# **APPENDIX J**

# ECONOMIC DEVELOPMENT PLAN

City of College Place, Comprehensive Plan – Appendix J: Economic Development Plan



# **Economic Development Element**



#### What you will find in this chapter:

- Information about the local economy, including statistics on population, employment, businesses, and employment sectors.
- Policies and programs that seek to help College Place build a promising economic future.
- Policies that provide a framework for leveraging tourism and promoting College Place as a destination.
- Policies that seek to maintain a qualified workforce and promote living wage jobs.

#### I. Overview



Image 1: College Place Farmers Market

This chapter contains goals, policies, and programs to define College Place's role in economic development, and to help the city build a healthy economy. Although most economic activity is in the private sector, local government's role is to establish parameters for private markets, provide necessary services, and participate in economic development in some circumstances.

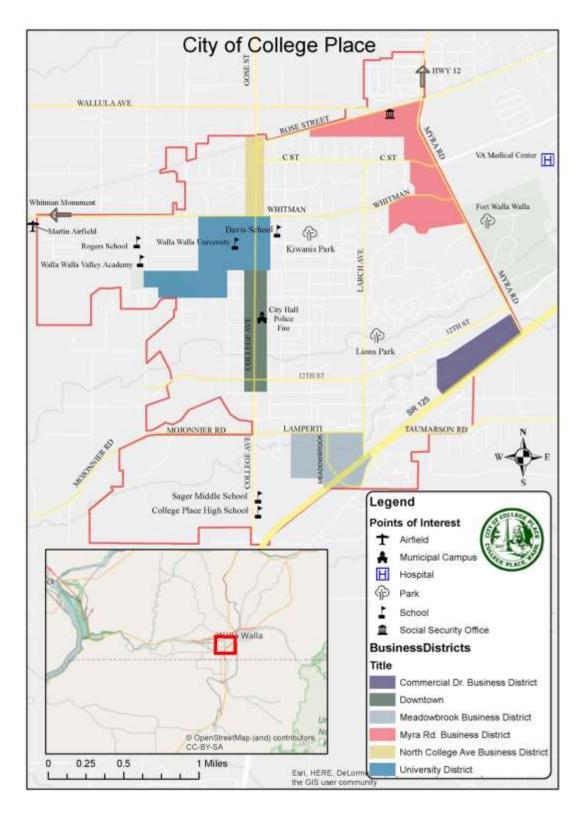
A healthy economy adds to all aspects of the community, from job to infrastructure to community services. A healthy local economy can strengthen the community's position as a unique and attractive place to work, live, play, and visit.

The goals, policies, and programs contained in this chapter aim to guide the City of College Place in developing a supportive business environment for new and existing businesses with the intent of providing a range of employment opportunities for residents, and a strong tax base for the City.

#### Economic Development – Growth Management Act

An economic development element establishing local goals, policies, objectives, and provisions for economic growth and vitality and a high quality of life. The element shall include: (a) A Summary of the local economy such as population, employment, payroll sectors, businesses, sales, and other information as appropriate; (b) a summary of the strengths and weaknesses of the local economy defined as the commercial and industrial sectors and supporting factors such as land use, transportation, utilities, education, workforce, housing, and natural/cultural resources; and (c) an identification of policies; programs, and projects to foster economic growth and development and to address future needs (RCW 36.70A.070(7)).





Map 1: City of College Place Business Districts

### III. Economic Data

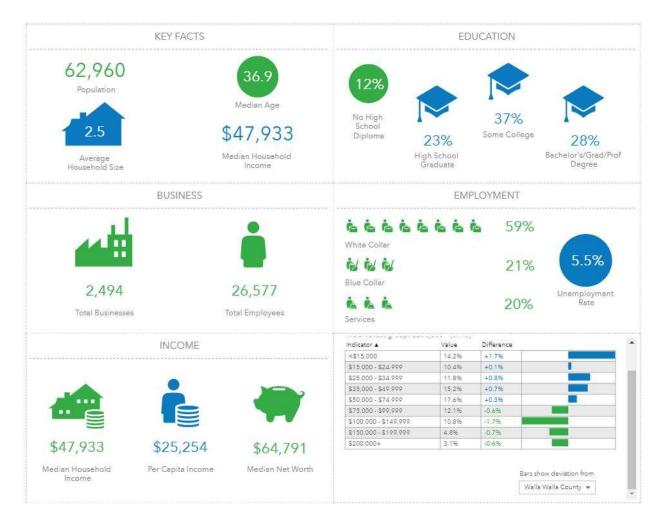
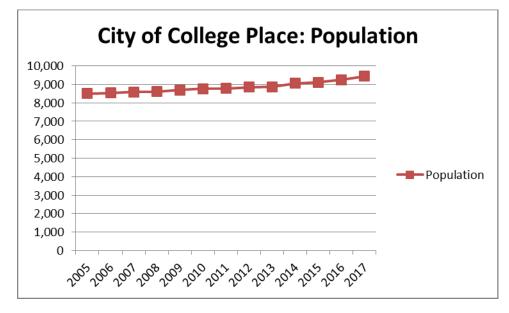


Image 2: Twenty Minute Drive Time Data from Myra Rd Corridor

The following statistics help set the background for economic development policies.

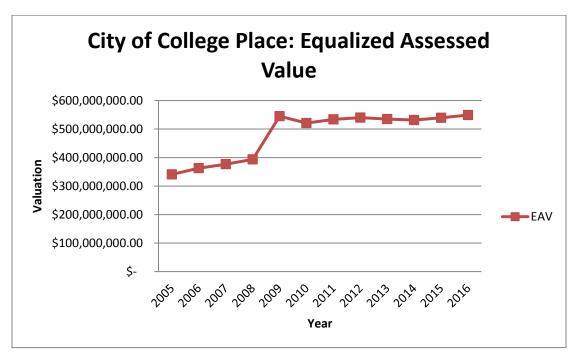
#### A. Population



Graph 1: College Place Population from Office of Financial Management

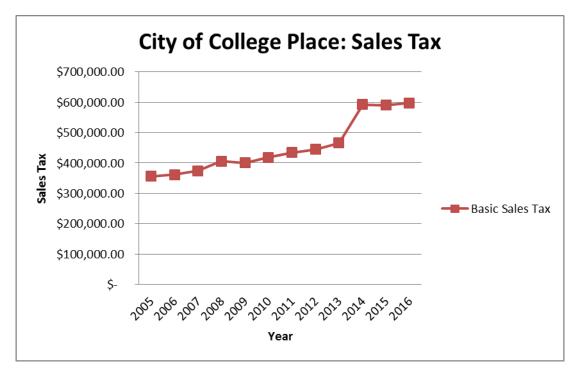
The population of College Place has grown from roughly 11.0% from 8,505 in 2005 to 9,440 in 2017.

#### B. Equalized Assessed Value



Graph 2: College Place Equalized Assessed Value from Washington Department of Revenue

The equalized assessed value of College Place has grown 61.1% from 2005 at \$340,982,044 to 2017 at \$549,203,100.



#### C. Retail Sales Tax

Graph 3: College Place Sales Tax from Washington State Department of Revenue

The basic sales tax in College Place has grown 68% from \$355,765.40 in 2005 to \$597,756.40 in 2016.

#### D. College Place Labor Shed

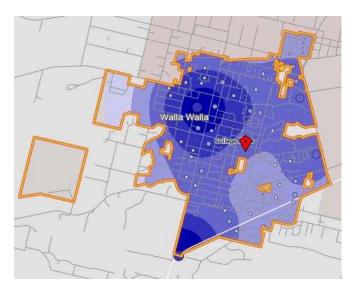


Image 3: 2015 Employment Density from United States Bureau of Labor Statistics

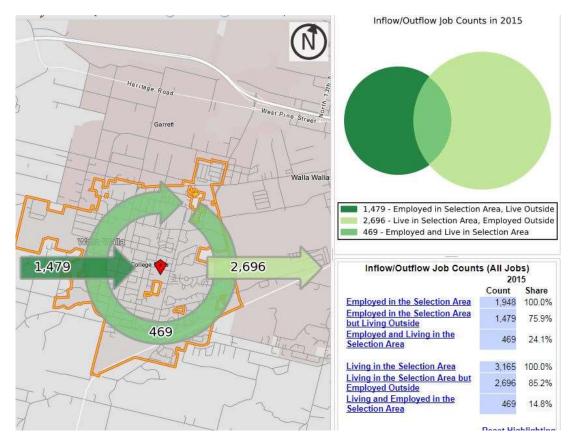


Image 4: Inflow/Outflow Job Counts 2015, United States Bureau of Labor Statistics

As shown in Image 4 in 2015 1,479 people were employed in College Place but living outside, 2,696 lived in the City but worked outside of it, and 469 or 14.8% of those who live in the city also work within it.

| College Place Residents: Jobs by NAICS Industry Sector |       |            |       |            |       |            |  |
|--|-------|------------|-------|------------|-------|------------|--|
| Industry   | 2     | 015        | 2     | 2010 20    |       | 2005       |  |
|  | Count | Percentage | Count | Percentage | Count | Percentage |  |
| Agriculture, Forestry                                  | 147   | 4.6%       | 136   | 4.5%       | 91    | 3.2%       |  |
| Mining   | 5     | 0.2%       | 1     | 0.0%       | 1     | 0.0%       |  |
| Utilities  | 10    | 0.3%       | 8     | 0.3%       | 10    | 0.3%       |  |
| Construction   | 115   | 3.6%       | 95    | 3.1%       | 105   | 3.6%       |  |
| Manufacturing  | 278   | 8.8%       | 194   | 6.4%       | 213   | 7.4%       |  |
| Wholesale Trade  | 81    | 2.6%       | 73    | 2.4%       | 81    | 2.8%       |  |
| Retail Trade   | 341   | 10.8%      | 365   | 12.1%      | 372   | 12.9%      |  |
| Transportation & Warehousing                           | 61    | 1.9%       | 42    | 1.4%       | 40    | 1.4%       |  |
| Information  | 48    | 1.5%       | 49    | 1.6%       | 45    | 1.6%       |  |
| Finance  | 90    | 2.8%       | 114   | 3.8%       | 100   | 3.5%       |  |
| Real Estate  | 43    | 1.4%       | 29    | 1.0%       | 32    | 1.1%       |  |
| Professional & Scientific                              | 79    | 2.5%       | 57    | 1.9%       | 55    | 1.9%       |  |
| Management of Companies                                | 11    | 0.3%       | 4     | 0.1%       | 3     | 0.1%       |  |
| Administration & Support                               | 93    | 2.9%       | 96    | 3.2%       | 73    | 2.5%       |  |
| Educational Services                                   | 430   | 13.6%      | 460   | 15.2%      | 485   | 16.8%      |  |
| Health Care  | 687   | 21.7%      | 612   | 20.3%      | 471   | 16.4%      |  |
| Arts & Recreation                                      | 36    | 1.1%       | 33    | 1.1%       | 42    | 1.5%       |  |
| Food Services & Accomodation                           | 261   | 8.2%       | 195   | 6.5%       | 210   | 7.3%       |  |
| Other Services   | 97    | 3.1%       | 161   | 5.3%       | 169   | 5.9%       |  |
| Public Administration                                  | 252   | 8.0%       | 294   | 9.7%       | 282   | 9.8%       |  |
| Total  | 3,165 |            | 3,018 |            | 2,880 |            |  |

Table 1: College Place Residents: Jobs by NAICS Industry Code 2015 to 2005 from Bureau of Labor Statistics.

According to Table 1 the number of residents employed increased 9.9% between 2005 and 2015 from 2,880 and 3,165. The most common industry went from a near tie in 2005 of educational services at 16.8% and health care at 16.4% to in 2015 the health care industry dominating at 21.7%.

| College Place Workers: Jobs by NAICS Industry Sector |       |            |       |            |       |            |  |  |
|--|-------|------------|-------|------------|-------|------------|--|--|
| Industry   |       | 2015       | 2     | 2010       | :     | 2005       |  |  |
|  | Count | Percentage | Count | Percentage | Count | Percentage |  |  |
| Agriculture, Forestry                                | 20    | 1.0%       | 36    | 1.8%       | 21    | 1.1%       |  |  |
| Mining   | 1     | 0.1%       | 1     | 0.1%       | 0     | 0.0%       |  |  |
| Utilities  | 0     | 0.0%       | 0     | 0.0%       | 0     | 0.0%       |  |  |
| Construction   | 47    | 2.4%       | 57    | 2.9%       | 81    | 4.2%       |  |  |
| Manufacturing  | 26    | 1.3%       | 21    | 1.1%       | 30    | 1.5%       |  |  |
| Wholesale Trade                                      | 9     | 0.5%       | 3     | 0.2%       | 2     | 0.1%       |  |  |
| Retail Trade   | 619   | 31.8%      | 948   | 48.7%      | 727   | 37.4%      |  |  |
| Transportation & Warehousing                         | 7     | 0.4%       | 2     | 0.1%       | 0     | 0.0%       |  |  |
| Information  | 10    | 0.5%       | 9     | 0.5%       | 1     | 0.1%       |  |  |
| Finance  | 33    | 1.7%       | 30    | 1.5%       | 16    | 0.8%       |  |  |
| Real Estate  | 2-    | 1.0%       | 8     | 40.0%      | 7     | 0.4%       |  |  |
| Professional & Scientific                            | 25    | 1.3%       | 2     | 0.1%       | 33    | 1.7%       |  |  |
| Management of Companies                              | 0     | 0.0%       | 0     | 0.0%       | 0     | 0.0%       |  |  |
| Administration & Support                             | 18    | 0.9%       | 40    | 2.1%       | 22    | 1.1%       |  |  |
| Educational Services                                 | 639   | 32.8%      | 477   | 24.5%      | 551   | 28.3%      |  |  |
| Health Care  | 309   | 15.9%      | 148   | 7.6%       | 228   | 11.7%      |  |  |
| Arts & Recreation                                    | 2     | 0.1%       | 7     | 0.4%       | 14    | 0.7%       |  |  |
| Food Services & Accomodation                         | 85    | 4.4%       | 29    | 1.5%       | 67    | 3.4%       |  |  |
| Other Services                                       | 29    | 1.5%       | 68    | 3.5%       | 77    | 4.0%       |  |  |
| Public Administration                                | 49    | 2.5%       | 60    | 3.1%       | 67    | 3.4%       |  |  |
| Total  | 1,928 |            | 1,946 |            | 1,944 |            |  |  |

Table 2: College Place Workers: Jobs by NAICS Industry Standard (2005 to 2015) from Bureau of Labor Statistics.

The number of people who work within the city limits of College Place decreased 0.08% from 1,944 to 1,928 between 2005 and 2015. The largest percentage of the workforce switched from retail trade at 37.4% in 2005 to educational services at 32.8% in 2015.

#### E. Top Employers in College Place and Walla Walla County

| Top College Place Employers - 2017 |     |     |       |  |  |  |
|------------------------------------|-----|-----|-------|--|--|--|
| Employer Name                      | FTE | PTE | Total |  |  |  |
| Walla Walla University             | 255 | 193 | 448   |  |  |  |
| Wal-Mart                           | 161 | 177 | 338   |  |  |  |
| Banner Bank                        | 187 | 15  | 202   |  |  |  |
| College Place School District      | 79  | 62  | 141   |  |  |  |
| Regency at the Park                | 89  | 29  | 118   |  |  |  |
| Home Depot                         | 50  | 56  | 106   |  |  |  |
| Andy's Market                      |     |     | 70    |  |  |  |
| Eagle Springs Memory Care          | 30  | 12  | 42    |  |  |  |
| City of College Place              | 35  | 5   | 40    |  |  |  |

Table 3: Top College Place Employers in 2017 from Port of Walla Walla

The largest employer in the City is Walla Walla University at a total of 448 staff members. This is followed by Wal-Mart at 338 staff members.

| Top Walla Walla County Employers - 2017 |      |      |       |  |  |  |  |
|---|------|------|-------|--|--|--|--|
| Employer Name                           | FTE  | PTE  | Total |  |  |  |  |
| Broetje Orchards                        | 1300 | 1100 | 2400  |  |  |  |  |
| Tyson Fresh Meats                       | 1380 | 0    | 1380  |  |  |  |  |
| Washington State Penitentiary           | 1030 | 59   | 1089  |  |  |  |  |
| Providence St. Mary Meidcal Center      | 650  | 311  | 961   |  |  |  |  |
| Walla Walla School District #140        | 570  | 244  | 814   |  |  |  |  |
| Walla Walla Community College           | 322  | 292  | 614   |  |  |  |  |
| Boise Paper                             | 600  | 0    | 600   |  |  |  |  |
| Whitman College                         | 379  | 191  | 570   |  |  |  |  |
| Walla Walla University                  | 255  | 193  | 448   |  |  |  |  |
| US Dept of Veterans Affairs             | 393  | 43   | 436   |  |  |  |  |
| Key Technology                          | 431  | 3    | 434   |  |  |  |  |
| US Army Corps of Engineers              | 350  | 112  | 353   |  |  |  |  |
| Walla Walla County                      | 315  | 27   | 342   |  |  |  |  |
| Wal-Mart                                | 161  | 177  | 338   |  |  |  |  |
| City of Walla Walla                     | 239  | 67   | 306   |  |  |  |  |
| Walla Walla Clinic                      | 175  | 75   | 250   |  |  |  |  |
| Washington Odd Fellows Home             | 168  | 53   | 221   |  |  |  |  |
| Banner Bank                             | 187  | 15   | 202   |  |  |  |  |
| Nelson Irrigation Corporation           | 175  | 10   | 185   |  |  |  |  |
| Baker Boyer Bank                        | 160  | 10   | 170   |  |  |  |  |

Table 4: Top Walla Walla County Employers

The Walla Walla Valley has a diverse economy. The largest employers in the county are out by the Wallula-Burbank employment area with Broetje Orchards at 2,400 employees followed by Tyson Fresh Meats at 1,380 and Boise Paper at 600. The other employers are in the immediate vicinity of College Place.

#### F. Median Household Income

| Median Househol   | d Income    |   |                   |
|-------------------|-------------|---|-------------------|
| (2012 to 2016)    |             |   |                   |
| Government        | Income      |   |                   |
| Prescott          | \$29,000.00 |   |                   |
| Starbuck          | \$32,578.00 |   |                   |
| Dayton            | \$38,547.00 |   |                   |
| Milton-Freewater  | \$40,495.00 | Median Household Income (ACS 2012 to 2016 Five Year   | 1                 |
| College Place     | \$40,747.00 | Wedian Household Income (ACS 2012 to 2010 Five real   | <i>'</i>          |
| Walla Walla       | \$41,817.00 | West Schland  |                   |
| Kahlotus          | \$45,417.00 | Richland<br>State of Washington                       |                   |
| Walla Walla Count | \$48,705.00 | Pasco<br>Benton City                                  |                   |
| Connell           | \$49,221.00 | Prosser   |                   |
| Waitsburg         | \$50,313.00 | Kennewick   |                   |
| Mesa              | \$51,146.00 | 8 Watsburg  | The second second |
| Kennewick         | \$52,134.00 | Wala Wala County                                      | = Series1         |
| Prosser           | \$53,268.00 | Kahlotus<br>Wala Wala                                 |                   |
| Benton City       | \$55,714.00 | College Place   |                   |
| Pasco             | \$57,440.00 | Millon-Freewater<br>Dayton                            |                   |
| State of Washingt | \$62,848.00 | Starbuck  |                   |
| Richland          | \$69,833.00 | Prescutt 5 \$10,000.000.000.000.000.000.000.000.000.0 |                   |
| West Richland     | \$84,419.00 | Median Income   |                   |

Table 5/Graph 4: Median Household Income (2012 to 2016) from United States Census Bureau

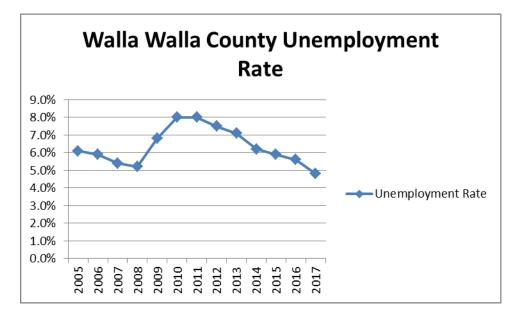
College Place has the fifth lowest median household income of cities within the Benton, Franklin, and Walla Walla County geography at \$40,747. The State of Washington median household income is 45.8% larger than that of College Place.

#### G. Walla Walla County Labor Force

| Average Walla Walla County Resident Labor Force and Employment |        |        |        |        |        |        |        |        |        |        |        |        |        |
|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|  | 2005   | 2006   | 2007   | 2008   | 2009   | 2010   | 2011   | 2012   | 2013   | 2014   | 2015   | 2016   | 2017   |
| Civilian Labor Force   | 28,983 | 28,717 | 29,172 | 30,445 | 31,127 | 30,530 | 29,623 | 29,564 | 28,367 | 28,415 | 28,041 | 28,890 | 29,622 |
| Total Employment   | 27,229 | 27,028 | 27,603 | 28,862 | 29,002 | 28,085 | 27,252 | 27,361 | 26,341 | 26,667 | 26,382 | 27,261 | 28,205 |
| Total Unemployment   | 1,754  | 1,689  | 1,569  | 1,583  | 2,125  | 2,445  | 2,371  | 2,203  | 2,026  | 1,748  | 1,659  | 1,629  | 1,417  |
| Unemployment Rate  | 6.1%   | 5.9%   | 5.4%   | 5.2%   | 6.8%   | 8.0%   | 8.0%   | 7.5%   | 7.1%   | 6.2%   | 5.9%   | 5.6%   | 4.8%   |

Table 6: Walla Walla County Labor Force from Port of Walla Walla

The civilian labor force in the county has increased from 28,983 in 2005 to 29,622 in 2017. The unemployment rate went from a high of 8% in 2010 and 2011 to 4.8% in 2017.



Graph 5: Walla Walla County Unemployment Rate from State of Washington Department of Labor

#### H. Drive Time Market Information

Retailers are interested in demographic information presented in a format of drive-times or the amount of population or potential consumers within a 20,40,60 minute drive time. Datasets reflecting such are located in Appendix A.

#### III. Issues

During the last half of 2017 the City conducted a survey that was available online and in paper format at various places around the City to gauge community opinion on economic development issues. The survey garnered 129 responses which is representative of 1.37% of the College Place population. The Economic Development Commission also went through a Strengths, Weaknesses, Opportunities, and Threats exercise during its November 6<sup>th</sup>, 2017. Common threads from both the survey and the Commission exercise are located below.

#### A. Strengths



Image 5: Strengths.

#### B. Weaknesses



Image 6: Weaknesses

#### C. Opportunities



Image 7: Opportunities

#### D. Threats



Image 8: Threats

City of College Place: 625 S. College Ave, College Place Page 16

2018

#### Vi. Goals, Objectives, & Programs



Image 9: College Avenue

These economic development goals, policies, and programs are designed to work with the other elements to help stimulate economic growth and focus on areas that take into account College Place's unique characteristics and opportunities for growth.

# Goal ED-1: Strengthen city partnerships and resources to support economic opportunities.

#### **Policies**

- ED-1.1 Coordinate with economic development groups (Port of Walla Walla, Walla Walla Valley Chamber, State) to recruit new businesses.
- ED-1.2 Strengthen collaboration among the business community, economic development stakeholders, Walla Walla University, healthcare organizations, local government, tourism organizations, and other higher education institutions.
- ED-1.3 Partner with local organizations to establish training, funding, and business development opportunities for small businesses.

College Place Comprehensive Plan: Economic Development Element

- ED-1.4 Develop, refine, and implement economic monitoring in accordance with the Strategic Plan to help advance the City's economic development policies and programs.
- ED-1.5 When evaluating future locations for particular land use districts and zoning designations, consider local and regional market needs (i.e. trip counts, visibility, etc.) of the types of businesses likely to locate in those areas.
- ED-1.6 Direct capital improvements to key areas to create a sense of place, and grow and attract business.

#### Goal ED-2: Improve the business climate in College Place.

#### Policies

| ED-2.1 | Develop identity for City of College Place   |
|--------|--|
| ED-2.2 | Figure out ways to overcome the perception that all of College Place is closed on Fridays and Saturdays. |
| ED-2.3 | Work with the business community to create a Downtown Business Association.                              |
| ED-2.4 | Develop and implement a parking strategy for the College Avenue corridor.                                |
| ED-2.5 | Double down on code enforcement to improve quality of life which encourages investment.                  |
| ED-2.6 | Create incentives to attract employers to College Place.   |

ED-2.7 Ensure timely and coordinated permitting and regulations.

#### Goal ED-3: Stimulate and diversify College Place's economy.

#### Policies

- ED-3.01 Market to a variety of business-both large and small- that provide goods and services to local and regional populations.
- ED-3.02 Recruit light industrial employers who offer living wage jobs to Southwest College Place (SR 125 corridor).

- ED-3.03 Partner with the Port of Walla Walla with the establishment of a lightindustrial/office park within the city limits.
- ED-3.04 Promote economic activity to diversify sources of revenue and expand the employment base.
- ED-3.05 Partner with economic development agencies to establish a Maker Space in College Place.
- ED-3.06 Establish a multi-use recreation facility with ballfields in College Place to attract regional youth tournaments.
- ED-3.07 Develop sensible regulations to allow for singular food trucks, food cart pods, and pop-up temporary uses for commercially zoned property.
- ED-3.08 Identify or develop a landmark and asset that can be a draw for tourists.
- ED-3.09 Explore establishment of a combination library and recreation center within the City.
- ED-3.10 Establish incentives and development flexibility to retain existing businesses, attract new businesses, and encourage quality development.
- ED-3.11 Coordinate with economic development stakeholders to assist businesses in creating strategies and action plans.

# Goal ED-4: Maintain the city's infrastructure so that it meets the needs of existing employers and targeted industries.

**Policies** 

- ED-4.1 Continue to provide high quality and cost efficient city services and facilities, and promote these as one of College Place's economic development assets.
- ED-4.2 Rebuild Well #1 and #2 to be a sustainable long-term asset to the city's water system.
- ED-4.3 Proactively maintain city infrastructure systems.
- ED-4.4 Conduct preventative maintenance in the city's park and urban forestry system.

Goal ED-5: Develop a diverse portfolio of sites ready for business that provide College Place a competitive advantage because infrastructure is in place and owners are willing to sell/lease.

#### **Policies**

- ED-5.1 Inventory available sites on the market and potentially on the market.
- ED-5.2 Develop a system for maintaining complete information (zoning, infrastructure, planned and funded infrastructure, incentive zones, pricing, terms, etc) online.

Goal ED-6: Support the development and redevelopment of a walkable College Avenue from Rose Street to 13<sup>th</sup> as a Mixed-Use Downtown District that serves as an attractive location for diverse small businesses, tourism, arts and culture, entertainment, community events, and residents.

#### Policies

- ED-6.1 Continue wayfinding/placemaking work throughout the corridor.
- ED-6.2 Partner with Walla Walla University to develop a mix of uses near campus that is beneficial to all parties involved.
- ED-6.3 Partner with economic development groups to inventory and share information regarding vacant building and lot space.
- ED-6.4 Work with property owners on rehabilitation or redevelopment options for properties along corridor.
- ED-6.5 Develop parking management strategy for the corridor.
- ED-6.6 Develop a connected network of pedestrian and bicycle infrastructure throughout the corridor.

# Goal ED-7: Support the development of the Myra Rd and State Route 125 corridors for big box stores and chain restaurants.

#### **Policies**

- ED-7.1 Pursue big box and restaurant/fast casual dining options that is appropriate for our market.
- ED-7.2 Review development regulations to ensure parking, landscaping, and other setback requirements are appropriate for development.
- ED-7.3 Develop a connected network of pedestrian and bicycle infrastructure throughout the corridor.

#### Goal ED-8: Grow and sustain a qualified workforce.

#### Policies

- ED-8.1 Consider public/private sponsorship of entrepreneurial education.
- ED-8.2 Encourage organizational partnerships that focus resources toward increasing the employability of all citizens.
- ED-8.3 Encourage student internship programs with local businesses.
- ED-8.4 Diversify and expand the city's jobs base, with focus on attracting livingwage jobs, to allow people to work and live in the community.

#### Goal ED-9: Embrace tourism as an economic development tool.

#### **Policies**

- ED-9.1 Partner with Visit Walla Walla to advertise to targeted interests at the regional and national level.
- ED-9.2 Keep detailed and updated content management platforms such as websites and mobile applications.
- ED-9.3 Support visitor information kiosks.
- ED-9.4 Embrace our historic properties and develop tourism activities around that market.
- ED-9.5 Explore the development of sports complex consisting of ball fields that could host regional youth tournaments.
- ED-9.6 Embrace bicyclists and build upon the successful bike tourism industry throughout the Walla Walla Valley by adding bike trails and routes in accordance with the Blue Mountain Regional Trails plan.

# Goal ED-10: Support programs, projects, and development efforts that enhance the job market and promote community pride.

#### Policies **Policies**

- ED-10.1 Support maintaining and growing new community events such as the Farmer's Market, Independence Day, Halloween, and Winterfest.
- ED-10.2 Recruit lodging facilities to the City that could have space for conferences.

ED-10.3 Support educational resources that are aligned to meet the comprehensive current and future needs of employers in College Place.

#### Goal ED-11: Capitalize on the burgeoning Walla Walla Valley wine industry.

- ED-11.1 Recruit wineries at appropriately zoned areas near the State Route 125 corridor.
- ED-11.2 Recruit ancillary businesses integral to wine tourism such as restaurants, hotels, and light industrial to the city.



### Restaurant Market Potential

College Place City, WA College Place City, WA (5313855) Geography: Place

| population 18+<br>Household7,446Household3,601Median Household Income548,082\$5roduct/Consumer BehaviorKalon5,523Went to family restaurantysteak house 4 times/mo1,96126.3%Spent at family restaurantysteak house 4 times/mo1,96126.3%Spent at family restaurantysteak house 4 times/mo1,08914.6%Spent at family restational yteak house 4 times/mo1,08914.6%Spent at family restational yteak house 4 times/mo1,08914.6%Spent at family restational yteak house has to months: 531-001,08914.6%Spent at family restational yteak house has to months: 5301-20077810.2%Spent at family restational yteak house has to months: 101-20077810.2%Family restaurantysteak house last 6 months: 10011,58021.2%Family restaurantysteak house last 6 months: inner3,39745.6%Family restaurantysteak house last 6 months: inner3,39745.6%Family restaurantysteak house last 6 months: inner1,31125.9%Fam restytaak hae/6 months: Rob Evans Farms4305.8%Fam restytaak hae/6 months: Bob Evans Farms4305.8%Fam restytaak hae/6 months: Rob Evans Farms4305.8%Fam restytaak hae/6 months: Carlboa's Hallan Grill2132.9%Fam restytaak hae/6 months: Carlboa's Hallan Grill2132.9%Fam restytaak hae/6 months: Carlboa's Hallan Grill2132.9%Fam restytaak hae/6 months: Carlboa's Hallan Grill2132.9%                                       | Demographic Summary                                  |       | 2017     | 20     |
|--|--|-------|----------|--------|
| Household Income548,082548,082Median Household IncomeExpected Number of<br>Sequence 1\$48,082\$5oduck/Consumer BehaviorKadultsPercent\$5went to family restaurant/steak house in last 6 months: (\$316,52274.2%Spent at family restaurant/steak house in last 6 months: (\$316,709.0%Spent at family rest/steak he last 6 months: (\$1001,06126.3%Spent at family rest/steak he last 6 months: (\$201-20075810.2%Spent at family rest/steak he last 6 months: \$201-20075810.2%Spent at family rest/steak he last 6 months: \$201-2007583.7%Spent at family rest/steak house last 6 months: \$201-2007583.7%Family rest/steak house last 6 months: \$201-2007583.7%Family rest/steak house last 6 months: breakfast1,0013.4%Family rest/steak house last 6 months: weeklay2,43432.7%Family rest/steak house last 6 months: weeklay2,43432.7%Family rest/steak house last 6 months: weeklay2,4343.7%Family rest/steak house last 6 months: weeklay3.4%3.4%Fam rest/steak hee/6 months: Buffalo Wild Wings6288.4%Fam rest/steak hee/6 months: Buffalo Wild Wings3.83.4%Fam rest/steak hee/6 months: Buffalo Wild Wings3.4%3.4%Fam rest/steak hee/6 months: Buffalo Wild Wings3.4%3.4%Fam rest/steak hee/6 months: Buffalo Wild Wings3.4%3.4%Fam rest/steak hee/6 months: Buffalo Wild Wings3.4%3.4                             | Population   |       | 9,084    | 9,2    |
| Median Household Income       548,082       \$5         roduct/Consume Behavior       Adults       Percent         Went to family resturant/steak house 4+ times/mo       5,523       7.4.2%         Went to family resturant/steak house 4+ times/mo       1,961       26.3%         Spent at family resturant/steak house 4+ times/mo       1,961       26.3%         Spent at family resturant/steak house 4+ times/mo       1,961       26.3%         Spent at family resturant/steak house 4- times/mo       1,069       1.6%         Spent at family resturant/steak house last 6 months: \$21-100       1,089       1.6%         Spent at family resturant/steak house last 6 months: \$201-300       278       3.7%         Spent at family resturant/steak house last 6 months: stoll-represent (1,001       1.34%       1.34%         Family resturant/steak house last 6 months: weekday       2.434       32.7%         Family resturant/steak house last 6 months: weekday       2.434       32.7%         Family resturant/steak house last 6 months: weekday       2.434       32.7%         Family resturant/steak house last 6 months: weekday       2.434       32.7%         Family resturant/steak house last 6 months: weekday       2.434       32.7%         Family resturant/steak house last 6 mont | Population 18+                                       |       | 7,446    | 7,6    |
| Expected Number of<br>AduitsPercentroduct/Consumer BehaviorAduitsPercentWent to family restaurant/steak house in last 6 mon5,5237,42%Went to family restaurant/steak house in last 6 months: <stal< td="">67009,0%Spent at family restyteak he last 6 months: <stal: 500<="" td="">7249,7%Spent at family restyteak hes last 6 months: \$21:1001,08314.4%Spent at family restyteak hes last 6 months: \$201:3002783,7%Spent at family restyteak hes last 6 months: \$201:3002783,7%Family restaurant/steak house last 6 months: isonch1,58021,2%Family restaurant/steak house last 6 months: weekag2,9440,7%Family restaurant/steak house last 6 months: weekag2,9440,27%Family restaurant/steak house last 6 months: weekag2,9440,27%Fa</stal:></stal<>   | Households   |       | 3,601    | 3,0    |
| roduct/Consumer BehaviorAdultsPercentWent to family restaurant/steak house last 6 monts: <31   | Median Household Income                              |       | \$48,082 | \$52,2 |
| Went to family restaurant/steak house in last 6 mo       5,253       74.2%         Went to family rest/steak hole last 6 months: <\$31   |  | -     |          |        |
| Went to family resturant/steak house 4+ times/mo       1,961       26.3%         Spent at family rest/steak hse last 6 months: s31-50       724       9.7%         Spent at family rest/steak hse last 6 months: s101-200       758       10.2%         Spent at family rest/steak hse last 6 months: s101-200       758       10.2%         Spent at family rest/steak hse last 6 months: s101-200       758       10.2%         Spent at family rest/steak house last 6 months: s101-200       758       3.7%         Spent at family rest/steak house last 6 months: s101-200       758       1.2%         Family rest/steak house last 6 months: s101-200       788       3.7%         Spent at family rest/steak house last 6 months: inch       1,980       21.2%         Family rest/arant/steak house last 6 months: inch       1,981       2.7%         Family restaurant/steak house last 6 months: weeklay       2,434       32.7%         Family restaurant/steak house last 6 months: weeklay       2,984       40.1%         Fam rest/steak hse/6 months: Bole Vans Farms       430       5.8%         Fam rest/steak hse/6 months: Carlaba's 1 talian Grill       213       2.9%         Fam rest/steak hse/6 months: Carlaba's 1 talian Grill       213       2.9%         Fam rest/steak hse/6 months: C    | -  |       |          | Ν      |
| Spent at family rest/steak hse last 6 months: <\$31  |  | ,     |          |        |
| Spent at family rest/steak hase last 6 months: \$31-50       724       9.7%         Spent at family rest/steak hase last 6 months: 51-100       1,089       14.6%         Spent at family rest/steak hase last 6 months: 101-200       758       10.2%         Spent at family rest/steak hase last 6 months: 101-300       278       3.7%         Spent at family rest/steak hase last 6 months: 1301+       392       5.3%         Family restaurant/steak house last 6 months: isol+       1,001       13.4%         Family restaurant/steak house last 6 months: inch       1,397       45.6%         Family restaurant/steak house last 6 months: inch       3,397       45.6%         Family restaurant/steak house last 6 months: weekend       2,984       40.1%         Fam rest/steak hase/6 months: Bob Farms       430       5.8%         Fam rest/steak hase/6 months: Calforial Ptzz Kitchen       134       1.8%         Fam rest/steak hase/6 months: Carabba's Italian Grill       213       2.9%         Fam rest/steak hase/6 months: Carabba's Italian Grill       213       2.9%         Fam rest/steak hase/6 months: Carabba's Italian Grill       213       2.9%         Fam rest/steak hase/6 months: Carabba's Rearel       308       4.1%         Fam rest/steak hase/6 months: Carabba's Reare   | · · ·  |       |          |        |
| Spent at family rest/steak hase last 6 months: \$11-100       1,089       14.6%         Spent at family rest/steak hase last 6 months: \$201-300       278       3.7%         Spent at family rest/steak hase last 6 months: \$201-300       278       3.7%         Family rest/steak hase last 6 months: \$201-300       278       3.7%         Family rest/steak house last 6 months: breakfast       1,001       13.4%         Family rest/steak house last 6 months: inner       3,397       45.6%         Family rest/steak house last 6 months: mack       198       2.7%         Family rest/steak house last 6 months: weekday       2,434       32.7%         Family rest/steak hac/6 months: Applebee 's       1,931       25.9%         Fam rest/steak hac/6 months: Applebee 's       1,931       25.9%         Fam rest/steak hac/6 months: California Pizza Kitchen       134       1.8%         Fam rest/steak hac/6 months: California Pizza Kitchen       134       1.8%         Fam rest/steak hac/6 months: California Pizza Kitchen       134       1.8%         Fam rest/steak hac/6 months: California Pizza Kitchen       134       1.8%         Fam rest/steak hac/6 months: California Pizza Kitchen       134       1.8%         Fam rest/steak hac/6 months: California Pizza Kitchen             |  |       |          |        |
| Spent at family rest/steak hse last 6 months: \$101-200       758       10.2%         Spent at family rest/steak hse last 6 months: \$201-300       278       3.7%         Family rest/steak house last 6 months: \$201-300       278       3.7%         Family rest/steak house last 6 months: breakfast       1.01       13.4%         Family restaurant/steak house last 6 months: lunch       3.397       45.6%         Family restaurant/steak house last 6 months: unckday       2,434       32.7%         Family restaurant/steak house last 6 months: weekedy       2,434       32.7%         Family restaurant/steak house last 6 months: weekedy       2,984       40.1%         Fam rest/steak hse/6 months: Bob Evans Farms       430       5.8%         Fam rest/steak hse/6 months: Califonia Pizza Kitchen       134       1.8%         Fam rest/steak hse/6 months: Carabba's Italian Grill       213       2.9%         Fam rest/steak hse/6 months: Carabba's Italian Grill       213       2.9%         Fam rest/steak hse/6 months: Carabba's Italian Grill       213       2.9%         Fam rest/steak hse/6 months: Carabba's Italian Grill       213       2.9%         Fam rest/steak hse/6 months: Carabba's Rarel       308       4.1%         Fam rest/steak hse/6 months: Cloi's Pizza           |  |       |          |        |
| Spent at family rest/steak hae last 6 months: \$201-300       778       3.7%         Spent at family rest/steak hae last 6 months: \$201-300       13.4%         Family restaurant/steak house last 6 months: lunch       1,580       21.2%         Family restaurant/steak house last 6 months: lunch       1,580       21.2%         Family restaurant/steak house last 6 months: snack       198       2.7%         Family restaurant/steak house last 6 months: weekday       2,434       32.7%         Family restaurant/steak house last 6 months: weekday       2,434       32.7%         Fam rest/steak hse/6 months: Applebee's       1,931       25.9%         Fam rest/steak hse/6 months: Carraba's Italian Grill       213       2.9%         Fam rest/steak hse/6 months: Carraba's Italian Grill       213       2.9%         Fam rest/steak hse/6 months: Carraba's Italian Grill       213       2.9%         Fam rest/steak hse/6 months: Cracker Barrel       308       4.1%         Fam rest/steak hse/6 months: Coris Pizza       308       4.1%                                      |  |       |          |        |
| Spent at family rest/steak has last 6 months: \$301+3925.3%Family restaurant/steak house last 6 months: lunch1,58021.2%Family restaurant/steak house last 6 months: lunch3,39745.6%Family restaurant/steak house last 6 months: snack1982.7%Family restaurant/steak house last 6 months: weekday2,43432.7%Family restaurant/steak house last 6 months: weekday2,43432.7%Family restaurant/steak house last 6 months: weekday2,43432.7%Fam rest/steak hse/6 months: Bob Evans Farms4305.8%Fam rest/steak hse/6 months: California Pizza Kitchen1341.8%Fam rest/steak hse/6 months: California Pizza Kitchen1341.8%Fam rest/steak hse/6 months: California Pizza Kitchen3084.1%Fam rest/steak hse/6 months: California Pizza Kitchen3084.1%Fam rest/steak hse/6 months: California Pizza Kitchen3141.8%Fam rest/steak hse/6 months: California Pizza Kitchen3134.2%Fam rest/steak hse/6 months: California Pizza Kitchen3134.1%Fam rest/steak hse/6 months: California Pizza Kitchen3134.1%Fam rest/steak hse/6 months: California Pizza Kitchen3134.2%Fam rest/steak hse/6 m  | · · · · · · · · · · · · · · · · · · ·                |       |          |        |
| Family restaurant/steak house last 6 months: breakfast     1,001     13.4%       Family restaurant/steak house last 6 months: unch     3,397     45.6%       Family restaurant/steak house last 6 months: snack     198     2.7%       Family restaurant/steak house last 6 months: weekday     2,434     32.7%       Family restaurant/steak house last 6 months: weekday     2,884     40.1%       Fam rest/steak hse/6 months: Applebee's     1,931     25.9%       Fam rest/steak hse/6 months: Buffalo Wild Wings     628     8.4%       Fam rest/steak hse/6 months: Carabba's Italian Grill     134     1.8%       Fam rest/steak hse/6 months: Carabba's Italian Grill     213     2.9%       Fam rest/steak hse/6 months: Carabba's Italian Grill     750     10.1%       Fam rest/steak hse/6 months: Carabba's Italian Grill     750     10.1%       Fam rest/steak hse/6 months: Carabra Statian Grill     866     1.9%       Fam rest/steak hse/6 months: Carabra Statian Grill     862     1.9%       Fam rest/steak hse/6 months: Carabra Statian Grill     861     1.9%       Fam rest/steak hse/6 months: Carabra Statian Grill     861     1.9%       Fam rest/steak hse/6 months: Carabra Statian Grill     861     1.9%       Fam rest/stea  |  |       |          |        |
| Family restaurant/steak house last 6 months: lunch1,58021.2%Family restaurant/steak house last 6 months: snack1982.7%Family restaurant/steak house last 6 months: weekday2,43432.7%Family restaurant/steak house last 6 months: weekday2,43432.7%Family restaurant/steak house last 6 months: weekend2,98440.1%Fam rest/steak hse/6 months: Applebee's1,93125.9%Fam rest/steak hse/6 months: Buffalo Wild Wings6288.4%Fam rest/steak hse/6 months: California Fizza Kitchen1341.8%Fam rest/steak hse/6 months: California Fizza Kitchen1341.8%Fam rest/steak hse/6 months: Chil''s Grill & Bar75010.1%Fam rest/steak hse/6 months: Chil''s Grill & Bar75010.1%Fam rest/steak hse/6 months: California Fizza Kitchen3884.1%Fam rest/steak hse/6 months: Chil''s Grill & Bar75010.1%Fam rest/steak hse/6 months: Calif''s Grill & Bar75010.1%Fam rest/steak hse/6 months: IDeny's7319.8%Fam rest/steak hse/6 months: IDeny's7319.8%Fam rest/steak hse/6 months: IDeny's7319.8%Fam rest/steak hse/6 months: IDeny's3334.2%Fam rest/steak hse/6 months: IDeny's3334.5%Fam rest/steak hse/6 months: Oluc Garden1,40118.8%Fam rest/steak hse/6 months: Rolphon Steakhouse7199.7%Fam rest/steak hse/6 months: Rolphon4226.3%Fam rest/steak hse/6 months: Rolphon4226.3% <td>• • •</td> <td></td> <td></td> <td></td>                | • • •  |       |          |        |
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| Family restaurant/steak house last 6 months: weekeday2,43432.7%Family restaurant/steak house last 6 months: weekend2,98440.1%Fam rest/steak hse/6 months: Appleee's1,93125.9%Fam rest/steak hse/6 months: Bob Evans Farms4305.8%Fam rest/steak hse/6 months: Califormia Pizza Kitchen1341.8%Fam rest/steak hse/6 months: California Pizza Kitchen1341.8%Fam rest/steak hse/6 months: Carifornia Pizza Kitchen2463.3%Fam rest/steak hse/6 months: Chill's Grill & Bar75010.1%Fam rest/steak hse/6 months: Clicl's Pizza3084.1%Fam rest/steak hse/6 months: Caracker Barrel88611.9%Fam rest/steak hse/6 months: Clocl's Pizza3034.1%Fam rest/steak hse/6 months: Clocle Corral6128.2%Fam rest/steak hse/6 months: Logan's Roadhouse3134.2%Fam rest/steak hse/6 months: Logan's Roadhouse3134.2%Fam rest/steak hse/6 months: Logan's Roadhouse3134.2%Fam rest/steak hse/6 months: Logan's Roadhouse7199.7%Fam rest/steak hse/6 months: Rollbots7199.7%Fam rest/steak hse/6 mo   | , .  |       |          |        |
| Family restaurant/steak house last 6 months: weekend     2,984     40.1%       Fam rest/steak hse/6 months: Applebee's     1,931     25.9%       Fam rest/steak hse/6 months: Buffalo Wild Wings     628     8.4%       Fam rest/steak hse/6 months: California Pizza Kitchen     134     1.8%       Fam rest/steak hse/6 months: Carabab 's Italian Grill     213     2.9%       Fam rest/steak hse/6 months: Carabab 's Italian Grill     213     2.9%       Fam rest/steak hse/6 months: Cheesecake Factory     246     3.3%       Fam rest/steak hse/6 months: ClCi 's Pizza     308     4.1%       Fam rest/steak hse/6 months: ClCi 's Pizza     308     4.1%       Fam rest/steak hse/6 months: Cold's Pizza     308     4.1%       Fam rest/steak hse/6 months: Cold's Pizza     308     4.1%       Fam rest/steak hse/6 months: Colden Corral     612     8.2%       Fam rest/steak hse/6 months: LongHorn Steakhouse     313     4.2%       Fam rest/steak hse/6 months: Clogen's Roadhouse     313     4.2%       Fam rest/steak hse/6 months: Clogen's Roadhouse     313     4.2%       Fam rest/steak hse/6 months: Rolp blog and blogen     1,401     18.8%       Fam rest/steak hse/6 months: Roup blogen     313     4.2%  |  |       |          |        |
| Fam rest/steak hse/6 months: Applebee's     1,931     25.9%       Fam rest/steak hse/6 months: Bob Evans Farms     430     5.8%       Fam rest/steak hse/6 months: Bulfalo Wild Wings     628     8.4%       Fam rest/steak hse/6 months: California Pizza Kitchen     134     1.8%       Fam rest/steak hse/6 months: Carrabba's Italian Grill     213     2.9%       Fam rest/steak hse/6 months: Carrabba's Italian Grill     213     2.9%       Fam rest/steak hse/6 months: CiCi's Pizza     308     4.1%       Fam rest/steak hse/6 months: Cacker Barrel     886     11.9%       Fam rest/steak hse/6 months: Denny's     731     9.8%       Fam rest/steak hse/6 months: Logan's Roadhouse     313     4.2%       Fam rest/steak hse/6 months: Logan's Roadhouse     313     4.2%       Fam rest/steak hse/6 months: Logan's Roadhouse     313     4.2%       Fam rest/steak hse/6 months: Colly Garden     1,401     18.8%       Fam rest/steak hse/6 months: Calobace     719     9.7%       Fam rest/steak hse/6 months: Calobace     719     9.7%       Fam rest/steak hse/6 months: Red Lobster     920     12.4%       Fam rest/steak hse/6 months: Red Lobster     920     12.4%       Fam res  |  | ,     |          |        |
| Fam rest/steak hse/6 months: Bob Evans Farms4305.8%Fam rest/steak hse/6 months: Buffalo Wild Wings6288.4%Fam rest/steak hse/6 months: California Pizza Kitchen1341.8%Fam rest/steak hse/6 months: California Pizza Kitchen1342.9%Fam rest/steak hse/6 months: Carrabba's Italian Grill2132.9%Fam rest/steak hse/6 months: Chill's Grill & Bar75010.1%Fam rest/steak hse/6 months: Chill's Grill & Bar75010.1%Fam rest/steak hse/6 months: Cracker Barrel88611.9%Fam rest/steak hse/6 months: Coloral6128.2%Fam rest/steak hse/6 months: Denny's7319.8%Fam rest/steak hse/6 months: Logan's Roadhouse3134.2%Fam rest/steak hse/6 months: Logan's Roadhouse3134.2%Fam rest/steak hse/6 months: Logan's Roadhouse7199.7%Fam rest/steak hse/6 months: Roll Corral92012.4%Fam rest/steak hse/6 months: Red Robin4476.0%Fam rest/steak hse/6 months: Red Robin4476.0%Fam rest/steak hse/6 months: Red Robin4476.0%Fam rest/steak hse/6 months: Red Robin4465.6%Fam rest/steak hse/6 months: Red Robin4165.6%Fam rest/steak hse/6 months: Red Robin416<   | , .  |       |          |        |
| Fam rest/steak hse/6 months: Buffalo Wild Wings6288.4%Fam rest/steak hse/6 months: California Pizza Kitchen1341.8%Fam rest/steak hse/6 months: Carrabba's Italian Grill2132.9%Fam rest/steak hse/6 months: The Cheesecake Factory2463.3%Fam rest/steak hse/6 months: ClCi's Pizza3084.1%Fam rest/steak hse/6 months: ClCi's Pizza3084.1%Fam rest/steak hse/6 months: ClCi's Pizza3084.1%Fam rest/steak hse/6 months: ClCi's Pizza7319.8%Fam rest/steak hse/6 months: Colden Corral6128.2%Fam rest/steak hse/6 months: Golden Corral6128.2%Fam rest/steak hse/6 months: Logan's Roadhouse3134.2%Fam rest/steak hse/6 months: Logan's Roadhouse3134.2%Fam rest/steak hse/6 months: Olive Garden1,40118.8%Fam rest/steak hse/6 months: Olive Garden1,40118.8%Fam rest/steak hse/6 months: Red Lobster92012.4%Fam rest/steak hse/6 months: Red Robin4726.3%Fam rest/steak hse/6 months: Red Robin4726.3%Fam rest/steak hse/6 months: Red Robin4726.3%Fam rest/steak hse/6 months: Red Robin3805.1%Fam rest/steak hse/6 months: Kas Roadhouse3805.1%Fam rest/steak hse/6 months: Kas Roadhouse<  |  |       |          |        |
| Fam rest/steak hse/6 months: Cariabba's Italian Grill     134     1.8%       Fam rest/steak hse/6 months: The Cheesecake Factory     246     3.3%       Fam rest/steak hse/6 months: The Cheesecake Factory     246     3.3%       Fam rest/steak hse/6 months: Cli's Fizza     308     4.1%       Fam rest/steak hse/6 months: Cli's Fizza     308     4.1%       Fam rest/steak hse/6 months: Denny's     731     9.8%       Fam rest/steak hse/6 months: Donny's     731     9.8%       Fam rest/steak hse/6 months: Colden Corral     612     8.2%       Fam rest/steak hse/6 months: Logan's Roadhouse     313     4.2%       Fam rest/steak hse/6 months: Logan's Roadhouse     313     4.2%       Fam rest/steak hse/6 months: Logan's Roadhouse     333     4.5%       Fam rest/steak hse/6 months: Coltback Steakhouse     719     9.7%       Fam rest/steak hse/6 months: Roughorn Steakhouse     719     9.7%       Fam rest/steak hse/6 months: Red Lobster     920     12.4%       Fam rest/steak hse/6 months: Roughy Tuesday     447     6.0%       Fam rest/steak hse/6 months: Ruby Tuesday     447     6.0%       Fam rest/steak hse/6 months: Ruby Tuesday     361     1.1%       Fam rest  |  |       |          |        |
| Fam rest/steak hse/6 months: Carrabba`s Italian Grill2132.9%Fam rest/steak hse/6 months: The Cheesecake Factory2463.3%Fam rest/steak hse/6 months: Chili`s Grill & Bar75010.1%Fam rest/steak hse/6 months: Chili`s Grill & Bar3084.1%Fam rest/steak hse/6 months: Cracker Barrel88611.9%Fam rest/steak hse/6 months: Corcker Barrel88611.9%Fam rest/steak hse/6 months: Golden Corral6128.2%Fam rest/steak hse/6 months: Golden Corral6128.2%Fam rest/steak hse/6 months: Logan`s Roadhouse3134.2%Fam rest/steak hse/6 months: Logan`s Roadhouse3334.5%Fam rest/steak hse/6 months: Outback Steakhouse3334.5%Fam rest/steak hse/6 months: LongHorn Steakhouse3334.5%Fam rest/steak hse/6 months: Outback Steakhouse7199.7%Fam rest/steak hse/6 months: Red Lobster92012.4%Fam rest/steak hse/6 months: Red Lobster92012.4%Fam rest/steak hse/6 months: Red Robin4726.3%Fam rest/steak hse/6 months: Red Robin4726.3%Fam rest/steak hse/6 months: Red Robin4165.6%Fam rest/steak hse/6 months: Red Robin4165.6%Fam rest/steak hse/6 months: Red Robin2,80037.6%Fam rest/steak hse/6 months: Red Robin2,80037.6%Fam rest/steak hse/6 months: Red Robin2,80037.6%Fam rest/steak hse/6 months: Red Robin4165.6%Fam rest/steak hse/6 months: Suffle Hou   |  |       |          |        |
| Fam rest/steak hse/6 months: The Cheesecake Factory     246     3.3%       Fam rest/steak hse/6 months: Chill's Grill & Bar     750     10.1%       Fam rest/steak hse/6 months: Cicl's Pizza     308     4.1%       Fam rest/steak hse/6 months: Cacker Barrel     886     11.9%       Fam rest/steak hse/6 months: Conder Barrel     886     11.9%       Fam rest/steak hse/6 months: Colden Corral     612     8.2%       Fam rest/steak hse/6 months: Logan's Roadhouse     313     4.2%       Fam rest/steak hse/6 months: Logan's Roadhouse     313     4.2%       Fam rest/steak hse/6 months: Colve Garden     11.9     8.8%       Fam rest/steak hse/6 months: Colve Garden     133     4.2%       Fam rest/steak hse/6 months: Colve Garden     1,401     18.8%       Fam rest/steak hse/6 months: Red Lobster     920     12.4%       Fam rest/steak hse/6 months: Red boin     472     6.3%       Fam rest/steak hse/6 months: Ruby Tuesday     447     6.0%       Fam rest/steak hse/6 months: Ruby Tuesday     380     5.1%       Fam rest/steak hse/6 months: Multipues     380     5.1%       Fam rest/steak hse/6 months: Wiffle House     380     5.1%       Fam rest/steak hse/6 months: Y  |  |       |          |        |
| Fam rest/steak hse/6 months: Chill's Grill & Bar     750     10.1%       Fam rest/steak hse/6 months: CiCi's Pizza     308     4.1%       Fam rest/steak hse/6 months: Cracker Barrel     886     11.9%       Fam rest/steak hse/6 months: Bolny's     731     9.8%       Fam rest/steak hse/6 months: Golden Corral     612     8.2%       Fam rest/steak hse/6 months: Logan's Roadhouse     313     4.2%       Fam rest/steak hse/6 months: Logan's Roadhouse     333     4.5%       Fam rest/steak hse/6 months: Olive Garden     1,401     18.8%       Fam rest/steak hse/6 months: Olive Garden     1,401     18.8%       Fam rest/steak hse/6 months: Red Lobster     920     12.4%       Fam rest/steak hse/6 months: Red Robin     472     6.3%       Fam rest/steak hse/6 months: Red Robin     472     6.3%       Fam rest/steak hse/6 months: Red Robin     447     6.0%       Fam rest/steak hse/6 months: Texas Roadhouse     380     5.1%       Fam rest/steak hse/6 months: May Tuesday     447     6.0%       Fam rest/steak hse/6 months: Texas Roadhouse     380     5.1%       Fam rest/steak hse/6 months: Texas Roadhouse     380     5.1%       Fam rest/steak hse/6 months: Texas Roa  |  |       |          |        |
| Fam rest/steak hse/6 months: CiCi 's Pizza3084.1%Fam rest/steak hse/6 months: Cracker Barrel88611.9%Fam rest/steak hse/6 months: Denny's7319.8%Fam rest/steak hse/6 months: Golden Corral6128.2%Fam rest/steak hse/6 months: Logan 's Roadhouse3134.2%Fam rest/steak hse/6 months: Logan 's Roadhouse3334.5%Fam rest/steak hse/6 months: LongHorn Steakhouse3334.5%Fam rest/steak hse/6 months: Outback Steakhouse7199.7%Fam rest/steak hse/6 months: Red Lobster92012.4%Fam rest/steak hse/6 months: Red Robin4476.0%Fam rest/steak hse/6 months: Red Robin4476.0%Fam rest/steak hse/6 months: Texas Roadhouse6018.1%Fam rest/steak hse/6 months: Red Robin3805.1%Fam rest/steak hse/6 months: Red Robin3805.1%Fam rest/steak hse/6 months: Texas Roadhouse6018.1%Fam rest/steak hse/6 months: Red Robin3805.1%Fam rest/steak hse/6 months: Texas Roadhouse6018.1%Fam rest/steak hse/6 months: Texas Roadhouse6018.1%Fam rest/steak hse/6 months: Start in last 6 mo6,85792.1%Went to fast food/drive-in restaurant 9+ times/mo2,80037.6%Spent at fast food/drive-in last 6 months: \$11-\$206178.3%Spent at fast food/drive-in last 6 months: \$14-\$10092213.3%Spent at fast food/drive-in last 6 months: \$14-\$1001,20516.2%Spent at fast food/driv   |  | 246   |          |        |
| Fam rest/steak hse/6 months: Cracker Barrel88611.9%Fam rest/steak hse/6 months: Denny's7319.8%Fam rest/steak hse/6 months: Golden Corral6128.2%Fam rest/steak hse/6 months: IHOP6278.4%Fam rest/steak hse/6 months: Logan's Roadhouse3134.2%Fam rest/steak hse/6 months: Outper Steakhouse3334.5%Fam rest/steak hse/6 months: Outper Steakhouse7199.7%Fam rest/steak hse/6 months: Red Lobster92012.4%Fam rest/steak hse/6 months: Red Lobster92012.4%Fam rest/steak hse/6 months: Red Robin4726.3%Fam rest/steak hse/6 months: Red Robin4726.3%Fam rest/steak hse/6 months: Texas Roadhouse6018.1%Fam rest/steak hse/6 months: Ruby Tuesday4476.0%Fam rest/steak hse/6 months: T.G.I. Friday's4165.6%Fam rest/steak hse/6 months: T.G.I. Friday's4165.6%Fam rest/steak hse/6 months: Vaffle House3805.1%Went to fast food/drive-in restaurant in last 6 mo6,85792.1%Went to fast food/drive-in last 6 months: \$11-\$206178.3%Spent at fast food/drive-in last 6 months: \$11-\$206178.3%Spent at fast food/drive-in last 6 months: \$11-\$506789.1%Spent at fast food/drive-in last 6 months: \$11-\$1206178.3%Spent at fast food/drive-in last 6 months: \$11-\$2061891%Spent at fast food/drive-in last 6 months: \$15+\$1001,20516.2%Spent at fast food/d   | Fam rest/steak hse/6 months: Chili's Grill & Bar     | 750   | 10.1%    |        |
| Fam rest/steak hse/6 months: Denny's7319.8%Fam rest/steak hse/6 months: Golden Corral6128.2%Fam rest/steak hse/6 months: IHOP6278.4%Fam rest/steak hse/6 months: Logan's Roadhouse3134.2%Fam rest/steak hse/6 months: Onlye Garden1,40118.8%Fam rest/steak hse/6 months: Olive Garden1,40118.8%Fam rest/steak hse/6 months: Outback Steakhouse7199.7%Fam rest/steak hse/6 months: Red Lobster92012.4%Fam rest/steak hse/6 months: Red Robin4726.3%Fam rest/steak hse/6 months: Ruby Tuesday4476.0%Fam rest/steak hse/6 months: Texas Roadhouse6018.1%Fam rest/steak hse/6 months: Texas Roadhouse6015.6%Fam rest/steak hse/6 months: Texas Roadhouse3805.1%Fam rest/steak hse/6 months: Texas Roadhouse3805.1%Fam rest/steak hse/6 months: Texas Roadhouse6,85792.1%Fam rest/steak hse/6 months: Waffle House3805.1%Went to fast food/drive-in restaurant in last 6 mo6,85792.1%Went to fast food/drive-in last 6 months: \$11-\$206178.3%Spent at fast food/drive-in last 6 months: \$11-\$206789.1%Spent at fast food/drive-in last 6 months: \$151-\$1001,20516.2%Spent at fast food/drive-in last 6 months: \$151-\$1001,20516.2%Spent at fast food/drive-in last 6 months: \$101-\$20084311.3%  |  | 308   | 4.1%     |        |
| Fam rest/steak hse/6 months: Golden Corral6128.2%Fam rest/steak hse/6 months: IHOP6278.4%Fam rest/steak hse/6 months: Logan's Roadhouse3134.2%Fam rest/steak hse/6 months: LongHorn Steakhouse3334.5%Fam rest/steak hse/6 months: Olive Garden1,40118.8%Fam rest/steak hse/6 months: Olivback Steakhouse7199.7%Fam rest/steak hse/6 months: Red Lobster92012.4%Fam rest/steak hse/6 months: Red Lobster92012.4%Fam rest/steak hse/6 months: Red Robin4726.3%Fam rest/steak hse/6 months: Red Robin4476.0%Fam rest/steak hse/6 months: Texas Roadhouse6018.1%Fam rest/steak hse/6 months: Texas Roadhouse6018.1%Fam rest/steak hse/6 months: T.G.I. Friday's4165.6%Fam rest/steak hse/6 months: Vaffle House3805.1%Went to fast food/drive-in restaurant in last 6 mo6,85792.1%Went to fast food/drive-in last 6 months: <\$11  | Fam rest/steak hse/6 months: Cracker Barrel          | 886   | 11.9%    |        |
| Fam rest/steak hse/6 months: IHOP     627     8.4%       Fam rest/steak hse/6 months: Logan's Roadhouse     313     4.2%       Fam rest/steak hse/6 months: LongHorn Steakhouse     333     4.5%       Fam rest/steak hse/6 months: Olive Garden     1,401     18.8%       Fam rest/steak hse/6 months: Olive Garden     719     9.7%       Fam rest/steak hse/6 months: Red Lobster     920     12.4%       Fam rest/steak hse/6 months: Red Robin     472     6.3%       Fam rest/steak hse/6 months: Red Robin     447     6.0%       Fam rest/steak hse/6 months: Texas Roadhouse     601     8.1%       Fam rest/steak hse/6 months: TG.I. Friday`s     416     5.6%       Fam rest/steak hse/6 months: Waffle House     380     5.1%       Went to fast food/drive-in restaurant in last 6 mo     6,857     92.1%       Went to fast food/drive-in last 6 months: \$11<\$20  | Fam rest/steak hse/6 months: Denny`s                 | 731   | 9.8%     |        |
| Fam rest/steak hse/6 months: Logan`s Roadhouse3134.2%Fam rest/steak hse/6 months: LongHorn Steakhouse3334.5%Fam rest/steak hse/6 months: Olive Garden1,40118.8%Fam rest/steak hse/6 months: Outback Steakhouse7199.7%Fam rest/steak hse/6 months: Red Lobster92012.4%Fam rest/steak hse/6 months: Red Robin4726.3%Fam rest/steak hse/6 months: Red Robin4726.3%Fam rest/steak hse/6 months: Ruby Tuesday4476.0%Fam rest/steak hse/6 months: Texas Roadhouse6018.1%Fam rest/steak hse/6 months: Texas Roadhouse3805.1%Fam rest/steak hse/6 months: Texas Roadhouse685792.1%Went to fast food/drive-in restaurant in last 6 mo6.85792.1%Went to fast food/drive-in restaurant in last 6 mo6.85792.1%Spent at fast food/drive-in last 6 months: \$112415.7%Spent at fast food/drive-in last 6 months: \$21-\$4099213.3%Spent at fast food/drive-in last 6 months: \$41-\$506789.1%Spent at fast food/drive-in last 6 months: \$15-\$1001,20516.2%Spent at fast food/drive-in last 6 months: \$11-\$20084311.3%  | Fam rest/steak hse/6 months: Golden Corral           | 612   | 8.2%     |        |
| Fam rest/steak hse/6 months: LongHorn Steakhouse3334.5%Fam rest/steak hse/6 months: Olive Garden1,40118.8%Fam rest/steak hse/6 months: Outback Steakhouse7199.7%Fam rest/steak hse/6 months: Red Lobster92012.4%Fam rest/steak hse/6 months: Red Robin4726.3%Fam rest/steak hse/6 months: Ruby Tuesday4476.0%Fam rest/steak hse/6 months: Ruby Tuesday6018.1%Fam rest/steak hse/6 months: Texas Roadhouse6018.1%Fam rest/steak hse/6 months: Tot.I. Friday`s4165.6%Fam rest/steak hse/6 months: Waffle House3805.1%Went to fast food/drive-in restaurant in last 6 mo6,85792.1%Went to fast food/drive-in last 6 months: \$11-\$206178.3%Spent at fast food/drive-in last 6 months: \$21-\$4099213.3%Spent at fast food/drive-in last 6 months: \$14-\$506789.1%Spent at fast food/drive-in last 6 months: \$11-\$20084311.3%  | Fam rest/steak hse/6 months: IHOP                    | 627   | 8.4%     |        |
| Fam rest/steak hse/6 months: Olive Garden1,40118.8%Fam rest/steak hse/6 months: Outback Steakhouse7199.7%Fam rest/steak hse/6 months: Red Lobster92012.4%Fam rest/steak hse/6 months: Red Robin4726.3%Fam rest/steak hse/6 months: Ruby Tuesday4476.0%Fam rest/steak hse/6 months: Texas Roadhouse6018.1%Fam rest/steak hse/6 months: Texas Roadhouse6018.1%Fam rest/steak hse/6 months: T.G.I. Friday`s4165.6%Fam rest/steak hse/6 months: Waffle House3805.1%Went to fast food/drive-in restaurant in last 6 mo6,85792.1%Went to fast food/drive-in restaurant 9+ times/mo2,80037.6%Spent at fast food/drive-in last 6 months: \$11-\$206178.3%Spent at fast food/drive-in last 6 months: \$21-\$4099213.3%Spent at fast food/drive-in last 6 months: \$41-\$506789.1%Spent at fast food/drive-in last 6 months: \$1-\$1001,20516.2%Spent at fast food/drive-in last 6 months: \$1-\$1001,20516.2%   | Fam rest/steak hse/6 months: Logan's Roadhouse       | 313   | 4.2%     |        |
| Fam rest/steak hse/6 months: Outback Steakhouse     719     9.7%       Fam rest/steak hse/6 months: Red Lobster     920     12.4%       Fam rest/steak hse/6 months: Red Robin     472     6.3%       Fam rest/steak hse/6 months: Ruby Tuesday     447     6.0%       Fam rest/steak hse/6 months: Texas Roadhouse     601     8.1%       Fam rest/steak hse/6 months: T.G.I. Friday`s     416     5.6%       Fam rest/steak hse/6 months: Waffle House     380     5.1%       Went to fast food/drive-in restaurant in last 6 mo     6,857     92.1%       Went to fast food/drive-in restaurant 9+ times/mo     2,800     37.6%       Spent at fast food/drive-in last 6 months: \$11-\$20     617     8.3%       Spent at fast food/drive-in last 6 months: \$21-\$40     992     13.3%       Spent at fast food/drive-in last 6 months: \$21-\$40     922     13.3%       Spent at fast food/drive-in last 6 months: \$21-\$40     922     13.3%       Spent at fast food/drive-in last 6 months: \$11-\$50     678     9.1%       Spent at fast food/drive-in last 6 months: \$151-\$100     1,205     16.2%       Spent at fast food/drive-in last 6 months: \$101-\$200     843     11.3%  |  | 333   | 4.5%     |        |
| Fam rest/steak hse/6 months: Red Lobster92012.4%Fam rest/steak hse/6 months: Red Robin4726.3%Fam rest/steak hse/6 months: Ruby Tuesday4476.0%Fam rest/steak hse/6 months: Texas Roadhouse6018.1%Fam rest/steak hse/6 months: T.G.I. Friday`s4165.6%Fam rest/steak hse/6 months: Waffle House3805.1%Went to fast food/drive-in restaurant in last 6 mo6,85792.1%Went to fast food/drive-in restaurant 9+ times/mo2,80037.6%Spent at fast food/drive-in last 6 months: \$11-\$206178.3%Spent at fast food/drive-in last 6 months: \$21-\$4099213.3%Spent at fast food/drive-in last 6 months: \$41-\$506789.1%Spent at fast food/drive-in last 6 months: \$11-\$20084311.3%  | Fam rest/steak hse/6 months: Olive Garden            | 1,401 | 18.8%    |        |
| Fam rest/steak hse/6 months: Red Robin     472     6.3%       Fam rest/steak hse/6 months: Ruby Tuesday     447     6.0%       Fam rest/steak hse/6 months: Texas Roadhouse     601     8.1%       Fam rest/steak hse/6 months: T.G.I. Friday's     416     5.6%       Fam rest/steak hse/6 months: Waffle House     380     5.1%       Went to fast food/drive-in restaurant in last 6 mo     6.857     92.1%       Went to fast food/drive-in restaurant 9+ times/mo     2,800     37.6%       Spent at fast food/drive-in last 6 months: \$11-\$20     617     8.3%       Spent at fast food/drive-in last 6 months: \$21-\$40     992     13.3%       Spent at fast food/drive-in last 6 months: \$11-\$20     678     9.1%       Spent at fast food/drive-in last 6 months: \$11-\$20     1,205     16.2%       Spent at fast food/drive-in last 6 months: \$11-\$20     843     11.3%  | Fam rest/steak hse/6 months: Outback Steakhouse      | 719   | 9.7%     |        |
| Fam rest/steak hse/6 months: Ruby Tuesday4476.0%Fam rest/steak hse/6 months: Texas Roadhouse6018.1%Fam rest/steak hse/6 months: T.G.I. Friday`s4165.6%Fam rest/steak hse/6 months: Waffle House3805.1%Went to fast food/drive-in restaurant in last 6 mo6,85792.1%Went to fast food/drive-in restaurant 9+ times/mo2,80037.6%Spent at fast food/drive-in last 6 months: <\$11  | Fam rest/steak hse/6 months: Red Lobster             | 920   | 12.4%    |        |
| Fam rest/steak hse/6 months: Texas Roadhouse6018.1%Fam rest/steak hse/6 months: T.G.I. Friday`s4165.6%Fam rest/steak hse/6 months: Waffle House3805.1%Went to fast food/drive-in restaurant in last 6 mo6,85792.1%Went to fast food/drive-in restaurant 9+ times/mo2,80037.6%Spent at fast food/drive-in last 6 months: <\$11  | Fam rest/steak hse/6 months: Red Robin               | 472   | 6.3%     |        |
| Fam rest/steak hse/6 months: T.G.I. Friday`s4165.6%Fam rest/steak hse/6 months: Waffle House3805.1%Went to fast food/drive-in restaurant in last 6 mo6,85792.1%Went to fast food/drive-in restaurant 9+ times/mo2,80037.6%Spent at fast food/drive-in last 6 months: <\$11   | Fam rest/steak hse/6 months: Ruby Tuesday            | 447   | 6.0%     |        |
| Fam rest/steak hse/6 months: Waffle House3805.1%Went to fast food/drive-in restaurant in last 6 mo6,85792.1%Went to fast food/drive-in restaurant 9+ times/mo2,80037.6%Spent at fast food/drive-in last 6 months: <\$11  | Fam rest/steak hse/6 months: Texas Roadhouse         | 601   | 8.1%     |        |
| Went to fast food/drive-in restaurant in last 6 mo6,85792.1%Went to fast food/drive-in restaurant 9+ times/mo2,80037.6%Spent at fast food/drive-in last 6 months: <\$11  | Fam rest/steak hse/6 months: T.G.I. Friday`s         | 416   | 5.6%     |        |
| Went to fast food/drive-in restaurant 9+ times/mo2,80037.6%Spent at fast food/drive-in last 6 months: <\$11  | Fam rest/steak hse/6 months: Waffle House            | 380   | 5.1%     |        |
| Went to fast food/drive-in restaurant 9+ times/mo       2,800       37.6%         Spent at fast food/drive-in last 6 months: <\$11   | Went to fast food/drive-in restaurant in last 6 mo   | 6,857 | 92.1%    |        |
| Spent at fast food/drive-in last 6 months: \$11-\$20       617       8.3%         Spent at fast food/drive-in last 6 months: \$21-\$40       992       13.3%         Spent at fast food/drive-in last 6 months: \$41-\$50       678       9.1%         Spent at fast food/drive-in last 6 months: \$51-\$100       1,205       16.2%         Spent at fast food/drive-in last 6 months: \$101-\$200       843       11.3%  | Went to fast food/drive-in restaurant 9+ times/mo    |       | 37.6%    |        |
| Spent at fast food/drive-in last 6 months: \$21-\$40       992       13.3%         Spent at fast food/drive-in last 6 months: \$41-\$50       678       9.1%         Spent at fast food/drive-in last 6 months: \$51-\$100       1,205       16.2%         Spent at fast food/drive-in last 6 months: \$101-\$200       843       11.3%  | Spent at fast food/drive-in last 6 months: <\$11     | 421   | 5.7%     |        |
| Spent at fast food/drive-in last 6 months: \$41-\$50       678       9.1%         Spent at fast food/drive-in last 6 months: \$51-\$100       1,205       16.2%         Spent at fast food/drive-in last 6 months: \$101-\$200       843       11.3%   | Spent at fast food/drive-in last 6 months: \$11-\$20 | 617   | 8.3%     |        |
| Spent at fast food/drive-in last 6 months: \$41-\$50       678       9.1%         Spent at fast food/drive-in last 6 months: \$51-\$100       1,205       16.2%         Spent at fast food/drive-in last 6 months: \$101-\$200       843       11.3%   | Spent at fast food/drive-in last 6 months: \$21-\$40 | 992   | 13.3%    |        |
| Spent at fast food/drive-in last 6 months: \$51-\$100       1,205       16.2%         Spent at fast food/drive-in last 6 months: \$101-\$200       843       11.3%   | Spent at fast food/drive-in last 6 months: \$41-\$50 |       |          |        |
| Spent at fast food/drive-in last 6 months: \$101-\$20084311.3%   |  |       |          |        |
|  |  |       |          |        |
|  | Spent at fast food/drive-in last 6 months: \$201+    | 695   | 9.3%     |        |

Data Note: An MPI (Market Potential Index) measures the relative likelihood of the adults in the specified trade area to exhibit certain consumer behavior or purchasing patterns compared to the U.S. An MPI of 100 represents the U.S. average.



### Restaurant Market Potential

College Place City, WA College Place City, WA (5313855) Geography: Place Prepared by Esri

|  | Expected Number of |         |     |
|--|--------------------|---------|-----|
| Product/Consumer Behavior                              | Adults             | Percent | MPI |
| Fast food/drive-in last 6 months: eat in               | 2,820              | 37.9%   | 104 |
| Fast food/drive-in last 6 months: home delivery        | 545                | 7.3%    | 95  |
| Fast food/drive-in last 6 months: take-out/drive-thru  | 3,647              | 49.0%   | 106 |
| Fast food/drive-in last 6 months: take-out/walk-in     | 1,609              | 21.6%   | 107 |
| Fast food/drive-in last 6 months: breakfast            | 2,449              | 32.9%   | 100 |
| Fast food/drive-in last 6 months: lunch                | 3,852              | 51.7%   | 104 |
| Fast food/drive-in last 6 months: dinner               | 3,655              | 49.1%   | 109 |
| Fast food/drive-in last 6 months: snack                | 951                | 12.8%   | 106 |
| Fast food/drive-in last 6 months: weekday              | 4,667              | 62.7%   | 107 |
| Fast food/drive-in last 6 months: weekend              | 3,518              | 47.2%   | 103 |
| Fast food/drive-in last 6 months: A & W                | 301                | 4.0%    | 150 |
| Fast food/drive-in last 6 months: Arby`s               | 1,492              | 20.0%   | 123 |
| Fast food/drive-in last 6 months: Baskin-Robbins       | 159                | 2.1%    | 63  |
| Fast food/drive-in last 6 months: Boston Market        | 178                | 2.4%    | 69  |
| Fast food/drive-in last 6 months: Burger King          | 2,452              | 32.9%   | 111 |
| Fast food/drive-in last 6 months: Captain D`s          | 238                | 3.2%    | 91  |
| Fast food/drive-in last 6 months: Carl`s Jr.           | 334                | 4.5%    | 79  |
| Fast food/drive-in last 6 months: Checkers             | 270                | 3.6%    | 115 |
| Fast food/drive-in last 6 months: Chick-fil-A          | 1,338              | 18.0%   | 95  |
| Fast food/drive-in last 6 months: Chipotle Mex. Grill  | 715                | 9.6%    | 81  |
| Fast food/drive-in last 6 months: Chuck E. Cheese`s    | 197                | 2.6%    | 82  |
| Fast food/drive-in last 6 months: Church`s Fr. Chicken | 196                | 2.6%    | 74  |
| Fast food/drive-in last 6 months: Cold Stone Creamery  | 247                | 3.3%    | 117 |
| Fast food/drive-in last 6 months: Dairy Queen          | 1,339              | 18.0%   | 120 |
| Fast food/drive-in last 6 months: Del Taco             | 194                | 2.6%    | 73  |
| Fast food/drive-in last 6 months: Domino`s Pizza       | 964                | 12.9%   | 107 |
| Fast food/drive-in last 6 months: Dunkin` Donuts       | 785                | 10.5%   | 84  |
| Fast food/drive-in last 6 months: Hardee`s             | 470                | 6.3%    | 112 |
| Fast food/drive-in last 6 months: Jack in the Box      | 400                | 5.4%    | 64  |
| Fast food/drive-in last 6 months: KFC                  | 1,629              | 21.9%   | 104 |
| Fast food/drive-in last 6 months: Krispy Kreme         | 317                | 4.3%    | 85  |
| Fast food/drive-in last 6 months: Little Caesars       | 1,076              | 14.5%   | 122 |
| Fast food/drive-in last 6 months: Long John Silver`s   | 416                | 5.6%    | 126 |
| Fast food/drive-in last 6 months: McDonald`s           | 4,140              | 55.6%   | 104 |
| Went to Panda Express in last 6 months                 | 423                | 5.7%    | 70  |
| Fast food/drive-in last 6 months: Panera Bread         | 672                | 9.0%    | 78  |
| Fast food/drive-in last 6 months: Papa John`s          | 700                | 9.4%    | 109 |
| Fast food/drive-in last 6 months: Papa Murphy's        | 491                | 6.6%    | 137 |
| Fast food/drive-in last 6 months: Pizza Hut            | 1,690              | 22.7%   | 117 |
| Fast food/drive-in last 6 months: Popeyes Chicken      | 500                | 6.7%    | 85  |
| Fast food/drive-in last 6 months: Quiznos              | 115                | 1.5%    | 63  |
| Fast food/drive-in last 6 months: Sonic Drive-In       | 898                | 12.1%   | 108 |
| Fast food/drive-in last 6 months: Starbucks            | 972                | 13.1%   | 82  |
| Fast food/drive-in last 6 months: Steak `n Shake       | 416                | 5.6%    | 105 |
| Fast food/drive-in last 6 months: Subway               | 2,453              | 32.9%   | 106 |
| Fast food/drive-in last 6 months: Taco Bell            | 2,469              | 33.2%   | 109 |
| Fast food/drive-in last 6 months: Wendy's              | 2,242              | 30.1%   | 111 |
| Fast food/drive-in last 6 months: Whataburger          | 264                | 3.5%    | 81  |
| Fast food/drive-in last 6 months: White Castle         | 183                | 2.5%    | 77  |

Data Note: An MPI (Market Potential Index) measures the relative likelihood of the adults in the specified trade area to exhibit certain consumer behavior or purchasing patterns compared to the U.S. An MPI of 100 represents the U.S. average.



# Restaurant Market Potential

College Place City, WA College Place City, WA (5313855) Geography: Place Prepared by Esri

| 744 | 10.0%                    | 93  |
|-----|--------------------------|---|
| 170 | 2.3%                     | 74  |
| 175 | 2.4%                     | 124   |
| 272 | 3.7%                     | 108   |
| 200 | 2.7%                     | 83  |
| 161 | 2.2%                     | 64  |
|     | 170<br>175<br>272<br>200 | 170       2.3%         175       2.4%         272       3.7%         200       2.7% |

Data Note: An MPI (Market Potential Index) measures the relative likelihood of the adults in the specified trade area to exhibit certain consumer behavior or purchasing patterns compared to the U.S. An MPI of 100 represents the U.S. average.
 Source: These data are based upon national propensities to use various products and services, applied to local demographic composition. Usage data were collected by

GfK MRI in a nationally representative survey of U.S. households. Esri forecasts for 2017 and 2022.



# Retail Goods and Services Expenditures

College Place City, WA College Place City, WA (5313855) Geography: Place Prepared by Esri

| Men's     78     \$329.32     \$       Women's     78     \$574.97     \$       Children's     77     \$256.66     77       Footwear     77     \$354.19     \$       Watches & Jewelry     75     \$89.45     \$       Apparel Products and Services (1)     72     \$59.24     \$   | 2022<br>9,294<br>3,680<br>2,214<br>35.6<br>\$52,280<br><b>Total</b><br>5,991,420<br>1,185,870<br>2,070,455<br>\$924,228<br>1,275,447<br>\$322,110<br>\$213,310 |
|---|--|
| Old and Newcomers (8F)     25.3%     Households     3,601       Set to Impress (11D)     14.8%     Families     2,174       College Towns (14B)     12.2%     Median Age     34.3       Salt of the Earth (6B)     3.9%     Median Household Income     \$48,082       Apparel and Services     77     \$1,663.82     \$       Men's     78     \$329.32     \$       Women's     78     \$574.97     \$       Children's     77     \$1256.66     \$       Footwear     77     \$354.19     \$       Watches & Jewelry     75     \$89.45     \$       Apparel Products and Services (1)     72     \$59.24     \$   | 3,680<br>2,214<br>35.6<br>\$52,280<br><b>Total</b><br>5,991,420<br>1,185,870<br>2,070,455<br>\$924,228<br>1,275,447<br>\$322,110                               |
| Old and Newcomers (8F)     25.3%     Households     3,601       Set to Impress (11D)     14.8%     Families     2,174       College Towns (14B)     12.2%     Median Age     34.3       Salt of the Earth (6B)     3.9%     Median Household Income     \$48,082       Paperel and Services     Spending Potential Index     Average Amount Spend       Men's     77     \$1,663.82     \$       Women's     78     \$329.32     \$       Children's     77     \$1,663.82     \$       Footwear     77     \$1,663.82     \$       Watches & Jewelry     77     \$256.66     \$       Watches & Jewelry     75     \$89.45     \$       Apparel Products and Services (1)     72     \$59.24     \$  | 3,680<br>2,214<br>35.6<br>\$52,280<br><b>Total</b><br>5,991,420<br>1,185,870<br>2,070,455<br>\$924,228<br>1,275,447<br>\$322,110                               |
| Set to Impress (11D)14.8%Families2,174College Towns (14B)12.2%Median Age34.3Salt of the Earth (6B)3.9%Median Household Income\$48,082Spending Potential<br>IndexAverage Amount<br>SpentApparel and Services77\$1,663.82\$Men's78\$329.32\$Women's78\$574.97\$Children's77\$256.66\$Footwear75\$89.45\$Watches & Jewelry72\$59.24\$Computer72\$59.24\$   | 2,214<br>35.6<br>\$52,280<br><b>Total</b><br>5,991,420<br>1,185,870<br>2,070,455<br>\$924,228<br>1,275,447<br>\$322,110  |
| College Towns (14B)12.2%Median Age34.3Salt of the Earth (6B)3.9%Median Household Income\$48,082Spending Potential<br>IndexAverage Amount<br>SpentApparel and Services77\$1,663.82\$Men's77\$1,663.82\$Women's78\$329.32\$Children's77\$256.66\$Footwear77\$354.19\$Watches & Jewelry75\$89.45\$Apparel Products and Services (1)72\$59.24\$   | 35.6<br>\$52,280<br><b>Total</b><br>5,991,420<br>1,185,870<br>2,070,455<br>\$924,228<br>1,275,447<br>\$322,110   |
| Salt of the Earth (6B)3.9%Median Household Income\$48,082Spending Potential<br>IndexAverage Amount<br>SpentApparel and Services77\$1,663.82\$Men's77\$1,663.82\$Women's78\$329.32\$Children's77\$256.66\$Footwear77\$354.19\$Watches & Jewelry75\$89.45\$Apparel Products and Services (1)72\$59.24\$   | \$52,280<br><b>Total</b><br>5,991,420<br>1,185,870<br>2,070,455<br>\$924,228<br>1,275,447<br>\$322,110   |
| Spending Potential<br>IndexAverage Amount<br>SpentApparel and Services77\$1,663.82\$Men's78\$329.32\$Women's78\$574.97\$Children's77\$256.66\$Footwear77\$354.19\$Watches & Jewelry75\$89.45\$Apparel Products and Services (1)72\$59.24\$  | <b>Total</b><br>5,991,420<br>1,185,870<br>2,070,455<br>\$924,228<br>1,275,447<br>\$322,110   |
| Index       Spent         Apparel and Services       77       \$1,663.82       \$         Men's       78       \$329.32       \$         Women's       78       \$574.97       \$         Children's       77       \$256.66       \$         Footwear       77       \$354.19       \$         Watches & Jewelry       75       \$89.45       \$         Apparel Products and Services (1)       72       \$59.24       \$   | 5,991,420<br>1,185,870<br>2,070,455<br>\$924,228<br>1,275,447<br>\$322,110   |
| Apparel and Services       77       \$1,663.82       \$         Men's       78       \$329.32       \$         Women's       78       \$574.97       \$         Children's       77       \$256.66       \$         Footwear       77       \$354.19       \$         Watches & Jewelry       75       \$89.45       \$         Apparel Products and Services (1)       72       \$59.24       \$   | 5,991,420<br>1,185,870<br>2,070,455<br>\$924,228<br>1,275,447<br>\$322,110   |
| Men's     78     \$329.32     \$       Women's     78     \$574.97     \$       Children's     77     \$256.66     77       Footwear     77     \$354.19     \$       Watches & Jewelry     75     \$89.45     \$       Apparel Products and Services (1)     72     \$59.24     \$   | 1,185,870<br>2,070,455<br>\$924,228<br>1,275,447<br>\$322,110  |
| Women's       78       \$574.97       \$         Children's       77       \$256.66         Footwear       77       \$354.19       \$         Watches & Jewelry       75       \$89.45       \$         Apparel Products and Services (1)       72       \$59.24       \$   | 2,070,455<br>\$924,228<br>1,275,447<br>\$322,110   |
| Children's     77     \$256.66       Footwear     77     \$354.19     \$       Watches & Jewelry     75     \$89.45       Apparel Products and Services (1)     72     \$59.24  | \$924,228<br>1,275,447<br>\$322,110  |
| Footwear       77       \$354.19       \$         Watches & Jewelry       75       \$89.45         Apparel Products and Services (1)       72       \$59.24         Computer       75       \$6000000000000000000000000000000000000   | 1,275,447<br>\$322,110   |
| Watches & Jewelry75\$89.45Apparel Products and Services (1)72\$59.24Computer72\$59.24   | \$322,110  |
| Apparel Products and Services (1)   72   \$59.24     Computer   72   \$59.24  |  |
| Computer  | ΨΖΙΟ,ΟΙΟ   |
| •   |  |
| Computers and Hardware for Home Lice 90 dt 127.79   | ¢406 160   |
| Computers and Hardware for Home Use80\$137.78Portable Memory81\$4.32  | \$496,160  |
| ,   | \$15,566   |
|   | \$33,535   |
| Computer Accessories 79 \$14.32   | \$51,584   |
|   | 8,781,375  |
|   | 1,665,097  |
| Membership Fees for Clubs (2)73\$154.18Fees for Delivities of Clubs (2)73\$12.21  | \$555,210  |
| Fees for Participant Sports, excl. Trips74\$73.71Tick is a state of the | \$265,437  |
| Tickets to Theatre/Operas/Concerts 75 \$44.91   | \$161,719  |
| Tickets to Movies/Museums/Parks 75 \$57.96  | \$208,708  |
| Admission to Sporting Events, excl. Trips 77 \$43.24  | \$155,707  |
| Fees for Recreational Lessons 66 \$87.67  | \$315,687  |
| Dating Services 90 \$0.73   | \$2,629  |
|   | 3,759,474  |
|   | 2,803,148  |
| Televisions 80 \$95.59  | \$344,205  |
| Satellite Dishes 71 \$1.04  | \$3,731  |
| VCRs, Video Cameras, and DVD Players 83 \$5.42  | \$19,517   |
| Miscellaneous Video Equipment 76 \$7.25   | \$26,103   |
| Video Cassettes and DVDs82\$12.52   | \$45,095   |
| Video Game Hardware/Accessories84\$24.63  | \$88,685   |
| Video Game Software 88 \$13.59  | \$48,939   |
| Streaming/Downloaded Video 83 \$21.17   | \$76,247   |
| Rental of Video Cassettes and DVDs80\$12.23   | \$44,035   |
| Installation of Televisions 70 \$0.62   | \$2,245  |
| Audio (3) 76 \$68.04  | \$245,006  |
| Rental and Repair of TV/Radio/Sound Equipment 86 \$3.48   | \$12,518   |
|   | 1,682,857  |
| Toys/Games/Crafts/Hobbies (4)79\$95.86  | \$345,184  |
| Recreational Vehicles and Fees (5) 73 \$74.33   | \$267,646  |
| Sports/Recreation/Exercise Equipment (6) 76 \$129.89  | \$467,720  |
| Photo Equipment and Supplies (7) 77 \$42.49   | \$153,010  |
| Reading (8) 80 \$100.37   | \$361,442  |
| Catered Affairs (9) 72 \$21.92  | \$78,944   |
|   | 3,952,927  |
|   | 4,503,741  |
|   | 1,918,760  |
|   | 3,301,188  |
|   | 1,539,076  |
|   | 2,777,010  |
|   | 4,967,708  |
|   | 9,449,186  |
| Alcoholic Beverages 78 \$436.12 \$  | 1,570,471  |

**Data Note:** The Spending Potential Index (SPI) is household-based, and represents the amount spent for a product or service relative to a national average of 100. Detail may not sum to totals due to rounding. This report is not a comprehensive list of all consumer spending variables therefore the variables in each section may not sum to totals.

Source: Esri forecasts for 2017 and 2022; Consumer Spending data are derived from the 2014 and 2015 Consumer Expenditure Surveys, Bureau of Labor Statistics.



# Retail Goods and Services Expenditures

College Place City, WA College Place City, WA (5313855) Geography: Place

Prepared by Esri

|   | Spending Potential<br>Index | Average Amount<br>Spent | Total        |
|---|-----------------------------|-------------------------|--------------|
| Financial                                 |                             |                         |              |
| Value of Stocks/Bonds/Mutual Funds        | 75                          | \$4,653.70              | \$16,757,976 |
| Value of Retirement Plans                 | 74                          | \$17,975.32             | \$64,729,125 |
| Value of Other Financial Assets           | 81                          | \$1,055.53              | \$3,800,962  |
| Vehicle Loan Amount excluding Interest    | 81                          | \$2,192.26              | \$7,894,327  |
| Value of Credit Card Debt                 | 77                          | \$447.74                | \$1,612,327  |
| Health                                    |                             |                         |              |
| Nonprescription Drugs                     | 80                          | \$102.72                | \$369,910    |
| Prescription Drugs                        | 81                          | \$315.22                | \$1,135,099  |
| Eyeglasses and Contact Lenses             | 79                          | \$74.92                 | \$269,789    |
| Home                                      |                             |                         |              |
| Mortgage Payment and Basics (11)          | 71                          | \$6,094.06              | \$21,944,723 |
| Maintenance and Remodeling Services       | 73                          | \$1,409.74              | \$5,076,458  |
| Maintenance and Remodeling Materials (12) | 72                          | \$292.21                | \$1,052,261  |
| Utilities, Fuel, and Public Services      | 80                          | \$4,048.69              | \$14,579,328 |
| Household Furnishings and Equipment       |                             |                         |              |
| Household Textiles (13)                   | 78                          | \$74.82                 | \$269,424    |
| Furniture                                 | 79                          | \$451.45                | \$1,625,673  |
| Rugs                                      | 76                          | \$17.71                 | \$63,770     |
| Major Appliances (14)                     | 77                          | \$245.90                | \$885,485    |
| Housewares (15)                           | 78                          | \$74.45                 | \$268,084    |
| Small Appliances                          | 81                          | \$39.11                 | \$140,831    |
| Luggage                                   | 74                          | \$8.79                  | \$31,635     |
| Telephones and Accessories                | 81                          | \$56.40                 | \$203,091    |
| Household Operations                      |                             |                         |              |
| Child Care                                | 71                          | \$339.04                | \$1,220,899  |
| Lawn and Garden (16)                      | 77                          | \$320.90                | \$1,155,560  |
| Moving/Storage/Freight Express            | 81                          | \$51.72                 | \$186,255    |
| Housekeeping Supplies (17)                | 79                          | \$565.83                | \$2,037,563  |
| Insurance                                 |                             |                         |              |
| Owners and Renters Insurance              | 78                          | \$400.92                | \$1,443,730  |
| Vehicle Insurance                         | 80                          | \$940.31                | \$3,386,062  |
| Life/Other Insurance                      | 74                          | \$317.14                | \$1,142,035  |
| Health Insurance                          | 79                          | \$2,877.23              | \$10,360,888 |
| Personal Care Products (18)               | 79                          | \$370.91                | \$1,335,664  |
| School Books and Supplies (19)            | 80                          | \$123.61                | \$445,107    |
| Smoking Products                          | 88                          | \$367.34                | \$1,322,806  |
| Transportation                            |                             |                         |              |
| Payments on Vehicles excluding Leases     | 79                          | \$1,779.14              | \$6,406,679  |
| Gasoline and Motor Oil                    | 80                          | \$2,231.05              | \$8,034,020  |
| Vehicle Maintenance and Repairs           | 79                          | \$850.04                | \$3,060,980  |
| Travel                                    |                             |                         |              |
| Airline Fares                             | 73                          | \$373.90                | \$1,346,426  |
| Lodging on Trips                          | 75                          | \$391.49                | \$1,409,764  |
| Auto/Truck Rental on Trips                | 73                          | \$19.20                 | \$69,153     |
| Food and Drink on Trips                   | 75                          | \$372.00                | \$1,339,565  |

Data Note: The Spending Potential Index (SPI) is household-based, and represents the amount spent for a product or service relative to a national average of 100. Detail may not sum to totals due to rounding. This report is not a comprehensive list of all consumer spending variables therefore the variables in each section may not sum to totals.



### Retail Goods and Services Expenditures

College Place City, WA College Place City, WA (5313855) Geography: Place

(1) Apparel Products and Services includes material for making clothes, sewing patterns and notions, shoe repair and other shoe services, apparel laundry and dry cleaning, alteration, repair and tailoring of apparel, clothing rental and storage, and watch and jewelry repair.

(2) Membership Fees for Clubs includes membership fees for social, recreational, and civic clubs.

(3) Audio includes satellite radio service, sound components and systems, digital audio players, records, CDs, audio tapes, streaming/downloaded audio, tape recorders, radios, musical instruments and accessories, and rental and repair of musical instruments.

(4) Toys and Games includes toys, games, arts and crafts, tricycles, playground equipment, arcade games, and online entertainment and games.

(5) Recreational Vehicles & Fees includes docking and landing fees for boats and planes, purchase and rental of RVs or boats, and camp fees.

(6) Sports/Recreation/Exercise Equipment includes exercise equipment and gear, game tables, bicycles, camping equipment, hunting and fishing equipment, winter sports equipment, water sports equipment, other sports equipment, and rental/repair of sports/recreation/exercise equipment.

(7) Photo Equipment and Supplies includes film, film processing, photographic equipment, rental and repair of photo equipment, and photographer fees.

(8) Reading includes digital book readers, books, magazine and newspaper subscriptions, and single copies of magazines and newspapers..

(9) Catered Affairs includes expenses associated with live entertainment and rental of party supplies.

(10) Snacks and Other Food at Home includes candy, chewing gum, sugar, artificial sweeteners, jam, jelly, preserves, margarine, fat, oil, salad dressing, nondairy cream and milk, peanut butter, frozen prepared food, potato chips, nuts, salt, spices, seasonings, olives, pickles, relishes, sauces, gravy, other condiments, soup, prepared salad, prepared dessert, baby food, miscellaneous prepared food, and nonalcoholic beverages.

(11) Mortgage Payment and Basics includes mortgage interest, mortgage principal, property taxes, homeowners insurance, and ground rent.

(12) Maintenance and Remodeling Materials includes supplies/tools/equipment for painting and wallpapering, plumbing supplies and equipment, electrical/heating/AC supplies, materials for hard surface flooring, materials for roofing/gutters, materials for plaster/panel/siding, materials for patio/fence/brick work, landscaping materials, and insulation materials for owned homes.

(13) Household Textiles includes bathroom linens, bedroom linens, kitchen linens, dining room linens, other linens, curtains, draperies, slipcovers, decorative pillows, and materials for slipcovers and curtains.

(14) Major Appliances includes dishwashers, disposals, refrigerators, freezers, washers, dryers, stoves, ovens, microwaves, window air conditioners, electric floor cleaning equipment, sewing machines, and miscellaneous appliances.

(15) Housewares includes plastic dinnerware, china, flatware, glassware, serving pieces, nonelectric cookware, and tableware.

(16) Lawn and Garden includes lawn and garden supplies, equipment and care service, indoor plants, fresh flowers, and repair/rental of lawn and garden equipment.

(17) Housekeeping Supplies includes soaps and laundry detergents, cleaning products, toilet tissue, paper towels, napkins, paper/plastic/foil products, stationery, giftwrap supplies, postage, and delivery services.

(18) Personal Care Products includes hair care products, nonelectric articles for hair, wigs, hairpieces, oral hygiene products, shaving needs, perfume, cosmetics, skincare, bath products, nail products, deodorant, feminine hygiene products, adult diapers, and personal care appliances.

(19) School Books and Supplies includes school books and supplies for College, Elementary school, High school, Vocational/Technical School, Preschool/Other Schools, and Other School Supplies.

**Data Note:** The Spending Potential Index (SPI) is household-based, and represents the amount spent for a product or service relative to a national average of 100. Detail may not sum to totals due to rounding. This report is not a comprehensive list of all consumer spending variables therefore the variables in each section may not sum to totals.

Source: Esri forecasts for 2017 and 2022; Consumer Spending data are derived from the 2014 and 2015 Consumer Expenditure Surveys, Bureau of Labor Statistics.



## Retail MarketPlace Profile

College Place City, WA College Place City, WA (5313855) Geography: Place

#### Prepared by Esri

9,084

| Summary | Demographics |
|---------|--------------|
| Summary | Demouraning  |

2017 Population

|   |           |                    |                |               |                 | 9,064      |
|---|-----------|--------------------|----------------|---------------|-----------------|------------|
| 2017 Households                               |           |                    |                |               |                 | 3,601      |
| 2017 Median Disposable Income                 |           |                    |                |               |                 | \$40,137   |
| 2017 Per Capita Income                        |           |                    |                |               |                 | \$26,167   |
|   | NAICS     | Demand             | Supply         | Retail Gap    | Leakage/Surplus | Number of  |
| Industry Summary                              |           | (Retail Potential) | (Retail Sales) |               | Factor          | Businesses |
| Total Retail Trade and Food & Drink           | 44-45,722 | \$109,520,259      | \$91,514,013   | \$18,006,246  | 9.0             | 34         |
| Total Retail Trade                            | 44-45     | \$99,269,339       | \$88,282,196   | \$10,987,143  | 5.9             | 25         |
| Total Food & Drink                            | 722       | \$10,250,920       | \$3,231,817    | \$7,019,103   | 52.1            | 9          |
|   | NAICS     | Demand             | Supply         | Retail Gap    | Leakage/Surplus | Number of  |
| Industry Group                                |           | (Retail Potential) | (Retail Sales) |               | Factor          | Businesses |
| Motor Vehicle & Parts Dealers                 | 441       | \$21,626,812       | \$9,261,323    | \$12,365,489  | 40.0            | 4          |
| Automobile Dealers                            | 4411      | \$16,842,311       | \$8,026,798    | \$8,815,513   | 35.4            | 3          |
| Other Motor Vehicle Dealers                   | 4412      | \$3,097,712        | \$0            | \$3,097,712   | 100.0           | 0          |
| Auto Parts, Accessories & Tire Stores         | 4413      | \$1,686,789        | \$1,234,525    | \$452,264     | 15.5            | 1          |
| Furniture & Home Furnishings Stores           | 442       | \$3,227,578        | \$1,995,403    | \$1,232,175   | 23.6            | 1          |
| Furniture Stores                              | 4421      | \$1,739,613        | \$0            | \$1,739,613   | 100.0           | 0          |
| Home Furnishings Stores                       | 4422      | \$1,487,965        | \$1,995,403    | -\$507,438    | -14.6           | 1          |
| Electronics & Appliance Stores                | 443       | \$3,459,746        | \$2,287,624    | \$1,172,122   | 20.4            | 3          |
| Bldg Materials, Garden Equip. & Supply Stores | 444       | \$6,083,151        | \$23,841,866   | -\$17,758,715 | -59.3           | 3          |
| Bldg Material & Supplies Dealers              | 4441      | \$5,452,227        | \$18,720,264   | -\$13,268,037 | -54.9           | 1          |
| Lawn & Garden Equip & Supply Stores           | 4442      | \$630,924          | \$5,121,602    | -\$4,490,678  | -78.1           | 2          |
| Food & Beverage Stores                        | 445       | \$16,549,704       | \$9,626,109    | \$6,923,595   | 26.5            | 1          |
| Grocery Stores                                | 4451      | \$14,410,365       | \$9,626,109    | \$4,784,256   | 19.9            | 1          |
| Specialty Food Stores                         | 4452      | \$1,563,217        | \$0            | \$1,563,217   | 100.0           | 0          |
| Beer, Wine & Liquor Stores                    | 4453      | \$576,122          | \$0            | \$576,122     | 100.0           | 0          |
| Health & Personal Care Stores                 | 446,4461  | \$7,010,637        | \$563,092      | \$6,447,545   | 85.1            | 2          |
| Gasoline Stations                             | 447,4471  | \$8,237,770        | \$0            | \$8,237,770   | 100.0           | 0          |
| Clothing & Clothing Accessories Stores        | 448       | \$5,296,205        | \$773,581      | \$4,522,624   | 74.5            | 1          |
| Clothing Stores                               | 4481      | \$3,596,813        | \$773,581      | \$2,823,232   | 64.6            | 1          |
| Shoe Stores                                   | 4482      | \$579,689          | \$0            | \$579,689     | 100.0           | 0          |
| Jewelry, Luggage & Leather Goods Stores       | 4483      | \$1,119,703        | \$0            | \$1,119,703   | 100.0           | 0          |
| Sporting Goods, Hobby, Book & Music Stores    | 451       | \$3,406,896        | \$2,930,503    | \$476,393     | 7.5             | 6          |
| Sporting Goods/Hobby/Musical Instr Stores     | 4511      | \$2,989,815        | \$707,324      | \$2,282,491   | 61.7            | 2          |
| Book, Periodical & Music Stores               | 4512      | \$417,081          | \$2,223,179    | -\$1,806,098  | -68.4           | 4          |
| General Merchandise Stores                    | 452       | \$18,480,772       | \$36,014,846   | -\$17,534,074 | -32.2           | 1          |
| Department Stores Excluding Leased Depts.     | 4521      | \$11,654,541       | \$36,014,846   | -\$24,360,305 | -51.1           | 1          |
| Other General Merchandise Stores              | 4529      | \$6,826,231        | \$0            | \$6,826,231   | 100.0           | 0          |
| Miscellaneous Store Retailers                 | 453       | \$4,403,910        | \$987,849      | \$3,416,061   | 63.4            | 3          |
| Florists                                      | 4531      | \$217,543          | \$0            | \$217,543     | 100.0           | 0          |
| Office Supplies, Stationery & Gift Stores     | 4532      | \$782,368          | \$0            | \$782,368     | 100.0           | 0          |
| Used Merchandise Stores                       | 4533      | \$543,653          | \$0            | \$543,653     | 100.0           | 0          |
| Other Miscellaneous Store Retailers           | 4539      | \$2,860,346        | \$987,849      | \$1,872,497   | 48.7            | 3          |
| Nonstore Retailers                            | 454       | \$1,486,158        | \$0            | \$1,486,158   | 100.0           | 0          |
| Electronic Shopping & Mail-Order Houses       | 4541      | \$1,131,942        | \$0            | \$1,131,942   | 100.0           | 0          |
| Vending Machine Operators                     | 4542      | \$49,219           | \$0            | \$49,219      | 100.0           | 0          |
| Direct Selling Establishments                 | 4543      | \$304,997          | \$0            | \$304,997     | 100.0           | 0          |
| Food Services & Drinking Places               | 722       | \$10,250,920       | \$3,231,817    | \$7,019,103   | 52.1            | 9          |
| Special Food Services                         | 7223      | \$174,481          | \$63,970       | \$110,511     | 46.3            | 1          |
| Drinking Places - Alcoholic Beverages         | 7224      | \$297,375          | \$0            | \$297,375     | 100.0           | 0          |
| Restaurants/Other Eating Places               | 7225      | \$9,779,064        | \$3,167,847    | \$6,611,217   | 51.1            | 8          |

Data Note: Supply (retail sales) estimates sales to consumers by establishments. Sales to businesses are excluded. Demand (retail potential) estimates the expected amount spent by consumers at retail establishments. Supply and demand estimates are in current dollars. The Leakage/Surplus Factor presents a snapshot of retail opportunity. This is a measure of the relationship between supply and demand that ranges from +100 (total leakage) to -100 (total surplus). A positive value represents 'leakage' of retail opportunity outside the trade area. A negative value represents a surplus of retail sales, a market where customers are drawn in from outside the trade area. The Retail Gap represents the difference between Retail Potential and Retail Sales. Esri uses the North American Industry Classification System (NAICS) to classify businesses by their primary type of economic activity. Retail establishments are classified into 27 industry groups in the Retail Trade sector, as well as four industry groups within the Food Services & Drinking Establishments subsector. For more information on the Retail MarketPlace data, please click the link below to view the Methodology Statement. http://www.esri.com/library/whitepapers/pdfs/esri-data-retail-marketplace.pdf

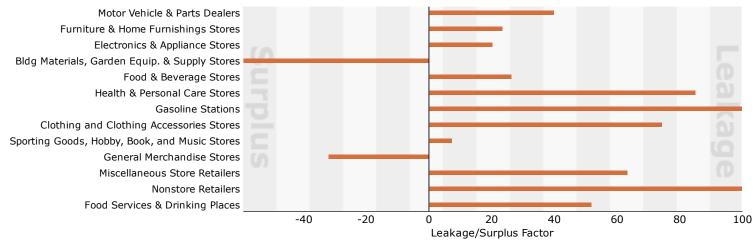
Source: Esri and Infogroup. Retail MarketPlace 2017. Copyright 2017 Infogroup, Inc. All rights reserved.



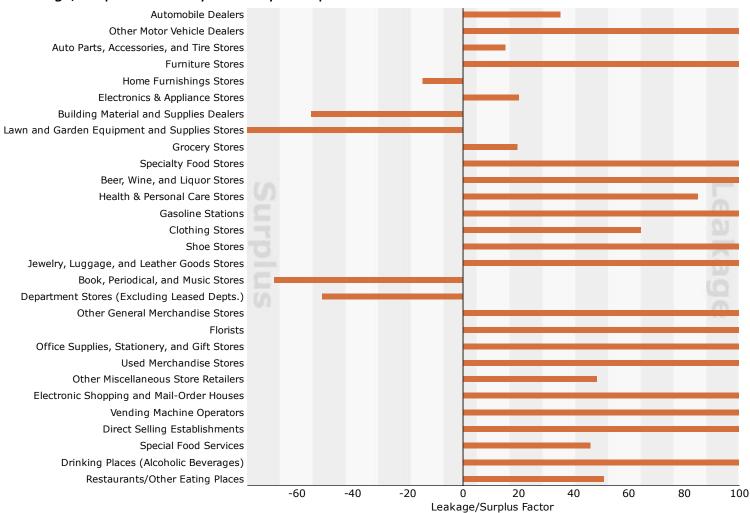
# Retail MarketPlace Profile

College Place City, WA College Place City, WA (5313855) Geography: Place Prepared by Esri

#### Leakage/Surplus Factor by Industry Subsector



#### Leakage/Surplus Factor by Industry Group



Source: Esri and Infogroup. Retail MarketPlace 2017. Copyright 2017 Infogroup, Inc. All rights reserved.



College Place City, WA College Place City, WA (5313855) Geography: Place

| Demographic Summary   |                                       | 2017  | 2022     |
|---|---------------------------------------|---|----------|
| Population  |                                       | 9,084   | 9,294    |
| Population 18+  |                                       | 7,446   | 7,627    |
| Households  |                                       | 3,601   | 3,680    |
| Median Household Income   |                                       | \$48,082  | \$52,280 |
|   | Expected Number of                    | Percent of                                      |          |
| Product/Consumer Behavior   | Adults/HHs                            | Adults/HHs                                      | MPI      |
| Apparel (Adults)  |                                       |   |          |
| Bought any men's clothing in last 12 months   | 3,554                                 | 47.7%   | 100      |
| Bought any women's clothing in last 12 months   | 3,238                                 | 43.5%   | 100      |
| Bought clothing for child <13 years in last 6 months  | 1,787                                 | 24.0%   | 87       |
| Bought any shoes in last 12 months  | 3,995                                 | 53.7%   | 100      |
| Bought costume jewelry in last 12 months  | 1,376                                 | 18.5%   | 97       |
| Bought any fine jewelry in last 12 months   | 1,202                                 | 16.1%   | 89       |
| Bought a watch in last 12 months  | 977                                   | 13.1%   | 86       |
|   | 2                                     | 1011/0  |          |
| Automobiles (Households)  | 2.040                                 | 24.40   |          |
| HH owns/leases any vehicle  | 3,040                                 | 84.4%   | 99       |
| HH bought/leased new vehicle last 12 mo   | 268                                   | 7.4%  | 75       |
| Automotive Aftermarket (Adults)   |                                       |   |          |
| Bought gasoline in last 6 months  | 6,310                                 | 84.7%   | 100      |
| Bought/changed motor oil in last 12 months  | 3,612                                 | 48.5%   | 100      |
| Had tune-up in last 12 months   | 2,013                                 | 27.0%   | 94       |
| Beverages (Adults)  |                                       |   |          |
| Drank bottled water/seltzer in last 6 months  | 4,735                                 | 63.6%   | 96       |
| Drank regular cola in last 6 months   | 3,124                                 | 42.0%   | 95       |
| Drank beer/ale in last 6 months   | 3,044                                 | 40.9%   | 97       |
|   | - , -                                 |   |          |
| Cameras (Adults)  | 1 (27                                 | 21.00/  | 103      |
| Own digital point & shoot camera/camcorder  | 1,627                                 | 21.9%   | 103      |
| Own digital SLR camera/camcorder  | 567                                   | 7.6%  | 91       |
| Printed digital photos in last 12 months  | 913                                   | 12.3%   | 88       |
| Cell Phones (Adults/Households)   |                                       |   |          |
| Bought cell phone in last 12 months   | 2,754                                 | 37.0%   | 102      |
| Have a smartphone   | 4,577                                 | 61.5%   | 92       |
| Have a smartphone: Android phone (any brand)  | 2,307                                 | 31.0%   | 97       |
| Have a smartphone: Apple iPhone   | 2,013                                 | 27.0%   | 88       |
| Number of cell phones in household: 1   | 1,434                                 | 39.8%   | 124      |
| Number of cell phones in household: 2   | 1,297                                 | 36.0%   | 96       |
| Number of cell phones in household: 3+  | 618                                   | 17.2%   | 66       |
| HH has cell phone only (no landline telephone)  | 1,807                                 | 50.2%   | 111      |
| Computers (Households)  |                                       |   |          |
| HH owns a computer  | 2,640                                 | 73.3%   | 96       |
| HH owns desktop computer  | 1,440                                 | 40.0%   | 94       |
| HH owns laptop/notebook   | 1,440                                 | 52.7%   | 94       |
| HH owns any Apple/Mac brand computer  | 423                                   | 11.7%   | 76       |
|   |                                       | 65.5%   | 99       |
| HH owns any PC/non-Apple brand computer<br>HH purchased most recent computer in a store   | 2,358                                 | 35.6%   | 99       |
| · ·   | 1,281                                 |   |          |
| HH purchased most recent computer online  | 493                                   | 13.7%   | 105      |
|   |                                       |   | 116      |
|   |                                       |   | 95       |
|   |                                       |   | 87       |
|   |                                       |   | 60       |
| Spent \$2,000+ on most recent home computer   | 100                                   | 2.8%  | 78       |
| Spent <\$500 on most recent computer online<br>Spent <\$500-\$999 on most recent home computer<br>Spent \$1,000-\$1,499 on most recent home computer<br>Spent \$1,500-\$1,999 on most recent home computer<br>Spent \$2,000+ on most recent home computer | 493<br>639<br>623<br>285<br>92<br>100 | 13.7%<br>17.7%<br>17.3%<br>7.9%<br>2.6%<br>2.8% |          |

**Data Note:** An MPI (Market Potential Index) measures the relative likelihood of the adults or households in the specified trade area to exhibit certain consumer behavior or purchasing patterns compared to the U.S. An MPI of 100 represents the U.S. average.



College Place City, WA College Place City, WA (5313855) Geography: Place Prepared by Esri

|  | Expected Number of               | Percent of  |     |  |
|--|----------------------------------|-------------|-----|--|
| Product/Consumer Behavior  | Expected Number of<br>Adults/HHs | Adults/HHs  | MPI |  |
| Convenience Stores (Adults)  |                                  | Adults/ HHS | MET |  |
| Shopped at convenience store in last 6 mos   | 3,635                            | 48.8%       | 98  |  |
| Bought brewed coffee at convenience store in last 30 days  | 1,078                            | 14.5%       | 93  |  |
| Bought cigarettes at convenience store in last 30 days   | 1,078                            | 14.2%       | 118 |  |
| Bought gas at convenience store in last 30 days  | 2,798                            | 37.6%       | 110 |  |
| Spent at convenience store in last 30 days   | 601                              | 8.1%        | 103 |  |
| Spent at convenience store in last 30 days: \$20-\$39  | 658                              | 8.8%        | 97  |  |
| Spent at convenience store in last 30 days: \$40-\$50  | 624                              | 8.4%        | 111 |  |
| Spent at convenience store in last 30 days: \$10 \$90<br>Spent at convenience store in last 30 days: \$51-\$99 | 410                              | 5.5%        | 111 |  |
| Spent at convenience store in last 30 days: \$100+   | 1,863                            | 25.0%       | 107 |  |
|  | 1,000                            | 25.070      | 107 |  |
| Entertainment (Adults)   |                                  |             |     |  |
| Attended a movie in last 6 months  | 4,282                            | 57.5%       | 97  |  |
| Went to live theater in last 12 months   | 1,062                            | 14.3%       | 110 |  |
| Went to a bar/night club in last 12 months   | 1,345                            | 18.1%       | 108 |  |
| Dined out in last 12 months  | 3,472                            | 46.6%       | 103 |  |
| Gambled at a casino in last 12 months  | 867                              | 11.6%       | 84  |  |
| Visited a theme park in last 12 months   | 1,169                            | 15.7%       | 88  |  |
| Viewed movie (video-on-demand) in last 30 days   | 1,077                            | 14.5%       | 79  |  |
| Viewed TV show (video-on-demand) in last 30 days   | 747                              | 10.0%       | 76  |  |
| Watched any pay-per-view TV in last 12 months  | 621                              | 8.3%        | 67  |  |
| Downloaded a movie over the Internet in last 30 days   | 611                              | 8.2%        | 99  |  |
| Downloaded any individual song in last 6 months  | 1,543                            | 20.7%       | 98  |  |
| Watched a movie online in the last 30 days   | 1,620                            | 21.8%       | 116 |  |
| Watched a TV program online in last 30 days  | 1,612                            | 21.6%       | 128 |  |
| Played a video/electronic game (console) in last 12 months   | 890                              | 12.0%       | 121 |  |
| Played a video/electronic game (portable) in last 12 months  | 367                              | 4.9%        | 110 |  |
|  |                                  |             |     |  |
| Financial (Adults)   |                                  |             |     |  |
| Have home mortgage (1st)   | 1,813                            | 24.3%       | 80  |  |
| Used ATM/cash machine in last 12 months  | 3,611                            | 48.5%       | 98  |  |
| Own any stock  | 488                              | 6.6%        | 90  |  |
| Own U.S. savings bond  | 328                              | 4.4%        | 86  |  |
| Own shares in mutual fund (stock)  | 463                              | 6.2%        | 85  |  |
| Own shares in mutual fund (bonds)  | 389                              | 5.2%        | 104 |  |
| Have interest checking account   | 1,894                            | 25.4%       | 94  |  |
| Have non-interest checking account   | 2,475                            | 33.2%       | 113 |  |
| Have savings account   | 4,205                            | 56.5%       | 104 |  |
| Have 401K retirement savings plan  | 949                              | 12.7%       | 87  |  |
| Own/used any credit/debit card in last 12 months   | 5,622                            | 75.5%       | 100 |  |
| Avg monthly credit card expenditures: <\$111   | 978                              | 13.1%       | 109 |  |
| Avg monthly credit card expenditures: \$111-\$225  | 506                              | 6.8%        | 96  |  |
| Avg monthly credit card expenditures: \$226-\$450  | 454                              | 6.1%        | 93  |  |
| Avg monthly credit card expenditures: \$451-\$700  | 364                              | 4.9%        | 92  |  |
| Avg monthly credit card expenditures: \$701-\$1,000  | 313                              | 4.2%        | 91  |  |
| Avg monthly credit card expenditures: \$1,001+   | 478                              | 6.4%        | 69  |  |
| Did banking online in last 12 months   | 2,715                            | 36.5%       | 100 |  |
| Did banking on mobile device in last 12 months   | 1,329                            | 17.8%       | 103 |  |
| Paid bills online in last 12 months  | 3,269                            | 43.9%       | 98  |  |

**Data Note:** An MPI (Market Potential Index) measures the relative likelihood of the adults or households in the specified trade area to exhibit certain consumer behavior or purchasing patterns compared to the U.S. An MPI of 100 represents the U.S. average.



College Place City, WA College Place City, WA (5313855) Geography: Place Prepared by Esri

|  | Expected Number of | Percent of     |            |
|--|--------------------|----------------|------------|
| Product/Consumer Behavior  | Adults/HHs         | Adults/HHs     | MPI        |
| Grocery (Adults)   | 2 520              | 70.00/         | 101        |
| Used beef (fresh/frozen) in last 6 months<br>Used bread in last 6 months | 2,520<br>3,389     | 70.0%<br>94.1% | 101<br>100 |
| Used chicken (fresh or frozen) in last 6 months                          | 2,465              | 68.5%          | 99         |
| Used turkey (fresh or frozen) in last 6 months                           | 563                | 15.6%          | 99         |
| Used fish/seafood (fresh or frozen) in last 6 months                     | 1,899              | 52.7%          | 97         |
| Used fresh fruit/vegetables in last 6 months                             | 3,123              | 86.7%          | 100        |
| Used fresh milk in last 6 months   | 3,171              | 88.1%          | 101        |
| Used organic food in last 6 months                                       | 629                | 17.5%          | 85         |
| Health (Adults)  |                    |                |            |
| Exercise at home 2+ times per week                                       | 2,340              | 31.4%          | 109        |
| Exercise at club 2+ times per week                                       | 885                | 11.9%          | 89         |
| Visited a doctor in last 12 months                                       | 5,592              | 75.1%          | 99         |
| Used vitamin/dietary supplement in last 6 months                         | 4,027              | 54.1%          | 103        |
|  | 4,027              | 54.1%          | 105        |
| Home (Households)  |                    |                |            |
| Any home improvement in last 12 months                                   | 908                | 25.2%          | 93         |
| Used housekeeper/maid/professional HH cleaning service in last 12        | 450                | 12.5%          | 94         |
| Purchased low ticket HH furnishings in last 12 months                    | 574                | 15.9%          | 98         |
| Purchased big ticket HH furnishings in last 12 months                    | 707                | 19.6%          | 92         |
| Bought any small kitchen appliance in last 12 months                     | 799                | 22.2%          | 100        |
| Bought any large kitchen appliance in last 12 months                     | 396                | 11.0%          | 87         |
| Insurance (Adults/Households)  |                    |                |            |
| Currently carry life insurance   | 3,073              | 41.3%          | 95         |
| Carry medical/hospital/accident insurance                                | 5,205              | 69.9%          | 101        |
| Carry homeowner insurance  | 3,244              | 43.6%          | 93         |
| Carry renter's insurance   | 760                | 10.2%          | 117        |
| Have auto insurance: 1 vehicle in household covered                      | 1,312              | 36.4%          | 117        |
| Have auto insurance: 2 vehicles in household covered                     | 900                | 25.0%          | 88         |
| Have auto insurance: 3+ vehicles in household covered                    | 625                | 17.4%          | 80         |
|  | 025                | 17.470         | 80         |
| Pets (Households)  |                    |                |            |
| Household owns any pet   | 1,800              | 50.0%          | 92         |
| Household owns any cat   | 842                | 23.4%          | 104        |
| Household owns any dog   | 1,218              | 33.8%          | 82         |
| Psychographics (Adults)  |                    |                |            |
| Buying American is important to me                                       | 3,330              | 44.7%          | 108        |
| Usually buy items on credit rather than wait                             | 883                | 11.9%          | 97         |
| Usually buy based on quality - not price                                 | 1,175              | 15.8%          | 86         |
| Price is usually more important than brand name                          | 2,081              | 27.9%          | 105        |
| Usually use coupons for brands I buy often                               | 1,469              | 19.7%          | 105        |
| Am interested in how to help the environment                             | 955                | 12.8%          | 78         |
| Usually pay more for environ safe product                                | 1,008              | 13.5%          | 101        |
| Usually value green products over convenience                            | 794                | 10.7%          | 98         |
| , 5 1  |                    | 36.2%          | 103        |
| Likely to buy a brand that supports a charity                            | 2,695              | 50.2%          | 105        |
| Reading (Adults)   |                    |                |            |
| Bought digital book in last 12 months                                    | 1,036              | 13.9%          | 98         |
| Bought hardcover book in last 12 months                                  | 1,672              | 22.5%          | 109        |
| Bought paperback book in last 12 month                                   | 2,314              | 31.1%          | 104        |
| Read any daily newspaper (paper version)                                 | 2,058              | 27.6%          | 114        |
| Read any digital newspaper in last 30 days                               | 2,576              | 34.6%          | 102        |
| Read any magazine (paper/electronic version) in last 6 months            | 6,756              | 90.7%          | 100        |
|  |                    |                |            |

**Data Note:** An MPI (Market Potential Index) measures the relative likelihood of the adults or households in the specified trade area to exhibit certain consumer behavior or purchasing patterns compared to the U.S. An MPI of 100 represents the U.S. average.



College Place City, WA College Place City, WA (5313855) Geography: Place Prepared by Esri

|  |  | Expected Number of | Percent of |     |  |
|--|--|--------------------|------------|-----|--|
|  | Product/Consumer Behavior                                      | Adults/HHs         | Adults/HHs | MPI |  |
|  | Restaurants (Adults)   |                    |            |     |  |
|  | Went to family restaurant/steak house in last 6 months         | 5,523              | 74.2%      | 99  |  |
|  | Went to family restaurant/steak house: 4+ times a month        | 1,961              | 26.3%      | 96  |  |
|  | Went to fast food/drive-in restaurant in last 6 months         | 6,857              | 92.1%      | 102 |  |
|  | Went to fast food/drive-in restaurant 9+ times/mo              | 2,800              | 37.6%      | 96  |  |
|  | Fast food/drive-in last 6 months: eat in                       | 2,820              | 37.9%      | 104 |  |
|  | Fast food/drive-in last 6 months: home delivery                | 545                | 7.3%       | 95  |  |
|  | Fast food/drive-in last 6 months: take-out/drive-thru          | 3,647              | 49.0%      | 106 |  |
|  | Fast food/drive-in last 6 months: take-out/walk-in             | 1,609              | 21.6%      | 107 |  |
|  | Television & Electronics (Adults/Households)                   |                    |            |     |  |
|  | Own any tablet   | 2,245              | 30.2%      | 89  |  |
|  | Own any e-reader   | 593                | 8.0%       | 92  |  |
|  | Own e-reader/tablet: iPad                                      | 1,248              | 16.8%      | 81  |  |
|  | HH has Internet connectable TV                                 | 632                | 17.6%      | 87  |  |
|  | Own any portable MP3 player                                    | 1,954              | 26.2%      | 94  |  |
|  | HH owns 1 TV   | 803                | 22.3%      | 108 |  |
|  | HH owns 2 TVs  | 1,001              | 27.8%      | 107 |  |
|  | HH owns 3 TVs  | 694                | 19.3%      | 89  |  |
|  | HH owns 4+ TVs   | 581                | 16.1%      | 88  |  |
|  | HH subscribes to cable TV                                      | 1,916              | 53.2%      | 111 |  |
|  | HH subscribes to fiber optic                                   | 123                | 3.4%       | 43  |  |
|  | HH owns portable GPS navigation device                         | 862                | 23.9%      | 88  |  |
|  | HH purchased video game system in last 12 mos                  | 230                | 6.4%       | 83  |  |
|  | HH owns Internet video device for TV                           | 321                | 8.9%       | 81  |  |
|  |  |                    |            |     |  |
|  | Travel (Adults)  |                    |            |     |  |
|  | Domestic travel in last 12 months                              | 3,687              | 49.5%      | 97  |  |
|  | Took 3+ domestic non-business trips in last 12 months          | 832                | 11.2%      | 100 |  |
|  | Spent on domestic vacations in last 12 months: <\$1,000        | 915                | 12.3%      | 118 |  |
|  | Spent on domestic vacations in last 12 months: \$1,000-\$1,499 | 323                | 4.3%       | 76  |  |
|  | Spent on domestic vacations in last 12 months: \$1,500-\$1,999 | 239                | 3.2%       | 87  |  |
|  | Spent on domestic vacations in last 12 months: \$2,000-\$2,999 | 293                | 3.9%       | 104 |  |
|  | Spent on domestic vacations in last 12 months: \$3,000+        | 302                | 4.1%       | 71  |  |
|  | Domestic travel in the 12 months: used general travel website  | 436                | 5.9%       | 84  |  |
|  | Foreign travel in last 3 years                                 | 1,425              | 19.1%      | 79  |  |
|  | Took 3+ foreign trips by plane in last 3 years                 | 237                | 3.2%       | 72  |  |
|  | Spent on foreign vacations in last 12 months: <\$1,000         | 275                | 3.7%       | 87  |  |
|  | Spent on foreign vacations in last 12 months: \$1,000-\$2,999  | 240                | 3.2%       | 92  |  |
|  | Spent on foreign vacations in last 12 months: \$3,000+         | 230                | 3.1%       | 61  |  |
|  | Foreign travel in last 3 years: used general travel website    | 362                | 4.9%       | 85  |  |
|  | Nights spent in hotel/motel in last 12 months: any             | 3,134              | 42.1%      | 101 |  |
|  | Took cruise of more than one day in last 3 years               | 480                | 6.4%       | 81  |  |
|  | Member of any frequent flyer program                           | 781                | 10.5%      | 64  |  |
|  | Member of any hotel rewards program                            | 886                | 11.9%      | 80  |  |
|  |  |                    |            |     |  |

**Data Note:** An MPI (Market Potential Index) measures the relative likelihood of the adults or households in the specified trade area to exhibit certain consumer behavior or purchasing patterns compared to the U.S. An MPI of 100 represents the U.S. average.