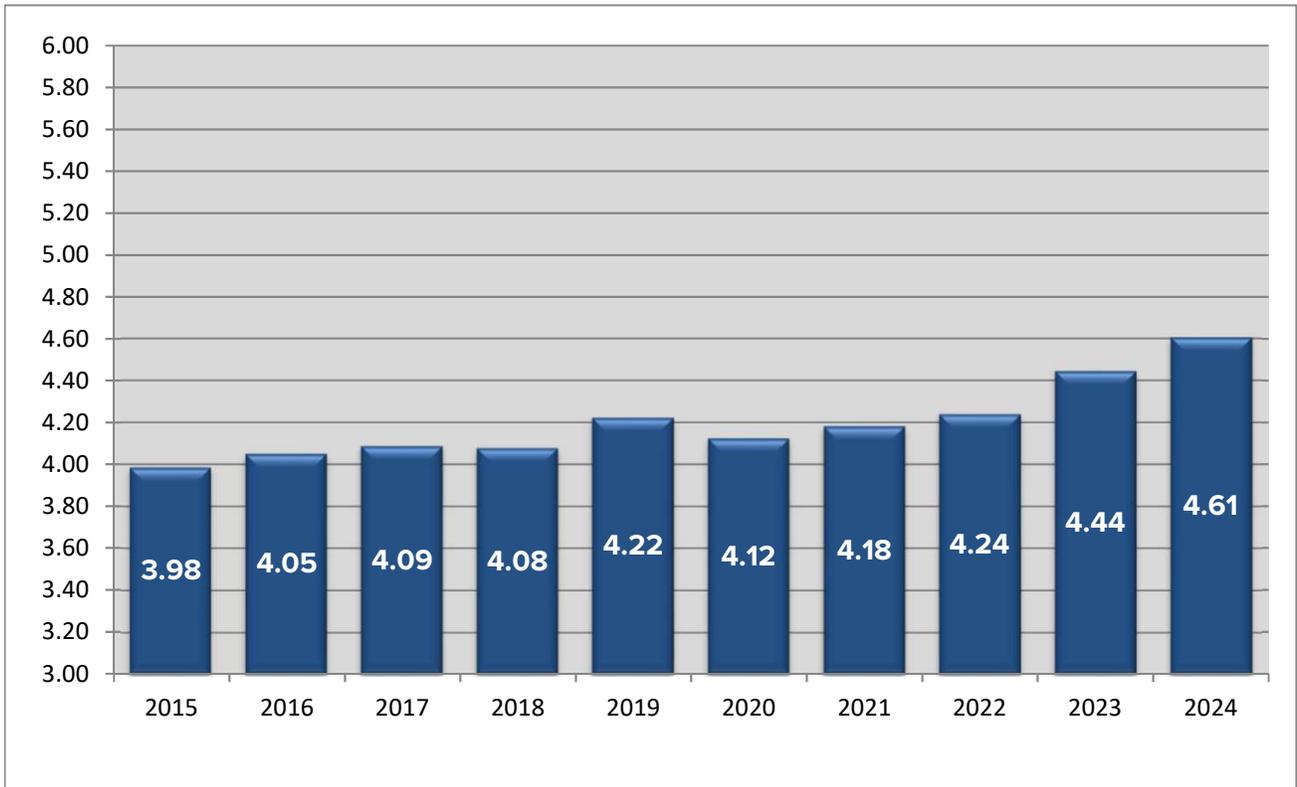
**Library** - Increased 4 FTEs for additional services.

**Parks** - Increased 2 FTE's for Urban Forester and Laborer from part-time.

**Recreation** - Increased 2 FTE's for Pool Manager and Marketing Associate.

# Personnel Summary

## FULL-TIME EMPLOYEES PER 1,000 POPULATION



2020 through 2024 population is based on the 2020 US Census.



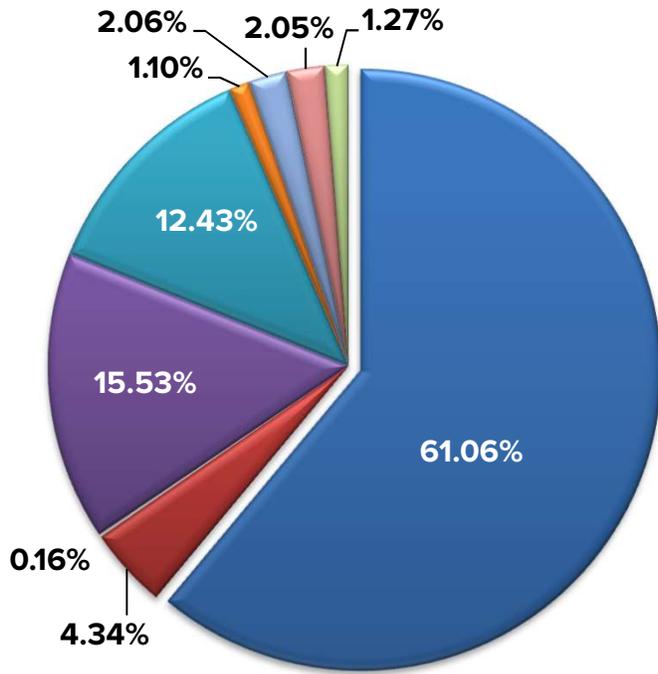
# GENERAL **FUND**

2023/24 ADOPTED BUDGET

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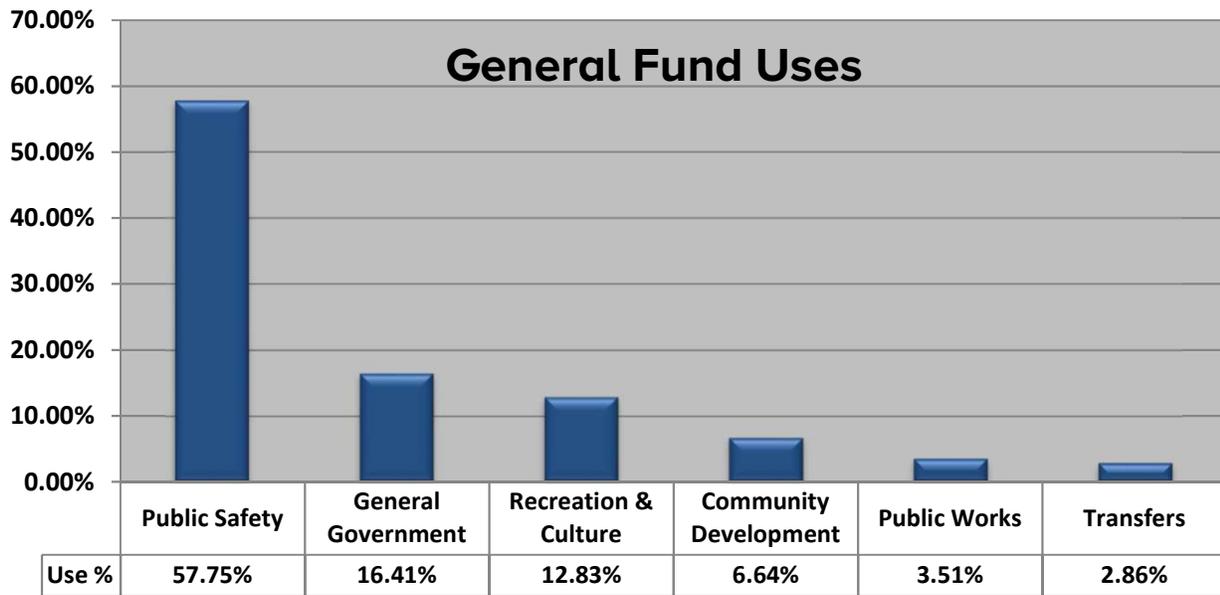
**How the City Allocates General Fund Resources**

**General Fund Revenue Sources**



Millions

- Taxes \$40.71
- Licenses and Permits \$2.895
- Federal, State & Local Grants \$0.106
- State Shared Revenue \$10.35
- Charges for Services \$8.286
- Fines & Forfeitures \$0.736
- Interest & Rents \$1.37
- Other Revenues \$1.365
- Other Sources \$0.849



**General Fund  
Revenues Expenditures and Fund Balance**

|   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change     | 2025 Proposed     | 2026 Proposed     |
|---|--------------------|--------------------|-----------------------|---------------------|-------------------|--------------|-------------------|-------------------|
| <b>REVENUE</b>                                      |                    |                    |                       |                     |                   |              |                   |                   |
| Taxes   | \$ 35,702,861      | \$ 36,326,754      | \$ 38,531,450         | \$ 38,239,200       | \$ 40,715,450     | 6.48%        | \$ 42,085,450     | \$ 43,302,450     |
| Licenses And Permits                                | 2,575,883          | 2,499,547          | 2,626,260             | 3,336,610           | 2,895,060         | -13.23%      | 2,909,560         | 3,025,710         |
| Federal Grants                                      | 4,830,799          | 9,011              | 24,000                | 11,000              | 22,000            | 100.00%      | 10,000            | 9,000             |
| State Grants  | 39,342             | 25,425             | 34,000                | 41,000              | 28,000            | -31.71%      | 28,000            | 28,000            |
| State Shared Revenues                               | 9,638,226          | 12,219,104         | 10,815,997            | 9,222,100           | 10,358,603        | 12.32%       | 10,554,100        | 10,856,100        |
| Contributions From Local Units                      | 83,193             | 50,444             | 342,500               | 32,000              | 56,500            | 76.56%       | 56,500            | 56,500            |
| Charges For Services                                | 6,824,049          | 7,492,017          | 7,575,675             | 7,457,050           | 8,286,400         | 11.12%       | 8,437,400         | 8,669,400         |
| Fines And Forfeitures                               | 870,384            | 715,594            | 741,750               | 706,000             | 736,750           | 4.36%        | 745,950           | 754,750           |
| Interest & Rent                                     | 564,674            | (2,014,972)        | 3,536,000             | 1,338,780           | 1,370,500         | 2.37%        | 1,403,500         | 1,430,500         |
| Other Revenue                                       | 1,276,749          | 1,292,268          | 1,394,190             | 1,324,200           | 1,365,700         | 3.13%        | 1,410,950         | 1,459,500         |
| <b>REVENUE</b>                                      | <b>62,406,161</b>  | <b>58,615,192</b>  | <b>65,621,822</b>     | <b>61,707,940</b>   | <b>65,834,963</b> | <b>6.69%</b> | <b>67,641,410</b> | <b>69,591,910</b> |
| <b>OTHER FINANCING SOURCES</b>                      |                    |                    |                       |                     |                   |              |                   |                   |
| Operating Transfers In                              | 233,977            | 391,481            | 829,790               | 827,060             | 849,330           | 2.69%        | 882,200           | 916,550           |
| <b>OTHER FINANCING SOURCES</b>                      | <b>233,977</b>     | <b>391,481</b>     | <b>829,790</b>        | <b>827,060</b>      | <b>849,330</b>    | <b>2.69%</b> | <b>882,200</b>    | <b>916,550</b>    |
| <b>Total Revenues &amp; Other Financing Sources</b> | <b>62,640,138</b>  | <b>59,006,673</b>  | <b>66,451,612</b>     | <b>62,535,000</b>   | <b>66,684,293</b> | <b>6.64%</b> | <b>68,523,610</b> | <b>70,508,460</b> |
| <b>EXPENDITURE</b>                                  |                    |                    |                       |                     |                   |              |                   |                   |
| <b>General Government</b>                           |                    |                    |                       |                     |                   |              |                   |                   |
| Council And Executive Administration                | 4,670,059          | 4,740,646          | 5,500,150             | 5,781,278           | 5,849,462         | 1.18%        | 6,026,556         | 6,167,346         |
| Finance   | 2,801,113          | 2,831,849          | 3,084,527             | 3,655,082           | 3,815,121         | 4.38%        | 3,926,454         | 4,041,936         |
| Other General Government                            | 1,311,922          | 1,342,262          | 1,580,422             | 1,631,124           | 1,794,408         | 10.01%       | 1,727,212         | 1,790,935         |
| <b>Total General government</b>                     | <b>8,783,095</b>   | <b>8,914,757</b>   | <b>10,165,099</b>     | <b>11,067,484</b>   | <b>11,458,991</b> | <b>3.54%</b> | <b>11,680,222</b> | <b>12,000,217</b> |
| <b>Public Safety</b>                                |                    |                    |                       |                     |                   |              |                   |                   |
| Police  | 26,947,343         | 26,735,650         | 28,923,855            | 30,348,970          | 31,288,936        | 3.10%        | 32,268,654        | 33,503,253        |
| Fire  | 6,175,935          | 6,524,014          | 15,064,204            | 6,547,546           | 6,652,213         | 1.60%        | 6,803,345         | 6,931,073         |
| Building Inspection                                 | 2,233,965          | 2,106,798          | 1,982,464             | 2,092,514           | 2,389,478         | 14.19%       | 2,442,000         | 2,496,820         |
| <b>Total Public Safety</b>                          | <b>35,357,243</b>  | <b>35,366,461</b>  | <b>45,970,523</b>     | <b>38,989,030</b>   | <b>40,330,627</b> | <b>3.44%</b> | <b>41,513,999</b> | <b>42,931,146</b> |

**General Fund  
Revenues Expenditures and Fund Balance**

|  | 2021 Actual Amount   | 2022 Actual Amount   | 2023 Estimated Amount | 2023 Amended Budget  | 2024 Proposed        | % Change       | 2025 Proposed        | 2026 Proposed        |
|--|----------------------|----------------------|-----------------------|----------------------|----------------------|----------------|----------------------|----------------------|
| <b>Public Works</b>                                  |                      |                      |                       |                      |                      |                |                      |                      |
| Streets  | 1,324,741            | 2,098,375            | 1,736,970             | 1,771,943            | 1,842,622            | 3.99%          | 1,873,420            | 1,901,960            |
| Transportation                                       | 470,704              | 469,313              | 449,748               | 547,178              | 606,255              | 10.80%         | 625,864              | 647,344              |
| <b>Total Public Works</b>                            | <b>1,795,445</b>     | <b>2,567,687</b>     | <b>2,186,718</b>      | <b>2,319,121</b>     | <b>2,448,877</b>     | <b>5.60%</b>   | <b>2,499,284</b>     | <b>2,549,304</b>     |
| <b>Community Development</b>                         |                      |                      |                       |                      |                      |                |                      |                      |
| Engineering  | 2,676,400            | 3,247,535            | 3,219,904             | 3,406,284            | 3,378,752            | -0.81%         | 3,450,334            | 3,525,630            |
| Planning   | 866,935              | 918,518              | 1,103,364             | 1,249,180            | 1,260,070            | 0.87%          | 1,299,375            | 1,340,490            |
| <b>Total Community Development</b>                   | <b>3,543,335</b>     | <b>4,166,053</b>     | <b>4,323,268</b>      | <b>4,655,464</b>     | <b>4,638,822</b>     | <b>-0.36%</b>  | <b>4,749,709</b>     | <b>4,866,120</b>     |
| <b>Recreation And Culture</b>                        |                      |                      |                       |                      |                      |                |                      |                      |
| Parks  | 2,486,447            | 2,807,529            | 3,338,909             | 3,565,183            | 3,725,550            | 4.50%          | 3,764,430            | 3,856,870            |
| Recreation   | 2,662,313            | 3,868,693            | 4,504,043             | 4,549,668            | 4,736,123            | 4.10%          | 4,912,240            | 5,102,550            |
| Nature Center  | 152,480              | 159,821              | 186,580               | 201,280              | 193,930              | -3.65%         | 205,480              | 199,190              |
| Historic Village                                     | 213,207              | 232,103              | 306,052               | 312,797              | 301,569              | -3.59%         | 298,585              | 306,360              |
| <b>Total Recreation and Culture</b>                  | <b>5,514,447</b>     | <b>7,068,146</b>     | <b>8,335,584</b>      | <b>8,628,928</b>     | <b>8,957,172</b>     | <b>3.80%</b>   | <b>9,180,735</b>     | <b>9,464,970</b>     |
| <b>EXPENDITURE</b>                                   | <b>54,993,564</b>    | <b>58,083,104</b>    | <b>70,981,192</b>     | <b>65,660,027</b>    | <b>67,834,489</b>    | <b>3.31%</b>   | <b>69,623,949</b>    | <b>71,811,757</b>    |
| <b><u>OTHER FINANCING USES</u></b>                   |                      |                      |                       |                      |                      |                |                      |                      |
| Operating Transfers Out                              | 1,000,000            | 1,000,000            | 2,000,000             | 2,000,000            | 2,000,000            | 0.00%          | 2,000,000            | 2,000,000            |
| <b>OTHER FINANCING USES</b>                          | <b>1,000,000</b>     | <b>1,000,000</b>     | <b>2,000,000</b>      | <b>2,000,000</b>     | <b>2,000,000</b>     | <b>0.00%</b>   | <b>2,000,000</b>     | <b>2,000,000</b>     |
| <b>Total Expenditures &amp; Other Financing Uses</b> | <b>55,993,564</b>    | <b>59,083,104</b>    | <b>72,981,192</b>     | <b>67,660,027</b>    | <b>69,834,489</b>    | <b>3.21%</b>   | <b>71,623,949</b>    | <b>73,811,757</b>    |
| <b>SURPLUS (USE) OF FUND BALANCE</b>                 | <b>6,646,574</b>     | <b>(76,431)</b>      | <b>(6,529,580)</b>    | <b>(5,125,027)</b>   | <b>(3,150,196)</b>   | <b>-38.53%</b> | <b>(3,100,339)</b>   | <b>(3,303,297)</b>   |
| Beginning Fund Balance                               | 31,372,543           | 38,019,117           | 38,066,014            | 38,066,014           | 31,536,434           | -17.15%        | 28,386,238           | 25,285,899           |
| Ending Fund Balance                                  | <b>\$ 38,019,117</b> | <b>\$ 38,066,014</b> | <b>\$ 31,536,434</b>  | <b>\$ 32,940,987</b> | <b>\$ 28,386,238</b> | <b>-13.83%</b> | <b>\$ 25,285,899</b> | <b>\$ 21,982,602</b> |

**General Fund  
Revenue Detailed By Account**

|  |                             | 2021 Actual<br>Amount | 2022 Actual<br>Amount | 2023 Estimated<br>Amount | 2023 Amended<br>Budget | 2024 Proposed     | % Change       | 2025 Proposed     | 2026 Proposed     |
|--|-----------------------------|-----------------------|-----------------------|--------------------------|------------------------|-------------------|----------------|-------------------|-------------------|
| <b>REVENUE</b>                             |                             |                       |                       |                          |                        |                   |                |                   |                   |
| <b>TAXES</b>                               |                             |                       |                       |                          |                        |                   |                |                   |                   |
| 4402                                       | Property Taxes              | \$ 33,402,829         | \$ 34,256,551         | \$ 36,300,000            | \$ 36,100,000          | \$ 38,400,000     | 6.37%          | \$ 39,744,000     | \$ 40,936,000     |
| 4423                                       | Mobile Home Tax             | 1,445                 | 1,463                 | 1,450                    | 1,200                  | 1,450             | 20.83%         | 1,450             | 1,450             |
| 4427                                       | Senior Citizen Housing      | 68,689                | 70,245                | 65,000                   | 38,000                 | 39,000            | 2.63%          | 40,000            | 40,000            |
| 4445                                       | Tax Penalties and Interest  | 601,091               | 383,959               | 450,000                  | 300,000                | 450,000           | 50.00%         | 450,000           | 450,000           |
| 4447                                       | Administration Fee          | 1,628,806             | 1,614,538             | 1,715,000                | 1,800,000              | 1,825,000         | 1.39%          | 1,850,000         | 1,875,000         |
| <b>Total TAXES</b>                         |                             | <b>35,702,861</b>     | <b>36,326,754</b>     | <b>38,531,450</b>        | <b>38,239,200</b>      | <b>40,715,450</b> | <b>6.48%</b>   | <b>42,085,450</b> | <b>43,302,450</b> |
| <b>LICENSES AND PERMITS</b>                |                             |                       |                       |                          |                        |                   |                |                   |                   |
| <b>BUSINESS LICENSES AND PERMITS</b>       |                             |                       |                       |                          |                        |                   |                |                   |                   |
| 4451.20                                    | Electric, Plumbing, Heating | 7,896                 | 7,337                 | 7,130                    | 9,200                  | 7,920             | -13.91%        | 7,920             | 7,920             |
| 4451.30                                    | Builders                    | 4,110                 | 3,140                 | 2,850                    | 3,660                  | 3,150             | -13.93%        | 3,150             | 3,150             |
| 4451.40                                    | Sign Erectors               | 30                    | 90                    | 120                      | 150                    | 130               | -13.33%        | 130               | 130               |
| 4451.50                                    | Service Stations            | -                     | -                     | -                        | 200                    | -                 | -100.00%       | -                 | -                 |
| 4451.60                                    | Amusements                  | 115                   | 100                   | -                        | 12,000                 | -                 | -100.00%       | -                 | -                 |
| 4451.70                                    | Other                       | 15,795                | 17,572                | 26,000                   | 26,000                 | 26,000            | 0.00%          | 26,000            | 26,000            |
| 4451.75                                    | Medical Marihuana           | 64,500                | 61,500                | 60,000                   | 71,000                 | 60,000            | -15.49%        | 60,000            | 60,000            |
| <b>Total BUSINESS LICENSES AND PERMITS</b> |                             | <b>92,446</b>         | <b>89,739</b>         | <b>96,100</b>            | <b>122,210</b>         | <b>97,200</b>     | <b>-20.46%</b> | <b>97,200</b>     | <b>97,200</b>     |

**General Fund  
Revenue Detailed By Account**

|   |                               | 2021 Actual<br>Amount | 2022 Actual<br>Amount | 2023 Estimated<br>Amount | 2023 Amended<br>Budget | 2024 Proposed    | % Change       | 2025 Proposed    | 2026 Proposed    |
|---|-------------------------------|-----------------------|-----------------------|--------------------------|------------------------|------------------|----------------|------------------|------------------|
| <b>NON-BUSINESS LICENSES AND PERMIT</b>       |                               |                       |                       |                          |                        |                  |                |                  |                  |
| 4476.15                                       | Building                      | 1,698,348             | 1,681,440             | 1,800,000                | 2,320,300              | 1,998,000        | -13.89%        | 2,000,000        | 2,100,000        |
| 4476.20                                       | Electrical                    | 196,684               | 169,233               | 123,000                  | 158,140                | 136,200          | -13.87%        | 136,200          | 136,200          |
| 4476.25                                       | Mechanical Permits            | 150,838               | 147,485               | 121,000                  | 156,060                | 134,500          | -13.82%        | 137,500          | 140,000          |
| 4476.30                                       | Plumbing                      | 110,590               | 125,410               | 159,900                  | 206,250                | 177,600          | -13.89%        | 180,000          | 185,000          |
| 4476.35                                       | Animal                        | 1,185                 | 3,196                 | 10,300                   | 13,280                 | 11,450           | -13.78%        | 11,500           | 11,750           |
| 4476.40                                       | Sidewalks                     | 13,188                | 10,608                | 11,800                   | 15,200                 | 13,100           | -13.82%        | 13,500           | 14,000           |
| 4476.45                                       | Fence                         | 5,365                 | 4,120                 | 3,100                    | 4,000                  | 3,500            | -12.50%        | 3,600            | 3,700            |
| 4476.50                                       | Sewer Inspection              | 13,345                | 9,407                 | 8,800                    | 11,350                 | 9,800            | -13.66%        | 9,900            | 10,000           |
| 4476.55                                       | Right of Way                  | 25,775                | 19,500                | 25,000                   | 18,000                 | 25,000           | 38.89%         | 25,000           | 25,000           |
| 4476.60                                       | Multiple Dwelling Inspections | 26,040                | 42,140                | 50,000                   | 55,000                 | 50,000           | -9.09%         | 50,500           | 51,000           |
| 4476.65                                       | Grading                       | 9,110                 | 4,700                 | 6,800                    | 8,750                  | 7,600            | -13.14%        | 7,800            | 8,000            |
| 4476.70                                       | Fire Protection               | 136,252               | 106,258               | 99,500                   | 113,730                | 108,700          | -4.42%         | 112,500          | 115,000          |
| 4476.75                                       | Occupancy                     | 60,558                | 54,639                | 69,000                   | 89,000                 | 76,650           | -13.88%        | 77,000           | 80,000           |
| 4476.80                                       | Sign                          | 29,495                | 25,679                | 28,700                   | 37,000                 | 31,900           | -13.78%        | 33,000           | 34,000           |
| 4476.85                                       | Fireworks                     | -                     | 180                   | 360                      | 180                    | 360              | 100.00%        | 360              | 360              |
| 4476.90                                       | Hazardous Materials           | 5,800                 | 5,450                 | 12,000                   | 7,000                  | 12,500           | 78.57%         | 13,000           | 13,500           |
| 4476.95                                       | Miscellaneous                 | 865                   | 365                   | 900                      | 1,160                  | 1,000            | -13.79%        | 1,000            | 1,000            |
| <b>Total NON-BUSINESS LICENSES AND PERMIT</b> |                               | <b>2,483,438</b>      | <b>2,409,808</b>      | <b>2,530,160</b>         | <b>3,214,400</b>       | <b>2,797,860</b> | <b>-12.96%</b> | <b>2,812,360</b> | <b>2,928,510</b> |
| <b>Total LICENSES AND PERMITS</b>             |                               | <b>2,575,883</b>      | <b>2,499,547</b>      | <b>2,626,260</b>         | <b>3,336,610</b>       | <b>2,895,060</b> | <b>-13.23%</b> | <b>2,909,560</b> | <b>3,025,710</b> |

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**General Fund  
Revenue Detailed By Account**

|                                    |                                | 2021 Actual<br>Amount | 2022 Actual<br>Amount | 2023 Estimated<br>Amount | 2023 Amended<br>Budget | 2024 Proposed     | % Change       | 2025 Proposed     | 2026 Proposed     |
|------------------------------------|--------------------------------|-----------------------|-----------------------|--------------------------|------------------------|-------------------|----------------|-------------------|-------------------|
| <b>GRANTS</b>                      |                                |                       |                       |                          |                        |                   |                |                   |                   |
| <b>FEDERAL GRANTS</b>              |                                |                       |                       |                          |                        |                   |                |                   |                   |
| 4510.010                           | Bullet Proof Vest              | 5,551                 | -                     | 18,000                   | 6,000                  | 19,000            | 216.67%        | 7,000             | 6,000             |
| 4512.020                           | Homeland Security              | 149,314               | -                     | 6,000                    | 3,000                  | 3,000             | 0.00%          | 3,000             | 3,000             |
| 4512.130                           | HIDTA                          | 5,250                 | -                     | -                        | 2,000                  | -                 | -100.00%       | -                 | -                 |
| 4528.100                           | CARES ACT                      | 2,275,220             | -                     | -                        | -                      | -                 | 0.00%          | -                 | -                 |
| 4528.105                           | First Reponders                | 148,000               | -                     | -                        | -                      | -                 | 0.00%          | -                 | -                 |
| 4528.110                           | CRLGG                          | 115,785               | -                     | -                        | -                      | -                 | 0.00%          | -                 | -                 |
| 4528.115                           | PSPHPR (State)                 | 2,116,416             | -                     | -                        | -                      | -                 | 0.00%          | -                 | -                 |
| 4528.120                           | American Rescue Act            | (1)                   | -                     | -                        | -                      | -                 | 0.00%          | -                 | -                 |
| 4528.125                           | HAVA Election Grant            | 15,262                | -                     | -                        | -                      | -                 | 0.00%          | -                 | -                 |
| 4528.130                           | Child Care Stabilization Grant | -                     | 9,011                 | -                        | -                      | -                 | 0.00%          | -                 | -                 |
| <b>Total FEDERAL GRANTS</b>        |                                | <b>4,830,799</b>      | <b>9,011</b>          | <b>24,000</b>            | <b>11,000</b>          | <b>22,000</b>     | <b>100.00%</b> | <b>10,000</b>     | <b>9,000</b>      |
| <b>STATE GRANTS</b>                |                                |                       |                       |                          |                        |                   |                |                   |                   |
| 4543.100                           | Criminal Justice               | 11,820                | 13,131                | 11,000                   | 18,000                 | 11,000            | -38.89%        | 11,000            | 11,000            |
| 4543.120                           | 911 Training                   | 18,672                | 11,194                | 23,000                   | 14,000                 | 17,000            | 21.43%         | 17,000            | 17,000            |
| 4543.130                           | Oakland County NET             | -                     | -                     | -                        | 1,000                  | -                 | -100.00%       | -                 | -                 |
| 4569.110                           | Community Forestry             | -                     | -                     | -                        | 3,000                  | -                 | -100.00%       | -                 | -                 |
| 4569.300                           | Fire Training Courses          | 8,850                 | 1,100                 | -                        | 5,000                  | -                 | -100.00%       | -                 | -                 |
| <b>Total STATE GRANTS</b>          |                                | <b>39,342</b>         | <b>25,425</b>         | <b>34,000</b>            | <b>41,000</b>          | <b>28,000</b>     | <b>-31.71%</b> | <b>28,000</b>     | <b>28,000</b>     |
| <b>STATE SHARED REVENUES</b>       |                                |                       |                       |                          |                        |                   |                |                   |                   |
| 4574.010                           | Homestead Exemption Reimb      | 2,026                 | 1,850                 | 2,800                    | 2,100                  | 2,100             | 0.00%          | 2,100             | 2,100             |
| 4574.020                           | Liquor Licenses                | 73,534                | 73,164                | 80,000                   | 70,000                 | 80,000            | 14.29%         | 82,000            | 84,000            |
| 4574.030                           | Sales Tax                      | 7,925,950             | 9,702,087             | 9,500,000                | 7,900,000              | 9,000,000         | 13.92%         | 9,200,000         | 9,500,000         |
| 4574.040                           | CVTRS                          | 446,909               | 455,847               | 483,197                  | 500,000                | 526,503           | 5.30%          | 520,000           | 520,000           |
| 4574.050                           | EMPP/PEEL Reimbursement        | 1,189,808             | 1,986,156             | 750,000                  | 750,000                | 750,000           | 0.00%          | 750,000           | 750,000           |
| <b>Total STATE SHARED REVENUES</b> |                                | <b>9,638,226</b>      | <b>12,219,104</b>     | <b>10,815,997</b>        | <b>9,222,100</b>       | <b>10,358,603</b> | <b>12.32%</b>  | <b>10,554,100</b> | <b>10,856,100</b> |
| <b>Total GRANTS</b>                |                                | <b>14,508,368</b>     | <b>12,253,541</b>     | <b>10,873,997</b>        | <b>9,274,100</b>       | <b>10,408,603</b> | <b>12.23%</b>  | <b>10,592,100</b> | <b>10,893,100</b> |

**General Fund  
Revenue Detailed By Account**

|   |                                  | 2021 Actual<br>Amount | 2022 Actual<br>Amount | 2023 Estimated<br>Amount | 2023 Amended<br>Budget | 2024 Proposed    | % Change      | 2025 Proposed    | 2026 Proposed    |
|---|----------------------------------|-----------------------|-----------------------|--------------------------|------------------------|------------------|---------------|------------------|------------------|
| <b>CONTRIBUTIONS FROM LOCAL UNITS</b>       |                                  |                       |                       |                          |                        |                  |               |                  |                  |
| 4581  | RAP Grants/MMRMA                 | 2,865                 | 2,108                 | 286,000                  | -                      | -                | 0.00%         | -                | -                |
| 4582  | Public Safety                    | 10,522                | 31,917                | 45,000                   | 20,000                 | 45,000           | 125.00%       | 45,000           | 45,000           |
| 4589  | County - West Nile               | 11,413                | 11,418                | 11,500                   | 11,500                 | 11,500           | 0.00%         | 11,500           | 11,500           |
| 4590.100                                    | MMRMA RAP Grants                 | -                     | -                     | -                        | 500                    | -                | -100.00%      | -                | -                |
| 4590.200                                    | Local                            | 58,393                | 5,000                 | -                        | -                      | -                | 0.00%         | -                | -                |
| <b>Total CONTRIBUTIONS FROM LOCAL UNITS</b> |                                  | <b>83,193</b>         | <b>50,444</b>         | <b>342,500</b>           | <b>32,000</b>          | <b>56,500</b>    | <b>76.56%</b> | <b>56,500</b>    | <b>56,500</b>    |
| <b>CHARGES FOR SERVICES</b>                 |                                  |                       |                       |                          |                        |                  |               |                  |                  |
| <b>FEES</b>                                 |                                  |                       |                       |                          |                        |                  |               |                  |                  |
| 4607.015                                    | Police Auto Crash Prop Damage    | -                     | 659                   | 2,000                    | 10,000                 | 2,000            | -80.00%       | 2,000            | 2,000            |
| 4607.020                                    | Building Board of Appeals        | 700                   | 450                   | 1,000                    | 1,250                  | 1,000            | -20.00%       | 1,000            | 1,000            |
| 4607.025                                    | Business Occupancy Permit        | 4,230                 | 3,240                 | 3,400                    | 4,500                  | 3,400            | -24.44%       | 3,400            | 3,400            |
| 4607.030                                    | CATV Franchise Fees              | 1,324,352             | 1,178,976             | 1,200,000                | 1,350,000              | 1,350,000        | 0.00%         | 1,350,000        | 1,350,000        |
| 4607.050                                    | Miscellaneous                    | 920                   | 1,130                 | 1,000                    | 1,000                  | 1,000            | 0.00%         | 1,000            | 1,000            |
| 4607.070                                    | Plan Review                      | 152,990               | 154,319               | 170,500                  | 220,000                | 189,500          | -13.86%       | 195,000          | 200,000          |
| 4607.085                                    | Non-sufficient funds             | 5,613                 | 5,602                 | 8,000                    | 8,000                  | 8,000            | 0.00%         | 8,000            | 8,000            |
| 4607.090                                    | Planned Unit Develop Application | 2,810                 | 1,500                 | 3,000                    | 3,000                  | 1,500            | -50.00%       | 1,500            | 1,500            |
| 4607.095                                    | Police Arrest Booking            | -                     | -                     | -                        | 50                     | -                | -100.00%      | -                | -                |
| 4607.100                                    | Sign Appeal                      | -                     | -                     | -                        | 100                    | -                | -100.00%      | -                | -                |
| 4607.110                                    | Site Plans                       | 4,070                 | 29,380                | 15,000                   | 25,000                 | 15,000           | -40.00%       | 15,000           | 15,000           |
| 4607.135                                    | Telecom - METRO                  | 316,689               | 500                   | 305,000                  | 305,000                | 305,000          | 0.00%         | 305,000          | 305,000          |
| 4607.140                                    | Towing                           | 37,080                | 34,260                | 40,000                   | 40,000                 | 40,000           | 0.00%         | 40,000           | 40,000           |
| 4607.150                                    | Vital Statistics                 | 137,601               | 132,841               | 140,000                  | 140,000                | 140,000          | 0.00%         | 140,000          | 140,000          |
| 4607.170                                    | Zoning Board of Appeals          | 2,000                 | 1,200                 | 1,500                    | 1,500                  | 1,500            | 0.00%         | 1,500            | 1,500            |
| 4607.180                                    | Zoning                           | 10,300                | 5,700                 | 3,600                    | 10,000                 | 3,600            | -64.00%       | 3,600            | 3,600            |
| 4607.190                                    | Farmer's Market                  | 8,580                 | 8,705                 | 8,000                    | 5,000                  | 8,000            | 60.00%        | 8,000            | 8,000            |
| <b>Total FEES</b>                           |                                  | <b>2,007,935</b>      | <b>1,558,462</b>      | <b>1,902,000</b>         | <b>2,124,400</b>       | <b>2,069,500</b> | <b>-2.58%</b> | <b>2,075,000</b> | <b>2,080,000</b> |

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**General Fund  
Revenue Detailed By Account**

|                                 |                              | 2021 Actual<br>Amount | 2022 Actual<br>Amount | 2023 Estimated<br>Amount | 2023 Amended<br>Budget | 2024 Proposed    | % Change       | 2025 Proposed    | 2026 Proposed    |
|---------------------------------|------------------------------|-----------------------|-----------------------|--------------------------|------------------------|------------------|----------------|------------------|------------------|
| <b><u>SERVICES RENDERED</u></b> |                              |                       |                       |                          |                        |                  |                |                  |                  |
| 4626.010                        | Open and Close Cemetery      | 4,200                 | 4,400                 | 3,500                    | 3,500                  | 3,500            | 0.00%          | 3,500            | 3,500            |
| 4626.020                        | Court Ordered Pmt & Ins      | 2,765                 | 9,716                 | 7,500                    | 7,500                  | 8,000            | 6.67%          | 8,500            | 8,500            |
| 4626.030                        | County Road Maintenance      | 306,228               | 312,352               | 321,800                  | 312,300                | 331,000          | 5.99%          | 341,000          | 351,000          |
| 4626.060                        | Department of Public Works   | (2,184)               | 129,909               | 130,000                  | 150,000                | 150,000          | 0.00%          | 150,000          | 150,000          |
| 4626.070                        | Duplicating and Photostats   | 6,555                 | 7,570                 | 5,000                    | 5,800                  | 5,000            | -13.79%        | 5,000            | 5,000            |
| 4626.080                        | Election Services            | -                     | 6,633                 | -                        | -                      | 92,000           | 0.00%          | -                | -                |
| 4626.085                        | School Elections             | -                     | -                     | -                        | 3,000                  | -                | -100.00%       | -                | -                |
| 4626.090                        | Engineering Fees             | 2,391,815             | 2,101,950             | 1,500,000                | 1,500,000              | 1,700,000        | 13.33%         | 1,800,000        | 1,900,000        |
| 4626.110                        | Microfilming                 | 289                   | 50                    | 500                      | 2,500                  | 1,000            | -60.00%        | 1,000            | 1,000            |
| 4626.120                        | Miscellaneous                | 5,320                 | 1,606                 | 3,000                    | 3,000                  | 3,500            | 16.67%         | 3,500            | 3,500            |
| 4626.125                        | Passports                    | -                     | -                     | 1,500                    | 2,500                  | 8,400            | 236.00%        | 8,400            | 8,400            |
| 4626.130                        | Police Services - Contract   | 223,364               | 197,587               | 210,000                  | 170,000                | 225,000          | 32.35%         | 240,000          | 240,000          |
| 4626.132                        | Somerset                     | 463,601               | 447,290               | 450,000                  | 500,000                | 450,000          | -10.00%        | 450,000          | 450,000          |
| 4626.135                        | Police Services - Clawson    | 210,000               | 210,000               | 210,000                  | 220,000                | 225,000          | 2.27%          | 234,000          | 243,000          |
| 4626.140                        | Police Reports               | 36,611                | 28,386                | 28,000                   | 30,000                 | 28,000           | -6.67%         | 28,000           | 28,000           |
| 4626.141                        | Police PBT                   | -                     | -                     | -                        | 50                     | -                | -100.00%       | -                | -                |
| 4626.170                        | ROW                          | 112,574               | 306,670               | 350,000                  | 150,000                | 350,000          | 133.33%        | 350,000          | 350,000          |
| 4626.210                        | Soil Erosion                 | 11,418                | 19,180                | 20,000                   | 15,000                 | 20,000           | 33.33%         | 20,000           | 20,000           |
| 4626.230                        | Weed Cutting                 | 13,575                | 19,681                | 29,000                   | 29,000                 | 30,000           | 3.45%          | 32,000           | 34,000           |
| 4626.270                        | Snow Removal                 | -                     | 202                   | -                        | -                      | -                | 0.00%          | -                | -                |
| <b>Total SERVICES RENDERED</b>  |                              | <b>3,786,130</b>      | <b>3,803,181</b>      | <b>3,269,800</b>         | <b>3,104,150</b>       | <b>3,630,400</b> | <b>16.95%</b>  | <b>3,674,900</b> | <b>3,795,900</b> |
| <b><u>SALES</u></b>             |                              |                       |                       |                          |                        |                  |                |                  |                  |
| 4642.010                        | Abandoned Vehicles           | 116,322               | 90,627                | 165,000                  | 35,000                 | 165,000          | 371.43%        | 165,000          | 165,000          |
| 4642.020                        | Auction Confiscated Property | 3,348                 | 3,619                 | 1,500                    | 4,000                  | 1,500            | -62.50%        | 1,500            | 1,500            |
| 4642.070                        | Miscellaneous                | 92,572                | 9,484                 | 15,000                   | 20,000                 | 15,000           | -25.00%        | 15,000           | 15,000           |
| 4642.080                        | Printed Materials            | 99                    | 216                   | 125                      | 500                    | 500              | 0.00%          | 500              | 500              |
| 4642.120                        | Sign Installation            | 1,950                 | 2,700                 | 2,500                    | 3,000                  | 2,500            | -16.67%        | 2,500            | 2,500            |
| 4642.150                        | Tree Planting                | 73,500                | 35,100                | 32,000                   | 30,000                 | 30,000           | 0.00%          | 30,000           | 30,000           |
| <b>Total SALES</b>              |                              | <b>287,791</b>        | <b>141,746</b>        | <b>216,125</b>           | <b>92,500</b>          | <b>214,500</b>   | <b>131.89%</b> | <b>214,500</b>   | <b>214,500</b>   |

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**General Fund  
Revenue Detailed By Account**

|                                      |                                  | 2021 Actual<br>Amount | 2022 Actual<br>Amount | 2023 Estimated<br>Amount | 2023 Amended<br>Budget | 2024 Proposed    | % Change      | 2025 Proposed    | 2026 Proposed    |
|--------------------------------------|----------------------------------|-----------------------|-----------------------|--------------------------|------------------------|------------------|---------------|------------------|------------------|
| <b><u>USE AND ADMINISTRATION</u></b> |                                  |                       |                       |                          |                        |                  |               |                  |                  |
| 4651.040                             | Miscellaneous                    | -                     | 1,256                 | -                        | -                      | -                | 0.00%         | -                | -                |
| 4651.074                             | Senior Citizen Activity          | 20,329                | 84,645                | 140,000                  | 85,000                 | 150,000          | 76.47%        | 160,000          | 170,000          |
| 4651.075                             | Community Center Passes          | 283,370               | 694,138               | 800,000                  | 825,000                | 850,000          | 3.03%         | 875,000          | 900,000          |
| 4651.076                             | Community Center Swim Programs   | 13,228                | 53,411                | 60,000                   | 85,000                 | 65,000           | -23.53%       | 70,000           | 75,000           |
| 4651.077                             | Community Center Fitness Classes | 49,312                | 152,660               | 150,000                  | 135,000                | 145,000          | 7.41%         | 150,000          | 160,000          |
| 4651.078                             | Community Center Programs/Events | 8,314                 | 9,212                 | 25,000                   | 31,000                 | 30,000           | -3.23%        | 35,000           | 40,000           |
| 4651.080                             | Recreation                       | 350,817               | 961,842               | 980,000                  | 950,000                | 1,100,000        | 15.79%        | 1,150,000        | 1,200,000        |
| 4651.085                             | Dog Park Passes                  | 16,825                | 15,950                | 16,000                   | 14,000                 | 16,000           | 14.29%        | 17,000           | 18,000           |
| <b>Total USE AND ADMINISTRATION</b>  |                                  | <b>742,194</b>        | <b>1,973,113</b>      | <b>2,171,000</b>         | <b>2,125,000</b>       | <b>2,356,000</b> | <b>10.87%</b> | <b>2,457,000</b> | <b>2,563,000</b> |
| <b><u>OTHER RECREATION</u></b>       |                                  |                       |                       |                          |                        |                  |               |                  |                  |
| 4653.105                             | 5K Run                           | -                     | 15,515                | 16,750                   | 11,000                 | 16,000           | 45.45%        | 16,000           | 16,000           |
| <b>Total OTHER RECREATION</b>        |                                  | <b>-</b>              | <b>15,515</b>         | <b>16,750</b>            | <b>11,000</b>          | <b>16,000</b>    | <b>45.45%</b> | <b>16,000</b>    | <b>16,000</b>    |
| <b>Total CHARGES FOR SERVICES</b>    |                                  | <b>6,824,049</b>      | <b>7,492,017</b>      | <b>7,575,675</b>         | <b>7,457,050</b>       | <b>8,286,400</b> | <b>11.12%</b> | <b>8,437,400</b> | <b>8,669,400</b> |
| <b><u>FINES AND FORFEITURES</u></b>  |                                  |                       |                       |                          |                        |                  |               |                  |                  |
| <b><u>FINES AND FORFEITS</u></b>     |                                  |                       |                       |                          |                        |                  |               |                  |                  |
| 4655.010                             | County Reimbursement-Court       | 561,402               | 456,938               | 450,000                  | 400,000                | 450,000          | 12.50%        | 450,000          | 450,000          |
| 4655.022                             | Police Investigations Reimburse  | 64,075                | 49,593                | 40,000                   | 40,000                 | 40,000           | 0.00%         | 42,000           | 44,000           |
| 4655.030                             | False Alarms - Fire Dept         | 34,338                | 13,323                | 21,000                   | 40,000                 | 21,000           | -47.50%       | 23,200           | 25,000           |
| 4655.040                             | False Alarms - Police            | 175,413               | 153,810               | 200,000                  | 195,000                | 195,000          | 0.00%         | 200,000          | 205,000          |
| 4655.060                             | OUIL Reimbursement               | 34,727                | 41,456                | 30,000                   | 30,000                 | 30,000           | 0.00%         | 30,000           | 30,000           |
| 4655.070                             | Bond Processing Fees             | 430                   | 475                   | 750                      | 1,000                  | 750              | -25.00%       | 750              | 750              |
| <b>Total FINES AND FORFEITS</b>      |                                  | <b>870,384</b>        | <b>715,594</b>        | <b>741,750</b>           | <b>706,000</b>         | <b>736,750</b>   | <b>4.36%</b>  | <b>745,950</b>   | <b>754,750</b>   |
| <b>Total FINES AND FORFEITURES</b>   |                                  | <b>870,384</b>        | <b>715,594</b>        | <b>741,750</b>           | <b>706,000</b>         | <b>736,750</b>   | <b>4.36%</b>  | <b>745,950</b>   | <b>754,750</b>   |

**General Fund  
Revenue Detailed By Account**

|                                     |                           | 2021 Actual<br>Amount | 2022 Actual<br>Amount | 2023 Estimated<br>Amount | 2023 Amended<br>Budget | 2024 Proposed    | % Change      | 2025 Proposed    | 2026 Proposed    |
|-------------------------------------|---------------------------|-----------------------|-----------------------|--------------------------|------------------------|------------------|---------------|------------------|------------------|
| <b><u>INTEREST &amp; RENT</u></b>   |                           |                       |                       |                          |                        |                  |               |                  |                  |
| <b><u>INVESTMENT INCOME</u></b>     |                           |                       |                       |                          |                        |                  |               |                  |                  |
| 4665                                | Interest Income           | 376,885               | 402,774               | 650,000                  | 426,000                | 426,000          | 0.00%         | 436,000          | 446,000          |
| 4669.020                            | Investment Income         | (625,543)             | (3,181,494)           | 2,000,000                | -                      | -                | 0.00%         | -                | -                |
| <b>Total INVESTMENT INCOME</b>      |                           | <b>(248,658)</b>      | <b>(2,778,720)</b>    | <b>2,650,000</b>         | <b>426,000</b>         | <b>426,000</b>   | <b>0.00%</b>  | <b>436,000</b>   | <b>446,000</b>   |
| <b><u>RENT INCOME</u></b>           |                           |                       |                       |                          |                        |                  |               |                  |                  |
| 4667.010                            | Building Rent             | 334,052               | 311,965               | 275,000                  | 304,780                | 280,000          | -8.13%        | 285,000          | 290,000          |
| 4667.015                            | Communication Tower       | 24,000                | (132,271)             | 70,000                   | 72,000                 | 72,000           | 0.00%         | 75,000           | 78,000           |
| 4667.025                            | Community Center Rent     | 67,601                | 145,417               | 180,000                  | 170,000                | 190,000          | 11.76%        | 200,000          | 205,000          |
| 4667.028                            | Flynn Park - Beaumont     | -                     | -                     | 15,000                   | 15,000                 | 15,000           | 0.00%         | 15,000           | 15,000           |
| 4667.035                            | Troy Ryde/SMART           | -                     | 282,155               | 200,000                  | 230,000                | 230,000          | 0.00%         | 230,000          | 230,000          |
| 4667.075                            | Field Maintenance         | 100,310               | 102,982               | 90,000                   | 65,000                 | 100,000          | 53.85%        | 103,000          | 105,000          |
| 4667.085                            | Parking Lot (SMART)       | 234,641               | 1,500                 | 1,500                    | 1,500                  | 1,500            | 0.00%         | 1,500            | 1,500            |
| 4667.095                            | Tennis Bubble             | 52,728                | 52,000                | 54,500                   | 54,500                 | 56,000           | 2.75%         | 58,000           | 60,000           |
| <b>Total RENT INCOME</b>            |                           | <b>813,331</b>        | <b>763,748</b>        | <b>886,000</b>           | <b>912,780</b>         | <b>944,500</b>   | <b>3.48%</b>  | <b>967,500</b>   | <b>984,500</b>   |
| <b>Total INTEREST &amp; RENT</b>    |                           | <b>564,674</b>        | <b>(2,014,972)</b>    | <b>3,536,000</b>         | <b>1,338,780</b>       | <b>1,370,500</b> | <b>2.37%</b>  | <b>1,403,500</b> | <b>1,430,500</b> |
| <b><u>OTHER REVENUE</u></b>         |                           |                       |                       |                          |                        |                  |               |                  |                  |
| 4671                                | Miscellaneous             | 27,798                | 23,422                | 88,000                   | 20,000                 | 21,000           | 5.00%         | 22,000           | 23,000           |
| 4694                                | Cash Over or Short        | 86                    | 1,731                 | -                        | -                      | -                | 0.00%         | -                | -                |
| <b>Total OTHER REVENUE</b>          |                           | <b>27,884</b>         | <b>25,152</b>         | <b>88,000</b>            | <b>20,000</b>          | <b>21,000</b>    | <b>5.00%</b>  | <b>22,000</b>    | <b>23,000</b>    |
| <b><u>PRIVATE CONTRIBUTIONS</u></b> |                           |                       |                       |                          |                        |                  |               |                  |                  |
| 4675.050                            | Fire Department           | -                     | -                     | 486                      | -                      | -                | 0.00%         | -                | -                |
| 4675.080                            | Police                    | 1,650                 | 6,575                 | 7,004                    | -                      | -                | 0.00%         | -                | -                |
| 4675.110                            | Parks and Recreation      | 1,511                 | 7,250                 | 7,000                    | 5,000                  | 7,000            | 40.00%        | 7,250            | 7,700            |
| 4675.111                            | Senior Sponsorships - P&R | -                     | 500                   | -                        | -                      | -                | 0.00%         | -                | -                |
| 4675.130                            | Community Events          | -                     | 1,000                 | 2,500                    | 5,000                  | 5,000            | 0.00%         | 5,250            | 5,500            |
| <b>Total PRIVATE CONTRIBUTIONS</b>  |                           | <b>3,161</b>          | <b>15,325</b>         | <b>16,990</b>            | <b>10,000</b>          | <b>12,000</b>    | <b>20.00%</b> | <b>12,500</b>    | <b>13,200</b>    |

**General Fund  
Revenue Detailed By Account**

|                                       |                   | 2021 Actual Amount   | 2022 Actual Amount   | 2023 Estimated Amount | 2023 Amended Budget  | 2024 Proposed        | % Change     | 2025 Proposed        | 2026 Proposed        |
|---------------------------------------|-------------------|----------------------|----------------------|-----------------------|----------------------|----------------------|--------------|----------------------|----------------------|
| <b><u>REIMBURSEMENTS</u></b>          |                   |                      |                      |                       |                      |                      |              |                      |                      |
| 4676.010                              | Reimbursements    | 8,737                | 7,357                | 5,000                 | 5,000                | 5,000                | 0.00%        | 5,250                | 5,500                |
| 4676.103                              | Troy Family Daze  | -                    | 10,000               | 10,000                | 10,000               | 10,000               | 0.00%        | 10,000               | 10,000               |
| <b>Total REIMBURSEMENTS</b>           |                   | <b>8,737</b>         | <b>17,357</b>        | <b>15,000</b>         | <b>15,000</b>        | <b>15,000</b>        | <b>0.00%</b> | <b>15,250</b>        | <b>15,500</b>        |
| <b><u>ADMINISTRATIVE CHARGES</u></b>  |                   |                      |                      |                       |                      |                      |              |                      |                      |
| 4677.226                              | Refuse            | 99,000               | 101,000              | 103,000               | 103,000              | 105,000              | 1.94%        | 108,000              | 111,000              |
| 4677.243                              | LDFA              | 5,000                | 5,100                | 5,200                 | 5,200                | 5,300                | 1.92%        | 5,400                | 5,500                |
| 4677.248                              | DDA               | 27,000               | 50,000               | 52,000                | 52,000               | 54,000               | 3.85%        | 56,000               | 58,000               |
| 4677.250                              | BRA               | 5,700                | 5,800                | 6,000                 | 6,000                | 6,200                | 3.33%        | 6,400                | 6,600                |
| 4677.271                              | Library           | 81,750               | 100,000              | 103,000               | 103,000              | 106,000              | 2.91%        | 110,000              | 115,000              |
| 4677.301                              | Debt Service      | 89,738               | -                    | -                     | -                    | -                    | 0.00%        | -                    | -                    |
| 4677.584                              | Golf Course       | 10,600               | 10,800               | 11,000                | 11,000               | 11,200               | 1.82%        | 11,400               | 11,700               |
| 4677.590                              | Sewer             | 308,000              | 314,000              | 324,000               | 324,000              | 334,000              | 3.09%        | 344,000              | 355,000              |
| 4677.591                              | Water             | 422,000              | 430,000              | 442,000               | 442,000              | 455,000              | 2.94%        | 470,000              | 486,000              |
| 4677.661                              | Motor Pool        | 88,330               | 90,100               | 93,000                | 93,000               | 96,000               | 3.23%        | 99,000               | 102,000              |
| 4677.731                              | Retirement System | 85,300               | 110,000              | 115,000               | 115,000              | 120,000              | 4.35%        | 125,000              | 130,000              |
| <b>Total ADMINISTRATIVE CHARGES</b>   |                   | <b>1,222,418</b>     | <b>1,216,800</b>     | <b>1,254,200</b>      | <b>1,254,200</b>     | <b>1,292,700</b>     | <b>3.07%</b> | <b>1,335,200</b>     | <b>1,380,800</b>     |
| <b><u>REFUNDS AND REBATES</u></b>     |                   |                      |                      |                       |                      |                      |              |                      |                      |
| 4687.040                              | Rebates           | 14,550               | 17,633               | 20,000                | 25,000               | 25,000               | 0.00%        | 26,000               | 27,000               |
| <b>Total REFUNDS AND REBATES</b>      |                   | <b>14,550</b>        | <b>17,633</b>        | <b>20,000</b>         | <b>25,000</b>        | <b>25,000</b>        | <b>0.00%</b> | <b>26,000</b>        | <b>27,000</b>        |
| <b>Total OTHER REVENUE</b>            |                   | <b>1,276,749</b>     | <b>1,292,268</b>     | <b>1,394,190</b>      | <b>1,324,200</b>     | <b>1,365,700</b>     | <b>3.13%</b> | <b>1,410,950</b>     | <b>1,459,500</b>     |
| <b><u>OTHER FINANCING SOURCES</u></b> |                   |                      |                      |                       |                      |                      |              |                      |                      |
| <b><u>OPERATING TRANSFERS IN</u></b>  |                   |                      |                      |                       |                      |                      |              |                      |                      |
| 4699.150                              | Cemetery Fund     | 1,200                | 1,200                | 1,200                 | 1,200                | 1,200                | 0.00%        | 1,200                | 1,200                |
| 4699.248                              | DDA               | 232,777              | 390,281              | 828,590               | 825,860              | 848,130              | 2.70%        | 881,000              | 915,350              |
| <b>Total OPERATING TRANSFERS IN</b>   |                   | <b>233,977</b>       | <b>391,481</b>       | <b>829,790</b>        | <b>827,060</b>       | <b>849,330</b>       | <b>2.69%</b> | <b>882,200</b>       | <b>916,550</b>       |
| <b>Total OTHER FINANCING SOURCES</b>  |                   | <b>233,977</b>       | <b>391,481</b>       | <b>829,790</b>        | <b>827,060</b>       | <b>849,330</b>       | <b>2.69%</b> | <b>882,200</b>       | <b>916,550</b>       |
| <b>Total REVENUE</b>                  |                   | <b>\$ 62,640,138</b> | <b>\$ 59,006,673</b> | <b>\$ 66,451,612</b>  | <b>\$ 62,535,000</b> | <b>\$ 66,684,293</b> | <b>6.64%</b> | <b>\$ 68,523,610</b> | <b>\$ 70,508,460</b> |

**General Fund  
Expenditure Details By Department**

|   |                             | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change      | 2025 Proposed     | 2026 Proposed     |
|---|-----------------------------|--------------------|--------------------|-----------------------|---------------------|-------------------|---------------|-------------------|-------------------|
| <b>GENERAL GOVERNMENT</b>                     |                             |                    |                    |                       |                     |                   |               |                   |                   |
| <b>Council/Executive Administration</b>       |                             |                    |                    |                       |                     |                   |               |                   |                   |
| 102   | Council                     | \$ 103,792         | \$ 85,985          | \$ 111,873            | \$ 112,878          | \$ 117,128        | 3.77%         | \$ 120,450        | \$ 123,800        |
| 172   | Manager                     | 1,699,887          | 1,769,691          | 1,990,389             | 2,085,066           | 1,962,276         | -5.89%        | 2,016,480         | 2,072,680         |
| 215   | City Clerk                  |                    |                    |                       |                     |                   |               |                   |                   |
| 215   | Clerk                       | 627,346            | 688,478            | 726,796               | 756,486             | 833,530           | 10.18%        | 859,935           | 887,120           |
| 262   | Elections                   | 418,003            | 174,149            | 404,940               | 433,916             | 503,686           | 16.08%        | 522,066           | 498,346           |
| 266   | City Attorney               | 1,203,135          | 1,203,342          | 1,396,204             | 1,410,584           | 1,387,724         | -1.62%        | 1,431,015         | 1,476,610         |
| 270   | Human Resources             | 617,897            | 819,001            | 869,948               | 982,348             | 1,045,118         | 6.39%         | 1,076,610         | 1,108,790         |
| <b>Total Council/Executive Administration</b> |                             | <b>4,670,059</b>   | <b>4,740,646</b>   | <b>5,500,150</b>      | <b>5,781,278</b>    | <b>5,849,462</b>  | <b>1.18%</b>  | <b>6,026,556</b>  | <b>6,167,346</b>  |
| <b>Finance</b>                                |                             |                    |                    |                       |                     |                   |               |                   |                   |
| 191   | Financial Services          |                    |                    |                       |                     |                   |               |                   |                   |
| 191   | Accounting                  | 959,502            | 1,030,563          | 1,079,252             | 1,243,860           | 1,283,025         | 3.15%         | 1,323,585         | 1,364,870         |
| 223   | Independent Auditor         | 57,300             | 63,400             | 65,200                | 65,200              | 80,000            | 22.70%        | 85,000            | 90,000            |
| 253   | Treasurer                   | 557,395            | 510,984            | 584,609               | 920,684             | 826,044           | -10.28%       | 842,654           | 859,494           |
| 233   | Purchasing                  | 285,914            | 327,294            | 353,562               | 357,472             | 412,662           | 15.44%        | 425,300           | 438,470           |
| 257   | Assessing                   |                    |                    |                       |                     |                   |               |                   |                   |
| 247   | Board of Review             | 891                | 1,958              | 2,328                 | 2,330               | 2,350             | 0.86%         | 2,410             | 2,460             |
| 257   | Assessing                   | 940,110            | 897,650            | 999,576               | 1,065,536           | 1,211,040         | 13.66%        | 1,247,505         | 1,286,642         |
| <b>Total Finance</b>                          |                             | <b>2,801,113</b>   | <b>2,831,849</b>   | <b>3,084,527</b>      | <b>3,655,082</b>    | <b>3,815,121</b>  | <b>4.38%</b>  | <b>3,926,454</b>  | <b>4,041,936</b>  |
| <b>Other General Government</b>               |                             |                    |                    |                       |                     |                   |               |                   |                   |
| 264   | Building Operations         |                    |                    |                       |                     |                   |               |                   |                   |
| 261   | Fire-Police Training Center | 97,281             | 121,860            | 121,718               | 121,740             | 126,180           | 3.65%         | 130,510           | 134,930           |
| 265   | City Hall                   | 903,999            | 934,416            | 1,104,464             | 1,157,174           | 1,284,754         | 11.03%        | 1,198,110         | 1,241,762         |
| 277   | District Court              | 310,643            | 285,985            | 354,240               | 352,210             | 383,474           | 8.88%         | 398,592           | 414,243           |
| <b>Total Other General Government</b>         |                             | <b>1,311,922</b>   | <b>1,342,262</b>   | <b>1,580,422</b>      | <b>1,631,124</b>    | <b>1,794,408</b>  | <b>10.01%</b> | <b>1,727,212</b>  | <b>1,790,935</b>  |
| <b>TOTAL GENERAL GOVERNMENT</b>               |                             | <b>8,783,095</b>   | <b>8,914,757</b>   | <b>10,165,099</b>     | <b>11,067,484</b>   | <b>11,458,991</b> | <b>3.54%</b>  | <b>11,680,222</b> | <b>12,000,217</b> |

**General Fund  
Expenditure Details By Department**

|   |                                     | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change     | 2025 Proposed     | 2026 Proposed     |
|---|-------------------------------------|--------------------|--------------------|-----------------------|---------------------|-------------------|--------------|-------------------|-------------------|
| <b>PUBLIC SAFETY</b>                      |                                     |                    |                    |                       |                     |                   |              |                   |                   |
| <b>Police</b>                             |                                     |                    |                    |                       |                     |                   |              |                   |                   |
| <b>11</b>                                 | <b>Investigative/Admin Services</b> |                    |                    |                       |                     |                   |              |                   |                   |
| 305                                       | Police Administration               | \$ 1,857,430       | \$ 1,905,361       | \$ 2,502,330          | \$ 4,260,100        | \$ 4,273,810      | 0.32%        | \$ 4,405,670      | \$ 4,595,550      |
| 307                                       | Investigations Services             | 2,323,091          | 2,180,670          | 2,344,930             | 2,267,480           | 2,414,260         | 6.47%        | 2,488,130         | 2,563,330         |
| 308                                       | Crime Information Unit              | 631,890            | 523,757            | 532,180               | 553,780             | 559,590           | 1.05%        | 578,030           | 596,930           |
| 309                                       | Special Investigations Unit         | 586,417            | 491,621            | 647,100               | 463,240             | 591,400           | 27.67%       | 610,560           | 630,460           |
| 311                                       | Drug Enforcement (DEA)              | 214,651            | 205,315            | 203,630               | 225,000             | 172,330           | -23.41%      | 176,970           | 181,550           |
| 320                                       | Professional Standards              | 413,731            | 634,797            | 786,700               | 642,400             | 699,820           | 8.94%        | 720,820           | 742,140           |
| 321                                       | Criminal Justice Training (302)     | 21,999             | 21,691             | 23,000                | 24,480              | 25,000            | 2.12%        | 25,000            | 25,000            |
| 322                                       | Training Section                    | 351,817            | 439,041            | 519,810               | 471,430             | 514,900           | 9.22%        | 526,730           | 541,470           |
| 324                                       | Emergency Response/Preparedness     | 267,324            | 253,362            | 113,365               | 178,140             | -                 | -100.00%     | -                 | -                 |
| 325                                       | Communications Section              | 2,165,613          | 2,143,786          | 2,255,050             | 2,553,220           | 2,435,530         | -4.61%       | 2,516,340         | 2,775,700         |
| 326                                       | Records Section                     | 655,270            | 632,346            | 743,500               | 638,940             | 791,640           | 23.90%       | 818,080           | 846,015           |
| 329                                       | Lockup Section                      | 1,505,558          | 1,390,153          | 1,518,970             | 1,529,820           | 1,796,550         | 17.44%       | 1,857,300         | 1,920,950         |
| 333                                       | Property Section                    | 114,033            | 109,956            | 119,700               | 123,470             | 125,650           | 1.77%        | 130,210           | 134,960           |
| 334                                       | Research & Technology               | 1,269,791          | 1,153,129          | 1,228,000             | 1,383,170           | 1,367,586         | -1.13%       | 1,412,644         | 1,457,668         |
| 335                                       | Community Services Section          | 846,010            | 1,067,308          | 1,087,640             | 1,106,310           | 961,490           | -13.09%      | 990,510           | 1,020,290         |
| <b>Total Investigative/Admin Services</b> |                                     | <b>13,224,625</b>  | <b>13,152,293</b>  | <b>14,625,905</b>     | <b>16,420,980</b>   | <b>16,729,556</b> | <b>1.88%</b> | <b>17,256,994</b> | <b>18,032,013</b> |
| <b>12</b>                                 | <b>Operations</b>                   |                    |                    |                       |                     |                   |              |                   |                   |
| 315                                       | Road Patrol                         | 10,625,515         | 11,034,412         | 11,728,320            | 11,277,580          | 12,167,450        | 7.89%        | 12,540,770        | 12,927,840        |
| 316                                       | K Nine                              | 655,287            | 650,299            | 674,530               | 639,070             | 602,930           | -5.66%       | 625,080           | 639,590           |
| 317                                       | Directed Patrol Unit                | 849,801            | 595,414            | 491,800               | 631,250             | 445,470           | -29.43%      | 459,970           | 474,070           |
| 318                                       | Traffic Unit                        | 1,572,841          | 1,262,779          | 1,363,000             | 1,347,460           | 1,301,670         | -3.40%       | 1,342,950         | 1,385,790         |
| 319                                       | Crossing Guards                     | 19,274             | 40,452             | 40,300                | 32,630              | 41,860            | 28.29%       | 42,890            | 43,950            |
| <b>Total Operations</b>                   |                                     | <b>13,722,719</b>  | <b>13,583,357</b>  | <b>14,297,950</b>     | <b>13,927,990</b>   | <b>14,559,380</b> | <b>4.53%</b> | <b>15,011,660</b> | <b>15,471,240</b> |
| <b>Total Police</b>                       |                                     | <b>26,947,343</b>  | <b>26,735,650</b>  | <b>28,923,855</b>     | <b>30,348,970</b>   | <b>31,288,936</b> | <b>3.10%</b> | <b>32,268,654</b> | <b>33,503,253</b> |

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**General Fund  
Expenditure Details By Department**

|                                  |                           | 2021 Actual<br>Amount | 2022 Actual<br>Amount | 2023 Estimated<br>Amount | 2023 Amended<br>Budget | 2024 Proposed     | % Change      | 2025 Proposed     | 2026 Proposed     |
|----------------------------------|---------------------------|-----------------------|-----------------------|--------------------------|------------------------|-------------------|---------------|-------------------|-------------------|
| <b>Fire</b>                      |                           |                       |                       |                          |                        |                   |               |                   |                   |
| 337                              | Fire Administration       | 345,660               | 327,689               | 344,240                  | 384,720                | 397,780           | 3.39%         | 410,085           | 422,610           |
| 338                              | Fire Operations           | 1,719,334             | 2,017,458             | 1,707,300                | 2,072,980              | 2,127,350         | 2.62%         | 2,198,790         | 2,271,110         |
| 340                              | Fire Companies            | 2,294,756             | 2,228,359             | 10,831,424               | 2,132,444              | 2,154,550         | 1.04%         | 2,186,357         | 2,220,072         |
| 341                              | Fire Prevention           | 1,036,571             | 999,401               | 1,165,424                | 961,394                | 909,460           | -5.40%        | 940,682           | 972,950           |
| 343                              | Fire Communications       | 249,668               | 257,414               | 302,722                  | 304,668                | 329,208           | 8.05%         | 313,550           | 319,300           |
| 344                              | Fire Halls                | 529,946               | 693,694               | 713,094                  | 691,340                | 733,865           | 6.15%         | 753,881           | 725,031           |
| <b>Total Fire</b>                |                           | <b>6,175,935</b>      | <b>6,524,014</b>      | <b>15,064,204</b>        | <b>6,547,546</b>       | <b>6,652,213</b>  | <b>1.60%</b>  | <b>6,803,345</b>  | <b>6,931,073</b>  |
| <b>Building Inspection</b>       |                           |                       |                       |                          |                        |                   |               |                   |                   |
| 371                              | Building Inspection       | 2,233,965             | 2,106,798             | 1,982,464                | 2,092,514              | 2,389,478         | 14.19%        | 2,442,000         | 2,496,820         |
| <b>Total Building Inspection</b> |                           | <b>2,233,965</b>      | <b>2,106,798</b>      | <b>1,982,464</b>         | <b>2,092,514</b>       | <b>2,389,478</b>  | <b>14.19%</b> | <b>2,442,000</b>  | <b>2,496,820</b>  |
| <b>TOTAL PUBLIC SAFETY</b>       |                           | <b>35,357,243</b>     | <b>35,366,461</b>     | <b>45,970,523</b>        | <b>38,989,030</b>      | <b>40,330,627</b> | <b>3.44%</b>  | <b>41,513,999</b> | <b>42,931,146</b> |
| <b>PUBLIC WORKS</b>              |                           |                       |                       |                          |                        |                   |               |                   |                   |
| <b>Streets</b>                   |                           |                       |                       |                          |                        |                   |               |                   |                   |
| <b>20 Local Roads</b>            |                           |                       |                       |                          |                        |                   |               |                   |                   |
| 499                              | Local Administration      | -                     | -                     | -                        | -                      | -                 | 0.00%         | -                 | -                 |
| <b>Total Local Roads</b>         |                           | <b>-</b>              | <b>-</b>              | <b>-</b>                 | <b>-</b>               | <b>-</b>          | <b>0.00%</b>  | <b>-</b>          | <b>-</b>          |
| <b>21 County Roads</b>           |                           |                       |                       |                          |                        |                   |               |                   |                   |
| 502                              | County Snow & Ice Control | -                     | -                     | -                        | -                      | -                 | 0.00%         | -                 | -                 |
| <b>Total County Roads</b>        |                           | <b>-</b>              | <b>-</b>              | <b>-</b>                 | <b>-</b>               | <b>-</b>          | <b>0.00%</b>  | <b>-</b>          | <b>-</b>          |
| <b>22 Major Roads</b>            |                           |                       |                       |                          |                        |                   |               |                   |                   |
| 464                              | Major Surface Maintenance | -                     | -                     | -                        | -                      | -                 | 0.00%         | -                 | -                 |
| 479                              | Major Administration      | -                     | -                     | -                        | -                      | -                 | 0.00%         | -                 | -                 |
| <b>Total Major Roads</b>         |                           | <b>-</b>              | <b>-</b>              | <b>-</b>                 | <b>-</b>               | <b>-</b>          | <b>0.00%</b>  | <b>-</b>          | <b>-</b>          |

**General Fund  
Expenditure Details By Department**

|                              |                               | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed    | % Change       | 2025 Proposed    | 2026 Proposed    |
|------------------------------|-------------------------------|--------------------|--------------------|-----------------------|---------------------|------------------|----------------|------------------|------------------|
| <b>23</b>                    | <b>Drains</b>                 |                    |                    |                       |                     |                  |                |                  |                  |
| 514                          | Retention Ponds               | 193,508            | 207,013            | 272,050               | 217,962             | 246,240          | 12.97%         | 251,050          | 258,300          |
| 515                          | Open Drain Maintenance        | 129,072            | 87,122             | 100,490               | 107,220             | 125,630          | 17.17%         | 130,220          | 132,840          |
| 516                          | Drains Administration         | 201,831            | 835,314            | 422,450               | 436,335             | 441,370          | 1.15%          | 445,930          | 446,970          |
| 517                          | Storm Sewer & Ryd             | 108,623            | 241,824            | 140,160               | 197,140             | 181,950          | -7.71%         | 188,200          | 194,690          |
| <b>Total Drains</b>          |                               | <b>633,033</b>     | <b>1,371,273</b>   | <b>935,150</b>        | <b>958,657</b>      | <b>995,190</b>   | <b>3.81%</b>   | <b>1,015,400</b> | <b>1,032,800</b> |
| <b>24</b>                    | <b>Sidewalks</b>              |                    |                    |                       |                     |                  |                |                  |                  |
| 444                          | Sidewalk Administration       | 34,915             | 14,576             | 33,660                | 40,410              | 41,900           | 3.69%          | 43,380           | 44,890           |
| 511                          | Sidewalk Maint - Snow Control | 32,449             | 16,194             | 60,690                | 85,516              | 66,122           | -22.68%        | 68,700           | 71,370           |
| 512                          | Sidewalk Maint - General      | 130,868            | 156,663            | 212,710               | 146,060             | 173,490          | 18.78%         | 179,520          | 185,940          |
| <b>Total Sidewalks</b>       |                               | <b>198,232</b>     | <b>187,433</b>     | <b>307,060</b>        | <b>271,986</b>      | <b>281,512</b>   | <b>3.50%</b>   | <b>291,600</b>   | <b>302,200</b>   |
| <b>25</b>                    | <b>Street Lighting</b>        |                    |                    |                       |                     |                  |                |                  |                  |
| 448                          | Street Lighting               | 493,340            | 536,381            | 494,450               | 534,630             | 539,480          | 0.91%          | 539,980          | 540,520          |
| <b>Total Street Lighting</b> |                               | <b>493,340</b>     | <b>536,381</b>     | <b>494,450</b>        | <b>534,630</b>      | <b>539,480</b>   | <b>0.91%</b>   | <b>539,980</b>   | <b>540,520</b>   |
| <b>26</b>                    | <b>Weeds</b>                  |                    |                    |                       |                     |                  |                |                  |                  |
| 519                          | Weeds/Snow and Ice            | 135                | 3,288              | 310                   | 6,670               | 26,440           | 296.40%        | 26,440           | 26,440           |
| <b>Total Weeds</b>           |                               | <b>135</b>         | <b>3,288</b>       | <b>310</b>            | <b>6,670</b>        | <b>26,440</b>    | <b>296.40%</b> | <b>26,440</b>    | <b>26,440</b>    |
| <b>Total Streets</b>         |                               | <b>1,324,741</b>   | <b>2,098,375</b>   | <b>1,736,970</b>      | <b>1,771,943</b>    | <b>1,842,622</b> | <b>3.99%</b>   | <b>1,873,420</b> | <b>1,901,960</b> |
| <b>Transportation</b>        |                               |                    |                    |                       |                     |                  |                |                  |                  |
| 596                          | Shuttle Services              | (1,207)            | -                  | -                     | -                   | -                | 0.00%          | -                | -                |
| 598                          | Senior/Special Transportation | 471,911            | 469,313            | 449,748               | 547,178             | 606,255          | 10.80%         | 625,864          | 647,344          |
| <b>Total Transportation</b>  |                               | <b>470,704</b>     | <b>469,313</b>     | <b>449,748</b>        | <b>547,178</b>      | <b>606,255</b>   | <b>10.80%</b>  | <b>625,864</b>   | <b>647,344</b>   |
| <b>TOTAL PUBLIC WORKS</b>    |                               | <b>1,795,445</b>   | <b>2,567,687</b>   | <b>2,186,718</b>      | <b>2,319,121</b>    | <b>2,448,877</b> | <b>5.60%</b>   | <b>2,499,284</b> | <b>2,549,304</b> |

**General Fund  
Expenditure Details By Department**

|                                    |                         | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed    | % Change      | 2025 Proposed    | 2026 Proposed    |
|------------------------------------|-------------------------|--------------------|--------------------|-----------------------|---------------------|------------------|---------------|------------------|------------------|
| <b>COMMUNITY DEVELOPMENT</b>       |                         |                    |                    |                       |                     |                  |               |                  |                  |
| <b>Engineering</b>                 |                         |                    |                    |                       |                     |                  |               |                  |                  |
| 442                                | Engineering             | \$ 2,676,400       | \$ 3,247,535       | \$ 3,219,904          | \$ 3,406,284        | \$ 3,378,752     | -0.81%        | \$ 3,450,334     | \$ 3,525,630     |
| <b>Total Engineering</b>           |                         | <b>2,676,400</b>   | <b>3,247,535</b>   | <b>3,219,904</b>      | <b>3,406,284</b>    | <b>3,378,752</b> | <b>-0.81%</b> | <b>3,450,334</b> | <b>3,525,630</b> |
| <b>Planning</b>                    |                         |                    |                    |                       |                     |                  |               |                  |                  |
| 721                                | Planning                | 859,783            | 907,618            | 1,083,556             | 1,228,762           | 1,240,032        | 0.92%         | 1,278,860        | 1,319,470        |
| 723                                | Planning Commission     | 4,331              | 9,416              | 15,358                | 15,498              | 15,498           | 0.00%         | 15,815           | 16,150           |
| 726                                | Board of Zoning Appeals | 2,821              | 1,484              | 4,450                 | 4,920               | 4,540            | -7.72%        | 4,700            | 4,870            |
| <b>Total Planning</b>              |                         | <b>866,935</b>     | <b>918,518</b>     | <b>1,103,364</b>      | <b>1,249,180</b>    | <b>1,260,070</b> | <b>0.87%</b>  | <b>1,299,375</b> | <b>1,340,490</b> |
| <b>TOTAL COMMUNITY DEVELOPMENT</b> |                         | <b>3,543,335</b>   | <b>4,166,053</b>   | <b>4,323,268</b>      | <b>4,655,464</b>    | <b>4,638,822</b> | <b>-0.36%</b> | <b>4,749,709</b> | <b>4,866,120</b> |

**RECREATION AND CULTURE**

|                    |                               |                  |                  |                  |                  |                  |              |                  |                  |
|--------------------|-------------------------------|------------------|------------------|------------------|------------------|------------------|--------------|------------------|------------------|
| <b>Parks</b>       |                               |                  |                  |                  |                  |                  |              |                  |                  |
| 751                | Parks Administration          | \$ 186,850       | \$ 206,536       | \$ 187,728       | \$ 183,288       | \$ 188,834       | 3.03%        | \$ 194,920       | \$ 201,240       |
| 756                | Civic Center Maintenance      | 312,732          | 356,232          | 403,750          | 490,370          | 449,230          | -8.39%       | 403,320          | 407,580          |
| 757                | Cemetery Maintenance          | 19,297           | 23,266           | 25,140           | 22,610           | 23,380           | 3.41%        | 23,800           | 24,260           |
| 758                | Parks Garage                  | 62,983           | 69,220           | 74,440           | 78,720           | 86,880           | 10.37%       | 90,370           | 93,980           |
| 759                | Athletic Field Maintenance    | 200,567          | 229,046          | 373,600          | 371,830          | 458,120          | 23.21%       | 469,290          | 465,280          |
| 770                | Parks Maintenance             | 1,270,059        | 1,285,869        | 1,142,165        | 1,287,805        | 1,356,226        | 5.31%        | 1,376,120        | 1,412,500        |
| 772                | Park Equipment Repair         | 21,921           | 39,148           | 81,350           | 81,160           | 80,890           | -0.33%       | 83,460           | 86,150           |
| 773                | Parks-Special Events          | 23,222           | 44,031           | 57,200           | 59,100           | 60,840           | 2.94%        | 62,190           | 63,560           |
| 775                | Major Tree Planting           | 109              | 29               | -                | -                | -                | 0.00%        | -                | -                |
| 778                | Local Tree Planting           | 153,295          | 163,870          | 164,946          | 164,440          | 173,020          | 5.22%        | 179,860          | 186,970          |
| 783                | Street Island Maintenance-DDA | 235,412          | 390,281          | 828,590          | 825,860          | 848,130          | 2.70%        | 881,100          | 915,350          |
| <b>Total Parks</b> |                               | <b>2,486,447</b> | <b>2,807,529</b> | <b>3,338,909</b> | <b>3,565,183</b> | <b>3,725,550</b> | <b>4.50%</b> | <b>3,764,430</b> | <b>3,856,870</b> |

|                   |                           |         |         |           |           |         |        |           |           |
|-------------------|---------------------------|---------|---------|-----------|-----------|---------|--------|-----------|-----------|
| <b>Recreation</b> |                           |         |         |           |           |         |        |           |           |
| 752               | Recreation Administration | 668,911 | 795,570 | 884,118   | 885,198   | 906,618 | 2.42%  | 935,100   | 962,420   |
| 753               | Recreation                | 364,346 | 945,101 | 1,043,430 | 1,048,560 | 980,955 | -6.45% | 1,015,090 | 1,070,800 |
| 754               | Senior Programs           | 114,220 | 196,268 | 236,910   | 253,710   | 242,520 | -4.41% | 261,760   | 276,070   |

**General Fund  
Expenditure Details By Department**

|  |                             | 2021 Actual Amount   | 2022 Actual Amount   | 2023 Estimated Amount | 2023 Amended Budget  | 2024 Proposed        | % Change      | 2025 Proposed        | 2026 Proposed        |
|--|-----------------------------|----------------------|----------------------|-----------------------|----------------------|----------------------|---------------|----------------------|----------------------|
| 755  | Community Center            | 1,514,836            | 1,931,754            | 2,339,585             | 2,362,200            | 2,606,030            | 10.32%        | 2,700,290            | 2,793,260            |
| <b>Total Recreation</b>                      |                             | <b>2,662,313</b>     | <b>3,868,693</b>     | <b>4,504,043</b>      | <b>4,549,668</b>     | <b>4,736,123</b>     | <b>4.10%</b>  | <b>4,912,240</b>     | <b>5,102,550</b>     |
| <b><u>Nature Center</u></b>                  |                             |                      |                      |                       |                      |                      |               |                      |                      |
| 771  | Nature Center               | 152,480              | 159,821              | 186,580               | 201,280              | 193,930              | -3.65%        | 205,480              | 199,190              |
| <b>Total Nature Center</b>                   |                             | <b>152,480</b>       | <b>159,821</b>       | <b>186,580</b>        | <b>201,280</b>       | <b>193,930</b>       | <b>-3.65%</b> | <b>205,480</b>       | <b>199,190</b>       |
| <b><u>Historic Village</u></b>               |                             |                      |                      |                       |                      |                      |               |                      |                      |
| 802  | Historic Village Operations | 100,000              | 106,000              | 140,000               | 131,000              | 106,000              | -19.08%       | 106,000              | 106,000              |
| 804  | Museum Buildings            | 84,496               | 99,799               | 105,012               | 110,882              | 124,082              | 11.90%        | 118,595              | 124,110              |
| 807  | Museum Grounds              | 28,711               | 26,303               | 61,040                | 70,915               | 71,487               | 0.81%         | 73,990               | 76,250               |
| <b>Total Historic Village</b>                |                             | <b>213,207</b>       | <b>232,103</b>       | <b>306,052</b>        | <b>312,797</b>       | <b>301,569</b>       | <b>-3.59%</b> | <b>298,585</b>       | <b>306,360</b>       |
| <b>TOTAL RECREATION AND CULTURE</b>          |                             | <b>5,514,447</b>     | <b>7,068,146</b>     | <b>8,335,584</b>      | <b>8,628,928</b>     | <b>8,957,172</b>     | <b>3.80%</b>  | <b>9,180,735</b>     | <b>9,464,970</b>     |
| <b><u>TRANSFERS OUT &amp; OTHER USES</u></b> |                             |                      |                      |                       |                      |                      |               |                      |                      |
| 966  | Transfers Out               | \$ 1,000,000         | \$ 1,000,000         | \$ 2,000,000          | \$ 2,000,000         | \$ 2,000,000         | 0.00%         | \$ 2,000,000         | \$ 2,000,000         |
| <b>Total</b>                                 |                             | <b>1,000,000</b>     | <b>1,000,000</b>     | <b>2,000,000</b>      | <b>2,000,000</b>     | <b>2,000,000</b>     | <b>0.00%</b>  | <b>2,000,000</b>     | <b>2,000,000</b>     |
| <b>TOTAL TRANSFERS OUT &amp; OTHER USES</b>  |                             | <b>1,000,000</b>     | <b>1,000,000</b>     | <b>2,000,000</b>      | <b>2,000,000</b>     | <b>2,000,000</b>     | <b>0.00%</b>  | <b>2,000,000</b>     | <b>2,000,000</b>     |
| <b>TOTAL - GENERAL FUND</b>                  |                             | <b>\$ 55,993,564</b> | <b>\$ 59,083,104</b> | <b>\$ 72,981,192</b>  | <b>\$ 67,660,027</b> | <b>\$ 69,834,489</b> | <b>3.21%</b>  | <b>\$ 71,623,949</b> | <b>\$ 73,811,757</b> |

**General Fund  
Expenditure Details By Account**

|                                 | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change     | 2025 Proposed     | 2026 Proposed     |
|---------------------------------|--------------------|--------------------|-----------------------|---------------------|-------------------|--------------|-------------------|-------------------|
| <b>EXPENDITURE</b>              |                    |                    |                       |                     |                   |              |                   |                   |
| <b>PERSONAL SERVICES</b>        |                    |                    |                       |                     |                   |              |                   |                   |
| Personal Service                | \$ 21,492,546      | \$ 22,174,579      | \$ 24,739,905         | \$ 25,628,810       | \$ 27,482,090     | 7.23%        | \$ 28,169,150     | \$ 28,873,350     |
| Elected and Appointed           | 21,000             | 22,275             | 25,350                | 25,350              | 25,350            | 0.00%        | 25,990            | 26,630            |
| Election Inspectors             | 218,716            | 49,859             | 199,000               | 220,790             | 237,800           | 7.70%        | 243,750           | 249,840           |
| S/A Supplement                  | 19,576             | 27,535             | 13,100                | -                   | -                 | 0.00%        | -                 | -                 |
| Injury Leave                    | 215,680            | 145,823            | 125,530               | -                   | -                 | 0.00%        | -                 | -                 |
| FICA                            | 1,623,340          | 1,651,103          | 1,904,041             | 1,963,650           | 2,068,350         | 5.33%        | 2,120,020         | 2,173,040         |
| Disability Pay - Volunteer Fire | 9,743              | -                  | -                     | -                   | -                 | 0.00%        | -                 | -                 |
| Workers Comp and Unemployment   | 310,636            | 462,644            | 492,410               | 521,590             | 537,780           | 3.10%        | 551,170           | 565,040           |
| Sick Pay Allowance              | 1,487,893          | 1,380,260          | 1,341,779             | 1,536,110           | 1,659,230         | 8.02%        | 1,700,760         | 1,743,210         |
| Hospital and Life Insurance     | 3,495,977          | 4,069,616          | 4,903,245             | 5,449,950           | 5,650,130         | 3.67%        | 6,102,130         | 6,590,280         |
| Vacation                        | 2,500,586          | 2,477,488          | 2,309,157             | 2,385,200           | 2,692,710         | 12.89%       | 2,760,010         | 2,828,990         |
| Retirement                      | 5,648,970          | 4,889,520          | 4,938,276             | 5,055,210           | 4,768,050         | -5.68%       | 4,887,220         | 5,009,440         |
| <b>TOTAL PERSONAL SERVICES</b>  | <b>37,044,663</b>  | <b>37,350,703</b>  | <b>40,991,793</b>     | <b>42,786,660</b>   | <b>45,121,490</b> | <b>5.46%</b> | <b>46,560,200</b> | <b>48,059,820</b> |
| <b>SUPPLIES</b>                 |                    |                    |                       |                     |                   |              |                   |                   |
| Office Supplies                 | \$ 87,712          | \$ 104,355         | \$ 129,730            | \$ 142,290          | \$ 145,810        | 2.47%        | \$ 149,600        | \$ 153,340        |
| Postage                         | 112,315            | 130,054            | 158,065               | 161,090             | 175,130           | 8.72%        | 178,590           | 177,420           |
| Operating Supplies              | 1,040,438          | 1,178,356          | 1,420,906             | 1,482,460           | 1,571,950         | 6.04%        | 1,554,980         | 1,762,325         |
| Fuel                            | 13,917             | 23,368             | 23,220                | 24,800              | 25,650            | 3.43%        | 26,530            | 26,530            |
| Tools                           | 602                | 1,289              | 2,200                 | 2,200               | 2,290             | 4.09%        | 2,380             | 2,480             |
| Uniforms                        | 199,746            | 221,731            | 245,600               | 235,070             | 258,290           | 9.88%        | 259,890           | 263,380           |
| Repair/Mtnce Supplies           | 607,682            | 665,905            | 586,063               | 685,200             | 774,661           | 13.06%       | 713,045           | 697,985           |
| <b>TOTAL SUPPLIES</b>           | <b>2,062,412</b>   | <b>2,325,057</b>   | <b>2,565,784</b>      | <b>2,733,110</b>    | <b>2,953,781</b>  | <b>8.07%</b> | <b>2,885,015</b>  | <b>3,083,460</b>  |
| <b>OTHER SERVICE CHARGES</b>    |                    |                    |                       |                     |                   |              |                   |                   |
| Professional Services           | \$ 1,117,173       | \$ 1,160,094       | \$ 1,251,000          | \$ 1,256,640        | \$ 1,390,640      | 10.66%       | \$ 1,366,890      | \$ 1,414,850      |
| Contractual Services            | 5,446,768          | 6,762,842          | 6,114,677             | 6,465,890           | 6,254,480         | -3.27%       | 6,422,486         | 6,577,526         |
| Bad Debt Expense                | 32,100             | 2,867              | 5,000                 | 5,000               | 5,000             | 0.00%        | 5,000             | 5,000             |
| Computer Services               | 1,406,373          | 1,472,356          | 1,615,810             | 1,613,810           | 1,640,467         | 1.65%        | 1,689,353         | 1,739,383         |
| Consultant Services             | 838,636            | 1,440,171          | 1,774,000             | 2,126,000           | 1,826,500         | -14.09%      | 1,832,000         | 1,837,000         |
| Health Services                 | 27,581             | 44,767             | 56,965                | 57,895              | 50,007            | -13.62%      | 57,640            | 52,300            |

**General Fund  
Expenditure Details By Account**

68

|                                    | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change      | 2025 Proposed     | 2026 Proposed     |
|------------------------------------|--------------------|--------------------|-----------------------|---------------------|-------------------|---------------|-------------------|-------------------|
| Communications                     | 104,445            | 93,162             | 123,392               | 134,235             | 144,600           | 7.72%         | 146,350           | 148,610           |
| Vehicle Allowance                  | 70,550             | 68,425             | 77,600                | 69,150              | 109,800           | 58.79%        | 109,800           | 109,800           |
| Travel & Mileage                   | 166                | 2,669              | 10,200                | 7,920               | 12,250            | 54.67%        | 12,460            | 12,670            |
| Community Promotion                | 11,174             | 40,979             | 76,000                | 56,000              | 69,000            | 23.21%        | 70,000            | 71,000            |
| Appreciation Banquet               | 989                | 20,846             | 26,000                | 10,000              | 35,500            | 255.00%       | 36,000            | 36,500            |
| Firefighters Banquet               | (13)               | 4,149              | 20,000                | 23,800              | 24,800            | 4.20%         | 25,300            | 25,800            |
| Community Policing                 | 8,350              | 7,366              | 7,400                 | 7,450               | 7,450             | 0.00%         | 7,700             | 8,000             |
| Sundry                             | 2,151              | 4,338              | 6,100                 | 6,100               | 6,100             | 0.00%         | 6,100             | 6,100             |
| Printing                           | 116,139            | 154,359            | 165,884               | 180,590             | 184,510           | 2.17%         | 186,670           | 187,830           |
| Books and Magazines                | 4,553              | 5,778              | 11,178                | 13,272              | 18,068            | 36.14%        | 18,612            | 18,880            |
| Legal Notices                      | 8,636              | 12,413             | 11,860                | 11,400              | 11,600            | 1.75%         | 11,620            | 11,640            |
| Advertising                        | 420                | 783                | 1,100                 | 1,400               | 1,500             | 7.14%         | 1,550             | 1,600             |
| Other Fees                         | 2,968              | 61,361             | 72,000                | 115,750             | 93,750            | -19.01%       | 108,000           | 119,000           |
| Public Utilities                   | 1,565,794          | 1,615,214          | 1,954,555             | 1,909,355           | 1,922,030         | 0.66%         | 1,970,040         | 2,022,220         |
| Vehicle Rental-Motor Pool          | 2,254,612          | 2,408,247          | 2,223,594             | 2,561,966           | 2,400,398         | -6.31%        | 2,479,440         | 2,602,680         |
| Rent-Internal                      | 8,514              | 10,999             | 19,040                | 19,350              | 20,700            | 6.98%         | 21,560            | 22,210            |
| Catering                           | -                  | -                  | -                     | -                   | -                 | 0.00%         | 6,200             | 6,500             |
| Miscellaneous                      | 2,409,676          | 2,286,733          | 11,007,669            | 2,345,799           | 2,359,103         | 0.57%         | 2,399,593         | 2,438,518         |
| Membership & Dues                  | 145,184            | 118,154            | 144,296               | 154,960             | 181,545           | 17.16%        | 184,965           | 188,170           |
| Education & Training               | 154,855            | 308,424            | 366,990               | 380,180             | 446,710           | 17.50%        | 453,885           | 460,590           |
| Other                              | 93,872             | 93,209             | 112,305               | 117,345             | 150,710           | 28.43%        | 154,520           | 147,100           |
| Tax Refunds                        | 30,585             | 78,136             | 80,000                | 400,000             | 300,000           | -25.00%       | 300,000           | 300,000           |
| Banking Fees                       | 24,020             | 74,321             | 89,000                | 89,000              | 92,000            | 3.37%         | 95,000            | 97,000            |
| <b>TOTAL OTHER SERVICE CHARGES</b> | <b>15,886,272</b>  | <b>18,353,161</b>  | <b>27,423,615</b>     | <b>20,140,257</b>   | <b>19,759,218</b> | <b>-1.89%</b> | <b>20,178,734</b> | <b>20,668,477</b> |
| <b>CAPITAL OUTLAY</b>              |                    |                    |                       |                     |                   |               |                   |                   |
| Buildings and Improvements         | -                  | \$ 216             | -                     | -                   | -                 | 0.00%         | -                 | -                 |
| Office Equipment                   | 217                | -                  | -                     | -                   | -                 | 0.00%         | -                 | -                 |
| Lease Capital Outlay               | -                  | 47,738             | -                     | -                   | -                 | 0.00%         | -                 | -                 |
| <b>TOTAL CAPITAL OUTLAY</b>        | <b>217</b>         | <b>47,954</b>      | <b>-</b>              | <b>-</b>            | <b>-</b>          | <b>0.00%</b>  | <b>-</b>          | <b>-</b>          |

**General Fund  
Expenditure Details By Account**

|                                    | 2021 Actual Amount   | 2022 Actual Amount   | 2023 Estimated Amount | 2023 Amended Budget  | 2024 Proposed        | % Change     | 2025 Proposed        | 2026 Proposed        |
|------------------------------------|----------------------|----------------------|-----------------------|----------------------|----------------------|--------------|----------------------|----------------------|
| <b><u>DEBT SERVICE</u></b>         |                      |                      |                       |                      |                      |              |                      |                      |
| Equipment Leases Principal         | -                    | \$ 5,322             | -                     | -                    | -                    | 0.00%        | -                    | -                    |
| Equipment Leases Interest          | -                    | 906                  | -                     | -                    | -                    | 0.00%        | -                    | -                    |
| <b>TOTAL DEBT SERVICE</b>          | <b>-</b>             | <b>6,228</b>         | <b>-</b>              | <b>-</b>             | <b>-</b>             | <b>0.00%</b> | <b>-</b>             | <b>-</b>             |
| <b>TOTAL EXPENDITURE</b>           | <b>54,993,564</b>    | <b>58,083,104</b>    | <b>70,981,192</b>     | <b>65,660,027</b>    | <b>67,834,489</b>    | <b>3.31%</b> | <b>69,623,949</b>    | <b>71,811,757</b>    |
| <b><u>OTHER FINANCING USES</u></b> |                      |                      |                       |                      |                      |              |                      |                      |
| Operating Transfers Out            | \$ 1,000,000         | \$ 1,000,000         | \$ 2,000,000          | \$ 2,000,000         | \$ 2,000,000         | 0.00%        | \$ 2,000,000         | \$ 2,000,000         |
| <b>TOTAL OTHER FINANCING USES</b>  | <b>1,000,000</b>     | <b>1,000,000</b>     | <b>2,000,000</b>      | <b>2,000,000</b>     | <b>2,000,000</b>     | <b>0.00%</b> | <b>2,000,000</b>     | <b>2,000,000</b>     |
| <b>TOTAL - GENERAL FUND</b>        | <b>\$ 55,993,564</b> | <b>\$ 59,083,104</b> | <b>\$ 72,981,192</b>  | <b>\$ 67,660,027</b> | <b>\$ 69,834,489</b> | <b>3.21%</b> | <b>\$ 71,623,949</b> | <b>\$ 73,811,757</b> |



# CITY COUNCIL AND **EXECUTIVE ADMINISTRATION**

2023/24 ADOPTED BUDGET

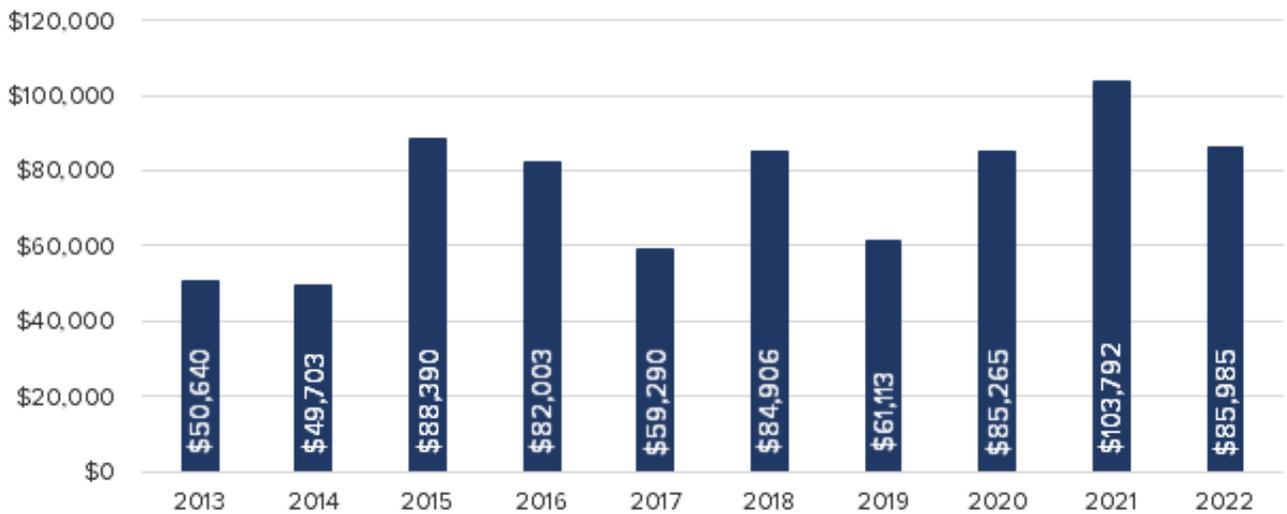
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# CITY COUNCIL

|                     |                             |
|---------------------|-----------------------------|
| Mayor.....          | Ethan Baker                 |
| Mayor Pro Tem.....  | Rebecca Chamberlain-Creanga |
| Council Member..... | Edna Abraham                |
| Council Member..... | Theresa Brooks              |
| Council Member..... | Ann Erickson Gault          |
| Council Member..... | David Hamilton              |
| Council Member..... | Ellen Hodorek               |



## OPERATING BUDGET HISTORY



Increase beginning in 2015 due to computer internal service charges for use of City computers.

**GENERAL FUND**  
**General Government/Council And Executive Administration**

# Council

|                                   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change     | 2025 Proposed     | 2026 Proposed     |
|-----------------------------------|--------------------|--------------------|-----------------------|---------------------|-------------------|--------------|-------------------|-------------------|
| <b>Fund: 101 GENERAL FUND</b>     |                    |                    |                       |                     |                   |              |                   |                   |
| Expenditures                      |                    |                    |                       |                     |                   |              |                   |                   |
| <b>Department: 102 Council</b>    |                    |                    |                       |                     |                   |              |                   |                   |
| <b>Business Unit: 102 Council</b> |                    |                    |                       |                     |                   |              |                   |                   |
| Personal Services                 | \$ 17,161          | \$ 15,856          | \$ 15,850             | \$ 15,850           | \$ 15,850         | 0.00%        | \$ 16,250         | \$ 16,650         |
| Supplies                          | 3,341              | 2,781              | 2,995                 | 3,000               | 3,050             | 1.67%        | 3,110             | 3,170             |
| Other Service Charges             | 83,290             | 67,349             | 93,028                | 94,028              | 98,228            | 4.47%        | 101,090           | 103,980           |
| <b>Department Total: Council</b>  | <b>\$ 103,792</b>  | <b>\$ 85,985</b>   | <b>\$ 111,873</b>     | <b>\$ 112,878</b>   | <b>\$ 117,128</b> | <b>3.77%</b> | <b>\$ 120,450</b> | <b>\$ 123,800</b> |

# CITY MANAGER

City Manager ..... Mark F. Miller, AICP  
 Assistant City Manager ..... Robert J. Bruner  
 Director of Community Affairs ..... Cindy Stewart  
 Economic Development Manager ..... Mark Adams

## Mission Statement

The mission of the City Manager’s Office is to partner with City Council in achieving the goals and objectives set forth for the City of Troy. To this end, a key factor is the identification of priorities and establishment of management procedures that develop and effectively utilize City resources. In addition, the City Manager’s Office works to create an environment that actively encourages business retention and growth through public and private sector collaboration, and oversees the City’s communications, marketing, and organization-wide projects.



## DEPARTMENT FUNCTIONS

### City Management

- Oversees the day-to-day operations of the City
- Prepares meeting agendas
- Coordinates major and/or interdepartmental projects
- Conducts management/personnel studies
- Addresses questions and concerns from the community
- Selects candidates for vacant senior staff positions
- Recommends strategic advance priorities

### Economic Development Services

- Create and manage programs to attract and retain businesses
- Investigate and coordinate use of workforce development programs, small business development initiatives and/or other economic development, redevelopment programs or projects
- Cultivate and maintain strong relationships with business and industry leaders, including coordinating city efforts with the Troy Chamber of Commerce
- Act as a liaison between business and city departments on development related matters to enable effective customer service and expedite projects that help to further City goals
- Provides professional staff support for the Downtown Development Authority, the Brownfield Redevelopment Authority, and the Local Development Finance Authority

### Community Affairs

- Manages the City’s Farmer’s Market
- Publishes the Troy Today quarterly newsletter and other brochures and directories
- Manages Community Development Block Grant programming
- Supports residents through finding needed programming and resources
- Distributes New Resident Packets
- Produces WTRY (10 WideOpenWest / 17 Comcast / 99 AT&T) Cable TV programming

# PERFORMANCE INDICATORS

## Notes on Performance Indicators

- # of Council meetings includes all Special Meetings & Study Sessions

| PERFORMANCE INDICATORS                            | 2020/21 ACTUAL | 2021/22 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|---|----------------|----------------|-------------------|----------------|
| # of Council Meetings                             | 34             | 36             | 28                | 28             |
| # of Employees' Retirement System Board Meetings  | 11             | 8              | 8                 | 8              |
| # of Downtown Development Authority Meetings      | 3              | 5              | 5                 | 4              |
| # of Brownfield Redevelopment Authority Meetings  | 2              | 3              | 3                 | 3              |
| # of Local Development Finance Authority Meetings | 3              | 2              | 2                 | 2              |
| # of Labor Contracts Settled                      | 2              | 1              | 1                 | 1              |
| # of Business Contacts                            | 113            | 96             | 115               | 130            |
| # of Business Attraction Contacts                 | 43             | 80             | 40                | 40             |

# SUMMARY OF BUDGET CHANGES

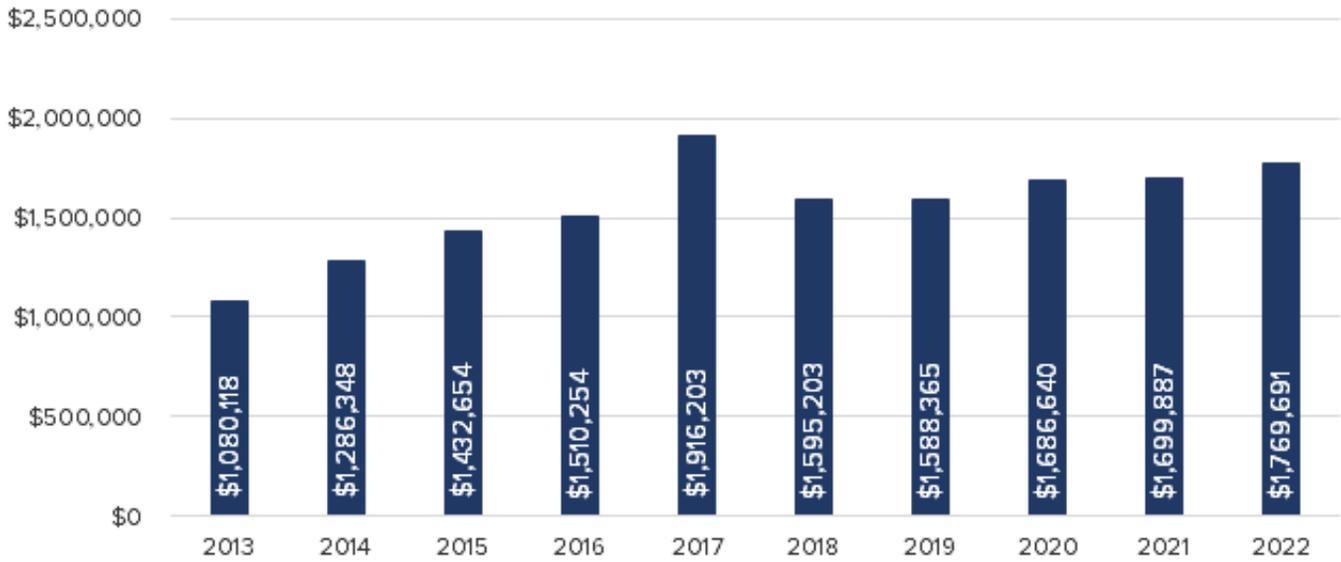
## Significant Notes - 2023/24 Budget Compared to 2022/23 Budget

- The position of Chief Financial Officer was moved from the City Manager's Office portion of the budget to the Financial Services portion of the budget.

| PERSONNEL SUMMARY     | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|-----------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                       | Full Time   | Part Time |
| City Manager's Office | 8           | 1.3       | 8           | 1         | 9           | 1.5       | 8           | 1.4       |
| Total Department      | 8           | 1.3       | 8           | 1         | 9           | 1.5       | 8           | 1.4       |

# OPERATING BUDGET HISTORY

2011 Incorporated Community Affairs Department



**GENERAL FUND**  
**General Government/Council And Executive Administration**

# Manager

|                                   | 2021 Actual Amount  | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change      | 2025 Proposed       | 2026 Proposed       |
|-----------------------------------|---------------------|---------------------|-----------------------|---------------------|---------------------|---------------|---------------------|---------------------|
| <b>Fund: 101 GENERAL FUND</b>     |                     |                     |                       |                     |                     |               |                     |                     |
| Expenditures                      |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Department: 172 Manager</b>    |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Business Unit: 172 Manager</b> |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                 | 1,467,061           | 1,457,994           | 1,570,370             | 1,700,660           | 1,507,450           | -11.36%       | 1,552,530           | 1,599,330           |
| Supplies                          | 22,229              | 27,803              | 37,623                | 38,260              | 36,000              | -5.91%        | 38,000              | 40,000              |
| Other Service Charges             | 210,596             | 283,893             | 382,396               | 346,146             | 418,826             | 21.00%        | 425,950             | 433,350             |
| <b>Department Total: Manager</b>  | <b>\$ 1,699,887</b> | <b>\$ 1,769,691</b> | <b>\$ 1,990,389</b>   | <b>\$ 2,085,066</b> | <b>\$ 1,962,276</b> | <b>-5.89%</b> | <b>\$ 2,016,480</b> | <b>\$ 2,072,680</b> |

# CITY CLERK’S OFFICE AND ELECTIONS

City Clerk.....Aileen Dickson

## Mission Statement

The mission of the City Clerk’s Office is to build trust and confidence by promoting transparency with access to public records; ensuring access to free, fair, and secure elections for all voters; securing vital records for events in Troy; providing records management services to all City departments including City Council; and, providing excellent customer service to all internal and external contacts.



## DEPARTMENT FUNCTIONS

### City Council

#### Meeting Administration

- Post notices of Public Meetings
- Prepare City Council Agendas/Packets
- Prepare City Council Minutes
- Process results of City Council Meetings (certified resolutions, agreements, contracts)

### Elections

- Assure all voters their rights to fair and accessible elections
- Conduct all elections in compliance with federal, state and local election laws
- Update and maintain accurate voter records
- Maintain updated permanent absent voter list
- Educate voters and future voters with regard to election process and the importance of voting
- Implement new election laws in a timely and efficient manner

### FOIA

- Process all FOIA requests within statutorily required timelines
- Educate the public and staff in regards to FOIA laws and policies
- Communicate effectively with applicants and record holders
- Maintain accurate and complete records for all transactions as required by records retention schedules

### Licensing

- Educate business owners and residents in regards to licensing ordinances
- Facilitate the Do Not Knock Registry
- Maintain accurate records of applicants and transactions completed
- Work in conjunction with other departments to ensure timely and efficient responses to applications and inquiries

### Vital Records

- Maintain accurate and confidential records of all events that occur within the City
- Provide certified copies to authorized applicants according to state statute
- Maintain complete records of all transactions

### City Hall Customer Service Desk

- Greet all visitors to City Hall, and provide directions/information if needed
- Be a welcoming, cheerful, helpful first-stop inside City Hall

## PERFORMANCE INDICATORS

Election-related functions increased due to the statewide midterm Primary and General Elections in FY 2022/23. FY 2023/24 will bring the City General Election, and the Presidential Primary in early 2024. FY 2023/24, and FY 2024/25, contain the entire Presidential Election cycle, so all election-related functions will remain elevated throughout.

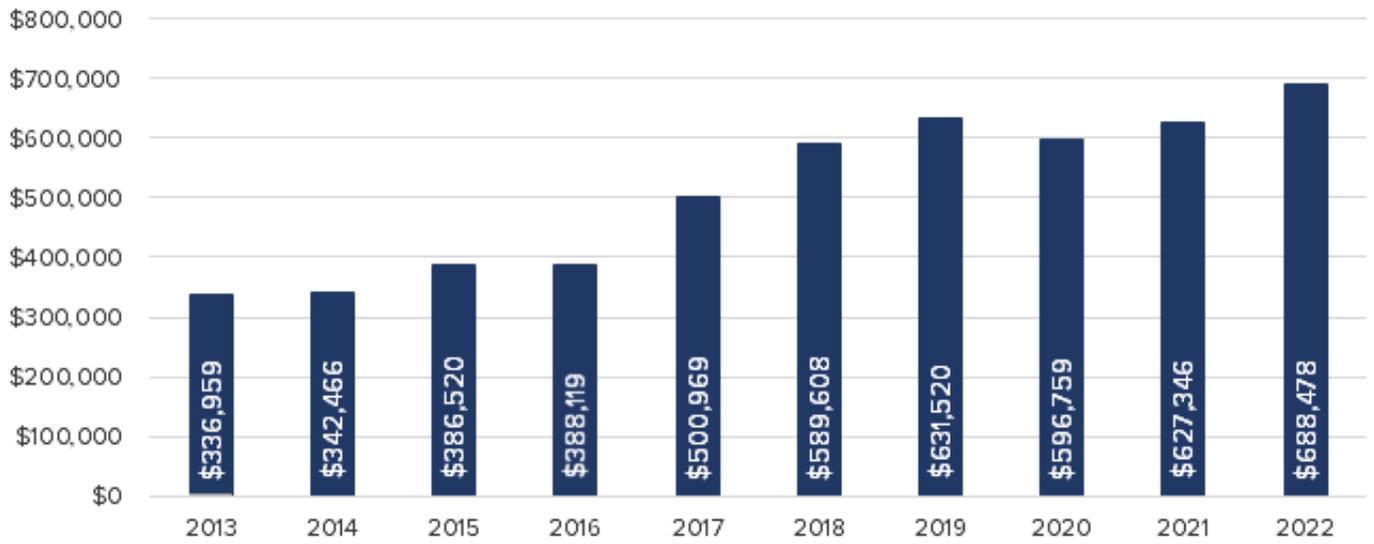
The introduction of Early Voting in FY 2023/24 will most likely cause the Absent Voter Ballots Processed number to decline since it is expected that many Absentee Voters will migrate to Early Voting.

| PERFORMANCE INDICATORS   | 2020/21 ACTUAL | 2021/22 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|--|----------------|----------------|-------------------|----------------|
| Birth Certificate Requests Processed   | 3,571          | 4,031          | 4,240             | 4,200          |
| Death Certificate Requests Processed   | 966            | 950            | 1,100             | 1,100          |
| Elections Conducted  | 2              | 3              | 1                 | 2              |
| Voter Registrations Processed  | 4,980          | 5,960          | 7,000             | 8,000          |
| Absent Voter Ballots Processed   | 57,523         | 34,751         | 29,900            | 20,000         |
| Business Licenses Issued   | 134            | 115            | 125               | 125            |
| Freedom of Information Act Requests Processed  | 433            | 366            | 400               | 400            |
| Mail Room and Duplicating  | 290,500        | 310,400        | 300,000           | 300,000        |
| City Council Agenda Packets Prepared   | 32             | 32             | 35                | 35             |
| Legal Notices Prepared   | 87             | 78             | 80                | 80             |
| Efficiencies and savings growth expected through the continuing development of electronic operations in the department | 5%             | 5%             | 5%                | 5%             |
| % of Registered Voters Voting (November)   | 77%            | 18%            | 61%               | 25%            |

## SUMMARY OF BUDGET CHANGES

| PERSONNEL SUMMARY       | 2021 BUDGET |            | 2022 BUDGET |            | 2023 BUDGET |             | 2024 BUDGET |             |
|-------------------------|-------------|------------|-------------|------------|-------------|-------------|-------------|-------------|
|                         | Full Time   | Part Time  | Full Time   | Part Time  | Full Time   | Part Time   | Full Time   | Part Time   |
| City Clerk's Office     | 5           | 0.7        | 5.29        | .5         | 5.29        | 1.7         | 6.29        | 1.10        |
| Elections               | 0           | 1          | 0           | .5         | 0           | 1.7         | 0           | 2.20        |
| <b>Total Department</b> | <b>5</b>    | <b>1.7</b> | <b>5.29</b> | <b>1.0</b> | <b>5.29</b> | <b>3.40</b> | <b>6.29</b> | <b>3.30</b> |

# OPERATING BUDGET HISTORY



**GENERAL FUND**  
**General Government/Council And Executive Administration**

# City Clerk

|                                       | 2021 Actual Amount  | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change      | 2025 Proposed       | 2026 Proposed       |
|---------------------------------------|---------------------|--------------------|-----------------------|---------------------|---------------------|---------------|---------------------|---------------------|
| <b>Fund: 101 GENERAL FUND</b>         |                     |                    |                       |                     |                     |               |                     |                     |
| Expenditures                          |                     |                    |                       |                     |                     |               |                     |                     |
| <b>Department: 215 City Clerk</b>     |                     |                    |                       |                     |                     |               |                     |                     |
| <b>Business Unit: 215 Clerk</b>       |                     |                    |                       |                     |                     |               |                     |                     |
| Personal Services                     | 562,957             | 598,611            | 648,750               | 684,390             | 753,130             | 10.04%        | 777,780             | 803,550             |
| Supplies                              | 11,671              | 8,941              | 9,390                 | 9,390               | 9,770               | 4.05%         | 10,150              | 10,150              |
| Other Service Charges                 | 52,717              | 60,242             | 68,656                | 62,706              | 70,630              | 12.64%        | 72,005              | 73,420              |
| Capital Outlay                        | -                   | 19,331             | -                     | -                   | -                   | 0.00%         | -                   | -                   |
| Debt Service                          | -                   | 1,352              | -                     | -                   | -                   | 0.00%         | -                   | -                   |
| <b>Business Unit Total: Clerk</b>     | <b>\$ 627,346</b>   | <b>\$ 688,478</b>  | <b>\$ 726,796</b>     | <b>\$ 756,486</b>   | <b>\$ 833,530</b>   | <b>10.18%</b> | <b>\$ 859,935</b>   | <b>\$ 887,120</b>   |
| <b>Business Unit: 262 Elections</b>   |                     |                    |                       |                     |                     |               |                     |                     |
| Personal Services                     | 270,036             | 63,378             | 254,780               | 270,550             | 289,940             | 7.17%         | 297,630             | 305,510             |
| Supplies                              | 38,365              | 41,533             | 41,470                | 40,870              | 46,600              | 14.02%        | 41,800              | 26,200              |
| Other Service Charges                 | 109,602             | 69,238             | 108,690               | 122,496             | 167,146             | 36.45%        | 182,636             | 166,636             |
| <b>Business Unit Total: Elections</b> | <b>\$ 418,003</b>   | <b>\$ 174,149</b>  | <b>\$ 404,940</b>     | <b>\$ 433,916</b>   | <b>\$ 503,686</b>   | <b>16.08%</b> | <b>\$ 522,066</b>   | <b>\$ 498,346</b>   |
| <b>Department Total: City Clerk</b>   | <b>\$ 1,045,349</b> | <b>\$ 862,627</b>  | <b>\$ 1,131,736</b>   | <b>\$ 1,190,402</b> | <b>\$ 1,337,216</b> | <b>12.33%</b> | <b>\$ 1,382,001</b> | <b>\$ 1,385,466</b> |

# CITY ATTORNEY

City Attorney..... Lori Grigg Bluhm

## Mission Statement

The mission of the City Attorney’s Office is to provide effective and efficient legal services to City Council, City Management and the various boards and committees of the City.



## DEPARTMENT FUNCTIONS

### Administration

- Prepares and administers department budget
- Serves as a liaison with local, federal, and state agencies, associations and groups
- Monitors progress of outside retained counsel
- Serves as a liaison with other City departments
- Coordinates staff development
- Explores use of available technological advances for increased efficiency
- Liaison for City’s Casualty & Property Insurance
- Monitors compliance with Open Meetings Act and Freedom of Information Act
- Processes Claims against the City

### City as Plaintiff

- Handles eminent domain cases
- Initiates invoice collection procedures
- Pursues nuisance abatement
- Pursues license revocations with Secretary of State
- Prepares administrative search warrants
- Represents City at administrative hearings, including but not limited to environmental law hearings

### Defense of the City of Troy

- Represents the City when its zoning and planning decisions are challenged
- Defends the City, its officials and volunteers when sued for the performance of governmental functions
- Defends the City and its officials in personal injury cases
- Defends City Assessor’s value determinations

### Prosecution

- Processes misdemeanor ordinance violations
- Prosecutes drug and alcohol cases
- Pursues building and zoning ordinance cases
- Handles domestic abuse cases
- Prosecutes shoplifting cases
- Represents the City in traffic matters
- Prosecutes disorderly conduct cases
- Handles assault and battery cases
- Assists in municipal civil infraction matters
- Defends appeals of criminal convictions
- Defends appeals of civil infractions
- Participates on Drug Therapy Court Teams

### Other Activities

- Negotiates or assists in negotiations of contracts, agreements, bonds and real estate transactions
- Researches, drafts, and reviews all ordinances, policies and legal documents
- Recommends necessary revisions of the City Charter and Code
- Receives citizen complaints, mediates disputes and issues criminal misdemeanor warrants
- Provides training regarding the law and legal procedures for employees and officials
- Assists citizens on a daily basis by answering inquiries and providing appropriate referrals when warranted
- Responds to media inquiries

## PERFORMANCE INDICATORS

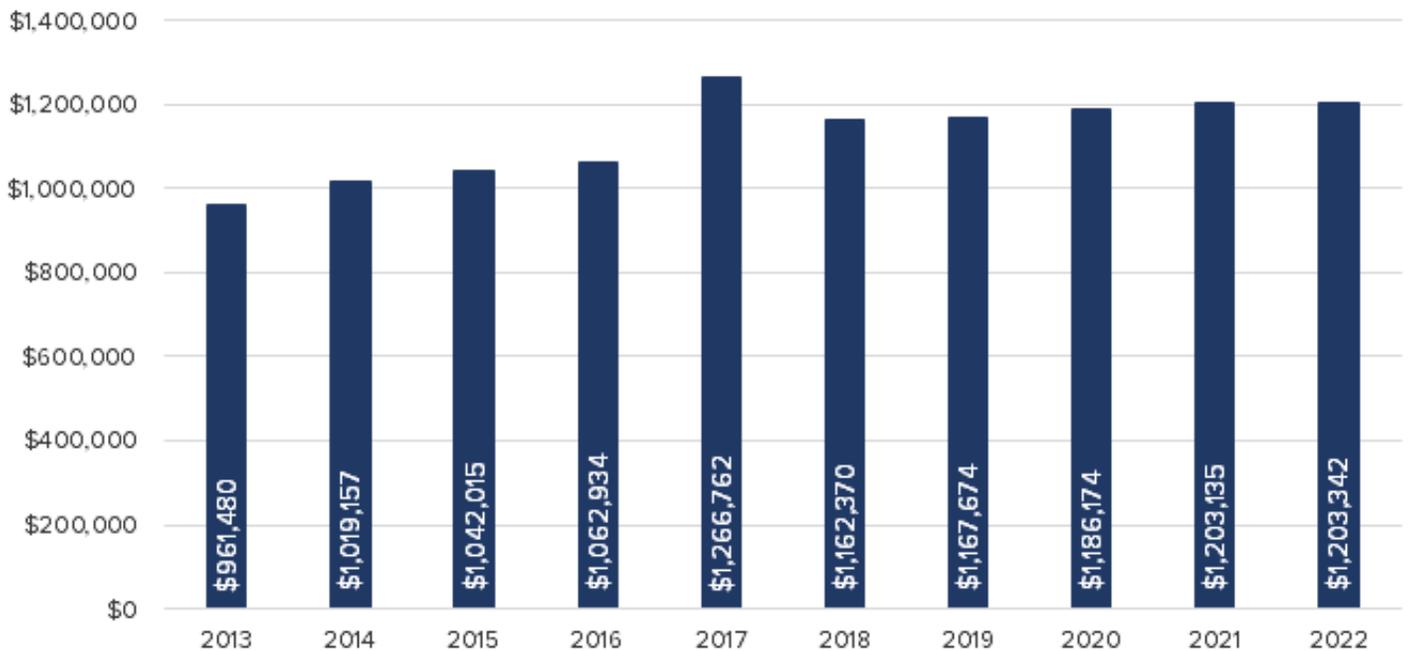
Cost Recovery amount does not include any restitution obtained for the benefit of crime victims or City’s percentage of fines and costs and late fees resulting from district court prosecution.

| PERFORMANCE INDICATORS     | 2020/21 ACTUAL | 2021/22 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|----------------------------|----------------|----------------|-------------------|----------------|
| District Court Appearances | 5,360          | 5,164          | 5,000             | 5,000          |
| Claims and Incidents       | 85             | 108            | 125               | 125            |
| Cost Recovery for City     | \$34,727       | \$41,456       | \$40,000          | \$40,000       |
| Warrants Issued            | 229            | 256            | 200               | 200            |
| City Council Agenda Items  | 143            | 132            | 125               | 125            |

## SUMMARY OF BUDGET CHANGES

| PERSONNEL SUMMARY      | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|------------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                        | Full Time   | Part Time |
| City Attorney’s Office | 7           | 0         | 7           | 0.3       | 7           | 0.4       | 7           | 0.0       |
| Total Department       | 7           | 0         | 7           | 0.3       | 7           | 0.4       | 7           | 0.0       |

## OPERATING BUDGET HISTORY



**GENERAL FUND**  
**General Government/Council And Executive Administration**

# City Attorney

|   | 2021 Actual Amount  | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change      | 2025 Proposed       | 2026 Proposed       |
|---|---------------------|---------------------|-----------------------|---------------------|---------------------|---------------|---------------------|---------------------|
| <b>Fund: 101 GENERAL FUND</b>           |                     |                     |                       |                     |                     |               |                     |                     |
| Expenditures                            |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Department: 266 City Attorney</b>    |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Business Unit: 266 City Attorney</b> |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                       | 1,085,635           | 1,039,949           | 1,021,600             | 1,131,000           | 1,099,350           | -2.80%        | 1,133,400           | 1,168,800           |
| Supplies                                | 4,000               | 2,586               | 6,500                 | 6,560               | 7,020               | 7.01%         | 7,300               | 7,590               |
| Other Service Charges                   | 113,500             | 160,807             | 368,104               | 273,024             | 281,354             | 3.05%         | 290,315             | 300,220             |
| <b>Department Total: City Attorney</b>  | <b>\$ 1,203,135</b> | <b>\$ 1,203,342</b> | <b>\$ 1,396,204</b>   | <b>\$ 1,410,584</b> | <b>\$ 1,387,724</b> | <b>-1.62%</b> | <b>\$ 1,431,015</b> | <b>\$ 1,476,610</b> |

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# HUMAN RESOURCES

Human Resources Director..... Jeanette Menig

## Mission Statement

It is the mission of the Human Resources Department to develop, implement and maintain programs and processes that add value to the City of Troy and to our workplace, leading to improved employee welfare, engagement and retention, thereby solidifying the City of Troy’s position as an employer of choice.



## DEPARTMENT FUNCTIONS

### Human Resources

- Recruit and hire highly qualified candidates
- Research and implement effective measures to encourage employee retention
- Assist departments in effective personnel management
- Develop policies to assure consistent, effective administration of procedures, pay, benefits and equal employment opportunity
- Maintain employee personnel records
- Ensure state and federal employment law compliance

### Labor Relations

- Provide consultation to employees and supervisors on labor relations and contract issues
- Negotiate collective bargaining agreements

### Benefits Administration

- Manage enrollment in health insurance plans
- Assist employees with health benefit issues
- Provide required COBRA notifications
- Administer Family and Medical Leave (FMLA)

### Diversity, Equity and Inclusion

- Lead diversity, equity and inclusion initiatives for City staff
- Leverage employee engagement to identify opportunities to improve the workplace for all employees

### Workplace Safety and Wellness

- Administer workers’ compensation program; coordinate with City-designated clinic and insurer, maintain records and report injuries as required
- Coordinate early return-to-work program
- Lead the Employee Safety Committee
- Review and evaluate workplace injuries and accidents; recommend safety improvements
- Coordinate safety training; ensure compliance to MIOSHA standards
- Coordinate Wellness Program, promote multi-faceted employee wellness

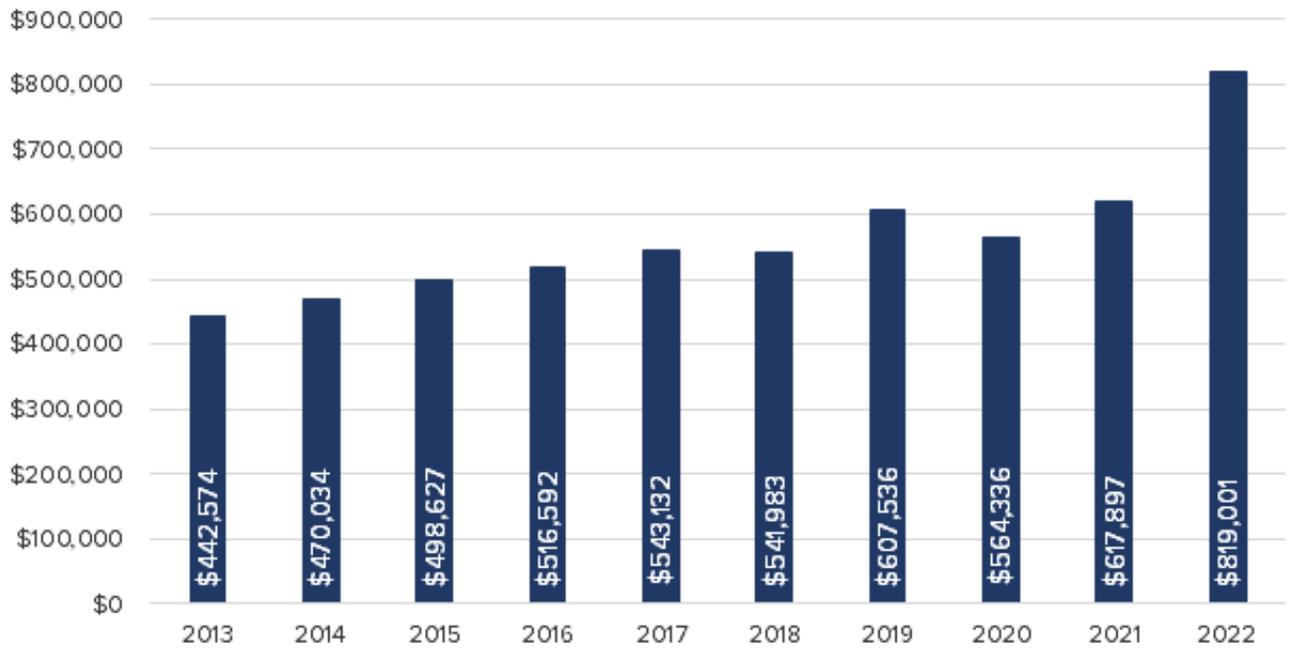
# PERFORMANCE INDICATORS

| PERFORMANCE INDICATORS                                       | 2020/21 ACTUAL | 2021/22 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|--|----------------|----------------|-------------------|----------------|
| Full-time New Hires  | 23             | 42             | 55                | 60             |
| Full-time Promotions   | 27             | 41             | 30                | 30             |
| Part-time/Temporary New Hires                                | 86             | 136            | 140               | 150            |
| Part-time/Temporary Rehires                                  | 16             | 37             | 30                | 30             |
| Full-time Separations (not Retirement)                       | 13             | 22             | 20                | 20             |
| Full-time Retirements  | 20             | 21             | 20                | 20             |
| Part-time/Temporary Separations                              | 131            | 171            | 135               | 150            |
| Other Employment Record Changes                              | 1,208          | 1,159          | 1,118             | 1,250          |
| Job Postings   | 91             | 132            | 120               | 125            |
| Employment Applications                                      | 2,689          | 2,136          | 2,500             | 2,600          |
| Occupational Injury or Illness Claims                        | 53             | 46             | 40                | 38             |
| Average Number of Work Days to Complete Internal Recruitment | 48             | 24             | 28                | 25             |
| Average Number of Work Days to Complete External Recruitment | 42             | 43             | 42                | 40             |
| Full-time Employee Turnover Rate (Excluding Retirements)     | 3.8%           | 6.4%           | 5.4%              | 5.0%           |
| Workplace Safety/Training Programs                           | 0              | 0              | 3                 | 5              |
| Employee Wellness Activities/Events                          | 0              | 0              | 4                 | 6              |

# SUMMARY OF BUDGET CHANGES

| PERSONNEL SUMMARY | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|-------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                   | Full Time   | Part Time |
| Human Resources   | 4           | 0.5       | 4           | 0.7       | 6           | 0.4       | 6           | 0.6       |
| Total Department  | 4           | 0.5       | 4           | 0.7       | 6           | 0.4       | 6           | 0.6       |

# OPERATING BUDGET HISTORY



**GENERAL FUND**  
**General Government/Council And Executive Administration**

# Human Resources

|   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change     | 2025 Proposed       | 2026 Proposed       |
|---|--------------------|--------------------|-----------------------|---------------------|---------------------|--------------|---------------------|---------------------|
| <b>Fund: 101 GENERAL FUND</b>             |                    |                    |                       |                     |                     |              |                     |                     |
| Expenditures                              |                    |                    |                       |                     |                     |              |                     |                     |
| <b>Department: 270 Human Resources</b>    |                    |                    |                       |                     |                     |              |                     |                     |
| <b>Business Unit: 270 Human Resources</b> |                    |                    |                       |                     |                     |              |                     |                     |
| Personal Services                         | 507,635            | 645,211            | 702,700               | 807,480             | 840,310             | 4.07%        | 868,770             | 898,530             |
| Supplies                                  | 1,760              | 8,952              | 14,850                | 14,950              | 6,050               | -59.53%      | 6,110               | 6,170               |
| Other Service Charges                     | 108,284            | 164,837            | 152,398               | 159,918             | 198,758             | 24.29%       | 201,730             | 204,090             |
| Capital Outlay                            | 217                | -                  | -                     | -                   | -                   | 0.00%        | -                   | -                   |
| <b>Department Total: Human Resources</b>  | <b>\$ 617,897</b>  | <b>\$ 819,001</b>  | <b>\$ 869,948</b>     | <b>\$ 982,348</b>   | <b>\$ 1,045,118</b> | <b>6.39%</b> | <b>\$ 1,076,610</b> | <b>\$ 1,108,790</b> |



# FINANCIAL **SERVICES**

2023/24 ADOPTED BUDGET

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# FINANCE

Chief Financial Officer..... Rob Maleszyk  
 Controller..... Dee Ann Irby

## Mission Statement

The mission of the Finance Department is to achieve excellence in the accounting of all financial transactions, and provide support to City departments with financial; budgetary; and procurement issues.



## DEPARTMENT FUNCTIONS

### Accounting

- Performs accounting of all financial transactions
- Processes payroll payrolls and associated vendor disbursements
- Administers retiree health care and processes retirement payments
- Processes accounts payable transactions
- Processes accounts receivables transactions
- Reviews and processes all city invoices
- Manages the procurement card program
- Monitors the requisition process to ensure budgetary and policy compliance
- Performs grant administration
- Reconciles bank statements and investments

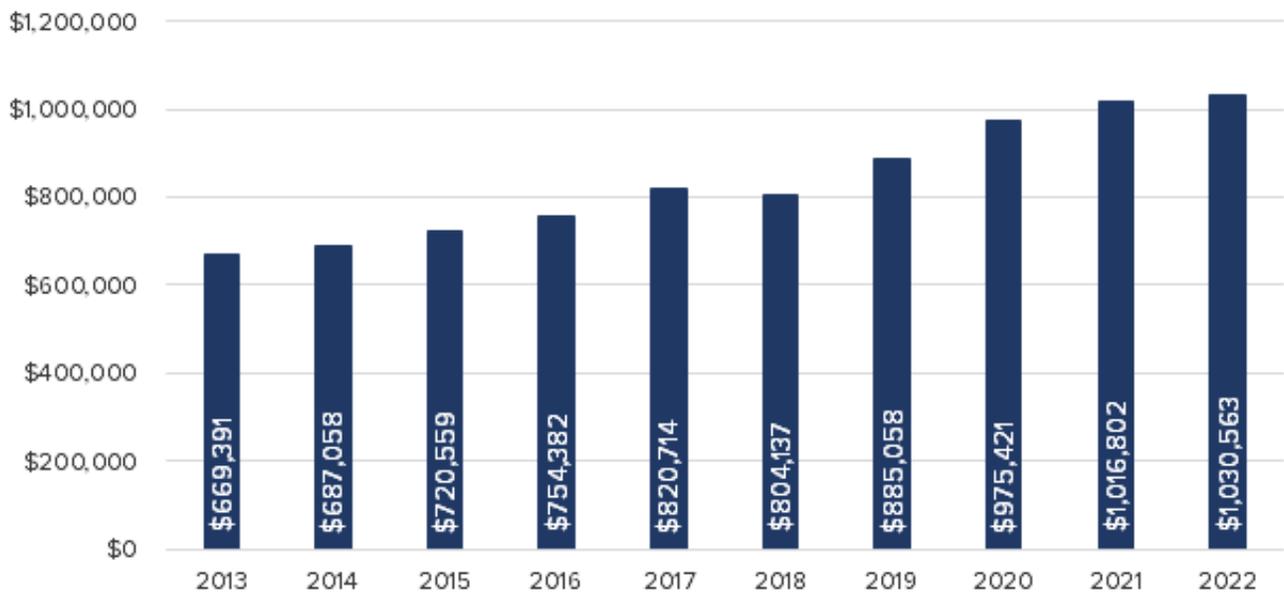
## PERFORMANCE INDICATORS

| PERFORMANCE INDICATORS  | 2020/21 ACTUAL | 2021/22 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|---|----------------|----------------|-------------------|----------------|
| GFOA Certified Annual Financial Report Award – Years Received | 25             | 26             | 27                | 28             |
| Audit Workpapers Prepared                                     | 600            | 583            | 600               | 600            |
| P-Card Transactions Processed                                 | 3,705          | 4,751          | 4,700             | 4,800          |
| P-Card Rebate   | \$11,594       | \$10,491       | \$11,393          | \$10,000       |
| General Journal Entries Processed                             | 3,054          | 2,825          | 2,900             | 3,000          |
| Payroll and Retiree Checks Processed                          | 25,645         | 25,360         | 25,300            | 26,000         |
| Retirees/Beneficiaries Receiving Medical Benefits             | 609            | 629            | 648               | 655            |
| Bank Statements and Investments Reconciled                    | 42             | 42             | 42                | 37             |
| P-Card Statements Processed Per Year                          | 637            | 641            | 660               | 650            |
| Invoices Issued   | 9,134          | 8,414          | 9,000             | 10,000         |
| Vendor Files Maintained                                       | 2,250          | 2,501          | 2,500             | 2,575          |
| Accounts Payable Checks Issued                                | 8,403          | 8,586          | 8,700             | 9,000          |
| Accounts Payable Invoices Processed                           | 16,915         | 19,569         | 19,000            | 20,000         |
| GFOA Awards   | 3              | 3              | 3                 | 3              |
| Bond Rating (S&P)   | AAA            | AAA            | AAA               | AAA            |

## SUMMARY OF BUDGET CHANGES

| PERSONNEL SUMMARY | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|-------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                   | Full Time   | Part Time |
| Finance           | 6           | 1.4       | 7           | 1.9       | 7           | 2.3       | 7           | 1.3       |
| Total Department  | 6           | 1.4       | 7           | 1.9       | 7           | 2.3       | 7           | 1.3       |

## OPERATING BUDGET HISTORY



**GENERAL FUND**  
General Government/Finance

## Financial Services

|   | 2021 Actual Amount  | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change      | 2025 Proposed       | 2026 Proposed       |
|---|---------------------|---------------------|-----------------------|---------------------|---------------------|---------------|---------------------|---------------------|
| <b>Fund: 101 GENERAL FUND</b>                   |                     |                     |                       |                     |                     |               |                     |                     |
| Expenditures                                    |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Department: 191 Financial Services</b>       |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Business Unit: 191 Accounting</b>            |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                               | 817,009             | 939,661             | 966,600               | 1,121,750           | 1,148,800           | 2.41%         | 1,185,480           | 1,223,700           |
| Supplies  | 9,557               | 11,730              | 12,860                | 13,380              | 16,900              | 26.31%        | 17,400              | 17,900              |
| Other Service Charges                           | 132,936             | 79,172              | 99,792                | 108,730             | 117,325             | 7.90%         | 120,705             | 123,270             |
| <b>Business Unit Total: Accounting</b>          | <b>\$ 959,502</b>   | <b>\$ 1,030,563</b> | <b>\$ 1,079,252</b>   | <b>\$ 1,243,860</b> | <b>\$ 1,283,025</b> | <b>3.15%</b>  | <b>\$ 1,323,585</b> | <b>\$ 1,364,870</b> |
| <b>Business Unit: 223 Independent Auditor</b>   |                     |                     |                       |                     |                     |               |                     |                     |
| Other Service Charges                           | 57,300              | 63,400              | 65,200                | 65,200              | 80,000              | 22.70%        | 85,000              | 90,000              |
| <b>Business Unit Total: Independent Auditor</b> | <b>\$ 57,300</b>    | <b>\$ 63,400</b>    | <b>\$ 65,200</b>      | <b>\$ 65,200</b>    | <b>\$ 80,000</b>    | <b>22.70%</b> | <b>\$ 85,000</b>    | <b>\$ 90,000</b>    |
| <b>Department Total: Financial Services</b>     | <b>\$ 1,016,802</b> | <b>\$ 1,093,963</b> | <b>\$ 1,144,452</b>   | <b>\$ 1,309,060</b> | <b>\$ 1,363,025</b> | <b>4.12%</b>  | <b>\$ 1,408,585</b> | <b>\$ 1,454,870</b> |

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# TREASURER

City Treasurer .....Renée Hazen

## Mission Statement

The Treasurer’s Office handles property tax, water and miscellaneous billing payments and inquiries. As a common point of contact to our residents, business owners and other interested parties, our mission is to provide friendly, thorough and professional service.



## DEPARTMENT FUNCTIONS

- Responsible for property tax billing, collection and distribution to all taxing authorities.
- Process high-volume tax, water and miscellaneous billing payments.
- Process all city revenue batches.
- Prepare daily bank deposit.
- Respond to due diligence inquiries as they relate to taxes and special assessments.
- Manage and resolve issues and discrepancies in a timely manner.
- Manage auto-payment program for water customers.
- Continually develop, implement and monitor policies and procedures to ensure efficiency and effectiveness.
- Print and distribute check disbursements.
- Prepare outgoing mail.

## PERFORMANCE INDICATORS

### Notes on Performance Indicators

- Due to the Pandemic and issues with low staffing, passport application acceptance has been suspended since 2020. The intention is reinstate regular passport application administration in the 2023/24 fiscal year.

| PERFORMANCE INDICATORS  | 2020/21 ACTUAL | 2021/22 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|---|----------------|----------------|-------------------|----------------|
| Tax Bill Payments Taken in the Treasurer's Office             | 18,489         | 19,383         | 20,500            | 21,000         |
| Tax Bill Payments Processed Electronically and at the Lockbox | 40,379         | 39,023         | 40,000            | 40,000         |
| Tax Bill Payments Processed Online/IVR Credit Card            | 3,673          | 3,922          | 4,200             | 4,800          |
| Tax Adjustments Processed                                     | 231            | 413            | 450               | 450            |
| Total % of Tax Roll Collected                                 | 99.91          | 99.78          | 99.50             | 99.50          |
| Water Bill Payments Taken in the Treasurer's Office           | 13,180         | 13,602         | 14,000            | 14,000         |
| Water Bill Payments Processed at the Lockbox                  | 57,489         | 54,163         | 56,000            | 56,000         |
| Water Bill Payments Processed Online/IVR Credit Card          | 11,090         | 12,193         | 12,500            | 12,700         |
| Water Bill Payments Processed through Auto Pay                | 25,133         | 26,316         | 27,000            | 27,300         |
| Customers Enrolled in Auto Pay                                | 6,551          | 6,896          | 7,200             | 7,500          |
| Special Assessment Billed                                     | 1              | 0              | 0                 | 0              |
| Number of Invoices Processed                                  | 6,423          | 6,421          | 6,500             | 6,500          |
| Number of Pieces of Outgoing City Mail Processed              | 69,478         | 57,752         | 58,500            | 60,000         |
| Passport Applications Accepted                                | 0              | 0              | 40                | 240            |

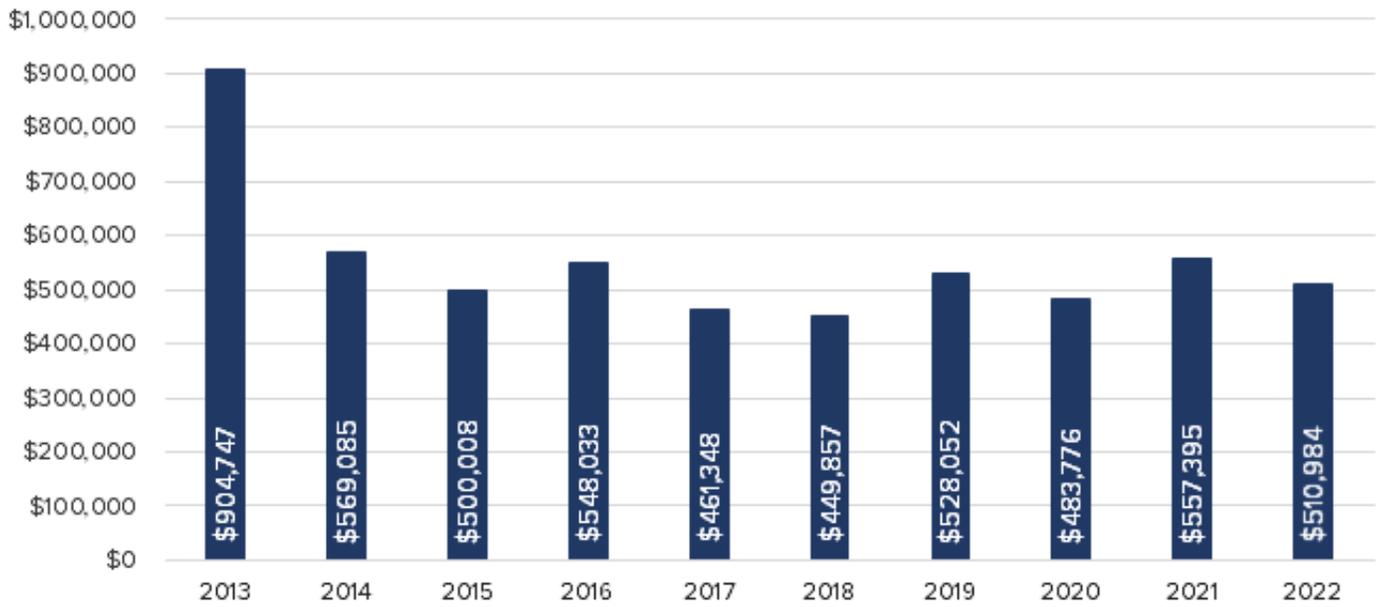
## SUMMARY OF BUDGET CHANGES

### Significant Notes - 202/24 Budget Compared to 2022/23 Budget

- Personnel costs are decreased for 2022-23 budget, despite the increase of two seasonal employees, due to the retirement of the City Treasurer, and replacing the Deputy Treasurer position with an Account Clerk II position.
- Addition of two part-time seasonal employees to work during tax-collection periods (Jul-Aug and Dec-Feb).

| PERSONNEL SUMMARY       | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|-------------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                         | Full Time   | Part Time |
| City Treasurer's Office | 4           | 0         | 4           | 0         | 4           | .40       | 4           | 0.5       |
| Total Department        | 4           | 0         | 4           | 0         | 4           | .40       | 4           | 0.5       |

# OPERATING BUDGET HISTORY



**GENERAL FUND**  
General Government/Finance

# Treasurer

|                                       | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change       | 2025 Proposed     | 2026 Proposed     |
|---------------------------------------|--------------------|--------------------|-----------------------|---------------------|-------------------|----------------|-------------------|-------------------|
| <b>Fund: 101 GENERAL FUND</b>         |                    |                    |                       |                     |                   |                |                   |                   |
| Expenditures                          |                    |                    |                       |                     |                   |                |                   |                   |
| <b>Department: 191 Treasurer</b>      |                    |                    |                       |                     |                   |                |                   |                   |
| <b>Business Unit: 253 Treasurer</b>   |                    |                    |                       |                     |                   |                |                   |                   |
| Personal Services                     | 454,890            | 359,134            | 418,780               | 435,030             | 433,110           | -0.44%         | 448,210           | 464,030           |
| Supplies                              | 32,329             | 39,116             | 39,710                | 38,710              | 40,700            | 5.14%          | 41,700            | 42,700            |
| Other Service Charges                 | 70,176             | 112,734            | 126,119               | 446,944             | 352,234           | -21.19%        | 352,744           | 352,764           |
| <b>Business Unit Total: Treasurer</b> | <b>\$ 557,395</b>  | <b>\$ 510,984</b>  | <b>\$ 584,609</b>     | <b>\$ 920,684</b>   | <b>\$ 826,044</b> | <b>-10.28%</b> | <b>\$ 842,654</b> | <b>\$ 859,494</b> |
| <b>Department Total: Treasurer</b>    | <b>\$ 557,395</b>  | <b>\$ 510,984</b>  | <b>\$ 584,609</b>     | <b>\$ 920,684</b>   | <b>\$ 826,044</b> | <b>-10.28%</b> | <b>\$ 842,654</b> | <b>\$ 859,494</b> |

# PURCHASING

Purchasing Manager.....Emily Frontera

## Mission Statement

The Mission of the Purchasing Department is to ensure value for City of Troy Departments by procuring goods and services at the lowest competitive price from competent vendors meeting specifications. Activities of the personnel in the Purchasing Department shall be performed in a manner that guarantees the integrity of the purchasing process, and that all vendors and City personnel are treated equitably and professionally.



## DEPARTMENT FUNCTIONS

- Administering and managing the economical, effective, timely and lawful procurement process in order to meet the needs of the City
- Utilizing MITN; the Michigan Inter-Governmental Trade Network; [www.bidnetdirect.com/city-of-troy-mi](http://www.bidnetdirect.com/city-of-troy-mi)
- Actively participating in cooperative purchasing opportunities where applicable and beneficial to the City of Troy
- Conduct Quote and Bid process which includes writing customized bid documents and Request for Proposals
- Continuously facilitating and planning cost saving opportunities
- Contract administration of City-wide, non-construction contracts
- Collaborating with the Finance Department to ensure accurate payment and processing of all purchases

## PERFORMANCE INDICATORS

### Notes on Performance Indicators

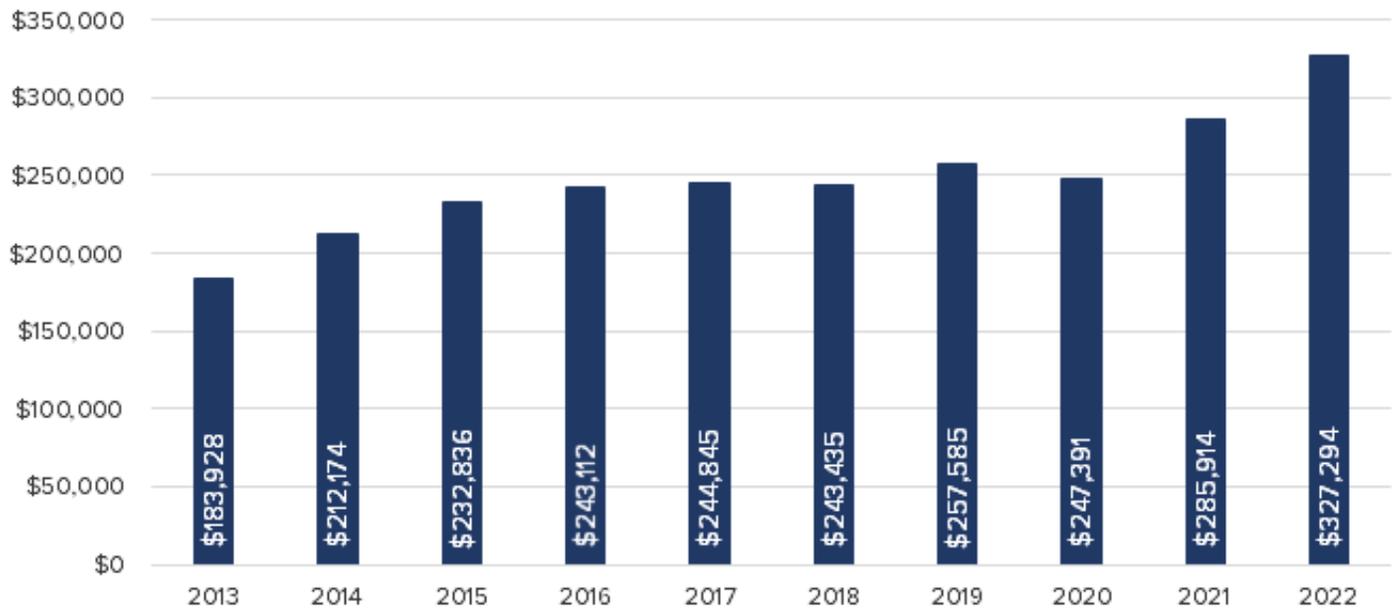
- The Purchasing Department had a very successful year. 100% of Awards were made without dispute.
- The City continues to receive commissions based on the City-wide vending contract and which has increased as buildings reopened to the public and staff.

| PERFORMANCE INDICATORS            | 2020/21 ACTUAL | 2021/22 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|-----------------------------------|----------------|----------------|-------------------|----------------|
| Bid/Proposals Processed           | 40             | 44             | 45                | 45             |
| Value of Goods/Services Purchased | \$50,083,750   | \$48,996,111   | \$50,000,000      | \$55,000,000   |
| Bid Process Savings               | \$530,783      | \$699,890      | \$800,000         | \$850,000      |
| % of Awards Without Dispute       | 100%           | 100%           | 100%              | 100%           |
| Vending Commissions               | \$4,760        | \$13,670       | \$13,000          | \$13,000       |
| Office Supply Rebates             | \$802.23       | \$744.25       | \$800             | \$800          |

## SUMMARY OF BUDGET CHANGES

| PERSONNEL SUMMARY     | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|-----------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                       | Full Time   | Part Time |
| Purchasing Department | 2           | .8        | 2           | 0.6       | 2           | .5        | 2           | 1.10      |
| Total Department      | 2           | 0.8       | 2           | .6        | 2           | .5        | 2           | 1.10      |

## OPERATING BUDGET HISTORY



**GENERAL FUND**  
General Government/Finance

# Purchasing

|                                      | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change      | 2025 Proposed     | 2026 Proposed     |
|--------------------------------------|--------------------|--------------------|-----------------------|---------------------|-------------------|---------------|-------------------|-------------------|
| <b>Fund: 101 GENERAL FUND</b>        |                    |                    |                       |                     |                   |               |                   |                   |
| Expenditures                         |                    |                    |                       |                     |                   |               |                   |                   |
| <b>Department: 233 Purchasing</b>    |                    |                    |                       |                     |                   |               |                   |                   |
| <b>Business Unit: 233 Purchasing</b> |                    |                    |                       |                     |                   |               |                   |                   |
| Personal Services                    | 267,043            | 310,196            | 328,460               | 333,670             | 382,260           | 14.56%        | 394,480           | 407,220           |
| Supplies                             | 1,853              | 1,526              | 3,050                 | 3,050               | 3,050             | 0.00%         | 3,050             | 3,050             |
| Other Service Charges                | 17,019             | 15,573             | 22,052                | 20,752              | 27,352            | 31.80%        | 27,770            | 28,200            |
| <b>Department Total: Purchasing</b>  | <b>\$ 285,914</b>  | <b>\$ 327,294</b>  | <b>\$ 353,562</b>     | <b>\$ 357,472</b>   | <b>\$ 412,662</b> | <b>15.44%</b> | <b>\$ 425,300</b> | <b>\$ 438,470</b> |

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# CITY ASSESSOR’S OFFICE

City Assessor..... Kelly M. Timm

## Mission Statement

The primary mission of the City Assessor’s Office is to accurately estimate the fair market value, or “true cash value,” of all real and personal property located within the City of Troy. The department studies the sales market and collects information about properties in order to estimate current market value. The City Assessor's Office also maintains sound appraisal procedures and practices to reflect current property values.



## DEPARTMENT FUNCTIONS

- Appraise and assess all taxable property located within the City of Troy
- In accordance with the State Tax Commission calendar and applicable statutes and administrative rules, files all required State Tax Commission and equalization forms
- Ensures that the mass appraisal methods and procedures employed are following the requirements of the Uniform Standards of Professional Appraisal Practice and the State Tax Commission’s Assessor’s Manual
- Serves as secretary to the Board of Review
- Implements policies and procedures
- Appears before the Michigan Tax Tribunal (both Entire Tribunal and Residential Property and Small Claims Division) to defend property tax appeals
- Prepares and maintains the assessment roll, property classifications, property descriptions, special act rolls and other assessment records
- Administers Principal Residence Exemptions and Property Transfer Affidavits
- Conducts personal property canvasses and audits
- Ensures the accuracy of land divisions and splits and combinations of parcels
- Responds to general inquiries for assessment records

## PERFORMANCE INDICATORS

- As Residential Values decrease, Board of Review Appointments will increase.
- Personal Property Audits are anticipated to increase this year due to an increase in staffing and changes in the Personal Property Laws.
- Principal Residence Exemption and Deed processing will increase with more sales.
- Small Claims Tribunal Appeals will increase with declining residential values.
- Full Tribunal Appeals are expected to increase significantly for 2023 and 2024 due to the pandemic and vacant office space.

| PERFORMANCE INDICATORS                 | 2020/21 ACTUAL  | 2021/22 ACTUAL  | 2022/23 PROJECTED | 2023/24 BUDGET  |
|--|-----------------|-----------------|-------------------|-----------------|
| Board of Review Appointments           | 20              | 36              | 30                | 19              |
| Assessor Review Changes                | 15              | 16              | 12                | 17              |
| Personal Property Audits               | 150             | 150             | 150               | 100             |
| Principal Residence Exemptions         | 975             | 2,450           | 2,945             | 2,500           |
| Property Transfer Affidavits and Deeds | 5,206           | 4,900           | 5,666             | 5,000           |
| Property Description Changes           | 68              | 184             | 283               | 260             |
| Total State Equalized Value            | \$6,536,364,170 | \$6,916,181,470 | \$7,136,722,840   | \$7,507,426,870 |
| Total Taxable Value                    | \$5,096,995,110 | \$5,261,798,750 | \$5,370,112,185   | \$5,754,238,160 |
| Small Claims Tribunal Appeals          | 1               | 7               | 4                 | 5               |
| Full Tribunal Appeals                  | 18              | 25              | 20                | 50              |
| Sales Ratio                            | 50%             | 50%             | 50%               | 50%             |
| Equalization Factor                    | 1.00            | 1.00            | 1.00              | 1.00            |
| Real Parcel Count                      | 29,227          | 29,272          | 29,391            | 29,501          |
| Personal Property Count                | 5,963           | 5,625           | 5,608             | 5,536           |
| Tax Exempt Count                       | 590             | 595             | 599               | 604             |

## SUMMARY OF BUDGET CHANGES

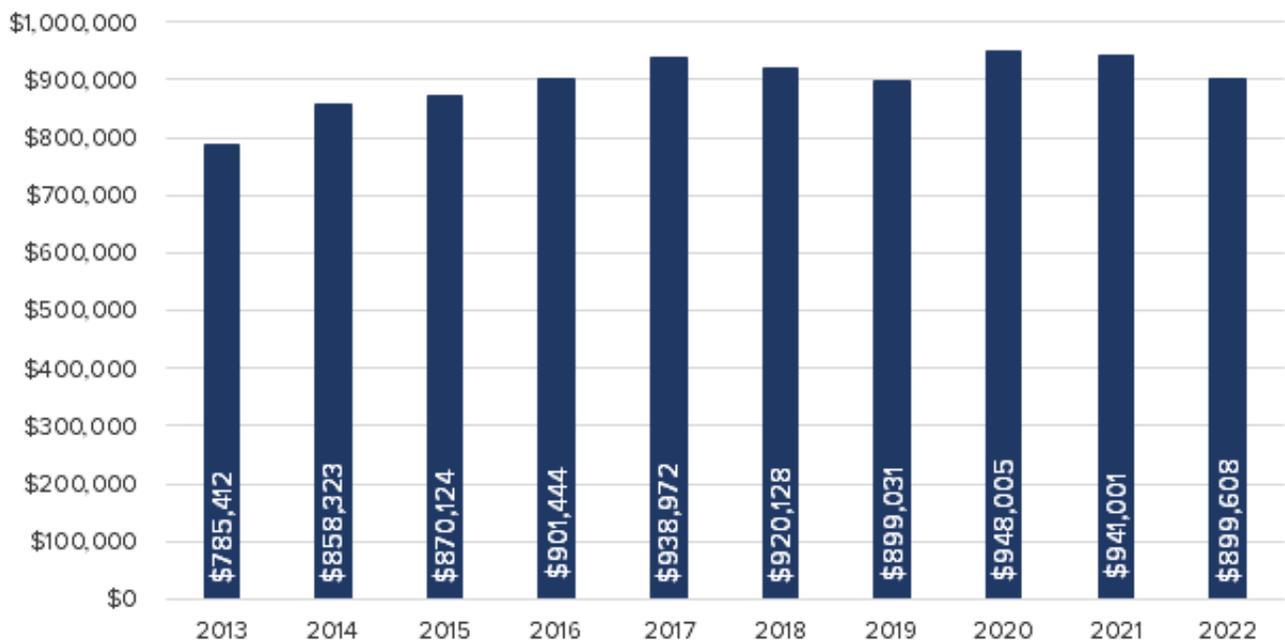
### Significant Notes - 2023/24 Budget Compared to 2022/23 Budget

- Converted a Part -Time Appraiser Technician position to Full-Time position.
- 2023 Taxable Value anticipated to increased approximately 7.18% from 2022
- 2023 State Equalized Value anticipated to increase approximately 7.96% from 2022
- Public Act 660 (f) Requires that local governmental units must ensure that its support staff is sufficiently trained to respond to taxpayer inquiries, require that its assessors maintain their certification levels, and require that its board of review members receive board of review training and updates required and approved by the state tax commission.

## SUMMARY OF BUDGET CHANGES CONTINUED

| PERSONNEL SUMMARY      | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|------------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                        | Full Time   | Part Time |
| City Assessor's Office | 7           | 0         | 7           | 0         | 7           | .5        | 8           | 0         |
| Total Department       | 7           | 0         | 7           | 0         | 7           | .5        | 8           | 0         |

## OPERATING BUDGET HISTORY



**GENERAL FUND**  
General Government/Finance

# Assessing

|   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change      | 2025 Proposed       | 2026 Proposed       |
|---|--------------------|--------------------|-----------------------|---------------------|---------------------|---------------|---------------------|---------------------|
| <b>Fund: 101 GENERAL FUND</b>               |                    |                    |                       |                     |                     |               |                     |                     |
| Expenditures                                |                    |                    |                       |                     |                     |               |                     |                     |
| <b>Department: 257 Assessing</b>            |                    |                    |                       |                     |                     |               |                     |                     |
| <b>Business Unit: 247 Board of Review</b>   |                    |                    |                       |                     |                     |               |                     |                     |
| Personal Services                           | 891                | 1,622              | 1,948                 | 1,950               | 1,950               | 0.00%         | 2,000               | 2,050               |
| Other Service Charges                       | -                  | 336                | 380                   | 380                 | 400                 | 5.26%         | 410                 | 410                 |
| <b>Business Unit Total: Board of Review</b> | <b>\$ 891</b>      | <b>\$ 1,958</b>    | <b>\$ 2,328</b>       | <b>\$ 2,330</b>     | <b>\$ 2,350</b>     | <b>0.86%</b>  | <b>\$ 2,410</b>     | <b>\$ 2,460</b>     |
| <b>Business Unit: 257 Assessing</b>         |                    |                    |                       |                     |                     |               |                     |                     |
| Personal Services                           | 840,468            | 795,320            | 882,000               | 947,830             | 1,075,760           | 13.50%        | 1,111,270           | 1,148,380           |
| Supplies                                    | 5,557              | 18,616             | 23,030                | 27,220              | 28,650              | 5.25%         | 27,570              | 27,570              |
| Other Service Charges                       | 94,085             | 83,713             | 94,546                | 90,486              | 106,630             | 17.84%        | 108,665             | 110,692             |
| <b>Business Unit Total: Assessing</b>       | <b>\$ 940,110</b>  | <b>\$ 897,650</b>  | <b>\$ 999,576</b>     | <b>\$ 1,065,536</b> | <b>\$ 1,211,040</b> | <b>13.66%</b> | <b>\$ 1,247,505</b> | <b>\$ 1,286,642</b> |
| <b>Department Total: Assessing</b>          | <b>\$ 941,001</b>  | <b>\$ 899,608</b>  | <b>\$ 1,001,904</b>   | <b>\$ 1,067,866</b> | <b>\$ 1,213,390</b> | <b>13.63%</b> | <b>\$ 1,249,915</b> | <b>\$ 1,289,102</b> |



# OTHER GENERAL **GOVERNMENT**

2023/24 ADOPTED BUDGET

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**City Buildings**

**Public Works Director**

Kurt Bovensiep

**Facilities & Grounds Operations Manager**

Dennis Trantham

| PERSONNEL SUMMARY       | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|-------------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                         | Full Time   | Part Time |
| City Hall               |             |           |             |           |             |           |             |           |
| <b>Total Department</b> | ✓           | ✓         | ✓           | ✓         | ✓           | ✓         | ✓           | ✓         |

See Building Operations Fund (Internal Service)

**GENERAL FUND**  
General Government/Other General Government

## Building Operations

|   | 2021 Actual Amount  | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change      | 2025 Proposed       | 2026 Proposed       |
|---|---------------------|---------------------|-----------------------|---------------------|---------------------|---------------|---------------------|---------------------|
| <b>Fund: 101 GENERAL FUND</b>                           |                     |                     |                       |                     |                     |               |                     |                     |
| Expenditures  |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Department: 264 Building Operations</b>              |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Business Unit: 261 Fire-Police Training Center</b>   |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                                       | -                   | 1,299               | 1,268                 | -                   | -                   | 0.00%         | -                   | -                   |
| Supplies  | 3,028               | 4,150               | 5,700                 | 6,200               | 6,400               | 3.23%         | 6,600               | 6,800               |
| Other Service Charges                                   | 94,252              | 116,412             | 114,750               | 115,540             | 119,780             | 3.67%         | 123,910             | 128,130             |
| <b>Business Unit Total: Fire-Police Training Center</b> | <b>\$ 97,281</b>    | <b>\$ 121,860</b>   | <b>\$ 121,718</b>     | <b>\$ 121,740</b>   | <b>\$ 126,180</b>   | <b>3.65%</b>  | <b>\$ 130,510</b>   | <b>\$ 134,930</b>   |
| <b>Business Unit: 265 City Hall</b>                     |                     |                     |                       |                     |                     |               |                     |                     |
| Supplies  | 31,880              | 29,363              | 39,100                | 39,000              | 94,080              | 141.23%       | 41,910              | 43,400              |
| Other Service Charges                                   | 872,119             | 905,053             | 1,065,364             | 1,118,174           | 1,190,674           | 6.48%         | 1,156,200           | 1,198,362           |
| <b>Business Unit Total: City Hall</b>                   | <b>\$ 903,999</b>   | <b>\$ 934,416</b>   | <b>\$ 1,104,464</b>   | <b>\$ 1,157,174</b> | <b>\$ 1,284,754</b> | <b>11.03%</b> | <b>\$ 1,198,110</b> | <b>\$ 1,241,762</b> |
| <b>Business Unit: 277 District Court</b>                |                     |                     |                       |                     |                     |               |                     |                     |
| Supplies  | 22,253              | 18,182              | 24,760                | 22,680              | 25,750              | 13.54%        | 26,780              | 27,850              |
| Other Service Charges                                   | 288,390             | 267,803             | 329,480               | 329,530             | 357,724             | 8.56%         | 371,812             | 386,393             |
| <b>Business Unit Total: District Court</b>              | <b>\$ 310,643</b>   | <b>\$ 285,985</b>   | <b>\$ 354,240</b>     | <b>\$ 352,210</b>   | <b>\$ 383,474</b>   | <b>8.88%</b>  | <b>\$ 398,592</b>   | <b>\$ 414,243</b>   |
| <b>Department Total: Building Operations</b>            | <b>\$ 1,311,922</b> | <b>\$ 1,342,262</b> | <b>\$ 1,580,422</b>   | <b>\$ 1,631,124</b> | <b>\$ 1,794,408</b> | <b>10.01%</b> | <b>\$ 1,727,212</b> | <b>\$ 1,790,935</b> |



# PUBLIC **SAFETY**

2023/24 ADOPTED BUDGET

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# POLICE

Police Chief ..... Frank Nastasi

## Mission Statement

It is the mission of the Police Department to enhance the quality of life in our community by protecting life and property and maintaining the peace through police service. The Police Department seeks to accomplish its mission by forming partnerships with residents, businesses, community groups, governmental agencies, and private organizations. The Department utilizes problem solving and creativity to enhance community livability and empowers its employees to exercise leadership to achieve our mission.



## DEPARTMENT FUNCTIONS

### Office of the Chief of Police/ Professional Standards Section

- Prepares and administers the Department budget
- Coordinates and administers grants
- Directs the planning, organization, coordination, and review of department operations
- Establishes, evaluates, and reports on department goals
- Develops, implements, and evaluates department policies and procedures
- Works with the City Manager and department heads on city plans and projects
- Serves as a liaison with law enforcement and community groups
- Manages emergency operations and homeland security functions
- Conducts Internal and Pre-employment Investigations
- Develops, schedules, and presents department training
- Manages and disseminates social media
- Facilitates problem-solving projects
- Conducts background investigations on liquor license applicants, gun registration, and other city-mandated licensing and permits
- Manages and directs the Tactical Support Team, Crisis Negotiation Team, and Oakland County Hazardous Material Response Team
- Coordinates with Oak Tac Training
- Consortium to manage and direct small squad tactics, active shooter, and school safety training exercises

### Investigative/Administrative Services (cont.)

- Administers criminal and narcotics forfeiture actions
- Provides specialized narcotics trafficking and arson investigations
- Serves as liaison with other law enforcement agencies
- Conducts forensic examinations of electronic devices
- Participates in multi-jurisdictional investigative efforts
- Conducts investigations relative to child welfare, abuse and neglect
- Serves as liaison with local, state, and federal prosecutors and courts
- Coordinates and maintains management information systems and conducts research and planning
- Coordinates purchase and maintenance of department vehicles
- Disseminates media information/Public Information Officer
- Conducts safety education classes for youth groups
- Implements crime prevention programs
- Coordinates school crossing guards
- Coordinates chaplain programs
- Facilitates the volunteer citizen on patrol program
- School Resource Officer
- Coordinates the PD involvement in community charity-based events in conjunction with city civic groups

### Investigative/Administrative Services

- Investigates reported crimes and suspected criminal activity
- Conducts undercover investigations and criminal surveillances
- Gathers collates, and disseminates information regarding criminal activity

## Operations Division

- Establishes working relationships with people in the community to facilitate quality policing and problem solving
- Operates motor and foot patrol by uniformed and plain clothes officers for the general maintenance of law and order
- Provides immediate response to emergency situations and provides specialized law enforcement response to tactical situations
- Investigates traffic crashes, facilitates traffic education programs, responds to complaints of neighborhood traffic problems
- Participates in multi-jurisdictional South Oakland County Crash Investigations team
- Utilizes K9 Unit for drug searches, missing persons, and tracking criminals
- Processes major crime scene/Evidence Technician Unit
- Conducts liquor compliance inspections by plain clothes and uniformed officers
- Conducts tobacco compliance checks and smoking lounges compliance checks
- Somerset Liaison Officer
- Plan, coordinate, staff, and execute large scale special events occurring in the City of Troy

## Support Services Division

- Maintains records of police calls for service
- Processes Freedom of Information (FOIA) requests and court discovery requests
- Responsible for property and evidence retention, inventory, and destruction of weapons and narcotics
- Lodges, cares for, and transports prisoners
- Manages the Public Safety Answering Point- receiving and dispatching calls for service for Police, Fire, and EMS for the cities of Troy and Clawson
- Coordinates and maintains management information technology systems and conducts research and planning
- Manages impounded vehicles
- Manages the Michigan Association of Chiefs of Police Accreditation Standards
- Oversees Police Capital Improvement Projects

# PERFORMANCE INDICATORS

## Notes on Performance Indicators

- Covid-19 shutdowns and staffing reductions reduced the 20/21 categories of OWI arrests, Alcohol Compliance Inspections, traffic crashes, and all citations. As staffing increases and Covid-19 protocols are decreased it's predicted that numbers should rise in those categories.
- The 2020 U.S. Census for the City of Troy showed an increase in population which is predicted to affect ambulance requests and an increase in several categories.
- School safety check numbers are increasing because of data becoming more accessible through CLEMIS.

| PERFORMANCE INDICATORS                         | 2020/21 ACTUAL | 2021/22 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|--|----------------|----------------|-------------------|----------------|
| OWI Arrests                                    | 172            | 197            | 210               | 250            |
| Alcohol Compliance Inspections                 | 314            | 535            | 538               | 540            |
| Group A Crimes Occurring                       | 2,328          | 2,246          | 2,600             | 2,700          |
| Group A Crimes Arrests                         | 678            | 606            | 650               | 700            |
| Group A Crime Clearance Rate                   | 29.1%          | 27.8%          | 27.0%             | 28.0%          |
| Directed/Selective Traffic Enforcement Details | 365            | 449            | 450               | 450            |
| Hazardous Traffic Citations                    | 1,622          | 3,848          | 5,500             | 5,700          |
| Non-Hazardous Traffic Citations                | 566            | 402            | 500               | 550            |
| License, Title, Registration Citations         | 792            | 1,454          | 1,500             | 1,500          |
| Commercial Motor Vehicle Violations            | 801            | 368            | 550               | 550            |
| Traffic Crashes                                | 2,002          | 1,953          | 2,700             | 2,800          |
| School Safety Checks                           | 859            | 2,761          | 2,650             | 2,800          |
| Request for Ambulance With Officer             | 1,762          | 1,851          | 1,500             | 1,600          |
| Online (Web Based Reports Taken)               | 258            | 398            | 400               | 400            |

# SUMMARY OF BUDGET CHANGES

## Significant Notes - 2023/24 Budget Compared to 2022/23 Budget

### 305.7802.070

- Add \$12,000 – Increased contract cost of Co-Responder Field Clinician

### 305.7802.260

- Increased \$40,000
- Account offset by revenue account (101.000.4642.010)
- Annually, still significantly over budget

### 305.7960.110

- Increased by \$15,000
- Increased Tactical Training
- Increased Cost of obtaining instructors and travel

### 315.7740.010

- Increased by \$9,000
- Drone maintenance

### 315.7774.150

- Increased by \$10,000
- Build of new Co-Responder Field Clinician and Communications Manager vehicles \$5,000 each

### 322.7740.012

- Increased by \$43,800
- 25% increase for all ammunition due to global shortage
- \$4,000 OC Replacement
- \$9,000 Pepperball Replacement
- \$5,600 Flashbang Replacement
- \$5,700 40mm/gas/smoke/handheld Replacement

### 322.7943

- Increased by \$13,700
- Increase reflects estimate recieved from Department of Public Works

### 325.7943

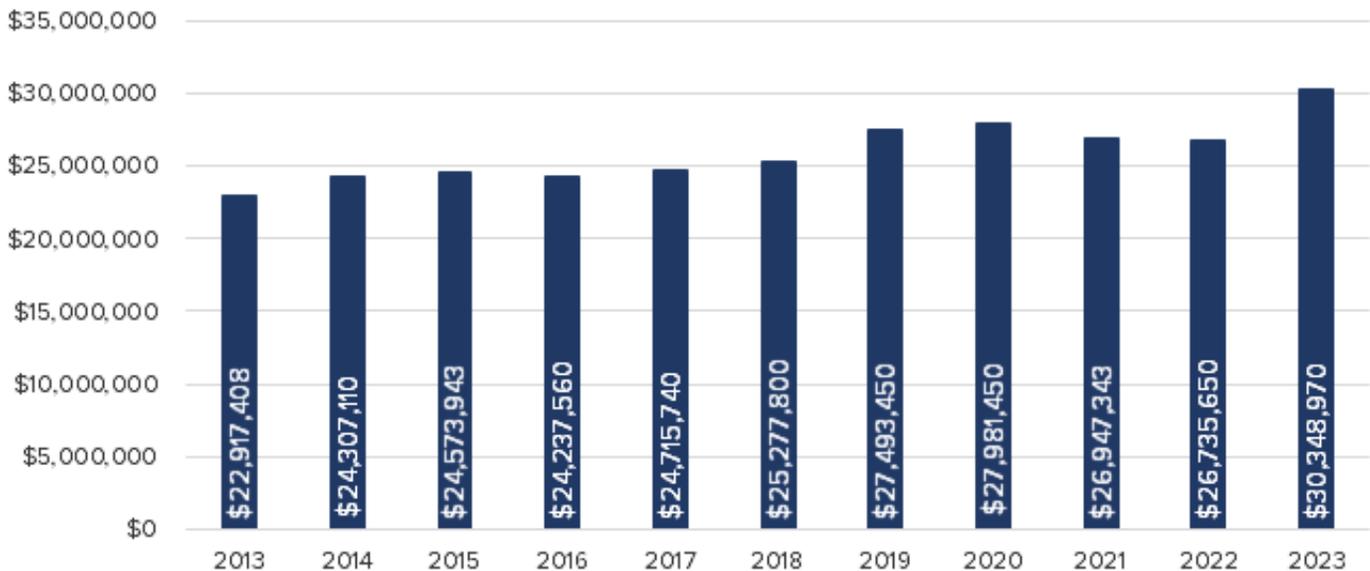
- Add budget line \$16,000 for Communications Manager Vehicle (new position as of 22/23 FY)

### 335.7943

- Add \$16,000 for Co-responder Field Clinician Vehicle (new position as of 22/23 FY)

| PERSONNEL SUMMARY | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|-------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                   | Full Time   | Part Time |
| Police Department | 163         | 7.6       | 163         | 4.50      | 168         | 4.10      | 167         | 3.50      |
| Total Department  | 163         | 7.6       | 163         | 4.50      | 168         | 4.10      | 167         | 3.50      |

## OPERATING BUDGET HISTORY



**GENERAL FUND  
Public Safety/Police**

# Police Department

|   | 2021 Actual Amount  | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change     | 2025 Proposed       | 2026 Proposed       |
|---|---------------------|---------------------|-----------------------|---------------------|---------------------|--------------|---------------------|---------------------|
| <b>Fund: 101 GENERAL FUND</b>                       |                     |                     |                       |                     |                     |              |                     |                     |
| Expenditures  |                     |                     |                       |                     |                     |              |                     |                     |
| <b>Department: 301 Police Department</b>            |                     |                     |                       |                     |                     |              |                     |                     |
| <b>Division: 11 Investigative/Admin Services</b>    |                     |                     |                       |                     |                     |              |                     |                     |
| <b>Business Unit: 305 Police Administration</b>     |                     |                     |                       |                     |                     |              |                     |                     |
| Personal Services                                   | 1,176,158           | 1,228,822           | 1,509,400             | 3,333,650           | 1,907,160           | -42.79%      | 1,971,540           | 2,038,880           |
| Supplies  | 116,840             | 101,841             | 107,300               | 121,790             | 119,650             | -1.76%       | 121,000             | 122,500             |
| Other Service Charges                               | 564,432             | 571,531             | 885,630               | 804,660             | 2,247,000           | 179.25%      | 2,313,130           | 2,434,170           |
| Capital Outlay                                      | -                   | 3,036               | -                     | -                   | -                   | 0.00%        | -                   | -                   |
| Debt Service  | -                   | 132                 | -                     | -                   | -                   | 0.00%        | -                   | -                   |
| <b>Business Unit Total: Police Administration</b>   | <b>\$ 1,857,430</b> | <b>\$ 1,905,361</b> | <b>\$ 2,502,330</b>   | <b>\$ 4,260,100</b> | <b>\$ 4,273,810</b> | <b>0.32%</b> | <b>\$ 4,405,670</b> | <b>\$ 4,595,550</b> |
| <b>Business Unit: 307 Investigations Services</b>   |                     |                     |                       |                     |                     |              |                     |                     |
| Personal Services                                   | 2,163,466           | 2,009,885           | 2,160,630             | 2,077,230           | 2,354,600           | 13.35%       | 2,427,490           | 2,503,340           |
| Supplies  | 17,220              | 17,699              | 19,700                | 19,320              | 20,420              | 5.69%        | 20,420              | 20,420              |
| Other Service Charges                               | 142,404             | 153,086             | 164,600               | 170,930             | 39,240              | -77.04%      | 40,220              | 39,570              |
| <b>Business Unit Total: Investigations Services</b> | <b>\$ 2,323,091</b> | <b>\$ 2,180,670</b> | <b>\$ 2,344,930</b>   | <b>\$ 2,267,480</b> | <b>\$ 2,414,260</b> | <b>6.47%</b> | <b>\$ 2,488,130</b> | <b>\$ 2,563,330</b> |
| <b>Business Unit: 308 Crime Information Unit</b>    |                     |                     |                       |                     |                     |              |                     |                     |
| Personal Services                                   | 602,447             | 496,429             | 503,780               | 523,460             | 553,320             | 5.70%        | 571,550             | 590,610             |
| Supplies  | 4,547               | 3,694               | 4,300                 | 5,120               | 5,120               | 0.00%        | 5,120               | 5,120               |
| Other Service Charges                               | 24,896              | 23,634              | 24,100                | 25,200              | 1,150               | -95.44%      | 1,360               | 1,200               |
| <b>Business Unit Total: Crime Information Unit</b>  | <b>\$ 631,890</b>   | <b>\$ 523,757</b>   | <b>\$ 532,180</b>     | <b>\$ 553,780</b>   | <b>\$ 559,590</b>   | <b>1.05%</b> | <b>\$ 578,030</b>   | <b>\$ 596,930</b>   |

**GENERAL FUND  
Public Safety/Police**

# Police Department

|   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change       | 2025 Proposed     | 2026 Proposed     |
|---|--------------------|--------------------|-----------------------|---------------------|-------------------|----------------|-------------------|-------------------|
| <b>Fund: 101 GENERAL FUND</b>                           |                    |                    |                       |                     |                   |                |                   |                   |
| Expenditures  |                    |                    |                       |                     |                   |                |                   |                   |
| <b>Department: 301 Police Department</b>                |                    |                    |                       |                     |                   |                |                   |                   |
| <b>Business Unit: 309 Special Investigations Unit</b>   |                    |                    |                       |                     |                   |                |                   |                   |
| Personal Services                                       | 539,805            | 450,332            | 603,500               | 416,460             | 572,890           | 37.56%         | 591,620           | 611,180           |
| Supplies  | 4,252              | 3,833              | 4,000                 | 3,410               | 4,510             | 32.26%         | 4,510             | 4,510             |
| Other Service Charges                                   | 42,359             | 37,457             | 39,600                | 43,370              | 14,000            | -67.72%        | 14,430            | 14,770            |
| <b>Business Unit Total: Special Investigations Unit</b> | <b>\$ 586,417</b>  | <b>\$ 491,621</b>  | <b>\$ 647,100</b>     | <b>\$ 463,240</b>   | <b>\$ 591,400</b> | <b>27.67%</b>  | <b>\$ 610,560</b> | <b>\$ 630,460</b> |
| <b>Business Unit: 311 Drug Enforcement (DEA)</b>        |                    |                    |                       |                     |                   |                |                   |                   |
| Personal Services                                       | 195,249            | 187,596            | 179,030               | 195,950             | 157,420           | -19.66%        | 161,640           | 165,980           |
| Supplies  | 1,068              | 1,112              | 4,500                 | 6,020               | 6,020             | 0.00%          | 6,020             | 6,020             |
| Other Service Charges                                   | 18,334             | 16,607             | 20,100                | 23,030              | 8,890             | -61.40%        | 9,310             | 9,550             |
| <b>Business Unit Total: Drug Enforcement (DEA)</b>      | <b>\$ 214,651</b>  | <b>\$ 205,315</b>  | <b>\$ 203,630</b>     | <b>\$ 225,000</b>   | <b>\$ 172,330</b> | <b>-23.41%</b> | <b>\$ 176,970</b> | <b>\$ 181,550</b> |
| <b>Business Unit: 320 Professional Standards</b>        |                    |                    |                       |                     |                   |                |                   |                   |
| Personal Services                                       | 383,042            | 605,984            | 757,300               | 611,780             | 697,620           | 14.03%         | 718,400           | 739,940           |
| Supplies  | 2,519              | 2,196              | 2,300                 | 2,200               | 2,200             | 0.00%          | 2,310             | 2,200             |
| Other Service Charges                                   | 28,171             | 26,617             | 27,100                | 28,420              | -                 | -100.00%       | 110               | -                 |
| <b>Business Unit Total: Professional Standards</b>      | <b>\$ 413,731</b>  | <b>\$ 634,797</b>  | <b>\$ 786,700</b>     | <b>\$ 642,400</b>   | <b>\$ 699,820</b> | <b>8.94%</b>   | <b>\$ 720,820</b> | <b>\$ 742,140</b> |

**GENERAL FUND  
Public Safety/Police**

# Police Department

|   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change        | 2025 Proposed     | 2026 Proposed     |
|---|--------------------|--------------------|-----------------------|---------------------|-------------------|-----------------|-------------------|-------------------|
| <b>Fund: 101 GENERAL FUND</b>                               |                    |                    |                       |                     |                   |                 |                   |                   |
| Expenditures  |                    |                    |                       |                     |                   |                 |                   |                   |
| <b>Department: 301 Police Department</b>                    |                    |                    |                       |                     |                   |                 |                   |                   |
| <b>Business Unit: 321 Criminal Justice Training (302)</b>   |                    |                    |                       |                     |                   |                 |                   |                   |
| Other Service Charges                                       | 21,999             | 21,691             | 23,000                | 24,480              | 25,000            | 2.12%           | 25,000            | 25,000            |
| <b>Business Unit Total: Criminal Justice Training (302)</b> | <b>\$ 21,999</b>   | <b>\$ 21,691</b>   | <b>\$ 23,000</b>      | <b>\$ 24,480</b>    | <b>\$ 25,000</b>  | <b>2.12%</b>    | <b>\$ 25,000</b>  | <b>\$ 25,000</b>  |
| <b>Business Unit: 322 Training Section</b>                  |                    |                    |                       |                     |                   |                 |                   |                   |
| Personal Services   | 242,646            | 320,436            | 355,710               | 326,010             | 335,500           | 2.91%           | 346,830           | 358,680           |
| Supplies  | 97,914             | 107,391            | 152,200               | 130,440             | 174,240           | 33.58%          | 174,540           | 177,540           |
| Other Service Charges                                       | 11,257             | 11,214             | 11,900                | 14,980              | 5,160             | -65.55%         | 5,360             | 5,250             |
| <b>Business Unit Total: Training Section</b>                | <b>\$ 351,817</b>  | <b>\$ 439,041</b>  | <b>\$ 519,810</b>     | <b>\$ 471,430</b>   | <b>\$ 514,900</b> | <b>9.22%</b>    | <b>\$ 526,730</b> | <b>\$ 541,470</b> |
| <b>Business Unit: 324 Emergency Response/Preparedness</b>   |                    |                    |                       |                     |                   |                 |                   |                   |
| Personal Services   | 90,362             | 50,335             | 42,325                | 97,100              | -                 | -100.00%        | -                 | -                 |
| Supplies  | 176,926            | 200,921            | 65,000                | 75,000              | -                 | -100.00%        | -                 | -                 |
| Other Service Charges                                       | 36                 | 2,106              | 6,040                 | 6,040               | -                 | -100.00%        | -                 | -                 |
| <b>Business Unit Total: Emergency Response/Preparedness</b> | <b>\$ 267,324</b>  | <b>\$ 253,362</b>  | <b>\$ 113,365</b>     | <b>\$ 178,140</b>   | <b>-</b>          | <b>-100.00%</b> | <b>-</b>          | <b>-</b>          |

**GENERAL FUND  
Public Safety/Police**

# Police Department

|  | 2021 Actual Amount  | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change      | 2025 Proposed       | 2026 Proposed       |
|--|---------------------|---------------------|-----------------------|---------------------|---------------------|---------------|---------------------|---------------------|
| <b>Fund: 101 GENERAL FUND</b>                      |                     |                     |                       |                     |                     |               |                     |                     |
| Expenditures                                       |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Department: 301 Police Department</b>           |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Business Unit: 325 Communications Section</b>   |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                                  | 2,062,363           | 2,039,818           | 2,086,000             | 2,363,700           | 2,236,010           | -5.40%        | 2,310,560           | 2,388,460           |
| Supplies   | 46,986              | 36,747              | 60,000                | 78,340              | 84,890              | 8.36%         | 87,000              | 265,000             |
| Other Service Charges                              | 56,264              | 67,221              | 109,050               | 111,180             | 114,630             | 3.10%         | 118,780             | 122,240             |
| <b>Business Unit Total: Communications Section</b> | <b>\$ 2,165,613</b> | <b>\$ 2,143,786</b> | <b>\$ 2,255,050</b>   | <b>\$ 2,553,220</b> | <b>\$ 2,435,530</b> | <b>-4.61%</b> | <b>\$ 2,516,340</b> | <b>\$ 2,775,700</b> |
| <b>Business Unit: 326 Records Section</b>          |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                                  | 650,969             | 629,488             | 724,200               | 615,840             | 781,220             | 26.85%        | 807,550             | 835,090             |
| Supplies   | 1,808               | 829                 | 1,500                 | 4,980               | 6,080               | 22.09%        | 6,100               | 6,495               |
| Other Service Charges                              | 2,493               | 2,028               | 17,800                | 18,120              | 4,340               | -76.05%       | 4,430               | 4,430               |
| <b>Business Unit Total: Records Section</b>        | <b>\$ 655,270</b>   | <b>\$ 632,346</b>   | <b>\$ 743,500</b>     | <b>\$ 638,940</b>   | <b>\$ 791,640</b>   | <b>23.90%</b> | <b>\$ 818,080</b>   | <b>\$ 846,015</b>   |
| <b>Business Unit: 329 Lockup Section</b>           |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                                  | 1,470,311           | 1,356,856           | 1,479,800             | 1,491,810           | 1,769,510           | 18.61%        | 1,829,250           | 1,891,750           |
| Supplies   | 19,881              | 19,448              | 23,000                | 21,880              | 24,480              | 11.88%        | 25,250              | 26,200              |
| Other Service Charges                              | 15,366              | 13,848              | 16,170                | 16,130              | 2,560               | -84.13%       | 2,800               | 3,000               |
| <b>Business Unit Total: Lockup Section</b>         | <b>\$ 1,505,558</b> | <b>\$ 1,390,153</b> | <b>\$ 1,518,970</b>   | <b>\$ 1,529,820</b> | <b>\$ 1,796,550</b> | <b>17.44%</b> | <b>\$ 1,857,300</b> | <b>\$ 1,920,950</b> |
| <b>Business Unit: 333 Property Section</b>         |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                                  | 111,275             | 107,991             | 117,100               | 120,840             | 123,000             | 1.79%         | 127,530             | 132,280             |
| Supplies   | 2,265               | 1,663               | 2,000                 | 2,030               | 2,030               | 0.00%         | 2,030               | 2,030               |
| Other Service Charges                              | 493                 | 301                 | 600                   | 600                 | 620                 | 3.33%         | 650                 | 650                 |
| <b>Business Unit Total: Property Section</b>       | <b>\$ 114,033</b>   | <b>\$ 109,956</b>   | <b>\$ 119,700</b>     | <b>\$ 123,470</b>   | <b>\$ 125,650</b>   | <b>1.77%</b>  | <b>\$ 130,210</b>   | <b>\$ 134,960</b>   |

**GENERAL FUND  
Public Safety/Police**

# Police Department

|  | 2021 Actual Amount   | 2022 Actual Amount   | 2023 Estimated Amount | 2023 Amended Budget  | 2024 Proposed        | % Change       | 2025 Proposed        | 2026 Proposed        |
|--|----------------------|----------------------|-----------------------|----------------------|----------------------|----------------|----------------------|----------------------|
| <b>Fund: 101 GENERAL FUND</b>                          |                      |                      |                       |                      |                      |                |                      |                      |
| Expenditures   |                      |                      |                       |                      |                      |                |                      |                      |
| <b>Department: 301 Police Department</b>               |                      |                      |                       |                      |                      |                |                      |                      |
| <b>Business Unit: 334 Research &amp; Technology</b>    |                      |                      |                       |                      |                      |                |                      |                      |
| Personal Services                                      | 298,001              | 168,396              | 158,000               | 240,050              | 229,530              | -4.38%         | 238,120              | 247,160              |
| Supplies   | 52,006               | 40,924               | 45,000                | 46,800               | 48,670               | 4.00%          | 50,620               | 52,000               |
| Other Service Charges                                  | 919,785              | 943,809              | 1,025,000             | 1,096,320            | 1,089,386            | -0.63%         | 1,123,904            | 1,158,508            |
| <b>Business Unit Total: Research &amp; Technology</b>  | <b>\$ 1,269,791</b>  | <b>\$ 1,153,129</b>  | <b>\$ 1,228,000</b>   | <b>\$ 1,383,170</b>  | <b>\$ 1,367,586</b>  | <b>-1.13%</b>  | <b>\$ 1,412,644</b>  | <b>\$ 1,457,668</b>  |
| <b>Business Unit: 335 Community Services Section</b>   |                      |                      |                       |                      |                      |                |                      |                      |
| Personal Services                                      | 763,831              | 968,091              | 970,040               | 967,770              | 933,090              | -3.58%         | 961,140              | 990,290              |
| Supplies   | 9,785                | 10,458               | 10,100                | 10,280               | 10,580               | 2.92%          | 10,800               | 11,200               |
| Other Service Charges                                  | 72,394               | 88,759               | 107,500               | 128,260              | 17,820               | -86.11%        | 18,570               | 18,800               |
| <b>Business Unit Total: Community Services Section</b> | <b>\$ 846,010</b>    | <b>\$ 1,067,308</b>  | <b>\$ 1,087,640</b>   | <b>\$ 1,106,310</b>  | <b>\$ 961,490</b>    | <b>-13.09%</b> | <b>\$ 990,510</b>    | <b>\$ 1,020,290</b>  |
| <b>Division Total: Investigative/Admin Services</b>    | <b>\$ 13,224,625</b> | <b>\$ 13,152,293</b> | <b>\$ 14,625,905</b>  | <b>\$ 16,420,980</b> | <b>\$ 16,729,556</b> | <b>1.88%</b>   | <b>\$ 17,256,994</b> | <b>\$ 18,032,013</b> |
| <b>Division: 12 Operations</b>                         |                      |                      |                       |                      |                      |                |                      |                      |
| <b>Business Unit: 315 Road Patrol</b>                  |                      |                      |                       |                      |                      |                |                      |                      |
| Personal Services                                      | 9,491,378            | 9,773,462            | 10,575,320            | 9,828,720            | 11,716,220           | 19.20%         | 12,084,160           | 12,467,300           |
| Supplies   | 279,112              | 239,944              | 346,500               | 371,840              | 391,760              | 5.36%          | 394,760              | 396,760              |
| Other Service Charges                                  | 855,025              | 1,021,007            | 806,500               | 1,077,020            | 59,470               | -94.48%        | 61,850               | 63,780               |
| <b>Business Unit Total: Road Patrol</b>                | <b>\$ 10,625,515</b> | <b>\$ 11,034,412</b> | <b>\$ 11,728,320</b>  | <b>\$ 11,277,580</b> | <b>\$ 12,167,450</b> | <b>7.89%</b>   | <b>\$ 12,540,770</b> | <b>\$ 12,927,840</b> |

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**GENERAL FUND  
Public Safety/Police**

# Police Department

|  | 2021 Actual Amount   | 2022 Actual Amount   | 2023 Estimated Amount | 2023 Amended Budget  | 2024 Proposed        | % Change       | 2025 Proposed        | 2026 Proposed        |
|--|----------------------|----------------------|-----------------------|----------------------|----------------------|----------------|----------------------|----------------------|
| <b>Fund: 101 GENERAL FUND</b>                    |                      |                      |                       |                      |                      |                |                      |                      |
| Expenditures                                     |                      |                      |                       |                      |                      |                |                      |                      |
| <b>Department: 301 Police Department</b>         |                      |                      |                       |                      |                      |                |                      |                      |
| <b>Business Unit: 316 K Nine</b>                 |                      |                      |                       |                      |                      |                |                      |                      |
| Personal Services                                | 580,624              | 574,305              | 591,330               | 554,700              | 586,080              | 5.66%          | 603,870              | 622,380              |
| Supplies   | 4,901                | 7,008                | 6,600                 | 6,830                | 6,830                | 0.00%          | 7,090                | 7,090                |
| Other Service Charges                            | 69,761               | 68,987               | 76,600                | 77,540               | 10,020               | -87.08%        | 14,120               | 10,120               |
| <b>Business Unit Total: K Nine</b>               | <b>\$ 655,287</b>    | <b>\$ 650,299</b>    | <b>\$ 674,530</b>     | <b>\$ 639,070</b>    | <b>\$ 602,930</b>    | <b>-5.66%</b>  | <b>\$ 625,080</b>    | <b>\$ 639,590</b>    |
| <b>Business Unit: 317 Directed Patrol Unit</b>   |                      |                      |                       |                      |                      |                |                      |                      |
| Personal Services                                | 777,667              | 541,419              | 414,000               | 549,390              | 433,630              | -21.07%        | 447,420              | 461,790              |
| Supplies   | 7,483                | 4,816                | 6,800                 | 6,800                | 7,200                | 5.88%          | 7,460                | 7,460                |
| Other Service Charges                            | 64,652               | 49,178               | 71,000                | 75,060               | 4,640                | -93.82%        | 5,090                | 4,820                |
| <b>Business Unit Total: Directed Patrol Unit</b> | <b>\$ 849,801</b>    | <b>\$ 595,414</b>    | <b>\$ 491,800</b>     | <b>\$ 631,250</b>    | <b>\$ 445,470</b>    | <b>-29.43%</b> | <b>\$ 459,970</b>    | <b>\$ 474,070</b>    |
| <b>Business Unit: 318 Traffic Unit</b>           |                      |                      |                       |                      |                      |                |                      |                      |
| Personal Services                                | 1,378,689            | 1,120,024            | 1,218,900             | 1,199,630            | 1,286,870            | 7.27%          | 1,327,420            | 1,369,660            |
| Supplies   | 10,868               | 8,364                | 9,700                 | 9,850                | 10,150               | 3.05%          | 10,700               | 11,300               |
| Other Service Charges                            | 183,285              | 134,391              | 134,400               | 137,980              | 4,650                | -96.63%        | 4,830                | 4,830                |
| <b>Business Unit Total: Traffic Unit</b>         | <b>\$ 1,572,841</b>  | <b>\$ 1,262,779</b>  | <b>\$ 1,363,000</b>   | <b>\$ 1,347,460</b>  | <b>\$ 1,301,670</b>  | <b>-3.40%</b>  | <b>\$ 1,342,950</b>  | <b>\$ 1,385,790</b>  |
| <b>Business Unit: 319 Crossing Guards</b>        |                      |                      |                       |                      |                      |                |                      |                      |
| Personal Services                                | 19,068               | 40,327               | 39,800                | 32,020               | 41,250               | 28.83%         | 42,280               | 43,340               |
| Supplies   | -                    | -                    | 300                   | 360                  | 360                  | 0.00%          | 360                  | 360                  |
| Other Service Charges                            | 206                  | 126                  | 200                   | 250                  | 250                  | 0.00%          | 250                  | 250                  |
| <b>Business Unit Total: Crossing Guards</b>      | <b>\$ 19,274</b>     | <b>\$ 40,452</b>     | <b>\$ 40,300</b>      | <b>\$ 32,630</b>     | <b>\$ 41,860</b>     | <b>28.29%</b>  | <b>\$ 42,890</b>     | <b>\$ 43,950</b>     |
| <b>Division Total: Operations</b>                | <b>\$ 13,722,719</b> | <b>\$ 13,583,357</b> | <b>\$ 14,297,950</b>  | <b>\$ 13,927,990</b> | <b>\$ 14,559,380</b> | <b>4.53%</b>   | <b>\$ 15,011,660</b> | <b>\$ 15,471,240</b> |
| <b>Department Total: Police Department</b>       | <b>\$ 26,947,343</b> | <b>\$ 26,735,650</b> | <b>\$ 28,923,855</b>  | <b>\$ 30,348,970</b> | <b>\$ 31,288,936</b> | <b>3.10%</b>   | <b>\$ 32,268,654</b> | <b>\$ 33,503,253</b> |

# FIRE

Fire Chief ..... Peter E. Hullinger

## Mission Statement

The mission of the Troy Fire Department is to provide effective and efficient fire protection, rescue, and hazard mitigation to the community with a team of professionals, both volunteer and career, through fire prevention, public education, training, emergency response, and strategic planning.



## DEPARTMENT FUNCTIONS

### Administration

- Plans community fire protection and emergency services
- Oversees recruitment and selection of volunteer and career personnel
- Develops department policies and procedures
- Administers private provider emergency medical services
- Administers and Directs department operations
- Prepares and Administers department budget

### Fire Prevention/Community

#### Risk Reduction

- Reviews plans for future site development
- Reviews plans for new building construction and renovation
- Reviews plans for fire protection system installations
- Conducts building fire and life safety inspections
- Issues permits for fire protection; fireworks; hazardous materials; occupancy; prescribed burns; and special events
- Administers MI-OSHA required “Firefighter Right to Know” program
- Conducts public fire safety education and community outreach programs
- Oversees youth explorer program

### Fire Suppression and Rescue/Rescue

- Responds to fires, rescues, and other emergencies
- Mitigates hazardous situations
- Provides firefighting mutual aid to neighboring communities

### Operations/Training

- Coordinates and provides firefighter recruit and in-service training
- Administers equipment and apparatus acquisition and maintenance
- Oversees routine inspections and maintenance of assigned apparatus and equipment
- Coordinates facility maintenance
- Conducts fire investigations

# PERFORMANCE INDICATORS

22/23 actual fire loss & fire loss per capita were significant due to a couple major fires

- 2133 Heide (February 22)
- 3098 Kilmer (April 22)
- 6866 Serenity (June 22)
- 2800 W. Big Beaver – Capital Grill (June 22)
- 5741 Clearview (September 22)
- 1283 E. Wattles (October 22)
- 875 Trombley (December 22)
- 1845 Dorchester (January 23)

| PERFORMANCE INDICATORS                    | 2020/21 ACTUAL | 2022/21 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|---|----------------|----------------|-------------------|----------------|
| Fire Department Responses                 | 1,049          | 1,250          | 1,376             | 1,450          |
| All Fires                                 | 180            | 163            | 173               | 190            |
| Structure Fires                           | 71             | 70             | 70                | 73             |
| Property Endangered                       | \$ 90,301,459  | \$275,846,812  | \$102,619,614     | \$100,000,000  |
| Fire Loss                                 | \$1,977,810    | \$1,248,400    | \$3,692,914       | \$2,000,000    |
| # of Volunteer Firefighters               | 150            | 145            | 151               | 120            |
| Firefighter Training Hours                | 24,380         | 21,995         | 19,081            | 21,000         |
| Public Education Programs                 | 11             | 41             | 70                | 75             |
| Public Education Attendance               | 594            | 2,484          | 4,500             | 5,000          |
| Inspections Performed                     | 2,121          | 2,119          | 2,571             | 2,701          |
| Violations Issued                         | 457            | 957            | 990               | 1,020          |
| Violations Cleared                        | 306            | 936            | 968               | 989            |
| Fees Earned                               | \$157,882.75   | \$139,525      | \$142,005         | \$145,021      |
| Permits Issued                            | 402            | 398            | 415               | 440            |
| Plans Reviewed                            | 1,238          | 1,223          | 1,550             | 1,600          |
| Fire Loss Per Capita*                     | \$22.73        | \$14.86        | \$43.96           | \$23.81        |
| Dept. Operating Cost Per Capita**         | \$72.01        | \$74.47        | \$74.22           | \$76.77        |
| Civilian fire related deaths/<br>injuries | 0/1            | 0/3            | 0/2               | 0/3            |
| Firefighter death/injuries                | 0/3            | 0/2            | 0/2               | 0/3            |

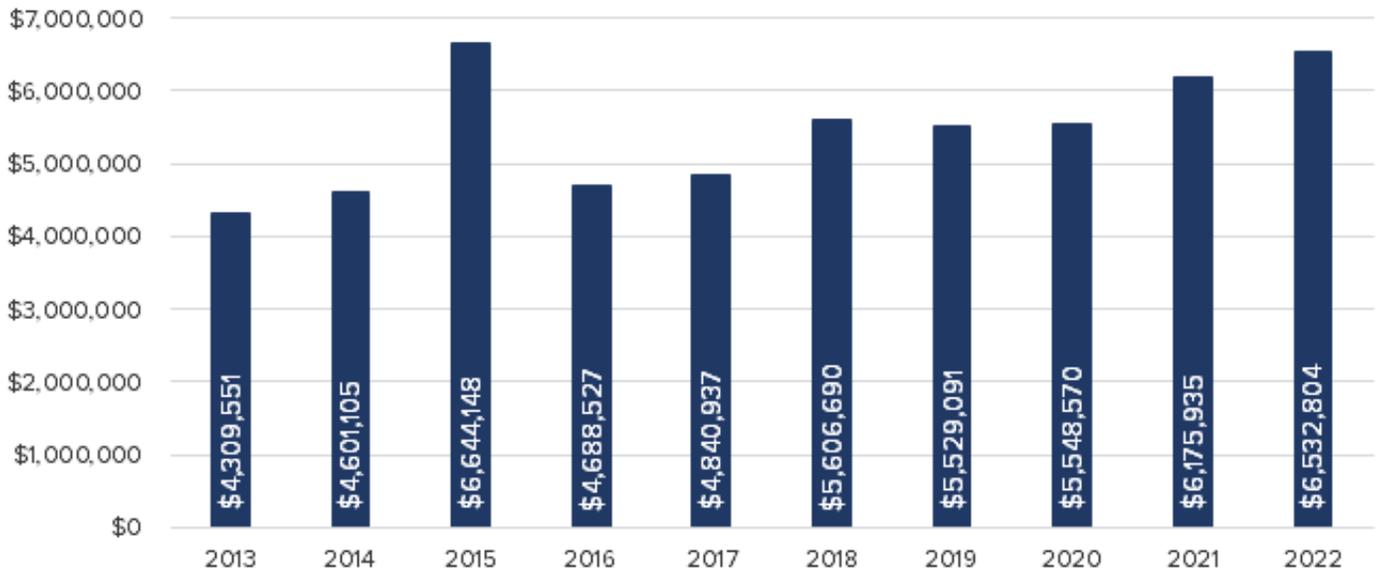
# SUMMARY OF BUDGET CHANGES

## Significant Notes - 2023/24 Budget Compared to 2022/23 Budget

- Projections for 23/24 are based upon 22/23 figures.
- Increases in spending is due to new hire on-board training and associated cost
- The Emergency Management role and responsibilities were transferred from the police department to the fire department. This includes the operating and personnel costs associated with it.

| PERSONNEL SUMMARY | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|-------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                   | Full Time   | Part Time |
| Fire Department   | 12          | 1.7       | 12          | 1.6       | 12          | 1.4       | 13          | 1.6       |
| Total Department  | 12          | 1.7       | 12          | 1.6       | 12          | 1.4       | 13          | 1.6       |

## OPERATING BUDGET HISTORY



**GENERAL FUND  
Public Safety/Fire**

**Fire**

|   | 2021 Actual Amount  | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change      | 2025 Proposed       | 2026 Proposed       |
|---|---------------------|---------------------|-----------------------|---------------------|---------------------|---------------|---------------------|---------------------|
| <b>Fund: 101 GENERAL FUND</b>                   |                     |                     |                       |                     |                     |               |                     |                     |
| Expenditures                                    |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Department: 336 Fire</b>                     |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Business Unit: 337 Fire Administration</b>   |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                               | 322,382             | 299,952             | 301,490               | 335,780             | 346,240             | 3.12%         | 356,920             | 368,020             |
| Supplies  | 4,480               | 4,649               | 4,000                 | 4,000               | 4,120               | 3.00%         | 4,200               | 4,350               |
| Other Service Charges                           | 18,799              | 20,136              | 38,750                | 44,940              | 47,420              | 5.52%         | 48,965              | 50,240              |
| Capital Outlay                                  | -                   | 2,821               | -                     | -                   | -                   | 0.00%         | -                   | -                   |
| Debt Service                                    | -                   | 132                 | -                     | -                   | -                   | 0.00%         | -                   | -                   |
| <b>Business Unit Total: Fire Administration</b> | <b>\$ 345,660</b>   | <b>\$ 327,689</b>   | <b>\$ 344,240</b>     | <b>\$ 384,720</b>   | <b>\$ 397,780</b>   | <b>3.39%</b>  | <b>\$ 410,085</b>   | <b>\$ 422,610</b>   |
| <b>Business Unit: 338 Fire Operations</b>       |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                               | 856,005             | 1,070,911           | 603,600               | 917,610             | 852,920             | -7.05%        | 881,500             | 911,340             |
| Supplies  | 297,156             | 302,174             | 300,000               | 323,860             | 356,500             | 10.08%        | 360,030             | 363,500             |
| Other Service Charges                           | 566,173             | 644,373             | 803,700               | 831,510             | 917,930             | 10.39%        | 957,260             | 996,270             |
| <b>Business Unit Total: Fire Operations</b>     | <b>\$ 1,719,334</b> | <b>\$ 2,017,458</b> | <b>\$ 1,707,300</b>   | <b>\$ 2,072,980</b> | <b>\$ 2,127,350</b> | <b>2.62%</b>  | <b>\$ 2,198,790</b> | <b>\$ 2,271,110</b> |
| <b>Business Unit: 340 Fire Companies</b>        |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                               | 9,743               | -                   | -                     | -                   | -                   | 0.00%         | -                   | -                   |
| Supplies  | 16,808              | 20,941              | 17,220                | 17,220              | 21,000              | 21.95%        | 18,630              | 18,630              |
| Other Service Charges                           | 2,268,204           | 2,207,418           | 10,814,204            | 2,115,224           | 2,133,550           | 0.87%         | 2,167,727           | 2,201,442           |
| <b>Business Unit Total: Fire Companies</b>      | <b>\$ 2,294,756</b> | <b>\$ 2,228,359</b> | <b>\$ 10,831,424</b>  | <b>\$ 2,132,444</b> | <b>\$ 2,154,550</b> | <b>1.04%</b>  | <b>\$ 2,186,357</b> | <b>\$ 2,220,072</b> |
| <b>Business Unit: 341 Fire Prevention</b>       |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                               | 919,387             | 880,646             | 1,040,380             | 846,900             | 784,720             | -7.34%        | 810,920             | 838,310             |
| Supplies  | 13,202              | 12,566              | 24,000                | 17,730              | 21,500              | 21.26%        | 22,500              | 23,500              |
| Other Service Charges                           | 103,982             | 106,189             | 101,044               | 96,764              | 103,240             | 6.69%         | 107,262             | 111,140             |
| <b>Business Unit Total: Fire Prevention</b>     | <b>\$ 1,036,571</b> | <b>\$ 999,401</b>   | <b>\$ 1,165,424</b>   | <b>\$ 961,394</b>   | <b>\$ 909,460</b>   | <b>-5.40%</b> | <b>\$ 940,682</b>   | <b>\$ 972,950</b>   |

**GENERAL FUND  
Public Safety/Fire**

**Fire**

|   | 2021 Actual Amount  | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change     | 2025 Proposed       | 2026 Proposed       |
|---|---------------------|---------------------|-----------------------|---------------------|---------------------|--------------|---------------------|---------------------|
| <b>Fund: 101 GENERAL FUND</b>                   |                     |                     |                       |                     |                     |              |                     |                     |
| Expenditures                                    |                     |                     |                       |                     |                     |              |                     |                     |
| <b>Department: 336 Fire</b>                     |                     |                     |                       |                     |                     |              |                     |                     |
| <b>Business Unit: 343 Fire Communications</b>   |                     |                     |                       |                     |                     |              |                     |                     |
| Supplies  | 2,425               | 3,343               | 5,000                 | 5,060               | 5,140               | 1.58%        | 5,200               | 5,250               |
| Other Service Charges                           | 247,243             | 254,071             | 297,722               | 299,608             | 324,068             | 8.16%        | 308,350             | 314,050             |
| <b>Business Unit Total: Fire Communications</b> | <b>\$ 249,668</b>   | <b>\$ 257,414</b>   | <b>\$ 302,722</b>     | <b>\$ 304,668</b>   | <b>\$ 329,208</b>   | <b>8.05%</b> | <b>\$ 313,550</b>   | <b>\$ 319,300</b>   |
| <b>Business Unit: 344 Fire Halls</b>            |                     |                     |                       |                     |                     |              |                     |                     |
| Personal Services                               | 1,944               | 18,574              | 11,862                | -                   | -                   | 0.00%        | -                   | -                   |
| Supplies  | 54,892              | 118,466             | 99,060                | 99,220              | 121,815             | 22.77%       | 123,075             | 123,325             |
| Other Service Charges                           | 473,111             | 556,654             | 602,172               | 592,120             | 612,050             | 3.37%        | 630,806             | 601,706             |
| <b>Business Unit Total: Fire Halls</b>          | <b>\$ 529,946</b>   | <b>\$ 693,694</b>   | <b>\$ 713,094</b>     | <b>\$ 691,340</b>   | <b>\$ 733,865</b>   | <b>6.15%</b> | <b>\$ 753,881</b>   | <b>\$ 725,031</b>   |
| <b>Department Total: Fire</b>                   | <b>\$ 6,175,935</b> | <b>\$ 6,524,014</b> | <b>\$ 15,064,204</b>  | <b>\$ 6,547,546</b> | <b>\$ 6,652,213</b> | <b>1.60%</b> | <b>\$ 6,803,345</b> | <b>\$ 6,931,073</b> |

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# BUILDING INSPECTION

City Building Official ..... Salim Huerta

## Mission Statement

The City of Troy is currently working with a full in-house department and the aid of independent contractors to assist with plan review and inspections overflow. The present administrative structure satisfies the Building Inspection and Plan Review duties dedicated to protecting the health, safety and welfare of the Troy community. The Building Official oversees the in-house department and the contracted services rendered.



## DEPARTMENT FUNCTIONS

### Administration

- Prepares and administers department budget
- Develops departmental policies and procedures that allow for delivery of professional services
- Provides technical support and attends elected and appointed board meetings
- Ensures that inspectors complete required continuing education classes to maintain State registration
- Provides education to the public on the activities of the department
- Oversees and provides administrative recommendations for the department

### Plan Review

- Reviews plans for compliance with the city, state and federal codes, ordinances and laws and prepares for issuance of permits
- Provides information regarding codes, ordinances, processes and requirements to designers, builders and the general public
- Inspects construction through completion to assure compliance with all codes and ordinances
- Coordinates and compiles information from other departments involved in the plan review process

### Clerical

- Processes and issues permits and conducts daily accounting of fees
- Maintains and updates permit and inspection records
- Prepares and processes written communications from the department
- Prepares monthly and annual reports
- Assists with locating record on existing buildings
- Provides information and assistance to citizens
- Coordinates inspections with Fire, Engineering, Water and other involved departments
- Assists homeowners with the builder complaint process through the State of Michigan

# PERFORMANCE INDICATORS

| PERFORMANCE INDICATORS      | 2020/21 ACTUAL | 2021/22 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|-----------------------------|----------------|----------------|-------------------|----------------|
| Permits issued              | 18,430         | 8,959          | 7,892             | 9,000          |
| Plans Reviewed              | 6,501          | 2,858          | 2,199             | 3,000          |
| Total Value of Construction | \$320,861,635  | \$167,283,424  | \$122,727,733     | \$150,000,000  |
| Number of Inspections       | 37,791         | 16,096         | 15,567            | 17,000         |

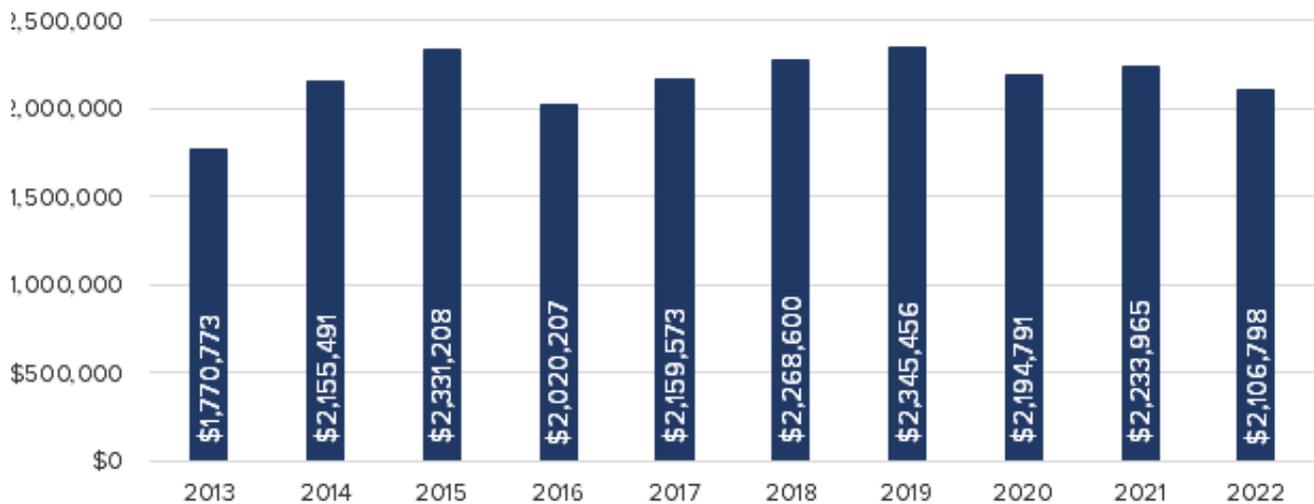
# SUMMARY OF BUDGET CHANGES

Significant Notes - 2023/24 Budget Compared to 2022/23 Budget

Currently transitioning to providing in-house Building Department services

| PERSONNEL SUMMARY   | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|---------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                     | Full Time   | Part Time |
| Building Inspection | 1           | 0         | 1           | 0         | 6           | 0         | 11          | 1.5       |
| Total Department    | 1           | 0         | 1           | 0         | 6           | 0         | 11          | 1.5       |

# OPERATING BUDGET HISTORY



**GENERAL FUND**  
**Public Safety/Building Inspection**

## Building Inspection

|   | 2021 Actual Amount  | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change      | 2025 Proposed       | 2026 Proposed       |
|---|---------------------|---------------------|-----------------------|---------------------|---------------------|---------------|---------------------|---------------------|
| <b>Fund: 101 GENERAL FUND</b>                 |                     |                     |                       |                     |                     |               |                     |                     |
| Expenditures                                  |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Department: 371 Building Inspection</b>    |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Business Unit: 371 Building Inspection</b> |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                             | 144,451             | 168,499             | 931,600               | 694,650             | 1,512,830           | 117.78%       | 1,563,010           | 1,615,420           |
| Supplies                                      | 823                 | 1,351               | 16,500                | 16,500              | 16,500              | 0.00%         | 16,500              | 16,500              |
| Other Service Charges                         | 2,088,691           | 1,934,458           | 1,034,364             | 1,381,364           | 860,148             | -37.73%       | 862,490             | 864,900             |
| Debt Service                                  | -                   | 2,489               | -                     | -                   | -                   | 0.00%         | -                   | -                   |
| <b>Department Total: Building Inspection</b>  | <b>\$ 2,233,965</b> | <b>\$ 2,106,798</b> | <b>\$ 1,982,464</b>   | <b>\$ 2,092,514</b> | <b>\$ 2,389,478</b> | <b>14.19%</b> | <b>\$ 2,442,000</b> | <b>\$ 2,496,820</b> |

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# DEPARTMENT OF **PUBLIC WORKS**

2023/24 ADOPTED BUDGET

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# PUBLIC WORKS

Public Works Director.....Kurt Bovensiep

Streets & Drains Operations Manager.....Scott Carruthers

## Mission Statement

The mission of the Public Works Department is to ensure a safe environment for Troy residents and guests through maintenance of the local, major, and county road network, sidewalks, and the storm water drainage system of the City of Troy.



## DEPARTMENT FUNCTIONS

### Administrative and Support Services

- Prepares and administers the department budget
- Coordinates and evaluates staff activities
- Coordinates staff development and training
- Procures materials, equipment and supplies
- Serves as liaison with other City departments and government units
- Recommends and formulates policies and programs
- Maintains inventory
- Prepares material and service specifications and invitations to bid
- Analyze bid documents and prepares recommendations for City Council
- Supervises contractors to ensure that bid specifications are being followed
- Evaluates contractors for use on future bids
- Maintains and updates the computerized inventory system

### Streets and Drains

- Provides maintenance, repair and replacement to a network of 268.7 miles of Local Roads, 77.2 miles of Major/Industrial Roads, and 67.5 miles of County roads
- Provides maintenance and oversight to 1,100 street lights
- Maintains traffic control signs through Major, Local, and select County roads
- Maintains a program that monitors and replaces hazardous sidewalks in the 507 miles of city sidewalks
- Maintains 3.5 miles of unpaved roads
- Provides maintenance to 149 storm water retention basins
- Investigates residential storm water issues
- Works to maintain a highly efficient storm water drainage system as regulated by the Oakland County Storm Water Permit and MDEQ
- Assists other departments or agencies in securing a safe environment during emergencies
- Responds 24/7 to clear major, industrial and local roadways of snow and ice

# PERFORMANCE INDICATORS

## Notes on Performance Indicators

- Sidewalk totals were low in 2019/20 due to complications of COVID-19.

| PERFORMANCE INDICATORS     | 2020/21 ACTUAL | 2021/22 ACTUAL | 202/23 PROJECTED | 2023/24 BUDGET |
|----------------------------|----------------|----------------|------------------|----------------|
| Sidewalks-New Installation | \$390,047      | \$323,210      | \$700,000        | \$700,000      |
| Concrete Pavement Repair   | \$4,401,611    | \$3,876,253    | \$3,800,000      | \$3,500,000    |
| Crack and Joint Sealing    | \$49,107       | \$117,054      | \$50,000         | \$150,000      |
| Street Light Maintenance   | \$88,842       | \$114,069      | \$110,000        | \$110,000      |

## Streets and Drains

| PERFORMANCE INDICATORS                         | 2020/21 ACTUAL | 2021/22 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|--|----------------|----------------|-------------------|----------------|
| Snow Removal and Plowing Occurrences           | 3              | 4              | 1                 | 3              |
| Snow and Ice Control and Salting Occurrences   | 31             | 32             | 25                | 35             |
| Salt Usages in Tons                            | 6,201          | 6,848          | 5,000             | 8,000          |
| Asphalt Placed (Hot)                           | 207.9 Tons     | 280 Tons       | 250 Tons          | 250 Tons       |
| Asphalt Placed (Cold)                          | 98 Tons        | 193 Tons       | 200 Tons          | 200 Tons       |
| Concrete Redi-Mix Placed in Cu.Yds             | 161            | 256            | 250               | 250            |
| Traffic Sign Repairs or Replacements           | 175            | 254            | 200               | 200            |
| Street Sweeping Local Roads (4 times per year) | 4              | 4              | 4                 | 4              |
| Requests for Service                           | 1,319          | 2,116          | 1,900             | 2,000          |

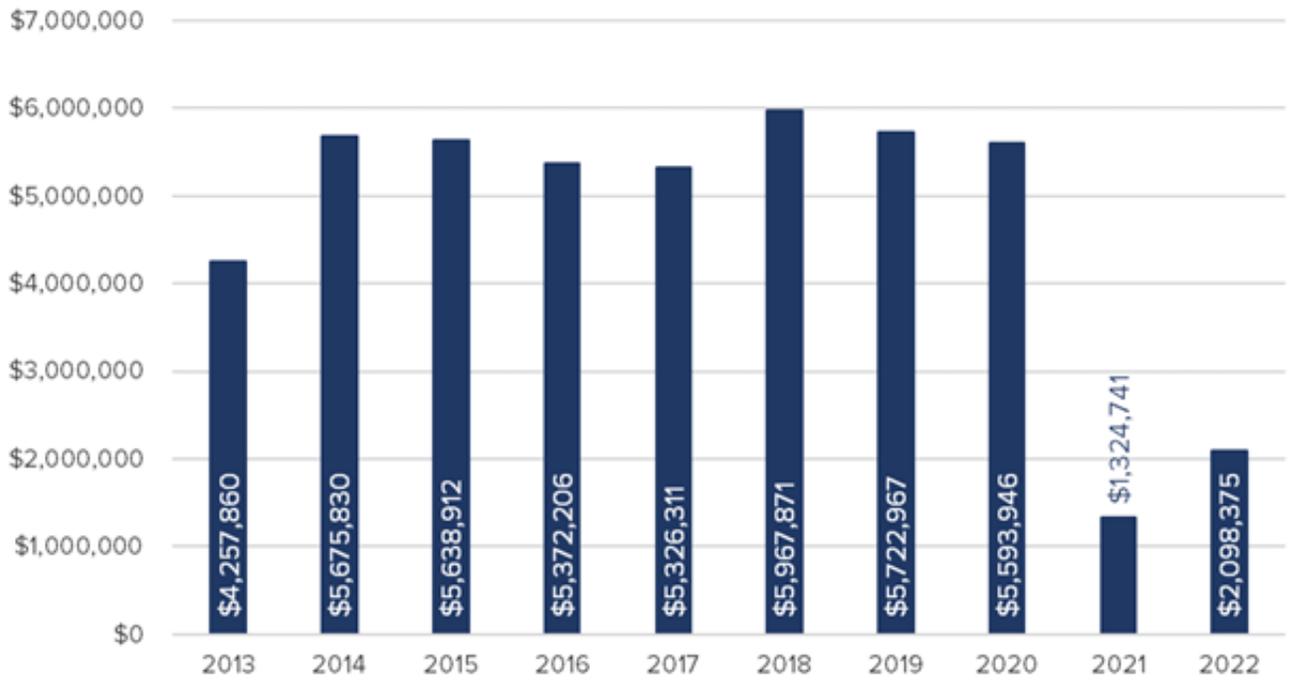
## SUMMARY OF BUDGET CHANGES

| PERSONNEL SUMMARY  | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|--------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                    | Full Time   | Part Time |
| Streets and Drains | 22.72       | 6.1       | 23.25       | 4.8       | 23.25       | 2.9       | 22.72       | 3.5       |
| Total Department   | 22.72       | 6.1       | 23.25       | 4.8       | 23.25       | 2.9       | 22.72       | 3.5       |

# OPERATING BUDGET HISTORY

## Notes:

Operating Budgets for Major and Local Roads were moved to Special Revenue Funds for Fiscal 2021 and beyond. Storm water management and response to concerns continues to be a high priority.



**GENERAL FUND  
Public Works/Streets**

**Streets**

|  | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change      | 2025 Proposed     | 2026 Proposed     |
|--|--------------------|--------------------|-----------------------|---------------------|-------------------|---------------|-------------------|-------------------|
| <b>Fund: 101 GENERAL FUND</b>                      |                    |                    |                       |                     |                   |               |                   |                   |
| Expenditures                                       |                    |                    |                       |                     |                   |               |                   |                   |
| <b>Department: 447 Streets</b>                     |                    |                    |                       |                     |                   |               |                   |                   |
| <b>Division: 23 Drains</b>                         |                    |                    |                       |                     |                   |               |                   |                   |
| <b>Business Unit: 514 Retention Ponds</b>          |                    |                    |                       |                     |                   |               |                   |                   |
| Personal Services                                  | 87,120             | 92,483             | 142,250               | 66,950              | 102,230           | 52.70%        | 104,950           | 107,750           |
| Supplies   | 2,442              | 7,885              | 7,500                 | 9,280               | 8,500             | -8.41%        | 8,800             | 9,100             |
| Other Service Charges                              | 103,946            | 106,646            | 122,300               | 141,732             | 135,510           | -4.39%        | 137,300           | 141,450           |
| <b>Business Unit Total: Retention Ponds</b>        | <b>\$ 193,508</b>  | <b>\$ 207,013</b>  | <b>\$ 272,050</b>     | <b>\$ 217,962</b>   | <b>\$ 246,240</b> | <b>12.97%</b> | <b>\$ 251,050</b> | <b>\$ 258,300</b> |
| <b>Business Unit: 515 Open Drain Maintenance</b>   |                    |                    |                       |                     |                   |               |                   |                   |
| Personal Services                                  | 78,881             | 55,549             | 56,490                | 53,220              | 71,630            | 34.59%        | 74,040            | 76,560            |
| Supplies   | 1,188              | 1,775              | 2,000                 | 4,000               | 2,000             | -50.00%       | 2,100             | 2,200             |
| Other Service Charges                              | 49,003             | 29,797             | 42,000                | 50,000              | 52,000            | 4.00%         | 54,080            | 54,080            |
| <b>Business Unit Total: Open Drain Maintenance</b> | <b>\$ 129,072</b>  | <b>\$ 87,122</b>   | <b>\$ 100,490</b>     | <b>\$ 107,220</b>   | <b>\$ 125,630</b> | <b>17.17%</b> | <b>\$ 130,220</b> | <b>\$ 132,840</b> |
| <b>Business Unit: 516 Drains Administration</b>    |                    |                    |                       |                     |                   |               |                   |                   |
| Personal Services                                  | 13,769             | 4,932              | 13,260                | 16,560              | 16,430            | -0.79%        | 17,010            | 17,620            |
| Supplies   | 1,043              | 888                | 1,560                 | 1,260               | 1,560             | 23.81%        | 1,620             | 1,700             |
| Other Service Charges                              | 187,019            | 829,494            | 407,630               | 418,515             | 423,380           | 1.16%         | 427,300           | 427,650           |
| <b>Business Unit Total: Drains Administration</b>  | <b>\$ 201,831</b>  | <b>\$ 835,314</b>  | <b>\$ 422,450</b>     | <b>\$ 436,335</b>   | <b>\$ 441,370</b> | <b>1.15%</b>  | <b>\$ 445,930</b> | <b>\$ 446,970</b> |
| <b>Business Unit: 517 Storm Sewer &amp; Ryd</b>    |                    |                    |                       |                     |                   |               |                   |                   |
| Personal Services                                  | 86,678             | 164,041            | 99,360                | 154,450             | 137,320           | -11.09%       | 141,800           | 146,490           |
| Supplies   | 1,115              | 10,765             | 10,000                | 9,130               | 10,400            | 13.91%        | 10,800            | 11,200            |

**GENERAL FUND  
Public Works/Streets**

**Streets**

|   | 2021 Actual Amount | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change      | 2025 Proposed       | 2026 Proposed       |
|---|--------------------|---------------------|-----------------------|---------------------|-------------------|---------------|---------------------|---------------------|
| <b>Fund: 101 GENERAL FUND</b>                     |                    |                     |                       |                     |                   |               |                     |                     |
| Expenditures                                      |                    |                     |                       |                     |                   |               |                     |                     |
| <b>Department: 447 Streets</b>                    |                    |                     |                       |                     |                   |               |                     |                     |
| Other Service Charges                             | 20,831             | 67,018              | 30,800                | 33,560              | 34,230            | 2.00%         | 35,600              | 37,000              |
| <b>Business Unit Total: Storm Sewer &amp; Ryd</b> | <b>\$ 108,623</b>  | <b>\$ 241,824</b>   | <b>\$ 140,160</b>     | <b>\$ 197,140</b>   | <b>\$ 181,950</b> | <b>-7.71%</b> | <b>\$ 188,200</b>   | <b>\$ 194,690</b>   |
| <b>Division Total: Drains</b>                     | <b>\$ 633,033</b>  | <b>\$ 1,371,273</b> | <b>\$ 935,150</b>     | <b>\$ 958,657</b>   | <b>\$ 995,190</b> | <b>3.81%</b>  | <b>\$ 1,015,400</b> | <b>\$ 1,032,800</b> |

**GENERAL FUND  
Public Works/Streets**

**Streets**

|   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change       | 2025 Proposed     | 2026 Proposed     |
|---|--------------------|--------------------|-----------------------|---------------------|-------------------|----------------|-------------------|-------------------|
| <b>Fund: 101 GENERAL FUND</b>                             |                    |                    |                       |                     |                   |                |                   |                   |
| Expenditures  |                    |                    |                       |                     |                   |                |                   |                   |
| <b>Department: 447 Streets</b>                            |                    |                    |                       |                     |                   |                |                   |                   |
| <b>Division: 24 Sidewalks</b>                             |                    |                    |                       |                     |                   |                |                   |                   |
| <b>Business Unit: 444 Sidewalk Administration</b>         |                    |                    |                       |                     |                   |                |                   |                   |
| Personal Services   | 32,310             | 11,507             | 30,430                | 37,050              | 38,350            | 3.51%          | 39,700            | 41,140            |
| Other Service Charges                                     | 2,605              | 3,069              | 3,230                 | 3,360               | 3,550             | 5.65%          | 3,680             | 3,750             |
| <b>Business Unit Total: Sidewalk Administration</b>       | <b>\$ 34,915</b>   | <b>\$ 14,576</b>   | <b>\$ 33,660</b>      | <b>\$ 40,410</b>    | <b>\$ 41,900</b>  | <b>3.69%</b>   | <b>\$ 43,380</b>  | <b>\$ 44,890</b>  |
| <b>Business Unit: 511 Sidewalk Maint - Snow Control</b>   |                    |                    |                       |                     |                   |                |                   |                   |
| Personal Services   | 1,158              | 2,163              | 540                   | 6,310               | 4,940             | -21.71%        | 5,100             | 5,270             |
| Other Service Charges                                     | 31,292             | 14,031             | 60,150                | 79,206              | 61,182            | -22.76%        | 63,600            | 66,100            |
| <b>Business Unit Total: Sidewalk Maint - Snow Control</b> | <b>\$ 32,449</b>   | <b>\$ 16,194</b>   | <b>\$ 60,690</b>      | <b>\$ 85,516</b>    | <b>\$ 66,122</b>  | <b>-22.68%</b> | <b>\$ 68,700</b>  | <b>\$ 71,370</b>  |
| <b>Business Unit: 512 Sidewalk Maint - General</b>        |                    |                    |                       |                     |                   |                |                   |                   |
| Personal Services   | 107,448            | 111,155            | 171,710               | 109,860             | 135,940           | 23.74%         | 140,500           | 145,290           |
| Supplies  | 8,188              | 9,807              | 14,000                | 10,000              | 10,400            | 4.00%          | 10,820            | 11,250            |
| Other Service Charges                                     | 15,233             | 35,701             | 27,000                | 26,200              | 27,150            | 3.63%          | 28,200            | 29,400            |
| <b>Business Unit Total: Sidewalk Maint - General</b>      | <b>\$ 130,868</b>  | <b>\$ 156,663</b>  | <b>\$ 212,710</b>     | <b>\$ 146,060</b>   | <b>\$ 173,490</b> | <b>18.78%</b>  | <b>\$ 179,520</b> | <b>\$ 185,940</b> |
| <b>Division Total: Sidewalks</b>                          | <b>\$ 198,232</b>  | <b>\$ 187,433</b>  | <b>\$ 307,060</b>     | <b>\$ 271,986</b>   | <b>\$ 281,512</b> | <b>3.50%</b>   | <b>\$ 291,600</b> | <b>\$ 302,200</b> |

**GENERAL FUND  
Public Works/Streets**

**Streets**

|  | 2021 Actual Amount  | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change       | 2025 Proposed       | 2026 Proposed       |
|--|---------------------|---------------------|-----------------------|---------------------|---------------------|----------------|---------------------|---------------------|
| <b>Fund: 101 GENERAL FUND</b>                |                     |                     |                       |                     |                     |                |                     |                     |
| Expenditures                                 |                     |                     |                       |                     |                     |                |                     |                     |
| <b>Department: 447 Streets</b>               |                     |                     |                       |                     |                     |                |                     |                     |
| <b>Division: 25 Street Lighting</b>          |                     |                     |                       |                     |                     |                |                     |                     |
| <b>Business Unit: 448 Street Lighting</b>    |                     |                     |                       |                     |                     |                |                     |                     |
| Personal Services                            | 37,879              | 25,462              | 29,230                | 20,110              | 16,000              | -20.44%        | 16,500              | 17,040              |
| Supplies                                     | 57,372              | 58,939              | 20,000                | 65,490              | 65,490              | 0.00%          | 65,490              | 65,490              |
| Other Service Charges                        | 398,090             | 451,980             | 445,220               | 449,030             | 457,990             | 2.00%          | 457,990             | 457,990             |
| <b>Division Total: Street Lighting</b>       | <b>\$ 493,340</b>   | <b>\$ 536,381</b>   | <b>\$ 494,450</b>     | <b>\$ 534,630</b>   | <b>\$ 539,480</b>   | <b>0.91%</b>   | <b>\$ 539,980</b>   | <b>\$ 540,520</b>   |
| <b>Division: 26 Weeds</b>                    |                     |                     |                       |                     |                     |                |                     |                     |
| <b>Business Unit: 519 Weeds/Snow and Ice</b> |                     |                     |                       |                     |                     |                |                     |                     |
| Other Service Charges                        | 135                 | 3,288               | 310                   | 6,670               | 26,440              | 296.40%        | 26,440              | 26,440              |
| <b>Division Total: Weeds</b>                 | <b>\$ 135</b>       | <b>\$ 3,288</b>     | <b>\$ 310</b>         | <b>\$ 6,670</b>     | <b>\$ 26,440</b>    | <b>296.40%</b> | <b>\$ 26,440</b>    | <b>\$ 26,440</b>    |
| <b>Department Total: Streets</b>             | <b>\$ 1,324,741</b> | <b>\$ 2,098,375</b> | <b>\$ 1,736,970</b>   | <b>\$ 1,771,943</b> | <b>\$ 1,842,622</b> | <b>3.99%</b>   | <b>\$ 1,873,420</b> | <b>\$ 1,901,960</b> |

**General Fund  
Public Works/Transportation**

# Transportation

|   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change      | 2025 Proposed     | 2026 Proposed     |
|---|--------------------|--------------------|-----------------------|---------------------|-------------------|---------------|-------------------|-------------------|
| <b>Fund: 101 General Fund</b>                             |                    |                    |                       |                     |                   |               |                   |                   |
| Expenditures  |                    |                    |                       |                     |                   |               |                   |                   |
| <b>Department: 596 Transportation</b>                     |                    |                    |                       |                     |                   |               |                   |                   |
| <b>Business Unit: 596 Shuttle Services</b>                |                    |                    |                       |                     |                   |               |                   |                   |
| Personal Services   | (1,207)            | -                  | -                     | -                   | -                 | 0.00%         | -                 | -                 |
| <b>Business Unit Total: Shuttle Services</b>              | <b>(\$ 1,207)</b>  | <b>-</b>           | <b>-</b>              | <b>-</b>            | <b>-</b>          | <b>0.00%</b>  | <b>-</b>          | <b>-</b>          |
| <b>Business Unit: 598 Senior/Special Transportation</b>   |                    |                    |                       |                     |                   |               |                   |                   |
| Personal Services   | 306,515            | 319,166            | 297,790               | 386,410             | 447,410           | 15.79%        | 461,470           | 476,090           |
| Supplies  | 13,007             | 11,807             | 10,750                | 11,500              | 11,500            | 0.00%         | 11,500            | 11,500            |
| Other Service Charges                                     | 152,389            | 138,339            | 141,208               | 149,268             | 147,345           | -1.29%        | 152,894           | 159,754           |
| <b>Business Unit Total: Senior/Special Transportation</b> | <b>\$ 471,911</b>  | <b>\$ 469,313</b>  | <b>\$ 449,748</b>     | <b>\$ 547,178</b>   | <b>\$ 606,255</b> | <b>10.80%</b> | <b>\$ 625,864</b> | <b>\$ 647,344</b> |
| <b>Department Total: Transportation</b>                   | <b>\$ 470,704</b>  | <b>\$ 469,313</b>  | <b>\$ 449,748</b>     | <b>\$ 547,178</b>   | <b>\$ 606,255</b> | <b>10.80%</b> | <b>\$ 625,864</b> | <b>\$ 647,344</b> |



# COMMUNITY **DEVELOPMENT**

2023/24 ADOPTED BUDGET

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# ENGINEERING

City Engineer/Traffic Engineer ..... G. Scott Finlay, P.E

## Mission Statement

The mission of the Engineering Department is to provide high quality, cost effective infrastructure improvements to promote safety, transportation, economic growth and vibrancy of the City of Troy.



## DEPARTMENT FUNCTIONS

### Administration

- Prepares and administers capital improvement program (CIP) budget for roads, sewers, water mains and drains
- Develops master plans for capital improvements
- Serves as liaison with federal, state and county agencies and other cities to implement road, water, sewer and drain projects, programs, and permits
- Serves as liaison with utility companies for utility and telecommunications work within city right-of-way
- Member of Oakland County Federal Aid Comm. which prioritizes road funding
- Prepares and maintains design standards for public and private improvements
- Prepares requests for proposals for consulting engineering services
- Manages city staff and consultants assigned to perform technical studies, project design, construction project administration and inspection
- Recommends and implements policies for all city real estate and right-of-way activities

### Engineering

- Designs and prepares engineering plans and specifications for public improvement projects such as storm drains, sanitary sewers, stream bank stabilization and water mains
- Reviews site grading, drainage and soil erosion control plans for compliance with City of Troy, county and state requirements
- Maintains development standards, construction specifications and standard construction details
- Provides utility and flood plain information
- Maintains the pavement management system
- Issues permits and performs inspections for water, sewer, roads, utility construction, soil erosion control and culvert installations
- Prepares special assessment district projects for paving, sanitary sewers and sidewalks

### Surveying and Inspection

- Conducts surveys for design and construction of public improvements
- Maintains the city’s global positioning and benchmark systems
- Participates in maintenance of the city’s geographic information system
- Resolves drainage problems on new construction
- Inspects public improvements for compliance with development standards, construction specifications and soil erosion control
- Inspects city road, water, sewer and utility projects

### Right of Way

- Appraises and negotiates for acquisition or sale of city real estate and right-of-way
- Sells, leases, and licenses land and public property
- Facilitates the donation or acquisition of land and property for public use
- Coordinates vacation or sale of city property
- Assists in relocating businesses and residences acquired as part of city road projects
- Provides real estate support services to the public, other city departments, utility companies and public agencies
- Assists in the litigation process regarding public property
- Maintains records for city-owned property, easement and other real estate documents at the County
- Researches and assures clear title to city-owned property and rights
- Performs real estate asset management activities
- Skilled and trained in federal and state laws and regulations as they pertain to real estate acquisition and capital improvement projects

### Traffic Engineering

- Conducts traffic volume counts and speed studies
- Reviews plans for new developments for compliance with traffic standards
- Responds to requests for new traffic signals and signs
- Serves as liaison with Oakland County on traffic signal concerns
- Investigates traffic vision obstructions
- Provides staff support for Traffic Committee activities
- Coordinates review of traffic studies
- Processes sidewalk waiver requests

### Storm Water Drainage

- Evaluates storm water drainage systems
- Develops and implements projects to reduce erosion, improve water quality and aquatic habitat
- Monitors construction site runoff
- Serves as liaison with other storm water agencies to effectively manage watersheds in accordance with regulations and mandates
- Administers MS4 state storm water permit requirements
- Participates with the Alliance of Rouge Communities (ARC) and Clinton River Area of Concern on storm water permit activities, grant applications and grant projects
- Serves as enforcing agency for Soil Erosion and Sediment Control (SESC) program

## PERFORMANCE INDICATORS

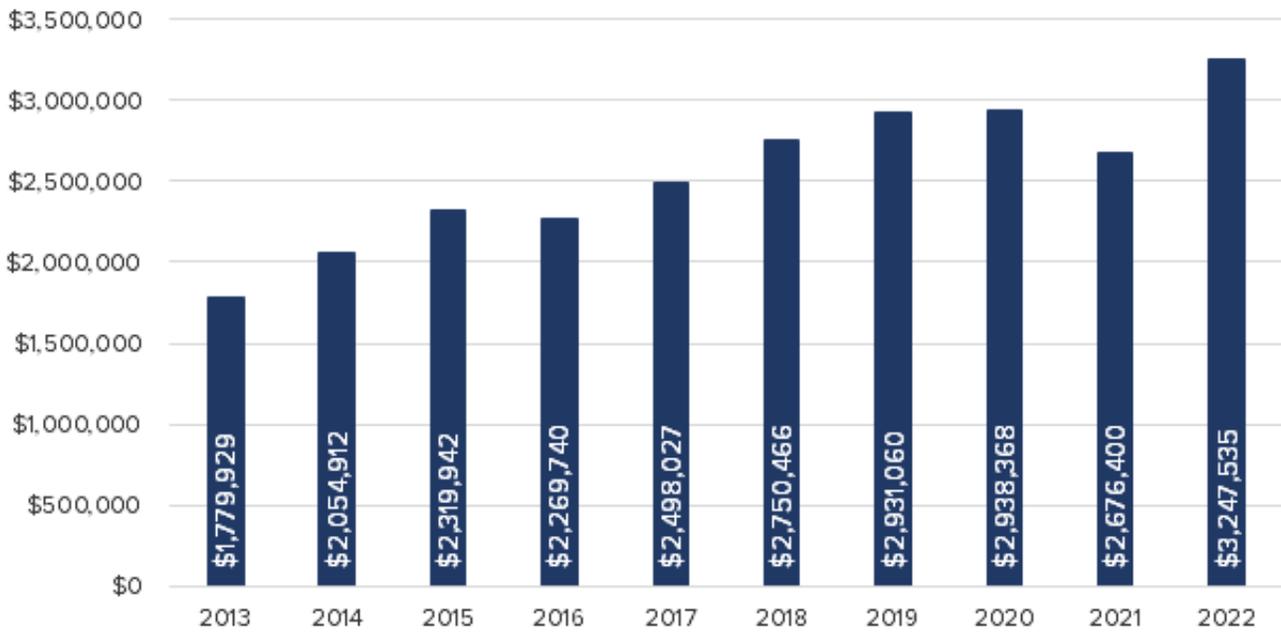
“Value of Construction Contracts Awarded & Supervised” is projected to increase with the use of ARAP funds for Stephenson Road Rehabilitation.

| PERFORMANCE INDICATORS                               | 2020/21 ACTUAL | 2021/22 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|--|----------------|----------------|-------------------|----------------|
| Preliminary Site Plans Approved                      | 45             | 32             | 35                | 35             |
| Right-of-way Permits Issued                          | 184            | 506            | 500               | 500            |
| Value of Construction Contracts Awarded & Supervised | \$9.3M         | \$8.8M         | \$10.5M           | \$14.4M        |
| Soil Erosion Control Inspections                     | 641            | 677            | 700               | 750            |
| Soil Erosion Control Permits Issued                  | 81             | 303            | 250               | 300            |
| % Engineering Plans Reviewed within 8 Weeks          | 93%            | 95%            | 93%               | 95%            |
| % Right -of-way Permits issued within 10 days        | 94%            | 95%            | 93%               | 95%            |
| % Soil Erosion Control Permits Issued within 5 days  | 96%            | 96%            | 95%               | 95%            |
| % CIP Projects Budgeted and Awarded                  | 96%            | 92%            | 92%               | 95%            |

# SUMMARY OF BUDGET CHANGES

| PERSONNEL SUMMARY   | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|---------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                     | Full Time   | Part Time |
| Engineering         | 12.2        | 0         | 12.2        | 0         | 12.2        | 0         | 12.2        | 0         |
| Traffic Engineering |             |           |             |           |             |           |             |           |
| Total Department    | 12.2        | 0         | 12.2        | 0         | 12.2        | 0         | 12.2        | 0         |

# OPERATING BUDGET HISTORY



**GENERAL FUND**  
**Community Development/Engineering**

# Engineering

|                                       | 2021 Actual Amount  | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change      | 2025 Proposed       | 2026 Proposed       |
|---------------------------------------|---------------------|---------------------|-----------------------|---------------------|---------------------|---------------|---------------------|---------------------|
| <b>Fund: 101 GENERAL FUND</b>         |                     |                     |                       |                     |                     |               |                     |                     |
| Expenditures                          |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Department: 442 Engineering</b>    |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Business Unit: 442 Engineering</b> |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                     | 1,702,708           | 1,726,724           | 1,897,680             | 1,975,710           | 1,946,300           | -1.49%        | 2,009,920           | 2,076,350           |
| Supplies                              | 12,630              | 10,455              | 15,070                | 15,930              | 16,430              | 3.14%         | 17,040              | 18,080              |
| Other Service Charges                 | 961,062             | 1,510,357           | 1,307,154             | 1,414,644           | 1,416,022           | 0.10%         | 1,423,374           | 1,431,200           |
| <b>Department Total: Engineering</b>  | <b>\$ 2,676,400</b> | <b>\$ 3,247,535</b> | <b>\$ 3,219,904</b>   | <b>\$ 3,406,284</b> | <b>\$ 3,378,752</b> | <b>-0.81%</b> | <b>\$ 3,450,334</b> | <b>\$ 3,525,630</b> |

# PLANNING

Community Development Director.....R. Brent Savidant

## Mission Statement

The Planning Department guides private and public development and redevelopment efforts. Planning assists in creating a more socially, economically and environmentally sustainable community, as envisioned in the City of Troy Master Plan. The Planning Department provides expertise and information to elected officials, appointed boards and commissions, City Departments and citizens to assist in understanding and addressing key community issues and priorities. The Planning Department promotes and maintains a clean, healthy, and safe city through education, cooperation, and enforcement of our property maintenance, zoning, nuisance and rental inspection codes. The Planning Department assists the City Manager in creating an environment for investment in the City of Troy.



## DEPARTMENT FUNCTIONS

### Administration

- Prepares agendas and provides technical support to the Planning Commission, Zoning Board of Appeals, Historic District Commission, Historic District Study Committee, Sustainable Development Review Committee, Building Code Board of Appeals & Animal Control Appeals Board
- Prepares and administers the department budget
- Serves as City’s representative and expert witness in litigation related to zoning, property maintenance, and blight
- Serves as liaison to the Downtown Development Authority (DDA)
- Serves as liaison with developers to residential, commercial and industrial developments

### Application and Review Process

- Provides information regarding application procedures and requirements
- Reviews site plan applications for compliance with City ordinances and regulations
- Reviews special use requests for compliance with City ordinances and regulations
- Reviews subdivision plat and site condominium applications for compliance with City ordinances and regulations
- Reviews rezoning applications for compliance with the master plan and provides recommendations
- Reviews zoning ordinance text amendment applications and provides recommendations
- Reviews street vacation request for compliance with City ordinances and regulations

### Application and Review Process (cont.)

- Provides design assistance to developers and City Staff
- Reviews planned unit development applications for compliance with City ordinances, regulations and high-quality urban design standards
- Conducts site plan compliance inspections prior to issuance of certificates of occupancy
- Upgrades the development approval process, focusing on technological improvements and digital submittals
- Determines compliance with Zoning Ordinance

### Planning Zoning and Land Use

- Provides information regarding the City’s zoning ordinance and subdivision regulations
- Provides information regarding planning, land use and zoning issues
- Prepares and maintains zoning districts map
- Maintains the City’s Master Plan
- Provides analysis of zoning ordinance
- Inspects properties to ensure compliance with the Zoning Ordinance, Rental Inspection, Property Maintenance Code, and other City ordinances
- Considers complaints related to zoning, land use, blight and nuisances
- Reviews & issues sign, animal, temporary structure, use & special event permits

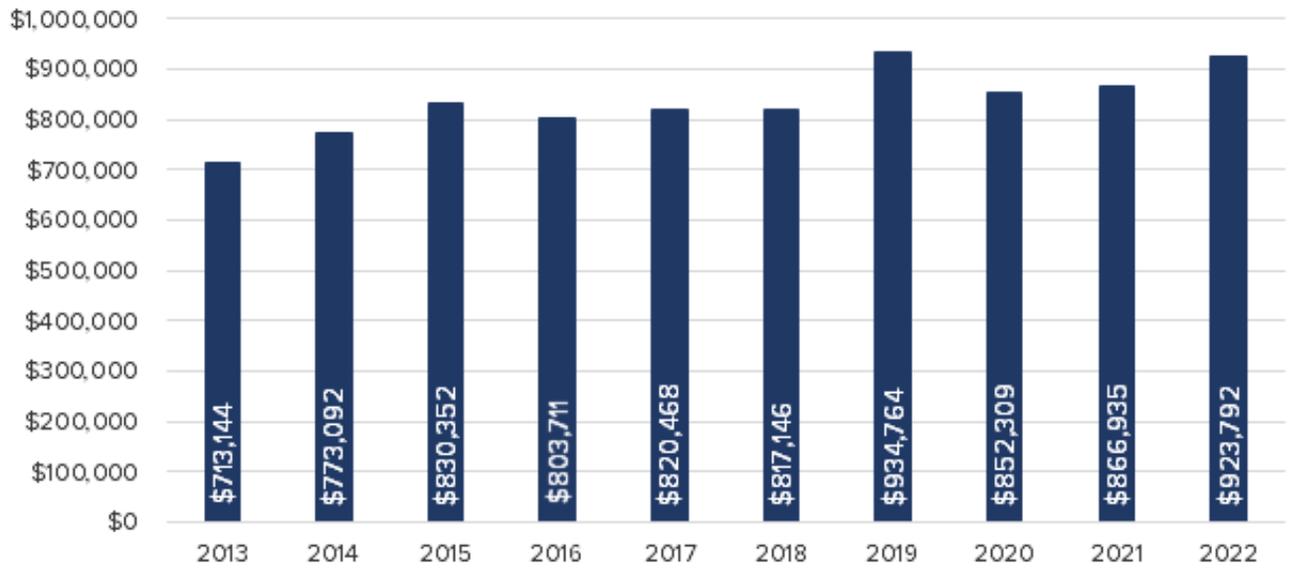
## PERFORMANCE INDICATORS

| PERFORMANCE INDICATORS                                     | 2020/21 ACTUAL | 2021/22 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|--|----------------|----------------|-------------------|----------------|
| Site Plan Reviews  | 8              | 8              | 8                 | 10             |
| Special Use Requests                                       | 2              | 5              | 4                 | 4              |
| Site Condominium Reviews                                   | 3              | 6              | 3                 | 3              |
| Rezoning Requests  | 1              | 0              | 0                 | 1              |
| Conditional Rezoning Requests                              | 1              | 2              | 2                 | 2              |
| Zoning Ordinance Text Amendments                           | 0              | 1              | 1                 | 1              |
| Planned Unit Developments                                  | 1              | 1              | 2                 | 1              |
| Sign Permit Applications Reviewed                          | 293            | 241            | 250               | 250            |
| Code Enforcements  | 3,263          | 3,341          | 4,000             | 4,000          |
| Citizen Volunteer Enforcements (temporary sign removal)    | 0              | 845            | 800               | 800            |
| Zoning Board of Appeals cases                              | 13             | 8              | 8                 | 10             |
| Animal Licenses  | 14             | 9              | 9                 | 10             |
| Code Enforcement Inspections                               | 7,724          | 7,140          | 7,500             | 7,500          |
| Temporary Structure, Use, & Outdoor Special Events Permits | 19             | 11             | 11                | 12             |

## SUMMARY OF BUDGET CHANGES

| PERSONNEL SUMMARY   | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|---------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                     | Full Time   | Part Time |
| Planning Department | 5           | 1         | 6           | .60       | 7           | .70       | 7           | .60       |
| Total Department    | 5           | 1         | 6           | .60       | 7           | .70       | 7           | .60       |

# OPERATING BUDGET HISTORY



**GENERAL FUND**  
**Community Development/Planning**

# Planning

|   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change      | 2025 Proposed       | 2026 Proposed       |
|---|--------------------|--------------------|-----------------------|---------------------|---------------------|---------------|---------------------|---------------------|
| <b>Fund: 101 GENERAL FUND</b>                       |                    |                    |                       |                     |                     |               |                     |                     |
| Expenditures  |                    |                    |                       |                     |                     |               |                     |                     |
| <b>Department: 721 Planning</b>                     |                    |                    |                       |                     |                     |               |                     |                     |
| <b>Business Unit: 721 Planning</b>                  |                    |                    |                       |                     |                     |               |                     |                     |
| Personal Services                                   | 732,217            | 744,567            | 878,940               | 1,024,540           | 1,040,400           | 1.55%         | 1,075,750           | 1,112,720           |
| Supplies  | 4,074              | 5,955              | 5,910                 | 5,910               | 5,910               | 0.00%         | 5,910               | 5,910               |
| Other Service Charges                               | 123,491            | 157,096            | 198,706               | 198,312             | 193,722             | -2.31%        | 197,200             | 200,840             |
| <b>Business Unit Total: Planning</b>                | <b>\$ 859,783</b>  | <b>\$ 907,618</b>  | <b>\$ 1,083,556</b>   | <b>\$ 1,228,762</b> | <b>\$ 1,240,032</b> | <b>0.92%</b>  | <b>\$ 1,278,860</b> | <b>\$ 1,319,470</b> |
| <b>Business Unit: 723 Planning Commission</b>       |                    |                    |                       |                     |                     |               |                     |                     |
| Personal Services                                   | 3,239              | 5,457              | 7,300                 | 7,300               | 7,300               | 0.00%         | 7,480               | 7,670               |
| Supplies  | 100                | 75                 | 510                   | 510                 | 510                 | 0.00%         | 510                 | 510                 |
| Other Service Charges                               | 992                | 3,883              | 7,548                 | 7,688               | 7,688               | 0.00%         | 7,825               | 7,970               |
| <b>Business Unit Total: Planning Commission</b>     | <b>\$ 4,331</b>    | <b>\$ 9,416</b>    | <b>\$ 15,358</b>      | <b>\$ 15,498</b>    | <b>\$ 15,498</b>    | <b>0.00%</b>  | <b>\$ 15,815</b>    | <b>\$ 16,150</b>    |
| <b>Business Unit: 726 Board of Zoning Appeals</b>   |                    |                    |                       |                     |                     |               |                     |                     |
| Personal Services                                   | 1,349              | 1,108              | 2,270                 | 2,270               | 2,270               | 0.00%         | 2,320               | 2,390               |
| Supplies  | 760                | -                  | 500                   | 920                 | 540                 | -41.30%       | 600                 | 650                 |
| Other Service Charges                               | 712                | 377                | 1,680                 | 1,730               | 1,730               | 0.00%         | 1,780               | 1,830               |
| <b>Business Unit Total: Board of Zoning Appeals</b> | <b>\$ 2,821</b>    | <b>\$ 1,484</b>    | <b>\$ 4,450</b>       | <b>\$ 4,920</b>     | <b>\$ 4,540</b>     | <b>-7.72%</b> | <b>\$ 4,700</b>     | <b>\$ 4,870</b>     |
| <b>Department Total: Planning</b>                   | <b>\$ 866,935</b>  | <b>\$ 918,518</b>  | <b>\$ 1,103,364</b>   | <b>\$ 1,249,180</b> | <b>\$ 1,260,070</b> | <b>0.87%</b>  | <b>\$ 1,299,375</b> | <b>\$ 1,340,490</b> |



# RECREATION **AND CULTURE**

2023/24 ADOPTED BUDGET

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# PARKS

Public Works Director..... Kurt Bovensiep

Facilities & Grounds Operations Manager..... Dennis Trantham

## Mission Statement

It is the mission of the Parks Division of the Department of Public Works is to enhance the quality of life for residents and businesses by providing recreation programs, facilities, parks and related services. The Division promotes a healthy lifestyle for all age groups regardless of physical abilities, and enriches cultural and natural resources through community interpretive programs.



## DEPARTMENT FUNCTIONS

- Maintains over 1000 acres of active and passive park land, and municipal ground
- Plants and maintains right-of-way trees
- Administers contracted landscape maintenance of all municipal buildings
- Serves as a community resource for horticultural/ arboricultural concerns
- Plans and develops park projects
- Maintains four municipal cemeteries

## PERFORMANCE INDICATORS

### Notes on Performance Indicators

- • The Recreation Department charges a field usage that augments the hours spent on athletic field maintenance.
- • The Grounds Division continues to support and develop the urban forest within Troy.

| PERFORMANCE INDICATORS                               | 2020/21 ACTUAL | 2021/22 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|--|----------------|----------------|-------------------|----------------|
| Residential Tree Trimmed during Winter Block Pruning | 2,921          | 2,750          | 2,900             | 3,200          |
| Residential Tree Related Request                     | 1,242          | 975            | 1,200             | 1,200          |
| ROW Tree Planted                                     | 401            | 420            | 412               | 425            |
| Athletic Field Maintenance Hours                     | 1,500          | 1,750          | 2,100             | 2,300          |

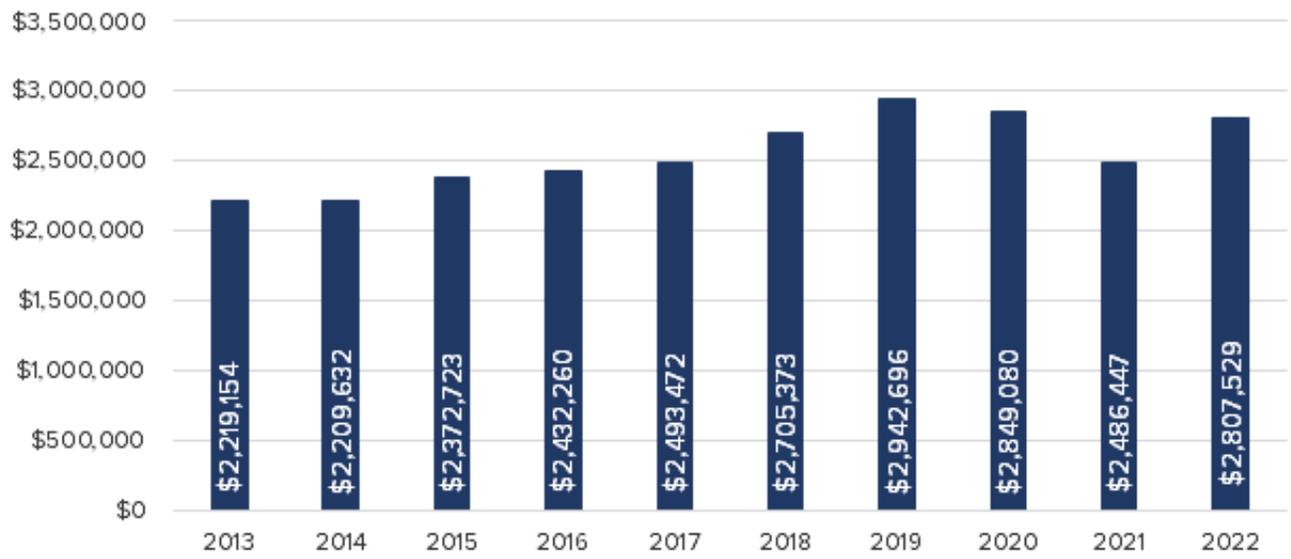
## SUMMARY OF BUDGET CHANGES

### Significant Notes - 2023/24 Budget Compared to 2022/23 Budget

- The Grounds Division continues to experience an increased demand in outdoor recreation opportunities.
- Phase I completion of Sylvan Glen Lake Park

| PERSONNEL SUMMARY | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|-------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                   | Full Time   | Part Time |
| Parks Department  | 6.3         | 9.7       | 6.38        | 9.5       | 6.38        | 12.1      | 8.34        | 9.70      |
| Total Department  | 6.3         | 9.7       | 6.38        | 9.5       | 6.38        | 12.1      | 8.34        | 9.7       |

# OPERATING BUDGET HISTORY



**General Fund  
Recreation And Culture/Parks**

# Parks

|  | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change      | 2025 Proposed     | 2026 Proposed     |
|--|--------------------|--------------------|-----------------------|---------------------|-------------------|---------------|-------------------|-------------------|
| <b>Fund: 101 General Fund</b>                        |                    |                    |                       |                     |                   |               |                   |                   |
| Expenditures   |                    |                    |                       |                     |                   |               |                   |                   |
| <b>Department: 751 Parks</b>                         |                    |                    |                       |                     |                   |               |                   |                   |
| <b>Division: 30 Parks Maintenance</b>                |                    |                    |                       |                     |                   |               |                   |                   |
| <b>Business Unit: 751 Parks Administration</b>       |                    |                    |                       |                     |                   |               |                   |                   |
| Personal Services                                    | 145,943            | 146,126            | 128,200               | 125,950             | 129,740           | 3.01%         | 133,920           | 138,270           |
| Supplies   | 1,656              | 1,843              | 1,870                 | 1,870               | 1,940             | 3.74%         | 2,020             | 2,100             |
| Other Service Charges                                | 39,251             | 58,567             | 57,658                | 55,468              | 57,154            | 3.04%         | 58,980            | 60,870            |
| <b>Business Unit Total: Parks Administration</b>     | <b>\$ 186,850</b>  | <b>\$ 206,536</b>  | <b>\$ 187,728</b>     | <b>\$ 183,288</b>   | <b>\$ 188,834</b> | <b>3.03%</b>  | <b>\$ 194,920</b> | <b>\$ 201,240</b> |
| <b>Business Unit: 756 Civic Center Maintenance</b>   |                    |                    |                       |                     |                   |               |                   |                   |
| Personal Services                                    | 72,460             | 40,926             | 68,280                | 90,900              | 99,130            | 9.05%         | 102,250           | 105,500           |
| Supplies   | 7,156              | 21,814             | 23,000                | 37,000              | 87,480            | 136.43%       | 37,980            | 38,500            |
| Other Service Charges                                | 233,116            | 293,492            | 312,470               | 362,470             | 262,620           | -27.55%       | 263,090           | 263,580           |
| <b>Business Unit Total: Civic Center Maintenance</b> | <b>\$ 312,732</b>  | <b>\$ 356,232</b>  | <b>\$ 403,750</b>     | <b>\$ 490,370</b>   | <b>\$ 449,230</b> | <b>-8.39%</b> | <b>\$ 403,320</b> | <b>\$ 407,580</b> |
| <b>Business Unit: 757 Cemetery Maintenance</b>       |                    |                    |                       |                     |                   |               |                   |                   |
| Personal Services                                    | 11,020             | 13,274             | 10,820                | 8,330               | 9,650             | 15.85%        | 9,960             | 10,310            |
| Other Service Charges                                | 8,277              | 9,992              | 14,320                | 14,280              | 13,730            | -3.85%        | 13,840            | 13,950            |
| <b>Business Unit Total: Cemetery Maintenance</b>     | <b>\$ 19,297</b>   | <b>\$ 23,266</b>   | <b>\$ 25,140</b>      | <b>\$ 22,610</b>    | <b>\$ 23,380</b>  | <b>3.41%</b>  | <b>\$ 23,800</b>  | <b>\$ 24,260</b>  |
| <b>Business Unit: 758 Parks Garage</b>               |                    |                    |                       |                     |                   |               |                   |                   |
| Supplies   | 3,123              | 2,951              | 4,000                 | 4,000               | 4,160             | 4.00%         | 4,330             | 4,500             |
| Other Service Charges                                | 59,860             | 66,269             | 70,440                | 74,720              | 82,720            | 10.71%        | 86,040            | 89,480            |
| <b>Business Unit Total: Parks Garage</b>             | <b>\$ 62,983</b>   | <b>\$ 69,220</b>   | <b>\$ 74,440</b>      | <b>\$ 78,720</b>    | <b>\$ 86,880</b>  | <b>10.37%</b> | <b>\$ 90,370</b>  | <b>\$ 93,980</b>  |

**General Fund  
Recreation And Culture/Parks**

# Parks

|  | 2021 Actual Amount  | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change      | 2025 Proposed       | 2026 Proposed       |
|--|---------------------|---------------------|-----------------------|---------------------|---------------------|---------------|---------------------|---------------------|
| <b>Fund: 101 General Fund</b>                          |                     |                     |                       |                     |                     |               |                     |                     |
| Expenditures   |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Department: 751 Parks</b>                           |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Business Unit: 759 Athletic Field Maintenance</b>   |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                                      | 59,318              | 65,320              | 173,280               | 172,600             | 219,400             | 27.11%        | 226,520             | 233,910             |
| Supplies   | 31,131              | 46,782              | 49,500                | 40,700              | 59,200              | 45.45%        | 60,870              | 44,990              |
| Other Service Charges                                  | 110,118             | 116,944             | 150,820               | 158,530             | 179,520             | 13.24%        | 181,900             | 186,380             |
| <b>Business Unit Total: Athletic Field Maintenance</b> | <b>\$ 200,567</b>   | <b>\$ 229,046</b>   | <b>\$ 373,600</b>     | <b>\$ 371,830</b>   | <b>\$ 458,120</b>   | <b>23.21%</b> | <b>\$ 469,290</b>   | <b>\$ 465,280</b>   |
| <b>Business Unit: 770 Parks Maintenance</b>            |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                                      | 572,443             | 531,404             | 435,830               | 433,900             | 485,490             | 11.89%        | 499,300             | 513,610             |
| Supplies   | 102,347             | 129,533             | 135,500               | 138,500             | 156,216             | 12.79%        | 145,410             | 150,830             |
| Other Service Charges                                  | 595,270             | 624,932             | 570,835               | 715,405             | 714,520             | -0.12%        | 731,410             | 748,060             |
| <b>Business Unit Total: Parks Maintenance</b>          | <b>\$ 1,270,059</b> | <b>\$ 1,285,869</b> | <b>\$ 1,142,165</b>   | <b>\$ 1,287,805</b> | <b>\$ 1,356,226</b> | <b>5.31%</b>  | <b>\$ 1,376,120</b> | <b>\$ 1,412,500</b> |
| <b>Business Unit: 772 Park Equipment Repair</b>        |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                                      | 21,076              | 37,556              | 77,310                | 77,120              | 76,690              | -0.56%        | 79,100              | 81,620              |
| Other Service Charges                                  | 845                 | 1,592               | 4,040                 | 4,040               | 4,200               | 3.96%         | 4,360               | 4,530               |
| <b>Business Unit Total: Park Equipment Repair</b>      | <b>\$ 21,921</b>    | <b>\$ 39,148</b>    | <b>\$ 81,350</b>      | <b>\$ 81,160</b>    | <b>\$ 80,890</b>    | <b>-0.33%</b> | <b>\$ 83,460</b>    | <b>\$ 86,150</b>    |
| <b>Business Unit: 773 Parks-Special Events</b>         |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                                      | 13,122              | 29,167              | 34,400                | 34,300              | 42,840              | 24.90%        | 44,190              | 45,560              |
| Supplies   | 5,586               | -                   | -                     | -                   | -                   | 0.00%         | -                   | -                   |
| Other Service Charges                                  | 4,514               | 14,864              | 22,800                | 24,800              | 18,000              | -27.42%       | 18,000              | 18,000              |
| <b>Business Unit Total: Parks-Special Events</b>       | <b>\$ 23,222</b>    | <b>\$ 44,031</b>    | <b>\$ 57,200</b>      | <b>\$ 59,100</b>    | <b>\$ 60,840</b>    | <b>2.94%</b>  | <b>\$ 62,190</b>    | <b>\$ 63,560</b>    |

**General Fund  
Recreation And Culture/Parks**

# Parks

|   | 2021 Actual Amount  | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change     | 2025 Proposed       | 2026 Proposed       |
|---|---------------------|---------------------|-----------------------|---------------------|---------------------|--------------|---------------------|---------------------|
| <b>Fund: 101 General Fund</b>                             |                     |                     |                       |                     |                     |              |                     |                     |
| Expenditures  |                     |                     |                       |                     |                     |              |                     |                     |
| <b>Department: 751 Parks</b>                              |                     |                     |                       |                     |                     |              |                     |                     |
| <b>Business Unit: 775 Major Tree Planting</b>             |                     |                     |                       |                     |                     |              |                     |                     |
| Personal Services   | 109                 | 29                  | -                     | -                   | -                   | 0.00%        | -                   | -                   |
| <b>Business Unit Total: Major Tree Planting</b>           | <b>\$ 109</b>       | <b>\$ 29</b>        | <b>-</b>              | <b>-</b>            | <b>-</b>            | <b>0.00%</b> | <b>-</b>            | <b>-</b>            |
| <b>Business Unit: 778 Local Tree Planting</b>             |                     |                     |                       |                     |                     |              |                     |                     |
| Personal Services   | 1,327               | 1,804               | 660                   | -                   | -                   | 0.00%        | -                   | -                   |
| Supplies  | 151,609             | 161,591             | 163,976               | 164,130             | 172,700             | 5.22%        | 179,530             | 186,630             |
| Other Service Charges                                     | 359                 | 475                 | 310                   | 310                 | 320                 | 3.23%        | 330                 | 340                 |
| <b>Business Unit Total: Local Tree Planting</b>           | <b>\$ 153,295</b>   | <b>\$ 163,870</b>   | <b>\$ 164,946</b>     | <b>\$ 164,440</b>   | <b>\$ 173,020</b>   | <b>5.22%</b> | <b>\$ 179,860</b>   | <b>\$ 186,970</b>   |
| <b>Business Unit: 783 Street Island Maintenance-DDA</b>   |                     |                     |                       |                     |                     |              |                     |                     |
| Personal Services   | 24,566              | 40,350              | 94,230                | 94,200              | 87,250              | -7.38%       | 89,810              | 92,460              |
| Supplies  | 36,220              | 15,720              | 8,000                 | 5,300               | 5,510               | 3.96%        | 5,730               | 5,960               |
| Other Service Charges                                     | 174,625             | 334,211             | 726,360               | 726,360             | 755,370             | 3.99%        | 785,560             | 816,930             |
| <b>Business Unit Total: Street Island Maintenance-DDA</b> | <b>\$ 235,412</b>   | <b>\$ 390,281</b>   | <b>\$ 828,590</b>     | <b>\$ 825,860</b>   | <b>\$ 848,130</b>   | <b>2.70%</b> | <b>\$ 881,100</b>   | <b>\$ 915,350</b>   |
| <b>Division Total: Parks Maintenance</b>                  | <b>\$ 2,486,447</b> | <b>\$ 2,807,529</b> | <b>\$ 3,338,909</b>   | <b>\$ 3,565,183</b> | <b>\$ 3,725,550</b> | <b>4.50%</b> | <b>\$ 3,764,430</b> | <b>\$ 3,856,870</b> |
| <b>Department Total: Parks</b>                            | <b>\$ 2,486,447</b> | <b>\$ 2,807,529</b> | <b>\$ 3,338,909</b>   | <b>\$ 3,565,183</b> | <b>\$ 3,725,550</b> | <b>4.50%</b> | <b>\$ 3,764,430</b> | <b>\$ 3,856,870</b> |

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# RECREATION

Interim Recreation Director..... Brian Goul

Assistant Recreation Director ..... Nikki McEachern

## Mission Statement

We believe that recreation, through diverse programs, facilities and services, has a positive impact on building strong, active, healthy communities for residents of all ages, backgrounds and abilities.



## DEPARTMENT FUNCTIONS

### Administration

- Acts as liaison with Parks and Recreation Board
- Administers scholarship and fee waiver for recreation programs and memberships
- Conducts facility planning and development
- Coordinates Park Shelter rentals
- Coordinates public use of parks
- Issues Dog Park Memberships
- Maintains a Facebook page and Instagram to be used for promoting and marketing
- Manages Community Garden plot rental at Troy Farm
- Manages sponsorships, donations, and grants
- Operates front desk to provide information and registration assistance.
- Oversees capital improvement projects
- Oversees marketing operations, including Recreation Guide publication, Recreation Website, and Social Media
- Prepares and administers the department budget
- Serves as liaison with Troy Racquet Club, Indigo Golf, Camp Ticonderoga, Troy Nature Society, and Troy Historical Society
- Supervises staff assignments
- Coordinates and ensures the janitorial service is following the contract guidelines

### Adaptive Recreation

- In-person, indoor programs resumed in September 2021 at the Community Center. Prior to that programs were offered virtually
- Conducts social, recreational, sports, and fitness activities for community members ages 5+ with disabilities
- Coordinates regular (2x/week) day program for adults 18+ with developmental disabilities
- Coordinates regular special events such as social meetups, dances, and field trips, for the special needs community
- Offers Adaptive eNewsletter monthly
- Provides ADA Accommodation support for all Recreation programs and community members

### Athletics

- Coordinates adult sports leagues
- Coordinates youth instructional sport activities
- Coordinates youth sports leagues
- Scheduling of athletic fields
- Serves as liaison with citizen organizations such as Troy Youth Football, Troy Youth Soccer League, Nationals Soccer Club, Troy Baseball Boosters, Troy travel teams, and Troy Racquet Club
- Handles any issues/complaints regarding shelter rentals

### Camps

- Conducts dance, art, Lego, Robot/Science and performing arts camps
- Conducts Troy Sports Camps in partnership with the Troy School District
- Offers Safety Town Camp program.
- Program 10 weeks of traditional day camps during summer months with before and aftercare options

### Community Center

- Rents meeting and banquet rooms to the public for events including receptions, showers, business meeting and expos
- Partners with DMC to provide a Physical Therapy Clinic and health related programs
- Provides food service options for meetings and banquets through a preferred caterer
- Provides free wireless internet access throughout the facility
- Resumed youth Birthday Party program in January 2022

### Fitness Center

- Offers full schedule of group fitness classes including yoga, cardio, and strength classes
- Offers personal training service
- Provides open gym recreation schedule including pickleball, badminton, volleyball, and basketball
- Sells fitness membership passes to residents and non-residents for use of the gym, pools and fitness areas

### Enrichment Programs

- Offers youth and adult enrichment programs
- Coordinates arts and crafts, martial arts, and dance programs
- Offers special events for individuals and families

### Marketing

- Ensures all signage, communication pieces, and giveaways are consistent with department mission and brand
- Communicates and promotes all programs and services via the Recreation Website, E-Newsletters, Social Media, Troy Recreation Guid, and Print Materials.

### Preschool

- Re-opened in Summer for Preschool Camps and Fall 2021 for regular classes
- Operates state licensed Rainbow Preschool
- Provides full range of Parent & Tot and preschool activities and classes
- Offers 7 weeks of summer camps for 3-5 years old

### Senior Programs

- Offers Fifty Forward publication quarterly
- Offers Fifty Forward eNewsletter biweekly
- Offers senior clubs, special events, fitness, sports, arts and craft, dance, technology, and travel opportunities
- Offers resources and assistance such as Hospital Equipment Loan Closet, Senior Home Assistance Repair Program, Medicare Counseling, Tax Assistance, and Food Boxes for low-income seniors

## PERFORMANCE INDICATORS

### Notes on Performance Indicators

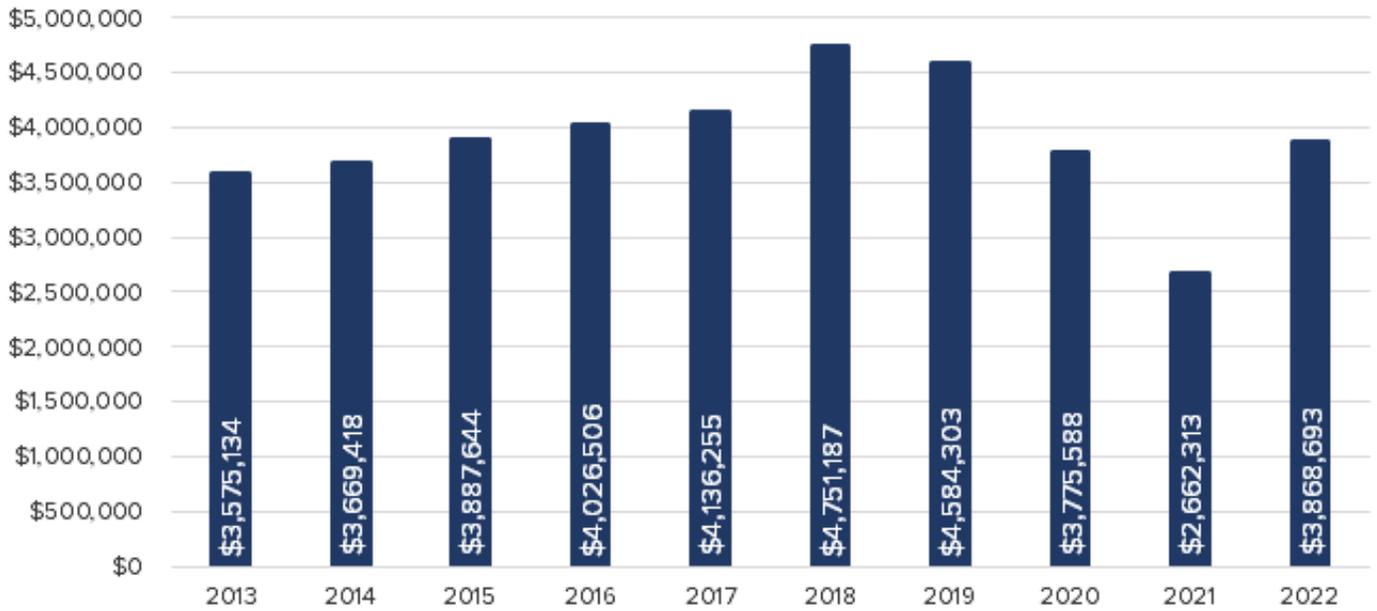
- Due to COVID-19 restrictions, there was an extensive waitlist for 21/22 and 22/23 Indoor Swim Lessons. While program enrollment has increased, it is still below pre-COVID average due to low staffing.
- Over all, registrations have decreased due to the fact that they are longer required to use the gym or pool, as was the case during COVID.
- Dog Park numbers have also decreased as individuals have returned to regular routines and workhours post COVID..

| PERFORMANCE INDICATORS                     | 2020/21 ACTUAL       | 2021/22 ACTUAL   | 2022/23 PROJECTED         | 2023/24 BUDGET            |
|--|----------------------|--|---------------------------|---------------------------|
| Number of Fitness Members/ pass holders    | 1,587                | 2,290  | 2,691                     | 2,700                     |
| Number of Fitness area Daily visits        | 134                  | 136,368  | 145,000                   | 148,000                   |
| Number of Room Rentals                     | 46                   | 800  | 900                       | 950                       |
| Preschool Participants                     | 60                   | 82 & 51 parent and tot since fall                          | 235 & 144 parent and tot  | 135 & 144 parent and tot  |
| Number of Recreation Program Registrations | 30,395               | 12,992   | 13,100                    | 13,200                    |
| Park Shelter Reservations                  | 303                  | 438  | 445                       | 450                       |
| Number of Dog Park Members                 | 631                  | 479  | 475                       | 475                       |
| Swim Lessons participants - Indoor         | 82<br>211 Waitlisted | Group: 93<br>254 Waitlist<br>1 on 1: 155<br>426 Waitlisted | Group: 390<br>1 on 1: 160 | Group: 475<br>1 on 1: 175 |
| Youth Camp Enrollments (ages 3-18)         | 958                  | 1,141  | 1,152                     | 1,152                     |

## SUMMARY OF BUDGET CHANGES

| PERSONNEL SUMMARY     | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|-----------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                       | Full Time   | Part Time |
| Recreation Department | 9.0         | 43.9      | 8.0         | 40.0      | 9.0         | 26.0      | 11.0        | 24.5      |
| Total Department      | 9.0         | 43.9      | 8.0         | 40.0      | 9.0         | 26.0      | 11.0        | 24.5      |

## OPERATING BUDGET HISTORY



**GENERAL FUND  
Recreation And Culture/Recreation**

# Recreation

|   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change     | 2025 Proposed     | 2026 Proposed     |
|---|--------------------|--------------------|-----------------------|---------------------|-------------------|--------------|-------------------|-------------------|
| <b>Fund: 101 GENERAL FUND</b>                         |                    |                    |                       |                     |                   |              |                   |                   |
| Expenditures  |                    |                    |                       |                     |                   |              |                   |                   |
| <b>Department: 752 Recreation</b>                     |                    |                    |                       |                     |                   |              |                   |                   |
| <b>Business Unit: 752 Recreation Administration</b>   |                    |                    |                       |                     |                   |              |                   |                   |
| Personal Services                                     | 472,712            | 486,166            | 529,030               | 536,220             | 562,450           | 4.89%        | 580,010           | 598,310           |
| Supplies  | 19,075             | 44,274             | 54,000                | 44,000              | 57,000            | 29.55%       | 59,000            | 61,000            |
| Other Service Charges                                 | 177,124            | 265,130            | 301,088               | 304,978             | 287,168           | -5.84%       | 296,090           | 303,110           |
| <b>Business Unit Total: Recreation Administration</b> | <b>\$ 668,911</b>  | <b>\$ 795,570</b>  | <b>\$ 884,118</b>     | <b>\$ 885,198</b>   | <b>\$ 906,618</b> | <b>2.42%</b> | <b>\$ 935,100</b> | <b>\$ 962,420</b> |

**GENERAL FUND  
Recreation And Culture/Recreation**

# Recreation

|  | 2021 Actual Amount  | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change      | 2025 Proposed       | 2026 Proposed       |
|--|---------------------|---------------------|-----------------------|---------------------|---------------------|---------------|---------------------|---------------------|
| <b>Fund: 101 GENERAL FUND</b>                |                     |                     |                       |                     |                     |               |                     |                     |
| Expenditures                                 |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Department: 752 Recreation</b>            |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Division: 31 Recreation</b>               |                     |                     |                       |                     |                     |               |                     |                     |
| <b>Business Unit: 753 Recreation</b>         |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                            | 282,670             | 541,462             | 597,300               | 585,660             | 504,170             | -13.91%       | 517,290             | 530,800             |
| Supplies                                     | 39,857              | 94,849              | 123,730               | 140,950             | 132,950             | -5.68%        | 138,200             | 143,500             |
| Other Service Charges                        | 41,819              | 308,790             | 322,400               | 321,950             | 343,835             | 6.80%         | 359,600             | 396,500             |
| <b>Business Unit Total: Recreation</b>       | <b>\$ 364,346</b>   | <b>\$ 945,101</b>   | <b>\$ 1,043,430</b>   | <b>\$ 1,048,560</b> | <b>\$ 980,955</b>   | <b>-6.45%</b> | <b>\$ 1,015,090</b> | <b>\$ 1,070,800</b> |
| <b>Business Unit: 754 Senior Programs</b>    |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                            | 99,850              | 122,680             | 144,190               | 144,190             | 131,000             | -9.15%        | 134,460             | 137,990             |
| Supplies                                     | 2,678               | 3,257               | 8,000                 | 12,000              | 10,000              | -16.67%       | 12,000              | 15,000              |
| Other Service Charges                        | 11,692              | 70,331              | 84,720                | 97,520              | 101,520             | 4.10%         | 115,300             | 123,080             |
| <b>Business Unit Total: Senior Programs</b>  | <b>\$ 114,220</b>   | <b>\$ 196,268</b>   | <b>\$ 236,910</b>     | <b>\$ 253,710</b>   | <b>\$ 242,520</b>   | <b>-4.41%</b> | <b>\$ 261,760</b>   | <b>\$ 276,070</b>   |
| <b>Business Unit: 755 Community Center</b>   |                     |                     |                       |                     |                     |               |                     |                     |
| Personal Services                            | 520,342             | 682,417             | 848,190               | 786,840             | 1,003,110           | 27.49%        | 1,032,400           | 1,062,770           |
| Supplies                                     | 111,347             | 174,245             | 270,790               | 281,580             | 280,600             | -0.35%        | 290,050             | 302,050             |
| Other Service Charges                        | 883,147             | 1,050,203           | 1,220,605             | 1,293,780           | 1,322,320           | 2.21%         | 1,377,840           | 1,428,440           |
| Capital Outlay                               | -                   | 22,766              | -                     | -                   | -                   | 0.00%         | -                   | -                   |
| Debt Service                                 | -                   | 2,124               | -                     | -                   | -                   | 0.00%         | -                   | -                   |
| <b>Business Unit Total: Community Center</b> | <b>\$ 1,514,836</b> | <b>\$ 1,931,754</b> | <b>\$ 2,339,585</b>   | <b>\$ 2,362,200</b> | <b>\$ 2,606,030</b> | <b>10.32%</b> | <b>\$ 2,700,290</b> | <b>\$ 2,793,260</b> |
| <b>Division Total: Recreation</b>            | <b>\$ 1,993,402</b> | <b>\$ 3,073,124</b> | <b>\$ 3,619,925</b>   | <b>\$ 3,664,470</b> | <b>\$ 3,829,505</b> | <b>4.50%</b>  | <b>\$ 3,977,140</b> | <b>\$ 4,140,130</b> |
| <b>Department Total: Recreation</b>          | <b>\$ 2,662,313</b> | <b>\$ 3,868,693</b> | <b>\$ 4,504,043</b>   | <b>\$ 4,549,668</b> | <b>\$ 4,736,123</b> | <b>4.10%</b>  | <b>\$ 4,912,240</b> | <b>\$ 5,102,550</b> |

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# HISTORIC VILLAGE NATURE CENTER

Troy Historic Village Executive Director ..... Jennifer Peters  
Troy Nature Society Executive Director ..... Carla Reeb

## Historic Village – Mission Statement

The Troy Historical Society administers the Troy Historic Village through a management agreement with the City of Troy. The mission of the Troy Historical Society is to stimulate discovery and cultivate life-long appreciation of history by sharing and preserving heritage through creative, meaningful experiences that engage our stakeholders.

## Nature Center – Mission Statement

The Nature Center’s mission to provide resources and education to inspire the appreciation and preservation of nature. The objectives of the society include: Providing healthy outdoor experiences and educational activities for individuals of all ages, creating an understanding of the value and necessity of stewardship of our natural environment, and the preservation and protection of the Stage Nature Center for future generations.



## DEPARTMENT FUNCTIONS

### Historic Village

- Engages visitors and stakeholders in positive learning experiences and social interactions
- Respects the significance of history as we seek knowledge, understanding, and relevance in our lives
- Recognizes the importance of archival and material collections as social objects and catalysts for sharing information and ideas
- Embraces innovation and encourages passion and creativity in our work
- Encourages the objective analysis, civil discussion, and evaluation of controversial issues
- Promotes a culture of stewardship where all adhere to the highest standards of historic preservation

### Nature Center

- Provides programs for the Public to interact with Troy’s natural features
- Connect with schools to provide programs for students and young people
- Organize Scout group programs to help foster the next generation of stewards that protect and preserve our natural environment
- Educational nature programs for individuals of all ages
- Develop volunteer opportunities for members of the community to apply and expand their skills while supporting the City’s natural features

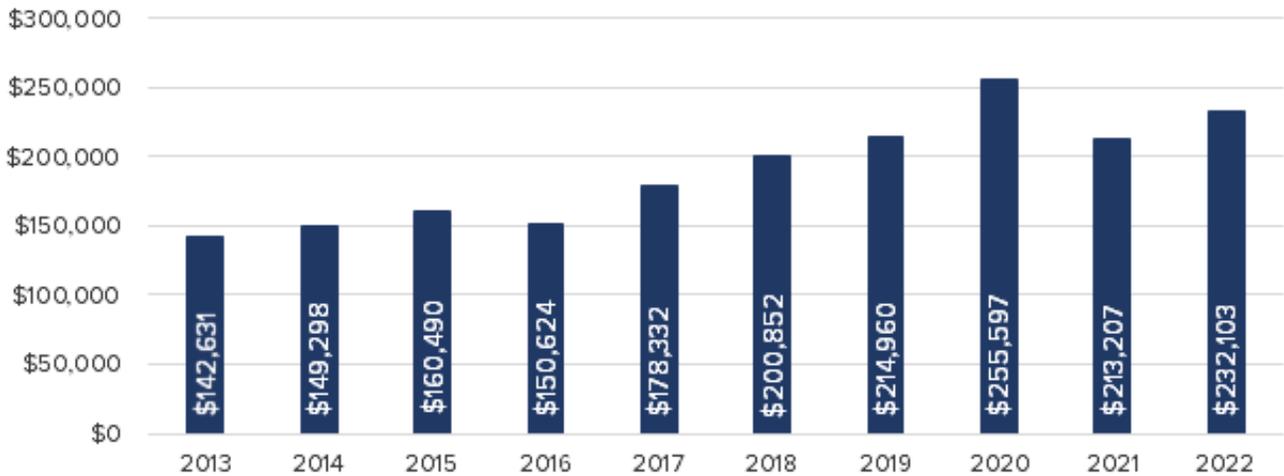
# SUMMARY OF BUDGET CHANGES

## HISTORIC VILLAGE AND NATURE CENTER

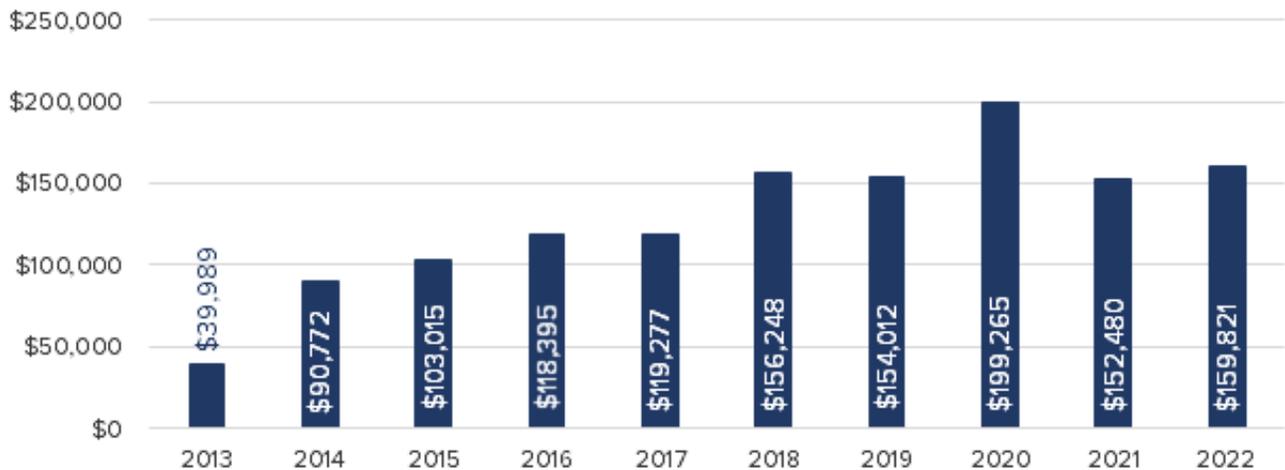
2020 and 2021 significant decrease in revenues due to COVID-19.

| PERSONNEL SUMMARY | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|-------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                   | Full Time   | Part Time |
| Historic Village  | .23         | .10       | .23         | .10       | .23         | .40       | .27         | .20       |
| Total Department  | .23         | .10       | .23         | .10       | .23         | .40       | .27         | .20       |

### OPERATING BUDGET HISTORY – HISTORIC VILLAGE



### OPERATING BUDGET HISTORY – NATURE CENTER



**GENERAL FUND**  
Recreation And Culture/Nature Center

## Nature Center

|   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change      | 2025 Proposed     | 2026 Proposed     |
|---|--------------------|--------------------|-----------------------|---------------------|-------------------|---------------|-------------------|-------------------|
| <b>Fund: 101 GENERAL FUND</b>           |                    |                    |                       |                     |                   |               |                   |                   |
| Expenditures                            |                    |                    |                       |                     |                   |               |                   |                   |
| <b>Department: 771 Nature Center</b>    |                    |                    |                       |                     |                   |               |                   |                   |
| <b>Business Unit: 771 Nature Center</b> |                    |                    |                       |                     |                   |               |                   |                   |
| Personal Services                       | -                  | 440                | -                     | -                   | -                 | 0.00%         | -                 | -                 |
| Supplies                                | 2,220              | 3,045              | 15,000                | 33,000              | 20,000            | -39.39%       | 29,000            | 20,000            |
| Other Service Charges                   | 150,259            | 156,336            | 171,580               | 168,280             | 173,930           | 3.36%         | 176,480           | 179,190           |
| <b>Department Total: Nature Center</b>  | <b>\$ 152,480</b>  | <b>\$ 159,821</b>  | <b>\$ 186,580</b>     | <b>\$ 201,280</b>   | <b>\$ 193,930</b> | <b>-3.65%</b> | <b>\$ 205,480</b> | <b>\$ 199,190</b> |

**General Fund  
Recreation And Culture/Historic Village**

# Museum

|   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change       | 2025 Proposed     | 2026 Proposed     |
|---|--------------------|--------------------|-----------------------|---------------------|-------------------|----------------|-------------------|-------------------|
| <b>Fund: 101 General Fund</b>                           |                    |                    |                       |                     |                   |                |                   |                   |
| Expenditures  |                    |                    |                       |                     |                   |                |                   |                   |
| <b>Department: 804 Museum</b>                           |                    |                    |                       |                     |                   |                |                   |                   |
| <b>Business Unit: 802 Historic Village Operations</b>   |                    |                    |                       |                     |                   |                |                   |                   |
| Other Service Charges                                   | 100,000            | 106,000            | 140,000               | 131,000             | 106,000           | -19.08%        | 106,000           | 106,000           |
| <b>Business Unit Total: Historic Village Operations</b> | <b>\$ 100,000</b>  | <b>\$ 106,000</b>  | <b>\$ 140,000</b>     | <b>\$ 131,000</b>   | <b>\$ 106,000</b> | <b>-19.08%</b> | <b>\$ 106,000</b> | <b>\$ 106,000</b> |
| <b>Business Unit: 804 Museum Buildings</b>              |                    |                    |                       |                     |                   |                |                   |                   |
| Supplies  | 12,109             | 19,145             | 23,000                | 26,000              | 37,000            | 42.31%         | 28,000            | 29,000            |
| Other Service Charges                                   | 72,388             | 80,655             | 82,012                | 84,882              | 87,082            | 2.59%          | 90,595            | 95,110            |
| <b>Business Unit Total: Museum Buildings</b>            | <b>\$ 84,496</b>   | <b>\$ 99,799</b>   | <b>\$ 105,012</b>     | <b>\$ 110,882</b>   | <b>\$ 124,082</b> | <b>11.90%</b>  | <b>\$ 118,595</b> | <b>\$ 124,110</b> |
| <b>Business Unit: 807 Museum Grounds</b>                |                    |                    |                       |                     |                   |                |                   |                   |
| Personal Services                                       | 15,593             | 10,462             | 34,620                | 44,500              | 44,510            | 0.02%          | 45,930            | 47,380            |
| Supplies  | 392                | -                  | -                     | -                   | -                 | 0.00%          | -                 | -                 |
| Other Service Charges                                   | 12,725             | 15,841             | 26,420                | 26,415              | 26,977            | 2.13%          | 28,060            | 28,870            |
| <b>Business Unit Total: Museum Grounds</b>              | <b>\$ 28,711</b>   | <b>\$ 26,303</b>   | <b>\$ 61,040</b>      | <b>\$ 70,915</b>    | <b>\$ 71,487</b>  | <b>0.81%</b>   | <b>\$ 73,990</b>  | <b>\$ 76,250</b>  |
| <b>Department Total: Museum</b>                         | <b>\$ 213,207</b>  | <b>\$ 232,103</b>  | <b>\$ 306,052</b>     | <b>\$ 312,797</b>   | <b>\$ 301,569</b> | <b>-3.59%</b>  | <b>\$ 298,585</b> | <b>\$ 306,360</b> |



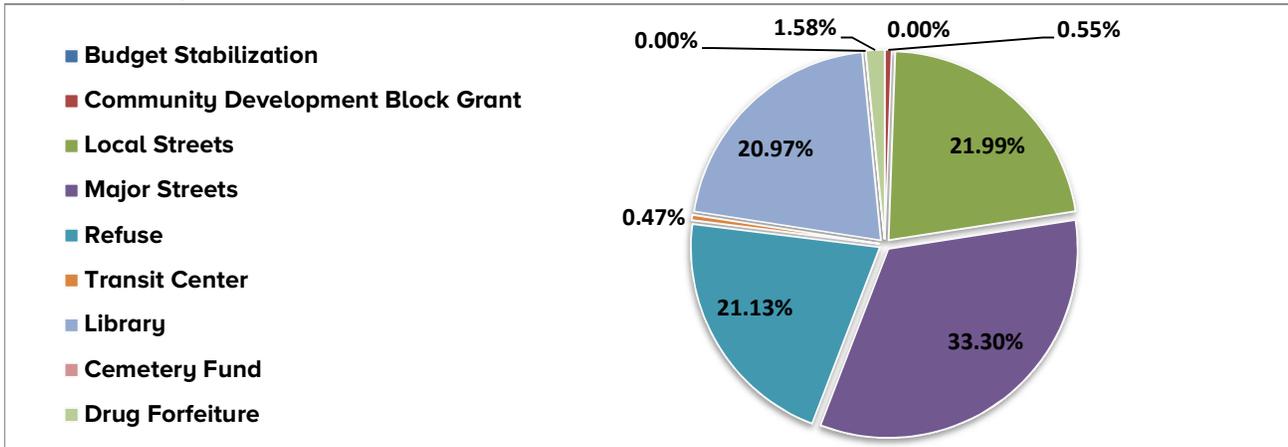
# SPECIAL **REVENUES**

2023/24 ADOPTED BUDGET

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### Special Revenue Funds Summary

The chart below shows expenditures for each Special Revenue Fund as a percent of the total Special Revenue Budget.



**• Budget Stabilization Fund** **\$0**

- This fund was created for the following purposes:
- ✓ To cover a General Fund deficit if the City of Troy's annual audit reveals a deficit.
  - ✓ To prevent a reduction in the level of public services, or in the number of employees, at any time in a fiscal year when the City of Troy's budgeted revenue is not being collected in an amount sufficient to cover budgeted expenses.
  - ✓ To prevent reduction in the level of service or in the number of employees, when preparing the budget for the next fiscal year when the City of Troy's estimated revenue does not appear sufficient to cover estimated expenses.
  - ✓ To cover expenses arising because of a natural disaster including flood, fire or tornado. However, if federal or state funds are received to offset the appropriations of the fund, that money shall be returned to the fund.

**• CDBG Grant** **\$170,000**

This fund accounts for grant revenues from the Department of Housing and Development to be used for residential and other Capital improvements.

**• Local Streets Fund** **\$6,737,597**

This fund accounts for various revenues, including state shared revenue, related to the repair, maintenance and construction of all streets classified as "local" within the city.

**• Major Streets Fund** **\$10,201,638**

This fund accounts for state shared revenue related to the repair, maintenance and construction of all streets classified as "major" within the city.

**• Refuse Fund** **\$6,473,350**

Provides refuse collection, yard waste removal and curbside recycling. Funds are generated by property taxes to provide this service.

**Special Revenue Funds****· *Library Fund* *\$6,423,574***

This fund accounts for costs associated with the operations, maintenance and capital expenditures for the city's public library. Funding for these expenditures is provided by a voter approved dedicated property tax.

**· *Drug Forfeiture Fund* *\$484,040***

This fund accounts for federal and state contributed resources derived from drug forfeitures. This funding is restricted to specific types of police expenditures as defined by these funding entities.

**· *Transit Center Fund* *144,864***

This fund accounts for costs associated with the operations, maintenance of the City's Transit Center. In addition it also accounts for cost reimbursements from Amtrak and rent revenues for sponsorship advertising at the Center.

**· *Cemetery Fund* *1,200***

This fund accounts for investment earnings on cemetery fees held in perpetuity to reimburse the General Fund for cemetery maintenance.

**SPECIAL REVENUE**  
**Public Works**

## Major Street Fund

|  | 2021 Actual<br>Amount | 2022 Actual<br>Amount | 2023 Estimated<br>Amount | 2023 Amended<br>Budget | 2024 Proposed       | % Change       | 2025 Proposed       | 2026 Proposed       |
|--|-----------------------|-----------------------|--------------------------|------------------------|---------------------|----------------|---------------------|---------------------|
| <b>Fund: 202 MAJOR STREET FUND</b>     |                       |                       |                          |                        |                     |                |                     |                     |
| <b>REVENUE</b>                         |                       |                       |                          |                        |                     |                |                     |                     |
| Grants                                 | \$ 6,785,651          | \$ 7,459,460          | \$ 7,500,000             | \$ 7,500,000           | \$ 7,700,000        | 2.67%          | \$ 7,900,000        | \$ 8,100,000        |
| Interest & Rent                        | (18,666)              | (136,615)             | 35,000                   | 35,000                 | 35,000              | 0.00%          | 35,000              | 35,000              |
| <b>Department Total: Revenue</b>       | <b>6,766,985</b>      | <b>7,322,845</b>      | <b>7,535,000</b>         | <b>7,535,000</b>       | <b>7,735,000</b>    | <b>2.65%</b>   | <b>7,935,000</b>    | <b>8,135,000</b>    |
| <b>EXPENDITURE</b>                     |                       |                       |                          |                        |                     |                |                     |                     |
| <b>Department: 447 Streets</b>         |                       |                       |                          |                        |                     |                |                     |                     |
| Personal Services                      | 1,188,498             | 1,210,555             | 1,355,770                | 1,786,490              | 1,599,580           | -10.46%        | 1,652,340           | 1,707,480           |
| Supplies                               | 393,778               | 394,376               | 291,070                  | 329,983                | 392,224             | 18.86%         | 377,124             | 389,344             |
| Other Service Charges                  | 815,018               | 1,188,796             | 920,090                  | 1,178,202              | 1,575,914           | 33.76%         | 1,637,600           | 1,685,496           |
| <b>Department Total: Streets</b>       | <b>2,397,294</b>      | <b>2,793,728</b>      | <b>2,566,930</b>         | <b>3,294,675</b>       | <b>3,567,718</b>    | <b>8.29%</b>   | <b>3,667,064</b>    | <b>3,782,320</b>    |
| <b>Department: 751 Parks</b>           |                       |                       |                          |                        |                     |                |                     |                     |
| Personal Services                      | 8,838                 | 6,740                 | 28,150                   | 28,000                 | 39,480              | 41.00%         | 40,880              | 42,320              |
| Supplies                               | -                     | -                     | 500                      | 500                    | 500                 | 0.00%          | 500                 | 500                 |
| Other Service Charges                  | 34,713                | 50,124                | 93,850                   | 85,827                 | 93,940              | 9.45%          | 94,040              | 94,130              |
| <b>Department Total: Parks</b>         | <b>43,551</b>         | <b>56,865</b>         | <b>122,500</b>           | <b>114,327</b>         | <b>133,920</b>      | <b>17.14%</b>  | <b>135,420</b>      | <b>136,950</b>      |
| <b>Department: 966 Transfers Out</b>   |                       |                       |                          |                        |                     |                |                     |                     |
| <b>OTHER FINANCING USES</b>            |                       |                       |                          |                        |                     |                |                     |                     |
| Other Financing Uses                   | 6,200,000             | 5,000,000             | 4,000,000                | 4,000,000              | 6,500,000           | 62.50%         | 4,000,000           | 4,000,000           |
| <b>Department Total: Transfers Out</b> | <b>6,200,000</b>      | <b>5,000,000</b>      | <b>4,000,000</b>         | <b>4,000,000</b>       | <b>6,500,000</b>    | <b>62.50%</b>  | <b>4,000,000</b>    | <b>4,000,000</b>    |
| <b>Surplus (Use) of Fund Balance</b>   | <b>(1,873,860)</b>    | <b>(527,748)</b>      | <b>845,570</b>           | <b>125,998</b>         | <b>(2,466,638)</b>  | <b>-</b>       | <b>132,516</b>      | <b>215,730</b>      |
| <b>Beginning Fund Balance</b>          | <b>5,169,446</b>      | <b>3,295,586</b>      | <b>2,767,838</b>         | <b>2,767,838</b>       | <b>3,613,408</b>    | <b>30.55%</b>  | <b>1,146,770</b>    | <b>1,279,286</b>    |
| <b>Ending Fund Balance</b>             | <b>\$ 3,295,586</b>   | <b>\$ 2,767,838</b>   | <b>\$ 3,613,408</b>      | <b>\$ 2,893,836</b>    | <b>\$ 1,146,770</b> | <b>-60.37%</b> | <b>\$ 1,279,286</b> | <b>\$ 1,495,016</b> |

**SPECIAL REVENUE**  
**Public Works**

## Local Street Fund

|  | 2021 Actual Amount  | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change       | 2025 Proposed     | 2026 Proposed     |
|--|---------------------|---------------------|-----------------------|---------------------|---------------------|----------------|-------------------|-------------------|
| <b>Fund: 203 LOCAL STREET FUND</b>     |                     |                     |                       |                     |                     |                |                   |                   |
| <b>REVENUE</b>                         |                     |                     |                       |                     |                     |                |                   |                   |
| Grants                                 | \$ 2,683,567        | \$ 2,931,402        | \$ 2,900,000          | \$ 2,900,000        | \$ 3,000,000        | 3.45%          | \$ 3,150,000      | \$ 3,300,000      |
| Interest & Rent                        | (20,890)            | (202,910)           | 32,000                | 32,000              | 32,000              | 0.00%          | 32,000            | 32,000            |
| <b>OTHER FINANCING SOURCES</b>         |                     |                     |                       |                     |                     |                |                   |                   |
| Other Financing Sources                | 1,500,000           | 1,500,000           | 1,500,000             | 1,500,000           | 1,500,000           | 0.00%          | 1,500,000         | 1,500,000         |
| <b>Department Total: Revenue</b>       | <b>4,162,677</b>    | <b>4,228,492</b>    | <b>4,432,000</b>      | <b>4,432,000</b>    | <b>4,532,000</b>    | <b>2.26%</b>   | <b>4,682,000</b>  | <b>4,832,000</b>  |
| <b>EXPENDITURE</b>                     |                     |                     |                       |                     |                     |                |                   |                   |
| <b>Department: 447 Streets</b>         |                     |                     |                       |                     |                     |                |                   |                   |
| Personal Services                      | 956,093             | 810,453             | 821,170               | 1,295,730           | 1,344,630           | 3.77%          | 1,389,380         | 1,436,020         |
| Supplies                               | 192,049             | 187,182             | 223,950               | 321,030             | 353,015             | 9.96%          | 367,030           | 378,430           |
| Other Service Charges                  | 675,913             | 740,634             | 849,380               | 985,502             | 1,095,972           | 11.21%         | 1,134,910         | 1,147,900         |
| <b>Department Total: Streets</b>       | <b>1,824,055</b>    | <b>1,738,269</b>    | <b>1,894,500</b>      | <b>2,602,262</b>    | <b>2,793,617</b>    | <b>7.35%</b>   | <b>2,891,320</b>  | <b>2,962,350</b>  |
| <b>Department: 751 Parks</b>           |                     |                     |                       |                     |                     |                |                   |                   |
| Personal Services                      | 160,612             | 185,487             | 242,530               | 239,370             | 326,660             | 36.47%         | 338,060           | 349,990           |
| Supplies                               | 4,907               | 5,469               | 6,500                 | 5,000               | 8,000               | 60.00%         | 8,320             | 8,650             |
| Other Service Charges                  | 456,631             | 499,445             | 513,840               | 513,890             | 609,320             | 18.57%         | 633,680           | 659,020           |
| <b>Department Total: Parks</b>         | <b>622,151</b>      | <b>690,401</b>      | <b>762,870</b>        | <b>758,260</b>      | <b>943,980</b>      | <b>24.49%</b>  | <b>980,060</b>    | <b>1,017,660</b>  |
| <b>Department: 966 Transfers Out</b>   |                     |                     |                       |                     |                     |                |                   |                   |
| <b>OTHER FINANCING USES</b>            |                     |                     |                       |                     |                     |                |                   |                   |
| Other Financing Uses                   | 1,800,000           | 2,000,000           | 2,000,000             | 2,000,000           | 3,000,000           | 50.00%         | 1,000,000         | 1,000,000         |
| <b>Department Total: Transfers Out</b> | <b>1,800,000</b>    | <b>2,000,000</b>    | <b>2,000,000</b>      | <b>2,000,000</b>    | <b>3,000,000</b>    | <b>50.00%</b>  | <b>1,000,000</b>  | <b>1,000,000</b>  |
| <b>Surplus (Use) of Fund Balance</b>   | <b>(83,528)</b>     | <b>(200,178)</b>    | <b>(225,370)</b>      | <b>(928,522)</b>    | <b>(2,205,597)</b>  | <b>137.54%</b> | <b>(189,380)</b>  | <b>(148,010)</b>  |
| <b>Beginning Fund Balance</b>          | <b>3,736,900</b>    | <b>3,653,372</b>    | <b>3,453,194</b>      | <b>3,453,194</b>    | <b>3,227,824</b>    | <b>-6.53%</b>  | <b>1,022,227</b>  | <b>832,847</b>    |
| <b>Ending Fund Balance</b>             | <b>\$ 3,653,372</b> | <b>\$ 3,453,194</b> | <b>\$ 3,227,824</b>   | <b>\$ 2,524,672</b> | <b>\$ 1,022,227</b> | <b>-59.51%</b> | <b>\$ 832,847</b> | <b>\$ 684,837</b> |

# REFUSE AND RECYCLING

Public Works Director.....Kurt Bovensiep  
 Administrative Services Manager .....Ashely Tebedo

## Mission Statement

The Refuse and Recycling Division provides prompt, reliable, and efficient refuse and recycling collection by a private contractor once per week servicing 31,700 single-family homes, condominiums, mobile homes, duplexes, and 121 small commercial businesses.



## DEPARTMENT FUNCTIONS

### Administrative and Support Services

- Provides prompt and reliable refuse, curbside recycling and yard waste removal service
- Promotes City of Troy curbside recycling as the preferred program to remove recyclable products from the waste stream in a fiscally responsible manner
- Investigates and resolves refuse and recycling related issues in a professional manner
- Liaison to the City’s refuse contractor
- Promotes public education in the area of solid waste disposal and mixed recycling through newsletters, brochures, telephone contact and site visits
- Promotes household hazardous waste program and electronics recycling
- Represents the City of Troy on the SOCRRA board
- Maintains, and monitors collection counts
- Reviews and approves service billings from SOCRRA

## PERFORMANCE INDICATORS

### Notes on Performance Indicators

- Per capita 22/23 and 23/24 per capita costs based on population of 88,239

| PERFORMANCE INDICATORS                           | 2020/21 ACTUAL | 2021/22 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|--|----------------|----------------|-------------------|----------------|
| Total Refuse/Recycling/Compost Collected in Tons | 44,559         | 43,741         | 45,000            | 45,000         |
| Refuse Collected in Tons                         | 28,304         | 27,820         | 28,500            | 28,500         |
| Compost Collected in Tons                        | 9,954          | 9,981          | 10,000            | 10,000         |
| Recyclables Collected in Tons                    | 6,300          | 5,940          | 6,500             | 6,500          |
| % of Total Refuse Composted                      | 22%            | 23%            | 23%               | 23%            |
| % of Total Refuse Recycled                       | 14%            | 14%            | 14%               | 14%            |
| Refuse and Recycling Collection Costs Per Capita | 67.77          | 65.95          | 69.02             | 71.28          |

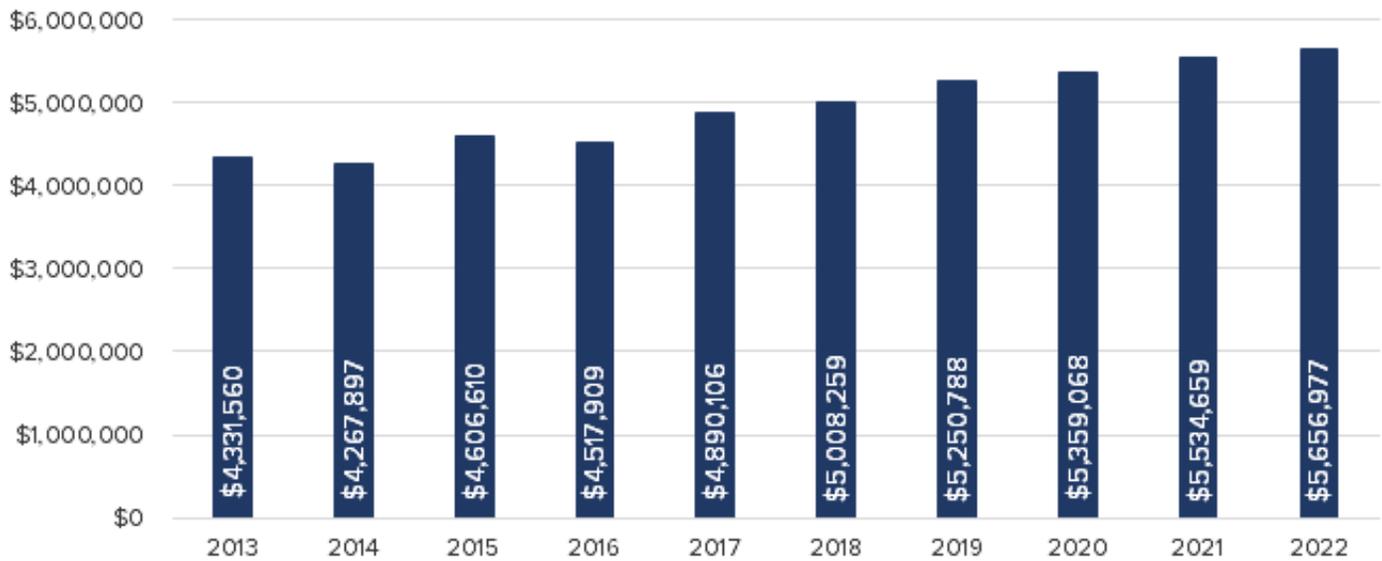
# SUMMARY OF BUDGET CHANGES

Significant Notes - 2023/24 Budget Compared to 2022/23 Budget

SOCRRA contract is projected to increase by 5% for the 23/24 fiscal year.

| PERSONNEL SUMMARY    | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|----------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                      | Full Time   | Part Time |
| Refuse and Recycling | .28         | 0         | .23         | 0         | .23         | 0         | .28         | 0         |
| Total Department     | .28         | 0         | .23         | 0         | .23         | 0         | .28         | 0         |

## OPERATING BUDGET HISTORY



**SPECIAL REVENUE  
Sanitation**

## Refuse Fund

|   | 2021 Actual Amount  | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change       | 2025 Proposed     | 2026 Proposed     |
|---|---------------------|---------------------|-----------------------|---------------------|-------------------|----------------|-------------------|-------------------|
| <b>Fund: 226 REFUSE FUND</b>                  |                     |                     |                       |                     |                   |                |                   |                   |
| <b>REVENUE</b>                                |                     |                     |                       |                     |                   |                |                   |                   |
| Taxes   | \$ 5,601,191        | \$ 5,721,634        | \$ 6,100,000          | \$ 6,050,000        | \$ 6,425,000      | 6.20%          | \$ 6,585,000      | \$ 6,750,000      |
| Grants  | 70,463              | 93,902              | 86,060                | 30,000              | 60,000            | 100.00%        | 60,000            | 60,000            |
| Charges For Services                          | 422                 | 575                 | 500                   | 500                 | 500               | 0.00%          | 500               | 500               |
| Interest & Rent                               | (13,980)            | (210,376)           | 40,000                | 10,000              | 20,000            | 100.00%        | 20,000            | 20,000            |
| <b>Department Total: Revenue</b>              | <b>5,658,096</b>    | <b>5,605,735</b>    | <b>6,226,560</b>      | <b>6,090,500</b>    | <b>6,505,500</b>  | <b>6.81%</b>   | <b>6,665,500</b>  | <b>6,830,500</b>  |
| <b>EXPENDITURE</b>                            |                     |                     |                       |                     |                   |                |                   |                   |
| <b>Department: 530 Refuse and Recycling</b>   |                     |                     |                       |                     |                   |                |                   |                   |
| Personal Services                             | 36,947              | 38,205              | 44,210                | 43,630              | 50,310            | 15.31%         | 51,940            | 53,630            |
| Supplies                                      | 1,160               | 2,165               | 4,300                 | 4,500               | 4,500             | 0.00%          | 4,500             | 4,500             |
| Other Service Charges                         | 5,496,552           | 5,616,608           | 6,276,410             | 5,958,440           | 6,418,540         | 7.72%          | 6,673,690         | 6,938,940         |
| <b>Department Total: Refuse and Recycling</b> | <b>5,534,659</b>    | <b>5,656,977</b>    | <b>6,324,920</b>      | <b>6,006,570</b>    | <b>6,473,350</b>  | <b>7.77%</b>   | <b>6,730,130</b>  | <b>6,997,070</b>  |
| <b>Surplus (Use) of Fund Balance</b>          | <b>123,438</b>      | <b>(51,243)</b>     | <b>(98,360)</b>       | <b>83,930</b>       | <b>32,150</b>     | <b>-61.69%</b> | <b>(64,630)</b>   | <b>(166,570)</b>  |
| <b>Beginning Fund Balance</b>                 | <b>928,308</b>      | <b>1,051,746</b>    | <b>1,000,503</b>      | <b>1,000,503</b>    | <b>902,143</b>    | <b>-9.83%</b>  | <b>934,293</b>    | <b>869,663</b>    |
| <b>Ending Fund Balance</b>                    | <b>\$ 1,051,746</b> | <b>\$ 1,000,503</b> | <b>\$ 902,143</b>     | <b>\$ 1,084,433</b> | <b>\$ 934,293</b> | <b>-13.85%</b> | <b>\$ 869,663</b> | <b>\$ 703,093</b> |

**SPECIAL REVENUE**  
**Community Development**

# Transit Center

|  | 2021 Actual<br>Amount | 2022 Actual<br>Amount | 2023 Estimated<br>Amount | 2023 Amended<br>Budget | 2024 Proposed   | % Change       | 2025 Proposed   | 2026 Proposed   |
|--|-----------------------|-----------------------|--------------------------|------------------------|-----------------|----------------|-----------------|-----------------|
| <b>Fund: 234 Transit Center</b>                        |                       |                       |                          |                        |                 |                |                 |                 |
| <b>REVENUE</b>   |                       |                       |                          |                        |                 |                |                 |                 |
| Charges For Services                                   | \$ 95,762             | \$ 108,223            | \$ 130,000               | \$ 125,590             | \$ 150,000      | 19.44%         | \$ 150,000      | \$ 150,000      |
| <b>Department Total: Revenue</b>                       | <b>95,762</b>         | <b>108,223</b>        | <b>130,000</b>           | <b>125,590</b>         | <b>150,000</b>  | <b>19.44%</b>  | <b>150,000</b>  | <b>150,000</b>  |
| <b>EXPENDITURE</b>                                     |                       |                       |                          |                        |                 |                |                 |                 |
| <b>Department: 265 Building and Facility Maint</b>     |                       |                       |                          |                        |                 |                |                 |                 |
| Personal Services                                      | 627                   | 3,387                 | 450                      | -                      | -               | 0.00%          | -               | -               |
| Supplies   | 2,582                 | 2,247                 | 3,100                    | 6,230                  | 6,360           | 2.09%          | 6,620           | 6,840           |
| Other Service Charges                                  | 81,156                | 99,321                | 107,810                  | 101,360                | 119,784         | 18.18%         | 124,240         | 129,180         |
| <b>Department Total: Building and Facility Maint</b>   | <b>84,365</b>         | <b>104,956</b>        | <b>111,360</b>           | <b>107,590</b>         | <b>126,144</b>  | <b>17.25%</b>  | <b>130,860</b>  | <b>136,020</b>  |
| <b>Department: 285 Grounds and Common Area Maint</b>   |                       |                       |                          |                        |                 |                |                 |                 |
| Personal Services                                      | -                     | -                     | 550                      | -                      | -               | 0.00%          | -               | -               |
| Other Service Charges                                  | 12,243                | 13,027                | 18,000                   | 18,000                 | 18,720          | 4.00%          | 18,720          | 18,720          |
| <b>Department Total: Grounds and Common Area Maint</b> | <b>12,243</b>         | <b>13,027</b>         | <b>18,550</b>            | <b>18,000</b>          | <b>18,720</b>   | <b>4.00%</b>   | <b>18,720</b>   | <b>18,720</b>   |
| <b>Surplus (Use) of Fund Balance</b>                   | <b>(845)</b>          | <b>(9,759)</b>        | <b>90</b>                | <b>-</b>               | <b>5,136</b>    | <b>0.00%</b>   | <b>420</b>      | <b>(4,740)</b>  |
| <b>Beginning Fund Balance</b>                          | <b>11,547</b>         | <b>10,702</b>         | <b>943</b>               | <b>943</b>             | <b>1,033</b>    | <b>9.54%</b>   | <b>6,169</b>    | <b>6,589</b>    |
| <b>Ending Fund Balance</b>                             | <b>\$ 10,702</b>      | <b>\$ 943</b>         | <b>\$ 1,033</b>          | <b>\$ 943</b>          | <b>\$ 6,169</b> | <b>554.08%</b> | <b>\$ 6,589</b> | <b>\$ 1,849</b> |

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**SPECIAL REVENUE  
General Government**

# Budget Stabilization Fund

|  | 2021 Actual Amount  | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change     | 2025 Proposed       | 2026 Proposed       |
|--|---------------------|---------------------|-----------------------|---------------------|---------------------|--------------|---------------------|---------------------|
| <b>Fund: 257 BUDGET STABILIZATION FUND</b> |                     |                     |                       |                     |                     |              |                     |                     |
| <b>REVENUE</b>                             |                     |                     |                       |                     |                     |              |                     |                     |
| Interest & Rent                            | (\$ 9,144)          | (\$ 99,919)         | \$ 10,000             | \$ 10,000           | \$ 10,000           | 0.00%        | \$ 10,000           | \$ 10,000           |
| <b>Department Total: Revenue</b>           | <b>(9,144)</b>      | <b>(99,919)</b>     | <b>10,000</b>         | <b>10,000</b>       | <b>10,000</b>       | <b>0.00%</b> | <b>10,000</b>       | <b>10,000</b>       |
| Surplus (Use) of Fund Balance              | (9,144)             | (99,919)            | 10,000                | 10,000              | 10,000              | 0.00%        | 10,000              | 10,000              |
| <b>Beginning Fund Balance</b>              | <b>1,656,277</b>    | <b>1,647,133</b>    | <b>1,547,214</b>      | <b>1,547,214</b>    | <b>1,557,214</b>    | <b>0.65%</b> | <b>1,567,214</b>    | <b>1,577,214</b>    |
| <b>Ending Fund Balance</b>                 | <b>\$ 1,647,133</b> | <b>\$ 1,547,214</b> | <b>\$ 1,557,214</b>   | <b>\$ 1,557,214</b> | <b>\$ 1,567,214</b> | <b>0.64%</b> | <b>\$ 1,577,214</b> | <b>\$ 1,587,214</b> |

**SPECIAL REVENUE  
Public Safety**

## Forfeiture Fund

|   | 2021 Actual<br>Amount | 2022 Actual<br>Amount | 2023 Estimated<br>Amount | 2023 Amended<br>Budget | 2024 Proposed     | % Change       | 2025 Proposed     | 2026 Proposed     |
|---|-----------------------|-----------------------|--------------------------|------------------------|-------------------|----------------|-------------------|-------------------|
| <b>Fund: 265 Forfeiture Fund</b>            |                       |                       |                          |                        |                   |                |                   |                   |
| <b><u>REVENUE</u></b>                       |                       |                       |                          |                        |                   |                |                   |                   |
| Fines And Forfeitures                       | \$ 74,411             | \$ 136,533            | \$ 72,000                | \$ 131,000             | \$ 131,000        | 0.00%          | \$ 136,000        | \$ 141,000        |
| Interest & Rent                             | (7,491)               | (84,656)              | 10,000                   | 10,000                 | 10,000            | 0.00%          | 10,000            | 10,000            |
| Other Revenue                               | -                     | -                     | 19,885                   | -                      | -                 | 0.00%          | -                 | -                 |
| <b>Department Total: Revenue</b>            | <b>66,920</b>         | <b>51,877</b>         | <b>101,885</b>           | <b>141,000</b>         | <b>141,000</b>    | <b>0.00%</b>   | <b>146,000</b>    | <b>151,000</b>    |
| <b><u>EXPENDITURE</u></b>                   |                       |                       |                          |                        |                   |                |                   |                   |
| <b>Department: 321 Police Forfeitures</b>   |                       |                       |                          |                        |                   |                |                   |                   |
| Supplies                                    | 57,969                | 49,588                | 1,000                    | 144,040                | 144,040           | 0.00%          | 144,040           | 144,040           |
| <b>OTHER FINANCING USES</b>                 |                       |                       |                          |                        |                   |                |                   |                   |
| Other Financing Uses                        | -                     | -                     | 316,979                  | 500,000                | 340,000           | -32.00%        | 440,000           | -                 |
| <b>Department Total: Police Forfeitures</b> | <b>57,969</b>         | <b>49,588</b>         | <b>317,979</b>           | <b>644,040</b>         | <b>484,040</b>    | <b>-24.84%</b> | <b>584,040</b>    | <b>144,040</b>    |
| <b>Surplus (Use) of Fund Balance</b>        | <b>8,951</b>          | <b>2,289</b>          | <b>(216,094)</b>         | <b>(503,040)</b>       | <b>(343,040)</b>  | <b>-31.81%</b> | <b>(438,040)</b>  | <b>6,960</b>      |
| <b>Beginning Fund Balance</b>               | <b>1,331,347</b>      | <b>1,340,298</b>      | <b>1,342,586</b>         | <b>1,342,586</b>       | <b>1,126,492</b>  | <b>-16.10%</b> | <b>783,452</b>    | <b>345,412</b>    |
| <b>Ending Fund Balance</b>                  | <b>\$ 1,340,298</b>   | <b>\$ 1,342,586</b>   | <b>\$ 1,126,492</b>      | <b>\$ 839,546</b>      | <b>\$ 783,452</b> | <b>-6.68%</b>  | <b>\$ 345,412</b> | <b>\$ 352,372</b> |

# LIBRARY

Library Director ..... Emily Dumas

## Mission Statement

The mission of the Troy Public Library is to be the community's collection of knowledge and entertainment, a personal resource for lifelong learning, and a vibrant space for all.



## DEPARTMENT FUNCTIONS

### Administration

- Sets Library priorities
- Prepares and administers department budgets
- Recommends and implements policies
- Develops new programs and services
- Coordinates staff hiring, development, and evaluation
- Oversees building maintenance and renovation
- Coordinates and administers grants
- Serves as a liaison to City departments
- Serves as liaison to Friends of the Library, the Suburban Library Cooperative, and other library bodies
- Compiles, maintains, and analyzes statistics
- Oversees the Library's Endowment Fund
- Schedules and coordinates meeting room and conference room reservations

### Adult Information

- Maintains and promotes a current collection of print and audiovisual material for adults
- Assists adults in choosing and locating material
- Answers reference questions
- Plans, coordinates and promotes adult programs, and book discussion groups
- Coordinates adult multi-cultural services and the international collection
- Provides outreach services to homebound patrons
- Assists patrons with visual impairments
- Coordinates Adult Services volunteers

### Circulation

- Assists patrons in loaning Library material
- Administers the Library's patron and material databases
- Instructs patrons in the use of the automated self-checkout stations
- Registers new Library users
- Staffs Library-wide telephone desk
- Coordinates statewide interlibrary loan delivery service
- Acts as concierge for Library services

### Digital Services

- Maintains and promotes a current collection of digital content for adults and youth
- Instructs patrons in how to access digital content, including eBooks, audiobooks, movies, and music
- Educates patrons on use of electronic resources, and research methods
- Manages public Internet access
- Troubleshoots library and patron computer hardware and software issues
- Assists public in reserving study rooms

### Marketing

- Promotes and markets the Library to the community
- Develops Library promotional material in print and online
- Maintains the Library's website and social media accounts
- Maintains the Library's public events calendar

### Technical Services

- Orders, receives, and invoices new material
- Catalogs and processes material
- Maintains and updates Library-wide inventory
- Monitors collection budget spending
- Cleans and repairs print and audiovisual material
- Discards and recycles outdated library material
- Receives and routes deliveries

### Teens

- Maintains and promotes a current collection of print and audiovisual material for teens and young adults
- Assists teens in choosing and locating material
- Educates teens on use of electronic resources and research methods
- Coordinates teen multicultural services
- Plans and conducts teen programming
- Manages teen social media
- Serves as liaison with high schools, vocational schools, colleges and the Teen Advisory Board

## Youth

- Maintains and promotes a current collection of print, audiovisual, and electronic material for children
- Assists youth in choosing and locating material
- Teaches basic research methods and electronic resource use
- Plans and presents a variety of programs for children and families
- Oversees the youth computer area
- Develops cooperative programs with schools and community groups, providing visits to schools for storytelling and tours of the library
- Manages the special needs collection
- Manages youth social media
- Coordinates youth and student volunteers

## Community Engagement

- Connects and collaborates with local community businesses and institutions
- Oversees all-ages off-site programming
- Represents library at community events
- Coordinates material deliveries to homebound patrons
- Coordinates all volunteer-run book groups
- Oversees Shelf Awareness program
- Oversees Little Free Libraries

## PERFORMANCE INDICATORS

### Notes on Performance Indicators

- FY2020/21: The Library continued to remained closed to the public and operate with curbside only from July 1, 2020-June 6, 2021. The Library reopened the building to the public with limited hours on June 7, 2021.
- FY2021/22: On January 10, 2022 the Library expanded to full open hours, seven days a week. In-person programming has still not fully resumed, so there has been less attendance than pre-COVID years.
- FY2022/23: Electronic resource usage has dropped because it is now only including database usage, rather than being combined with other measures.

| PERFORMANCE INDICATORS       | 2020/21 ACTUAL | 2021/22 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|------------------------------|----------------|----------------|-------------------|----------------|
| Annual Library Visits        | 6,097          | 211,348        | 276,319           | 292,000        |
| Items Circulated             | 359,011        | 897,829        | 945,784           | 975,000        |
| Program Attendance           | 11,541         | 15,875         | 17,000            | 20,000         |
| New Library Cards Added      | 3,116          | 8,125          | 7,192             | 7,200          |
| Total Number Library Cards   | 57,144         | 65,650         | 68,457            | 69,000         |
| Electronic Resources Usage   | 127,723        | 84,618         | 56,026            | 60,000         |
| Annual Visits/Capita         | .07            | 2.4            | 3.2               | 3.4            |
| Annual Circulation/Capita    | 7              | 10.3           | 10.9              | 11.2           |
| Hits on Library Website      | 285,533        | 281,494        | 272,860           | 275,000        |
| Social Media Followers       | 6,026          | 8,616          | 9,116             | 9,500          |
| Number of Library Volunteers | 130            | 50             | 60                | 65             |

# SUMMARY OF BUDGET CHANGES

## Significant Notes - 2023/24 Budget Compared to 2022/23 Budget

A major difference in the 2022/23 projected versus actual expenses occurred due to the pause on the planned Youth Renovation after contractor quotes came in too high to continue. While the project was budgeted to cost \$1,900,000 from the capital budget, the actual expense will be much lower as it only reflects design services. There is no funding allocated to this project in the 23/24 budget as the Administration works with City Council to explore options.

At this point, the other planned major renovation of the Adult Services area is also paused while options are explored.

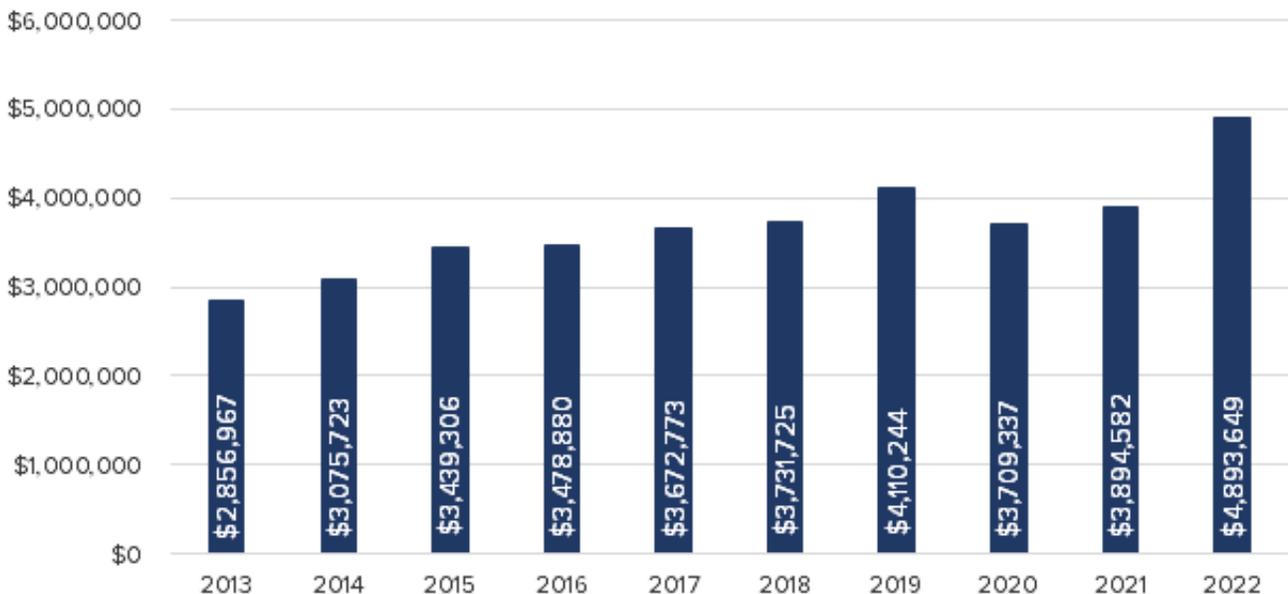
There is a planned smaller renovation of the lobby/front desk to make the area a more efficient use of a large space. There is also a remodeling of the café planned, with new furniture to better utilize the room and create more seating and study options for patrons. Together these two projects are budgeted for \$600,000.

## Personal Services

The library is almost fully staffed with 21 full-time, and 23 FTE part-time staff. These increased numbers account for seven open days at full hours, and the increased number of visitors to the library over the last year.

| PERSONNEL SUMMARY | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|-------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                   | Full Time   | Part Time |
| Library           | 13.00       | 27.10     | 19.00       | 29.40     | 22          | 20.90     | 26.00       | 23.20     |

## OPERATING BUDGET HISTORY



**SPECIAL REVENUE  
Recreation And Culture**

# Library Fund

|                                      | 2021 Actual Amount | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change        | 2025 Proposed       | 2026 Proposed      |
|--------------------------------------|--------------------|---------------------|-----------------------|---------------------|---------------------|-----------------|---------------------|--------------------|
| <b>Fund: 271 LIBRARY FUND</b>        |                    |                     |                       |                     |                     |                 |                     |                    |
| <b>REVENUE</b>                       |                    |                     |                       |                     |                     |                 |                     |                    |
| Taxes                                | \$ 3,495,199       | \$ 5,852,034        | \$ 6,201,970          | \$ 6,100,000        | \$ 6,550,000        | 7.38%           | \$ 6,710,000        | \$ 6,870,000       |
| Grants                               | 70,234             | 42,598              | 43,200                | 33,000              | 40,000              | 21.21%          | 40,000              | 40,000             |
| Grants                               | 44,224             | 58,624              | 86,390                | 20,000              | 80,000              | 300.00%         | 75,000              | 70,000             |
| Contributions From Local Units       | 143,489            | 131,241             | 136,600               | 141,000             | 141,600             | 0.43%           | 136,600             | 131,600            |
| Charges For Services                 | 476                | 5,701               | 4,050                 | 1,250               | 4,100               | 228.00%         | 4,100               | 4,100              |
| Fines And Forfeitures                | 2,768              | 6,808               | 11,000                | 2,000               | 10,000              | 400.00%         | 10,000              | 10,000             |
| Interest & Rent                      | (6,994)            | (196,697)           | 48,970                | 3,000               | 42,000              | 1300.00%        | 42,000              | 42,000             |
| Other Revenue                        | 13,305             | 111,348             | 118,540               | 7,000               | 8,000               | 14.29%          | 8,000               | 8,000              |
| <b>Department Total: Revenue</b>     | <b>3,762,700</b>   | <b>6,011,656</b>    | <b>6,650,720</b>      | <b>6,307,250</b>    | <b>6,875,700</b>    | <b>9.01%</b>    | <b>7,025,700</b>    | <b>7,175,700</b>   |
| <b>EXPENDITURE</b>                   |                    |                     |                       |                     |                     |                 |                     |                    |
| <b>Department: 790 Library</b>       |                    |                     |                       |                     |                     |                 |                     |                    |
| Personal Services                    | 2,189,847          | 2,734,077           | 3,070,070             | 3,220,590           | 3,613,460           | 12.20%          | 3,722,830           | 3,836,440          |
| Supplies                             | 125,887            | 153,807             | 160,430               | 160,430             | 166,620             | 3.86%           | 169,940             | 169,940            |
| Other Service Charges                | 978,496            | 1,073,204           | 1,220,855             | 1,242,200           | 1,383,494           | 11.37%          | 1,413,655           | 1,450,415          |
| Capital Outlay                       | -                  | (329)               | -                     | -                   | -                   | 0.00%           | -                   | -                  |
| <b>OTHER FINANCING USES</b>          |                    |                     |                       |                     |                     |                 |                     |                    |
| Other Financing Uses                 | 611,369            | 932,890             | 1,439,229             | 2,593,000           | 1,260,000           | -51.41%         | 755,000             | 5,535,000          |
| <b>Department Total: Library</b>     | <b>3,905,600</b>   | <b>4,893,649</b>    | <b>5,890,584</b>      | <b>7,216,220</b>    | <b>6,423,574</b>    | <b>-10.98%</b>  | <b>6,061,425</b>    | <b>10,991,795</b>  |
| <b>Surplus (Use) of Fund Balance</b> | <b>(142,900)</b>   | <b>1,118,007</b>    | <b>760,136</b>        | <b>(908,970)</b>    | <b>452,126</b>      | <b>-149.74%</b> | <b>964,275</b>      | <b>(3,816,095)</b> |
| <b>Beginning Fund Balance</b>        | <b>668,937</b>     | <b>526,038</b>      | <b>1,644,044</b>      | <b>1,644,044</b>    | <b>2,404,180</b>    | <b>46.24%</b>   | <b>2,856,306</b>    | <b>3,820,581</b>   |
| <b>Ending Fund Balance</b>           | <b>\$ 526,038</b>  | <b>\$ 1,644,044</b> | <b>\$ 2,404,180</b>   | <b>\$ 735,074</b>   | <b>\$ 2,856,306</b> | <b>288.57%</b>  | <b>\$ 3,820,581</b> | <b>\$ 4,486</b>    |

**SPECIAL REVENUE**

**Comm Dev Block Grant Fund**

|  | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed  | % Change      | 2025 Proposed  | 2026 Proposed  |
|--|--------------------|--------------------|-----------------------|---------------------|----------------|---------------|----------------|----------------|
| <b>Fund: 280 COMM DEV BLOCK GRANT FUND</b>           |                    |                    |                       |                     |                |               |                |                |
| <b>REVENUE</b>                                       |                    |                    |                       |                     |                |               |                |                |
| Grants   | \$ 67,075          | \$ 47,564          | \$ 150,000            | \$ 150,000          | \$ 170,000     | 13.33%        | \$ 170,000     | \$ 170,000     |
| <b>Department Total: Revenue</b>                     | <b>67,075</b>      | <b>47,564</b>      | <b>150,000</b>        | <b>150,000</b>      | <b>170,000</b> | <b>13.33%</b> | <b>170,000</b> | <b>170,000</b> |
| <b>EXPENDITURE</b>                                   |                    |                    |                       |                     |                |               |                |                |
| <b>Department: 733 CDBG Home Chore Program</b>       |                    |                    |                       |                     |                |               |                |                |
| Other Service Charges                                | 54,377             | 47,564             | 45,000                | 45,000              | 45,000         | 0.00%         | 45,000         | 45,000         |
| <b>Department Total: CDBG Home Chore Program</b>     | <b>54,377</b>      | <b>47,564</b>      | <b>45,000</b>         | <b>45,000</b>       | <b>45,000</b>  | <b>0.00%</b>  | <b>45,000</b>  | <b>45,000</b>  |
| <b>Department: 739 CDBG Architectural Barriers</b>   |                    |                    |                       |                     |                |               |                |                |
| Other Service Charges                                | 12,699             | -                  | -                     | -                   | -              | 0.00%         | -              | -              |
| <b>Department Total: CDBG Architectural Barriers</b> | <b>12,699</b>      | <b>-</b>           | <b>-</b>              | <b>-</b>            | <b>-</b>       | <b>0.00%</b>  | <b>-</b>       | <b>-</b>       |
| <b>Department: 741 CDBG Park Improvements</b>        |                    |                    |                       |                     |                |               |                |                |
| <b>OTHER FINANCING USES</b>                          |                    |                    |                       |                     |                |               |                |                |
| Other Financing Uses                                 | -                  | -                  | 105,000               | 105,000             | 125,000        | 19.05%        | 125,000        | 125,000        |
| <b>Department Total: CDBG Park Improvements</b>      | <b>-</b>           | <b>-</b>           | <b>105,000</b>        | <b>105,000</b>      | <b>125,000</b> | <b>19.05%</b> | <b>125,000</b> | <b>125,000</b> |
| <b>Surplus (Use) of Fund Balance</b>                 | <b>-</b>           | <b>-</b>           | <b>-</b>              | <b>-</b>            | <b>-</b>       | <b>0.00%</b>  | <b>-</b>       | <b>-</b>       |
| <b>Beginning Fund Balance</b>                        | <b>-</b>           | <b>-</b>           | <b>-</b>              | <b>-</b>            | <b>-</b>       | <b>0.00%</b>  | <b>-</b>       | <b>-</b>       |
| <b>Ending Fund Balance</b>                           | <b>-</b>           | <b>-</b>           | <b>-</b>              | <b>-</b>            | <b>-</b>       | <b>0.00%</b>  | <b>-</b>       | <b>-</b>       |

**PERMANENT  
General Government**

# Cemetery Fund

|                                   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change     | 2025 Proposed     | 2026 Proposed     |
|-----------------------------------|--------------------|--------------------|-----------------------|---------------------|-------------------|--------------|-------------------|-------------------|
| <b>Fund: 150 CEMETERY FUND</b>    |                    |                    |                       |                     |                   |              |                   |                   |
| <b>REVENUE</b>                    |                    |                    |                       |                     |                   |              |                   |                   |
| Charges For Services              | \$ 1,325           | \$ 4,350           | \$ 3,800              | \$ 4,000            | \$ 4,000          | 0.00%        | \$ 4,000          | \$ 4,000          |
| Interest & Rent                   | (1,329)            | (14,639)           | 2,200                 | 2,200               | 2,200             | 0.00%        | 2,200             | 2,200             |
| <b>Department Total: Revenue</b>  | <b>(4)</b>         | <b>(10,289)</b>    | <b>6,000</b>          | <b>6,200</b>        | <b>6,200</b>      | <b>0.00%</b> | <b>6,200</b>      | <b>6,200</b>      |
| <b>EXPENDITURE</b>                |                    |                    |                       |                     |                   |              |                   |                   |
| <b>Department: 276 Cemetery</b>   |                    |                    |                       |                     |                   |              |                   |                   |
| <b>OTHER FINANCING USES</b>       |                    |                    |                       |                     |                   |              |                   |                   |
| Other Financing Uses              | 1,200              | 1,200              | 1,200                 | 1,200               | 1,200             | 0.00%        | 1,200             | 1,200             |
| <b>Department Total: Cemetery</b> | <b>1,200</b>       | <b>1,200</b>       | <b>1,200</b>          | <b>1,200</b>        | <b>1,200</b>      | <b>0.00%</b> | <b>1,200</b>      | <b>1,200</b>      |
| Surplus (Use) of Fund Balance     | (1,204)            | (11,489)           | 4,800                 | 5,000               | 5,000             | 0.00%        | 5,000             | 5,000             |
| <b>Beginning Fund Balance</b>     | <b>240,058</b>     | <b>238,854</b>     | <b>227,366</b>        | <b>227,366</b>      | <b>232,166</b>    | <b>2.11%</b> | <b>237,166</b>    | <b>242,166</b>    |
| <b>Ending Fund Balance</b>        | <b>\$ 238,854</b>  | <b>\$ 227,366</b>  | <b>\$ 232,166</b>     | <b>\$ 232,366</b>   | <b>\$ 237,166</b> | <b>2.07%</b> | <b>\$ 242,166</b> | <b>\$ 247,166</b> |



# DEBT **SERVICE**

2023/24 ADOPTED BUDGET

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**Legal Debt Limits**

**Legal Debt Limits**

Section 11.1 of the Troy City Charter enumerates the borrowing power of the City. It states that City Council may, by proper ordinance or resolution, subject to the applicable provisions of law and this Charter, authorize the borrowing of money for any purpose within the scope of the powers vested in the City and the issuance of bonds of the City or other evidences of indebtedness therefore, and may pledge the full faith, credit and resources of the City for the payment of the obligation created thereby.

The Charter states that no bonds shall be sold to obtain funds for any purpose other than that for which they were specifically authorized, and if any such bonds are not sold within five years after authorization, such authorization shall be null and void.

Section 11.2 of the Troy City Charter provides for borrowing in anticipation of special assessments. The City Council may authorize the borrowing of money, subject to the applicable provisions of law and this Charter, in anticipation of the payment of special assessments made for the purpose of defraying the cost of any public improvement, or in anticipation of the payment of any combination of such special assessments, and the issuing of bonds therefore.

Such special assessment bonds may be an obligation of the special assessment district or districts and a general obligation of the City for which the full faith and credit of the City may be pledged.

Section 11.9 of the Troy City Charter provides limits on borrowing authority. No limits are established on the power of the City to borrow, except those established by the laws of this state.

The statutory debt limits of net bonded indebtedness incurred for all public purposes shall not at any one time exceed 10% of the assessed valuation of taxable property in the City (\$8,138,288,970 at December 31, 2022) except that this limit may be exceeded by 3/8ths of 1% in case of fire, flood or any other calamity. This limitation does not include bonds issued in anticipation of the payment of special assessments, nor bonds issued pursuant to court order for sewerage or garbage disposal systems.

The Michigan State Bond Act provides that the total debt in special assessment bonds, which would require that the City pledge its faith and credit, shall not exceed 12% of assessed valuation of taxable property of the City, nor shall such bonds be issued in any calendar year in excess of 3% unless voted.

The following is the computation of legal debt margin for the City of Troy:

|                          | Annual Net Debt      | % of State Equalization Value | Legal Maximum Debt      | Legal Debt Margin       |
|--------------------------|----------------------|-------------------------------|-------------------------|-------------------------|
| General Obligation Debt  | \$ 14,725,000        | 10%                           | \$ 813,828,897          | \$ 799,103,897          |
| Emergency Bonds          | -                    | 3/8%                          | 30,518,584              | 30,518,584              |
| Special Assessment Bonds | -                    | 12%                           | 976,594,676             | 976,594,676             |
| <b>Total Debt</b>        | <b>\$ 14,725,000</b> |                               | <b>\$ 1,820,942,157</b> | <b>\$ 1,806,217,157</b> |

Debt Summary

**DEBT SERVICE**

(Does not include debt serviced by **Enterprise Funds**)

| Description of Debt        | Debt                  |                             |                   |                   |
|----------------------------|-----------------------|-----------------------------|-------------------|-------------------|
|                            | Outstanding 6/30/2023 | 2024 Principal and Interest |                   |                   |
|                            |                       | Principal                   | Interest          | Total             |
| Proposal A - Streets       | \$ -                  | \$ -                        | \$ -              | \$ -              |
| Proposal B - Public Safety | -                     | -                           | -                 | -                 |
| Proposal C - Recreation    | -                     | -                           | -                 | -                 |
| Series 2013 & 2020 - DDA   | 9,620,000             | 560,000                     | 142,857           | 702,857           |
| North Arm Relief Drain     | -                     | -                           | -                 | -                 |
| George W. Kuhn Drain       | 235,804               | 164,407                     | 5,320             | 169,727           |
| <b>Total Debt Service</b>  | <b>\$ 9,855,804</b>   | <b>\$ 724,407</b>           | <b>\$ 148,177</b> | <b>\$ 872,584</b> |

**TAX-SUPPORTED, DDA CAPTURE AND CAPITAL PROJECT FUND DEBT SERVICE**

| General Debt Tax Debt Service | 2019/20 Actual      | 2020/21 Actual      | 2021/22 Actual | 2022/23 Estimate | 2023/24 Budget |
|-------------------------------|---------------------|---------------------|----------------|------------------|----------------|
| Proposal A - Streets          | \$ 897,750          | \$ 959,600          | \$ -           | \$ -             | \$ -           |
| Proposal B - Public Safety    | 1,214,675           | 1,175,850           | -              | -                | -              |
| Proposal C - Rec. Facilities  | 682,600             | 678,300             | -              | -                | -              |
| <b>Total General Debt</b>     | <b>\$ 2,795,025</b> | <b>\$ 2,813,750</b> | <b>\$ -</b>    | <b>\$ -</b>      | <b>\$ -</b>    |

| DDA Capture Debt Service   | 2019/20 Actual | 2020/21 Actual | 2021/22 Actual | 2022/23 Estimate | 2023/24 Budget |
|----------------------------|----------------|----------------|----------------|------------------|----------------|
| 2013 and 2020 Series - DDA | 914,613        | 778,312        | 596,663        | 629,895          | 702,857        |
|                            |                |                |                |                  |                |

| Capital Projects Debt Service      | 2019/20 Actual    | 2020/21 Actual    | 2021/22 Actual    | 2022/23 Estimate  | 2023/24 Budget    |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| North Arm Relief                   | \$ 56,964         | \$ 55,550         | \$ -              | \$ -              | \$ -              |
| George W. Kuhn                     | 214,444           | 214,196           | 214,637           | 171,293           | 169,727           |
| <b>Total Capital Projects Debt</b> | <b>\$ 271,408</b> | <b>\$ 269,746</b> | <b>\$ 214,637</b> | <b>\$ 171,293</b> | <b>\$ 169,727</b> |

**Schedule of Principal and Interest**

**GENERAL DEBT SERVICE FUND**

| Fiscal Year  | Proposal A Streets | Proposal B Public Safety | Proposal C Recreation Facilities | Interest    | Total Tax-Financed Debt | Series 2013 and 2020 Debt | Series 2013 and 2020 Interest | Total DDA Financed Debt | Total General Debt Service |
|--------------|--------------------|--------------------------|----------------------------------|-------------|-------------------------|---------------------------|-------------------------------|-------------------------|----------------------------|
| 2023         | -                  | -                        | -                                | -           | -                       | 485,000                   | 144,895                       | 629,895                 | 629,895                    |
| 2024         | -                  | -                        | -                                | -           | -                       | 560,000                   | 142,857                       | 702,857                 | 702,857                    |
| 2025         | -                  | -                        | -                                | -           | -                       | 680,000                   | 139,107                       | 819,107                 | 819,107                    |
| 2026         | -                  | -                        | -                                | -           | -                       | 805,000                   | 133,284                       | 938,284                 | 938,284                    |
| 2027         | -                  | -                        | -                                | -           | -                       | 840,000                   | 125,135                       | 965,135                 | 965,135                    |
| 2028         | -                  | -                        | -                                | -           | -                       | 1,075,000                 | 113,472                       | 1,188,472               | 1,188,472                  |
| 2029         | -                  | -                        | -                                | -           | -                       | 1,040,000                 | 98,180                        | 1,138,180               | 1,138,180                  |
| 2030         | -                  | -                        | -                                | -           | -                       | 1,000,000                 | 81,125                        | 1,081,125               | 1,081,125                  |
| 2031         | -                  | -                        | -                                | -           | -                       | 975,000                   | 63,623                        | 1,038,623               | 1,038,623                  |
| 2032         | -                  | -                        | -                                | -           | -                       | 930,000                   | 45,561                        | 975,561                 | 975,561                    |
| 2033         | -                  | -                        | -                                | -           | -                       | 880,000                   | 27,266                        | 907,266                 | 907,266                    |
| 2034         | -                  | -                        | -                                | -           | -                       | 835,000                   | 9,072                         | 844,072                 | 844,072                    |
| <b>Total</b> | <b>\$ -</b>        | <b>\$ -</b>              | <b>\$ -</b>                      | <b>\$ -</b> | <b>\$ -</b>             | <b>\$ 10,105,000</b>      | <b>\$ 1,123,577</b>           | <b>\$ 11,228,577</b>    | <b>\$ 11,228,577</b>       |

**General Obligation Bonds - Series 2013 & 2020**

**S&P Rated: AAA**

The Series 2020 issuance of \$10,105,000 was made to refund the outstanding debt for the 2013 bonds, which were originally issued for the purpose of paying part of the cost of implementing the development and tax increment financing plan of the DDA. This debt has a 13-year repayment schedule with interest rates ranging from 0.317% to 2.173%.

**Schedule of Principal and Interest**

**CAPITAL PROJECTS FUNDS**

| Fiscal Year  | George W. Kuhn Drain | North Arm Relief Drain | Interest         | Total Capital Debt |
|--------------|----------------------|------------------------|------------------|--------------------|
| 2023         | 162,036              | -                      | 9,257            | 171,293            |
| 2024         | 164,407              | -                      | 5,320            | 169,727            |
| 2025         | 16,111               | -                      | 1,320            | 17,431             |
| 2026         | 16,477               | -                      | 960              | 17,437             |
| 2027         | 14,551               | -                      | 590              | 15,141             |
| 2028         | 14,531               | -                      | 250              | 14,781             |
| 2029         | 9,727                | -                      | -                | 9,727              |
| <b>Total</b> | <b>\$ 397,840</b>    | <b>\$ -</b>            | <b>\$ 17,697</b> | <b>\$ 415,537</b>  |

**George W. Kuhn Drain Debt**

The George W. Kuhn (GWK) Drain Debt is administered by Oakland County which the County then allocates the respective portion of debt to the communities involved. There have been multiple phases and debt issuances related to the GWK Drain with the most recent issuance in 2016. This debt will be paid off in 2029.

**ENTERPRISE FUNDS**

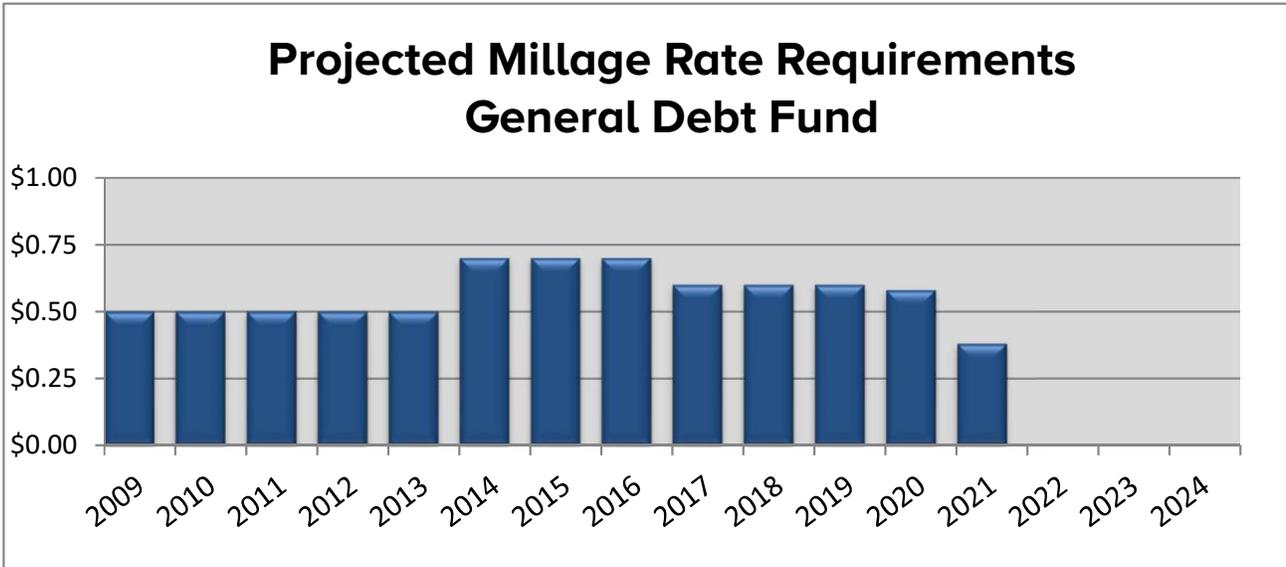
| Fiscal Year  | Sanctuary Lake Golf Course | Interest          | Total Enterprise Debt |
|--------------|----------------------------|-------------------|-----------------------|
| 2023         | 700,000                    | 166,300           | 866,300               |
| 2024         | 695,000                    | 138,400           | 833,400               |
| 2025         | 785,000                    | 111,050           | 896,050               |
| 2026         | 775,000                    | 82,100            | 857,100               |
| 2027         | 810,000                    | 50,400            | 860,400               |
| 2028         | 855,000                    | 17,100            | 872,100               |
| <b>Total</b> | <b>\$ 4,620,000</b>        | <b>\$ 565,350</b> | <b>\$ 5,185,350</b>   |

**General Obligation Limited Tax Refunding Bonds - Series 2022**  
**S&P Rated: AAA**

The Series 2022 issuance of \$4,620,000 was made to refund the outstanding debt for the 2012 bonds. This debt has a 7-year repayment schedule with interest rates ranging from 0.530% to 1.350%.

**Schedule of Principal and Interest  
All Funds**

| Fiscal Year  | General Debt Service Fund | Capital Projects Fund | Enterprise Funds    | Total                |
|--------------|---------------------------|-----------------------|---------------------|----------------------|
| 2023         | 629,895                   | 171,293               | 866,300             | 1,667,488            |
| 2024         | 702,857                   | 169,727               | 833,400             | 1,705,984            |
| 2025         | 819,107                   | 17,431                | 896,050             | 1,732,588            |
| 2026         | 938,284                   | 17,437                | 857,100             | 1,812,821            |
| 2027         | 965,135                   | 15,141                | 860,400             | 1,840,676            |
| 2028         | 1,188,472                 | 14,781                | 872,100             | 2,075,353            |
| 2029         | 1,138,180                 | 9,727                 | -                   | 1,147,907            |
| 2030         | 1,081,125                 | -                     | -                   | 1,081,125            |
| 2031         | 1,038,623                 | -                     | -                   | 1,038,623            |
| 2032         | 975,561                   | -                     | -                   | 975,561              |
| 2033         | 907,266                   | -                     | -                   | 907,266              |
| 2034         | 844,072                   | -                     | -                   | 844,072              |
| <b>Total</b> | <b>\$ 11,228,577</b>      | <b>\$ 415,537</b>     | <b>\$ 5,185,350</b> | <b>\$ 16,829,464</b> |



Bars represent estimated millage requirements as a result of bond issue Proposals A, B and C.

**DEBT SERVICE**  
**Debt Service**

|   |                         | 2021 Actual<br>Amount | 2022 Actual<br>Amount | 2023 Estimated<br>Amount | 2023 Amended<br>Budget | 2024 Proposed | % Change     | 2025 Proposed | 2026 Proposed |
|---|-------------------------|-----------------------|-----------------------|--------------------------|------------------------|---------------|--------------|---------------|---------------|
| <b>FUND 301 GENERAL DEBT SERVICE FUND</b>   |                         |                       |                       |                          |                        |               |              |               |               |
| <b>REVENUE</b>                              |                         |                       |                       |                          |                        |               |              |               |               |
| 4402  | Property Taxes          | \$ 1,957,965          | -                     | -                        | -                      | -             | 0.00%        | -             | -             |
| 4574.050                                    | EMPP/PPEL Reimbursement | 39,022                | -                     | -                        | -                      | -             | 0.00%        | -             | -             |
| 4665  | Interest Income         | 644                   | -                     | -                        | -                      | -             | 0.00%        | -             | -             |
| 4669.020                                    | Investment Income       | (1,062)               | -                     | -                        | -                      | -             | 0.00%        | -             | -             |
| <b>Total Revenue</b>                        |                         | <b>1,996,569</b>      | -                     | -                        | -                      | -             | <b>0.00%</b> | -             | -             |
| <b>EXPENDITURE</b>                          |                         |                       |                       |                          |                        |               |              |               |               |
| 7801.010                                    | Adm & Prof              | 90,738                | -                     | -                        | -                      | -             | 0.00%        | -             | -             |
| 7964  | Tax Refunds             | 1,748                 | -                     | -                        | -                      | -             | 0.00%        | -             | -             |
| <b>Total Expenditure</b>                    |                         | <b>92,486</b>         | -                     | -                        | -                      | -             | <b>0.00%</b> | -             | -             |
| <b>OTHER FINANCING USES</b>                 |                         |                       |                       |                          |                        |               |              |               |               |
| 8999.355                                    | Proposal A Debt         | 958,800               | -                     | -                        | -                      | -             | 0.00%        | -             | -             |
| 8999.356                                    | Proposal B Debt         | 1,175,475             | -                     | -                        | -                      | -             | 0.00%        | -             | -             |
| 8999.357                                    | Proposal C Debt         | 678,300               | -                     | -                        | -                      | -             | 0.00%        | -             | -             |
| <b>Total OTHER FINANCING USES</b>           |                         | <b>2,812,575</b>      | -                     | -                        | -                      | -             | <b>0.00%</b> | -             | -             |
| <b>Total Expenditure</b>                    |                         | <b>2,905,061</b>      | -                     | -                        | -                      | -             | <b>0.00%</b> | -             | -             |
| <b>Surplus/(Use) of Fund Balance</b>        |                         | <b>(908,492)</b>      | -                     | -                        | -                      | -             | <b>0.00%</b> | -             | -             |
| <b>Beginning Fund Balance</b>               |                         | <b>908,492</b>        | -                     | -                        | -                      | -             | <b>0.00%</b> | -             | -             |
| <b>Ending Fund Balance</b>                  |                         | <b>-</b>              | -                     | -                        | -                      | -             | <b>0.00%</b> | -             | -             |
| <b>FUND 355 PROP A BOND DEBT RETIREMENT</b> |                         |                       |                       |                          |                        |               |              |               |               |
| <b>OTHER FINANCING SOURCES</b>              |                         |                       |                       |                          |                        |               |              |               |               |
| 4699.301                                    | Debt Service            | 958,800               | -                     | -                        | -                      | -             | 0.00%        | -             | -             |
| <b>Total Revenue</b>                        |                         | <b>958,800</b>        | -                     | -                        | -                      | -             | <b>0.00%</b> | -             | -             |
| <b>EXPENDITURE</b>                          |                         |                       |                       |                          |                        |               |              |               |               |
| 7991  | Principal               | 940,000               | -                     | -                        | -                      | -             | 0.00%        | -             | -             |
| 7995  | Interest                | 18,800                | -                     | -                        | -                      | -             | 0.00%        | -             | -             |
| <b>Total Expenditure</b>                    |                         | <b>958,800</b>        | -                     | -                        | -                      | -             | <b>0.00%</b> | -             | -             |
| <b>Surplus/(Use) of Fund Balance</b>        |                         | <b>-</b>              | -                     | -                        | -                      | -             | <b>0.00%</b> | -             | -             |

**DEBT SERVICE**  
Debt Service

|   |              | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed | % Change     | 2025 Proposed | 2026 Proposed |
|---|--------------|--------------------|--------------------|-----------------------|---------------------|---------------|--------------|---------------|---------------|
| Beginning Fund Balance                      |              | -                  | -                  | -                     | -                   | -             | 0.00%        | -             | -             |
| Ending Fund Balance                         |              | -                  | -                  | -                     | -                   | -             | 0.00%        | -             | -             |
| <b>FUND 356 PROP B BOND DEBT RETIREMENT</b> |              |                    |                    |                       |                     |               |              |               |               |
| <b>OTHER FINANCING SOURCES</b>              |              |                    |                    |                       |                     |               |              |               |               |
| 4699.301                                    | Debt Service | 1,175,475          | -                  | -                     | -                   | -             | 0.00%        | -             | -             |
| <b>Total Revenue</b>                        |              | <b>1,175,475</b>   | -                  | -                     | -                   | -             | <b>0.00%</b> | -             | -             |
| <b>EXPENDITURE</b>                          |              |                    |                    |                       |                     |               |              |               |               |
| 7991  | Principal    | 1,155,000          | -                  | -                     | -                   | -             | 0.00%        | -             | -             |
| 7995  | Interest     | 20,475             | -                  | -                     | -                   | -             | 0.00%        | -             | -             |
| <b>Total Expenditure</b>                    |              | <b>1,175,475</b>   | -                  | -                     | -                   | -             | <b>0.00%</b> | -             | -             |
| Surplus/(Use) of Fund Balance               |              | -                  | -                  | -                     | -                   | -             | 0.00%        | -             | -             |
| Beginning Fund Balance                      |              | -                  | -                  | -                     | -                   | -             | 0.00%        | -             | -             |
| Ending Fund Balance                         |              | -                  | -                  | -                     | -                   | -             | 0.00%        | -             | -             |
| <b>FUND 357 PROP C BOND DEBT RETIREMENT</b> |              |                    |                    |                       |                     |               |              |               |               |
| <b>OTHER FINANCING SOURCES</b>              |              |                    |                    |                       |                     |               |              |               |               |
| 4699.301                                    | Debt Service | 678,300            | -                  | -                     | -                   | -             | 0.00%        | -             | -             |
| <b>Total Revenue</b>                        |              | <b>678,300</b>     | -                  | -                     | -                   | -             | <b>0.00%</b> | -             | -             |
| <b>EXPENDITURE</b>                          |              |                    |                    |                       |                     |               |              |               |               |
| 7991  | Principal    | 665,000            | -                  | -                     | -                   | -             | 0.00%        | -             | -             |
| 7995  | Interest     | 13,300             | -                  | -                     | -                   | -             | 0.00%        | -             | -             |
| <b>Total Expenditure</b>                    |              | <b>678,300</b>     | -                  | -                     | -                   | -             | <b>0.00%</b> | -             | -             |
| Surplus/(Use) of Fund Balance               |              | -                  | -                  | -                     | -                   | -             | 0.00%        | -             | -             |
| Beginning Fund Balance                      |              | -                  | -                  | -                     | -                   | -             | 0.00%        | -             | -             |
| Ending Fund Balance                         |              | -                  | -                  | -                     | -                   | -             | 0.00%        | -             | -             |

**DEBT SERVICE**  
**Debt Service**

|   |               | 2021 Actual<br>Amount | 2022 Actual<br>Amount | 2023 Estimated<br>Amount | 2023 Amended<br>Budget | 2024 Proposed | % Change | 2025 Proposed | 2026 Proposed |
|---|---------------|-----------------------|-----------------------|--------------------------|------------------------|---------------|----------|---------------|---------------|
| <b><u>FUND 358 GEN OBLIG. DEBT-SERIES<br/>2013/2020</u></b> |               |                       |                       |                          |                        |               |          |               |               |
| <b><u>REVENUE</u></b>                                       |               |                       |                       |                          |                        |               |          |               |               |
| 4676.248  | DDA           | 3,990,962             | 597,288               | 630,145                  | 630,145                | 703,107       | 11.58%   | 819,357       | 938,534       |
| Total Revenue   |               | 3,990,962             | 597,288               | 630,145                  | 630,145                | 703,107       | 11.58%   | 819,357       | 938,534       |
| <b><u>OTHER FINANCING SOURCES</u></b>                       |               |                       |                       |                          |                        |               |          |               |               |
| 4698  | Bond Proceeds | 10,105,000            | -                     | -                        | -                      | -             | 0.00%    | -             | -             |
| Total OTHER FINANCING SOURCES                               |               | 10,105,000            | -                     | -                        | -                      | -             | 0.00%    | -             | -             |
| Total Revenue   |               | 14,095,962            | 597,288               | 630,145                  | 630,145                | 703,107       | 11.58%   | 819,357       | 938,534       |
| <b><u>EXPENDITURE</u></b>                                   |               |                       |                       |                          |                        |               |          |               |               |
| 7991  | Principal     | 375,000               | 440,000               | 485,000                  | 485,000                | 560,000       | 15.46%   | 680,000       | 805,000       |
| 7995  | Interest      | 403,312               | 156,663               | 144,895                  | 144,895                | 142,857       | -1.41%   | 139,107       | 133,284       |
| 7998  | Other Fees    | 154,397               | 625                   | 250                      | 250                    | 250           | 0.00%    | 250           | 250           |
| Total Expenditure   |               | 932,709               | 597,288               | 630,145                  | 630,145                | 703,107       | 11.58%   | 819,357       | 938,534       |
| <b><u>OTHER FINANCING USES</u></b>                          |               |                       |                       |                          |                        |               |          |               |               |
| 8999.248  | DDA           | 13,163,253            | -                     | -                        | -                      | -             | 0.00%    | -             | -             |
| Total OTHER FINANCING USES                                  |               | 13,163,253            | -                     | -                        | -                      | -             | 0.00%    | -             | -             |
| Total Expenditure   |               | 14,095,962            | 597,288               | 630,145                  | 630,145                | 703,107       | 11.58%   | 819,357       | 938,534       |
| Surplus/(Use) of Fund Balance                               |               | -                     | -                     | -                        | -                      | -             | 0.00%    | -             | -             |
| Ending Fund Balance   |               | \$ -                  | \$ -                  | \$ -                     | \$ -                   | \$ -          | 0.00%    | \$ -          | \$ -          |



# CAPITAL PROJECTS

2023/24 ADOPTED BUDGET

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**Capital Projects Fund Summary****CAPITAL PROJECTS FUND**

The City of Troy uses a Capital Projects Fund to account for development, improvement and major repair of capital facilities as well as the purchase of vehicles and equipment not financed by other funds.

The purpose of the fund acts as a formal mechanism that enables administrators, creditors and other granting agencies to ensure that resources dedicated for capital purchases are used for that purpose and no other.

Financial resources for such purposes and activities primarily arise from a Capital Operating millage, the sale of City General Obligation Bonds, grants and transfers from other governmental funds.

Projects are identified by utilizing our Facilities Assessment Study. Additionally, projects are incorporated into the budget during extensive internal department meetings throughout the year.

As with all governmental funds, the Capital Projects Fund concentrates on inflows and outflows of available, spendable resources. Accordingly, the Capital Projects Fund uses the modified accrual basis of accounting.

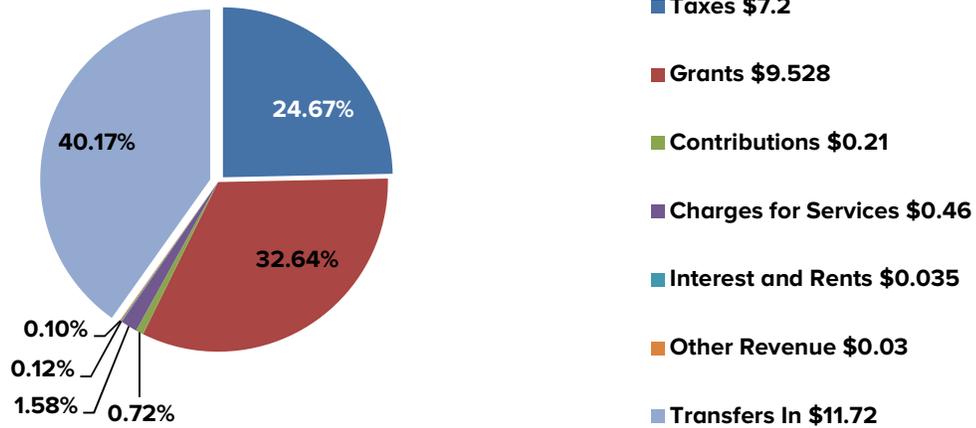
The administrator of the Capital Projects Fund has the authority to continue expenditures within prescribed limits until a project is completed.

**Major Sources of Revenue Include:**

- ***Taxes*** - This source of revenue is derived by multiplying the capital projects millage rate by the taxable value of the City.
- ***Grants*** - This source of revenue is comprised of grants from the Federal Government and the State of Michigan to be used for road construction and other capital projects.
- ***Contributions*** - This source of revenue is primarily comprised of County road funding.
- ***Charges for Services*** - This revenues source is comprised primarily from resident and business charges related to the City's sidewalk program.
- ***Interest and Rents*** - Generated from Communication Tower rental income and investment income.
- ***Transfers In*** - This source of revenue contains operating transfers from other funds to finance those funds capital needs including Major and Local Streets Fund, Library Fund and specially financed projects sponsored by the General Fund.

**Capital Projects Fund Summary**

**2023/24 Capital Projects Fund Revenue  
(Millions)**



The above chart demonstrates that the primary funding sources for capital projects resides in tax revenues, grants, and transfers from other funds.

Tax revenues of \$7.2 million accounts for approximately 24.7% of total capital project fund revenues. This is up slightly from the previous year budget by \$400 thousand or 5.9%. The increase is due to no Headlee Amendment rollback in the current year millage rate. Grant revenues of \$9.5 million accounts for approximately 32.6% of total capital project fund revenue. This is down significantly from the prior year due to \$8.2 million of American Rescue Plan funding in the prior year.

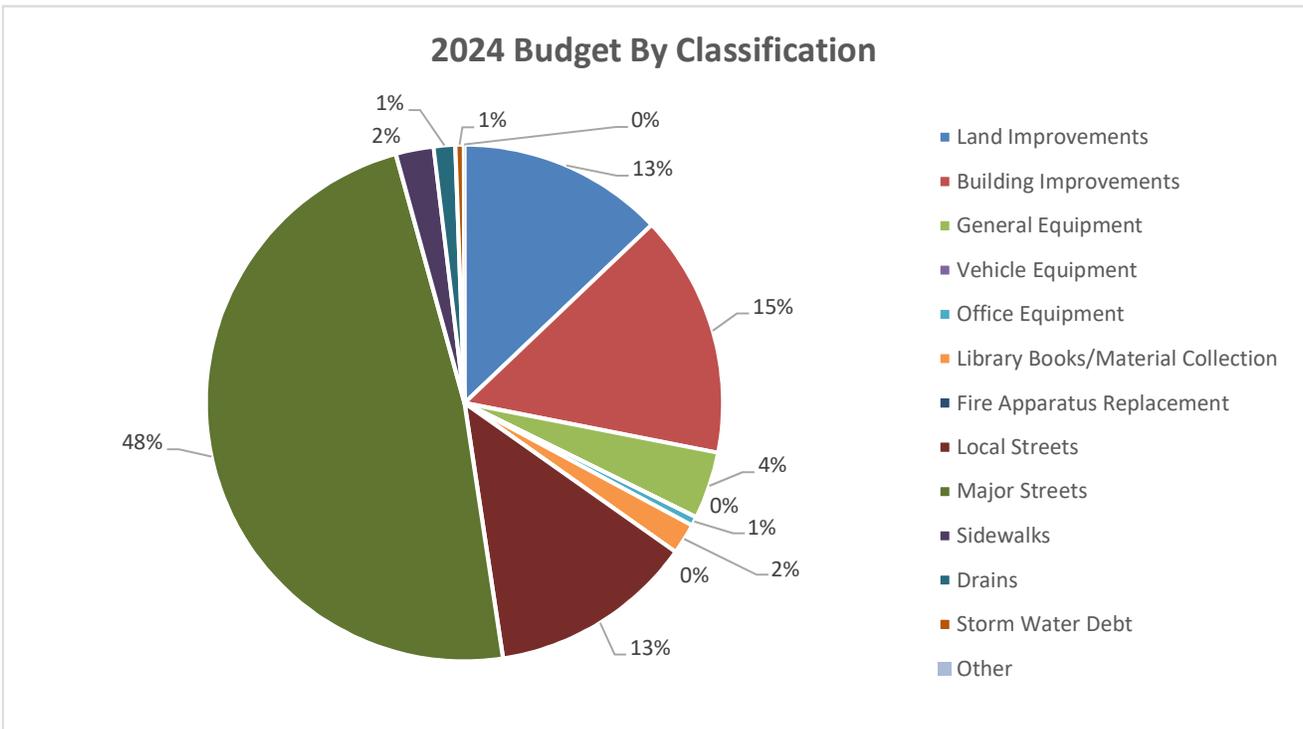
Transfers in from other funds total \$11.7 million and account for approximately 40.2% of total capital projects fund revenues. The transfers from other funds include:

|  |                             |
|--|-----------------------------|
| General Fund                           | \$ 2,000,000                |
| Major Streets                          | 5,000,000                   |
| Local Streets                          | 3,000,000                   |
| Drug Forfeiture Fund                   | 340,000                     |
| Library Fund                           | 1,260,000                   |
| Community Development Block Grant Fund | 125,000                     |
| <b>Total Transfers In</b>              | <u><u>\$ 11,725,000</u></u> |

**Capital Projects Fund Summary**

**CAPITAL PROJECTS BY CLASSIFICATION INCLUDE:**

|                                     | <b>2024 Proposed</b> | <b>2025 Proposed</b> | <b>2026 Proposed</b> |
|-------------------------------------|----------------------|----------------------|----------------------|
| • Land Improvements                 | \$ 4,080,000         | \$ 12,042,500        | \$ 1,275,000         |
| • Building Improvements             | 4,808,200            | 13,270,200           | 5,390,000            |
| • General Equipment                 | 1,334,000            | 1,118,000            | 720,000              |
| • Vehicle Equipment                 | -                    | 240,000              | -                    |
| • Office Equipment                  | 178,000              | 187,000              | -                    |
| • Library Books/Material Collection | 610,000              | 610,000              | 610,000              |
| • Fire Apparatus Replacement        | -                    | 1,800,000            | -                    |
| • Streets:                          |                      |                      |                      |
| Local Streets                       | 4,060,000            | 4,100,000            | 3,500,000            |
| Major Streets                       | 15,220,000           | 6,923,000            | 5,420,000            |
| Sidewalks                           | 750,000              | 1,050,000            | 750,000              |
| • Drains                            | 425,000              | 300,000              | 300,000              |
| • Storm Water Debt                  | 169,730              | 17,434               | 17,440               |
| • Other                             | 10,000               | 10,000               | 10,000               |
| <b>Total Capital Projects</b>       | <b>\$ 31,644,930</b> | <b>\$ 41,668,134</b> | <b>\$ 17,992,440</b> |



## Capital Projects Fund Summary

The following is a breakdown of the more significant planned capital projects by Department for the 2023/24 fiscal year:

|  |                      |
|--|----------------------|
| <b>Total Capital Projects:</b>   | <b>\$ 31,644,930</b> |
|  |                      |
| <ul style="list-style-type: none"> <li>● <b>Major Streets</b> <span style="float: right;"><b>\$ 15,220,000</b></span> <ul style="list-style-type: none"> <li>√ Major renovation of Major and County Roads throughout the City including:               <ul style="list-style-type: none"> <li>Rochester, Barclay to Trinway (\$7.6 million)</li> <li>Stephenson - 14 mile to I75 (\$4.0 million)</li> <li>Industrial Road Maintenance (\$1.5 million)</li> </ul> </li> </ul> </li> </ul> |                      |
| <ul style="list-style-type: none"> <li>● <b>Local Streets</b> <span style="float: right;"><b>\$ 4,060,000</b></span> <ul style="list-style-type: none"> <li>√ Asphalt Mill and Overlay (\$2.4 million)</li> <li>Concrete Slab Replacement (\$1.1 million)</li> </ul> </li> </ul>   |                      |
| <ul style="list-style-type: none"> <li>● <b>Parks</b> <span style="float: right;"><b>\$ 3,905,000</b></span> <ul style="list-style-type: none"> <li>√ Sylvan Glen Lake Park Improvements (\$1.5 million)</li> <li>Raintree Park - Cricket Field (\$900k)</li> <li>Park Playground Structures (\$600k)</li> </ul> </li> </ul>   |                      |
| <ul style="list-style-type: none"> <li>● <b>Recreation: Community Center</b> <span style="float: right;"><b>\$ 2,870,000</b></span> <ul style="list-style-type: none"> <li>√ HVAC Replacement Phase 3 (\$1.4 million)</li> <li>CC Pool Repairs (\$500k)</li> <li>CC Access Control (\$200k)</li> </ul> </li> </ul>   |                      |
| <ul style="list-style-type: none"> <li>● <b>Public Works</b> <span style="float: right;"><b>\$ 1,500,000</b></span> <ul style="list-style-type: none"> <li>√ Sidewalks (\$750k)</li> <li>Drains (\$425k)</li> <li>Parking Lot Paving (\$325k)</li> </ul> </li> </ul>   |                      |
| <ul style="list-style-type: none"> <li>● <b>Building Operations: City Hall</b> <span style="float: right;"><b>\$ 1,128,200</b></span> <ul style="list-style-type: none"> <li>√ Council Chambers Renovation (\$750k)</li> <li>Exterior Repairs (\$150k)</li> </ul> </li> </ul>  |                      |

## Capital Projects Fund Summary

### CAPITAL PROJECTS FUND - Significant Nonrecurring Capital Expenditures

The City coordinates decision-making for the capital improvement budget with the operating budget to make effective use of the City's limited resources for operating and maintaining existing services and facilities as described in the Budget Policies section of this document. Below are some of the more significant nonrecurring capital projects budgeted and the related impact on the operating budget.

| <b>Projects</b>                    | <b>Explanations</b>  | <b>Cost</b> | <b>Operating Budget Impact</b>   |
|------------------------------------|--|-------------|--|
| Rochester Road, Barclay to Trinway | To expand and replace a major road in the center of the City.                                  | \$7,600,000 | These improvements will reduce future operating maintenance costs.                             |
| Stephenson, 14 mile to I75         | To replace a major road in the City.   | \$4,000,000 | These improvements will reduce future operating maintenance costs.                             |
| Park Improvements                  | Raintree Park Cricket Field, Park Playground Structures, & Sylvan Glen Lake Park Improvements. | \$3,000,000 | To improve the city's park amenities and reduce maintenance costs to deteriorating structures. |
| City Buildings Improvements        | Community Center HVAC phase III, Pool Repairs, and Council Chambers.                           | \$2,650,000 | These improvements will reduce future operating maintenance costs.                             |
| Library Renovations                | To make improvements to the library for the front desk lobby and the Café.                     | \$600,000   | To improve the library's amenities and reduce maintenance costs to deteriorating structures.   |

**Capital Outlay  
Detail**

|  | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed | % Change | 2025 Proposed | 2026 Proposed |
|--|--------------------|--------------------|-----------------------|---------------------|---------------|----------|---------------|---------------|
|--|--------------------|--------------------|-----------------------|---------------------|---------------|----------|---------------|---------------|

**FUND: 401 CAPITAL FUND**

**REVENUE**

**Department: 000 Revenue**

Business Unit: 000 Revenue

|                                |                  |                  |                   |                   |                   |                |                   |                  |
|--------------------------------|------------------|------------------|-------------------|-------------------|-------------------|----------------|-------------------|------------------|
| TAXES                          | \$ 6,941,975     | \$ 6,990,841     | \$ 6,867,612      | \$ 6,800,000      | \$ 7,200,000      | 5.88%          | \$ 7,200,000      | \$ 7,200,000     |
| GRANTS                         | 95,289           | 125,924          | 11,906,646        | 13,851,545        | 9,528,000         | -31.21%        | 2,200,000         | 120,000          |
| CONTRIBUTIONS FROM LOCAL UNITS | 222,411          | 273,910          | 327,000           | 210,000           | 210,000           | 0.00%          | 210,000           | 210,000          |
| CHARGES FOR SERVICES           | 172,749          | 150,599          | 460,000           | 460,000           | 460,000           | 0.00%          | 460,000           | 460,000          |
| INTEREST & RENT                | (87,928)         | (1,399,189)      | 195,094           | 35,000            | 35,000            | 0.00%          | 35,000            | 35,000           |
| OTHER REVENUE                  | 275,249          | 96,493           | 114,000           | 114,000           | 30,000            | -73.68%        | 30,000            | 30,000           |
| <b>Total Revenue</b>           | <b>7,619,743</b> | <b>6,238,579</b> | <b>19,870,352</b> | <b>21,470,545</b> | <b>17,463,000</b> | <b>-18.67%</b> | <b>10,135,000</b> | <b>8,055,000</b> |

**OTHER FINANCING SOURCES**

**Department: 000 Revenue**

Business Unit: 000 Revenue

Operating Transfers In

|                    |           |           |           |           |           |         |           |           |
|--------------------|-----------|-----------|-----------|-----------|-----------|---------|-----------|-----------|
| General            | 1,000,000 | 1,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 0.00%   | 3,000,000 | 1,000,000 |
| Major Street Fund  | 4,700,000 | 3,500,000 | 2,500,000 | 2,500,000 | 5,000,000 | 100.00% | 2,500,000 | 2,500,000 |
| Local Streets Fund | 1,800,000 | 2,000,000 | 2,000,000 | 2,000,000 | 3,000,000 | 50.00%  | 1,000,000 | 1,000,000 |
| Forfeitures        | -         | -         | 316,979   | 500,000   | 340,000   | -32.00% | 440,000   | -         |
| Library            | 611,369   | 932,890   | 1,439,229 | 2,593,000 | 1,260,000 | -51.41% | 755,000   | 5,535,000 |
| CDBG               | -         | -         | 125,000   | 125,000   | 125,000   | 0.00%   | 125,000   | 125,000   |

|                                      |                  |                  |                  |                  |                   |               |                  |                   |
|--------------------------------------|------------------|------------------|------------------|------------------|-------------------|---------------|------------------|-------------------|
| <b>Total OTHER FINANCING SOURCES</b> | <b>8,111,369</b> | <b>7,432,890</b> | <b>8,381,208</b> | <b>9,718,000</b> | <b>11,725,000</b> | <b>20.65%</b> | <b>7,820,000</b> | <b>10,160,000</b> |
|--------------------------------------|------------------|------------------|------------------|------------------|-------------------|---------------|------------------|-------------------|

|   |                   |                   |                   |                   |                   |               |                   |                   |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|---------------|-------------------|-------------------|
| <b>Total Revenues and Other Sources</b> | <b>15,731,112</b> | <b>13,671,469</b> | <b>28,251,560</b> | <b>31,188,545</b> | <b>29,188,000</b> | <b>-6.41%</b> | <b>17,955,000</b> | <b>18,215,000</b> |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|---------------|-------------------|-------------------|

**EXPENDITURE**

**Department: 172 Manager**

Business Unit: 172 Manager

Buildings and Improvements

|                 |   |   |        |        |   |          |   |   |
|-----------------|---|---|--------|--------|---|----------|---|---|
| General Repairs | - | - | 13,775 | 30,000 | - | -100.00% | - | - |
|-----------------|---|---|--------|--------|---|----------|---|---|

**Capital Outlay  
Detail**

|   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed    | % Change        | 2025 Proposed    | 2026 Proposed  |
|---|--------------------|--------------------|-----------------------|---------------------|------------------|-----------------|------------------|----------------|
| <b>General Equipment</b>                              |                    |                    |                       |                     |                  |                 |                  |                |
| General   | 26,399             | -                  | -                     | -                   | -                | 0.00%           | -                | -              |
| Communications  | -                  | -                  | 14,090                | 27,000              | -                | -100.00%        | -                | -              |
| <b>Total: Manager</b>                                 | <b>26,399</b>      | <b>-</b>           | <b>27,865</b>         | <b>57,000</b>       | <b>-</b>         | <b>-100.00%</b> | <b>-</b>         | <b>-</b>       |
| <b>Department: 191 Financial Services</b>             |                    |                    |                       |                     |                  |                 |                  |                |
| Business Unit: 253 Treasurer                          |                    |                    |                       |                     |                  |                 |                  |                |
| Tax Refunds   | 6,303              | 15,899             | 1,427                 | 10,000              | 10,000           | 0.00%           | 10,000           | 10,000         |
| <b>Total: Financial Services</b>                      | <b>6,303</b>       | <b>15,899</b>      | <b>1,427</b>          | <b>10,000</b>       | <b>10,000</b>    | <b>0.00%</b>    | <b>10,000</b>    | <b>10,000</b>  |
| <b>Department: 215 City Clerk</b>                     |                    |                    |                       |                     |                  |                 |                  |                |
| Business Unit: 262 Elections                          |                    |                    |                       |                     |                  |                 |                  |                |
| General Equipment                                     |                    |                    |                       |                     |                  |                 |                  |                |
| General   | 88,435             | 46,500             | -                     | -                   | 167,000          | 0.00%           | -                | -              |
| <b>Total: City Clerk</b>                              | <b>88,435</b>      | <b>46,500</b>      | <b>-</b>              | <b>-</b>            | <b>167,000</b>   | <b>0.00%</b>    | <b>-</b>         | <b>-</b>       |
| <b>Department: 234 Transit Center-Sponsored Costs</b> |                    |                    |                       |                     |                  |                 |                  |                |
| Business Unit: 234 Transit Center-Sponsored Costs     |                    |                    |                       |                     |                  |                 |                  |                |
| General Equipment                                     |                    |                    |                       |                     |                  |                 |                  |                |
| General   | -                  | -                  | 80,000                | 80,000              | -                | -100.00%        | -                | -              |
| <b>Total: Transit Center-Sponsored Costs</b>          | <b>-</b>           | <b>-</b>           | <b>80,000</b>         | <b>80,000</b>       | <b>-</b>         | <b>-100.00%</b> | <b>-</b>         | <b>-</b>       |
| <b>Department: 264 Building Operations</b>            |                    |                    |                       |                     |                  |                 |                  |                |
| Business Unit: 261 Fire-Police Training Center        |                    |                    |                       |                     |                  |                 |                  |                |
| Buildings and Improvements                            | 89,743             | 88,796             | 302,250               | 302,250             | 30,000           | -90.07%         | 265,000          | -              |
| <b>Total: Fire-Police Training Center</b>             | <b>89,743</b>      | <b>88,796</b>      | <b>302,250</b>        | <b>302,250</b>      | <b>30,000</b>    | <b>-90.07%</b>  | <b>265,000</b>   | <b>-</b>       |
| Business Unit: 265 City Hall                          |                    |                    |                       |                     |                  |                 |                  |                |
| Buildings and Improvements                            |                    |                    |                       |                     |                  |                 |                  |                |
| City Hall Boiler                                      | 41,482             | -                  | -                     | -                   | -                | 0.00%           | -                | -              |
| City Hall   | 296,592            | -                  | 505,135               | 509,900             | 1,128,200        | 121.26%         | 5,350,000        | 130,000        |
| General Repairs                                       | 24,960             | 32,274             | 30,000                | 30,000              | -                | -100.00%        | 30,000           | 30,000         |
| <b>Total: City Hall</b>                               | <b>363,034</b>     | <b>32,274</b>      | <b>535,135</b>        | <b>539,900</b>      | <b>1,128,200</b> | <b>108.96%</b>  | <b>5,380,000</b> | <b>160,000</b> |

**Capital Outlay  
Detail**

|   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed    | % Change        | 2025 Proposed    | 2026 Proposed  |
|---|--------------------|--------------------|-----------------------|---------------------|------------------|-----------------|------------------|----------------|
| <b>Business Unit: 277 District Court</b>  |                    |                    |                       |                     |                  |                 |                  |                |
| Buildings and Improvements                |                    |                    |                       |                     |                  |                 |                  |                |
| Reserve/Court Bldg                        | 136,197            | 21,265             | 538,735               | 538,735             | -                | -100.00%        | 2,590,000        | 30,000         |
| <b>Total: District Court</b>              | <b>136,197</b>     | <b>21,265</b>      | <b>538,735</b>        | <b>538,735</b>      | <b>-</b>         | <b>-100.00%</b> | <b>2,590,000</b> | <b>30,000</b>  |
| <b>Total: Building Operations</b>         | <b>588,975</b>     | <b>142,335</b>     | <b>1,376,120</b>      | <b>1,380,885</b>    | <b>1,158,200</b> | <b>-16.13%</b>  | <b>8,235,000</b> | <b>190,000</b> |
| <b>Department: 301 Police Department</b>  |                    |                    |                       |                     |                  |                 |                  |                |
| Business Unit: 305 Police Administration  |                    |                    |                       |                     |                  |                 |                  |                |
| Buildings and Improvements                |                    |                    |                       |                     |                  |                 |                  |                |
| Garage/Office Renovation                  | -                  | 391,702            | 280,798               | 319,427             | 130,000          | -59.30%         | 1,995,200        | -              |
| General Equipment                         |                    |                    |                       |                     |                  |                 |                  |                |
| General                                   | -                  | 42,491             | -                     | 30,000              | 157,000          | 423.33%         | -                | 30,000         |
| <b>Total: Police Administration</b>       | <b>-</b>           | <b>434,193</b>     | <b>280,798</b>        | <b>349,427</b>      | <b>287,000</b>   | <b>-17.87%</b>  | <b>1,995,200</b> | <b>30,000</b>  |
| Business Unit: 315 Road Patrol            |                    |                    |                       |                     |                  |                 |                  |                |
| General Equipment                         |                    |                    |                       |                     |                  |                 |                  |                |
| General                                   | 299,651            | 330,376            | 446,586               | 540,964             | 370,000          | -31.60%         | 500,000          | 340,000        |
| Federal Drug Forfeiture                   | -                  | 27,240             | -                     | 28,000              | -                | -100.00%        | -                | -              |
| Vehicle Equipment                         | 32,354             | -                  | -                     | -                   | -                | 0.00%           | 240,000          | -              |
| <b>Total: Road Patrol</b>                 | <b>332,004</b>     | <b>357,617</b>     | <b>446,586</b>        | <b>568,964</b>      | <b>370,000</b>   | <b>-34.97%</b>  | <b>740,000</b>   | <b>340,000</b> |
| Business Unit: 325 Communications Section |                    |                    |                       |                     |                  |                 |                  |                |
| Buildings and Improvements                |                    |                    |                       |                     |                  |                 |                  |                |
| General Repairs                           | -                  | -                  | 19,971                | 25,000              | -                | -100.00%        | -                | -              |
| General Equipment                         |                    |                    |                       |                     |                  |                 |                  |                |
| General                                   | 40,000             | 172,923            | -                     | 90,000              | 90,000           | 0.00%           | -                | -              |
| Office Equipment                          |                    |                    |                       |                     |                  |                 |                  |                |
| Network Computer/Switches/Etc.            | -                  | 39,983             | -                     | -                   | 40,000           | 0.00%           | 87,000           | -              |
| Computer Software                         | -                  | 39,504             | 92,090                | 398,000             | 138,000          | -65.33%         | 100,000          | -              |
| Radio Communications                      | -                  | -                  | 192,305               | 200,000             | -                | -100.00%        | -                | -              |
| <b>Total: Communications Section</b>      | <b>40,000</b>      | <b>252,410</b>     | <b>304,366</b>        | <b>713,000</b>      | <b>268,000</b>   | <b>-62.41%</b>  | <b>187,000</b>   | <b>-</b>       |
| <b>Total: Police Department</b>           | <b>372,004</b>     | <b>1,044,220</b>   | <b>1,031,750</b>      | <b>1,631,391</b>    | <b>925,000</b>   | <b>-43.30%</b>  | <b>2,922,200</b> | <b>370,000</b> |

**Capital Outlay  
Detail**

|  | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed | % Change        | 2025 Proposed    | 2026 Proposed |
|--|--------------------|--------------------|-----------------------|---------------------|---------------|-----------------|------------------|---------------|
| <b>Department: 336 Fire</b>            |                    |                    |                       |                     |               |                 |                  |               |
| Business Unit: 337 Fire Administration |                    |                    |                       |                     |               |                 |                  |               |
| Land Improvements                      |                    |                    |                       |                     |               |                 |                  |               |
| Memorials/Peace Garden                 | 226,038            | -                  | -                     | -                   | -             | 0.00%           | -                | -             |
| General Equipment                      |                    |                    |                       |                     |               |                 |                  |               |
| General                                | -                  | -                  | -                     | -                   | -             | 0.00%           | 150,000          | -             |
| <b>Total: Fire Administration</b>      | <b>226,038</b>     | <b>-</b>           | <b>-</b>              | <b>-</b>            | <b>-</b>      | <b>0.00%</b>    | <b>150,000</b>   | <b>-</b>      |
| Business Unit: 338 Fire Operations     |                    |                    |                       |                     |               |                 |                  |               |
| General Equipment                      |                    |                    |                       |                     |               |                 |                  |               |
| General                                | 29,991             | -                  | -                     | -                   | -             | 0.00%           | -                | -             |
| Opticom                                | 112,495            | 281,342            | 78,679                | 80,000              | -             | -100.00%        | -                | -             |
| Apparatus Replacement                  | -                  | -                  | 2,729,491             | 2,803,950           | -             | -100.00%        | 1,800,000        | -             |
| <b>Total: Fire Operations</b>          | <b>142,486</b>     | <b>281,342</b>     | <b>2,808,170</b>      | <b>2,883,950</b>    | <b>-</b>      | <b>-100.00%</b> | <b>1,800,000</b> | <b>-</b>      |
| Business Unit: 343 Fire Communications |                    |                    |                       |                     |               |                 |                  |               |
| General Equipment                      |                    |                    |                       |                     |               |                 |                  |               |
| Communications                         | -                  | 101,656            | -                     | -                   | -             | 0.00%           | -                | -             |
| <b>Total: Fire Communications</b>      | <b>-</b>           | <b>101,656</b>     | <b>-</b>              | <b>-</b>            | <b>-</b>      | <b>0.00%</b>    | <b>-</b>         | <b>-</b>      |
| Business Unit: 344 Fire Halls          |                    |                    |                       |                     |               |                 |                  |               |
| Buildings and Improvements             |                    |                    |                       |                     |               |                 |                  |               |
| Fire Station One                       | -                  | -                  | -                     | -                   | -             | 0.00%           | 80,000           | -             |
| Station Two                            | 57,122             | 59,844             | 65,000                | 150,000             | -             | -100.00%        | 45,000           | -             |
| Station Three                          | -                  | 34,900             | -                     | -                   | -             | 0.00%           | 100,000          | 45,000        |
| Fire Station Five                      | -                  | 8,287              | -                     | -                   | -             | 0.00%           | 115,000          | -             |
| Station Six                            | 105,075            | 114,186            | -                     | -                   | -             | 0.00%           | 80,000           | -             |
| General Repairs                        | -                  | -                  | -                     | -                   | -             | 0.00%           | 485,000          | -             |
| <b>Total: Fire Halls</b>               | <b>162,197</b>     | <b>217,217</b>     | <b>65,000</b>         | <b>150,000</b>      | <b>-</b>      | <b>-100.00%</b> | <b>905,000</b>   | <b>45,000</b> |
| <b>Total: Fire</b>                     | <b>530,721</b>     | <b>600,215</b>     | <b>2,873,170</b>      | <b>3,033,950</b>    | <b>-</b>      | <b>-100.00%</b> | <b>2,855,000</b> | <b>45,000</b> |
| <b>Department: 442 Engineering</b>     |                    |                    |                       |                     |               |                 |                  |               |
| Business Unit: 442 Engineering         |                    |                    |                       |                     |               |                 |                  |               |
| General Equipment                      |                    |                    |                       |                     |               |                 |                  |               |
| General                                | -                  | 25,997             | -                     | -                   | -             | 0.00%           | -                | -             |
| <b>Total: Engineering</b>              | <b>-</b>           | <b>25,997</b>      | <b>-</b>              | <b>-</b>            | <b>-</b>      | <b>0.00%</b>    | <b>-</b>         | <b>-</b>      |

**Capital Outlay  
Detail**

|                                    | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed  | % Change       | 2025 Proposed  | 2026 Proposed  |
|------------------------------------|--------------------|--------------------|-----------------------|---------------------|----------------|----------------|----------------|----------------|
| <b>Department: 447 Streets</b>     |                    |                    |                       |                     |                |                |                |                |
| Business Unit: 448 Street Lighting |                    |                    |                       |                     |                |                |                |                |
| General Equipment                  |                    |                    |                       |                     |                |                |                |                |
| General                            | 49,600             | 49,607             | 49,572                | 50,000              | 200,000        | 300.00%        | 200,000        | 200,000        |
| <b>Total: Street Lighting</b>      | <b>49,600</b>      | <b>49,607</b>      | <b>49,572</b>         | <b>50,000</b>       | <b>200,000</b> | <b>300.00%</b> | <b>200,000</b> | <b>200,000</b> |
| Business Unit: 479 Major Roads     |                    |                    |                       |                     |                |                |                |                |
| Buildings and Improvements         |                    |                    |                       |                     |                |                |                |                |
| General Repairs                    | -                  | 73,889             | 181,083               | 197,398             | -              | -100.00%       | -              | -              |
| General Equipment                  |                    |                    |                       |                     |                |                |                |                |
| General                            | 54,570             | 50,810             | 73,473                | 91,474              | 100,000        | 9.32%          | 70,000         | 70,000         |
| Public Works Construction          |                    |                    |                       |                     |                |                |                |                |
| John R from Long Lk - Square Lk    | 92,667             | -                  | -                     | -                   | -              | 0.00%          | -              | -              |
| Roch from Barclay to Trinway       | 6,822              | 15,388             | 2,650,000             | 5,150,000           | 7,600,000      | 47.57%         | 2,673,000      | 1,500,000      |
| 2015 Tri-Party                     | 711,938            | 52,848             | 321,000               | 92,000              | 350,000        | 280.43%        | 250,000        | -              |
| Square Lake, Adams to Coolidge     | -                  | 323,451            | 197,581               | 776,550             | -              | -100.00%       | -              | -              |
| Square Lake, Coolidge to Crooks    | -                  | 366,093            | 22,079                | 433,907             | -              | -100.00%       | -              | -              |
| Coolidge, Square Lk. to S. Blvd    | -                  | 611,196            | 13,849                | 388,804             | -              | -100.00%       | -              | -              |
| Maple @ Rochester Traffic Signal   | -                  | 125,000            | -                     | -                   | -              | 0.00%          | -              | -              |
| Long Lk. @ Coolidge Traffic Sign   | -                  | 150,000            | -                     | -                   | -              | 0.00%          | -              | -              |
| Coolidge under I-75                | 315,064            | -                  | -                     | -                   | -              | 0.00%          | -              | -              |
| OC Local Rd Imp (OCLRP)            | 465,145            | 478,861            | 420,000               | 420,000             | 420,000        | 0.00%          | 420,000        | 420,000        |
| Adams, Long Lake to Square Lake    | 300,000            | -                  | -                     | -                   | -              | 0.00%          | -              | -              |
| 14 Mile, John R to Dequindre       | -                  | -                  | 78,707                | 75,000              | -              | -100.00%       | -              | -              |
| 14 Mile, I-75 to John R            | -                  | -                  | 78,707                | 60,000              | -              | -100.00%       | -              | -              |
| Stephenson, 14 Mile to Maple       | -                  | -                  | -                     | 100,000             | 2,000,000      | 1900.00%       | -              | -              |
| Stephenson, Maple to I-75          | -                  | -                  | -                     | 100,000             | 2,000,000      | 1900.00%       | -              | -              |
| Coolidge, Sq Lake Traffic Signal   | -                  | 300,000            | -                     | -                   | -              | 0.00%          | -              | -              |
| Coolidge at Maple Traffic Signal   | -                  | 150,000            | -                     | -                   | -              | 0.00%          | -              | -              |
| Lakeview Mid-Block Pedestrian X    | -                  | -                  | -                     | -                   | 150,000        | 0.00%          | -              | -              |
| Livernois, Sq Lake Traffic Signa   | -                  | -                  | -                     | -                   | 150,000        | 0.00%          | -              | -              |
| Rochester @ SqLk Traffic Signl     | -                  | -                  | -                     | -                   | 300,000        | 0.00%          | -              | -              |
| Wattles@Northfield Pkwy Traf Sig   | -                  | -                  | -                     | -                   | 250,000        | 0.00%          | -              | -              |

**Capital Outlay  
Detail**

|   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change       | 2025 Proposed     | 2026 Proposed     |
|---|--------------------|--------------------|-----------------------|---------------------|-------------------|----------------|-------------------|-------------------|
| Rochester, Long Lk to South Blvd                      | -                  | -                  | -                     | -                   | -                 | 0.00%          | 80,000            | -                 |
| Concrete Pavement Leveling                            | 1,725,000          | 1,708,633          | 2,800,000             | 2,500,000           | 1,500,000         | -40.00%        | 2,000,000         | 2,000,000         |
| Concrete Slab Replacement                             | 526,616            | 608,726            | 500,000               | 500,000             | 500,000           | 0.00%          | 1,500,000         | 1,500,000         |
| <b>Total: Major Roads</b>                             | <b>4,197,823</b>   | <b>5,014,896</b>   | <b>7,336,479</b>      | <b>10,885,133</b>   | <b>15,320,000</b> | <b>40.74%</b>  | <b>6,993,000</b>  | <b>5,490,000</b>  |
| <b>Business Unit: 499 Local Roads</b>                 |                    |                    |                       |                     |                   |                |                   |                   |
| Public Works Construction                             |                    |                    |                       |                     |                   |                |                   |                   |
| Charnwood Hills Phse 1 Chip Seal                      | -                  | -                  | -                     | -                   | -                 | 0.00%          | 600,000           | -                 |
| Local Road Asphalt                                    | 1,391,586          | 1,931,109          | 1,300,000             | 2,200,000           | 2,960,000         | 34.55%         | 2,000,000         | 2,000,000         |
| Concrete Slab Replacement                             | 1,684,850          | 1,558,895          | 2,000,000             | 1,300,000           | 1,100,000         | -15.38%        | 1,500,000         | 1,500,000         |
| <b>Total: Local Roads</b>                             | <b>3,076,436</b>   | <b>3,490,004</b>   | <b>3,300,000</b>      | <b>3,500,000</b>    | <b>4,060,000</b>  | <b>16.00%</b>  | <b>4,100,000</b>  | <b>3,500,000</b>  |
| <b>Business Unit: 513 Sidewalks</b>                   |                    |                    |                       |                     |                   |                |                   |                   |
| Public Works Construction                             |                    |                    |                       |                     |                   |                |                   |                   |
| New Construction                                      | -                  | 2,000              | 15,000                | 15,000              | 50,000            | 233.33%        | 15,000            | 15,000            |
| Replacement Program                                   | 390,048            | 321,210            | 735,000               | 735,000             | 700,000           | -4.76%         | 735,000           | 735,000           |
| Future Construction                                   | -                  | -                  | -                     | -                   | -                 | 0.00%          | 300,000           | -                 |
| <b>Total: Sidewalks</b>                               | <b>390,048</b>     | <b>323,210</b>     | <b>750,000</b>        | <b>750,000</b>      | <b>750,000</b>    | <b>0.00%</b>   | <b>1,050,000</b>  | <b>750,000</b>    |
| <b>Business Unit: 516 Drains</b>                      |                    |                    |                       |                     |                   |                |                   |                   |
| Public Works Construction                             |                    |                    |                       |                     |                   |                |                   |                   |
| Nelson Drain Stabilization                            | -                  | 16,354             | -                     | 283,646             | -                 | -100.00%       | -                 | 300,000           |
| Henry-Graham Joint Repairs                            | -                  | -                  | 300,000               | 300,000             | -                 | -100.00%       | -                 | -                 |
| Gibson Drain Extension                                | -                  | -                  | -                     | -                   | 125,000           | 0.00%          | -                 | -                 |
| McCulloch & Half Penny Drain Rep                      | -                  | -                  | -                     | -                   | 300,000           | 0.00%          | -                 | -                 |
| Houghten Drain  | -                  | -                  | -                     | -                   | -                 | 0.00%          | 300,000           | -                 |
| <b>Total: Drains</b>                                  | <b>-</b>           | <b>16,354</b>      | <b>300,000</b>        | <b>583,646</b>      | <b>425,000</b>    | <b>-27.18%</b> | <b>300,000</b>    | <b>300,000</b>    |
| <b>Total: Streets</b>                                 | <b>7,713,906</b>   | <b>8,894,072</b>   | <b>11,736,051</b>     | <b>15,768,779</b>   | <b>20,755,000</b> | <b>31.62%</b>  | <b>12,643,000</b> | <b>10,240,000</b> |
| <b>Department: 464 Public Works Administration</b>    |                    |                    |                       |                     |                   |                |                   |                   |
| <b>Business Unit: 464 Public Works Administration</b> |                    |                    |                       |                     |                   |                |                   |                   |
| Land Improvements                                     |                    |                    |                       |                     |                   |                |                   |                   |
| Municipal Parking Lots                                | 106,156            | -                  | 493,850               | 493,850             | 325,000           | -34.19%        | 3,750,000         | 250,000           |

**Capital Outlay  
Detail**

|   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed    | % Change       | 2025 Proposed    | 2026 Proposed    |
|---|--------------------|--------------------|-----------------------|---------------------|------------------|----------------|------------------|------------------|
| <b>Buildings and Improvements</b>         |                    |                    |                       |                     |                  |                |                  |                  |
| Roof Replacement                          | 91,609             | -                  | -                     | -                   | -                | 0.00%          | -                | -                |
| General Repairs                           | 218,033            | 4,995              | 25,000                | 55,000              | 30,000           | -45.45%        | 250,000          | -                |
| <b>General Equipment</b>                  |                    |                    |                       |                     |                  |                |                  |                  |
| General                                   | -                  | 114,966            | -                     | -                   | 30,000           | 0.00%          | 98,000           | 80,000           |
| <b>Total: Public Works Administration</b> | <b>415,797</b>     | <b>119,961</b>     | <b>518,850</b>        | <b>548,850</b>      | <b>385,000</b>   | <b>-29.85%</b> | <b>4,098,000</b> | <b>330,000</b>   |
| <b>Department: 751 Parks</b>              |                    |                    |                       |                     |                  |                |                  |                  |
| Business Unit: 770 Park Development       |                    |                    |                       |                     |                  |                |                  |                  |
| Land                                      |                    |                    |                       |                     |                  |                |                  |                  |
| Acquisition                               | -                  | -                  | 350,000               | 357,500             | -                | -100.00%       | -                | -                |
| Land Improvements                         |                    |                    |                       |                     |                  |                |                  |                  |
| Boulan Park                               | 242,903            | -                  | -                     | -                   | 110,000          | 0.00%          | 1,667,500        | -                |
| Flynn Park                                | -                  | -                  | -                     | -                   | 35,000           | 0.00%          | 375,000          | -                |
| Jaycee park                               | 139,441            | -                  | -                     | -                   | 60,000           | 0.00%          | 100,000          | -                |
| Civic Center Park/Skate & Parkin          | 196,965            | 674,124            | (27,644)              | 25,877              | -                | -100.00%       | -                | -                |
| Raintree Park                             | -                  | -                  | -                     | -                   | 900,000          | 0.00%          | 100,000          | -                |
| Robinwood Trail                           | -                  | -                  | -                     | -                   | -                | 0.00%          | 100,000          | -                |
| City Farm Improvements                    | -                  | -                  | -                     | -                   | 225,000          | 0.00%          | 1,375,000        | -                |
| Sylvan Glen                               | -                  | 219,599            | 505,624               | 946,402             | 1,500,000        | 58.50%         | -                | -                |
| Stine Community Park                      | -                  | 62,895             | 10,000,000            | 6,000,000           | -                | -100.00%       | -                | -                |
| Inclusive Park                            | -                  | 2,450              | 125,000               | 125,000             | 125,000          | 0.00%          | 125,000          | 125,000          |
| Various                                   | -                  | -                  | 525,000               | 700,000             | 760,000          | 8.57%          | 2,200,000        | 150,000          |
| Trails and Pathways                       | 584,739            | 1,025,949          | 69,983                | 56,452              | -                | -100.00%       | 2,250,000        | 750,000          |
| Dog Park                                  | -                  | -                  | -                     | -                   | 40,000           | 0.00%          | -                | -                |
| <b>Buildings and Improvements</b>         |                    |                    |                       |                     |                  |                |                  |                  |
| Parks                                     | 29,425             | 41,808             | 423,785               | 423,785             | 150,000          | -64.60%        | 75,000           | -                |
| <b>Total: Parks</b>                       | <b>1,193,473</b>   | <b>2,026,824</b>   | <b>11,971,748</b>     | <b>8,635,016</b>    | <b>3,905,000</b> | <b>-54.78%</b> | <b>8,367,500</b> | <b>1,025,000</b> |

**Capital Outlay  
Detail**

|                                      | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed     | % Change        | 2025 Proposed     | 2026 Proposed     |
|--------------------------------------|--------------------|--------------------|-----------------------|---------------------|-------------------|-----------------|-------------------|-------------------|
| <b>Department: 752 Recreation</b>    |                    |                    |                       |                     |                   |                 |                   |                   |
| Business Unit: 755 Community Center  |                    |                    |                       |                     |                   |                 |                   |                   |
| Buildings and Improvements           |                    |                    |                       |                     |                   |                 |                   |                   |
| Annex Renovation                     | 591,824            | 2,774,483          | 3,661,820             | 3,661,820           | 2,650,000         | -27.63%         | 530,000           | 40,000            |
| General Equipment                    |                    |                    |                       |                     |                   |                 |                   |                   |
| Annex Equipment                      | 236,669            | 11,250             | 478,780               | 478,780             | 220,000           | -54.05%         | 100,000           | -                 |
| <b>Total: Recreation</b>             | <b>828,493</b>     | <b>2,785,733</b>   | <b>4,140,600</b>      | <b>4,140,600</b>    | <b>2,870,000</b>  | <b>-30.69%</b>  | <b>630,000</b>    | <b>40,000</b>     |
| <b>Department: 771 Nature Center</b> |                    |                    |                       |                     |                   |                 |                   |                   |
| Business Unit: 771 Nature Center     |                    |                    |                       |                     |                   |                 |                   |                   |
| Buildings and Improvements           |                    |                    |                       |                     |                   |                 |                   |                   |
|                                      | 144,058            | 31,736             | 40,000                | 60,000              | 40,000            | -33.33%         | 370,000           | 40,000            |
| <b>Total: Nature Center</b>          | <b>144,058</b>     | <b>31,736</b>      | <b>40,000</b>         | <b>60,000</b>       | <b>40,000</b>     | <b>-33.33%</b>  | <b>370,000</b>    | <b>40,000</b>     |
| <b>Department: 790 Library</b>       |                    |                    |                       |                     |                   |                 |                   |                   |
| Business Unit: 790 Library           |                    |                    |                       |                     |                   |                 |                   |                   |
| Buildings and Improvements           |                    |                    |                       |                     |                   |                 |                   |                   |
| General Repairs                      | 35,988             | 346,578            | 724,229               | 2,732,622           | 650,000           | -76.21%         | 145,000           | 4,925,000         |
| Office Equipment                     |                    |                    |                       |                     |                   |                 |                   |                   |
| Office Equipment and Furniture       | -                  | -                  | 115,000               | 115,000             | -                 | -100.00%        | -                 | -                 |
| Books/Materials                      | 575,381            | 586,312            | 600,000               | 600,000             | 610,000           | 1.67%           | 610,000           | 610,000           |
| <b>Total: Library</b>                | <b>611,369</b>     | <b>932,890</b>     | <b>1,439,229</b>      | <b>3,447,622</b>    | <b>1,260,000</b>  | <b>-63.45%</b>  | <b>755,000</b>    | <b>5,535,000</b>  |
| <b>Department: 804 Museum</b>        |                    |                    |                       |                     |                   |                 |                   |                   |
| Business Unit: 804 Museum Buildings  |                    |                    |                       |                     |                   |                 |                   |                   |
| Land Improvements                    |                    |                    |                       |                     |                   |                 |                   |                   |
| Historic Village                     | 109,750            | -                  | -                     | -                   | -                 | 0.00%           | -                 | -                 |
| Buildings and Improvements           |                    |                    |                       |                     |                   |                 |                   |                   |
| General Repairs                      | 572,264            | 253,760            | 208,930               | 210,400             | -                 | -100.00%        | 765,000           | 150,000           |
| <b>Total: Museum</b>                 | <b>682,014</b>     | <b>253,760</b>     | <b>208,930</b>        | <b>210,400</b>      | <b>-</b>          | <b>-100.00%</b> | <b>765,000</b>    | <b>150,000</b>    |
| <b>Total Expenditure</b>             | <b>13,201,947</b>  | <b>16,920,141</b>  | <b>35,445,740</b>     | <b>39,004,493</b>   | <b>31,475,200</b> | <b>-19.30%</b>  | <b>41,650,700</b> | <b>17,975,000</b> |

**Capital Outlay  
Detail**

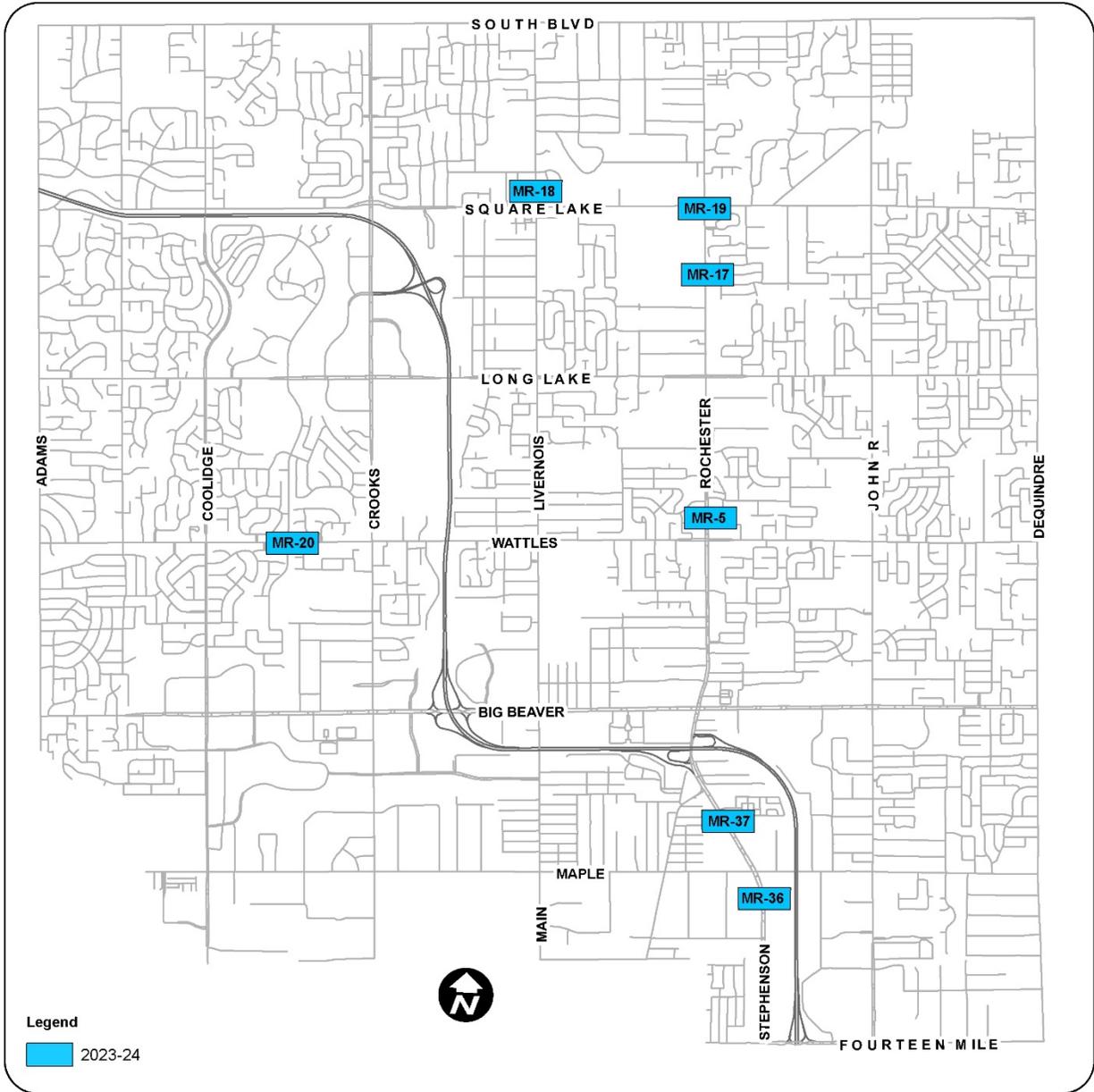
|  | 2021 Actual Amount   | 2022 Actual Amount   | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change       | 2025 Proposed          | 2026 Proposed          |
|--|----------------------|----------------------|-----------------------|---------------------|---------------------|----------------|------------------------|------------------------|
| <b>DEBT SERVICE</b>                      |                      |                      |                       |                     |                     |                |                        |                        |
| <b>Department: 447 Streets</b>           |                      |                      |                       |                     |                     |                |                        |                        |
| <b>Business Unit: 516 Drains</b>         |                      |                      |                       |                     |                     |                |                        |                        |
| Principal                                | 54,933               | 200,145              | 162,036               | 162,036             | 164,407             | 1.46%          | 16,111                 | 16,477                 |
| Interest                                 | 213,769              | 14,491               | 9,257                 | 9,257               | 5,320               | -42.53%        | 1,320                  | 960                    |
| Other Fees                               | 1,467                | (387)                | 13                    | 7                   | 3                   | -57.14%        | 3                      | 3                      |
| <b>Total DEBT SERVICE</b>                | <b>270,170</b>       | <b>214,249</b>       | <b>171,306</b>        | <b>171,300</b>      | <b>169,730</b>      | <b>-0.92%</b>  | <b>17,434</b>          | <b>17,440</b>          |
| <b>Total Expenditures and Other Uses</b> | <b>13,472,117</b>    | <b>17,134,391</b>    | <b>35,617,046</b>     | <b>39,175,793</b>   | <b>31,644,930</b>   | <b>-19.22%</b> | <b>41,668,134</b>      | <b>17,992,440</b>      |
| <b>Surplus/(Use) of Fund Balance</b>     | <b>2,258,995</b>     | <b>(3,462,921)</b>   | <b>(7,365,486)</b>    | <b>(7,987,248)</b>  | <b>(2,456,930)</b>  | <b>-69.24%</b> | <b>(23,713,134)</b>    | <b>222,560</b>         |
| <b>Beginning Fund Balance</b>            | <b>13,737,285</b>    | <b>15,996,281</b>    | <b>12,881,755</b>     | <b>12,881,755</b>   | <b>5,516,269</b>    | <b>-57.18%</b> | <b>3,059,339</b>       | <b>(20,653,795)</b>    |
| <b>Ending Fund Balance</b>               | <b>\$ 15,996,281</b> | <b>\$ 12,881,755</b> | <b>\$ 5,516,269</b>   | <b>\$ 4,894,507</b> | <b>\$ 3,059,339</b> | <b>-37.49%</b> | <b>(\$ 20,653,795)</b> | <b>(\$ 20,431,235)</b> |

**Special Assessment Fund  
Revenues Expenditures and Fund Balance**

|  | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed | % Change     | 2025 Proposed | 2026 Proposed |
|--|--------------------|--------------------|-----------------------|---------------------|---------------|--------------|---------------|---------------|
| <b>REVENUE</b>                           |                    |                    |                       |                     |               |              |               |               |
| Interest & Rent                          | \$ 46              | (\$ 641)           | -                     | -                   | -             | 0.00%        | -             | -             |
| <b>REVENUE</b>                           | <b>46</b>          | <b>(641)</b>       | <b>-</b>              | <b>-</b>            | <b>-</b>      | <b>0.00%</b> | <b>-</b>      | <b>-</b>      |
| Total Revenues & Other Financing Sources | 46                 | (641)              | -                     | -                   | -             | 0.00%        | -             | -             |
| <b>SURPLUS (USE) OF FUND BALANCE</b>     |                    |                    |                       |                     |               |              |               |               |
| Beginning Fund Balance                   | 7,084              | 7,129              | 6,488                 | 6,488               | 6,488         | 0.00%        | 6,488         | 6,488         |
| Ending Fund Balance                      | \$ 7,129           | \$ 6,488           | \$ 6,488              | \$ 6,488            | \$ 6,488      | 0.00%        | \$ 6,488      | \$ 6,488      |

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# Major Roads



**Major Roads**

**MAJOR ROADS 2024 BUDGET (401.447.479)**

| Map Number      | Project Number | Project Name                                 | Total Project Cost | Total City Cost | Other Sources | 2023 Amended Budget | 2023 Expenditure to 6/30/23 | 2023 Balance at 6/30/23 | Proposed 2024 Budget | Comments                            |
|-----------------|----------------|--|--------------------|-----------------|---------------|---------------------|-----------------------------|-------------------------|----------------------|-------------------------------------|
| MR-5            | 7989.022065    | Rochester, Barclay to Trinway                | 34,134,000         | 9,207,000       | 24,927,000    | 5,150,000           | 2,650,000                   | 2,500,000               | 7,600,000            | Widen & Reconstruct – Federal Funds |
| MR-18           | 7989.211065    | Livernois at Square Lake Traffic Signal      | 300,000            | 150,000         | -             | -                   | -                           | -                       | 150,000              | TS - RCOC \$150k                    |
| MR-19           | 7989.211076    | Rochester at Square Lake Traffic Signal      | 300,000            | 300,000         | -             | -                   | -                           | -                       | 300,000              | TS - 100% City                      |
| MR-20           | 7989.201035    | Wattles at Northfield Parkway Traffic Signal | 250,000            | 250,000         | -             | -                   | -                           | -                       | 250,000              | TS - 100% City                      |
| MR-24           | 789.300        | Lakeview Mid-Block Pedestrian Crossing       | 150,000            | 150,000         |               |                     |                             |                         | 150,000              | By DPW                              |
|                 | 7989.151135    | Square Lake, Coolidge to Crooks              | 800,000            | 800,000         | -             | 433,907             | 22,079                      | 411,828                 | -                    | Mill & Overlay                      |
|                 | 7989.151125    | Square Lake, Adams to Coolidge               | 1,100,000          | 1,100,000       | -             | 776,550             | 197,581                     | 578,969                 | -                    | Mill & Overlay                      |
|                 | 7989.201015    | Coolidge, Square Lake to South Blvd          | 1,000,000          | 1,000,000       | -             | 388,804             | 13,849                      | 374,955                 | -                    | Mill & Overlay                      |
| MR-30           | 7989.201065    | Oakland Co. Local Road Imp. Program          | 420,000            | 210,000         | 210,000       | 420,000             | 420,000                     | -                       | 420,000              | OCLRP \$210k                        |
|                 | 7989.211026    | 14 Mile, John R to Dequindre                 | 1,160,000          | 75,000          | 1,085,000     | 75,000              | 78,707                      | (3,707)                 | -                    | By RCOC – Federal Funds             |
|                 | 7989.211036    | 14 Mile, I75 to John R                       | 1,000,000          | 60,000          | 940,000       | 60,000              | 78,707                      | (18,707)                | -                    | By RCOC – Federal Funds             |
| MR-36           | 7989.211045    | Stephenson, 14 Mile to Maple                 | 2,100,000          | 2,100,000       | -             | 100,000             | -                           | 100,000                 | 2,000,000            | Mill & Overlay                      |
| MR-37           | 7989.211055    | Stephenson, Maple to I75                     | 2,100,000          | 2,100,000       | -             | 100,000             | -                           | 100,000                 | 2,000,000            | Mill & Overlay                      |
| MR-40           | 7975.900       | DPW SEG Ventilation Replacement              | 150,000            | 150,000         | -             | 175,000             | 175,000                     | -                       | -                    | By DPW                              |
|                 | 7975.900       | DPW Hoop House                               | 75,000             | 75,000          | -             | 22,398              | 6,083                       | 16,315                  | -                    | By DPW                              |
| MR-45           | 7978.010       | DPW Equipment                                | 15,470             | 15,470          |               | 15,474              | 15,473                      | 1                       |                      | By DPW                              |
| MR-45           | 7978.010       | DPW Equipment                                | 158,000            | 158,000         | -             | 76,000              | 58,000                      | 18,000                  | 100,000              | By DPW                              |
| MR-46           | 7989.151056    | Tri-Party                                    | 600,000            | 200,000         | 400,000       | 92,000              | 321,000                     | (229,000)               | 350,000              | 1/3 City - 1/3 County - 1/3 Board   |
| MR-49           | 7989.300       | Industrial Road Maintenance                  | 2,500,000          | 2,500,000       | -             | 2,500,000           | 2,800,000                   | (300,000)               | 1,500,000            | By DPW                              |
| MR-50           | 7989.500       | Slab Replacement - Major Roads               | 500,000            | 500,000         | -             | 500,000             | 500,000                     |                         | 500,000              | By DPW                              |
| <b>TOTALS:</b>  |                |  |                    |                 |               | <b>10,885,133</b>   | <b>7,336,480</b>            | <b>3,548,653</b>        | <b>15,320,000</b>    |                                     |
| <b>Revenue:</b> |                |  |                    |                 |               | <b>9,186,595</b>    | <b>7,186,595</b>            |                         | <b>11,440,000</b>    |                                     |

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## Major Roads

Major Roads carry the highest volumes and distribute traffic between the various residential, industrial and business districts of the city. They provide for traffic movements into, out of and through the city at moderately high speeds. The City of Troy is responsible for the maintenance of approximately 25 miles of city major mile roads. An additional 32 miles of roads are classified under ACT 51 as Major Roads but are nominally termed “Industrial Roads” by the city and are funded within the Major Road fund.

Approximately 43 miles of major roads within the city are under the jurisdiction of the Road Commission for Oakland County (RCOC).

Projects in the Major Road fund generally fall into two categories:

- ◆ Reconstruction and Widening
- ◆ Maintenance

Reconstruction and widening projects are budgeted when federal funds become available. Federal funds provide up to 80% of the cost of these improvements and are typically used for capacity or safety projects. These types of projects provide for improved traffic flow, safety for motorists and pedestrians as well as improvements in access to property. Most of these projects have three (3) distinct phases and are budgeted accordingly to provide for design, right-of-way and ultimately construction over multiple years.

Maintenance projects are generally funded entirely with city funds and as such are smaller scale projects. Funds budgeted annually for maintenance activities include concrete slab replacement and asphalt pavement overlays. These fixes provide for an improved road surface as well as an increased life cycle for the pavement. Maintenance activities are typically completed in the year that they are budgeted.

### ***MR-5. Rochester Road, Barclay to Trinway (Reconstruction and Widening)***

This project will reconstruct and widen Rochester Road, from Barclay to Trinway from an existing 5-lane road to a new 6-lane concrete boulevard. Included in the project are new traffic signals, concrete sidewalks and underground utilities where required. Federal funds for the design and right-of-way phases have been obligated and are available. The construction phase is approved for federal funding in 2024. Federal funds will pay for approximately 80% of the project cost. Construction is anticipated to begin in the late fall of 2024 or early winter of 2025.

### ***MR-24. Lakeview Mid-Block Pedestrian Crossing***

Move Across Troy is a campaign to work with local business owners along Big Beaver to provide pedestrian crossings in the corridor to allow for pedestrians to cross in a safe and desirable

**Major Roads**

location. This project location at the mid-block on Lakeview north of Big Beaver will provide a new safe pedestrian crossing.

***MR-30. Oakland County Local Road Improvement Program (OCLRP)***

The Oakland County Local Road Improvement Program was established to provide funding for road improvements on non-County roads that would improve economic development in Oakland County. Specific project locations are typically not delineated on the CIP map as

locations are determined annually dependent on road conditions. The City is responsible for 50% of the program amount while the Oakland County Board of Commissioners is responsible for the remaining 50%.

***MR-36. Stephenson, 14 Mile to Maple (Mill and Overlay)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed, curbs will be replaced as needed and sidewalk ramps will be improved to comply with ADA requirements. This project will be paid for entirely with City funds.

***MR-37. Stephenson, Maple to I75 (Mill and Overlay)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed, curbs will be replaced as needed and sidewalk ramps will be improved to comply with ADA requirements. This project will be paid for entirely with City funds.

***MR-45. DPW Equipment***

DPW has the need for miscellaneous equipment that exceeds \$10,000 on an annual basis. This account provides funding for equipment such as mini excavators, trailers, portable message boards etc. Funds are proposed based on the estimated cost of equipment to be purchased.

***MR-46. Tri-Party Program***

Tri-Party program funds are made available on an annual basis for projects on County roads within the city. Specific project locations are typically not delineated on the CIP map as locations are determined annually dependent on road conditions. The City is responsible for 1/3 of the program amount while Oakland County and RCOC are responsible for the remaining 2/3.

**Major Roads*****MR-49. Industrial Road Maintenance***

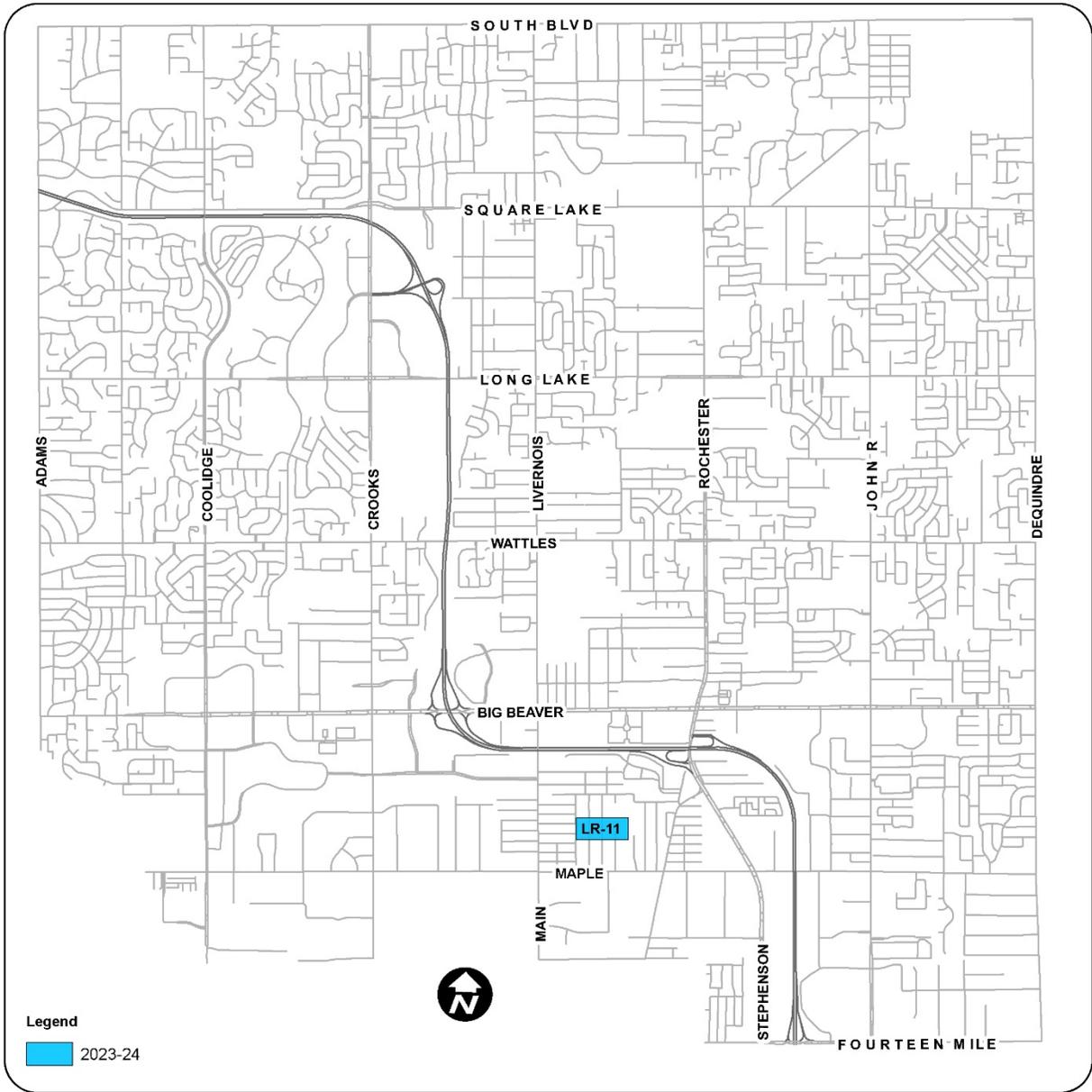
Project locations are determined annually based on the City's Pavement Management System and field inspections, and are not typically delineated on the CIP map. This work involves removal and replacement of failed concrete pavement to repair and extend the life of the pavement or mill and overlay projects.

***MR-50. Concrete Slab Replacement (Major Roads)***

Project locations are determined annually based on the City's Pavement Management System and field inspections, and are not typically delineated on the CIP map. This work involves removal and replacement of failed concrete pavement to repair and extend the life of the pavement. An annual allocation is budgeted to complete this work and is targeted at City major roads.

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Local Roads



**Local Roads**

| <b>LOCAL ROADS 2023 BUDGET (401.447.499)</b> |                       |                           |                           |                        |                      |                            |                                    |                                |                             |                 |
|--|-----------------------|---------------------------|---------------------------|------------------------|----------------------|----------------------------|------------------------------------|--------------------------------|-----------------------------|-----------------|
| <b>Map Number</b>                            | <b>Project Number</b> | <b>Project Name</b>       | <b>Total Project Cost</b> | <b>Total City Cost</b> | <b>Other Sources</b> | <b>2023 Amended Budget</b> | <b>2023 Expenditure to 6/30/22</b> | <b>2023 Balance at 6/30/22</b> | <b>Proposed 2024 Budget</b> | <b>Comments</b> |
|  | 7989.500              | Concrete Slab Replacement | 2,000,000                 | 2,000,000              | -                    | 2,000,000                  | 2,000,000                          | -                              | -                           | By DPW          |
| LR-4   | 7989.500              | Concrete Slab Replacement | 1,100,000                 | 1,100,000              | -                    | -                          | -                                  | -                              | 1,100,000                   | By DPW          |
|  | 7989.400              | Asphalt Pavement Overlay  | 1,500,000                 | 1,500,000              | -                    | 1,500,000                  | 1,500,000                          | -                              | -                           | Sec. 22         |
| LR-11  | 7989.400              | Asphalt Pavement Overlay  | 2,400,000                 | 2,400,000              | -                    | -                          | -                                  | -                              | 2,400,000                   | Sec. 27         |
| LR-15  | 7989.400              | Player at Rochester       | 560,000                   | 560,000                |                      |                            |                                    |                                | 560,000                     | Sec. 11         |
| <b>TOTALS:</b>                               |                       |                           | <b>7,560,000</b>          | <b>7,560,000</b>       | <b>-</b>             | <b>3,500,000</b>           | <b>3,500,000</b>                   | <b>-</b>                       | <b>4,060,000</b>            |                 |

## Local Roads

The City of Troy is responsible for the maintenance of approximately 269 miles of local roads. Approximately 251 miles of these are subdivision streets of concrete or asphalt, 5 miles are chip seal and 4 miles are gravel roads. Approximately 2/3 of subdivision streets are concrete with the remaining 1/3 being asphalt. The remaining 9 miles are nominally termed by the city as “Industrial Roads”, such as Naughton, Wheaton and Piedmont that are classified as local because they do not meet the definition of a Major Road under Act 51.

Public Act 499 of 2002 established a ten member State Transportation Asset Management Council (TAMC). The law also required that the TAMC set up a process for determining the condition of Michigan’s highways and bridges and develop a strategy so that those assets are maintained, preserved and improved in an efficient and cost-effective manner. The TAMC adopted the Pavement Surface and Evaluation Rating (PASER) system as its road condition survey reporting tool. The TAMC initially developed the strategy for Michigan’s federal-aid eligible roads and bridges but, was extended to all public roads in the State. In order to prioritize road maintenance activities, the City is now using the PASER system. PASER is used statewide and is a “windshield” road rating system that uses a 1 to 10 rating scale, with a value of 10 representing a new road and a value of 1 representing a failed road. Condition ratings are assigned by visually identifying the type and amount of defects along a road segment while driving the segment. The PASER system translates these observations into a condition rating.

The TAMC established the following categories:

PASER ratings of 8-10 require routine maintenance, such as street sweeping, shoulder grading or crack sealing.

PASER ratings of 5-7 require capital preventative maintenance, such as concrete slab replacements or asphalt overlays.

PASER ratings of 1-4 require structural improvements, such as pulverizing or reconstruction that address the structural integrity of the road.

The City simplifies this system by grouping roads with a rating of 6 or higher as being in Good condition, 4 or 5 as Fair and 3 or less as Poor. Currently, 60 miles or 24% of local subdivision streets are rated a 5 or less.

Once PASER rating work is complete, analysis of the network is performed using Roadsoft Pavement Management software, which is available free to local agencies by the Center for Technology & Training (CTT) at Michigan Technological University. Roadsoft is used statewide by numerous road agencies including MDOT, most Counties and numerous local governments. Roadsoft uses the PASER condition ratings as a basis for the analysis. Specific maintenance procedures and their associated costs are established by the city based on city practice and experience. The software uses this data along with specific user defined information (such as budgetary limitations and timeframes) to generate an optimal mix of maintenance procedures

**Local Roads**

and project future network conditions. The Pavement Management system is augmented by field reviews of the recommended areas as pavement conditions in areas can deteriorate faster or slower than anticipated based on numerous factors including weather, traffic, pavement thickness and previous maintenance.

Once this information is analyzed, project areas are developed based on geographic locations to complete repairs. This provides for economies of scale for these types of repairs within a specific section or area of the city. Streets outside these sections are repaired on an as needed basis.

Local road maintenance typically involves concrete slab replacements or asphalt pavement overlays.

Paving of a local road is initiated by the residents living on the road. Residents on gravel roads can initiate a Special Assessment District (SAD) where the cost to pave the road is split by the benefitting properties and the city. Once the road has been paved, future maintenance costs are traditionally borne by the City and paid for through the local road fund.

***LR-4. Local Road Maintenance – Concrete Slab Replacement (Sections TBD)***

Concrete slab replacement removes and replaces spot sections of failed concrete pavement. Using PASER ratings in conjunction with our Roadsoft Pavement Management software and field verification, the Department of Public Works (DPW) identifies specific locations within sections throughout the City and prepares bid documents for concrete slab replacement work to be done by a contractor. Locations are determined annually based on updated PASER ratings so specific locations are not identified on the map. Local road concrete slab replacement is paid for entirely with City funds.

***LR-11. Asphalt Pavement Overlay (Sec. 27)***

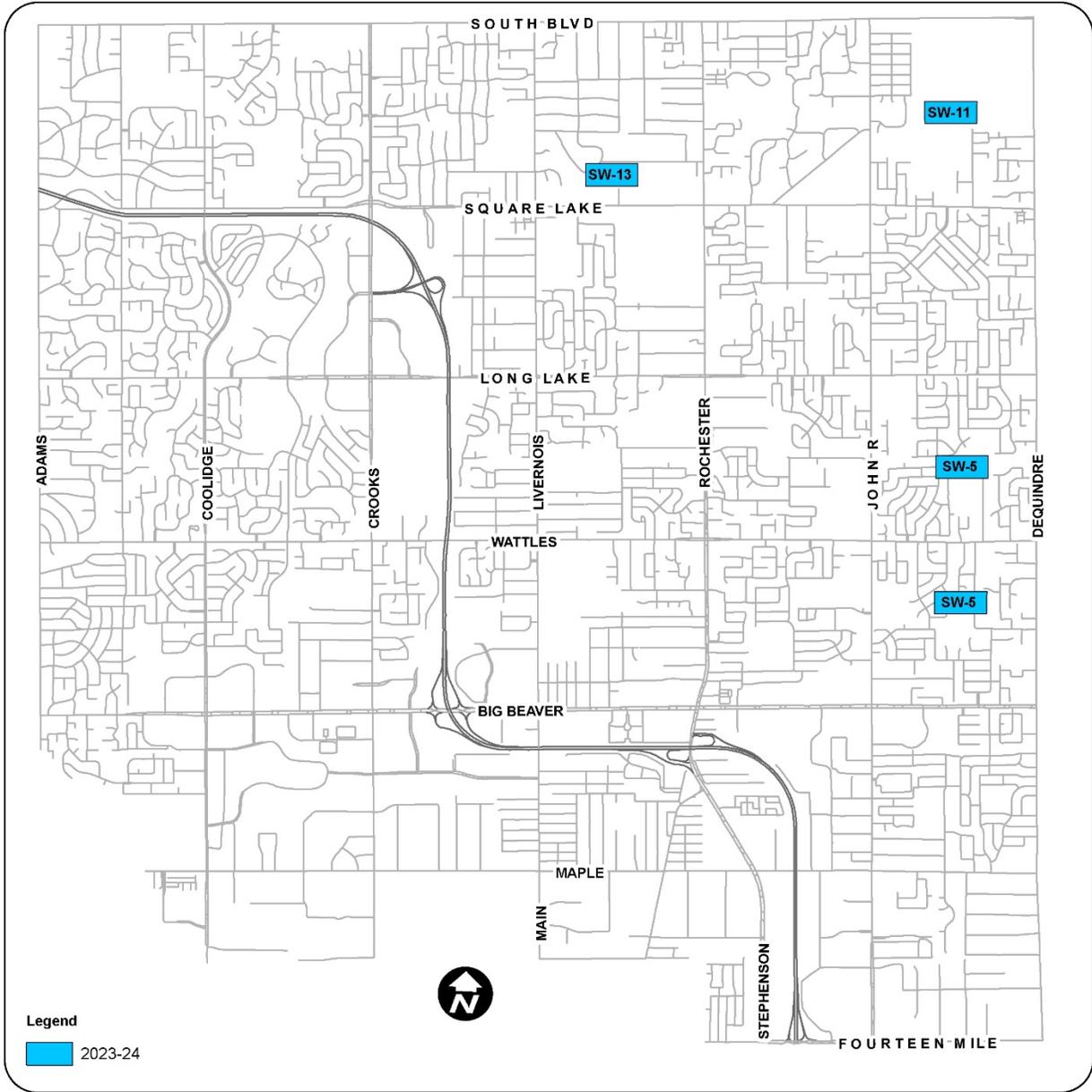
The local roads in the following areas will be targeted for asphalt pavement overlays: Section 27 - Starr, Hickory, Cherry, Robinwood, Alganssee, Larchwood, Arthur, Woodslee, Vermont, Birchwood, Chopin, Mastin, Hartshorn, Plum, Beech Lane, Kirkton, Cook Ct. Eastport, Westwood, VanCourtland, Enterprise. The work will include milling (grinding) of the existing pavement and then placing a 1.5" to 3" asphalt overlay. This project will be paid for entirely by City funds.

**Local Roads*****LR-15. Player Dr. at Rochester Rd. (Sec. 11)***

This project to widen Player Dr. at Rochester Rd. has been submitted for a SEMCOG FY 24-26 Carbon Reduction Grant Program. If approved the project would provide 3 lanes on Player Dr. at Rochester Rd to allow for both left and right turns out on to Rochester Rd. Included in the project is a complete traffic signal modernization.

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Sidewalks Fund Capital



**Sidewalks Fund Capital**

| <b>SIDEWALKS 2024 BUDGET (401.447.513)</b>     |                       |                            |                           |                        |                      |                            |                                    |                                |                             |   |
|--|-----------------------|----------------------------|---------------------------|------------------------|----------------------|----------------------------|------------------------------------|--------------------------------|-----------------------------|---|
| <b>Map Number</b>                              | <b>Project Number</b> | <b>Project Name</b>        | <b>Total Project Cost</b> | <b>Total City Cost</b> | <b>Other Sources</b> | <b>2023 Amended Budget</b> | <b>2023 Expenditure to 6/30/23</b> | <b>2023 Balance at 6/30/23</b> | <b>Proposed 2024 Budget</b> | <b>Comments</b>                             |
|  | 7989.700              | Residential & Major        | 735,000                   | 435,000                | 300,000              | 750,000                    | 750,000                            | -                              | -                           | By DPW                                      |
| SW-5   | 7989.700              | Residential - Sec. 13 & 24 | 500,000                   | 200,000                | 300,000              | -                          | -                                  | -                              | 500,000                     | By DPW                                      |
| SW-11  | 7989.700              | Major Roads - Sec. 1       | 200,000                   | 200,000                | -                    | -                          | -                                  | -                              | 200,000                     | By DPW                                      |
| SW-13  | 7989.650              | New Construction – Sec. 3  | 65,000                    | 65,000                 | -                    | -                          | -                                  | -                              | 50,000                      | By DPW - Square Lake Rd Gap, north side     |
| <b>TOTALS:</b>                                 |                       |                            | <b>1,500,000</b>          | <b>900,000</b>         | <b>600,000</b>       | <b>750,000</b>             | <b>750,000</b>                     | <b>-</b>                       | <b>750,000</b>              |   |
| <b>Revenue (Sidewalk Replacement Program):</b> |                       |                            |                           |                        |                      |                            | <b>300,000</b>                     |                                | <b>300,000</b>              | Paid by Resident for Sidewalk Repairs (40%) |

**Sidewalks Fund Capital**

The Department of Public Works is responsible for the sidewalk replacement program. The city is divided into 15 areas for major road sidewalk replacements and 15 areas for residential sidewalk replacements. These areas are reviewed annually and a sidewalk replacement list is prepared. Not all sidewalks in any one area are replaced, only those sections of sidewalk that do not meet current requirements are included as funding allows. The replacement program also upgrades sidewalks and ramps to comply with current Americans with Disabilities Act (ADA) requirements.

The target areas for 2022-2023 will be addressed in the spring of 2023. A great number of residents working and/or attending school from home during the pandemic there is an increased use of sidewalks throughout the City. As a result, there was also an increase in reported problems with sidewalks. These reported issues will be addressed this spring, summer and fall.

The residential sidewalk replacement program provides the property owner with the option of replacing the sidewalk themselves or having the replacement added to the City's list. The City of Troy hires a contractor to remove and replace these sections of sidewalks and the residents are billed for the work.

The requested annual budget amount for the sidewalk fund is being increased 50% due to the increase in cost from the low bid contractor and the number of reported issues from residents. Funds are typically split between three categories: residential sidewalk replacement; major road sidewalk replacement; and new construction. These budgeted amounts will vary based on the overall Capital Fund for the City. Sidewalk funds are moved among these 3 areas in order to meet the annual needs of the sidewalk program.

**SW-5. Residential Sidewalk Replacements (Section 13 & 24)**

This project will be paid for entirely by City funds, with partial reimbursement by property owners.

**SW-11. Major Road Sidewalk Replacements (Section 1)**

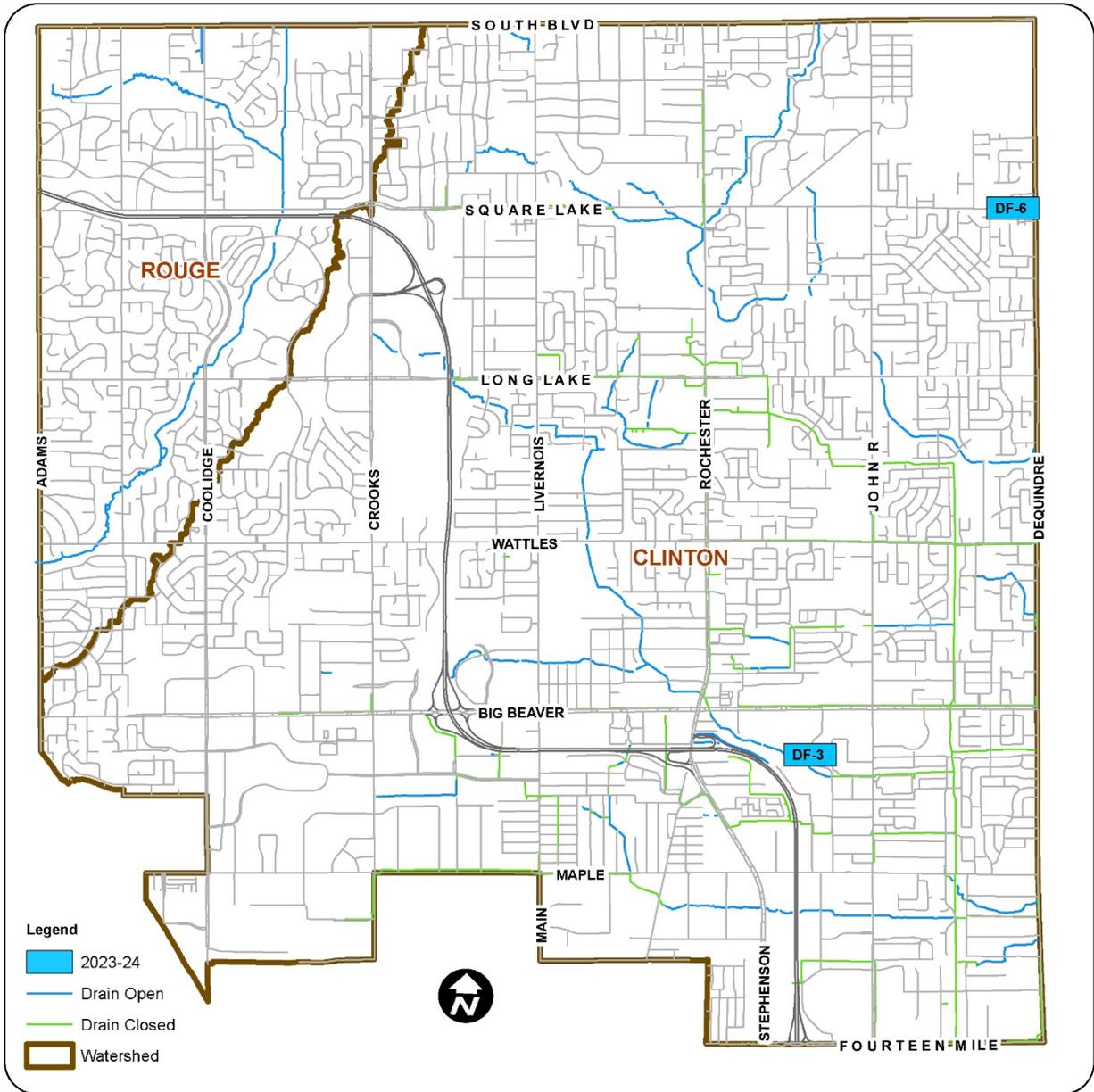
This project will be paid for entirely by City funds.

**SW-13. New Construction (City-wide)**

Funds are budgeted annually for construction of new sidewalks, for acquisition of easements and/or right-of-way for new sidewalks and/or filling in gaps along major roads. 2024 gap along the north side of Square Lake Road will be completed in section 3.

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**Drain Fund Capital**



**Drain Fund Capital**

| <b>DRAINS 2024 BUDGET (401.447.516.7989)</b> |                       |                              |                           |                        |                      |                            |                                     |                                |                             |                                    |
|--|-----------------------|------------------------------|---------------------------|------------------------|----------------------|----------------------------|-------------------------------------|--------------------------------|-----------------------------|------------------------------------|
| <b>Map Number</b>                            | <b>Project Number</b> | <b>Project Name</b>          | <b>Total Project Cost</b> | <b>Total City Cost</b> | <b>Other Sources</b> | <b>2023 Amended Budget</b> | <b>2023 Expenditure to 06/30/22</b> | <b>2023 Balance at 6/30/22</b> | <b>Proposed 2024 Budget</b> | <b>Comments</b>                    |
| DF-2   | 23.301.5              | Henry Graham Drain Grouting  | 300,000                   | 300,000                |                      | 300,000                    | 300,000                             | -                              | -                           | Joint Grouting entire length       |
| DF-3   |                       | McCulloch/Sturgis/Brotherton | 300,000                   | 300,000                |                      |                            |                                     |                                | 300,000                     | Stabilization and Sediment Removal |
| DF-6   |                       | Gibson Drain Extension       | 125,000                   | 125,000                |                      |                            |                                     |                                | 125,000                     |                                    |
|  |                       |                              |                           |                        |                      |                            |                                     |                                |                             |                                    |
|  |                       |                              |                           |                        |                      |                            |                                     |                                |                             |                                    |
| <b>TOTALS:</b>                               |                       |                              | <b>725,000</b>            | <b>725,000</b>         |                      | <b>300,000</b>             | <b>300,000</b>                      |                                | <b>425,000</b>              |                                    |

**Drain Fund Capital**

The City of Troy is divided into two principal drainage areas or watersheds: the Rouge River Watershed and the Clinton River Watershed.

**Rouge River Watershed**

The Rouge River Watershed is located in the northwestern portion of the city and contains 6.1 square miles. This area drains to the Main Branch of the Rouge River, which enters Wayne County at Telegraph and 8 Mile Roads and ultimately outlets to the Detroit River.

**Clinton River Watershed**

The Clinton River Watershed encompasses the remaining 27.7 square miles of the city. This area drains to the Red Run Sub-watershed of the Clinton River, which ultimately outlets to Lake St. Clair.

The Federal Environmental Protection Agency (EPA) and the Michigan Department of Environment, Great Lakes & Energy (EGLE) have placed limitations on Municipal Separate Storm Sewer System (MS4), known as Phase II Stormwater Regulations and the National Pollutant Discharge Elimination System (NPDES) MS4 permit.

These regulations state 6 minimum measures that municipalities must address:

- Public education and outreach
- Public participation and involvement
- Illicit discharge detection and elimination
- Construction site runoff control
- Post-construction runoff control
- Pollution prevention and good housekeeping

These measures are addressed through the Clinton River Red Run Sub-watershed Management Plan; the Rouge River Main 1-2 Sub-watershed Management Plan; the City's Stormwater Pollution Prevention Initiative; the City's development standards and public works standard maintenance practices. Bi-annually in the fall, the City must submit a report to the State summarizing all activities implemented that address these measures.

Projects in the Drain Fund are proposed annually, as needed, that comply with these measures as well as projects that address drainage concerns; soil erosion; flooding; and regional drainage in accordance with the Master Storm Drainage Plan Update.

**Drain Fund Capital**

There are standalone Drain projects proposed in the Capital Fund for the next 3 years. The Water Resource Commission (WRC) has been and will continue to inspect the estimated 272 million dollars of WRC underground drains in the City of Troy. Many of the large diameter drains are 40-50 years old and will require more intensive maintenance to extend their service life another 30-40 years.

Non-capital projects and/or routine maintenance for drain related items are funded from the Streets Department Operating budget.

**DF-2. Henry Graham Drain (Joint Grouting)**

This proposed work is a follow up to the CCTV inspection done as part of the recently completed SAW grant work. It involves a fairly extensive amount of grouting to seal leaking pipe joints and is to be completed from within the pipes. There are multiple locations where this rehabilitation work is proposed throughout the system, generally in the larger pipe diameters.

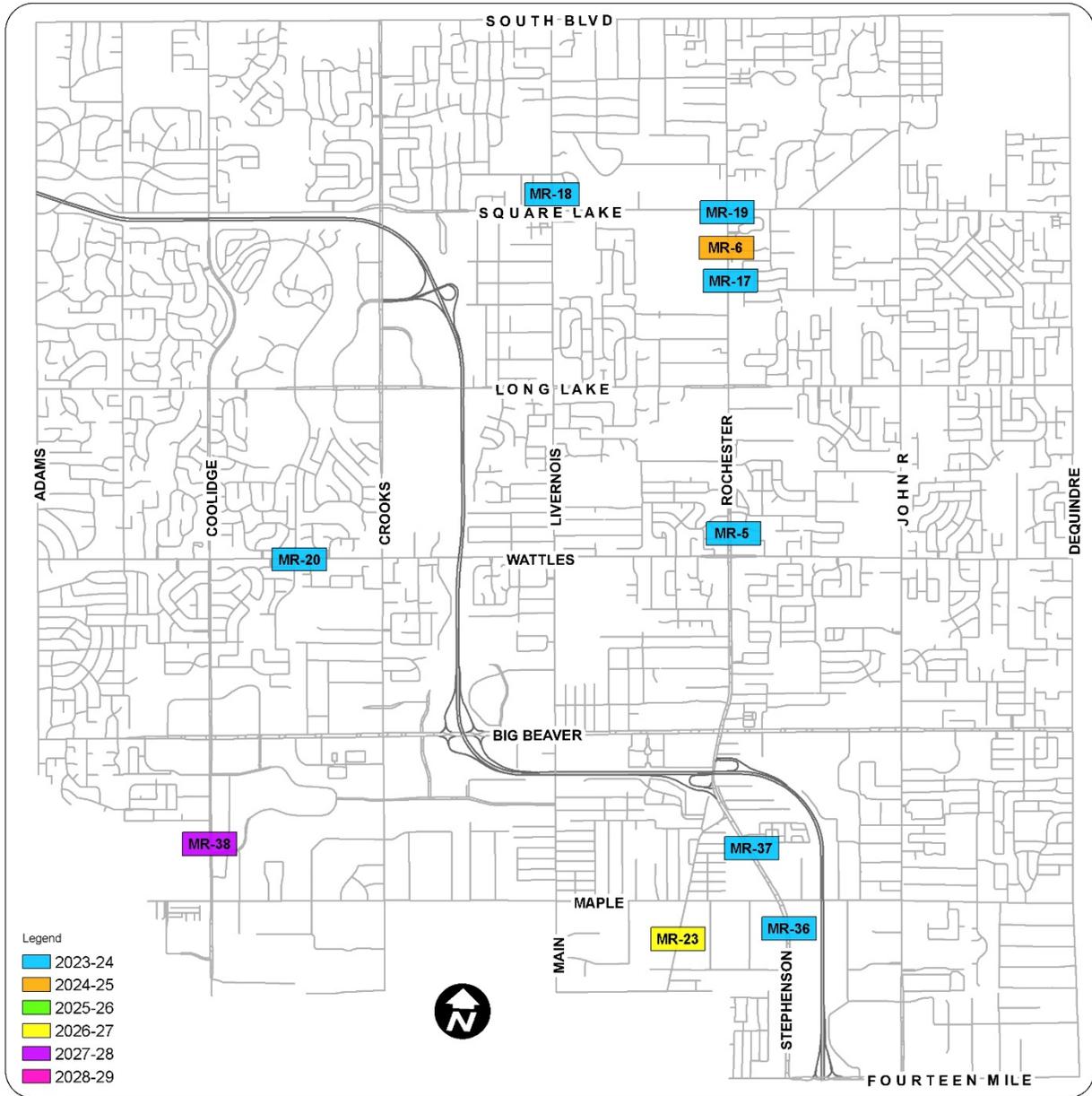
**DF-3. McCulloch/Sturgis/Brotherton**

Based on the sediment build up, sediment removal is the highest priority. Other work recommended along this stretch: straightening the inlet grate, fall protection, channel regrading, and the inlet maintenance gate.

**DF-6. Gibson Drain Extension**

The Gibson Drain is master planned to provide storm water service to the north end of Evanswood road in the future. This proposed extension is across the frontage of new proposed development, Golden Villas Site Condominiums on the south side of Square Lake road. To avoid removing and replacing deceleration lane, approach to Golden Villas, sidewalks, storm sewer and landscaping in the future this portion of the drain extension will be constructed while Golden Villas is under construction.

# 6 Year Capital Improvement Plan Major Roads Fund



**6 Year Capital Improvement Plan  
Major Roads Fund**

**6 Year CIP - Major Roads**

| Map Number      | Project Name                                 | Total Project Cost | Total City Cost | Proposed          |                  |                  |                  |                  |                  | Comments                                   |
|-----------------|--|--------------------|-----------------|-------------------|------------------|------------------|------------------|------------------|------------------|--|
|                 |  |                    |                 | 2024              | 2025             | 2026             | 2027             | 2028             | 2029             |  |
| MR-5            | Rochester, Barclay to Trinway                | 34,134,000         | 9,207,000       | 7,600,000         | 2,673,000        | 1,500,000        | -                | -                | -                | Widen & Reconstruct – 2024 – Federal Funds |
| MR-6            | Rochester, Long Lake to South Blvd           | 524,000            | 80,000          | -                 | 80,000           | -                | -                | -                | -                | CPR – 2024 – Federal Funds                 |
| MR-18           | Livernois at Square Lake Traffic Signal      | 300,000            | 150,000         | 150,000           | -                | -                | -                | -                | -                | TS Modernization                           |
| MR-19           | Rochester at Square Lake Traffic Signal      | 300,000            | 300,000         | 300,000           | -                | -                | -                | -                | -                | TS Modernization                           |
| MR-20           | Wattles at Northfield Parkway Traffic Signal | 250,000            | 250,000         | 250,000           | -                | -                | -                | -                | -                | TS Modernization                           |
| MR-23           | Rochester, Elmwood to Maple                  | 750,000            | 333,000         | -                 | -                | -                | 750,000          | -                | -                | Mill & Overlay                             |
| MR-24           | Lakeview Mid-Block Pedestrian Crossing       | 150,000            | 150,000         | 150,000           | -                | -                | -                | -                | -                | By DPW                                     |
| MR-30           | Oakland Co. Local Road Imp. Program          | 2,520,000          | 1,260,000       | 420,000           | 420,000          | 420,000          | 420,000          | 420,000          | 420,000          | OCLR - \$210k                              |
| MR-36           | Stephenson, 14 Mile to Maple                 | 2,000,000          | 2,000,000       | 2,000,000         | -                | -                | -                | -                | -                | Mill & Overlay                             |
| MR-37           | Stephenson, Maple to I75                     | 2,000,000          | 2,000,000       | 2,000,000         | -                | -                | -                | -                | -                | Mill & Overlay                             |
| MR-38           | Coolidge, Maple to Golfview                  | 1,000,000          | 1,000,000       | -                 | -                | -                | -                | 1,000,000        | -                | Mill & Overlay                             |
| MR-45           | DPW Equipment                                | 450,000            | 450,000         | 100,000           | 70,000           | 70,000           | 70,000           | 70,000           | 70,000           | By DPW                                     |
| MR-46           | Tri-Party                                    | 3,600,000          | 1,200,000       | 350,000           | 250,000          | -                | 860,000          | 600,000          | 600,000          | 1/3 - City/County/RCOC                     |
| MR-49           | Industrial Road Maintenance                  | 13,000,000         | 13,000,000      | 1,500,000         | 2,000,000        | 2,000,000        | 2,500,000        | 2,500,000        | 2,500,000        | Various Locations                          |
| MR-50           | Slab Replacement - Major Roads               | 5,500,000          | 5,500,000       | 500,000           | 1,500,000        | 1,500,000        | 1,000,000        | 1,000,000        | 1,000,000        | Various Locations                          |
| <b>TOTAL:</b>   |  |                    |                 | <b>15,320,000</b> | <b>6,993,000</b> | <b>5,490,000</b> | <b>5,600,000</b> | <b>5,590,000</b> | <b>4,590,000</b> |  |
| <b>Revenue:</b> |  |                    |                 | <b>11,440,000</b> | <b>4,340,000</b> | <b>2,740,000</b> | <b>3,740,000</b> | <b>3,140,000</b> | <b>3,140,000</b> |  |

**6 Year Capital Improvement Plan  
Major Roads Fund**

Major Roads carry the highest volumes and distribute traffic between the various residential, industrial and business districts of the city. They provide for traffic movements into, out of and through the city at moderately high speeds. The City of Troy is responsible for the maintenance of approximately 25 miles of city major mile roads. An additional 32 miles of roads are classified under ACT 51 as Major Roads but are nominally termed “Industrial Roads” by the city and are funded within the Major Road fund.

Approximately 43 miles of major roads within the city are under the jurisdiction of the Road Commission for Oakland County (RCOC).

Projects in the Major Road fund generally fall into two categories:

- ◆ Reconstruction and Widening
- ◆ Maintenance

Reconstruction and widening projects are budgeted when federal funds become available. Federal funds provide up to 80% of the cost of these improvements and are typically used for capacity or safety projects. These types of projects provide for improved traffic flow, safety for motorists and pedestrians as well as improvements in access to property. Most of these projects have three (3) distinct phases and are budgeted accordingly to provide for design, right-of-way and ultimately construction over multiple years.

Maintenance projects are generally funded entirely with city funds and as such are smaller scale projects. Funds budgeted annually for maintenance activities include concrete slab replacement and asphalt pavement overlays. These fixes provide for an improved road surface as well as an increased life cycle for the pavement. Maintenance activities are typically completed in the year that they are budgeted.

***MR-5. Rochester Road, Barclay to Trinway (Reconstruction and Widening)***

This project will reconstruct and widen Rochester Road, from Barclay to Trinway from an existing 5-lane road to a new 6-lane concrete boulevard. Included in the project are new traffic signals, concrete sidewalks and underground utilities where required. Federal funds for the design and right-of-way phases have been obligated and are available. The construction phase is approved for federal funding in 2024. Federal funds will pay for approximately 80% of the project cost. Construction is anticipated to begin in the late fall of 2024 or early winter of 2025.

***MR-6. Rochester Road, Long Lake Road to South Blvd (Concrete Pavement Replacement)***

National Highway Performance Program (NHPP) federal funds were approved for 2024 for concrete pavement replacement on Rochester Road, from Long Lake to South Blvd. This project involves the removal and replacement of failed concrete pavement to repair and extend

**6 Year Capital Improvement Plan  
Major Roads Fund**

the life of the pavement on Rochester Road, north of the new boulevard section. The intent is to include the concrete pavement replacement work as part of the Rochester Road, Barclay to Trinway project to allow for coordination of traffic and economies of scale. Additional city funds are included in Major Roads Slab Replacement in 2025 and 2026 to augment federal funds available.

***MR-17. Rochester Road at Player Drive (Traffic Signal Modernization)***

The existing traffic signal will be completely modernized (upgraded). Along with the traffic signal work, all pedestrian crossings will be made Americans with Disabilities Act (ADA) compliant. This project will be paid for entirely with City funds.

***MR-18. Livernois Road at Square Lake Road (Traffic Signal Modernization)***

The existing traffic signal will be completely modernized (upgraded). Along with the traffic signal work, all pedestrian crossings will be made Americans with Disabilities Act (ADA) compliant. The city and RCOC will share in the cost of the project.

***MR-19. Rochester Road at Square Lake Road (Traffic Signal Modernization)***

The existing traffic signal will be completely modernized (upgraded). Along with the traffic signal work, all pedestrian crossings will be made Americans with Disabilities Act (ADA) compliant. This project will be paid for entirely with City funds.

***MR-20. Wattles Road at Northfield Parkway (Traffic Signal Modernization)***

The existing traffic signal will be completely modernized (upgraded). Along with the traffic signal work, all pedestrian crossings will be made Americans with Disabilities Act (ADA) compliant. This project will be paid for entirely with City funds.

***MR-23. Rochester Road, Elmwood to Maple Road (Mill and Overlay)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed, curbs will be replaced as needed and sidewalk ramps will be improved to comply with ADA requirements. This project will be paid for entirely with City funds.

***MR-24. Lakeview Mid-Block Pedestrian Crossing***

Move Across Troy is a campaign to work with local business owners along Big Beaver to provide pedestrian crossings in the corridor to allow for pedestrians to cross in a safe and desirable

**6 Year Capital Improvement Plan  
Major Roads Fund**

location. This project location at the mid-block on Lakeview north of Big Beaver will provide a new safe pedestrian crossing.

***MR-30. Oakland County Local Road Improvement Program (OCLRP)***

The Oakland County Local Road Improvement Program was established to provide funding for road improvements on non-County roads that would improve economic development in Oakland County. Specific project locations are typically not delineated on the CIP map as locations are determined annually dependent on road conditions. The City is responsible for 50% of the program amount while the Oakland County Board of Commissioners is responsible for the remaining 50%.

***MR-36. Stephenson, 14 Mile to Maple (Mill and Overlay)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed, curbs will be replaced as needed and sidewalk ramps will be improved to comply with ADA requirements. This project will be paid for entirely with City funds.

***MR-37. Stephenson, Maple to I75 (Mill and Overlay)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed, curbs will be replaced as needed and sidewalk ramps will be improved to comply with ADA requirements. This project will be paid for entirely with City funds.

***MR-38. Coolidge Highway, Maple Road to Golfview (Mill and Overlay)***

This project will provide for a new pavement surface to improve ride quality and extend service life. The existing asphalt pavement will be milled (ground off) and a new asphalt pavement surface will be placed, curbs will be replaced as needed and sidewalk ramps will be improved to comply with ADA requirements. This project will be paid for entirely with City funds.

***MR-45. DPW Equipment***

DPW has the need for miscellaneous equipment that exceeds \$10,000 on an annual basis. This account provides funding for equipment such as mini excavators, trailers, portable message boards, etc. Funds are proposed based on the estimated cost of equipment to be purchased.

**6 Year Capital Improvement Plan  
Major Roads Fund*****MR-46. Tri-Party Program***

Tri-Party program funds are made available on an annual basis for projects on County roads within the city. Specific project locations are typically not delineated on the CIP map as locations are determined annually dependent on road conditions. The City is responsible for 1/3 of the program amount while Oakland County and RCOC are responsible for the remaining 2/3.

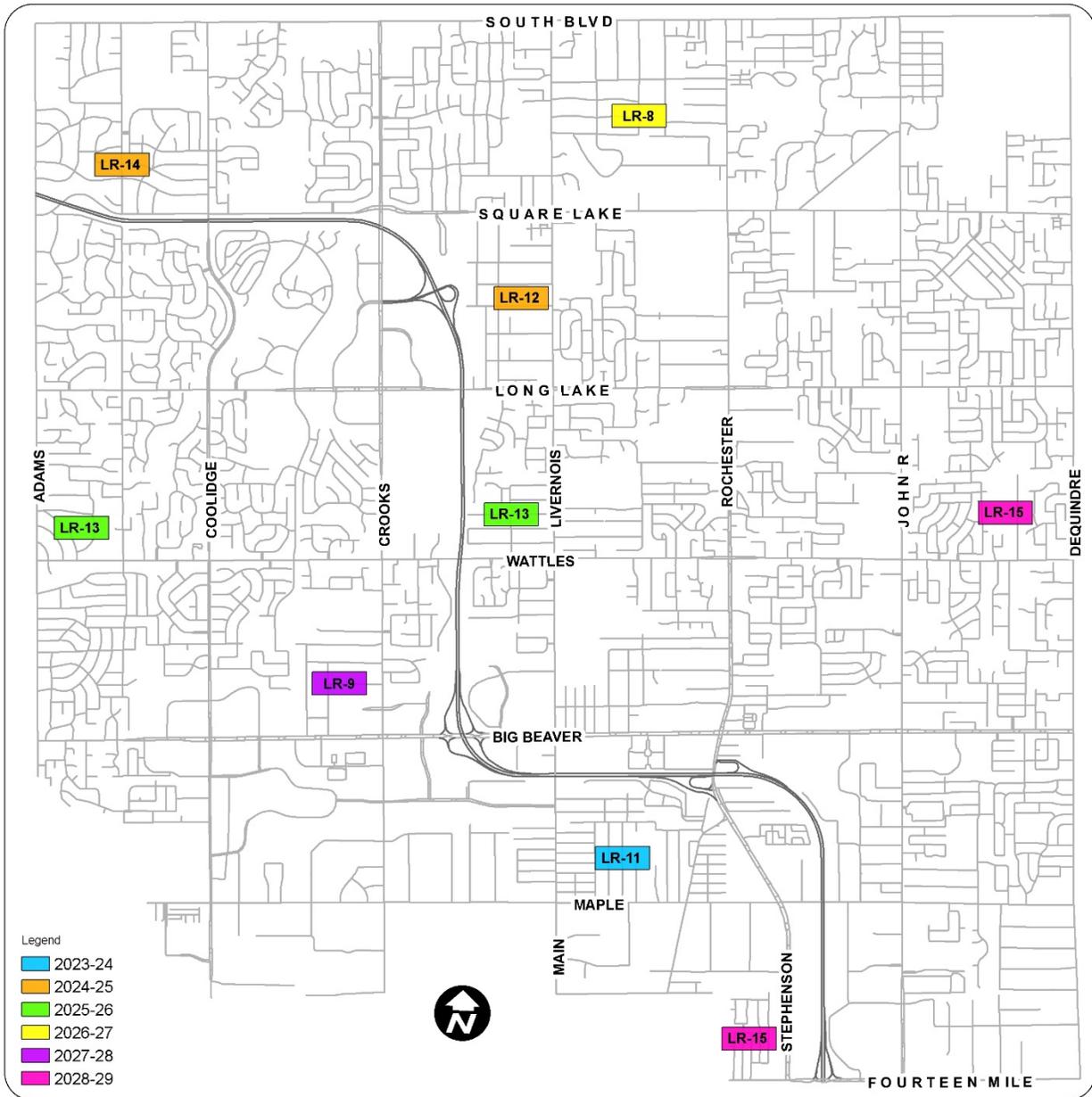
***MR-49. Industrial Road Maintenance***

Project locations are determined annually based on the City's Pavement Management System and field inspections, and are not typically delineated on the 6-year CIP map. This work involves removal and replacement of failed concrete pavement to repair and extend the life of the pavement or mill and overlay projects.

***MR-50. Concrete Slab Replacement (Major Roads)***

Project locations are determined annually based on the City's Pavement Management System and field inspections, and are not typically delineated on the 6-year CIP map. This work involves removal and replacement of failed concrete pavement to repair and extend the life of the pavement. An annual allocation is budgeted to complete this work and is targeted at City major roads.

# 6 Year Capital Improvement Plan Local Roads



**6 Year Capital Improvement Plan  
Local Roads**

**6 Year CIP - Local Roads**

| Map Number     | Project Name                           | Total Project Cost | Total City Cost | Proposed  |           |           |           |           |           | Comments       |
|----------------|--|--------------------|-----------------|-----------|-----------|-----------|-----------|-----------|-----------|----------------|
|                |  |                    |                 | 2024      | 2025      | 2026      | 2027      | 2028      | 2029      |                |
| LR-1           | Concrete Slab Replacement              | 1,500,000          | 1,500,000       | -         | -         | -         | 1,500,000 | -         | -         | By DPW         |
| LR-2           | Concrete Slab Replacement              | 1,500,000          | 1,500,000       | -         | -         | -         | -         | 1,500,000 | -         | By DPW         |
| LR-3           | Concrete Slab Replacement              | 1,300,000          | 1,300,000       | -         | -         | -         | -         | -         | 1,500,000 | By DPW         |
| LR-4           | Concrete Slab Replacement              | 1,100,000          | 1,100,000       | 1,100,000 | -         | -         | -         | -         | -         | By DPW         |
| LR-5           | Concrete Slab Replacement              | 1,500,000          | 1,500,000       | -         | 1,500,000 | -         | -         | -         | -         | By DPW         |
| LR-6           | Concrete Slab Replacement              | 1,500,000          | 1,500,000       | -         | -         | 1,500,000 | -         | -         | -         | By DPW         |
| LR-8           | Asphalt Pavement Overlay - Sec. 3      | 2,000,000          | 2,000,000       | -         | -         | -         | 2,000,000 | -         | -         | By Engineering |
| LR-9           | Asphalt Pavement Overlay - Sec. 20     | 2,000,000          | 2,000,000       | -         | -         | -         | -         | 2,000,000 | -         | By Engineering |
| LR-10          | Asphalt Pavement Overlay - Sec. 35     | 2,200,000          | 2,200,000       | -         | -         | -         | -         | -         | 2,000,000 | By Engineering |
| LR-11          | Asphalt Pavement Overlay - Sec. 27     | 2,400,000          | 2,400,000       | 2,400,000 | -         | -         | -         | -         | -         | By Engineering |
| LR-12          | Asphalt Pavement Overlay - Sec. 9      | 2,000,000          | 2,000,000       | -         | 2,000,000 | -         | -         | -         | -         | By Engineering |
| LR-13          | Asphalt Pavement Overlay - Sec. 16 &18 | 2,000,000          | 2,000,000       | -         | -         | 2,000,000 | -         | -         | -         | By Engineering |
| LR-14          | Charnwood Hills Chip Seal - 1 &2       | 600,000            | 600,000         | -         | 600,000   | -         | -         | -         | -         | By Engineering |
| LR-15          | Player at Rochester                    | 560,000            | 560,000         | 560,000   | -         | -         | -         | -         | -         | By Engineering |
| <b>TOTALS:</b> |  | 22,160,000         | 22,160,000      | 4,060,000 | 4,100,000 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 |                |

## 6 Year Capital Improvement Plan Local Roads

The City of Troy is responsible for the maintenance of approximately 269 miles of local roads. Approximately 251 miles of these are subdivision streets of concrete or asphalt, 5 miles are chip seal and 4 miles are gravel roads. Approximately 2/3 of subdivision streets are concrete with the remaining 1/3 being asphalt. The remaining 9 miles are nominally termed by the city as “Industrial Roads”, such as Naughton, Wheaton and Piedmont that are classified as local because they do not meet the definition of a Major Road under Act 51.

Public Act 499 of 2002 established a ten member State Transportation Asset Management Council (TAMC). The law also required that the TAMC set up a process for determining the condition of Michigan’s highways and bridges and develop a strategy so that those assets are maintained, preserved and improved in an efficient and cost-effective manner. The TAMC adopted the Pavement Surface and Evaluation Rating (PASER) system as its road condition survey reporting tool. The TAMC initially developed the strategy for Michigan’s federal-aid eligible roads and bridges but, was extended to all public roads in the State. In order to prioritize road maintenance activities, the City is now using the PASER system. PASER is used statewide and is a “windshield” road rating system that uses a 1 to 10 rating scale, with a value of 10 representing a new road and a value of 1 representing a failed road. Condition ratings are assigned by visually identifying the type and amount of defects along a road segment while driving the segment. The PASER system translates these observations into a condition rating.

The TAMC established the following categories:

PASER ratings of 8-10 require routine maintenance, such as street sweeping, shoulder grading or crack sealing.

PASER ratings of 5-7 require capital preventative maintenance, such as concrete slab replacements or asphalt overlays.

PASER ratings of 1-4 require structural improvements, such as milling, pulverizing or reconstruction that address the structural integrity of the road.

The City simplifies this system by grouping roads with a rating of 6 or higher as being in Good condition, 4 or 5 as Fair and 3 or less as Poor.

Once PASER rating work is complete, analysis of the network is performed using Roadsoft Pavement Management software, which is available free to local agencies by the Center for Technology & Training (CTT) at Michigan Technological University. Roadsoft is used statewide by numerous road agencies including MDOT, most Counties and numerous local governments. Roadsoft uses the PASER condition ratings as a basis for the analysis. Specific maintenance procedures and their associated costs are established by the city based on city practice and experience. The software uses this data along with specific user defined information (such as budgetary limitations and timeframes) to generate an optimal mix of maintenance procedures

**6 Year Capital Improvement Plan  
Local Roads**

and project future network conditions. The Pavement Management system is augmented by field reviews of the recommended areas as pavement conditions in areas can deteriorate faster or slower than anticipated based on numerous factors including weather, traffic, pavement thickness and previous maintenance.

Once this information is analyzed, project areas are developed based on geographic locations to complete repairs. This provides for economies of scale for these types of repairs within a specific section or area of the city. Streets outside these sections are repaired on an as needed basis.

Local road maintenance typically involves concrete slab replacements or asphalt pavement overlays.

Paving of a local road is initiated by the residents living on the road. Residents on gravel roads can initiate a Special Assessment District (SAD) where the cost to pave the road is split by the benefitting properties and the city. Once the road has been paved, future maintenance costs are traditionally borne by the City and paid for through the local road fund.

***LR-1 - LR-6. Local Road Maintenance – Concrete Slab Replacement (Sections TBD)***

Concrete slab replacement removes and replaces spot sections of failed concrete pavement. Using PASER ratings in conjunction with our Roadsoft Pavement Management software and field verification, the Department of Public Works (DPW) identifies specific locations within sections throughout the City and prepares bid documents for concrete slab replacement work to be done by a contractor. Locations are determined annually based on updated PASER ratings so specific locations are not identified for future years. Local road concrete slab replacement is paid for entirely with City funds.

***LR-8. Asphalt Pavement Overlay (Sec. 3)***

The local roads in the following areas will be targeted for asphalt pavement overlays: Section 3 – Lesdale, Hurst, Booth, Hannah, Deetta, Marengo, Quill Creek, Ottawa, Donaldson, Montclair, Norton and Peacock. The work will include milling (grinding) of the existing pavement and then placing a 1.5” to 3” asphalt overlay. This project will be paid for entirely by City funds.

**6 Year Capital Improvement Plan  
Local Roads*****LR-9. Asphalt Pavement Overlay (Sec. 20)***

The local roads in the following areas will be targeted for asphalt pavement overlays: Section 20 – McManus, Boulan, Muer, Banmoor, Sachin Way, Alpine and McClure. The work will include milling (grinding) of the existing pavement and then placing a 1.5” to 3” asphalt overlay. This project will be paid for entirely by City funds.

***LR-10. Asphalt Pavement Overlay (Sec. 35)***

The local roads in the following areas will be targeted for asphalt pavement overlays: Section 35 - Sheffield, Kenyon, Lyons, Redwood, Burtman, Wacon, Jamaica and Key West. The work will include milling (grinding) of the existing pavement and then placing a 1.5” to 3” asphalt overlay. This project will be paid for entirely by City funds.

***LR-11. Asphalt Pavement Overlay (Sec. 27)***

The local roads in the following areas will be targeted for asphalt pavement overlays: Section 27 - Starr, Hickory, Cherry, Robinwood, Alganssee, Larchwood, Arthur, Woodslee, Vermont, Birchwood, Chopin, Mastin, Hartshorn, Plum, Beech Lane, Kirkton, Cook Ct. Eastport, Westwood, VanCourtland, Enterprise. The work will include milling (grinding) of the existing pavement and then placing a 1.5” to 3” asphalt overlay. This project will be paid for entirely by City funds.

***LR-12. Asphalt Pavement Overlay (Sec. 9)***

The local roads in the following areas will be targeted for asphalt pavement overlays: Section 9 - Houghten, Wright, Daniels, Deinmore, Virgilia, Niles, Haldane, Florence, Blanche, Habrand, McKinley, Stalwart and Fabius. The work will include milling (grinding) of the existing pavement and then placing a 1.5” to 3” asphalt overlay. This project will be paid for entirely by City funds.

***LR-13. Asphalt Pavement Overlay (Sec. 16 & 18)***

The local roads in the following areas will be targeted for asphalt pavement overlays: Section 16 - Hart, Webb, Paragon, Carter, Lange and Virgilia; Section 18 - Hylane, Pine Hill, Butternut Hill, Walnut Hill, Chestnut Hill, Rouge Circle, Juniper Court and Bronson. The work will include milling (grinding) of the existing pavement and then placing a 1.5” to 3” asphalt overlay. This project will be paid for entirely by City funds.

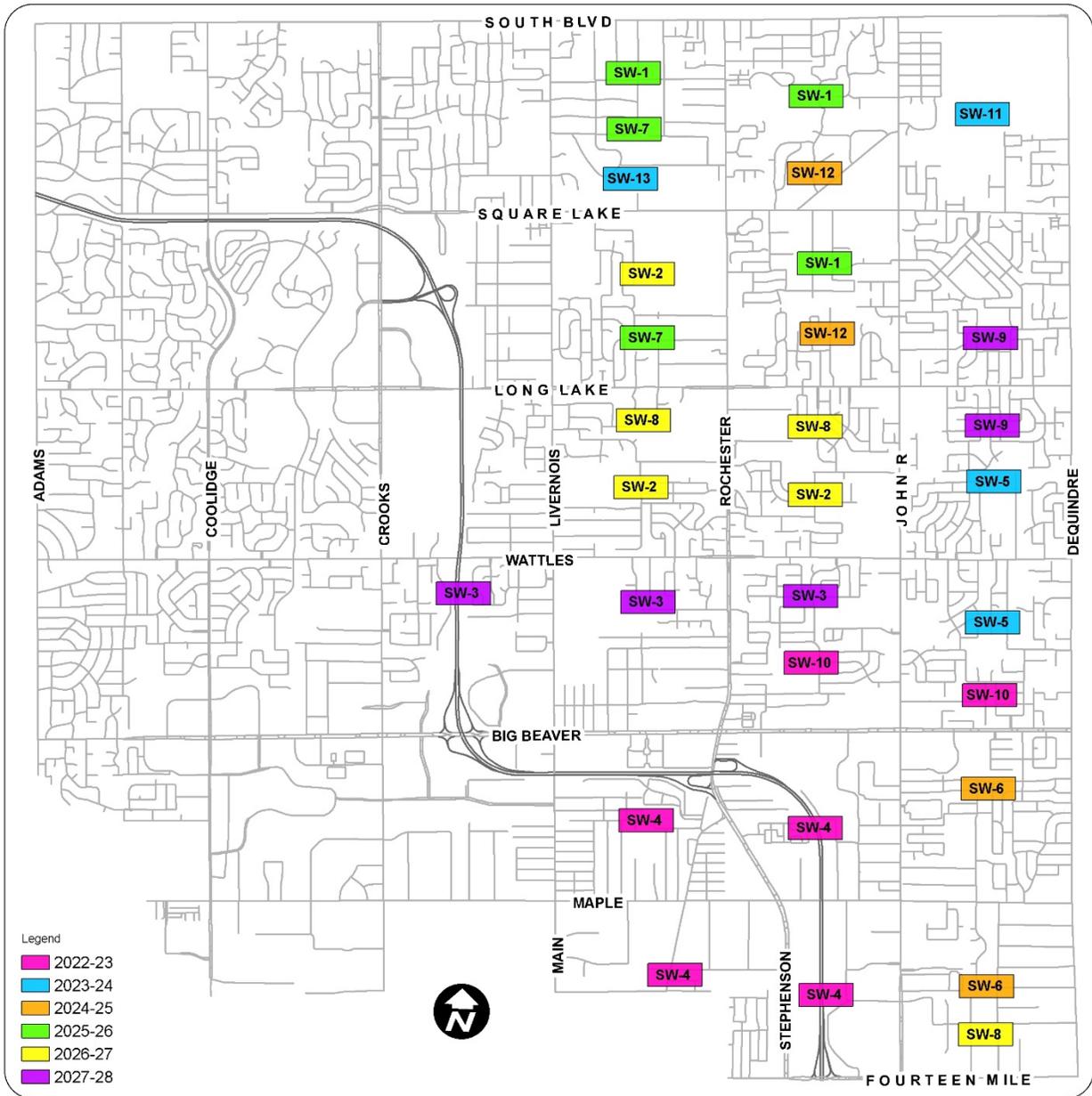
**6 Year Capital Improvement Plan  
Local Roads*****LR-14. Chip Seal (Charnwood Hills 1 & 2)***

The local roads in the following areas will be targeted for a chip seal: Section 6 - Tewksbury, Bretby, Anslow, Ramsbury, Tutbury, Malvern, Charnwood, Glyndebourne, Chalgrove, Dalesford, Charnwood and Windrush. The work will include base repairs of the existing pavement, then placing a double chip seal treatment (a double layer of asphalt emulsion and crushed stone) and a single fog seal treatment (a single application of liquid asphalt on top). This project will be paid for entirely by City funds.

***LR-15. Player Dr. at Rochester Rd. (Sec. 11)***

This project to widen Player Dr. at Rochester Rd. has been submitted for a SEMCOG FY 24-26 Carbon Reduction Grant Program. If approved the project would provide 3 lanes on Player Dr. at Rochester Rd to allow for both left and right turns out on to Rochester Rd. Included in the project is a complete traffic signal modernization.

# 6 Year Capital Improvement Plan Sidewalks



**6 Year Capital Improvement Plan  
Sidewalks**

| <b>6 Year CIP - Sidewalks</b>                  |                                    |                    |                 |          |           |         |         |         |         |   |
|--|------------------------------------|--------------------|-----------------|----------|-----------|---------|---------|---------|---------|---|
| Map Number                                     | Project Name                       | Total Project Cost | Total City Cost | Proposed |           |         |         |         |         | Comments  |
|  |                                    |                    |                 | 2024     | 2025      | 2026    | 2027    | 2028    | 2029    |   |
| SW-1   | Residential - Sec. 2, 3 & 11       | 500,000            | 200,000         | -        | -         | 500,000 | -       | -       | -       | By DPW  |
| SW-2   | Residential - Sec. 10, 14 & 15     | 500,000            | 200,000         | -        | -         | -       | 500,000 | -       | -       | By DPW  |
| SW-3   | Residential - Sec. 21, 22 & 23     | 500,000            | 200,000         | -        | -         | -       | -       | 500,000 | -       | By DPW  |
| SW-4   | Residential - Sec. 26, 27, 34 & 35 | 500,000            | 200,000         | -        | -         | -       | -       | -       | 500,000 | By DPW  |
| SW-5   | Residential - Sec. 13 & 24         | 500,000            | 200,000         | 500,000  | -         | -       | -       | -       | -       | By DPW  |
| SW-6   | Residential - Sec. 25 & 36         | 500,000            | 200,000         | -        | 500,000   | -       | -       | -       | -       | By DPW  |
| SW-7   | Major Roads - Sec. 3 & 10          | 235,000            | 235,000         | -        | -         | 235,000 | -       | -       | -       | By DPW  |
| SW-8   | Major Roads - Sec. 14 & 15         | 235,000            | 235,000         | -        | -         | -       | 235,000 | -       | -       | By DPW  |
| SW-9   | Major Roads - Sec. 12 & 13         | 235,000            | 235,000         | -        | -         | -       | -       | 235,000 | -       | By DPW  |
| SW-10  | Major Roads - Sec. 23 & 24         | 235,000            | 235,000         | -        | -         | -       | -       | -       | 235,000 | By DPW  |
| SW-11  | Major Roads - Sec. 1               | 235,000            | 235,000         | 200,000  | -         | -       | -       | -       | -       | By DPW  |
| SW-12  | Major Roads - Sec. 2 & 11          | 235,000            | 235,000         | -        | 235,000   | -       | -       | -       | -       | By DPW  |
| SW-13  | New Construction                   | 125,000            | 125,000         | 50,000   | 315,000   | 15,000  | 15,000  | 15,000  | 15,000  | By DPW  |
| <b>TOTALS:</b>                                 |                                    | 4,535,000          | 2,735,000       | 750,000  | 1,050,000 | 750,000 | 750,000 | 750,000 | 750,000 |   |
| <b>Revenue (Sidewalk Replacement Program):</b> |                                    |                    |                 | 300,000  | 540,000   | 300,000 | 300,000 | 300,000 | 300,000 | Paid by Resident for Sidewalk Repairs (40%)<br>2025 CRD Grant |

## 6 Year Capital Improvement Plan Sidewalks

The Department of Public Works is responsible for the sidewalk replacement program. The city is divided into 15 areas for major road sidewalk replacements and 15 areas for residential sidewalk replacements. These areas are reviewed annually and a sidewalk replacement list is prepared. Not all sidewalks in any one area are replaced, only those sections of sidewalk that do not meet current requirements are included as funding allows. The replacement program also upgrades sidewalks and ramps to comply with current Americans with Disabilities Act (ADA) requirements.

The target areas for 2022-23 will be addressed in the spring of 2023. A great number of residents working and/or attending school from home during the pandemic there is an increased use of sidewalks throughout the City. As a result, there was also an increase in reported problems with sidewalks. These reported issues will be addressed this spring, summer and fall.

The residential sidewalk replacement program provides the property owner with the option of replacing the sidewalk themselves or having the replacement added to the City's list. The City of Troy hires a contractor to remove and replace these sections of sidewalks and the residents are billed for the work.

The requested annual budget amount for the sidewalk fund is being increased 50% due to the increase in cost from the low bid contractor and the number of reported issues from residents. Funds are typically split between three categories: residential sidewalk replacement; major road sidewalk replacement; and new construction. These budgeted amounts will vary based on the overall Capital Fund for the City. Sidewalk funds are moved among these 3 areas in order to meet the annual needs of the sidewalk program.

### **SW-1. Residential Sidewalk Replacements (Section 2, 3 & 11)**

This project will be paid for entirely by City funds, with partial reimbursement by property owners.

### **SW-2. Residential Sidewalk Replacements (Section 10, 14 & 15)**

This project will be paid for entirely by City funds, with partial reimbursement by property owners.

### **SW-3. Residential Sidewalk Replacements (Section 21, 22 & 23)**

This project will be paid for entirely by City funds, with partial reimbursement by property owners.

**6 Year Capital Improvement Plan  
Sidewalks****SW-4. Residential Sidewalk Replacements (Section 26, 27, 34 & 35)**

This project will be paid for entirely by City funds, with partial reimbursement by property owners.

**SW-5. Residential Sidewalk Replacements (Section 13 & 24)**

This project will be paid for entirely by City funds, with partial reimbursement by property owners.

**SW-6. Residential Sidewalk Replacements (Section 25 & 36)**

This project will be paid for entirely by City funds, with partial reimbursement by property owners.

**SW-7. Major Road Sidewalk Replacements (Section 25, 26 & 27)**

This project will be paid for entirely by City funds.

**SW-8. Major Road Sidewalk Replacements (Section 34, 35 & 36)**

This project will be paid for entirely by City funds.

**SW-9. Major Road Sidewalk Replacements (Section 8 & 9)**

This project will be paid for entirely by City funds.

**SW-10. Major Road Sidewalk Replacements (Section 12 & 13)**

This project will be paid for entirely by City funds.

**SW-11. Major Road Sidewalk Replacements (Section 1)**

This project will be paid for entirely by City funds.

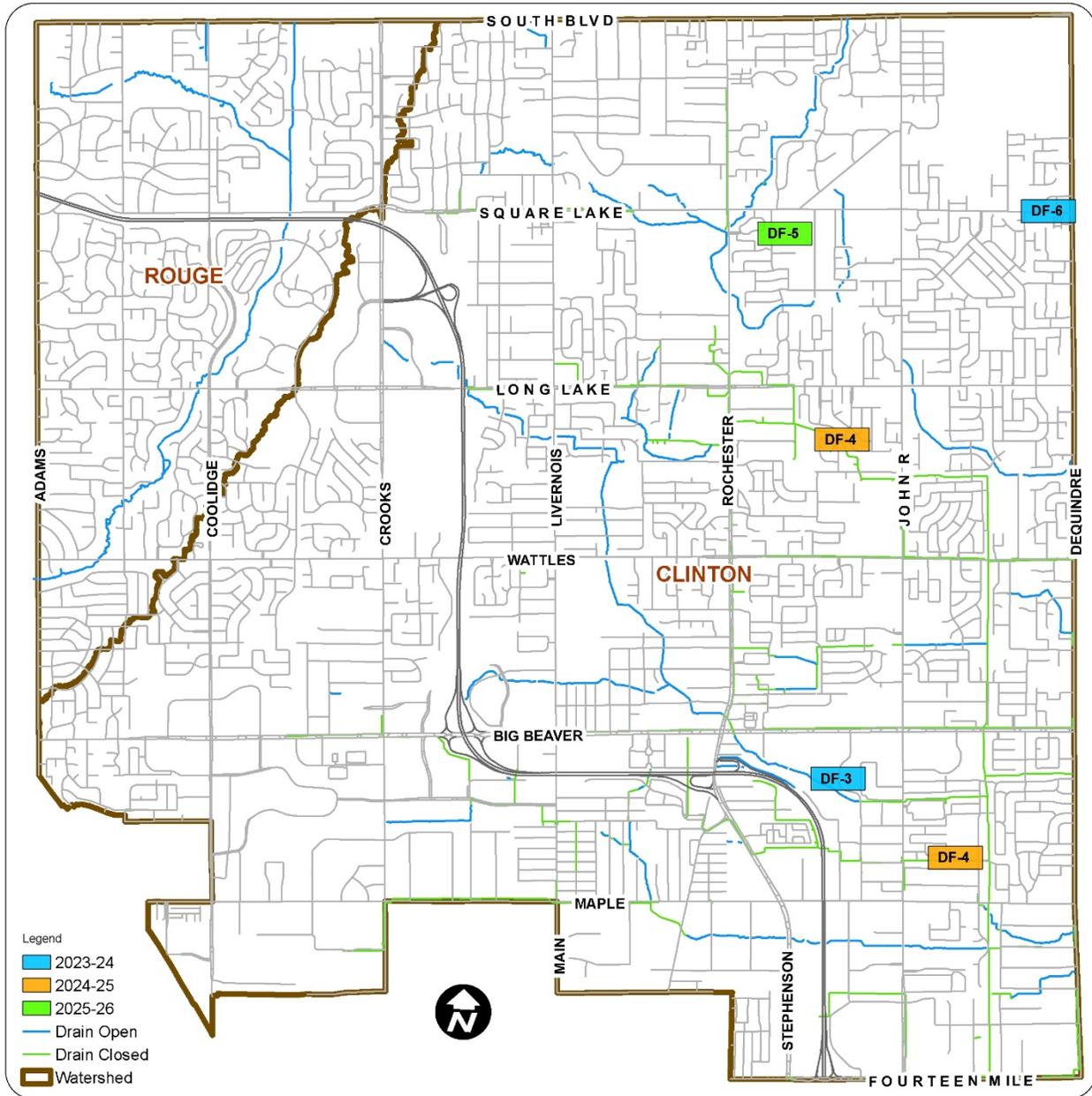
**SW-12. Major Road Sidewalk Replacements (Section 21, 22 & 28)**

This project will be paid for entirely by City funds.

**SW-13. New Construction (City-wide)**

Funds are budgeted annually for construction of new sidewalks, for acquisition of easements and/or right-of-way for new sidewalks and/or filling in gaps along major roads.

# 6 Year Capital Improvement Plan Drain Fund



**6 Year Capital Improvement Plan  
Drain Fund**

| <b>6 Year CIP - Drains</b> |                |                                 |                  |                  |                |                |                |          |          |          |                                    |
|----------------------------|----------------|---------------------------------|------------------|------------------|----------------|----------------|----------------|----------|----------|----------|------------------------------------|
| Map Number                 | Project Number | Project Name                    | Total            | Total            | Proposed       |                |                |          |          | Comments |                                    |
|                            |                |                                 | Project Cost     | City Cost        | 2024           | 2025           | 2026           | 2026     | 2027     |          | 2028                               |
| DF-3                       |                | McCulloch/Sturgis/Brotherton    | 300,000          | 300,000          | 300,000        |                |                |          |          |          | Stabilization and Sediment Removal |
| DF-4                       |                | Houghten & Roth Drain           | 300,000          | 300,000          |                | 300,000        |                |          |          |          | Stabilization and Joint Grouting   |
| DF-5                       | 22.301.5       | Nelson Drain Bank Stabilization | 300,000          | 300,000          |                |                | 300,000        |          |          |          | Channel Stabilization              |
| DF-6                       |                | Gibson Drain Extension          | 125,000          | 125,000          | 125,000        |                |                |          |          |          |                                    |
| <b>TOTALS:</b>             |                |                                 | <b>1,025,000</b> | <b>1,025,000</b> | <b>425,000</b> | <b>300,000</b> | <b>300,000</b> | <b>0</b> | <b>0</b> | <b>0</b> |                                    |

**6 Year Capital Improvement Plan  
Drain Fund**

The City of Troy is divided into two principal drainage areas or watersheds: the Rouge River Watershed and the Clinton River Watershed.

**Rouge River Watershed**

The Rouge River Watershed is located in the northwestern portion of the city and contains 6.1 square miles. This area drains to the Main Branch of the Rouge River, which enters Wayne County at Telegraph and 8 Mile Roads and ultimately outlets to the Detroit River.

**Clinton River Watershed**

The Clinton River Watershed encompasses the remaining 27.7 square miles of the city. This area drains to the Red Run Sub-watershed of the Clinton River, which ultimately outlets to Lake St. Clair.

The Federal Environmental Protection Agency (EPA) and the Michigan Department of Environment, Great Lakes & Energy (EGLE) have placed limitations on Municipal Separate Storm Sewer System (MS4), known as Phase II Stormwater Regulations and the National Pollutant Discharge Elimination System (NPDES) MS4 permit.

These regulations state 6 minimum measures that municipalities must address:

- Public education and outreach
- Public participation and involvement
- Illicit discharge detection and elimination
- Construction site runoff control
- Post-construction runoff control
- Pollution prevention and good housekeeping

These measures are addressed through the Clinton River Red Run Sub-watershed Management Plan; the Rouge River Main 1-2 Sub-watershed Management Plan; the City's Stormwater Pollution Prevention Initiative; the City's development standards and public works standard maintenance practices. Bi-annually in the fall, the City must submit a report to the State summarizing all activities implemented that address these measures.

Projects in the Drain Fund are proposed annually, as needed, that comply with these measures as well as projects that address drainage concerns; soil erosion; flooding; and regional drainage in accordance with the Master Storm Drainage Plan Update.

**6 Year Capital Improvement Plan  
Drain Fund**

There are standalone Drain projects proposed in the Capital Fund for the next 3 years. The Water Resource Commission (WRC) has been and will continue to inspect the estimated 272 million dollars of WRC underground drains in the City of Troy. Many of the large diameter drains are 40-50 years old and will require more intensive maintenance to extend their service life another 30-40 years.

Non-capital projects and/or routine maintenance for drain related items are funded from the Streets Department Operating budget.

**DF-2. Henry Graham Drain (Joint Grouting)**

This proposed work is a follow up to the CCTV inspection done as part of the recently completed SAW grant work. It involves a fairly extensive amount of grouting to seal leaking pipe joints and is to be completed from within the pipes. There are multiple locations where this rehabilitation work is proposed throughout the system, generally in the larger pipe diameters.

**DF-3. McCulloch & Half Penny Drain Repairs**

Based on the sediment build up, sediment removal is the highest priority. Other work recommended along this stretch: straightening the inlet grate, fall protection, channel regrading, and the inlet maintenance gate.

**DF-4. Houghten & Roth Drain Repairs**

WRC inspections of this drain in the summer will have the potential for additional larger scale maintenance and or repairs similar to the Nelson and Henry Graham Drains.

**DF-5. Nelson Drain (Bank Stabilization)**

The work proposed is along an approximately 800 lineal foot reach of the drain between Rochester Road and Square Lake Road. This stream stabilization work is to include regrading and re-shaping of the channel cross section, removal of sand bars, as well as the installation of in-stream structures such as cross vanes, riffles and a chimney drain.

**6 Year Capital Improvement Plan  
Drain Fund****DF-6. Gibson Drain Extension**

The Gibson Drain is master planned to provide storm water service to the north end of Evanswood road in the future. This proposed extension is across the frontage of new proposed development, Golden Villas Site Condominiums on the south side of Square Lake road. To avoid removing and replacing deacceleration lane, approach to Golden Villas, sidewalks, storm sewer and landscaping in the future this portion of the drain extension will be constructed while Golden Villas is under construction.

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# ENTERPRISE **FUNDS**

2023/24 ADOPTED BUDGET

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# GOLF COURSES

Recreation Director..... Brian Goul  
 Assistant Recreation Director ..... Nikki McEachern

## Mission Statement

It is the mission of the Golf Division to provide a quality golf experience for residents and businesses.



## DEPARTMENT FUNCTIONS

### Recreation Department

- Acts as liaison with golf management company Indigo Golf
- Conducts facility planning and development
- Works on capital improvement projects

### Golf Division

- With Indigo Golf operates two municipal golf operations
- Serves as liaison with restaurant operation - Camp Ticonderoga
- Works with Indigo Golf to ensure repairs and improvements to courses are completed
- Offers a full practice facility at Sanctuary Lake Golf Course

## PERFORMANCE INDICATORS

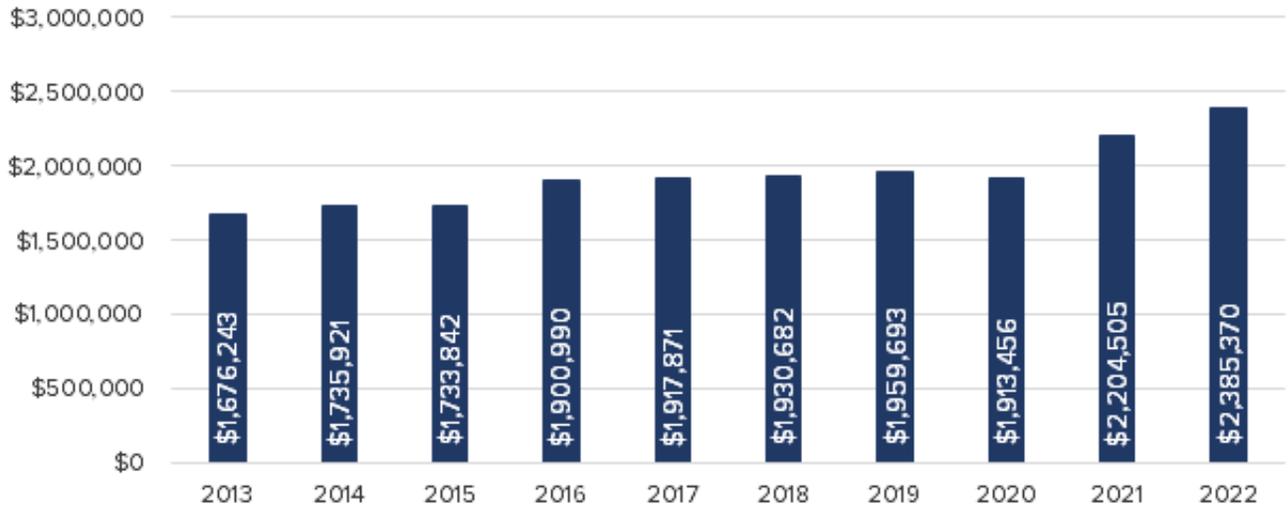
Rounds increased due to COVID, peaking in the 2020-21 season.

| PERFORMANCE INDICATORS | 2020/21 ACTUAL | 2021/22 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|------------------------|----------------|----------------|-------------------|----------------|
| Sylvan Glen Rounds     | 58,017         | 49,295         | 50,000            | 48,430         |
| Sanctuary Lake Rounds  | 51,720         | 43,002         | 45,000            | 43,770         |

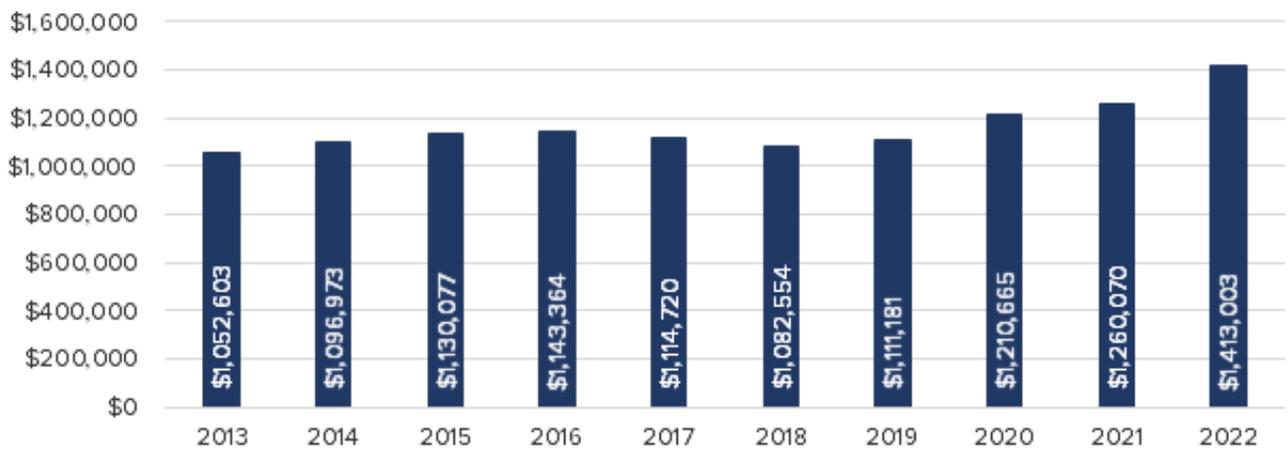
## SUMMARY OF BUDGET CHANGES

| PERSONNEL SUMMARY | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|-------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                   | Full Time   | Part Time |
| Greens            | 7           | 20        | 7           | 20        | 7           | 21        | 7           | 21        |
| Pro Shop          | 4           | 30        | 4           | 30        | 4           | 30        | 5           | 30        |
| Total Department  | 11          | 50        | 11          | 50        | 11          | 51        | 12          | 50        |

### EXPENSE HISTORY – SANCTUARY LAKE GOLF COURSE



### EXPENSE HISTORY – SYLVAN GLENN GOLF COURSE



**Sanctuary Lake Golf Course  
Revenues Expenditures and Fund Balance**

|  | 2021 Actual Amount    | 2022 Actual Amount    | 2023 Estimated Amount | 2023 Amended Budget   | 2024 Proposed         | % Change      | 2025 Proposed         | 2026 Proposed          |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|---------------|-----------------------|------------------------|
| <b>REVENUE</b>                                       |                       |                       |                       |                       |                       |               |                       |                        |
| Charges For Services                                 | \$ 2,310,026          | \$ 2,253,407          | \$ 1,919,330          | \$ 1,827,110          | \$ 2,033,740          | 11.31%        | \$ 2,069,090          | \$ 2,109,260           |
| Other Revenue  | -                     | -                     | -                     | (2,501)               | -                     | -100.00%      | -                     | -                      |
| <b>REVENUE</b>                                       | <b>2,310,026</b>      | <b>2,253,407</b>      | <b>1,919,330</b>      | <b>1,824,609</b>      | <b>2,033,740</b>      | <b>11.46%</b> | <b>2,069,090</b>      | <b>2,109,260</b>       |
| <b>Total Revenues &amp; Other Financing Sources</b>  | <b>2,310,026</b>      | <b>2,253,407</b>      | <b>1,919,330</b>      | <b>1,824,609</b>      | <b>2,033,740</b>      | <b>11.46%</b> | <b>2,069,090</b>      | <b>2,109,260</b>       |
| <b>EXPENDITURE</b>                                   |                       |                       |                       |                       |                       |               |                       |                        |
| <b>Sanctuary Lake</b>                                |                       |                       |                       |                       |                       |               |                       |                        |
| Billy Casper   | 1,979,096             | 2,105,500             | 1,620,592             | 1,579,220             | 1,771,235             | 12.16%        | 1,810,708             | 1,851,252              |
| City Expenses  | 225,409               | 279,870               | 895,500               | 886,575               | 861,730               | -2.80%        | 916,110               | 878,850                |
| Capital  | -                     | -                     | 317,126               | 336,527               | 227,500               | -32.40%       | 136,000               | 136,000                |
| <b>Total Sanctuary Lake</b>                          | <b>2,204,505</b>      | <b>2,385,370</b>      | <b>2,833,218</b>      | <b>2,802,322</b>      | <b>2,860,465</b>      | <b>2.07%</b>  | <b>2,862,818</b>      | <b>2,866,102</b>       |
| <b>EXPENDITURE</b>                                   | <b>2,204,505</b>      | <b>2,385,370</b>      | <b>2,833,218</b>      | <b>2,802,322</b>      | <b>2,860,465</b>      | <b>2.07%</b>  | <b>2,862,818</b>      | <b>2,866,102</b>       |
| <b>Total Expenditures &amp; Other Financing Uses</b> | <b>2,204,505</b>      | <b>2,385,370</b>      | <b>2,833,218</b>      | <b>2,802,322</b>      | <b>2,860,465</b>      | <b>2.07%</b>  | <b>2,862,818</b>      | <b>2,866,102</b>       |
| <b>SURPLUS (USE) OF FUND BALANCE</b>                 |                       |                       |                       |                       |                       |               |                       |                        |
|  | 105,521               | (131,963)             | (913,888)             | (977,713)             | (826,725)             | -15.44%       | (793,728)             | (756,842)              |
| Beginning Fund Balance                               | (6,893,235)           | (6,787,714)           | (6,921,721)           | (6,921,721)           | (7,835,609)           | 13.20%        | (8,662,334)           | (9,456,062)            |
| Ending Fund Balance                                  | <b>(\$ 6,787,714)</b> | <b>(\$ 6,921,721)</b> | <b>(\$ 7,835,609)</b> | <b>(\$ 7,899,434)</b> | <b>(\$ 8,662,334)</b> | <b>9.66%</b>  | <b>(\$ 9,456,062)</b> | <b>(\$ 10,212,904)</b> |

**Sylvan Glen Golf Course  
Revenues Expenditures and Fund Balance**

|  | 2021 Actual Amount  | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change        | 2025 Proposed       | 2026 Proposed       |
|--|---------------------|---------------------|-----------------------|---------------------|---------------------|-----------------|---------------------|---------------------|
| <b>REVENUE</b>                                       |                     |                     |                       |                     |                     |                 |                     |                     |
| Charges For Services                                 | \$ 1,597,244        | \$ 1,541,494        | \$ 1,299,970          | \$ 1,228,100        | \$ 1,227,800        | -0.02%          | \$ 1,252,350        | \$ 1,277,410        |
| Interest & Rent                                      | 202,040             | 73,120              | 182,400               | 182,400             | 182,400             | 0.00%           | 182,400             | 182,400             |
| Other Revenue  | 750                 | -                   | -                     | (5,500)             | -                   | -100.00%        | -                   | -                   |
| <b>REVENUE</b>                                       | <b>1,800,034</b>    | <b>1,614,614</b>    | <b>1,482,370</b>      | <b>1,405,000</b>    | <b>1,410,200</b>    | <b>0.37%</b>    | <b>1,434,750</b>    | <b>1,459,810</b>    |
| <b>Total Revenues &amp; Other Financing Sources</b>  | <b>1,800,034</b>    | <b>1,614,614</b>    | <b>1,482,370</b>      | <b>1,405,000</b>    | <b>1,410,200</b>    | <b>0.37%</b>    | <b>1,434,750</b>    | <b>1,459,810</b>    |
| <b>EXPENDITURE</b>                                   |                     |                     |                       |                     |                     |                 |                     |                     |
| <b>Sylvan Glen</b>                                   |                     |                     |                       |                     |                     |                 |                     |                     |
| Billy Casper   | 1,248,464           | 1,338,453           | 1,179,575             | 1,191,810           | 1,181,005           | -0.91%          | 1,214,454           | 1,239,203           |
| City Expenses  | 11,606              | 74,550              | 38,050                | 30,550              | 71,230              | 133.16%         | 65,610              | 69,950              |
| Capital  | -                   | -                   | 143,063               | 143,063             | 236,500             | 65.31%          | 321,000             | 165,000             |
| <b>Total Sylvan Glen</b>                             | <b>1,260,070</b>    | <b>1,413,003</b>    | <b>1,360,688</b>      | <b>1,365,423</b>    | <b>1,488,735</b>    | <b>9.03%</b>    | <b>1,601,064</b>    | <b>1,474,153</b>    |
| <b>EXPENDITURE</b>                                   | <b>1,260,070</b>    | <b>1,413,003</b>    | <b>1,360,688</b>      | <b>1,365,423</b>    | <b>1,488,735</b>    | <b>9.03%</b>    | <b>1,601,064</b>    | <b>1,474,153</b>    |
| <b>Total Expenditures &amp; Other Financing Uses</b> | <b>1,260,070</b>    | <b>1,413,003</b>    | <b>1,360,688</b>      | <b>1,365,423</b>    | <b>1,488,735</b>    | <b>9.03%</b>    | <b>1,601,064</b>    | <b>1,474,153</b>    |
| <b>SURPLUS (USE) OF FUND BALANCE</b>                 | <b>539,964</b>      | <b>201,611</b>      | <b>121,682</b>        | <b>39,577</b>       | <b>(78,535)</b>     | <b>-298.44%</b> | <b>(166,314)</b>    | <b>(14,343)</b>     |
| Beginning Fund Balance                               | 6,496,731           | 7,036,696           | 7,236,264             | 7,236,264           | 7,357,946           | 1.68%           | 7,279,411           | 7,113,097           |
| Ending Fund Balance                                  | <b>\$ 7,036,696</b> | <b>\$ 7,236,264</b> | <b>\$ 7,357,946</b>   | <b>\$ 7,275,841</b> | <b>\$ 7,279,411</b> | <b>0.05%</b>    | <b>\$ 7,113,097</b> | <b>\$ 7,098,754</b> |

# AQUATICS

Recreation Director ..... Brian Goul  
 Assistant Recreation Director ..... Nikki McEachern

## Mission Statement

The mission of the Troy Family Aquatic Center is to offer splashable moments for family and friends in a safe and welcoming environment.



## DEPARTMENT FUNCTIONS

### Administration

- Works on capital improvement projects
- Coordinates marketing
- Establishes staff assignments
- Coordinates planning and development
- Prepares and administers the department budget
- Manages sponsorship and donations

### Aquatics Division

- Operates the Troy Family Aquatics Center
- Processes over 55,000 visitors annually
- Conducts classes including lifeguarding, lifeguard instructor, water safety instructor, learn to swim, preschool and private swim lessons
- Conducts birthday and celebration parties
- Provides group rentals and private rentals to residents, businesses and school groups
- Conducts weekly family nights and special events

## PERFORMANCE INDICATORS

Facility closed for 2020 season due to COVID. Indicators for 2021 are low due to being closed in 2020.

| PERFORMANCE INDICATORS    | 2020/21 ACTUAL | 2021/22 ACTUAL           | 2022/23 PROJECTED        | 2023/24 BUDGET           |
|---------------------------|----------------|--------------------------|--------------------------|--------------------------|
| Aquatic Center Admissions | 14,584         | 41,130                   | 42,000                   | 42,000                   |
| Season Pass Attendance    | 1,735          | 5,842                    | 5,900                    | 5,925                    |
| Swim Lesson Registrations | 57             | Group: 269<br>1 on 1: 23 | Group: 280<br>1 on 1: 30 | Group: 290<br>1 on 1: 35 |
| Residents Daily Visits    | 4,016          | 13,071                   | 13,100                   | 13,100                   |
| Non-Resident Daily Visits | 5,521          | 22,217                   | 23,000                   | 23,000                   |
| Season Pass Memberships   | 1,716          | 1,884                    | 1,990                    | 1,920                    |

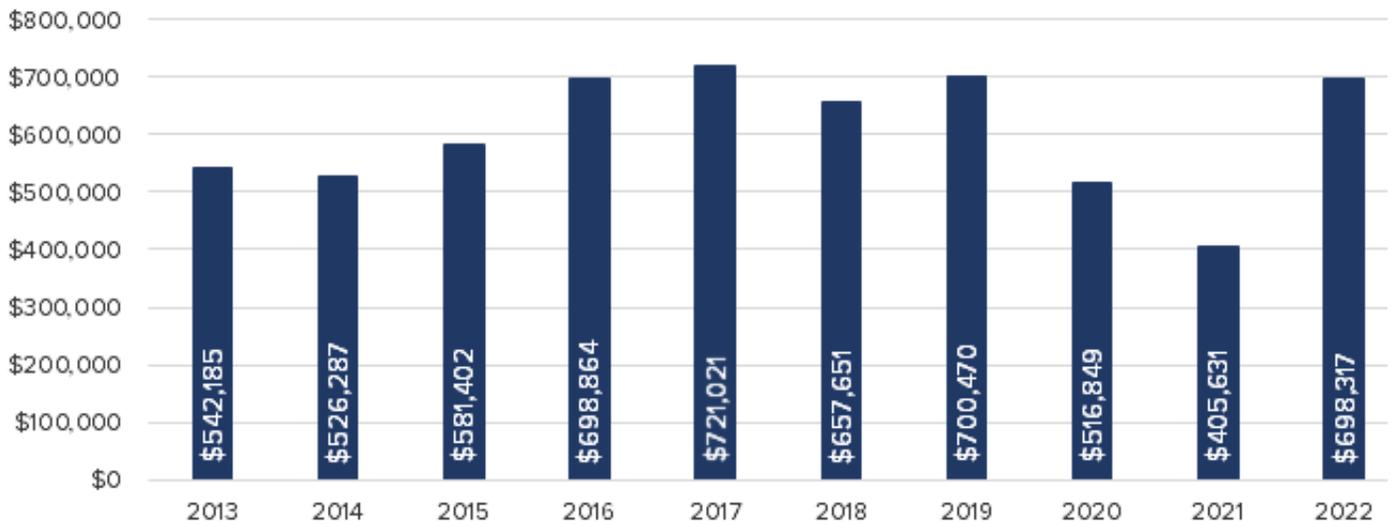
# SUMMARY OF BUDGET CHANGES

## Significant Notes - 2023/24 Budget Compared to 2022/23 Budget

- Closed in 2020. May have restrictions in 2021 as well.
- Staffing will most likely be an issue in 2023 and 2024 and hours of operation may need to be adjusted to meet staffing shortages.

| PERSONNEL SUMMARY | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|-------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                   | Full Time   | Part Time |
| Aquatic Center    | 0           | 7.9       | 0           | 8.8       | 0           | 7.9       | 0           | 7.8       |
| Total Department  | 0           | 7.9       | 0           | 8.8       | 0           | 7.9       | 0           | 7.8       |

## OPERATING BUDGET HISTORY



**Aquatic Center Fund  
Revenues Expenditures and Fund Balance**

|  | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed    | % Change      | 2025 Proposed    | 2026 Proposed   |
|--|--------------------|--------------------|-----------------------|---------------------|------------------|---------------|------------------|-----------------|
| <b>REVENUE</b>                                       |                    |                    |                       |                     |                  |               |                  |                 |
| Charges For Services                                 | \$ 245,220         | \$ 764,344         | \$ 680,000            | \$ 563,000          | \$ 717,000       | 27.35%        | \$ 742,000       | \$ 764,000      |
| Interest & Rent                                      | 998                | (19,628)           | 26,100                | 29,100              | 28,100           | -3.44%        | 31,200           | 33,300          |
| Other Revenue  | (74,362)           | 3,710              | -                     | -                   | -                | 0.00%         | -                | -               |
| <b>REVENUE</b>                                       | <b>171,856</b>     | <b>748,427</b>     | <b>706,100</b>        | <b>592,100</b>      | <b>745,100</b>   | <b>25.84%</b> | <b>773,200</b>   | <b>797,300</b>  |
| <b>Total Revenues &amp; Other Financing Sources</b>  | <b>171,856</b>     | <b>748,427</b>     | <b>706,100</b>        | <b>592,100</b>      | <b>745,100</b>   | <b>25.84%</b> | <b>773,200</b>   | <b>797,300</b>  |
| <b>EXPENDITURE</b>                                   |                    |                    |                       |                     |                  |               |                  |                 |
| <b>Aquatic Center</b>                                |                    |                    |                       |                     |                  |               |                  |                 |
| Operations   | 405,631            | 698,317            | 558,620               | 552,078             | 579,908          | 5.04%         | 603,090          | 625,320         |
| Capital  | -                  | 3,785              | 230,000               | 230,000             | 400,000          | 73.91%        | 815,000          | 250,000         |
| <b>Total Aquatic Center</b>                          | <b>405,631</b>     | <b>702,102</b>     | <b>788,620</b>        | <b>782,078</b>      | <b>979,908</b>   | <b>25.30%</b> | <b>1,418,090</b> | <b>875,320</b>  |
| <b>EXPENDITURE</b>                                   | <b>405,631</b>     | <b>702,102</b>     | <b>788,620</b>        | <b>782,078</b>      | <b>979,908</b>   | <b>25.30%</b> | <b>1,418,090</b> | <b>875,320</b>  |
| <b>Total Expenditures &amp; Other Financing Uses</b> | <b>405,631</b>     | <b>702,102</b>     | <b>788,620</b>        | <b>782,078</b>      | <b>979,908</b>   | <b>25.30%</b> | <b>1,418,090</b> | <b>875,320</b>  |
| <b>SURPLUS (USE) OF FUND BALANCE</b>                 | <b>(233,775)</b>   | <b>46,325</b>      | <b>(82,520)</b>       | <b>(189,978)</b>    | <b>(234,808)</b> | <b>23.60%</b> | <b>(644,890)</b> | <b>(78,020)</b> |
| Beginning Fund Balance                               | 542,707            | 308,932            | 355,257               | 355,257             | 272,737          | -23.23%       | 37,929           | (606,961)       |
| Ending Fund Balance                                  | \$ 308,932         | \$ 355,257         | \$ 272,737            | \$ 165,279          | \$ 37,929        | -77.05%       | (\$ 606,961)     | (\$ 684,981)    |

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# WATER & SEWER

Public Works Director..... Kurt Bovensiep

Water and Sewer Operations Manager..... Paul Trosper

## Mission Statement

The Water Division is dedicated to serving residents of the City of Troy by ensuring that the quality of the drinking water is above all standards and that water needed to fight fires is never compromised. The Sewer Division is dedicated to ensuring the safe and efficient discharge of wastewater to the Great Lakes Water Authority (GLWA) waste treatment facility.



## DEPARTMENT FUNCTIONS

### Water and Sewer Billing and Accounts

- Provides billing, account management and administration
- Communicates with field staff regarding customer service request and information
- Provides clerical support to the department
- Educates consumers on leak detection, Water-driven sump pumps, water loss through leaking toilets and lawn sprinkler systems

### Sewer Maintenance

- Maintains, cleans, televises and repairs sanitary sewers, lift stations and manholes
- Responds to service request calls related to the sanitary sewer system
- Inspects, assist and supervises subcontractors in the development and expansion of the sanitary sewer system
- Provides flow metering for a study to identify inflow and infiltration issues

### Water Transmission and Distribution

- Provides accurate and continuous readings of water meters
- Maintains water distribution system, including pressure reducing valves, hydrants, services and meters
- Responds to citizen service request and inquiries related to water quality questions, water pressure problems and water main construction
- Inspect, assist and supervises contractors in the development and expansion of the water distribution system
- Inspects connections to the water supply in commercial buildings and enforces City Ordinances related to cross-connection control

# PERFORMANCE INDICATORS

## Notes on Performance Indicators

- Service requests and work order numbers during the 2022/2023 period are back to a level we experienced before the pandemic .

| PERFORMANCE INDICATORS             | 2020/21 ACTUAL | 2021/22 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|------------------------------------|----------------|----------------|-------------------|----------------|
| Service Request Received           | 1,655          | 2,517          | 2,500             | 2,525          |
| New Water Taps                     | 145            | 155            | 150               | 150            |
| New Water Meter Installations      | 145            | 155            | 150               | 150            |
| Backflow Compliance Notices        | 12,500         | 14,270         | 11,500            | 12,000         |
| Repaired Water Main Breaks         | 8              | 13             | 24                | 25             |
| Valves Turned                      | 4,300          | 4,310          | 4,350             | 4,350          |
| Miss Dig Teletypes                 | 10,231         | 10,324         | 10,350            | 10,350         |
| Hydrants Winterized                | 6,135          | 6,140          | 6,150             | 6,150          |
| Water Sample Testing               | 591            | 608            | 615               | 620            |
| Sanitary Sewers Cleaned (feet)     | 924,476        | 1,316,520      | 1,350,000         | 1,350,000      |
| Large Meter Exchanges              | 23             | 63             | 65                | 65             |
| 10 Year Meter Exchanges            | 355            | 1,107          | 1,000             | 1,000          |
| Water & Sewer Customers            | 28,555         | 29,450         | 29,550            | 29,550         |
| Miles of Water Main                | 551            | 552            | 553               | 554            |
| Water Purchased from Detroit (MCF) | 465,000        | 436,00         | 460,000           | 460,000        |
| Miles of Sanitary Sewer            | 409            | 410            | 411               | 412            |
| Sanitary Sewer Main Blockages      | 10             | 9              | 10                | 10             |

## SUMMARY OF BUDGET CHANGES

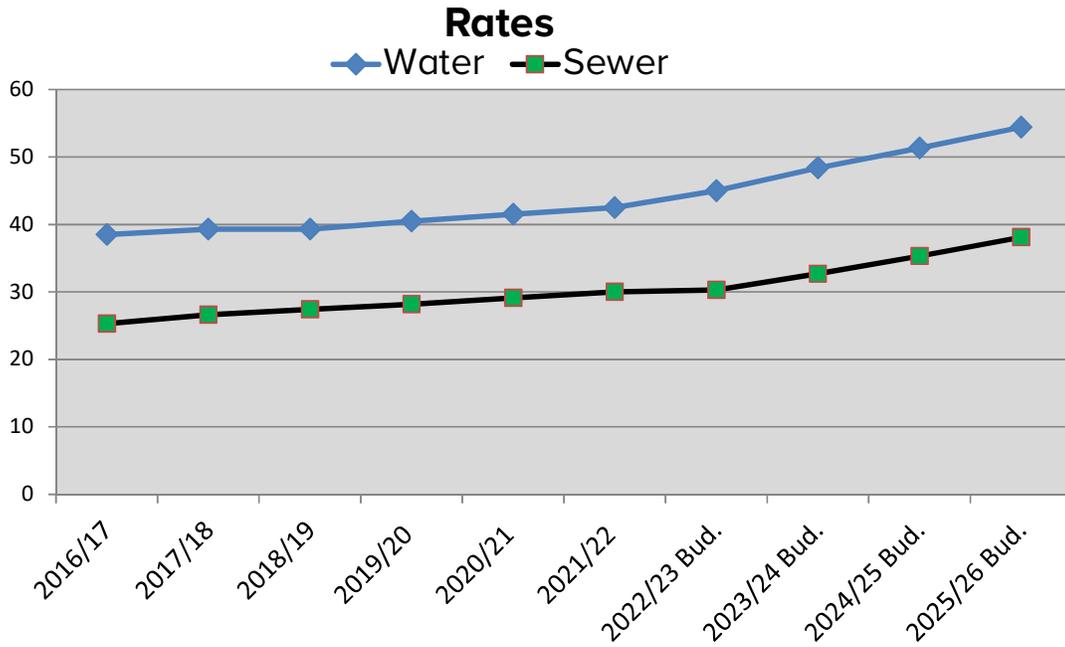
As regulations and water treatment procedures become increasingly more stringent the cost of water will reflect these changes. This year regulations have become even more stringent requiring water treatment process to make changes to treatment procedures and testing, these changes are often seen in future charges.

### Significant Notes - 2023/24 Budget Compared to 2022/23 Budget

Residential building and commercial development have increased since the 2020/2021 fiscal year. Developments are back to pre-pandemic levels and show no sign of slowing at this time.

| PERSONNEL SUMMARY    | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|----------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                      | Full Time   | Part Time |
| Water/Sewer Division | 35.71       | 0.8       | 35.25       | 1.90      | 35.15       | .5        | 35.73       | .5        |
| Total Department     | 35.71       | 0.8       | 35.25       | 1.90      | 35.15       | .5        | 35.73       | .5        |

**Water and Sewer Summary**



|                   | 2016/17        | 2017/18        | 2018/19        | 2019/20        | 2020/21        | 2021/22        | 2022/23        | Budget 2023/24 | Budget 2024/25 | Budget 2025/26 |
|-------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
|                   | Rates          |
| Water             | \$38.50        | \$39.30        | \$39.30        | \$40.50        | \$41.50        | \$42.50        | \$45.00        | \$48.40        | \$51.30        | \$54.40        |
| Sewer             | \$25.30        | \$26.60        | \$27.40        | \$28.20        | \$29.10        | \$30.00        | \$30.30        | \$32.70        | \$35.30        | \$38.10        |
| <b>Total Rate</b> | <b>\$63.80</b> | <b>\$65.90</b> | <b>\$66.70</b> | <b>\$68.70</b> | <b>\$70.60</b> | <b>\$72.50</b> | <b>\$75.30</b> | <b>\$81.10</b> | <b>\$86.60</b> | <b>\$92.50</b> |

|               |         |         |         |         |         |         |         |         |         |         |
|---------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Rate Increase | \$ 4.10 | \$ 2.10 | \$ 0.80 | \$ 2.00 | \$ 1.90 | \$ 1.90 | \$ 2.80 | \$ 5.80 | \$ 5.50 | \$ 5.90 |
| Percent       | 6.9%    | 3.3%    | 1.2%    | 3.0%    | 2.8%    | 2.7%    | 3.9%    | 7.7%    | 6.8%    | 6.8%    |

|  |          |          |          |          |          |
|--|----------|----------|----------|----------|----------|
| Average Quarterly Consumer Billing based on 3.9 mcf: | \$282.75 | \$293.67 | \$316.29 | \$337.74 | \$360.75 |
| Increase Per Quarterly Billing                       |          | \$10.92  | \$22.62  | \$21.45  | \$23.01  |

| Personnel Summary       | 2021 Budget  |            | 2022 Budget  |            | 2023 Budget  |            | 2023 Budget  |            |
|-------------------------|--------------|------------|--------------|------------|--------------|------------|--------------|------------|
|                         | Full Time    | Part Time  |
| Water/Sewer Division    | 35.71        | 1.2        | 35.25        | 1.9        | 35.15        | 0.5        | 35.73        | 0.5        |
| <b>Total Department</b> | <b>35.71</b> | <b>1.2</b> | <b>35.25</b> | <b>1.9</b> | <b>35.15</b> | <b>0.5</b> | <b>35.73</b> | <b>0.5</b> |

**Water and Sewer**

**SUMMARY OF BUDGET CHANGES**

● **Significant Notes - 2023/24 Budget Compared to 2022/23**

Great Lakes Water Authority (formerly Detroit Water and Sewer Dept. (DWSD)) estimate for the water cost fixed rate increased 6.8% and the estimate for the variable rate increased from \$12.75 to \$13.67 per mcf. for a combined increase of 8.4%. The combined purchased water cost is estimated at \$15.9 million based on an estimated usage of 460,000 mcf. Sewer costs are 100% fixed for both the G.W. Kuhn and Evergreen-Farmington drains. The total fee for both sewer systems is expected to increase from \$11.5 million to \$11.8 million or \$0.3 million or 3.0%.

**Great Lakes Water Authority (GLWA)**

| Year           | Estimated Fixed Fee | Est. Variable Rate | Est. Combined Rate | Est. Usage (mcf) |
|----------------|---------------------|--------------------|--------------------|------------------|
| 2018/19        | 8,190,000           | \$11.55            | \$28.98            | 470,000          |
| 2019/20        | 8,370,000           | \$11.34            | \$29.15            | 470,000          |
| 2020/21        | 8,450,400           | \$12.20            | \$30.18            | 470,000          |
| 2021/22        | 8,697,800           | \$12.24            | \$30.75            | 470,000          |
| 2022/23        | 8,895,200           | \$12.75            | \$31.68            | 470,000          |
| <b>2023/24</b> | <b>9,504,000</b>    | <b>\$13.67</b>     | <b>\$34.33</b>     | <b>460,000</b>   |

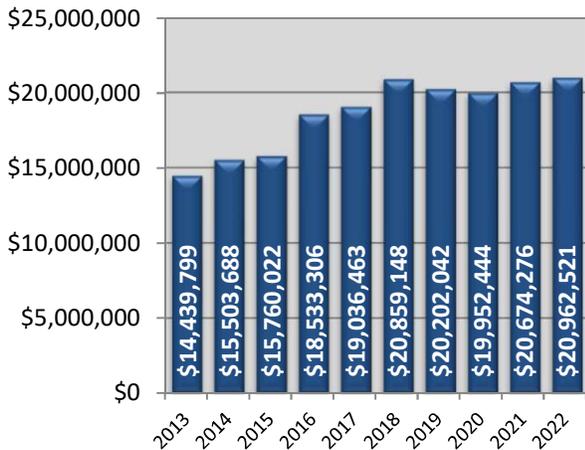
**G.W. Kuhn Sewerage Rate:**

| Year           | Estimated Fixed Fee | Est. Variable Rate | Est. Combined Rate | Est. Usage (mcf) |
|----------------|---------------------|--------------------|--------------------|------------------|
| 2018/19        | 8,902,126           | \$0.00             | \$22.26            | 400,000          |
| 2019/20        | 9,080,200           | \$0.00             | \$22.70            | 400,000          |
| 2020/21        | 9,261,804           | \$0.00             | \$23.15            | 400,000          |
| 2021/22        | 9,447,040           | \$0.00             | \$23.62            | 400,000          |
| 2022/23        | 9,400,244           | \$0.00             | \$23.50            | 400,000          |
| <b>2023/24</b> | <b>9,682,000</b>    | <b>\$0.00</b>      | <b>\$24.83</b>     | <b>390,000</b>   |

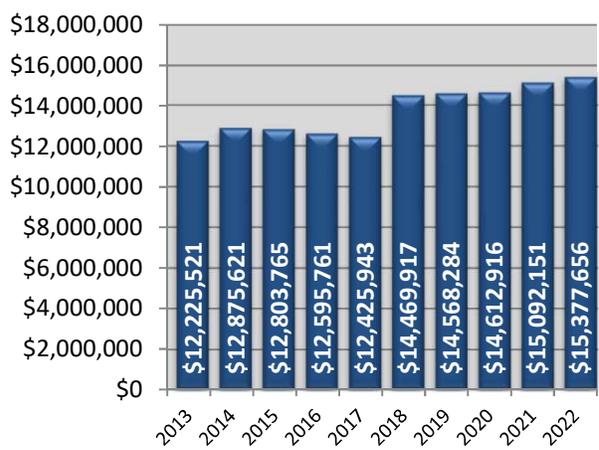
**Evergreen-Farmington Sewerage Rate:**

| Year           | Estimated Fixed Fee | Est. Variable Rate | Est. Combined Rate | Est. Usage (mcf) |
|----------------|---------------------|--------------------|--------------------|------------------|
| 2018/19        | 1,833,123           | \$0.00             | \$26.19            | 70,000           |
| 2019/20        | 1,869,800           | \$0.00             | \$26.71            | 70,000           |
| 2020/21        | 1,907,196           | \$0.00             | \$27.25            | 70,000           |
| 2021/22        | 1,945,340           | \$0.00             | \$27.79            | 70,000           |
| 2022/23        | 2,120,601           | \$0.00             | \$30.29            | 70,000           |
| <b>2023/24</b> | <b>2,184,000</b>    | <b>\$0.00</b>      | <b>\$31.20</b>     | <b>70,000</b>    |

**Operating Budget History - Water**



**Operating Budget History - Sewer**

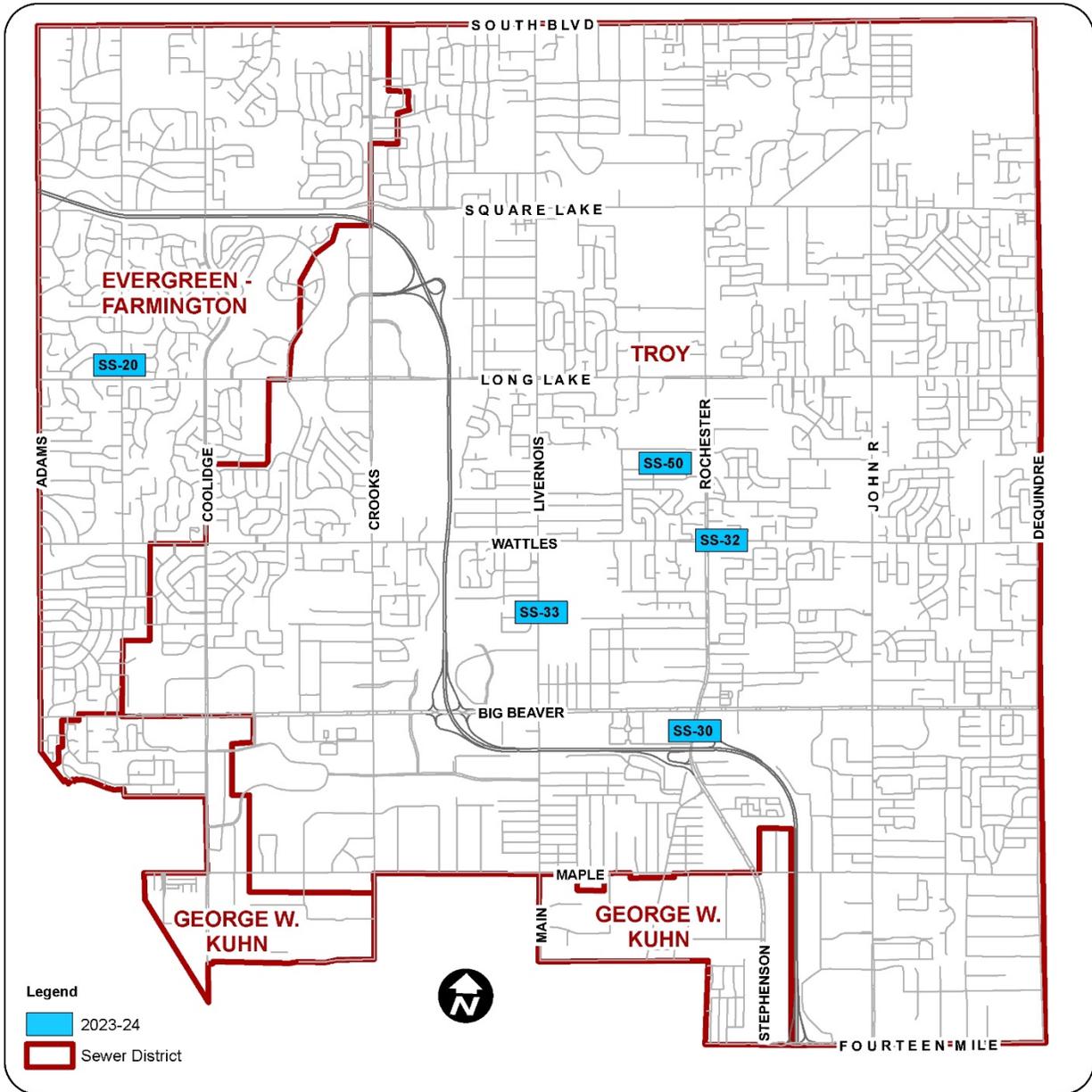


**Sewer Fund  
Revenues Expenditures and Fund Balance**

|  | 2021 Actual Amount   | 2022 Actual Amount   | 2023 Estimated Amount | 2023 Amended Budget  | 2024 Proposed        | % Change       | 2025 Proposed        | 2026 Proposed        |
|--|----------------------|----------------------|-----------------------|----------------------|----------------------|----------------|----------------------|----------------------|
| <b>REVENUE</b>                                       |                      |                      |                       |                      |                      |                |                      |                      |
| Contributions From Local Units                       | \$ 5,910             | \$ 63,672            | -                     | -                    | -                    | 0.00%          | -                    | -                    |
| Charges For Services                                 | 13,753,882           | 12,953,666           | 14,685,000            | 14,871,000           | 15,999,000           | 7.59%          | 17,221,000           | 18,537,000           |
| Interest & Rent                                      | (109,203)            | (947,380)            | 200,000               | 200,000              | 200,000              | 0.00%          | 200,000              | 200,000              |
| Other Revenue  | 962,189              | 234,801              | -                     | -                    | -                    | 0.00%          | -                    | -                    |
| <b>REVENUE</b>                                       | <b>14,612,777</b>    | <b>12,304,759</b>    | <b>14,885,000</b>     | <b>15,071,000</b>    | <b>16,199,000</b>    | <b>7.48%</b>   | <b>17,421,000</b>    | <b>18,737,000</b>    |
| <b>Total Revenues &amp; Other Financing Sources</b>  | <b>14,612,777</b>    | <b>12,304,759</b>    | <b>14,885,000</b>     | <b>15,071,000</b>    | <b>16,199,000</b>    | <b>7.48%</b>   | <b>17,421,000</b>    | <b>18,737,000</b>    |
| <b>EXPENDITURE</b>                                   |                      |                      |                       |                      |                      |                |                      |                      |
| <b>Sewer</b>   |                      |                      |                       |                      |                      |                |                      |                      |
| Administration & Cost Of Sales                       | 14,070,090           | 14,243,135           | 13,203,924            | 13,353,539           | 14,449,164           | 8.20%          | 15,507,760           | 16,649,889           |
| Maintenance  | 1,022,216            | 1,134,521            | 1,178,150             | 1,152,810            | 1,267,775            | 9.97%          | 1,299,350            | 1,332,110            |
| Capital  | (156)                | -                    | 5,720,010             | 6,794,886            | 2,200,000            | -67.62%        | 3,000,000            | 1,900,000            |
| <b>Total Sewer</b>                                   | <b>15,092,151</b>    | <b>15,377,656</b>    | <b>20,102,084</b>     | <b>21,301,235</b>    | <b>17,916,939</b>    | <b>-15.89%</b> | <b>19,807,110</b>    | <b>19,881,999</b>    |
| <b>EXPENDITURE</b>                                   | <b>15,092,151</b>    | <b>15,377,656</b>    | <b>20,102,084</b>     | <b>21,301,235</b>    | <b>17,916,939</b>    | <b>-15.89%</b> | <b>19,807,110</b>    | <b>19,881,999</b>    |
| <b>Total Expenditures &amp; Other Financing Uses</b> | <b>15,092,151</b>    | <b>15,377,656</b>    | <b>20,102,084</b>     | <b>21,301,235</b>    | <b>17,916,939</b>    | <b>-15.89%</b> | <b>19,807,110</b>    | <b>19,881,999</b>    |
| <b>SURPLUS (USE) OF FUND BALANCE</b>                 |                      |                      |                       |                      |                      |                |                      |                      |
| Beginning Fund Balance                               | 65,494,629           | 65,015,256           | 61,942,359            | 61,942,359           | 56,725,275           | -8.42%         | 55,007,336           | 52,621,226           |
| Ending Fund Balance                                  | <b>\$ 65,015,256</b> | <b>\$ 61,942,359</b> | <b>\$ 56,725,275</b>  | <b>\$ 55,712,124</b> | <b>\$ 55,007,336</b> | <b>-1.27%</b>  | <b>\$ 52,621,226</b> | <b>\$ 51,476,227</b> |

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Sewer Fund Capital



**Sewer Fund Capital**

**SEWER FUND 2023 BUDGET (590.527.535.7973)**

| Map Number     | Project Number | Project Name                              | Total Project Cost | Total City Cost   | Other Sources | 2023 Amended Budget | 2023 Expenditure to 6/30/23 | 2023 Balance at 6/30/23 | Proposed 2024 Budget | Comments                                |
|----------------|----------------|---|--------------------|-------------------|---------------|---------------------|-----------------------------|-------------------------|----------------------|---|
|                | 17.402.5       | Big Beaver Relief Sewer                   | 7,500,000          | 7,500,000         |               | 623,056             | 300,000                     | 323,056                 | -                    | Big Beaver - Paris                      |
|                | 21.403.5       | Sanitary Sewer System Improvements        | 20,000             | 20,000            |               | 20,000              | 5,000                       | 15,000                  | -                    | DPW                                     |
|                | 09.401.5       | Miscellaneous Sanitary Sewer Locations    | -                  | -                 | -             | -                   | -                           | -                       | 150,000              | City Wide Sanitary Sewer Ext. Program   |
| SS-20          | 20.403.5       | Ev-Frm Corrective Action Plan (CAP)       | 2,500,000          | 2,500,000         | -             | 4,017,510           | 4,017,510                   | -                       | 200,000              | Phase II CAP - City's Share             |
| SS-30          | 16.404.5       | Sanitary Sewer CIPP                       | 3,000,000          | 3,000,000         | -             | 750,000             | 350,000                     | 400,000                 | 750,000              | City wide sanitary sewer rehabilitation |
| SS-32          | 20.405.5       | Sanitary Cleaning & Television Inspection | 3,000,000          | 3,000,000         | -             | 500,000             | 500,000                     | -                       | 500,000              | City wide sanitary sewer rehabilitation |
| SS-33          | 21.402.5       | Root Treatment                            | 1,350,000          | 1,350,000         | -             | 250,000             | 150,000                     | 100,000                 | 150,000              | City wide sanitary sewer rehabilitation |
| SS-34          | 23.401.5       | Manhole Rehabilitation                    | -                  | -                 | -             | -                   | -                           | -                       | 300,000              | Rehab. MH's Near Lift Stations          |
| SS-48          | 7973           | SCADA /Multismart Upgrade                 | -                  | -                 | -             | -                   | -                           | -                       | 50,000               | DPW                                     |
| SS-49          | 7973.0001      | Various Projects & Locations              | 50,000             | 50,000            | -             | 50,000              | -                           | 50,000                  | 50,000               | Various Projects                        |
| SS-50          | 7978.010       | General Equipment                         | 50,000             | 50,000            | -             | 34,320              | 34,320                      | -                       | -                    | DPW                                     |
| SS-50          | 7978.010       | General Equipment                         | 50,000             | 50,000            | -             | 50,000              | 25,000                      | 25,000                  | 50,000               | DPW                                     |
|                | 7975.900       | Sewer Wash Pad Improvements               | 50,000             | 50,000            | -             | 50,000              | -                           | 50,000                  | -                    | DPW                                     |
|                | 7975.900       | W&S Garage Ventilation                    | 50,000             | 50,000            | -             | 100,000             | 100,000                     | -                       | -                    | DPW                                     |
|                | 7978.010       | W&S Television Truck                      | 350,000            | 350,000           | -             | 350,000             | 272,500                     | 77,500                  | -                    | DPW                                     |
| <b>TOTALS:</b> |                |   | <b>17,970,000</b>  | <b>17,970,000</b> | <b>-</b>      | <b>6,794,886</b>    | <b>5,754,330</b>            | <b>1,040,556</b>        | <b>2,200,000</b>     |   |

**Sewer Fund Capital**

The City of Troy is divided into 3 sanitary sewer districts: the George W. Kuhn Drainage District (formerly the Twelve Towns Drainage District); Evergreen-Farmington Sewage Disposal District; and the Troy Sewage Disposal District. Wastewater from all 3 districts is carried through large diameter interceptor pipes to the Detroit Wastewater Treatment Plant for treatment before discharge to the Detroit River.

Following is a description of the specific functions of each district:

**George W. Kuhn (GWK) Drainage District**

The George W. Kuhn Drainage District (formerly the Twelve Towns Drainage District) serves all or part of 14 communities, encompassing a drainage area of 24,500 acres upstream of the Red Run Drain, a tributary of the Clinton River. During dry weather, all flow is routed to the Detroit Wastewater Treatment Plant, but during heavy rainfall, high volumes of combined sewage (typically more than 93 percent storm water) exceed the outlet capacity to Detroit, causing excess flow to be diverted to the George W. Kuhn Retention Treatment Basin (GWK RTB) where it is stored, screened and disinfected prior to discharge to the Red Run Drain. The GWK RTB construction was completed in 2006.

**Evergreen-Farmington Sewage Disposal District**

This district is in the northwest portion of the city in the Rouge River Drainage Basin. This interceptor was constructed by the Oakland County Department of Public Works in 1959 and serves the City of Troy and surrounding communities. The County contracted with each community for their share of the interceptor based on population.

**Troy Sewage Disposal District**

The interceptor sewers in this district were constructed for the City of Troy by the Oakland County Department of Public Works. The sanitary flow from this district discharges to the Dequindre Interceptor at 14 Mile and Dequindre. The city contracted for capacity in the Southeastern Oakland County Sewage Disposal System. Troy's capacity was computed on the basis of population in the GWK Drainage District and the Troy Sewage Disposal District.

Sewer Fund projects typically are initiated to address one of 3 issues:

- To provide for the City of Troy's share towards major sewer projects that may be mandated by state or federal laws or permit requirements.
- Sewer system studies that identify projects to address state and federal requirements.
- Elimination of septic systems in Troy.

**Sewer Fund Capital****SS-4. Miscellaneous Sanitary Sewer Locations**

This annual amount budgeted is to provide for new sanitary sewer throughout the city. Locations that are currently serviced by septic systems have been identified. A continuation of this program will require that right-of-way and/or easements be acquired in order to construct additional sanitary sewer. Specific locations are not delineated on the map due to the small size of most locations. This project will be paid for entirely by City funds.

**SS-20. Evergreen - Farmington Corrective Action Plan (CAP)**

The Evergreen-Farmington sewage Disposal System is under a State of Michigan Department of the Environment, Great Lakes and Energy (EGLE), Administrative Consent Order (ACO). The Water Resources Commissioner Office has taken the lead for the fifteen (15) communities that makeup the Evergreen-Farmington sewage Disposal System.

Congress approved \$9 million in Community Project Funding for Oakland County, \$4 million is earmarked for the Evergreen Farmington CAP. It is anticipated that this amount will be used for the Walnut Corrective Action Plan (Walnut CAP) project, which was estimated at \$5.1 million and is scheduled to go for bid later this year. Troy's share for any CAP project is 3.15%, the \$4 million awarded will go to reducing costs for the City of Troy. The project cost estimate has not been updated in over a year and with current inflation, expenses for the Walnut CAP could be significantly different than the estimate provided.

**SS-30. Sanitary Sewer CIPP**

Previous cleaning and televising sanitary sewers have identified some lines for immediate repair, others were highlighted for needing attention in the future. Sewer lines needing attention will be repaired by Sanitary Sewer CIPP projects.

**SS-32. Sanitary Cleaning & Television Inspection**

Previously Saw Grant Funding provided for cleaning and televising some sanitary sewers. Some lines were identified for immediate repair, others were highlighted for needing attention in the future. The results of the cleaning and inspection also made it very apparent that the older, larger diameter concrete pipes in the Troy Sanitary Sewer System needed to be cleaned, televised and inspected. Implementing a proactive approach to sewer maintenance will reduce reactive repair costs and restore capacity to the system.

**Sewer Fund Capital****SS-33. Root Treatment**

Previously Saw Grant Funding provided for cleaning and televising some sanitary sewers. Some lines were identified for immediate repair, others were highlighted for needing attention in the future. Root treatment of sanitary sewers that are located in rear yards is a highlighted need for attention. Implementing a proactive approach to sewer maintenance will reduce reactive repair costs and restore capacity to the system.

**SS-34. Manhole Rehabilitation**

Rehabilitating sanitary sewer manholes around lift stations that are in disrepair due to chemical exposure. Implementing a proactive approach to manhole maintenance will reduce reactive repair costs.

**SS-48. SCADA / Multismart Upgrade**

This item is used to provide funds for the periodic upgrade of the computer software needed to maintain and monitor the sanitary sewer system. An annual amount is included in the budget which is on-going and is paid for entirely by City funds.

**SS-49. Various Projects and Locations**

This item is used for small projects that are encountered throughout the year that do not fit within a traditional sewer fund project. Examples are maintenance items and expenditures for materials for the sewer system. An annual amount is included in the budget which is on-going and is paid for entirely by City funds.

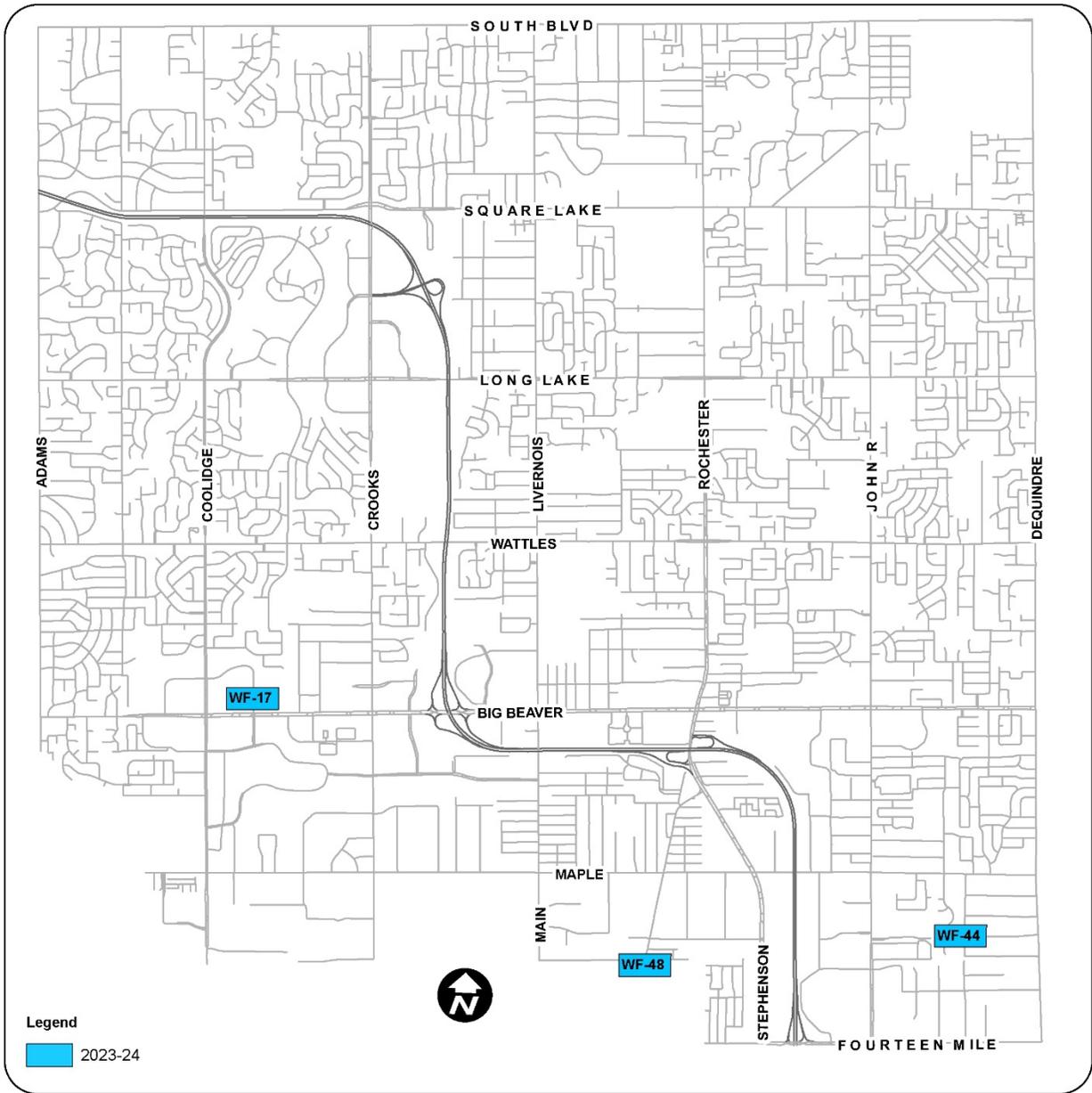
**SS-50. General Equipment**

This is an annual budget amount in the Sewer Fund for miscellaneous equipment required by the Public Works or Engineering Department for work associated with the Sewer Fund that are otherwise not specifically noted in the capital improvement plan. The budget amount is established annually based on anticipated needs and is on-going. This project will be paid for entirely by City funds.

**Water Fund  
Revenues Expenditures and Fund Balance**

|  | 2021 Actual Amount    | 2022 Actual Amount   | 2023 Estimated Amount | 2023 Amended Budget  | 2024 Proposed        | % Change       | 2025 Proposed        | 2026 Proposed        |
|--|-----------------------|----------------------|-----------------------|----------------------|----------------------|----------------|----------------------|----------------------|
| <b>REVENUE</b>                                       |                       |                      |                       |                      |                      |                |                      |                      |
| Contributions From Local Units                       | -                     | \$ 63,672            | -                     | -                    | -                    | 0.00%          | -                    | -                    |
| Charges For Services                                 | 20,482,601            | 19,080,412           | 21,431,000            | 22,605,000           | 23,695,500           | 4.82%          | 25,286,000           | 26,727,500           |
| Interest & Rent                                      | (132,439)             | (515,085)            | 107,000               | 104,400              | 104,400              | 0.00%          | 104,400              | 104,400              |
| Other Revenue  | 1,115,475             | 554,066              | -                     | 100,100              | 100,100              | 0.00%          | 100,100              | 100,100              |
| <b>REVENUE</b>                                       | <b>21,465,637</b>     | <b>19,183,066</b>    | <b>21,538,000</b>     | <b>22,809,500</b>    | <b>23,900,000</b>    | <b>4.78%</b>   | <b>25,490,500</b>    | <b>26,932,000</b>    |
| <b>Total Revenues &amp; Other Financing Sources</b>  | <b>21,465,637</b>     | <b>19,183,066</b>    | <b>21,538,000</b>     | <b>22,809,500</b>    | <b>23,900,000</b>    | <b>4.78%</b>   | <b>25,490,500</b>    | <b>26,932,000</b>    |
| <b>EXPENDITURE</b>                                   |                       |                      |                       |                      |                      |                |                      |                      |
| <b>Water</b>   |                       |                      |                       |                      |                      |                |                      |                      |
| Administration & Cost Of Sales                       | 17,792,848            | 17,968,926           | 15,587,867            | 16,133,081           | 17,004,812           | 5.40%          | 17,946,010           | 18,874,550           |
| Transmission & Distribution                          | 649,396               | 495,974              | 633,210               | 830,970              | 884,760              | 6.47%          | 908,460              | 933,040              |
| Maintenance  | 2,002,201             | 2,258,734            | 2,444,500             | 2,750,470            | 2,813,310            | 2.28%          | 2,881,100            | 2,949,450            |
| Reading & Accounting                                 | 229,831               | 238,887              | 236,493               | 304,968              | 319,435              | 4.74%          | 328,315              | 338,575              |
| Capital  | -                     | -                    | 7,013,342             | 7,766,053            | 4,900,000            | -36.90%        | 3,700,000            | 4,010,000            |
| <b>Total Water</b>                                   | <b>20,674,276</b>     | <b>20,962,521</b>    | <b>25,915,412</b>     | <b>27,785,542</b>    | <b>25,922,317</b>    | <b>-6.71%</b>  | <b>25,763,885</b>    | <b>27,105,615</b>    |
| <b>EXPENDITURE</b>                                   | <b>20,674,276</b>     | <b>20,962,521</b>    | <b>25,915,412</b>     | <b>27,785,542</b>    | <b>25,922,317</b>    | <b>-6.71%</b>  | <b>25,763,885</b>    | <b>27,105,615</b>    |
| <b>Total Expenditures &amp; Other Financing Uses</b> | <b>20,674,276</b>     | <b>20,962,521</b>    | <b>25,915,412</b>     | <b>27,785,542</b>    | <b>25,922,317</b>    | <b>-6.71%</b>  | <b>25,763,885</b>    | <b>27,105,615</b>    |
| <b>SURPLUS (USE) OF FUND BALANCE</b>                 | <b>791,362</b>        | <b>(1,779,455)</b>   | <b>(4,377,412)</b>    | <b>(4,976,042)</b>   | <b>(2,022,317)</b>   | <b>-59.36%</b> | <b>(273,385)</b>     | <b>(173,615)</b>     |
| Beginning Fund Balance                               | 100,429,751           | 101,221,112          | 99,462,256            | 99,462,256           | 95,084,844           | -4.40%         | 93,062,527           | 92,789,142           |
| <b>Ending Fund Balance</b>                           | <b>\$ 101,221,112</b> | <b>\$ 99,462,256</b> | <b>\$ 95,084,844</b>  | <b>\$ 94,486,214</b> | <b>\$ 93,062,527</b> | <b>-1.51%</b>  | <b>\$ 92,789,142</b> | <b>\$ 92,615,527</b> |

**Water Fund Capital**



**Water Fund Capital**

**WATER FUND 2024 BUDGET (591.537.555.7972)**

| Map Number     | Project Number | Project Name                                | Total Project Cost | Total City Cost   | Other Sources | 2023 Amended Budget | 2023 Expenditure to 6/30/23 | 2023 Balance at 6/30/23 | Proposed 2024 Budget | Comments   |
|----------------|----------------|---|--------------------|-------------------|---------------|---------------------|-----------------------------|-------------------------|----------------------|--|
|                | 20.505.5       | Indusco Ct.                                 | 1,500,000          | 1,500,000         | -             | 35,639              | 1,000                       | 34,639                  | -                    | 8" to 12" and 16" Water Main Replacement for Fire Protection & Reliability |
|                | 20.504.5       | Orchard Trail                               | 700,000            | 700,000           | -             | 11,672              | 3,600                       | 8,072                   | -                    | 6" to 8" Water Main Replacement for Fire Protection & Reliability          |
|                | 20.502.5       | I-75 Crossing at Oakland Mall Betterment    | 350,000            | 350,000           | -             | 25,822              | 25,822                      | -                       | -                    | Upgrade I-75 Crossing with road project                                    |
|                | 20.503.5       | I-75 Crossing at Maple Betterment           | 750,000            | 750,000           | -             | 350,000             | 350,000                     | -                       | -                    | Upgrade I-75 Crossing with road project                                    |
|                | 21.503.5       | Stephenson - Maple to 14 Mile               | 3,000,000          | 3,000,000         | -             | 2,700,000           | 2,500,000                   | 200,000                 | -                    | 8" to 12" and 16" Water Main Replacement for Fire Protection & Reliability |
|                | 22.501.5       | Minnesota - 14 Mile to American             | 2,470,040          | 2,470,040         | -             | 2,470,040           | 2,470,040                   | -                       | -                    | 8" to 12" and 16" Water Main Replacement for Fire Protection & Reliability |
|                | 22.502.5       | Bethany Villa - 12" Loop to Bellingham      | 195,000            | 195,000           | -             | 195,000             | 195,000                     | -                       | -                    | 12" Water Main Loop for Fire Protection & Reliability                      |
|                | 22.503.5       | Coolidge - Derby to Golfview                | 250,000            | 250,000           | -             | 250,000             | 250,000                     | -                       | -                    | Abandon 8" WM and Transfer to 16" WM                                       |
|                | 22.502.5       | Woodslee - 12" loop to Bellingham           | 195,000            | 195,000           | -             | 195,000             | 195,000                     | -                       | -                    | 12" Water Main Loop for Fire Protection & Reliability                      |
|                | 22.502.5       | 360 - 280 Maple 12" Loop                    | 260,000            | 260,000           | -             | 260,000             | -                           | 260,000                 | -                    | 12" Water Main Loop for Fire Protection & Reliability                      |
| WF-17          | 21.501.5       | PRV #7                                      | 1,100,000          | 1,100,000         | -             | 1,100,000           | 1,000,000                   | 100,000                 | 450,000              | NE Corner of Big Beaver and Coolidge                                       |
| WF-44          | 23.501.5       | Elliot - Minnesota to Dequindre - 8" to 12" | 2,300,000          | 2,300,000         | -             | -                   | -                           | -                       | 2,300,000            | 8" to 12" Water Main Replacement for Fire Protection & Reliability         |
| WF-48          | 22.504.5       | Badder-Rochester to Red. Park - 8"to 12"    | 2,000,000          | 2,000,000         | -             | -                   | -                           | -                       | 2,000,000            | 8" to 12" Water Main Replacement for Fire Protection & Reliability         |
| WF-50          | 7972.0001      | Various Projects & Locations                | 50,000             | 50,000            | -             | 50,000              | -                           | 50,000                  | 50,000               | Various Projects By DPW  |
| WF-51          | 7978.010       | General Equipment                           | 50,000             | 50,000            | -             | 22,880              | 22,880                      | -                       | -                    | By DPW   |
| WF-51          | 7978.010       | General Equipment                           | 50,000             | 50,000            | -             | 50,000              | -                           | 50,000                  | 50,000               | By DPW   |
| WF-52          | 7975.010       | General Building Improvements               | 50,000             | 50,000            | -             | 50,000              | -                           | 50,000                  | 50,000               | By DPW   |
| <b>TOTALS:</b> |                |   | <b>15,270,040</b>  | <b>15,270,040</b> | <b>-</b>      | <b>7,766,053</b>    | <b>7,013,342</b>            | <b>752,711</b>          | <b>4,900,000</b>     |  |

**Water Fund Capital**

The City of Troy receives its water from the City of Detroit through large diameter transmission mains, ranging in size from 54-inch to 84-inch, that flow into the city through six (6) Great Lakes Water Authority (GLWA) metered locations located along the perimeter of the city. There are two (2) of these meter vaults located along Adams, two (2) along South Boulevard and two (2) along Dequindre. The water flows from these entrance points through approximately 536 miles of city water mains consisting of 6-inch to 36-inch mains. Pressures are increased or reduced, as needed, within the five (5) pressure districts within the city to maintain proper fire flows and pressures in response to water demands.

The city water system is managed by the use of a Supervisory Control and Data Acquisition (SCADA) system. SCADA allows the collection of real-time operations data and the ability to monitor locations to optimize the overall water system. The SCADA system is comprised of twenty-two remote data collection sites, the central computer location at the DPW yard and six GLWA meter vaults.

Proposed projects in the Water Fund are selected primarily based on the following factors:

- History of water main breaks
- Flow requirements based on the Water System Master Plan
- Age of the water main
- Coordination with other capital improvement projects
- Redundancy or the looping of the water system
- Size of the water main

The proposed water system projects are flexible, allowing for the addition of new improvements to address specific needs. Studies and analysis of the existing system is an on-going endeavor that, coupled with new technologies, provides for improved system capabilities and reliability.

**WF-17. PRV #7 (Pressure Reducing Vault (PRV) Renovations)**

This project will rehabilitate a pressure reducing vault (PRV) located at the northwest corner of Big Beaver and Coolidge. This vault regulates water main pressures in the southwest quadrant of the City and is showing signs of deterioration. Access to the vault will also be improved to comply with current standards.

**Water Fund Capital****WF-44. Elliott - Minnesota to Dequindre – 8” to 12” (Water Main Replacement)**

This project will replace the existing 8” cast iron water main on Elliott with a new 12” water main. There have been numerous water main breaks in this area and upsizing the mains will increase capacity in this industrial area. This project will be paid for entirely by City funds. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs and is consistent with the 2020 reliability study

**WF-48. Badder - Rochester to Redwood Park – 8” to 12” (Water Main Replacement)**

This project will replace the existing 8” cast iron water main on Badder with a new 12” water main. There have been numerous water main breaks in this area and upsizing the mains will increase capacity in this industrial area. This project will be paid for entirely by City funds. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs and is consistent with the 2020 reliability study.

**WF-50. Various Projects and Locations**

This item is used by the Water Department for small projects that are encountered throughout the year that do not fit within a traditional water fund project. Examples are maintenance items and expenditures for materials for the water system. An annual amount is included in the budget which is on-going and is paid for entirely by City funds. Operation and maintenance costs will not be impacted.

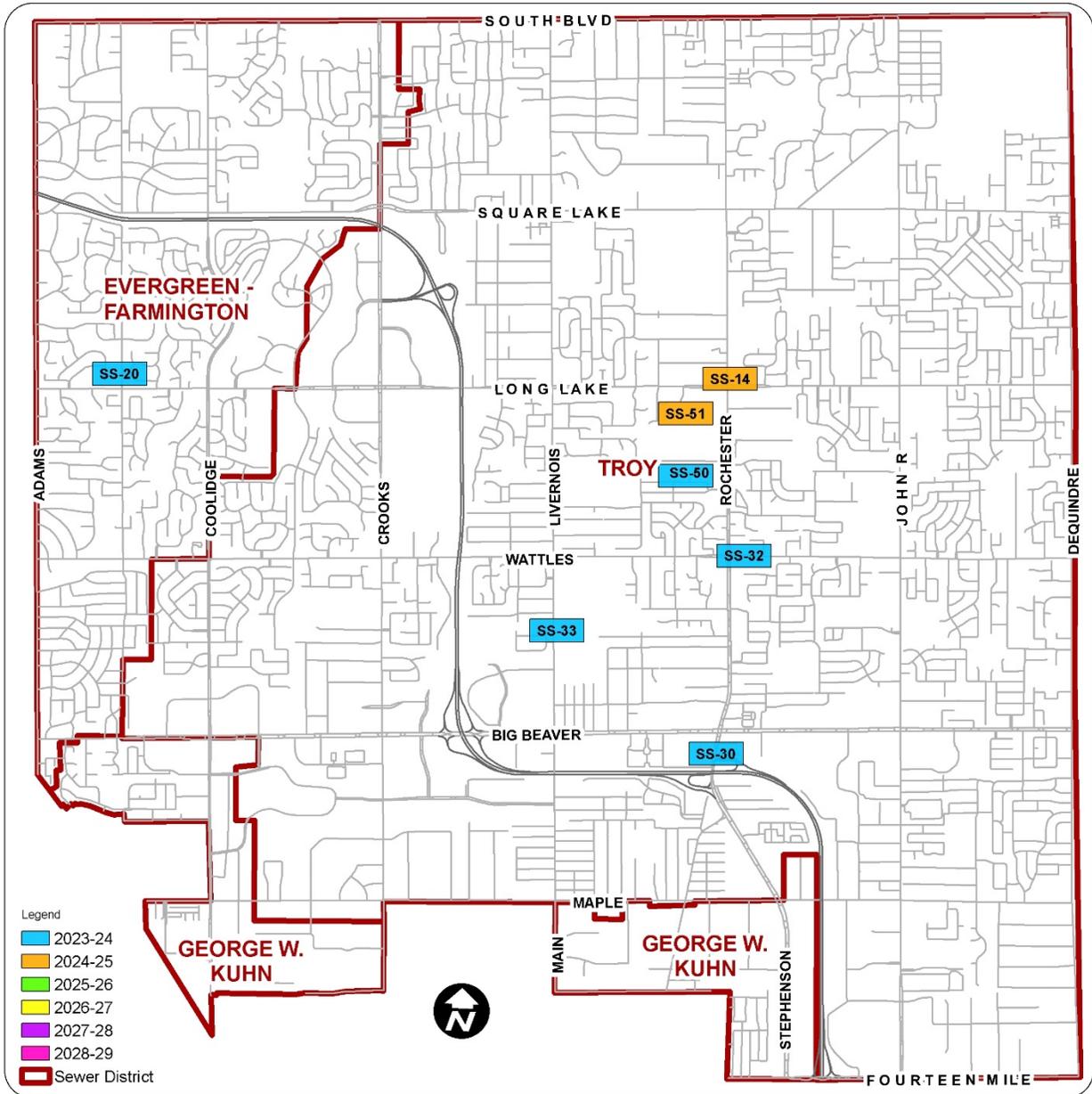
**WF-51. General Equipment**

This is an annual budget amount in the Water Fund for miscellaneous equipment required by the Public Works or Engineering Department for work associated with the Water Fund that are otherwise not specifically noted in the capital improvement plan. The budget amount is established annually based on anticipated needs, is on-going and is paid for entirely by City funds. Operation and maintenance costs are not expected to be impacted.

**WF-52. General Building Improvements**

This is an annual budget amount in the Water Fund for miscellaneous building renovations required by the Public Works for work associated with the Water Fund that are otherwise not specifically noted in the capital improvement plan. The budget amount is established annually based on anticipated needs, is on-going and is paid for entirely by City funds.

**6 Year Capital Improvement Plan  
Sewer Fund**



**6 Year Capital Improvement Plan  
Sewer Fund**

| <b>6 Year CIP - Sewer Fund</b> |   |                    |                 |           |           |           |           |           |           |   |
|--------------------------------|---|--------------------|-----------------|-----------|-----------|-----------|-----------|-----------|-----------|---|
| Map Number                     | Project Name                              | Total Project Cost | Total City Cost | Proposed  |           |           |           |           |           | Comments                                |
|                                |   |                    |                 | 2024      | 2025      | 2026      | 2027      | 2028      | 2029      |   |
| SS-04                          | Miscellaneous Sanitary Sewer Locations    | 3,900,000          | 3,900,000       | 150,000   | 150,000   | 150,000   | 150,000   | 150,000   | 650,000   | City wide sanitary sewer ext. program   |
| SS-14                          | Rochester, Barclay to Trinway             | 1,000,000          | 1,000,000       | -         | 1,000,000 | -         | -         | -         | -         | Part of Rochester Widening              |
| SS-20                          | Ev-Frm Corrective Action Plan (CAP)       | 500,000            | 500,000         | 200,000   | -         | -         | -         | -         | -         | Phase II CAP - City's Share             |
| SS-30                          | Sanitary Sewer CIPP                       | 4,850,000          | 4,850,000       | 750,000   | 750,000   | 750,000   | 750,000   | 750,000   | 750,000   | City wide sanitary sewer rehabilitation |
| SS-32                          | Sanitary Cleaning & Television Inspection | 3,000,000          | 3,000,000       | 500,000   | 500,000   | 500,000   | 500,000   | 500,000   | 500,000   | City wide sanitary sewer rehabilitation |
| SS-33                          | Root Treatment                            | 1,500,000          | 1,500,000       | 150,000   | 250,000   | 250,000   | 250,000   | 250,000   | 250,000   | City wide sanitary sewer rehabilitation |
| SS-34                          | Manhole Rehabilitation                    | 800,000            | 800,000         | 300,000   | 100,000   | 100,000   | 100,000   | 100,000   | 100,000   | Manhole Rehab near Lift Stations        |
| SS-48                          | SCADA/Multismart Upgrade                  | 300,000            | 300,000         | 50,000    | 50,000    | 50,000    | 50,000    | 50,000    | 50,000    | DPW                                     |
| SS-49                          | Various Projects & Locations              | 300,000            | 300,000         | 50,000    | 50,000    | 50,000    | 50,000    | 50,000    | 50,000    | City wide sanitary sewer program        |
| SS-50                          | General Equipment                         | 300,000            | 300,000         | 50,000    | 50,000    | 50,000    | 50,000    | 50,000    | 50,000    | DPW                                     |
| SS-51                          | Sewer Wash Pad Improvements               | 100,000            | 100,000         | -         | 100,000   | -         | -         | -         | -         | DPW                                     |
| <b>TOTALS:</b>                 |   | 16,550,000         | 16,550,000      | 2,200,000 | 3,000,000 | 1,900,000 | 1,900,000 | 1,900,000 | 2,400,000 |   |

**6 Year Capital Improvement Plan  
Sewer Fund**

The City of Troy is divided into 3 sanitary sewer districts: the George W. Kuhn Drainage District (formerly the Twelve Towns Drainage District); Evergreen-Farmington Sewage Disposal District; and the Troy Sewage Disposal District. Wastewater from all 3 districts is carried through large diameter interceptor pipes to the Detroit Wastewater Treatment Plant for treatment before discharge to the Detroit River.

Following is a description of the specific functions of each district:

**George W. Kuhn (GWK) Drainage District**

The George W. Kuhn Drainage District (formerly the Twelve Towns Drainage District) serves all or part of 14 communities, encompassing a drainage area of 24,500 acres upstream of the Red Run Drain, a tributary of the Clinton River. During dry weather, all flow is routed to the Detroit Wastewater Treatment Plant, but during heavy rainfall, high volumes of combined sewage (typically more than 93 percent storm water) exceed the outlet capacity to Detroit, causing excess flow to be diverted to the George W. Kuhn Retention Treatment Basin (GWK RTB) where it is stored, screened and disinfected prior to discharge to the Red Run Drain. The GWK RTB construction was completed in 2006.

**Evergreen-Farmington Sewage Disposal District**

This district is in the northwest portion of the city in the Rouge River Drainage Basin. This interceptor was constructed by the Oakland County Department of Public Works in 1959 and serves the City of Troy and surrounding communities. The County contracted with each community for their share of the interceptor based on population.

**Troy Sewage Disposal District**

The interceptor sewers in this district were constructed for the City of Troy by the Oakland County Department of Public Works. The sanitary flow from this district discharges to the Dequindre Interceptor at 14 Mile and Dequindre. The city contracted for capacity in the Southeastern Oakland County Sewage Disposal System. Troy's capacity was computed on the basis of population in the GWK Drainage District and the Troy Sewage Disposal District.

Sewer Fund projects typically are initiated to address one of 3 issues:

- To provide for the City of Troy's share towards major sewer projects that may be mandated by state or federal laws or permit requirements.
- Sewer system studies that identify projects to address state and federal requirements.
- Elimination of septic systems in Troy.

**6 Year Capital Improvement Plan  
Sewer Fund****SS-4. Miscellaneous Sanitary Sewer Locations**

This annual amount budgeted is to provide for new sanitary sewer throughout the city. Locations that are currently serviced by septic systems have been identified. A continuation of this program will require that right-of-way and/or easements be acquired in order to construct additional sanitary sewer. Specific locations are not delineated on the map due to the small size of most locations. This project will be paid for entirely by City funds.

**SS-14. Rochester, Barclay to Trinway (Sanitary Sewer)**

A new sanitary sewer will be constructed at various locations as part of the reconstruction and widening project. It is the City's policy to construct underground utilities when a road is reconstructed to avoid having to remove new or newer pavement sometime after the road has been completed. The construction of this sewer would also provide an outlet for residents who are currently on septic systems. The sanitary sewer portion of the project will be paid for entirely by City funds.

**SS-20. Evergreen - Farmington Corrective Action Plan (CAP)**

The Evergreen-Farmington sewage Disposal System is under a State of Michigan Department of the Environment, Great Lakes and Energy (EGLE), Administrative Consent Order (ACO). The Water Resources Commissioner Office has taken the lead for the fifteen (15) communities that makeup the Evergreen-Farmington sewage Disposal System.

Congress approved \$9 million in Community Project Funding for Oakland County, \$4 million is earmarked for the Evergreen Farmington CAP. It is anticipated that this amount will be used for the Walnut Corrective Action Plan (Walnut CAP) project, which was estimated at \$5.1 million and is scheduled to go for bid later this year. Troy's share for any CAP project is 3.15%, the \$4 million awarded will go to reducing costs for the City of Troy. The project cost estimate has not been updated in over a year and with current inflation, expenses for the Walnut CAP could be significantly different than the estimate provided.

**SS-30. Sanitary Sewer CIPP**

Previous cleaning and televising sanitary sewers has identified some lines for immediate repair, others were highlighted for needing attention in the future. Sewer lines needing attention will be repaired by Sanitary Sewer CIPP projects.

**6 Year Capital Improvement Plan  
Sewer Fund****SS-32. Sanitary Cleaning & Television Inspection**

Previously Saw Grant Funding provided for cleaning and televising some sanitary sewers. Some lines were identified for immediate repair, others were highlighted for needing attention in the future. The results of the cleaning and inspection also made it very apparent that the older, larger diameter concrete pipes in the Troy Sanitary Sewer System needed to be cleaned, televised and inspected. Implementing a proactive approach to sewer maintenance will reduce reactive repair costs and restore capacity to the system.

**SS-33. Root Treatment**

Previously Saw Grant Funding provided for cleaning and televising some sanitary sewers. Some lines were identified for immediate repair, others were highlighted for needing attention in the future. Root treatment of sanitary sewers that are located in rear yards is a highlighted need for attention. Implementing a proactive approach to sewer maintenance will reduce reactive repair costs and restore capacity to the system.

**SS-34. Manhole Rehabilitation**

Rehabilitating sanitary sewer manholes around lift stations that are in disrepair due to chemical exposure. Implementing a proactive approach to manhole maintenance will reduce reactive repair costs.

**SS-48. SCADA / Multismart Upgrade**

This item is used to provide funds for the periodic upgrade of the computer software needed to maintain and monitor the sanitary sewer system. An annual amount is included in the budget which is on-going and is paid for entirely by City funds.

**SS-49. Various Projects and Locations**

This item is used for small projects that are encountered throughout the year that do not fit within a traditional sewer fund project. Examples are maintenance items and expenditures for materials for the sewer system. An annual amount is included in the budget which is on-going and is paid for entirely by City funds.

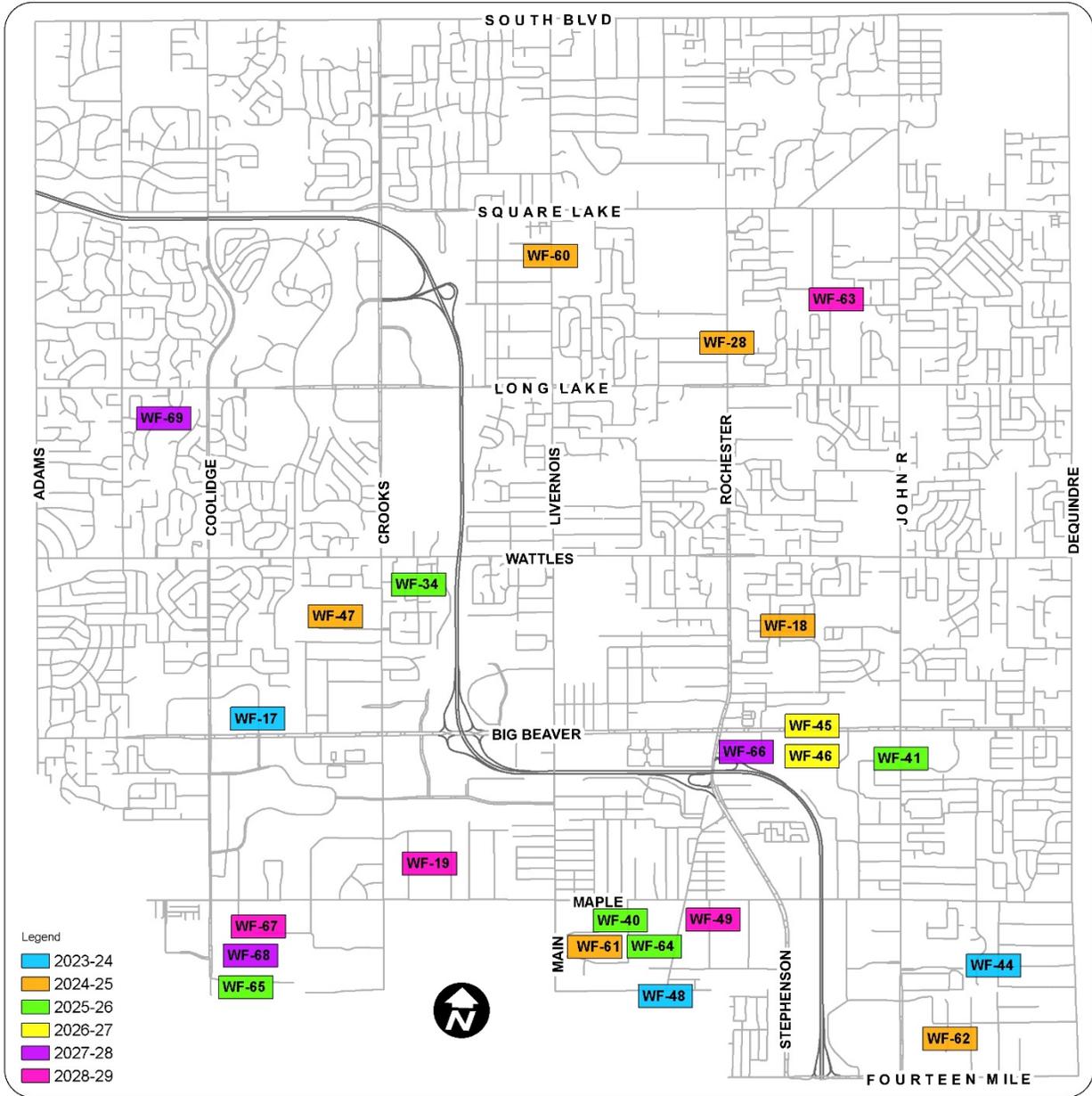
**6 Year Capital Improvement Plan  
Sewer Fund****SS-50. General Equipment**

This is an annual budget amount in the Sewer Fund for miscellaneous equipment required by the Public Works or Engineering Department for work associated with the Sewer Fund that are otherwise not specifically noted in the capital improvement plan. The budget amount is established annually based on anticipated needs and is on-going. This project will be paid for entirely by City funds.

**SS-51. Sewer Wash Pad Improvements (DPW)**

As part of the MS4 Permit requirements material removed from sewers must be disposed of properly. The wet material is placed on a concrete pad at the DPW yard to dry. The liquid is sent to a sanitary sewer and the dried material is taken to an appropriate land fill. To more efficiently handle and dispose of this material the existing pad needs to be replaced and enhanced. Materials handled in this process are connected to the municipal sanitary & storm sewer systems.

# 6 Year Capital Improvement Plan Water Fund



**6 Year Capital Improvement Plan  
Water Fund**

| 6 Year CIP - Water Fund |  |                    |                 |           |           |           |           |           |           |  |
|-------------------------|--|--------------------|-----------------|-----------|-----------|-----------|-----------|-----------|-----------|--|
| Map Number              | Project Name                                     | Total Project Cost | Total City Cost | Proposed  |           |           |           |           |           | Comments   |
|                         |  |                    |                 | 2024      | 2025      | 2026      | 2027      | 2028      | 2029      |  |
| WF-17                   | PRV #7   | 450,000            | 450,000         | 450,000   | -         | -         | -         | -         | -         | NE Corner of Big Beaver and Coolidge                                   |
| WF-18                   | Winthrop – 6" to 8"                              | 700,000            | 700,000         | -         | 700,000   | -         | -         | -         | -         | 6" to 8" Water Main Replacement for Fire Protection & Reliability      |
| WF-19                   | Northwood – Barrett Loop 12"                     | 800,000            | 800,000         | -         | -         | -         | -         | -         | 800,000   | 12" Water Main Loop for Fire Protection & Reliability                  |
| WF-20                   | SCADA Upgrades                                   | 50,000             | 50,000          | -         | -         | -         | -         | 50,000    | -         | SCADA Upgrades   |
| WF-28                   | Rochester - Barclay to Trinway                   | 650,000            | 650,000         | -         | 650,000   | -         | -         | -         | -         | Part of Rochester Widening   |
| WF-34                   | Finch - Portsmouth to Huntsford                  | 1,100,000          | 1,100,000       | -         | -         | 1,100,000 | -         | -         | -         | 6" to 12" Water Main Replacement for Fire Protection & Reliability     |
| WF-40                   | 360 - 280 Maple 12" Loop                         | 260,000            | 260,000         | -         | -         | 260,000   | -         | -         | -         | 12" Water Main Loop for Fire Protection & Reliability                  |
| WF-41                   | John R - Brinston to Big Beaver                  | 1,800,000          | 1,800,000       | -         | -         | 1,800,000 | -         | -         | -         | 8" to 12" Water Main Replacement for Fire Protection & Reliability     |
| WF-44                   | Elliot - Minnesota to Dequindre                  | 2,300,000          | 2,300,000       | 2,300,000 | -         | -         | -         | -         | -         | 12" to 16" Water Main Replacement for Fire Protection & Reliability    |
| WF-45                   | Big Beaver - Daley to John R                     | 2,700,000          | 2,700,000       | -         | -         | -         | 2,700,000 | -         | -         | 8" to 16" Water Main Replacement for Fire Protection & Reliability     |
| WF-46                   | South of Big Beaver at 1310                      | 900,000            | 900,000         | -         | -         | -         | 900,000   | -         | -         | 8" to 16" Water Main Replacement for Fire Protection & Reliability     |
| WF-47                   | McManus to Boulan Park                           | 700,000            | 700,000         | -         | 700,000   | -         | -         | -         | -         | 4" & 6" to 8" Water Main Replacement for Fire Protection & Reliability |
| WF-48                   | Badder - Rochester to Redwood Park               | 2,000,000          | 2,000,000       | 2,000,000 | -         | -         | -         | -         | -         | 8" to 12" Water Main Replacement for Fire Protection & Reliability     |
| WF-49                   | Souter - Maple to Rankin                         | 1,400,000          | 1,400,000       | -         | -         | -         | -         | -         | 1,400,000 | 8" to 12" Water Main Replacement for Fire Protection & Reliability     |
| WF-50                   | Various Projects & Locations                     | 300,000            | 300,000         | 50,000    | 50,000    | 50,000    | 50,000    | 50,000    | 50,000    | By DPW   |
| WF-51                   | General Equipment                                | 300,000            | 300,000         | 50,000    | 50,000    | 50,000    | 50,000    | 50,000    | 50,000    | BY DPW   |
| WF-52                   | General Building Improvements                    | 300,000            | 300,000         | 50,000    | 50,000    | 50,000    | 50,000    | 50,000    | 50,000    | By DPW   |
| WF-60                   | Livernois - Stalwart to Cutting                  | 500,000            | 500,000         | -         | 500,000   | -         | -         | -         | -         | Abandon 8" WM and Transfer to 16" WM                                   |
| WF-61                   | Park to Midtown Place Apartments                 | 500,000            | 500,000         | -         | 500,000   | -         | -         | -         | -         | 8" to 12" Water Main Replacement for Fire Protection & Reliability     |
| WF-62                   | Robbins to Executive Dr.                         | 500,000            | 500,000         | -         | 500,000   | -         | -         | -         | -         | 12" Water Main Loop for Fire Protection & Reliability                  |
| WF-63                   | Hopedale – Willowgrove Loop                      | 1,000,000          | 1,000,000       | -         | -         | -         | -         | -         | 1,000,000 | 12" Water Main Loop for Fire Protection & Reliability                  |
| WF-64                   | 1195 Rochester to Combermere                     | 500,000            | 500,000         | -         | -         | 500,000   | -         | -         | -         | 12" Water Main Loop for Fire Protection & Reliability                  |
| WF-65                   | Coolidge - West ROW to Airport                   | 200,000            | 200,000         | -         | -         | 200,000   | -         | -         | -         | 12" Water Main Loop for Fire Protection & Reliability                  |
| WF-66                   | South of Big Beaver Rochester to Daley - 8 "-12" | 800,000            | 800,000         | -         | -         | -         | -         | 800,000   | -         | 8" to 12" Water Main Replacement for Fire Protection & Reliability     |
| WF-67                   | Equity - West ROW to Axtell - 8" to 12"          | 450,000            | 450,000         | -         | -         | -         | -         | -         | 450,000   | 8" to 12" Water Main Replacement for Fire Protection & Reliability     |
| WF-68                   | Coolidge - Equity to Industrial Row 12" new main | 1,000,000          | 1,000,000       | -         | -         | -         | -         | 1,000,000 | -         | New 12" Water Main for Redundancy, Fire Protection & Reliability       |
| WF-69                   | Sec. 19 NE ¼ - 6" to 8"                          | 2,000,000          | 2,000,000       | -         | -         | -         | -         | 2,000,000 | -         | 6" to 8" Water Main Replacement for Fire Protection & Reliability      |
| <b>TOTALS:</b>          |  | 24,160,000         | 24,160,000      | 4,900,000 | 3,700,000 | 4,010,000 | 3,750,000 | 4,000,000 | 3,800,000 |  |

**6 Year Capital Improvement Plan  
Water Fund**

The City of Troy receives its water from the City of Detroit through large diameter transmission mains, ranging in size from 54-inch to 84-inch, that flow into the city through six (6) Great Lakes Water Authority (GLWA) metered locations located along the perimeter of the city. There are two (2) of these meter vaults located along Adams, two (2) along South Boulevard and two (2) along Dequindre. The water flows from these entrance points through approximately 536 miles of city water mains consisting of 6-inch to 36-inch mains. Pressures are increased or reduced, as needed, within the five (5) pressure districts within the city to maintain proper fire flows and pressures in response to water demands.

The city water system is managed by the use of a Supervisory Control and Data Acquisition (SCADA) system. SCADA allows the collection of real-time operations data and the ability to monitor locations to optimize the overall water system. The SCADA system is comprised of twenty-two remote data collection sites, the central computer location at the DPW yard and six GLWA meter vaults.

Proposed projects in the Water Fund are selected primarily based on the following factors:

- History of water main breaks
- Flow requirements based on the Water System Master Plan
- Age of the water main
- Coordination with other capital improvement projects
- Redundancy or the looping of the water system
- Size of the water main

The proposed water system projects are flexible, allowing for the addition of new improvements to address specific needs. Studies and analysis of the existing system is an on-going endeavor that, coupled with new technologies, provides for improved system capabilities and reliability.

**WF-17. PRV #7 (Pressure Reducing Vault (PRV) Renovations)**

This project will rehabilitate a pressure reducing vault (PRV) located at the northwest corner of Big Beaver and Coolidge. This vault regulates water main pressures in the southwest quadrant of the City and is showing signs of deterioration. Access to the vault will also be improved to comply with current standards.

**6 Year Capital Improvement Plan  
Water Fund****WF-18. Winthrop, Charington to Ardmore (Water Main Replacement)**

This project will replace the existing 6" water mains on Winthrop, between Charington and Ardmore with new 8" water main. There have been numerous water main breaks in this area and upsizing the main will increase capacity and fire flow protection in this residential area. This project will be paid for entirely by City funds. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs and is consistent with the 2020 reliability study.

**WF-19. Northwood - Barrett (Water Main Loop & Replacement)**

This project will first provide a 12" water main loop from Northwood to Barrett. Providing a water main loop will improve fire flows in this area, provide needed redundancy to the water main system and is consistent with the 2020 reliability study.

**WF-20. SCADA Upgrades**

This item is used by the Water Department for managing and/or upgrading SCADA hardware and software. An annual amount is included in the budget which is on-going and is paid for entirely by City funds.

**WF-28. Rochester, Barclay to Trinway (Water Main Replacement)**

Portions of the existing water main will be replaced with a new 12" water main to accommodate the reconstruction and widening of Rochester Road to a new 6-lane concrete boulevard. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

**WF-34. Finch, Portsmouth to Huntsford (Water Main Replacement)**

This project will replace the existing 6" water mains on Finch, between Portsmouth and Huntsford with new 12" water main. There have been numerous water main breaks in this area and upsizing the main will increase capacity and fire flow protection in this residential area. This project will be paid for entirely by City funds. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs and is consistent with the 2020 reliability study.

**6 Year Capital Improvement Plan  
Water Fund****WF-40. 360 - 280 Maple (12" Water Main Loop)**

This project will provide a 12" water main loop to 3 long dead-end water mains, along the south side of these properties. Providing a water main loop will improve fire flows in this industrial area, provide needed redundancy to the water main system and is consistent with the 2020 reliability study. This project will be paid for entirely by City funds.

**WF-41. John R - Brinston to Big Beaver (Water Main Replacement)**

This project will replace the existing 8" cast iron water main on John R with a new 12" water main. Upsizing the main will increase capacity and improve fire flow protection in this industrial area. This project will be paid for entirely by City funds and is consistent with the 2020 reliability study.

**WF-44. Elliott, Minnesota to Dequindre (Water Main Replacement)**

This project will replace the existing 12" cast iron water main on Elliot with a new 16" water main. Upsizing the main will increase capacity and improve fire protection in this industrial area. This project will be paid for entirely by City funds and is consistent with the 2020 reliability study.

**WF-45. Big Beaver, John R to Daley (Water Main Replacement)**

This project will replace the existing 8" cast iron water mains on Big Beaver with a new 16" water main. Upsizing the main will increase capacity and improve fire protection. This project will be paid for entirely by City funds and is consistent with the 2020 reliability study.

**WF-46. 1310 Big Beaver, South 800 feet. (Water Main Replacement)**

This project will replace the existing 8" cast iron water main from 1310 Big Beaver to the south 800 feet, with a new 16" water main. Upsizing the main will increase capacity and improve fire flow protection in this industrial area. This project will be paid for entirely by City funds and is consistent with the 2020 reliability study.

**WF-47. McManus to Boulan Park (Water Main Replacement)**

This project will replace the existing 4" & 6" cast iron water main from the west end of McManus to Boulan Park with a new 8" water main. Upsizing the main will increase capacity and improve fire flow protection to Boulan Park. This project will be paid for entirely by City funds and is consistent with the 2020 reliability study.

**6 Year Capital Improvement Plan  
Water Fund****WF-48. Badder, Rochester to Redwood Park (Water Main Replacement)**

This project will replace the existing 8" cast iron water main on Badder with a new 12" water main. Upsizing the main will increase capacity and improve fire flow protection in this industrial area. This project will be paid for entirely by City funds and is consistent with the 2020 reliability study.

**WF-49. Souter, Maple to Rankin (Water Main Replacement)**

This project will replace the existing 8" cast iron water main on Souter with a new 12" water main. Upsizing the main will increase capacity and improve fire flow protection in this industrial area. This project will be paid for entirely by City funds and is consistent with the 2020 reliability study.

**WF-50. Various Projects and Locations**

This item is used by the Water Department for small projects that are encountered throughout the year that do not fit within a traditional water fund project. Examples are maintenance items and expenditures for materials for the water system. An annual amount is included in the budget which is on-going and is paid for entirely by City funds.

**WF-51. General Equipment**

This is an annual budget amount in the Water Fund for miscellaneous equipment required by the Public Works or Engineering Department for work associated with the Water Fund that are otherwise not specifically noted in the capital improvement plan. The budget amount is established annually based on anticipated needs, is on-going and is paid for entirely by City funds.

**WF-52. General Building Improvements**

This is an annual budget amount in the Water Fund for miscellaneous building renovations required by the Public Works for work associated with the Water Fund that are otherwise not specifically noted in the capital improvement plan. The budget amount is established annually based on anticipated needs, is on-going and is paid for entirely by City funds.

**6 Year Capital Improvement Plan  
Water Fund****WF-60. Livernois, Stalwart to Cutting (Water Main Abandonment)**

This project will transfer connections and water services over to a parallel 16" concrete water main. By transferring connections to the 16" water main, we will be able to eliminate a section of existing 8" water main that has a history of water main breaks. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs.

**WF-61. Park to Midtown Place Apartments (Water Main Replacement)**

This project will replace the existing 8" cast iron water main from Park north to the new Midtown Place Apartments with a new 12" water main. Upsizing the main will increase capacity in this area. This project will be paid for entirely by City funds and is consistent with the 2020 reliability study.

**WF-62. Robbins & Executive Dr. 12" Loop (12" Water Main Loop)**

This project will provide a 12" water main loop from Robbins to Executive, eliminating a long dead-end water main on Robbins. Providing a water main loop will improve fire flows in this industrial area, provide needed redundancy to the water main system and is consistent with the 2020 reliability study. This project will be paid for entirely by City funds.

**WF-63. Hopedale to Willow Grove (12" Water Main Loop)**

This project will provide a 12" water main loop from Hopedale to Willow Grove eliminating long dead ends on Allison and Ludstone as well. Providing water main loops will improve fire flows in these residential areas, provide needed redundancy to the water main system and is consistent with the 2020 reliability study. This project will be paid for entirely by City funds.

**WF-64. 1195 Rochester to Combermere (12" Water Main Loop)**

This project will provide a 12" water main loop from Rochester to Combermere. Providing a water main loop will improve fire flows in this industrial area, provide needed redundancy to the water main system and is consistent with the 2020 reliability study. This project will be paid for entirely by City funds.

**6 Year Capital Improvement Plan  
Water Fund****WF-65. Coolidge - West ROW to Airport (12" Water Main Loop)**

This project will provide a 12" water main loop from Coolidge to the dead end water main at the west end of the airport. Providing a water main loop will improve fire flows in this industrial area, provide needed redundancy to the water main system and is consistent with the 2020 reliability study. This project will be paid for entirely by City funds.

**WF-66. South of Big Beaver, Rochester to Daley (Water Main Replacement)**

This project will replace the existing 8" cast iron water main through Troy Commerce Center to Daley with a new 12" water main. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs and upsizing the main will increase capacity and is consistent with the 2020 reliability study. This project will be paid for entirely by City funds.

**WF-67. Equity – West ROW to Axtell (Water Main Replacement)**

This project will replace the existing 8" cast iron water main at the west end of Equity to Axtell with a new 12" water main. Upsizing the main will increase capacity in this industrial area. This project will be paid for entirely by City funds. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs and is consistent with the 2020 reliability study.

**WF-68. Coolidge – Equity to Industrial Row (New Water Main)**

This project will provide a new 12" water main on the east side of Coolidge from Equity to Industrial ROW increasing the capacity in this industrial area. This project will be paid for entirely by City funds and is consistent with the 2020 reliability study.

**WF-69. Section 19 NE ¼ (Water Main Replacement)**

This project will replace the existing 6" water mains on Myddleton, Wendover, Scott, Estates Court, Sunset and Ledge with new 8" water mains. The water main replacement is due to the mains current size, age and/or history of breaks. After the water main replacement project has been completed the existing concrete roads in the project area will receive concrete slab replacements due to damage caused by the water main construction. This project will be paid for entirely by City funds. Replacement of older water mains reduces the number of water main breaks that occur, reducing costs for repairs and is consistent with the 2020 reliability study.



# INTERNAL **SERVICE FUND**

2023/24 ADOPTED BUDGET

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# FACILITIES MAINTENANCE

Public Works Director..... Kurt Bovensiep

Facilities & Grounds Operations Manager..... Dennis Trantham

## Mission Statement

The mission of the Facilities Maintenance Division of the Department of Public Works is to maintain all city buildings and facilities in a cost effective and efficient manner to provide a safe and pleasing work environment for our employees, and to enhance the customer service experience for our citizens.



## DEPARTMENT FUNCTIONS

### Administrative Services

- Maintains 595,964 sq. ft of municipal facilities
- Prepares the department budget
- Manages facility-related renovation and capital projects
- Provides 24-hour maintenance and custodial services to all City-owned buildings
- Analyzes the needs of facilities and equipment for efficiency and longevity
- Plans and conducts preventive maintenance programs
- Procures material, equipment and supplies
- Coordinates with outside contractors
- Maintains parts inventory
- Processes and reviews utility invoices
- Formulates and develops service procedures and develops safe work practices
- Provides energy conservation with building upgrades
- Assists with Elections
- Operates and Maintains CCTV System
- Access Control Installation and Maintenance

## PERFORMANCE INDICATORS

| PERFORMANCE INDICATORS                   | 2020/21 ACTUAL | 2021/22 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|--|----------------|----------------|-------------------|----------------|
| Work Orders Completed                    | 5,640          | 5,751          | 5,800             | 5,800          |
| Number of Buildings Serviced             | 57             | 58             | 58                | 59             |
| City Facilities – Sq. Ft                 | 595,658        | 594,848        | 594,848           | 595,488        |
| Renovation Projects                      | 10             | 4              | 3                 | 3              |
| Interior Preventative Maintenance Cycles | 4              | 4              | 4                 | 4              |
| Exterior Preventative Maintenance Cycles | 4              | 4              | 4                 | 4              |
| Capital Projects Completed               | 37             | 36             | 25                | 25             |
| Operations Cost per Sq. Ft               | \$2.19         | \$2.34         | \$2.69            | \$2.80         |
| Janitorial Cost per Sq. Ft               | \$1.09         | \$1.28         | \$1.55            | \$1.86         |

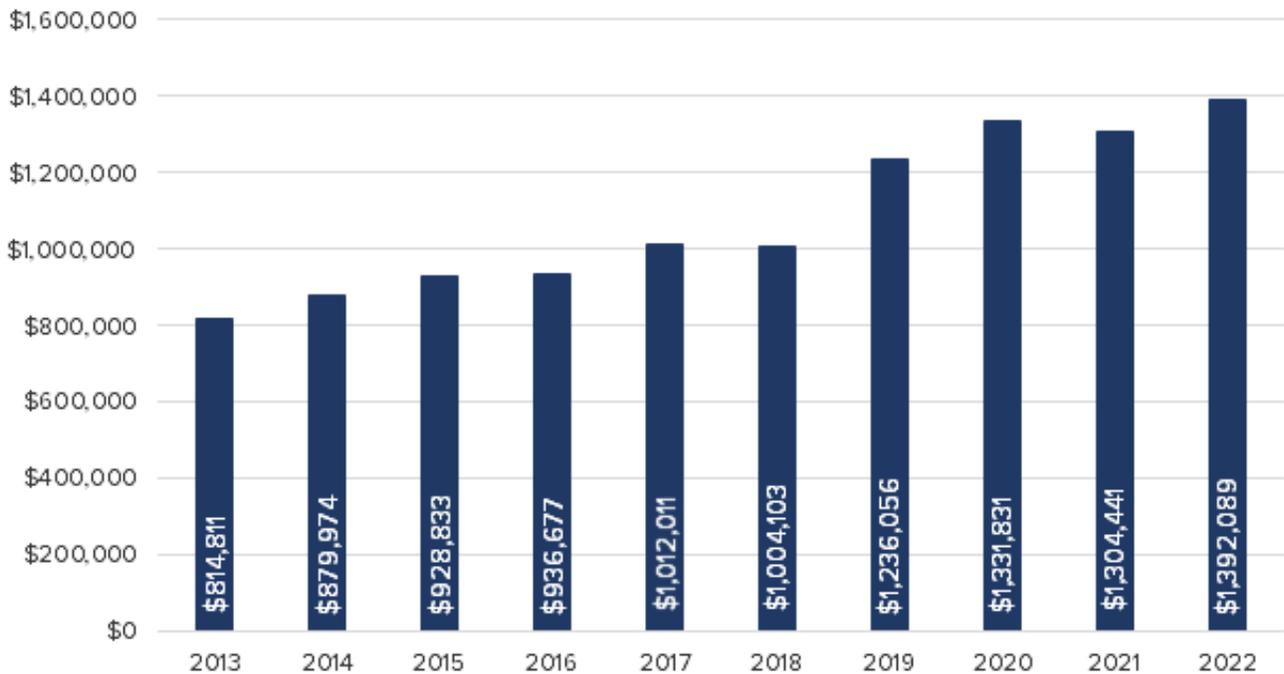
# SUMMARY OF BUDGET CHANGES

## Significant Notes - 2023/24 Budget Compared to 2022/23 Budget

- Addition of Sylvan Glen Lake Park Restroom Facility
- Facilities continues to struggle with material and commerce delays.
- Continued investment in training and education for staff.
- 56% of Facilities staff has less than one year with the City of Troy.
- Security and safety remain a focus.

| PERSONNEL SUMMARY   | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|---------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                     | Full Time   | Part Time |
| Building Operations | 10.34       | 0         | 10.34       | 0         | 10.34       | 0         | 10.34       | 0         |
| Total Department    | 10.34       | 0         | 10.34       | 0         | 10.34       | 0         | 10.34       | 0         |

## OPERATING BUDGET HISTORY



**INTERNAL SERVICE  
General Government**

## Building Operations

|  | 2021 Actual<br>Amount | 2022 Actual<br>Amount | 2023 Estimated<br>Amount | 2023 Amended<br>Budget | 2024 Proposed       | % Change       | 2025 Proposed       | 2026 Proposed       |
|--|-----------------------|-----------------------|--------------------------|------------------------|---------------------|----------------|---------------------|---------------------|
| <b>Fund: 631 BUILDING OPERATIONS</b>         |                       |                       |                          |                        |                     |                |                     |                     |
| <b><u>REVENUE</u></b>                        |                       |                       |                          |                        |                     |                |                     |                     |
| <b>Department: 000 Revenue</b>               |                       |                       |                          |                        |                     |                |                     |                     |
| Charges For Services                         | \$ 1,463,680          | \$ 1,547,860          | \$ 1,595,520             | \$ 1,595,520           | \$ 1,659,350        | 4.00%          | \$ 1,725,720        | \$ 1,794,750        |
| Interest & Rent                              | (7,948)               | (88,407)              | 1,000                    | 1,000                  | 1,000               | 0.00%          | 1,000               | 1,000               |
| <b>Department Total: Revenue</b>             | <b>1,455,732</b>      | <b>1,459,453</b>      | <b>1,596,520</b>         | <b>1,596,520</b>       | <b>1,660,350</b>    | <b>4.00%</b>   | <b>1,726,720</b>    | <b>1,795,750</b>    |
| <b><u>EXPENDITURE</u></b>                    |                       |                       |                          |                        |                     |                |                     |                     |
| <b>Department: 264 Building Operations</b>   |                       |                       |                          |                        |                     |                |                     |                     |
| Personal Services                            | 1,056,830             | 1,042,229             | 1,199,620                | 1,199,620              | 1,270,010           | 5.87%          | 1,315,350           | 1,362,920           |
| Supplies                                     | 42,720                | 46,473                | 63,950                   | 63,900                 | 55,620              | -12.96%        | 56,320              | 57,050              |
| Other Service Charges                        | 204,892               | 303,387               | 324,226                  | 336,996                | 337,646             | 0.19%          | 349,780             | 362,370             |
| <b>Department Total: Building Operations</b> | <b>1,304,441</b>      | <b>1,392,089</b>      | <b>1,587,796</b>         | <b>1,600,516</b>       | <b>1,663,276</b>    | <b>3.92%</b>   | <b>1,721,450</b>    | <b>1,782,340</b>    |
| <b>Total Income from Operations</b>          | <b>151,291</b>        | <b>67,364</b>         | <b>8,724</b>             | <b>(3,996)</b>         | <b>(2,926)</b>      | <b>-26.78%</b> | <b>5,270</b>        | <b>13,410</b>       |
| <b>Beginning Fund Balance</b>                | <b>1,166,122</b>      | <b>1,317,413</b>      | <b>1,384,777</b>         | <b>1,384,777</b>       | <b>1,393,501</b>    | <b>0.63%</b>   | <b>1,390,575</b>    | <b>1,395,845</b>    |
| <b>Ending Fund Balance</b>                   | <b>\$ 1,317,413</b>   | <b>\$ 1,384,777</b>   | <b>\$ 1,393,501</b>      | <b>\$ 1,380,781</b>    | <b>\$ 1,390,575</b> | <b>0.71%</b>   | <b>\$ 1,395,845</b> | <b>\$ 1,409,255</b> |

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# FLEET OPERATIONS DIVISION

Public Works Director..... Kurt Bovensiep

Fleet Operations Division Manager..... Brian D. Varney

## Mission Statement

The mission of the Fleet Maintenance Division provides the City of Troy with safe and efficient equipment and vehicle maintenance, repair and replacement services through a workforce that values communication, teamwork, ethics and quality of work.



## DIVISION FUNCTIONS

### Administrative and Support Services

- Prepares specifications and administers the department budget
- Coordinates and evaluates staff activities
- Coordinates staff development and training
- Procures materials, equipment and supplies
- Formulates and develops operational programs and priorities
- Maintains computerized fleet maintenance, parts and fuel inventory program
- Recommends creative and efficient procedures and programs in the department’s areas of concern
- Prepares equipment usage and cost reports for departmental budgeting
- Develops and administers safety and training for new and current equipment prior to implementation for seasonal use periods such as winter snow and ice control, sweeper maintenance and pavement construction seasons
- Coordinates DPW building repairs and improvements
- Administers signed service agreements with In-sourced customers
- Administers one (1) vehicle lease agreement with In-sourced customer
- Reviews customer service evaluations and responds as needed
- Monitors Dashboard which we developed for the fleet operation with 12 Key Performance Indicators (KPI)

### Fleet Operations

- Provides vehicle/heavy truck/equipment repair services for the City-owned fleet
- Provides 24-hour maintenance on all emergency equipment
- Operates a main facility and a satellite garage through a 2-shift operation (7:30am - 12:30am, Monday through Friday)
- Performs welding, fabrication and repairs on various equipment
- Assists Police Department with fatal traffic accident investigations
- Repairs police and fire apparatus and public works vehicles and equipment from surrounding agencies
- Maintenance and calibration of DPW vehicle scale used by DPW vehicles and Police Traffic Safety Division.
- Administers fleet maintenance and fueling softwares
- Specification and procurement of City vehicles and equipment
- Repair contracts with Cities and Townships of Birmingham, Bloomfield Hills, Bloomfield Twp., Centerline, Madison Heights and Oak Park
- Administers surplus auctions for end of life vehicles and equipment
- Operates and maintains fuel stations at DPW and City Hall locations
- Installs and removes radio equipment and emergency lights
- Chrysler and General Motors authorized warranty repair center

# PERFORMANCE INDICATORS

Average year of salt trucks continues to decrease as we follow our planned replacement program. Following a planned replacement program increases dependability and availability while increasing the revenue value when selling end of life vehicles

| PERFORMANCE INDICATORS                   | 2020/21 ACTUAL | 2021/22 ACTUAL | 2022/23 PROJECTED | 2023/24 BUDGET |
|--|----------------|----------------|-------------------|----------------|
| Completed Driver's Work Request          | 1032           | 1039           | 1126              | 1238           |
| Road Service Calls                       | 22             | 18             | 24                | 26             |
| Completed Work Orders                    | 2,269          | 2,375          | 2,540             | 2,612          |
| Cleaning/Washing                         | 2,044          | 1,856          | 2,331             | 2,564          |
| Towing                                   | 226            | 143            | 171               | 188            |
| Brake Replacement/Repairs                | 87             | 126            | 120               | 132            |
| Preventative Maintenance - A             | 903            | 987            | 960               | 1,008          |
| Preventative Maintenance - B             | 139            | 109            | 116               | 123            |
| Vehicle Tires Replaced                   | 343            | 227            | 329               | 302            |
| % of Snow Removal Equipment Available    | 100%           | 100%           | 100%              | 100%           |
| % of Snow Equipment Prepared by Nov. 15  | 85%            | 87%            | 95%               | 100%           |
| % of Front Line Fire Apparatus Available | 92%            | 100%           | 100%              | 92%            |
| Average Age of Salt Trucks (Years)       | 8.48           | 7.15           | 7.375             | 7.28           |
| Average Age of Police Vehicles (Years)   | 3.6            | 3.8            | 4.09              | 3.7            |

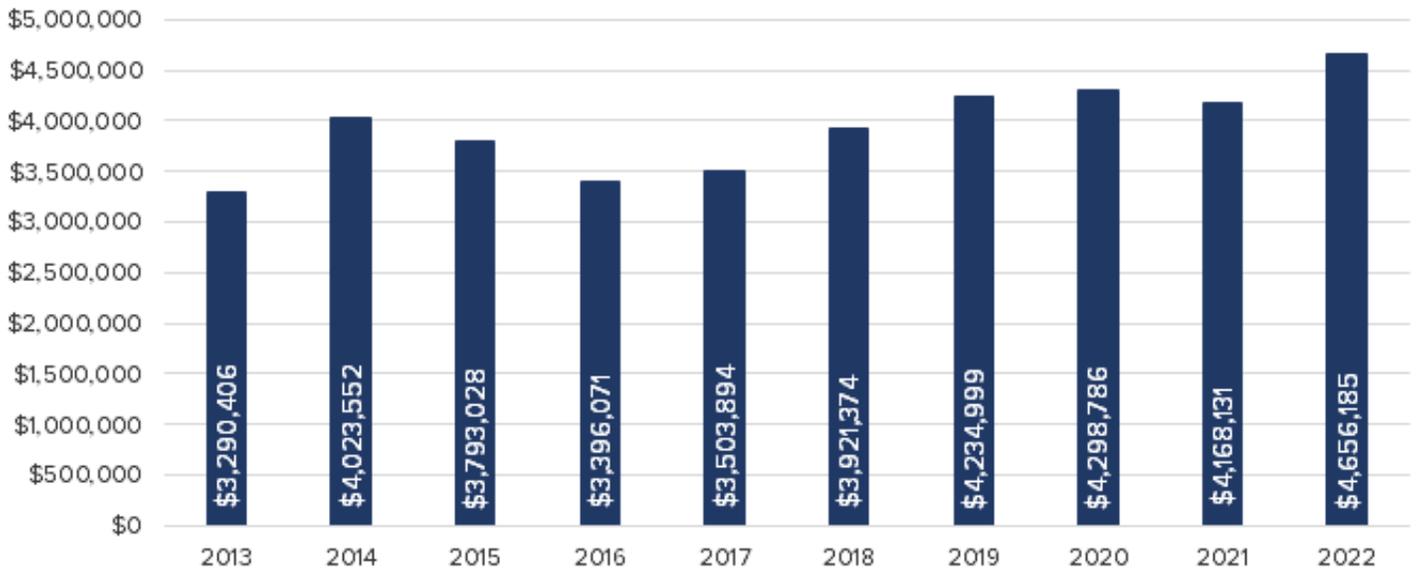
# SUMMARY OF BUDGET CHANGES

Various vehicle revenues expected in 2023 FY will be recovered in 2024 FY due to late arriving vehicles and manufacturer delays. Two additional vehicles requested for Police Department for Communications Manager and Social Worker positions.

## Significant Notes - 2023/24 Budget Compared to 2022/23

Significant decrease in 2023/2024 budget request due to much needed fuel islands and building ventilation improvements in 2022/2023 budget

| PERSONNEL SUMMARY | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|-------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                   | Full Time   | Part Time |
| Fleet Maintenance | 17.13       | 0.8       | 17.13       | 0.7       | 17.13       | 0.7       | 17.13       | 1.40      |
| Total Department  | 17.13       | 0.8       | 17.13       | 0.7       | 17.13       | 0.7       | 17.13       | 1.40      |



# FLEET MAINTENANCE FUND

## Fleet Maintenance Fund- Section A – Replacement Units

| 2024 QUANTITY                             | REPLACES | DESCRIPTION                   | 2024 PROPOSED    | 2025 PROPOSED    | 2026 PROPOSED    |
|---|----------|-------------------------------|------------------|------------------|------------------|
| <b>REPLACEMENT VEHICLES</b>               |          |                               |                  |                  |                  |
| 6   | A        | Police Patrol Cars            | 300,000          | 300,000          | 330,000          |
| 4   | B        | Detective Cars                | 200,000          | 100,000          | 110,000          |
|   |          | Police Canine Vehicles        |                  |                  | 55,000           |
| 1   | C        | Prisoner Transport Van        | 60,000           |                  |                  |
| 2   | D        | Fire Department 4X4           | 120,000          | 120,000          | 120,000          |
| 1   | E        | Fire Dept. 4X4 Pickup Truck   | 60,000           | 60,000           | 0                |
| 2   | F        | Dump Truck - 3 Yard           | 220,000          | 110,000          |                  |
| 3   | G        | Dump Truck - 10-12 Yds        | 975,000          | 650,000          | 650,000          |
|   |          | Street Sweeper                |                  |                  | 350,000          |
|   |          | Sewer Jet Catch Basin Cleaner |                  | 500,000          |                  |
| 2   | H        | Staff Vehicles                | 90,000           | 50,000           | 55,000           |
| 2   | I        | Cargo Van                     | 120,000          |                  | 120,000          |
| 2   | J        | Pickup Truck Ext Cab          | 120,000          | 120,000          |                  |
|   |          | Pickup Truck Ext Cab w/ Plow  |                  | 65,000           | 65,000           |
| 1   | K        | Water Crew Truck              | 300,000          |                  |                  |
|   |          | Water Hydrant Truck           |                  | 250,000          |                  |
| 1   | L        | Tree Chipper Truck            | 350,000          |                  |                  |
| 1   | M        | Stump Grinder                 | 80,000           |                  |                  |
|   |          | General Use Tractor           |                  |                  | 75,000           |
|   |          | Loader                        |                  | 300,000          |                  |
|   |          | Log Loader Trailer            |                  |                  | 80,000           |
| 2   | O        | Equipment Trailers            | 50,000           | 50,000           | 50,000           |
|   |          | Brush Clipper                 |                  | 90,000           |                  |
| 1   | P        | V Box Salt Spreader           | 12,000           |                  |                  |
| 1   | Q        | Zamboni                       | 150,000          |                  |                  |
| <b>Total Section A- Replacement Units</b> |          |                               | <b>3,232,000</b> | <b>2,765,000</b> | <b>2,710,000</b> |

### Section B – Building Improvements and General Repairs

| REPLACES                    | DESCRIPTION | 2024 PROPOSED | 2025 PROPOSED | 2026 PROPOSED |
|-----------------------------|-------------|---------------|---------------|---------------|
|                             | NONE        |               |               |               |
| Total Section B - New Units |             |               |               |               |

### Section C – Tools and Equipment

| REPLACES                              | DESCRIPTION                          | 2024 PROPOSED | 2025 PROPOSED | 2026 PROPOSED |
|---------------------------------------|--------------------------------------|---------------|---------------|---------------|
|                                       | Tire Carousel                        |               |               | 40,000        |
|                                       | Chemical Dispensing Inventory System |               | 80,000        |               |
|                                       | Hoist Replacement                    | 125,000       |               |               |
|                                       | Fleet Software Upgrade               | 90,000        |               |               |
| Total Section C - Tools and Equipment |                                      | 215,000       | 80,000        | 40,000        |

### Summary of Capital Purchases

| 2024 UNITS              | REPLACES | DESCRIPTION                                | 2024 PROPOSED | 2025 PROPOSED | 2026 PROPOSED |
|-------------------------|----------|--|---------------|---------------|---------------|
| 33                      | Various  | Replacement Units Average                  | 3,232,000     | 2,765,000     | 2,710,000     |
| 0                       | Various  | Buildings Improvements and General Repairs |               |               |               |
| 2                       | Various  | Tools and Equipment                        | 215,000       | 80,000        | 40,000        |
| Total Capital Purchases |          |  | 3,447,000     | 2,845,000     | 2,750,000     |

## Equipment to be Replaced – Estimated Proceeds

| ITEM #                                    | EQUIPMENT# | DESCRIPTION               | ESTIMATED RECOVERY |
|---|------------|---------------------------|--------------------|
| A   |            | Police Patrol Vehicles    | 36,000             |
| B   |            | Police Detective Vehicles | 20,000             |
| C   |            | Police Prisoner Van       | 7,000              |
| D   |            | Fire Dept. 4x4 Vehicle    | 12,000             |
| E   |            | Fire Dept. Pickup         | 5,000              |
| F   |            | 3 Yd. Dump Truckx         | 16,000             |
| G   |            | 10-12 Yd. Dump Truck      | 75,000             |
| H   |            | Staff Vehicles            | 10,000             |
| I   |            | Cargo Vans                | 10,000             |
| J   |            | Pickup Truck Ext. Cab     | 10,000             |
| K   |            | Water Crew Truck          | 10,000             |
| L   |            | Tree Chipper Truck        | 20,000             |
| M   |            | Stump Grinder             | 5,000              |
| N   |            | DPW Utility Cart          | 500                |
| O   |            | Equipment Trailer         | 4,000              |
| P   |            | V Box Salt Spreader       | 0                  |
| Q   |            | Zamboni                   | 0                  |
| <b>Total Proceeds From Replaced Units</b> |            |                           | <b>240,500</b>     |

**INTERNAL SERVICE  
General Government**

# Fleet Maintenance

|   | 2021 Actual Amount | 2022 Actual Amount | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed    | % Change      | 2025 Proposed    | 2026 Proposed    |
|---|--------------------|--------------------|-----------------------|---------------------|------------------|---------------|------------------|------------------|
| <b>Fund: 661 FLEET MAINTENANCE</b>                          |                    |                    |                       |                     |                  |               |                  |                  |
| <b>REVENUE</b>  |                    |                    |                       |                     |                  |               |                  |                  |
| <b>Department: 000 Revenue</b>                              |                    |                    |                       |                     |                  |               |                  |                  |
| Charges For Services  | \$ 6,213           | \$ 1,639           | \$ 7,000              | \$ 7,600            | \$ 7,000         | -7.89%        | \$ 7,000         | \$ 7,000         |
| Interest & Rent   | 4,023,443          | 4,137,346          | 4,540,990             | 4,545,700           | 4,790,850        | 5.39%         | 4,979,930        | 5,173,100        |
| Other Revenue   | 680,728            | 621,027            | 542,000               | 621,600             | 572,700          | -7.87%        | 534,300          | 543,300          |
| <b>Department Total: Revenue</b>                            | <b>4,710,384</b>   | <b>4,760,012</b>   | <b>5,089,990</b>      | <b>5,174,900</b>    | <b>5,370,550</b> | <b>3.78%</b>  | <b>5,521,230</b> | <b>5,723,400</b> |
| <b>EXPENDITURE</b>  |                    |                    |                       |                     |                  |               |                  |                  |
| <b>Department: 549 Motor Pool</b>                           |                    |                    |                       |                     |                  |               |                  |                  |
| <b>Business Unit: 549 Motor Pool Administration</b>         |                    |                    |                       |                     |                  |               |                  |                  |
| Personal Services   | 536,113            | 540,758            | 568,090               | 594,250             | 618,610          | 4.10%         | 638,930          | 660,130          |
| Supplies  | 9,976              | 11,699             | 15,050                | 15,050              | 15,655           | 4.02%         | 16,280           | 16,860           |
| Other Service Charges                                       | 150,365            | 163,911            | 176,806               | 181,336             | 186,511          | 2.85%         | 192,270          | 197,530          |
| <b>Business Unit Total: Motor Pool Administration</b>       | <b>696,455</b>     | <b>716,369</b>     | <b>759,946</b>        | <b>790,636</b>      | <b>820,776</b>   | <b>3.81%</b>  | <b>847,480</b>   | <b>874,520</b>   |
| <b>Business Unit: 550 Equipment Operation &amp; Maint</b>   |                    |                    |                       |                     |                  |               |                  |                  |
| Personal Services   | 1,105,475          | 1,063,923          | 1,287,290             | 1,510,220           | 1,560,480        | 3.33%         | 1,613,530        | 1,669,000        |
| Supplies  | 978,067            | 1,174,508          | 1,741,600             | 1,365,200           | 1,810,800        | 32.64%        | 1,882,800        | 1,958,530        |
| Other Service Charges                                       | 79,578             | 51,531             | 78,820                | 82,700              | 104,690          | 26.59%        | 108,330          | 110,930          |
| <b>Business Unit Total: Equipment Operation &amp; Maint</b> | <b>2,163,119</b>   | <b>2,289,962</b>   | <b>3,107,710</b>      | <b>2,958,120</b>    | <b>3,475,970</b> | <b>17.51%</b> | <b>3,604,660</b> | <b>3,738,460</b> |

**INTERNAL SERVICE  
General Government**

## Fleet Maintenance

|   | 2021 Actual Amount   | 2022 Actual Amount   | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change       | 2025 Proposed       | 2026 Proposed      |
|---|----------------------|----------------------|-----------------------|---------------------|---------------------|----------------|---------------------|--------------------|
| <b>Fund: 661 FLEET MAINTENANCE</b>                          |                      |                      |                       |                     |                     |                |                     |                    |
| <b>Business Unit: 551 DPW Facility Maintenance</b>          |                      |                      |                       |                     |                     |                |                     |                    |
| Supplies  | 14,630               | 69,120               | 31,500                | 33,200              | 34,400              | 3.61%          | 36,400              | 36,400             |
| Other Service Charges                                       | 330,257              | 369,621              | 391,310               | 397,086             | 425,520             | 7.16%          | 441,950             | 456,980            |
| <b>Business Unit Total: DPW Facility Maintenance</b>        | <b>344,887</b>       | <b>438,740</b>       | <b>422,810</b>        | <b>430,286</b>      | <b>459,920</b>      | <b>6.89%</b>   | <b>478,350</b>      | <b>493,380</b>     |
| <b>Department Total: Motor Pool</b>                         | <b>3,204,460</b>     | <b>3,445,071</b>     | <b>4,290,466</b>      | <b>4,179,042</b>    | <b>4,756,666</b>    | <b>13.82%</b>  | <b>4,930,490</b>    | <b>5,106,360</b>   |
| <b>Total Income from Operations</b>                         | <b>1,505,923</b>     | <b>1,314,941</b>     | <b>799,524</b>        | <b>995,858</b>      | <b>613,884</b>      | <b>-38.36%</b> | <b>590,740</b>      | <b>617,040</b>     |
| <b>EXPENDITURE</b>  |                      |                      |                       |                     |                     |                |                     |                    |
| <b>Department: 549 Motor Pool</b>                           |                      |                      |                       |                     |                     |                |                     |                    |
| <b>Business Unit: 550 Equipment Operation &amp; Maint</b>   |                      |                      |                       |                     |                     |                |                     |                    |
| Depreciation  | 966,885              | 1,097,349            | -                     | -                   | -                   | 0.00%          | -                   | -                  |
| <b>Business Unit Total: Equipment Operation &amp; Maint</b> | <b>966,885</b>       | <b>1,097,349</b>     | <b>-</b>              | <b>-</b>            | <b>-</b>            | <b>0.00%</b>   | <b>-</b>            | <b>-</b>           |
| <b>Business Unit: 565 Motor Pool Capital</b>                |                      |                      |                       |                     |                     |                |                     |                    |
| Capital Expenditures  | (3,215)              | 113,765              | 6,845,034             | 7,382,871           | 3,447,000           | -53.31%        | 2,845,000           | 2,750,000          |
| <b>Business Unit Total: Motor Pool Capital</b>              | <b>(3,215)</b>       | <b>113,765</b>       | <b>6,845,034</b>      | <b>7,382,871</b>    | <b>3,447,000</b>    | <b>-53.31%</b> | <b>2,845,000</b>    | <b>2,750,000</b>   |
| <b>Department Total: Motor Pool</b>                         | <b>963,670</b>       | <b>1,211,114</b>     | <b>6,845,034</b>      | <b>7,382,871</b>    | <b>3,447,000</b>    | <b>-53.31%</b> | <b>2,845,000</b>    | <b>2,750,000</b>   |
| <b>Total Capital/Depreciation Expense</b>                   | <b>(963,670)</b>     | <b>(1,211,114)</b>   | <b>(6,845,034)</b>    | <b>(7,382,871)</b>  | <b>(3,447,000)</b>  | <b>-53.31%</b> | <b>(2,845,000)</b>  | <b>(2,750,000)</b> |
| <b>Total Income (Loss)</b>                                  | <b>542,253</b>       | <b>103,827</b>       | <b>(6,045,510)</b>    | <b>(6,387,013)</b>  | <b>(2,833,116)</b>  | <b>-55.64%</b> | <b>(2,254,260)</b>  | <b>(2,132,960)</b> |
| <b>Beginning Fund Balance</b>                               | <b>12,766,946</b>    | <b>13,309,199</b>    | <b>13,413,026</b>     | <b>13,413,026</b>   | <b>7,367,516</b>    | <b>-45.07%</b> | <b>4,534,400</b>    | <b>2,280,140</b>   |
| <b>Ending Fund Balance</b>                                  | <b>\$ 13,309,199</b> | <b>\$ 13,413,026</b> | <b>\$ 7,367,516</b>   | <b>\$ 7,026,013</b> | <b>\$ 4,534,400</b> | <b>-35.46%</b> | <b>\$ 2,280,140</b> | <b>\$ 147,180</b>  |

# INFORMATION TECHNOLOGY

Information Technology Director.....Alex Bellak

## Mission Statement

Information Technology is an internal service organization whose purpose is to provide technology and telecommunications services in support of the City of Troy’s goals. Information Technology empowers users to effectively utilize resources by providing a stable, reliable environment, and responsive support services.



## DEPARTMENT FUNCTIONS

### Administrative & Support Services

- Prepares and administers the department budget
- Keeps abreast of technological changes
- Develops short-and long-term plans
- Manages purchases and implementations
- Establishes standards
- Adopts policies
- Maintains software and equipment inventory
- Serves as liaison with City departments
- Coordinates and evaluates staff development and activities
- Oversees Technology Committees

### Application Support

- Performs requirements analysis to determine application software needs
- Recommends and implements application software
- Provides initial and ongoing training
- Functions as front-line support and acts as the liaison between software vendors and end users to resolve issues
- Implements change requests and enhancements
- Performs software upgrades
- Creates custom programming and interfaces
- Supports the Intranet and Internet websites

### Client Support

- Provides desktop hardware support and maintenance
- Provides desktop software support and maintenance
- Purchases and installs new equipment and software
- Serves as the contact with various vendors
- Provides Smartphone support

### Infrastructure Support

- Provides network administration
- Supports all data communications technology
- Performs installations, maintenance and upgrades of network operating systems
- Maintains communications equipment and network hardware
- Develops and executes backup procedures
- Monitors the network to proactively identify problems and recommend upgrade
- Maintains e-mail communication gateways
- Oversees network security
- Maintains and supports the City’s telecommunication system

## PERFORMANCE INDICATORS

| PERFORMANCE INDICATORS             | 2020/21 ACTUAL                    | 2021/22 ACTUAL                   | 2022/23 PROJECTED                | 2023/24 BUDGET                         |
|------------------------------------|-----------------------------------|----------------------------------|----------------------------------|--|
| Software Supported                 | 163                               | 164                              | 161                              | 164                                    |
| Personal Computers Supported       | 506                               | 512                              | 512                              | 512                                    |
| Printers Supported                 | 195                               | 205                              | 205                              | 205                                    |
| Servers Supported                  | 73                                | 75                               | 75                               | 75                                     |
| Computer Help Desk Requests        | 2,864                             | 3040                             | 1331 – Half Fiscal Year Totals   | 2700– Predicted based on current trend |
| IT Staff Training Costs            | \$8,796                           | \$5,000                          | \$14,000                         | \$14,000                               |
| Equipment Maintenance Costs        | \$6,556                           | \$15,500                         | \$17,550                         | \$20,500                               |
| Standard Computer Chargeback Rates | \$4,320 /<br>\$4,092 /<br>\$2,550 | \$4,406 /<br>\$4174 /<br>\$2,601 | \$4,406 /<br>\$4174 /<br>\$2,601 | \$4,584 /<br>\$4,174 /<br>\$2,601      |

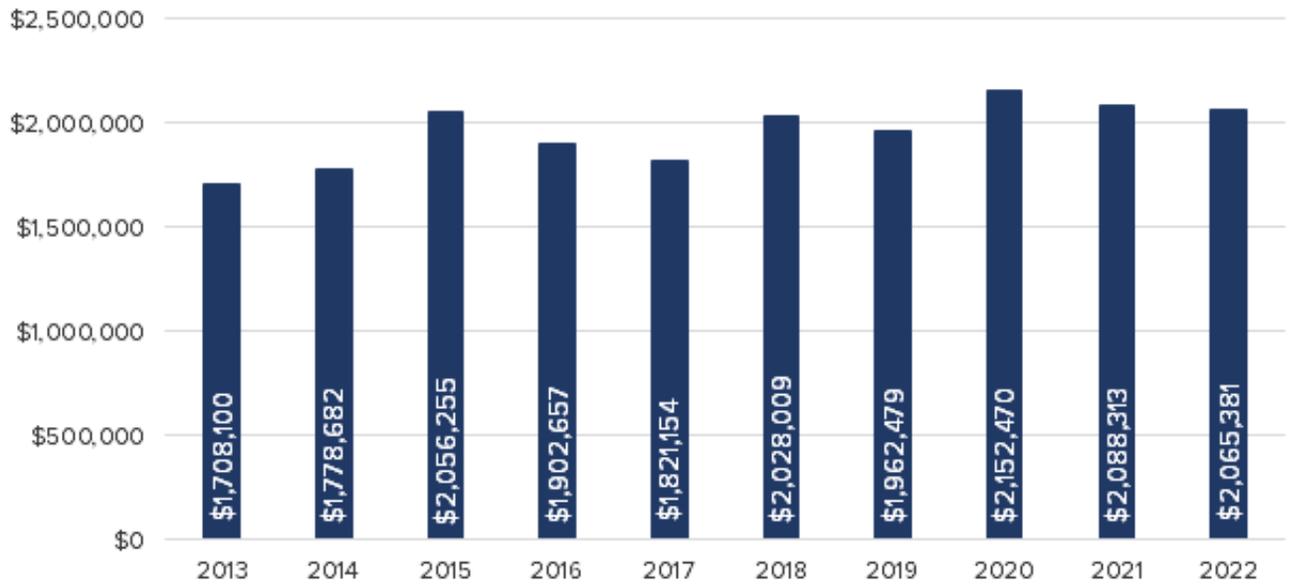
## SUMMARY OF BUDGET CHANGES

This year's budget will include the first year of a 3-year process to update computers around the City, continued funding to elevate the City's security posture including the deployment of MFA technology, continued funding for the employee cyber security training program, and investment into network monitoring tools to improve the IT Departments overall security capabilities.

Capital outlay for 2024 features an update of our SQL database environment to the latest software version and implementing a high availability database cluster to provide redundancy and the highest standard of disaster recovery capability. These funds are obligated for the replacement of the software involved.

| PERSONNEL SUMMARY      | 2021 BUDGET |           | 2022 BUDGET |           | 2023 BUDGET |           | 2024 BUDGET |           |
|------------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
|                        | Full Time   | Part Time |
| Information Technology | 9.7         | 0         | 9.7         | 0         | 9.7         | 0         | 9.7         | 0         |
| Total Department       | 9.7         | 0         | 9.7         | 0         | 9.7         | 0         | 9.7         | 0         |

# OPERATING BUDGET HISTORY



**INTERNAL SERVICE  
General Government**

## Information Technology

|   | 2021 Actual<br>Amount | 2022 Actual<br>Amount | 2023 Estimated<br>Amount | 2023 Amended<br>Budget | 2024 Proposed       | % Change       | 2025 Proposed       | 2026 Proposed       |
|---|-----------------------|-----------------------|--------------------------|------------------------|---------------------|----------------|---------------------|---------------------|
| <b>Fund: 636 INFORMATION TECHNOLOGY</b>         |                       |                       |                          |                        |                     |                |                     |                     |
| <b>REVENUE</b>                                  |                       |                       |                          |                        |                     |                |                     |                     |
| <b>Department: 000 Revenue</b>                  |                       |                       |                          |                        |                     |                |                     |                     |
| Charges For Services                            | \$ 2,252,386          | \$ 2,342,368          | \$ 2,461,440             | \$ 2,461,440           | \$ 2,576,300        | 4.67%          | \$ 2,654,600        | \$ 2,734,250        |
| Interest & Rent                                 | (8,462)               | (104,835)             | 10,000                   | 10,000                 | 10,000              | 0.00%          | 10,000              | 10,000              |
| <b>Department Total: Revenue</b>                | <b>2,243,924</b>      | <b>2,237,533</b>      | <b>2,471,440</b>         | <b>2,471,440</b>       | <b>2,586,300</b>    | <b>4.65%</b>   | <b>2,664,600</b>    | <b>2,744,250</b>    |
| <b>EXPENDITURE</b>                              |                       |                       |                          |                        |                     |                |                     |                     |
| <b>Department: 228 Information Technology</b>   |                       |                       |                          |                        |                     |                |                     |                     |
| Personal Services                               | 1,324,076             | 1,257,568             | 1,235,760                | 1,365,140              | 1,373,700           | 0.63%          | 1,418,650           | 1,465,560           |
| Supplies  | 237,295               | 188,484               | 186,000                  | 186,000                | 276,500             | 48.66%         | 286,500             | 301,500             |
| Other Service Charges                           | 474,860               | 537,427               | 686,615                  | 633,678                | 818,710             | 29.20%         | 834,979             | 868,750             |
| <b>Department Total: Information Technology</b> | <b>2,036,231</b>      | <b>1,983,479</b>      | <b>2,108,375</b>         | <b>2,184,818</b>       | <b>2,468,910</b>    | <b>13.00%</b>  | <b>2,540,129</b>    | <b>2,635,810</b>    |
| <b>Total Income from Operations</b>             | <b>207,693</b>        | <b>254,054</b>        | <b>363,065</b>           | <b>286,622</b>         | <b>117,390</b>      | <b>-59.04%</b> | <b>124,471</b>      | <b>108,440</b>      |
| <b>EXPENDITURE</b>                              |                       |                       |                          |                        |                     |                |                     |                     |
| <b>Department: 228 Information Technology</b>   |                       |                       |                          |                        |                     |                |                     |                     |
| Depreciation                                    | 52,082                | 81,903                | -                        | -                      | -                   | 0.00%          | -                   | -                   |
| Capital Expenditures                            | -                     | -                     | 125,630                  | 125,630                | 40,000              | -68.16%        | 120,000             | 42,000              |
| <b>Department Total: Information Technology</b> | <b>52,082</b>         | <b>81,903</b>         | <b>125,630</b>           | <b>125,630</b>         | <b>40,000</b>       | <b>-68.16%</b> | <b>120,000</b>      | <b>42,000</b>       |
| <b>Total Capital/Depreciation Expense</b>       | <b>(52,082)</b>       | <b>(81,903)</b>       | <b>(125,630)</b>         | <b>(125,630)</b>       | <b>(40,000)</b>     | <b>-68.16%</b> | <b>(120,000)</b>    | <b>(42,000)</b>     |
| Total Income (Loss)                             | 155,611               | 172,151               | 237,435                  | 160,992                | 77,390              | -51.93%        | 4,471               | 66,440              |
| Beginning Fund Balance                          | 1,705,586             | 1,861,197             | 2,033,348                | 2,033,348              | 2,270,783           | 11.68%         | 2,348,173           | 2,352,644           |
| <b>Ending Fund Balance</b>                      | <b>\$ 1,861,197</b>   | <b>\$ 2,033,348</b>   | <b>\$ 2,270,783</b>      | <b>\$ 2,194,340</b>    | <b>\$ 2,348,173</b> | <b>7.01%</b>   | <b>\$ 2,352,644</b> | <b>\$ 2,419,084</b> |

**INTERNAL SERVICE  
General Government**

# Unemployment Compensation

|   | 2021 Actual<br>Amount | 2022 Actual<br>Amount | 2023 Estimated<br>Amount | 2023 Amended<br>Budget | 2024 Proposed    | % Change     | 2025 Proposed    | 2026 Proposed    |
|---|-----------------------|-----------------------|--------------------------|------------------------|------------------|--------------|------------------|------------------|
| <b>Fund: 605 UNEMPLOYMENT COMPENSATION</b>              |                       |                       |                          |                        |                  |              |                  |                  |
| <b><u>REVENUE</u></b>                                   |                       |                       |                          |                        |                  |              |                  |                  |
| <b>Department: 000 Revenue</b>                          |                       |                       |                          |                        |                  |              |                  |                  |
| Charges For Services                                    | \$ 3,069              | \$ 3,389              | \$ 3,750                 | \$ 3,790               | \$ 3,875         | 2.24%        | \$ 3,975         | \$ 4,000         |
| Interest & Rent   | (220)                 | (2,322)               | -                        | -                      | -                | 0.00%        | -                | -                |
| <b>Department Total: Revenue</b>                        | <b>2,849</b>          | <b>1,067</b>          | <b>3,750</b>             | <b>3,790</b>           | <b>3,875</b>     | <b>2.24%</b> | <b>3,975</b>     | <b>4,000</b>     |
| <b><u>EXPENDITURE</u></b>                               |                       |                       |                          |                        |                  |              |                  |                  |
| <b>Department: 870 Unemployment Compensation Fund</b>   |                       |                       |                          |                        |                  |              |                  |                  |
| Other Service Charges                                   | 2,849                 | 5,469                 | 3,750                    | 3,790                  | 3,875            | 2.24%        | 3,975            | 4,000            |
| <b>Department Total: Unemployment Compensation Fund</b> | <b>2,849</b>          | <b>5,469</b>          | <b>3,750</b>             | <b>3,790</b>           | <b>3,875</b>     | <b>2.24%</b> | <b>3,975</b>     | <b>4,000</b>     |
| <b>Total Income from Operations</b>                     | <b>-</b>              | <b>(4,402)</b>        | <b>-</b>                 | <b>-</b>               | <b>-</b>         | <b>0.00%</b> | <b>-</b>         | <b>-</b>         |
| <b>Beginning Fund Balance</b>                           | <b>40,497</b>         | <b>40,497</b>         | <b>36,095</b>            | <b>36,095</b>          | <b>36,095</b>    | <b>0.00%</b> | <b>36,095</b>    | <b>36,095</b>    |
| <b>Ending Fund Balance</b>                              | <b>\$ 40,497</b>      | <b>\$ 36,095</b>      | <b>\$ 36,095</b>         | <b>\$ 36,095</b>       | <b>\$ 36,095</b> | <b>0.00%</b> | <b>\$ 36,095</b> | <b>\$ 36,095</b> |

**INTERNAL SERVICE  
General Government**

# Worker's Comp Reserve Fund

|   | 2021 Actual Amount  | 2022 Actual Amount  | 2023 Estimated Amount | 2023 Amended Budget | 2024 Proposed       | % Change     | 2025 Proposed       | 2026 Proposed       |
|---|---------------------|---------------------|-----------------------|---------------------|---------------------|--------------|---------------------|---------------------|
| <b>Fund: 606 WORKER'S COMP RESERVE FUND</b>         |                     |                     |                       |                     |                     |              |                     |                     |
| <b>REVENUE</b>                                      |                     |                     |                       |                     |                     |              |                     |                     |
| <b>Department: 000 Revenue</b>                      |                     |                     |                       |                     |                     |              |                     |                     |
| Charges For Services                                | \$ 507,926          | \$ 716,970          | \$ 800,000            | \$ 800,000          | \$ 825,000          | 3.13%        | \$ 850,000          | \$ 860,000          |
| Interest & Rent                                     | (11,275)            | (104,974)           | -                     | -                   | -                   | 0.00%        | -                   | -                   |
| Other Revenue                                       | 34,305              | 1,269               | 15,000                | 15,000              | 15,000              | 0.00%        | 15,000              | 15,000              |
| <b>Department Total: Revenue</b>                    | <b>530,956</b>      | <b>613,265</b>      | <b>815,000</b>        | <b>815,000</b>      | <b>840,000</b>      | <b>3.07%</b> | <b>865,000</b>      | <b>875,000</b>      |
| <b>EXPENDITURE</b>                                  |                     |                     |                       |                     |                     |              |                     |                     |
| <b>Department: 871 Worker's Compensation Fund</b>   |                     |                     |                       |                     |                     |              |                     |                     |
| Other Service Charges                               | 530,956             | 1,072,396           | 815,000               | 815,000             | 840,000             | 3.07%        | 865,000             | 875,000             |
| <b>Department Total: Worker's Compensation Fund</b> | <b>530,956</b>      | <b>1,072,396</b>    | <b>815,000</b>        | <b>815,000</b>      | <b>840,000</b>      | <b>3.07%</b> | <b>865,000</b>      | <b>875,000</b>      |
| <b>Total Income from Operations</b>                 | <b>-</b>            | <b>(459,131)</b>    | <b>-</b>              | <b>-</b>            | <b>-</b>            | <b>0.00%</b> | <b>-</b>            | <b>-</b>            |
| <b>Beginning Fund Balance</b>                       | <b>2,023,374</b>    | <b>2,023,374</b>    | <b>1,564,243</b>      | <b>1,564,243</b>    | <b>1,564,243</b>    | <b>0.00%</b> | <b>1,564,243</b>    | <b>1,564,243</b>    |
| <b>Ending Fund Balance</b>                          | <b>\$ 2,023,374</b> | <b>\$ 1,564,243</b> | <b>\$ 1,564,243</b>   | <b>\$ 1,564,243</b> | <b>\$ 1,564,243</b> | <b>0.00%</b> | <b>\$ 1,564,243</b> | <b>\$ 1,564,243</b> |

**INTERNAL SERVICE  
General Government**

## Compensated Absences Fund

|  | 2021 Actual<br>Amount | 2022 Actual<br>Amount | 2023 Estimated<br>Amount | 2023 Amended<br>Budget | 2024 Proposed     | % Change       | 2025 Proposed     | 2026 Proposed     |
|--|-----------------------|-----------------------|--------------------------|------------------------|-------------------|----------------|-------------------|-------------------|
| <b>Fund: 630 COMPENSATED ABSENCES FUND</b>         |                       |                       |                          |                        |                   |                |                   |                   |
| <b>REVENUE</b>                                     |                       |                       |                          |                        |                   |                |                   |                   |
| <b>Department: 000 Revenue</b>                     |                       |                       |                          |                        |                   |                |                   |                   |
| Interest & Rent                                    | (\$ 31,395)           | (\$ 349,294)          | \$ 35,000                | \$ 35,000              | \$ 35,000         | 0.00%          | \$ 35,000         | \$ 35,000         |
| Other Revenue                                      | 5,319,909             | 5,014,960             | 5,800,000                | 4,931,610              | 5,450,000         | 10.51%         | 5,550,000         | 5,735,000         |
| <b>Department Total: Revenue</b>                   | <b>5,288,514</b>      | <b>4,665,667</b>      | <b>5,835,000</b>         | <b>4,966,610</b>       | <b>5,485,000</b>  | <b>10.44%</b>  | <b>5,585,000</b>  | <b>5,770,000</b>  |
| <b>EXPENDITURE</b>                                 |                       |                       |                          |                        |                   |                |                   |                   |
| <b>Department: 859 Compensated Absences Fund</b>   |                       |                       |                          |                        |                   |                |                   |                   |
| Personal Services                                  | 5,288,514             | 5,624,144             | 5,341,610                | 4,966,610              | 5,310,000         | 6.91%          | 5,585,000         | 5,770,000         |
| <b>Department Total: Compensated Absences Fund</b> | <b>5,288,514</b>      | <b>5,624,144</b>      | <b>5,341,610</b>         | <b>4,966,610</b>       | <b>5,310,000</b>  | <b>6.91%</b>   | <b>5,585,000</b>  | <b>5,770,000</b>  |
| <b>Total Income from Operations</b>                | <b>-</b>              | <b>(958,477)</b>      | <b>493,390</b>           | <b>-</b>               | <b>175,000</b>    | <b>0.00%</b>   | <b>-</b>          | <b>-</b>          |
| <b>Beginning Fund Balance</b>                      | <b>1,065,583</b>      | <b>1,065,583</b>      | <b>107,106</b>           | <b>107,106</b>         | <b>600,496</b>    | <b>460.66%</b> | <b>775,496</b>    | <b>775,496</b>    |
| <b>Ending Fund Balance</b>                         | <b>\$ 1,065,583</b>   | <b>\$ 107,106</b>     | <b>\$ 600,496</b>        | <b>\$ 107,106</b>      | <b>\$ 775,496</b> | <b>624.05%</b> | <b>\$ 775,496</b> | <b>\$ 775,496</b> |

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# SUPPLEMENTAL **INFORMATION**

2023/24 ADOPTED BUDGET

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**Governmental Funds  
Revenues, Expenditures and Changes in Fund Balance**

G/F

| Description                                      | 2013              | 2014                | 2015               | 2016               | 2017               | 2018              | 2019              | 2020              | 2021              | 2022               |
|--|-------------------|---------------------|--------------------|--------------------|--------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| <b>Revenues</b>                                  |                   |                     |                    |                    |                    |                   |                   |                   |                   |                    |
| Property Taxes                                   | \$ 46,470,104     | \$ 46,739,163       | \$ 47,032,046      | \$ 48,181,711      | \$ 48,330,909      | \$ 49,449,053     | \$ 51,118,782     | \$ 52,847,967     | \$ 53,699,190     | \$ 54,891,265      |
| Licenses and Permits                             | 2,254,775         | 2,429,459           | 2,896,533          | 2,519,342          | 2,755,580          | 2,947,987         | 2,930,791         | 2,684,369         | 2,575,884         | 2,499,549          |
| Federal Sources                                  | 5,119,153         | 3,189,800           | 1,909,795          | 2,492,626          | 564,401            | 419,889           | 350,211           | 410,169           | 4,907,302         | 173,441            |
| State Sources                                    | 11,673,045        | 12,238,420          | 14,532,201         | 14,016,525         | 15,102,588         | 17,266,839        | 18,707,814        | 17,461,280        | 19,604,050        | 23,077,936         |
| County Sources                                   | 786,068           | 31,209              | 587,902            | 1,401,455          | 1,624,744          | 1,227,514         | 904,756           | 479,549           | 803,030           | 786,577            |
| Charges for Services                             | 7,760,295         | 8,378,616           | 9,375,710          | 9,636,700          | 9,198,024          | 9,328,352         | 8,353,157         | 6,763,062         | 7,088,481         | 7,745,679          |
| Fines and Forfeits                               | 902,183           | 1,396,241           | 1,418,354          | 1,183,571          | 1,415,429          | 1,617,607         | 1,557,399         | 1,097,965         | 943,594           | 858,936            |
| Interest Income                                  | 154,351           | 348,625             | 224,322            | 865,229            | 10,795             | 70,137            | 2,102,986         | 1,607,993         | (427,806)         | (5,137,848)        |
| Miscellaneous                                    | 2,007,022         | 2,042,877           | 3,086,024          | 2,948,266          | 3,167,305          | 3,139,232         | 3,261,326         | 3,022,060         | 6,106,702         | 2,778,135          |
| <b>Total Revenues</b>                            | <b>77,126,996</b> | <b>76,794,410</b>   | <b>81,062,887</b>  | <b>83,245,425</b>  | <b>82,169,775</b>  | <b>85,466,610</b> | <b>89,287,222</b> | <b>86,374,414</b> | <b>95,300,427</b> | <b>87,673,670</b>  |
| <b>Expenditures</b>                              |                   |                     |                    |                    |                    |                   |                   |                   |                   |                    |
| General Government                               | 7,409,887         | 6,621,292           | 6,992,994          | 7,338,404          | 7,931,122          | 7,557,035         | 8,241,232         | 8,436,783         | 8,879,688         | 9,012,053          |
| Public Safety                                    | 27,371,783        | 28,082,145          | 31,108,472         | 28,611,021         | 29,860,208         | 31,427,553        | 33,487,111        | 33,833,913        | 35,415,218        | 35,434,031         |
| Roads and Streets                                | 4,257,865         | 5,675,847           | 5,638,918          | 5,372,214          | 5,441,176          | 6,184,744         | 5,946,526         | 5,946,118         | 6,682,499         | 7,846,946          |
| Other Public Works                               | 1,779,928         | -                   | -                  | -                  | -                  | -                 | -                 | -                 | -                 | -                  |
| Sanitation                                       | 4,331,560         | 4,267,898           | 4,606,610          | 4,517,910          | 4,890,106          | 5,008,258         | 5,250,790         | 5,359,069         | 5,534,659         | 5,656,977          |
| Community Develop.                               | 621,439           | 18,327,123          | 3,207,237          | 3,186,003          | 3,364,862          | 3,627,340         | 3,977,888         | 3,854,144         | 3,610,414         | 4,218,892          |
| Recreation/Culture                               | 8,243,322         | 8,556,099           | 9,186,959          | 9,457,699          | 9,793,755          | 10,771,468        | 11,088,389        | 10,193,878        | 8,808,681         | 11,004,020         |
| Capital Outlay                                   | 13,670,400        | 13,725,931          | 19,554,175         | 24,973,022         | 18,916,700         | 17,818,579        | 12,587,681        | 11,596,804        | 13,195,645        | 16,603,584         |
| Debt Service                                     |                   |                     |                    |                    |                    |                   |                   |                   |                   |                    |
| Principal  | 2,626,776         | 2,691,746           | 2,832,182          | 2,922,716          | 2,980,066          | 2,910,420         | 3,095,471         | 3,136,159.00      | 3,385,338.00      | 645,467.00         |
| Interest   | 1,042,839         | 1,126,667           | 1,505,715          | 1,407,944          | 1,274,264          | 1,160,095         | 1,042,658         | 910,498.00        | 722,601.00        | 172,297.00         |
| <b>Total Expenditures</b>                        | <b>71,355,799</b> | <b>89,074,748</b>   | <b>84,633,262</b>  | <b>87,786,933</b>  | <b>84,452,259</b>  | <b>86,465,492</b> | <b>84,717,746</b> | <b>83,267,366</b> | <b>86,234,743</b> | <b>90,594,267</b>  |
| <b>Excess revenues over (under) Expenditures</b> | <b>5,771,197</b>  | <b>(12,280,338)</b> | <b>(3,570,375)</b> | <b>(4,541,508)</b> | <b>(2,282,484)</b> | <b>(998,882)</b>  | <b>4,569,476</b>  | <b>3,107,048</b>  | <b>9,065,684</b>  | <b>(2,920,597)</b> |

**Governmental Funds  
Revenues, Expenditures and Changes in Fund Balance**

| Description                                 | 2013                | 2014                | 2015                  | 2016                  | 2017                  | 2018                | 2019                | 2020                | 2021                | 2022                  |
|---|---------------------|---------------------|-----------------------|-----------------------|-----------------------|---------------------|---------------------|---------------------|---------------------|-----------------------|
| <b>Other Financing sources (uses)</b>       |                     |                     |                       |                       |                       |                     |                     |                     |                     |                       |
| Issuance of Debt                            | -                   | 14,945,000          | -                     | -                     | -                     | -                   | -                   | -                   | 10,105,000          | -                     |
| Proceeds from Sale of Capital Assets        | 51,220              | 273,700             | 415,717               | 172,438               | 1,299                 | 670                 | 223,396             | 112,698             | 10,600              | 24,550                |
| Payments to Escrow                          | -                   | -                   | -                     | -                     | -                     | -                   | -                   | -                   | (13,163,253)        | -                     |
| Issuance of Leases Pay                      | -                   | -                   | -                     | -                     | -                     | -                   | -                   | -                   | -                   | 47,739                |
| Transfers In                                | 8,648,930           | 13,742,158          | 15,247,847            | 18,223,266            | 15,568,422            | 14,583,366          | 14,694,064          | 15,649,224          | 12,425,144          | 8,934,090             |
| Transfers Out                               | (8,648,930)         | (13,292,158)        | (15,306,857)          | (18,223,266)          | (15,568,422)          | (14,583,366)        | (14,694,064)        | (15,649,224)        | (12,425,144)        | (8,934,090)           |
| <b>Total Other Financing Sources (Uses)</b> | <b>51,220</b>       | <b>15,668,700</b>   | <b>356,707</b>        | <b>172,438</b>        | <b>1,299</b>          | <b>670</b>          | <b>223,396</b>      | <b>112,698</b>      | <b>(3,047,653)</b>  | <b>72,289</b>         |
| <b>Net Change in Fund Balances</b>          | <b>\$ 5,822,417</b> | <b>\$ 3,388,362</b> | <b>\$ (3,213,668)</b> | <b>\$ (4,369,070)</b> | <b>\$ (2,281,185)</b> | <b>\$ (998,212)</b> | <b>\$ 4,792,872</b> | <b>\$ 3,219,746</b> | <b>\$ 6,018,031</b> | <b>\$ (2,848,308)</b> |

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Debt Service as a percentage of Non-capital Expenditures

|      |      |      |      |      |      |      |      |      |      |
|------|------|------|------|------|------|------|------|------|------|
| 6.4% | 5.1% | 6.7% | 6.9% | 6.5% | 5.9% | 5.7% | 5.6% | 5.6% | 1.1% |
|------|------|------|------|------|------|------|------|------|------|

**General Fund Balance  
Compared to Annual Expenditures**

| Fiscal Year Ended 30-Jun | Nonspendable Fund Balance | Restricted Fund Balance | Committed Fund Balance | Assigned Fund Balance | Unassigned Fund Balance | Annual Operating Expenditures | Unassigned Fund Balance as a % of Expenditures |
|--------------------------|---------------------------|-------------------------|------------------------|-----------------------|-------------------------|-------------------------------|--|
| 2013*                    | \$ 4,369,038              | \$ 1,525,598            | \$ 2,771,300           | \$ 3,148,000          | \$ 24,946,170           | \$ 46,634,537                 | 53%  |
| 2014*                    | \$ 4,417,528              | \$ 1,534,139            | \$ 6,622,968           | \$ 3,162,000          | \$ 21,856,139           | \$ 49,211,683                 | 44%  |
| 2015*                    | \$ 5,287,206              | \$ 1,538,879            | \$ -                   | \$ 8,075,520          | \$ 19,716,862           | \$ 53,251,675                 | 37%  |
| 2016*                    | \$ 5,669,290              | \$ 1,563,203            | \$ -                   | \$ 5,312,270          | \$ 20,062,397           | \$ 50,984,100                 | 39%  |
| 2017*                    | \$ 6,260,979              | \$ 1,563,397            | \$ -                   | \$ 4,561,613          | \$ 19,776,349           | \$ 53,344,554                 | 37%  |
| 2018*                    | \$ 6,885,751              | \$ 1,565,721            | \$ -                   | \$ 6,326,870          | \$ 18,661,478           | \$ 56,375,977                 | 33%  |
| 2019*                    | \$ 7,215,136              | \$ 1,617,390            | \$ -                   | \$ 5,895,860          | \$ 19,674,536           | \$ 59,321,095                 | 33%  |
| 2020*                    | \$ 8,084,436              | \$ 1,656,276            | \$ -                   | \$ 5,801,438          | \$ 17,486,669           | \$ 58,993,306                 | 30%  |
| 2021*                    | \$ 9,779,366              | \$ 1,647,133            | \$ -                   | \$ 7,149,823          | \$ 21,089,929           | \$ 54,993,566                 | 38%  |
| 2022*                    | \$ 9,994,166              | \$ -                    | \$ -                   | \$ 8,075,027          | \$ 21,544,036           | \$ 58,114,755                 | 37%  |

\* Note: Includes balance of stabilization fund in accordance with GASB statement 54

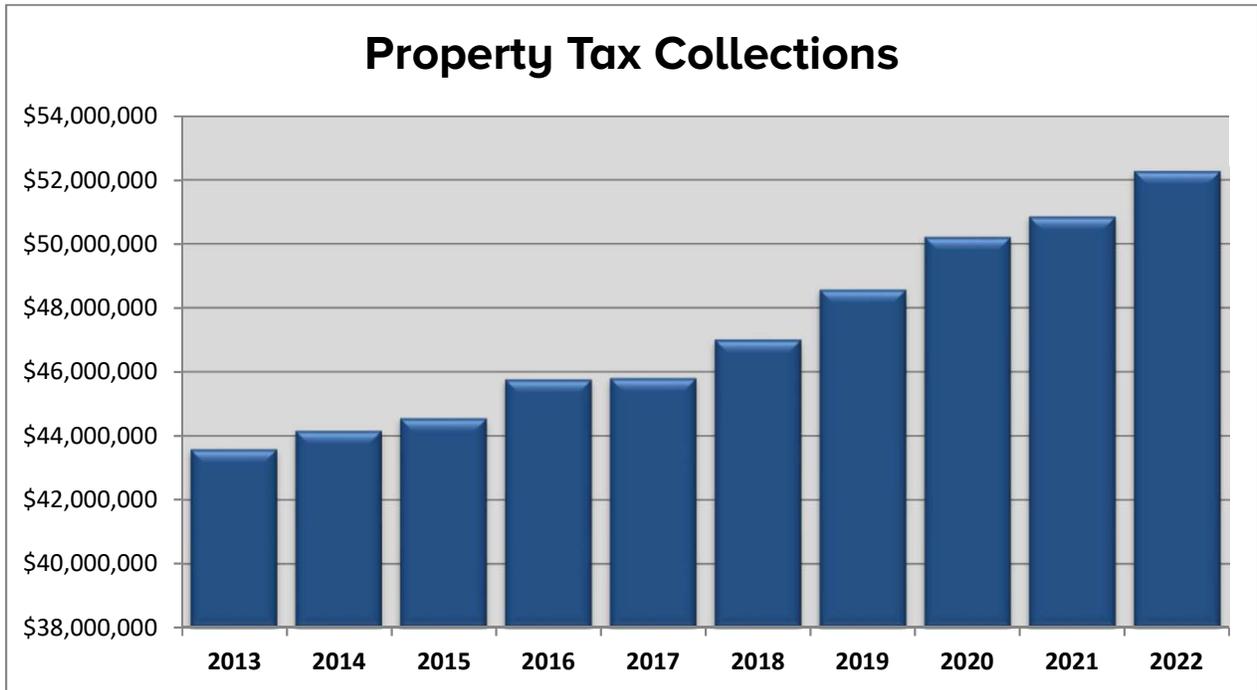
**VALUE OF TAXABLE PROPERTY**

**10-YEAR HISTORY**

| Fiscal Year Ended 30-Jun | Real Property    | Personal Property | Total Taxable Property | Real Property As Percent of Total Taxable Property |
|--------------------------|------------------|-------------------|------------------------|--|
| 2013                     | \$ 3,917,595,130 | \$ 395,096,920    | \$ 4,312,692,050       | 91%  |
| 2014                     | \$ 3,896,168,868 | \$ 414,094,580    | \$ 4,310,263,448       | 90%  |
| 2015                     | \$ 3,945,738,670 | \$ 425,887,200    | \$ 4,371,625,870       | 90%  |
| 2016                     | \$ 4,067,554,570 | \$ 437,230,620    | \$ 4,504,785,190       | 90%  |
| 2017                     | \$ 4,158,063,320 | \$ 381,971,050    | \$ 4,540,034,370       | 92%  |
| 2018                     | \$ 4,295,280,600 | \$ 384,517,840    | \$ 4,679,798,440       | 92%  |
| 2019                     | \$ 4,490,924,230 | \$ 382,328,990    | \$ 4,873,078,440       | 92%  |
| 2020                     | \$ 4,709,812,800 | \$ 322,138,580    | \$ 5,095,995,110       | 92%  |
| 2021                     | \$ 4,884,961,840 | \$ 380,822,580    | \$ 5,265,784,420       | 93%  |
| 2022                     | \$ 5,013,018,130 | \$ 365,554,540    | \$ 5,378,572,670       | 93%  |

### Property Tax Levies and Collections 10-Year History

| Fiscal Year Ended 30-Jun | Total Tax Levy | Current Tax Collections | % of Taxes Collected | Delinquent Tax Collections | Total Tax Collection | % of Total Collection to Tax Levy |
|--------------------------|----------------|-------------------------|----------------------|----------------------------|----------------------|-----------------------------------|
| 2013                     | \$ 44,391,807  | \$ 43,575,998           | 98.16%               | \$ 729,657                 | \$ 44,305,655        | 99.81%                            |
| 2014                     | \$ 45,071,690  | \$ 44,160,748           | 97.98%               | \$ 609,614                 | \$ 44,770,362        | 99.33%                            |
| 2015                     | \$ 45,097,245  | \$ 44,545,996           | 98.78%               | \$ 483,614                 | \$ 45,029,610        | 99.85%                            |
| 2016                     | \$ 46,462,301  | \$ 45,764,152           | 98.50%               | \$ 615,231                 | \$ 46,379,383        | 99.82%                            |
| 2017                     | \$ 46,326,577  | \$ 45,802,258           | 98.87%               | \$ 476,191                 | \$ 46,278,449        | 99.90%                            |
| 2018                     | \$ 47,541,259  | \$ 47,004,145           | 98.87%               | \$ 481,373                 | \$ 47,485,518        | 99.88%                            |
| 2019                     | \$ 49,116,110  | \$ 48,572,479           | 98.89%               | \$ 477,132                 | \$ 49,049,611        | 99.86%                            |
| 2020                     | \$ 50,921,876  | \$ 50,214,786           | 98.61%               | \$ 572,577                 | \$ 50,787,363        | 99.74%                            |
| 2021                     | \$ 51,398,079  | \$ 50,852,466           | 98.94%               | \$ 497,734                 | \$ 51,350,200        | 99.91%                            |
| 2022                     | \$ 52,816,046  | \$ 52,275,997           | 98.98%               | \$ 423,823                 | \$ 52,699,820        | 99.78%                            |



**Demographic Statistics**

| Fiscal Year |                | # of           | Median            | School          | Median  | Unempl.  |
|-------------|----------------|----------------|-------------------|-----------------|---------|----------|
| Ended       | Estimated      |                | Income            |                 |         |          |
| 30-Jun      | Population (1) | Households (1) | Per Household (1) | Enrollments (2) | Age (1) | Rate (1) |
| 2013        | 82,853         | 33,063         | \$ 85,685         | 12,438          | 41.8    | 7.4      |
| 2014        | 83,270         | 33,182         | \$ 84,325         | 12,591          | 41.8    | 5.9      |
| 2015        | 83,319         | 33,233         | \$ 85,797         | 12,563          | 41.8    | 4.4      |
| 2016        | 83,181         | 32,002         | \$ 87,269         | 12,731          | 41.8    | 3.5      |
| 2017        | 83,181         | 32,002         | \$ 87,269         | 12,878          | 41.8    | 2.5      |
| 2018        | 85,584         | 30,812         | \$ 85,027         | 13,034          | 41.5    | 2.8      |
| 2019        | 84,547         | 31,674         | \$ 93,017         | 13,043          | 42.2    | 2.8      |
| 2020        | 83,881         | 31,368         | \$ 97,048         | 12,989          | 43.0    | 4.0      |
| 2021        | 87,294         | 32,961         | \$ 101,882        | 13,172          | 42.4    | 2.9      |
| 2022        | 88,239         | 33,311         | \$ 104,132        | 12,527          | 42.1    | 3.8      |

(1) U.S. Bureau of Labor Statistics

(2) Troy School District

\* Information not available

| Race            | Population Based on | Percentage of Population |
|-----------------|---------------------|--------------------------|
|                 | 2020 Census         |                          |
| White           | 54,299              | 63%                      |
| Black           | 3,484               | 4%                       |
| American Indian | 150                 | 0%                       |
| Asian           | 23,805              | 27%                      |
| Other           | 1,097               | 1%                       |
| Multiple        | 4,459               | 5%                       |

| Educational Level Attainment - Age 25 or Older |        |        |
|--|--------|--------|
| Based on 2020 Census                           |        |        |
| High School Graduates                          | 56,171 | 95.90% |
| Bachelor's Degree or Higher                    | 36,665 | 62.60% |

**Top 20 Tax Payers**

| Rank | Name                     | 2023 Assessed Value | 2023 Taxable Value | # of Parcels | Business Activity | % of Total Taxable Value |
|------|--------------------------|---------------------|--------------------|--------------|-------------------|--------------------------|
| 1    | Somerset Collection      | 66,269,490          | 63,920,120         | 5            | Mall - Retail     | 1.03                     |
| 2    | DTE Electric Co          | 50,511,220          | 50,052,990         | 17           | Utility           | 0.81                     |
| 3    | Lithia Real Estate Inc   | 48,533,800          | 44,085,040         | 19           | Automotive Dealer | 0.71                     |
| 4    | Troy Apts I-IV LLC       | 103,277,530         | 33,682,460         | 25           | Apartments        | 0.54                     |
| 5    | Zen Troy LLC             | 30,987,390          | 30,730,160         | 2            | Office Leasing    | 0.50                     |
| 6    | Midtown Place Troy LLC   | 29,882,950          | 28,540,680         | 2            | Mall - Retail     | 0.46                     |
| 7    | Pentrecentre LLC         | 25,925,890          | 25,925,890         | 2            | Utility           | 0.42                     |
| 8    | MK Oakland Mall LLC      | 25,352,410          | 25,352,410         | 6            | Office Leasing    | 0.41                     |
| 9    | CC Troy Associates LLC   | 34,967,770          | 24,043,020         | 4            | Office Leasing    | 0.39                     |
| 10   | Consumers Energy         | 23,601,430          | 23,419,270         | 12           | Office Leasing    | 0.38                     |
| 11   | GLF Troy Office LLC      | 19,614,740          | 19,614,740         | 2            | Office Leasing    | 0.32                     |
| 12   | Wilshire Plaza MI LP     | 18,598,760          | 18,168,770         | 3            | Office Leasing    | 0.29                     |
| 13   | Troy KS Development      | 19,100,590          | 17,748,870         | 4            | Leasing Multi Use | 0.29                     |
| 14   | 755 Tower Assoc LLC      | 25,096,350          | 16,922,870         | 2            | Office Leasing    | 0.27                     |
| 15   | Troy Beaver Realty LLC   | 15,720,490          | 15,599,580         | 2            | Corp HQ           | 0.25                     |
| 16   | Bostick                  | 20,729,880          | 15,455,040         | 26           | Apartments        | 0.25                     |
| 17   | Regents Park of Troy     | 17,860,060          | 15,279,830         | 3            | Apartments        | 0.25                     |
| 18   | Michigan Troy Technology | 15,877,590          | 14,547,250         | 5            | Office Leasing    | 0.23                     |
| 19   | SCA-100 LLC              | 14,322,020          | 14,277,490         | 1            | Apartments        | 0.23                     |
| 20   | LREH Michigan LLC        | 15,034,130          | 12,946,150         | 5            | Office Leasing    | 0.21                     |

|                        |                |                |            |        |
|------------------------|----------------|----------------|------------|--------|
| Total Top 20           | \$ 621,264,490 | \$ 510,312,630 | <b>147</b> | 8.24 % |
| Percent of Total Value | 7.6%           | 8.2%           |            |        |

|  |                                       |
|--|---------------------------------------|
| <b>2023 Total Assessed Value (A/V)</b> | <b>2023 Total Taxable Value (T/V)</b> |
| 8,138,288,970                          | 6,194,962,650                         |

**Property Values and Construction  
Last 10 Fiscal Years**

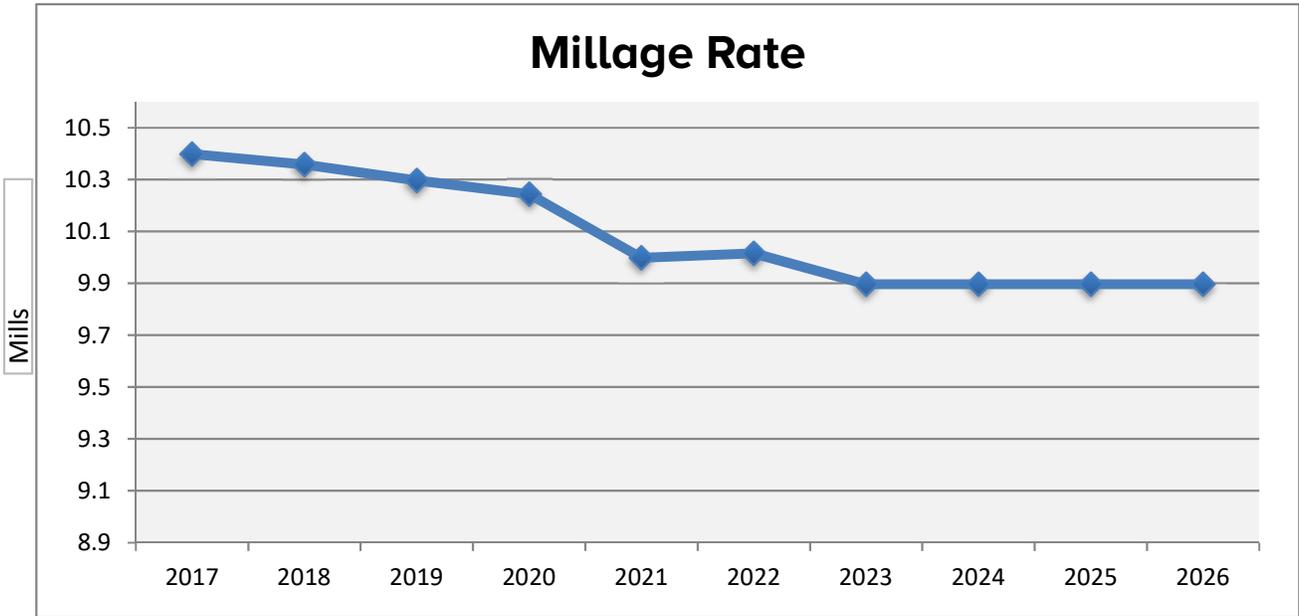
| <b>Fiscal Year Ended<br/>June 30 of:</b> | <b>Property Values</b> | <b>Construction</b> |
|--|------------------------|---------------------|
| 2015                                     | \$9,655,083,480        | \$242,225,572       |
| 2016                                     | \$10,627,223,400       | \$193,228,860       |
| 2017                                     | \$11,253,757,740       | \$126,013,888       |
| 2018                                     | \$11,788,480,440       | \$92,929,120        |
| 2019                                     | \$12,293,770,948       | \$78,114,554        |
| 2020                                     | \$13,072,728,340       | \$134,598,664       |
| 2021                                     | \$13,822,362,940       | \$148,242,462       |
| 2022                                     | \$14,312,469,460       | \$108,312,146       |
| 2023                                     | \$15,014,853,740       | \$241,439,052       |
| 2024                                     | \$16,276,577,940       | \$243,193,108       |



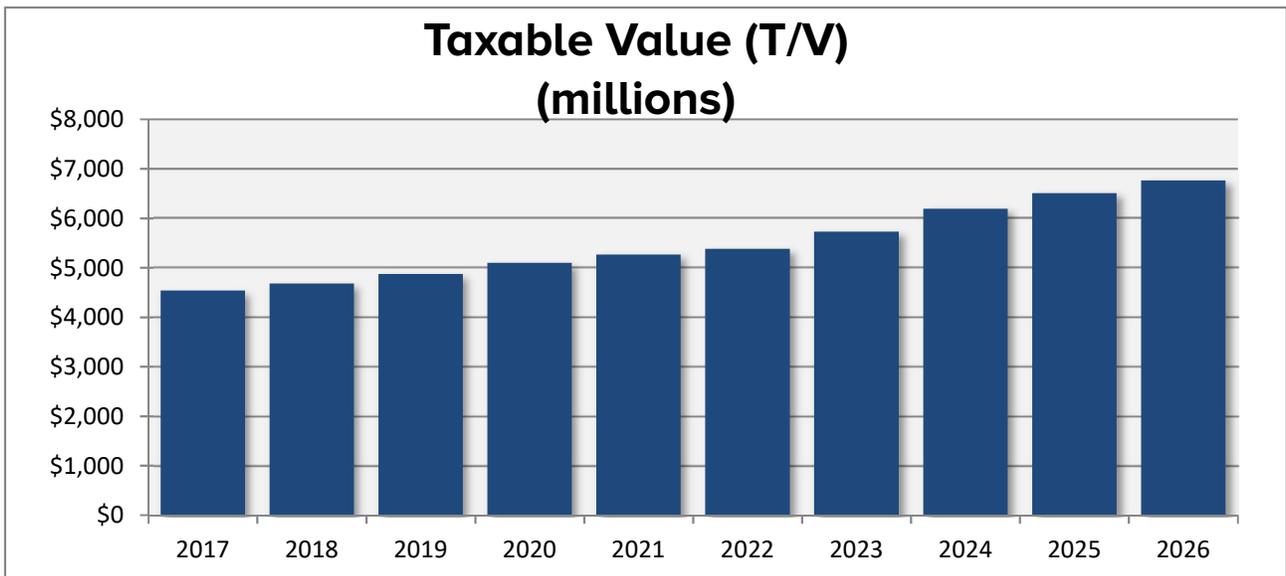
## Collective Bargaining Agreements

| Bargaining Unit  | Expiration Date | # of Employees Covered |
|--|-----------------|------------------------|
| American Federation of State, County and Municipal Employees <b>(AFSCME)</b> -<br>Public Works Employees | 6/30/2025       | 64                     |
| Michigan Association of Police <b>(MAP)</b> - Clerical Employees, Police Service Aides                   | 6/30/2023       | 41                     |
| Troy Command Officers Association <b>(TCOA)</b> - Command Police Officers                                | 6/30/2024       | 23                     |
| Troy Police Officers Association <b>(TPOA)</b> -<br>Police Officers                                      | 6/30/2023       | 89                     |
| Troy Fire Staff Officers Association <b>(TFSOA)</b> - Career Fire Professionals                          | 6/30/2024       | 11                     |
| Troy Communications Supervisors Association <b>(TCSA)</b> Civilian Communications Supervisors            | 6/30/2026       | 9                      |

Economic Information



The City of Troy has maintained one of the lowest tax rates of surrounding cities.



In Michigan the assessed value is approximately 50% of the market value of a home. If the home sells for \$200,000 the assessed and taxable value would be \$100,000. Each mill levied on this property would cost \$100 annually (before any applicable state or federal tax credits). Under the state school funding system (Proposal A) the annual increase in the taxable value of your property is capped at the rate of inflation or 5%, whichever is less.

**Statistical Information**

- **Area** 34.3 square miles (21,952 acres)
- **Form of Government** Council-Manager (since December 12, 1955)
- **Present Charter** Adopted December 12, 1955
  
- **Elections**
  - General Elections are held in November
  - Registered voters at the time of General Election on November 2022 66,094
  - Number of voters voting in General Election November 2022 40,128
  - Percentage of registered voters voted 60.7%
  - Registered voters at the time of City General Election on November 2021 64,482
  - Percentage of registered voters voted 17.7%
  
- **Fiscal Year Begins** July 1<sup>st</sup>
- **# of Employees** Budget for 2022/23 - 388 regular, 93 part time/seasonal (full-time equivalents), summer and fall programs
- **Fire Protection** 6 stations, 1 training center, 12 uniformed career personnel, 1 FT civilian, 1 PT civilian and 150 volunteer firefighters
- **Police Protection** 1 station, 117 police officers, 26 non-sworn and 23 FT civilian, and 4 PT
  
- **Building Construction**
  - 2011/12 1,699 permits - \$ 98,609,054 estimated value
  - 2012/13 2,006 permits - \$146,556,961 estimated value
  - 2013/14 2,297 permits - \$165,364,134 estimated value
  - 2014/15 2,369 permits - \$212,761,431 estimated value
  - 2015/16 2,404 permits - \$154,161,117 estimated value
  - 2016/17 3,042 permits - \$166,876,878 estimated value
  - 2017/18 2,988 permits - \$180,411,536 estimated value
  - 2018/19 2,711 permits - \$195,324,067 estimated value
  - 2019/20 2,200 permits - \$167,292,976 estimated value
  - 2020/21 2,490 permits - \$151,617,417 estimated value
  - 2021/22 2,717 permits - \$210,129,472 estimated value
  
- **Streets**
  - 343 miles improved
  - 3.4 miles unimproved
  
- **Sewers**
  - 6.12 miles (combination storm and sanitary)
  - 403 miles sanitary sewer
  - 551 miles storm sewer
  
- **Street Lights**
  - 533 Detroit Edison-owned
  - 1104 City-owned
  
- **Water Plant**
  - Accounts:
  - City - Regular 29,550
  - Annual Distribution 460,000 (mcf)
  - Water Mains 554 miles
  - Hydrants 6150

## Key Terms and Concepts

**[A] Accrual basis** accounting recognizes transactions when they occur, regardless of the timing of related cash flows. The application of accrual accounting techniques prevents distortions in financial statement representations due to shifts in the timing of cash flows and related underlying economic events near the end of a fiscal period.

**ACT 51** highway and street funds are derived from gas and weight taxes, and are distributed to communities by the Michigan Department of Transportation based on a municipality's population and number of street miles.

An **activity** is an office within a department to which specific expenses are allocated.

**Appropriation** refers to authorization granted by a legislative body to incur obligations and to expend public funds for a stated purpose.

The City of Troy's **appropriation ordinance** is the official enactment by City Council establishing legal authority for the City to incur obligations and to expend public funds for a stated purpose.

**Assessed valuation** is the value placed upon property equal to 50% of fair market value, as required by State law.

**[B] A balanced budget** is one in which estimated revenues plus prior year accumulated reserves are equal to or greater than estimated expenditures.

The **budget calendar** is the schedule of key dates a government follows in the preparation and adoption of the budget.

The **budget message** is a written policy and financial overview of the City as presented by the City Manager.

A **budgetary center** is a grouping of office, or activity, budgets that are combined to create a cost center in which actual expenditures cannot exceed budgeted appropriations.

**[C]** A disbursement of money that results in the acquisition of or addition to fixed assets is called a **Capital expenditure**. The item must have a purchase price greater than \$10,000 to be considered a Capital item.

The **Capital Projects Fund** is used to account for development of municipal Capital facilities other than those financed by the Enterprise Fund.

The **Community Development Block Grant (CDBG)** is a federally funded program to assist communities in the expansion and improvement of community services, to develop and improve neighborhoods, and to restore and preserve property values.

**[D]** The **Debt Service Fund** is used to account for the accumulation of resources for and the payment of general long-term debt principal and interest.

**Deferment** is a form filed (by qualifying residents) that allows a postponement of the summer homestead tax, without levying interest or penalty, unless payment is made after the deferment date.

A **deficit** is an excess of liabilities and reserves of a fund over its assets.

The **departmental mission statement** describes the course of action proposed to link the City's goals and objectives with the financial resources of the department.

[E] An **enterprise fund** is used to account for operations that are financed and operated in a manner similar to a private business, i.e. the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. An example of an enterprise fund is the Water and Sewer Fund.

The **equalization factor** is a multiplier applied to the assessed value of a class of property by the County Equalization Department or State Tax Commission that will produce a sum that represents 50 percent of the true cash value of that class.

**Expenditure** is the cost of goods delivered and services rendered, whether paid or unpaid, including expenses, debt retirement not reported as liability of the fund from which retired, or capital outlay.

An **expenditure object** is a specific classification of expenditure accounts that includes a number of related accounts determined by the type of goods and services to be purchased. For example, the personnel services expenditure object includes the wages account as well as all fringe benefit accounts. Expenditure objects include personnel services, supplies, other services/charges, capital outlay, debt service, and transfers out.

[F] **FOIA** is the acronym for the Freedom of Information Act.

**Fixed assets** are equipment and other Capital items used in governmental fund type operations and are accounted for in the general fixed assets group of accounts rather than in the government funds. Such assets, which are recorded as expenditures at the time of purchase, do not include certain improvements such as roads, bridges, curbs and gutters, streets and sidewalks, and lighting systems. No depreciation has been provided on general fixed assets.

A **fund** is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities.

The City's accounts are organized on the basis of funds and account groups in order to report on its financial position and results of its operations. **Fund accounting** is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities.

**Fund balance** is the excess of a fund entity's accumulated assets over its liabilities. Typically, excess revenues over expenditures at year-end will increase a fund's fund balance.

[G] The **Governmental Accounting Standards Board (GASB)** is the ultimate authoritative accounting and financial reporting standards-setting body for state and local governments.

The **General Fund** is the City's major operating fund to account for all financial resources except those required to be accounted for in another fund.

**Generally Accepted Accounting Principles (GAAP)** are conventions, rules and procedures that define accepted accounting practice at a particular time, including both broad guidelines of general applications and detailed practices and procedures. GAAP represents the benchmark by which financial statements are measured

The **Government Finance Officers Association (GFOA)** of the United States and Canada is a professional organization of public officials united to enhance and promote the professional management of governmental financial resources by identifying, developing and advancing fiscal strategies, policies and practices for public benefit.

**[I] Internal Service Funds** are used to finance and account for services furnished by a designated department to another department within a single governmental unit. Examples of funds in this category are Building Operations, Fleet Maintenance, and Information Services.

**[L] A Line Item Budget** is one that emphasizes allocations of resources to given organizational units for particular expenditures, such as salaries, supplies, services, and equipment. Line item budgets may be organized to provide accountability at varying levels, such as on department, division, or agency levels.

**[M] The Michigan Transportation Fund (MTF)** designates bonded road projects that are financed by Motor Vehicle Highway Funds.

The **modified accrual basis of accounting** recognizes revenues in the period they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority. Exceptions to the general rule of expenditure recognition occur in debt service.

**[O] The operating budget** represents the authorized revenues and expenditures for ongoing municipal services and is the primary means by which government is controlled. The life span of an operating budget typically is one year or less, as opposed to a Capital budget, which usually has a long-term outlook, showing projects spanning a several year period. Personnel costs, supplies, and other service/charges are found in an operating budget.

**Other Services/Charges** is an expenditure object within an activity that includes professional services, utilities, rents, and training, for example.

**[P] Performance indicators** measure how a program is accomplishing its mission through the delivery of products or services.

**Performance objectives** are desired output-oriented accomplishments which can be measured within a given time period.

**Personal Services** is an expenditure object within an activity, which includes payroll and all fringe benefits.

**Proposal "A"** is a State constitutional amendment approved by the electorate in 1994 that limits the increase in taxable value of individual parcels to the Consumer Price Index or 5%, whichever is lower. This applies to all properties that do not transfer ownership. Properties that change ownership or where additions or new construction takes place can be assessed at 50% of fair market value.

**[R] Results-oriented budgeting** is a management concept that links the annual line item budget to departmental results of operations.

**Revenue** is defined as an addition to the assets of a fund which does not increase a liability, does not represent the recovery of an expenditure, does not represent the cancellation of a liability without a corresponding increase in any other liability or a decrease in assets, and does not represent a contribution of fund capital in enterprise or in intra-governmental service funds.

**[S] SAD** is the acronym for special assessment district.

The **service statement** shows general and specific service deliveries rendered by an activity for the community.

The **Special Revenue Fund** is used to account for the proceeds of specific revenue sources (other than special assessment, expendable trusts, or the major capital projects) that are legally restricted to expenditures for specified purposes.

**State Shared Revenue** refers to the portion of the \$.06 sales tax returned to local governments based on per capita taxable value, population and relative tax effort.

**Supplies** is an expenditure object within an activity, which includes all supplies that have a useful life of less than one year and/or a purchase price of less than \$500.

**Surplus** refers to an excess of the assets of a fund over its liabilities and reserves.

**[T] Transfers - In/Out** are legally authorized funding transfers between funds in which one fund is responsible for the initial receipt and the other fund is responsible for the actual disbursement.

**[U] Unreserved Fund Balance** is the balance of net financial resources that are spendable or available for appreciation or the portion of fund balance that is not legally restricted.

**[W] Water & Sewer Fund:** The enterprise funds account for the operation of the water and sewer system. The revenues consist of charges for services from City businesses and residences that are used to pay for all water and sewer related expenses.