VILLAGE OF GLENCOE GOLF ADVISORY COMMITTEE

Regular Meeting Village Hall Conference Room 675 Village Court

Monday, October 15, 2012 7:00 p.m.

AGENDA

The Village of Glencoe is subject to the requirements of the Americans with Disabilities Act of 1990. Individuals with disabilities who plan to attend this meeting and who require certain accommodations in order to allow them to observe and/or participate in this meeting, or who have questions regarding the accessibility of the meeting or the facilities, are requested to contact the Village of Glencoe at least 72 hours in advance of the meeting at (847) 835-4114, or please contact the Illinois Relay Center at (800) 526-0844, to allow the Village of Glencoe to make reasonable accommodations for those persons.

1. CALL TO ORDER AND ROLL CALL

Joe Keefe, Chairman Jim Hirsch Mitch Melamed John Nesbitt Ron Schmidt Scott Shore

- 2. APPROVAL OF SEPTEMBER 2012 MEETING MINUTES
- 3. PUBLIC COMMENT TIME
- 4. MANAGER'S MONTHLY REPORT

Clubhouse Task Force Update

- 5. HANDICAP STROKE ALLOCATION REVIEW
- 6. OTHER BUSINESS
- 7. ADJOURNMENT

VILLAGE OF GLENCOE GOLF ADVISORY COMMITTEE

Meeting Minutes September 24, 2012

1. CALL TO ORDER AND ROLL CALL

The Golf Course Advisory Committee was called to order at 7:00 p.m. at the Glencoe Village Hall. The following members were present:

Joe Keefe Jim Hirsch Mitch Melamed Ron Schmidt Scott Shore

Committee member John Nesbitt was absent.

Larry Levin, Village Board member and Chairman of the Clubhouse Task Force was also in attendance.

2. APPROVAL OF THE AUGUST 2012 MEETING MINUTES

The meeting minutes for July were approved as written.

3. PUBLIC COMMENT TIME

There was no public comment.

4. MANAGERS MONTHLY REPORT

- Stella Nanos presented the August monthly report and financial statement.
- Stella explained to the committee that we currently have \$9,538 in outstanding rain checks. All rain checks expire at the end of the season and any unused rain checks will be recognized in December.
- The water main break on the 14th hole was discussed. Stella informed the group that this break occurred due to the drought and poor installation.
- Scott Shore suggested that we try to get reimbursed from the company that installed the pipe. Mitch informed the group that it would not be possible for retribution because the pipe was installed so long ago and there is a 10 year window.
- The success of the senior membership card program was discussed. Over 850 cards were sold this season, breaking last year's record.
- The disrepair of the clubhouse was discussed. Stella informed the group that the roof on the back porch of the pro shop needs repairs. The sewer leading out of the clubhouse is also in need of replacement.
- Stella reviewed the Food and Beverage RFP and informed the group that there has been very little interest. Most people are not interested due to the current condition of the clubhouse and kitchen.
- Stella was asked to get updated pricing on installing a protective net adjacent to the driving range.

- Joe Keefe informed the group that John Nesbitt has accepted the role of liaison between the Golf Advisory Board and the Clubhouse Task Force.
- It was suggested that the Task Force Committee work with Bruce Cowans on numbers as we will not experience the current bond climate again.
- It was recommended that the course hole handicaps be reviewed. Stella informed the group that Doug Geis, who is a permanent tee time member, has extensive records on rounds played by his group and would be an asset to the discussion. It was suggested that Doug be invited to the next meeting as well as Hilary Lee.
- Larry Levin made a presentation to the group on the work of the Clubhouse Task Force.
- Larry Levin emphasized to the group the need for good communication between the Village, the County and the Chicago Botanic Gardens.
- Larry Levin informed the group that he met with Larry Sufferdin. He informed the group that it was a positive meeting and Mr. Sufferdin was happy with the materials that were presented as well as the open lines of communication.
- A question was raised as to the relationship status between Mr. Sufferdin and the current Cook County Board. Larry Levin replied that he is unsure of the current status of their relationship.
- Larry Levin stated that it is our goal to stay neutral in the political arena.
- To this point the Chicago Botanic Garden has been very helpful and cooperative with the project.
- Joe Keefe informed Larry that he is in favor of Concept C as it allows for future expansion of the course as well as more room around the clubhouse.
- Joe Keefe asked Stella to look for comparable properties to show the group an example of a 22,000 square foot clubhouse. Stella informed the group that she would inquire with Rick Christensen and forward any examples.
- A question was asked as to when Larry thought a decision would be made by the Task Force on the location of the clubhouse. Larry thought that a decision might be made at the October 3rd meeting.
- Larry informed the group that the goal for financing is to use the positive cash flow from the golf course to pay off the debt service and not go to referendum.
- Netting for the driving range was discussed. It was determined that netting would increase revenues and would be a necessity to help pay off any debt service.
- The idea of naming rights and donations was discussed. Larry informed the group that as we get farther along in the project both scenarios would be explored.
- It was pointed out that the Village Board was very helpful when Writers Theater needed funds.
- It was stated that the Golf Advisory Board wants to push this project through as quickly as possible. A question as raised as to how long it would take to get the clubhouse built.

- To date, the review has been comprehensive, informative and extremely valuable in providing the foundation for the work of the Task Force going forward and the Task Force will move forward as quickly as the process allows.
- It was pointed out that we need the new clubhouse to get back business that we are losing to our local competition. If we the new clubhouse is not built with the ability to service larger groups we will never be in line with our competition.
- Larry informed the group that he is running for Village President and if he is elected he may not continue to be the chairman of the Task Force.
- Larry stated that it is critical to keep the relationships that are currently established with the County and the Chicago Botanic Garden intact.
- A question was raised if there is any guarantee that the County will not take back the new building or the property. Larry responded that he was working the get a 100 year plan with the County to leave the land as is but the law will not allow the County to make such a commitment.
- It was suggested that we move quickly to make decisions regarding the new clubhouse and not wait for the next administration. Losing Joe Keefe and Scott Feldman who are both in favor of the project could be detrimental.
- The group was reminded to bring all questions regarding the Task Force to Larry or John Nesbitt.
- Larry informed the group that the goal is to make the best golf course and clubhouse and he doesn't see how the process could have happened any quicker. All of the studies that were undertaken were important and necessary to the project.

4. ADJOURNMENT

• There being no further business for discussion, the meeting was adjourned at 9:21 p.m.



Glencoe Golf Club

To: Golf Advisory Board

From: Stella Nanos, General Manager

Date: October 12, 2012

Subject: September 2012 Monthly Report

<u>Financial Overview:</u> September brought average temperatures, rain occurred two days out of the month preventing the use of electric carts. Total revenues were \$234,779 versus the budget of \$219,759.

| | 2012 Actual | 2011 Actual |
|--------------|-------------|-------------|
| Rounds | 4,757 | 4,549 |
| Average Rate | \$35.31 | \$35.58 |
| FYTD Rounds | 29,830 | 26,464 |

Departmental Overview:

Golf Shop: Green fee revenue was \$157,054 vs. a budget of \$153,458.

Merchandise: Merchandise sales totaled \$6,868 vs. a budget of \$5,800.

Driving Range: Driving range sales were \$6,479 vs. a budget of \$5,500.

<u>Rentals:</u> Power cart rentals revenue was \$33,636 vs. a budget of \$34,500; pull cart rental revenue was \$2,022 vs. a budget of \$1,800.

Food & Beverage: The lease payment of \$4,400 was received.

Golf Course:

- Hand watering on greens, collars and hot spots continues due to the lack of rain.
- Turf damage has appeared in the rough and some fairways due to skunks foraging for grub worms.
- Aerification of the fairways has begun. This process will aid in removing thatch and bringing more oxygen and water to the root zones creating a healthier turf.
- The greens were all top dressed twice during the month to maintain speed and health.
- Fall leaf blowing and mulching has begun.

- The first light frost occurred on September 19th.
- Low hanging limbs were trimmed throughout the course to aid in playability.
- The thin turf areas on the fairways were over seeded with bent grass. This minimal thinning of turf has occurred due to drought and summer stress.

2012 Weather: The high temperature for the month was 90 degrees and the low was 33 degrees. The average high for the month is 74 degrees and the average low is 54 degrees. Total precipitation was 1.44 inches against an average of 3.48 inches.

Marketing Notes:

- Golf Chicago Premium listing; including a brief course description and logo included.
- Google places ad is running online.
- Email blast promoting twilight times changing, the Senior Fall Classic and the Hard Course Day/ Chili Open.
- Email blast featuring the availability of weekend tee-times, senior membership card rates valid on Fridays, and the Glow ball event.
- Social media website updates via Twitter and Facebook.
- Glencoe Golf Club website updates on the home page.

Miscellaneous:

- The Men's Club Championship tournament was contested in September.
- The glow ball event took place with 32 participants. The event begins at sundown with glow-in-the-dark golf balls.
- The CSL, Central Suburban League, conference tournament was held at the Club, 84 golfers from local high schools participated.
- Loyola Academy held an Invitational at the Club, 8 local girls golf teams participated.
- Hand dryers were installed in the locker rooms to reduce the use of paper products.

Sincerely,

Stella Nanos General Manager Glencoe Golf Club

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GLENCOE GOLF CLUB MONTHLY FINANCIAL REPORT

September 2012

| | | | | ele Gle | Glencoe Golf Club | qn | | | | | |
|--|-------------|-------------|----------|--|---|------------------------|--------------|----------|--|-----------|--|
| | | | | INCO | INCOME STATEMENT | IENT | | | | | |
| | | | | Summary of All Units For the Month Ending September 30, 2012 | Summary of All Units nth Ending Septembe | Jnits mber 30, 2012 | | | The state of the s | | PORTER DESCRIPTION OF THE PROPERTY OF THE PROP |
| | This Period | This Period | /+ | This Period | -/+ | Year To Date | Vear To Date | /+ | Veer To Date | /# | IchidaA |
| ADDIAN MALANAMATATA | Actual | Budget | Budget | <u>Last Year</u> | Last Year | Actual | Budget | Budget | Last Year | Last Year | Budget |
| REVENUE | 000 01 | 000 | 000, | , 61 | 1,000 | | 0 1 | | | | |
| GOLF ACADEMY | 908,01 | 000,0 | 4,806 | 16/ | 10,015 | c08,09 | 72,500 | (11,595) | 1,176 | 59,729 | 75,000 |
| GREENS FEES | 157,288 | 153,458 | 3,830 | 142,476 | 14,812 | 1,019,119 | 1,000,777 | 18,342 | 875,989 | 143,130 | 1,061,237 |
| LEASES | 4,400 | 4,400 | - 00 | 12,733 | (8,333) | 18,395 | 22,000 | (3,605) | 74,356 | (55,961) | 22,000 |
| MERCHANDISE | 6,868 | 5,800 | 1,068 | 5,772 | 1,096 | 47,132 | 43,610 | 3,522 | 45,005 | 2,127 | 47,225 |
| O L TITK | 4,3/8 | 1,900 | 2,478 | 3,202 | 1,1/6 | 868,62 | 22,425 | 3,473 | 31,789 | (5,891) | 23,725 |
| OUTINGS | 10,924 | 8,200 | 2,724 | 19,642 | (8,718) | 43,956 | 20,780 | 23,176 | 48,330 | (4,374) | 20,780 |
| POWER CARTS | 33,636 | 34,500 | (864) | 30,576 | 3,060 | 234,810 | 211,000 | 23,810 | 181,867 | 52,943 | 223,000 |
| TOTAL | 234,779 | 219,758 | 15,021 | 220,823 | 13,956 | 1.498.211 | 1.431.592 | 66,619 | 1.296.764 | 201.447 | 1.513.967 |
| Wind Wit was all 74 call | | | | | | | | | | | |
| EXPENSES | | | | | | | | | | | |
| C&G PAYROLL | 34,182 | 47,762 | (13,580) | 36,017 | (1,835) | 262,795 | 315,605 | (52,810) | 266,496 | (3,701) | 453,087 |
| CHEM/FERTILIZER | 3,781 | 10,000 | (6,219) | 12,378 | (8,597) | 71,850 | 61,000 | 10,850 | 64,257 | 7,593 | 70,000 |
| COGS | 3,511 | 3,770 | (229) | 3,565 | (54) | 29,933 | 28,319 | 1,614 | 28,954 | 926 | 30,627 |
| COMMUNICATIONS | 484 | 1,000 | (516) | 1,058 | (574) | 5,901 | 6,950 | (1,049) | 6,352 | (451) | 11,675 |
| CREDIT CARD FEES | 3,838 | 3,350 | 488 | 3,341 | 497 | 26,170 | 22,300 | 3,870 | 19,385 | 6,785 | 25,115 |
| DEPRECIATION - EST. | - | - | 1 | 2 | • | | - | ı | 1 | ı | 52,000 |
| EQUIPMENT R&M | 1,734 | 3,500 | (1,766) | 2,679 | (945) | 11,368 | 11,500 | (132) | 10,722 | 646 | 23,500 |
| GASOLINE | 3,146 | 2,300 | 846 | 3,752 | (909) | 13,749 | 11,500 | 2,249 | 16,086 | (2,337) | 16,100 |
| GOLF ACADEMY | 2,793 | 6,610 | (3,817) | 21 | 2,772 | 48,478 | 42,680 | 5,798 | 2,021 | 46,457 | 60,536 |
| LIABILITY INSURANCE | 1,482 | 1,482 | ı | 1,743 | (261) | 10,376 | 11,376 | (1,000) | 11,368 | (385) | 18,788 |
| MAINTENANCE SUPPLIES | 675 | 4,087 | (3,412) | 1,032 | (357) | 16,304 | 23,672 | (7,368) | 19,670 | (3,366) | 27,932 |
| MANAGEMENI FEE | 3,333 | 3,333 | 1 | 5,055 | (1,722) | 23,333 | 23,333 | - 1 | 35,385 | (12,052) | 40,000 |
| MAKKELING | 358 | 2,500 | (2,142) | 2,983 | (2,625) | 15,375 | 20,100 | (4,725) | 17,443 | (2,068) | 25,600 |
| OLDER DOMETING OND TO THE PROPERTY OF | 2,420 | 0,703 | (4,337) | 7,315 | (4,889) | 23,071 | 30,324 | (13,253) | 32,1/4 | (8,103) | 46,935 |
| POWER CARL LEASE | 3,6/8 | 3,6/8 | - | ccs,/ | (3,677) | 22,066 | 22,068 | (2) | 22,066 | 1 0 | 22,068 |
| SHINGE SHOD DAVBOLL | 35 387 | - 27 3/13 | (1 056) | 32 502 | 7 705 | 4,4// | 3,500 | 1/6 | 3,502 | 30.05 | 383 278 |
| UTII ITIES | 3 122 | 5.400 | (2,226) | 4 870 | (1 748) | 18 964 | 28 738 | (9 774) | | (7,925) | 54 286 |
| WATER-SEWER-GARBAGE | 30,330 | 14.180 | 16.150 | 5.855 | 24.475 | 32.160 | 34,900 | (2.740) | | 17.883 | 53,080 |
| TOTAL | 134,260 | 157,058 | (22,798) | 131,661 | 2,599 | 887,785 | 921,906 | (70,121) | | 69,488 | 1,418,107 |
| OPERATING INCOME (LOSS) | 100,519 | 62.700 | | 89,162 | | 610.426 | 473.686 | | 478.467 | | 95.860 |
| | | | | | | | | | | | |
| INTEREST | 119 | 245 | (126) | (102) | 221 | 1,225 | 1,685 | (460) | | (1,024) | 2,825 |
| SALE OF ASSETS | - | 1 | í | 1 | , | 6,500 | ı | 6,500 | 4,250 | 2,250 | , |
| INTEREST EXPENSE | - | - | - | - | - | - | , | - | - | , | (16,000) |
| TOTAL | 119 | 245 | (126) | (102) | 221 | 7,725 | 1,685 | 6,040 | 6,499 | 1,226 | (13,175) |
| CHANGE IN NET ASSETS | 100 638 | 62 945 | | 090 080 | | 618 151 | 475 371 | | 484 966 | | 82 685 |
| | 000 | 5.5 | | 200,00 | | 5,6 | - 500 | | 000, | | 02,000 |
| DAYS OF OPERATION | 28.00 | 30.00 | (2.00) | 25.00 | 3.00 | 198.00 | 197.00 | 1.00 | 162.00 | 36 | 238.00 |
| ROUNDS | 4,757 | 4,525 | 232 | 4,549 | 208 | 29,830 | 28,086 | 1,744 | 26,464 | 3,366 | 30,387 |
| AVERAGE GF PER ROUND | 33.06 | 33.91 | (0.85) | 31.32 | 1.74 | 34.16 | 35.63 | (1.47) | 33.10 | 1.06 | 34.92 |

Glencoe Golf Club Rounds History September

| | 1 | CORRENT LEAR (2013) | EAN (2013 | | - 1 | CURRENIY | IRKENI TEAR (2012) | | ر | URREINI | CURRENI TEAR (2011) | 1) | 3 | IKKENI | CURRENT YEAR (2009) | 10 (6) | ร | CURRENI YEAR (2008) | EAR (200 | (8) |
|---------------------|--------|---------------------|------------|------------------|--------|----------|--------------------|--------------------------------------|-------------------|-----------------|---------------------|-----------------|--------|------------------|----------------------------|-----------------|--------|-----------------------|----------|-----------------|
| | Rounds | Ytd | Budget | Ytd Bud, Rnds | Rounds | Ytd | Budget Rounds | Ytd Bud, Rnds | Rounds | Ytd | Budget Rounds B | Ytd Rud Rnds | Rounds | Y [‡] d | Budget Rounds P | Ytd Rud Rnds | Rounds | ¥4 | Budget | Ytd Bud Pade |
| March | 1,493 | 1,493 | 205 | 205 | 163 | 163 | 205 | 205 | 305 | 305 | | 145 | 340 | | | 105 | 23 | | | 345 |
| April | 1,820 | 3,313 | 1316 | 1,521 | 1,188 | 1,351 | 1,316 | 1,521 | 2,368 | 2,673 | 1,262 | 1,407 | 1,218 | 1,558 | 1,192 | 1,297 | 1,276 | 1,299 | 1,155 | 1,500 |
| May | 4,232 | 7,545 | 4034 | 5,555 | 3,277 | 4,628 | 4,094 | 5,615 | 4,199 | 6,872 | 4,132 | 5,539 | 4,282 | 5,840 | 4,064 | 5,361 | 3,774 | 5,073 | 4,174 | 5,674 |
| June | 5,924 | 13,469 | 5482 | 11,037 | 5,197 | 9,825 | 5,439 | 11,054 | 5,266 | 12,138 | 5,372 | 10,911 | 4,823 | 10,663 | 5,700 | 11,061 | | 10,616 | 5,821 | 11,495 |
| July | 5,863 | 19,332 | 6482 | 17,519 | 5,895 | 15,720 | 6,655 | 17,709 | 6,568 | 18,706 | 6,475 | 17,386 | 6,727 | 17,390 | 6,385 | 17,446 | | 17,019 | 6,333 | 17,828 |
| August | 5,741 | 25,073 | 6042 | 23,561 | 6,195 | 21,915 | 6,007 | 23,716 | 6,154 | 24,860 | 6,001 | 23,387 | 6,234 | 23,624 | 990'9 | 23,512 | | 23,272 | 6,013 | 23,841 |
| September | 4,757 | 29,830 | 4525 | 28,086 | 4,549 | 26,464 | 4,555 | 28,271 | 4,300 | 29,160 | 4,238 | 27,625 | 5,332 | 28,956 | 3,812 | 27,324 | | 27,181 | 4,004 | 27,845 |
| October | 1 | 29,830 | 2231 | 30,317 | 3,167 | 29,631 | 2,271 | 30,542 | 3,000 | 32,160 | 1,786 | 29,411 | 1,811 | 30,767 | 1,690 | 29,014 | 2,520 | 29,701 | 1,395 | 29,240 |
| November | 1 | 29,830 | 70 | 30,387 | 1,022 | 30,653 | 70 | 30,612 | 894 | 33,054 | | 29,411 | 1,204 | 31,971 | | 29,014 | 689 | 30,390 | | 29,240 |
| December | ī | 29,830 | 0 | 30,387 | 122 | 30,775 |) | 30,612 | , | 33,054 | , | 29,411 | | 31,999 | 1 | 29,014 | , | 30,390 | ı | 29,240 |
| January February | ı | 29,830 | 1 | 30,387 | 253 | 31,028 | , | 30,612 | 1 | 33,054 |) | 29,411 | | 31,999 | • | 29,014 | | 30,390 | | 29,24 |
| | | | | | | | | | | | | | | | | | | | | |
| _ | | CHERENT YEAR (2013) | FAR (2013) | | | CIRRENTY | IRRENT VEAR (2012) | | DAYS OF OPERATION | PERATIO | OPERATION | - | | IDDENT | CLIDDENT VEAD (2000) | 6 | ī | CLIDDENIT VEAD (2008) | EAD (200 | 6 |
| • | | | Budget | Ytd | | | Budget | Ytd |) | | Budget | Ytd | 5 | | Budget | , Atq | 3 | | Budget | Ytd |
| | Period | Ytd | Days | Bud Days | Period | Xtd | Days | Bud Days | Period | Ytd | | Bud Days | Period | Ytq | | Bud Days | Period | Ytd | | Bud Days |
| March | 24 | 24 | 4 6 | 4 ; | 11 | 17 | 4 6 | 4 : | 4 6 | 4 5 | 4 6 | | 15 | | 4 5 | | e : | က | 31 | 3 |
| April | 0 00 | 76 | 30 | 44 4 | 7 6 | 55 | 3 2 | 44 | 82 6 | 54 6 | S 50 | | 2 2 | 3 2 | 8 8 | 4 k | 82 8 | 32 | 8 8 | 61 |
| June | 30 8 | 110 | 30 | 105 | 28 | % £ | 30.5 | 105 | 87 | 7 86 | 3 0 | 105 | 27 | | 30 | | 3 6 | 8 8 | . S | 9 6 |
| July | 30 | 140 | 31 | 136 | 25 | 106 | 34 | 136 | 8 8 | 128 | 3 2 | | લું ક | | 3 2 | | 28 | 116 | 3 8 | 7. |
| August | 30 | 170 | 31 | 167 | 31 | 137 | 34 | 167 | 59 | 157 | 31 | | 58 | | 34 | 167 | 31 | 147 | 31 | 184 |
| September | 28.0 | 198 | 30 | 197 | 25.0 | 162 | 30 | 197 | 29.5 | 187 | 30 | | 30 | | 30 | | 30 | 177 | 30 | 214 |
| October | 1 | 198 | 34 | 228 | 29 | 191 | 31 | 228 | 31 | 218 | 31 | 228 | 23 | | 31 | | 30 | 207 | 31 | 245 |
| November | ı | 198 | 10 | 238 | 27 | 218 | 10 | 238 | 26 | 244 | | 228 | 78 | 229 | | 228 | 19 | 226 | · | 24 |
| December | 1 | 198 | | 238 | 16 | 234 | | 238 | 1 | 244 | | 228 | 7 | 231 | 1 | 228 | | 226 | | 245 |
| January | 1 | 198 | | 238 | 00 | 242 | ı | 738 | | 244 | ı | 228 | | 231 | ı. | 228 | ı | 226 | | 245 |
| r col dai y | ı | 981 | | 720 | | 747 | | 730 | | 447 | | 077 | | 157 | ı. | 077 | c. | 077 | r | 47 |
| • | | | | | | | R | ROUNDS PER DAY OF BUDGETED OPERATION | DAY OF E | UDGETE | D OPERA | NOIL | | | | | | | | |
| | | CURRENT YEAR (2013) | EAR (2013, | | | 리 | RRENT YEAR (2012) | | Ö | JRRENT | CURRENT YEAR (2009) | (6) | ರ | IRRENT | CURRENT YEAR (2009) | (6) | | PRIOR YEAR (2008 | AR (2008 | |
| | Actual | Budget | Variance | | Actual | Bnd | Variance | | Actual | Budget Variance | /ariance | | Actual | Budget Variance | /ariance | | Actual | Budget Variance | ariance | |
| March | 107 | 5 7 | 92 | | 7 5 | 15 | | | 7 5 | 2 9 | 11 | | 77 | ω ς | , | | - 5 | 11 | -10 | |
| Max | 127 | 1 6 | 2 4 | | 40 | | † 6 | | 100 | 192 | 5 | | 4 6 | 5 6 | - 1 | | 3 5 | 5 5 | 4 (| |
| line | 197 | 183 | 2 4 | | 173 | 181 | 97- | | 176 | 2 5 | 7 4 | | 161 | 190 | 20 | | 185 | 5 5 | 2 0 | |
| July | 189 | 209 | -20 | | 190 | | -25 | | 212 | 209 | re | | 217 | 208 | 11 | | 207 | 204 | ? ^ | |
| August | 185 | 195 | -10 | | 200 | | 9 | | 199 | 194 | 2 | | 201 | 196 | 2 | | 202 | 194 | ι ∞ | |
| September | 159 | 151 | 00 | | 152 | | 0 | | 143 | 141 | 2 | | 178 | 127 | 51 | | 130 | 133 | ကု | |
| October | 0 | 72 | -72 | | 102 | 7 | 29 | | 26 | 28 | 33 | | 28 | 22 | 4 | | 81 | 45 | 36 | |
| November | 0 | 0 | 0 | | 102 | | 102 | | | 0 | 0 | | | 0 | 0 | | | 0 | 0 | |
| December | | 0 | N/A | | | | NA | | | 0 | NA | | NA | 0 | N/A | | N N | 0 | N/A | |
| January | ĕ S | 0 (| ¥ : | | ĕ : | 0 (| ĕ : | | ĕ : | 0 0 | ĕ : | | ¥ : | 0 0 | ĕ. | | Y S | 0 (| ¥ : | |
| February | ∀Z | 0 | A/Z | | A/A | | N/A | | A/Z | 0 | × | | N/N | 0 | Z/A | | N/A | C | A/N | |

Revenue Summary & Detail

2

Glencoe Golf Club Monthly Revenue Activity Summary

| activity | | Sept | September 2012 Activity | ctivity | | | | Year-To-Date | Year-To-Date Activity (FY 2013) | 013) | |
|----------------|-----------------------|-----------------------|-------------------------|--------------------------|---------------------------|---------------|---------------|---------------------|---------------------------------|--------------------|------------------|
| key acct title | This Period Actual | This Period Budget | \$ of Period Budget | This Period Last Year | \$ of Period Last Year | YTD Actual | YTD Budget | \$ of YTD Budget | YTD Last Year | \$ of Last Year | Annual Budget |
| GOLF ACADEMY | 10,806 | 6,000 | 4,806 | 791 | 10,015 | 60,905 | 72,500 | -11,595 | 1,176 | 59,729 | 75,000 |
| GREENS FEES | 157,288 | 153,458 | 3,830 | 142,476 | 14,811 | 1,019,119 | 1,000,777 | 18,342 | 875,989 | 143,130 | 1,061,237 |
| INTEREST | 119 | 245 | -126 | -102 | 220 | 1,225 | 1,685 | -460 | 2,249 | -1,024 | 2,825 |
| LEASES | 4,400 | 4,400 | 0 | 12,733 | -8,333 | 18,395 | 22,000 | -3,605 | 74,356 | -55,961 | 22,000 |
| MERCHANDISE | 6,868 | 5,800 | 1,068 | 5,772 | 1,096 | 47,132 | 43,610 | 3,522 | 45,005 | 2,127 | 47,225 |
| OTHER | 4,378 | 1,900 | 2,478 | 3,202 | 1,176 | 25,898 | 22,425 | 3,473 | 31,789 | -5,890 | 23,725 |
| OUTINGS | 10,924 | 8,200 | 2,724 | 19,642 | -8,718 | 43,956 | 20,780 | 23,176 | 48,330 | -4,374 | 20,780 |
| POWER CARTS | 33,636 | 34,500 | -864 | 30,576 | 3,060 | 234,810 | 211,000 | 23,810 | 181,867 | 52,943 | 223,000 |
| RANGE | 6,479 | 5,500 | 626 | 5,631 | 848 | 47,996 | 38,500 | 9,496 | 38,252 | 9,744 | 41,000 |
| SALE OF ASSETS | 0 | 0 | 0 | 0 | 0 | 6,500 | 0 | 6,500 | 4,250 | 2,250 | 0 |

Glencoe Golf Club Monthly Revenue Activity Detail

| activity | | Septe | September 2012 Activity | ctivity | i | | Ye | ar-To-Date A | Year-To-Date Activity (FY 2013) | 13) | |
|--|-----------------------|-----------------------|-------------------------|--------------------------|---------------------------|--------------------|--------------------|---------------------|---------------------------------|--------------------|--------------------|
| key acct title | This Period Actual | This Period Budget | \$ of Period Budget | This Period Last Year | \$ of Period Last Year | YTD Actual | YTD Budget | \$ of YTD Budget | YTD Last Year | \$ of Last Year | Annual Budget |
| GOLF ACADEMY 60-166-600-32517 GOLF ACADEMY REVENUE 60-166-600-32927 GOLF PRO LESSONS | 10,471 | 000'9 | 10,471 -5,665 | 0 791 | 10,471 | 41,265 | 30,000 | 11,265 | 0 1,176 | 41,265 | 30,000 |
| GOLF ACADEMY | 10,806 | 6,000 | 4,806 | 791 | 10,015 | 60,905 | 72,500 | -11,595 | 1,176 | 59,729 | 75,000 |
| GREENS FEES 60-166-600-32480 SENIOR MEMBERSHIPS | 234 | 0 | 234 | 225 | 6 | 21,589 | 18,300 | 3,289 | 19,764 | 1,825 | 18,300 |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 | -2,000 | 0 |
| | 71,272 | 73,975 | -2,703 | 74,998 | -3,726 | 478,421 | 470,592 | 7,829 | 410,374 | 68,047 | 503,522 |
| 60-166-600-32490 GREEN FEES - WEEKENDS 60-166-600-32495 PERM TIMES & FEES | 68,211 17,571 | 60,654 18,829 | 7,557 -1,258 | 48,420 18,833 | 19,791 -1,262 | 352,759 166,350 | 333,009 178,876 | 19,750 -12,526 | 264,935 178,916 | 87,824 -12,566 | 360,539 178,876 |
| GREENS FEES | 157,288 | 153,458 | 3,830 | 142,476 | 14,811 | 1,019,119 | 1,000,777 | 18,342 | 875,989 | 143,130 | 1,061,237 |
| INTEREST 60-166-600-32805 INTEREST ON INVESTMENTS 60-166-600-32810 IMET EARNINGS | 151 -32 | 95 | 56 -182 | 92 -194 | 59 | 838 387 | 635 1,050 | 203 | 626 | 213 -1,236 | 1,025 |
| INTEREST | 119 | 245 | -126 | -102 | 220 | 1,225 | 1,685 | -460 | 2,249 | -1,024 | 2,825 |
| LEASES 60-166-600-32920 FOOD SERVICE FEE 60-166-600-32925 FACILITY USE FEE | 4,400 | 4,400 | 0 0 | 4,400 8,333 | 0 8,333 | 18,395 | 22,000 | -3,605 | 17,600 56,756 | 795-56,756 | 22,000 |
| LEASES | 4,400 | 4,400 | 0 | 12,733 | -8,333 | 18,395 | 22,000 | -3,605 | 74,356 | -55,961 | 22,000 |
| MERCHANDISE | | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 804 | 100 | 704 | 26 | 749 | 250 |
| | 2,917 | 2,400 | 517 | 2,607 | 310 | 18,658 | 16,635 | 2,023 | 17,022 | 1,636 | 18,000 |
| | 969 | 006 | -304 | 1,225 | -629 | 4,457 | 6,575 | -2,118 | 7,547 | -3,089 | 6,925 |
| 60-166-600-32720 MERCHANDISE 60-166-600-32730 NON ALCH DRINK SALES | 3,355 | 2,500 0 | 855 0 | 1,940 0 | 1,415 0 | 23,212 0 | 20,300 0 | 2,912 0 | 20,304 | 2,909 -77 | 22,050 0 |
| MERCHANDISE | 6,868 | 5,800 | 1,068 | 5,772 | 1,096 | 47,132 | 43,610 | 3,522 | 45,005 | 2,127 | 47,225 |
| ı | 0 | 0 | 0 | 0 | 0 | 290 | 300 | -10 | 400 | -110 | 300 |
| 60-166-600-32510 PULL CART RENTAL | 2,022 | 1,800 | 222 | 1,794 | 228 | 13,431 | 13,700 | -269 | 13,345 | 86 | 15,000 |
| 10/9/2012 | | | | Revenue List | e List | | | | | | |

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Glencoe Golf Club Monthly Revenue Activity Detail

| | | Septe | September 2012 Activity | ctivity | | | Ye | ar-To-Date A | Year-To-Date Activity (FY 2013) | 13) | |
|--|-----------------------|-----------------------|-------------------------|--------------------------|---------------------------|---------------|---------------|---------------------|---------------------------------|--------------------|------------------|
| activity key acct title | This Period Actual | This Period Budget | \$ of Period Budget | This Period Last Year | \$ of Period Last Year | YTD Actual | YTD Budget | \$ of YTD Budget | YTD Last Year | \$ of Last Year | Annual Budget |
| 60-166-600-32520 CDGA REVENUE | 80 | 0 | 80 | 0 | 80 | 2,440 | 2,800 | -360 | 2,870 | -430 | 2,800 |
| 60-166-600-32525 LEAGUE FEES | 0 | 0 | 0 | 0 | 0 | 2,360 | 3,300 | -940 | 3,600 | -1,240 | 3,300 |
| 60-166-600-32530 RENTAL CLUBS | 1,252 | 100 | 1,152 | 306 | 946 | 2,881 | 2,325 | 556 | 2,133 | 748 | 2,325 |
| 60-166-600-32930 GIFTS AND CONTRIBUTIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 60-166-600-32945 IRMA REIMBURSEMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 60-166-600-32995 SUNDRY | 1,024 | 0 | 1,024 | 1,102 | -78 | 4,496 | 0 | 4,496 | 9,441 | -4,944 | 0 |
| OTHER | 4,378 | 1,900 | 2,478 | 3,202 | 1,176 | 25,898 | 22,425 | 3,473 | 31,789 | -5,890 | 23,725 |
| OUTINGS 60-166-600-32475 GOLF OUTING REVENUE | 10,924 | 8,200 | 2,724 | 19,642 | -8,718 | 43,956 | 20,780 | 23,176 | 48,330 | -4,374 | 20,780 |
| OUTINGS | 10,924 | 8,200 | 2,724 | 19,642 | -8,718 | 43,956 | 20,780 | 23,176 | 48,330 | -4,374 | 20,780 |
| POWER CARTS 60-166-600-32505 ELECTRIC CART RENTAL | 33,636 | 34,500 | -864 | 30,576 | 3,060 | 234,810 | 211,000 | 23,810 | 181,867 | 52,943 | 223,000 |
| POWER CARTS | 33,636 | 34,500 | -864 | 30,576 | 3,060 | 234,810 | 211,000 | 23,810 | 181,867 | 52,943 | 223,000 |
| RANGE 60-166-600-32515 PRACTICE RANGE REVENUES | 6,479 | 5,500 | 626 | 5,631 | 848 | 47,996 | 38,500 | 9,496 | 38,252 | 9,744 | 41,000 |
| RANGE | 6,479 | 5,500 | 926 | 5,631 | 848 | 47,996 | 38,500 | 9,496 | 38,252 | 9,744 | 41,000 |
| <u>SALE OF ASSETS</u> 60-166-600-35110 SALE OF ASSETS | 0 | 0 | 0 | 0 | 0 | 6,500 | 0 | 6,500 | 4,250 | 2,250 | 0 |
| SALE OF ASSETS | 0 | 0 | 0 | 0 | 0 | 6,500 | 0 | 6,500 | 4,250 | 2,250 | 0 |

Expenditure Report Summary Report by Type Expenditure Detail

Glencoe Golf Club Monthly Expenditure Activity Summary

| activity | | September 2012 | er 2012 Perio | Period Activity | • | | Ϋ́ | ear-To-Date | Year-To-Date Activity (FY 2013) | 113) | |
|------------------------------------|-----------------------|-----------------------|------------------------|--------------------------|---------------------------|---------------|---------------|---------------------|---------------------------------|--------------------|------------------|
| sub_1 sub1_title key acct title | This Period Actual | This Period Budget | \$ of Period Budget | This Period Last Year | \$ of Period Last Year | YTD Actual | YTD Budget | \$ of YTD Budget | YTD Last Year | \$ of Last Year | Annual Budget |
| C&G PAYROLL | 34,182 | 47,762 | -13,580 | 36,017 | -1,836 | 262,795 | 315,605 | -52,809 | 266,496 | -3,701 | 453,087 |
| CAPITAL | 25,419 | 15,685 | 9,734 | 20,770 | 4,648 | 225,948 | 303,630 | -77,682 | 261,904 | -35,956 | 336,803 |
| CHEM/FERTILIZER | 3,781 | 10,000 | -6,219 | 12,378 | -8,597 | 71,850 | 61,000 | 10,850 | 64,257 | 7,593 | 70,000 |
| 8900 | 3,511 | 3,770 | -259 | 3,565 | -54 | 29,933 | 28,319 | 1,615 | 28,954 | 626 | 30,627 |
| COMMUNICATIONS | 484 | 1,000 | -516 | 1,058 | -574 | 5,901 | 6,950 | -1,049 | 6,352 | -451 | 11,675 |
| CREDIT CARD FEES | 3,838 | 3,350 | 488 | 3,341 | 498 | 26,170 | 22,300 | 3,870 | 19,385 | 6,785 | 25,115 |
| DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 52,000 |
| EQUIPMENT R&M | 1,734 | 3,500 | -1,766 | 2,679 | -945 | 11,368 | 11,500 | -132 | 10,722 | 646 | 23,500 |
| GASOLINE | 3,146 | 2,300 | 846 | 3,752 | 909- | 13,749 | 11,500 | 2,249 | 16,086 | -2,337 | 16,100 |
| GOLF ACADEMY | 2,793 | 6,610 | -3,817 | 21 | 2,772 | 48,478 | 42,680 | 5,798 | 2,021 | 46,458 | 60,536 |
| INTEREST EXPENSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16,000 |
| LIABILITY INSURANCE | 1,482 | 1,482 | 0- | 1,743 | -261 | 10,376 | 11,376 | -1,000 | 11,368 | -992 | 18,788 |
| MAINTENANCE SUPPLIES | 675 | 4,087 | -3,412 | 1,032 | -358 | 16,304 | 23,672 | -7,368 | 19,670 | -3,367 | 27,932 |
| MANAGEMENT FEE | 3,333 | 3,333 | 0 | 5,055 | -1,722 | 23,333 | 23,333 | 0 | 35,385 | -12,052 | 40,000 |
| MARKETING | 358 | 2,500 | -2,142 | 2,983 | -2,625 | 15,375 | 20,100 | -4,725 | 17,443 | -2,068 | 25,600 |
| отнек | 2,426 | 6,763 | -4,337 | 7,315 | -4,888 | 23,071 | 36,324 | -13,253 | 32,174 | -9,102 | 46,935 |
| POWER CART LEASE | 3,678 | 3,678 | Q | 7,355 | -3,678 | 22,066 | 22,068 | -2 | 22,066 | 0 | 22,068 |
| RANGE | 0 | 0 | 0 | 90 | -50 | 4,477 | 3,500 | 977 | 3,602 | 875 | 3,500 |
| SHOP PAYROLL | 35,387 | 37,343 | -1,956 | 32,592 | 2,795 | 251,415 | 254,041 | -2,627 | 221,150 | 30,265 | 383,278 |

Glencoe Golf Club Monthly Expenditure Activity Summary

| activity | | September 2012 I | | Period Activity | | | > | ear-To-Date | Year-To-Date Activity (FY 2013) | 113) | |
|------------------------------------|-----------------------|---|------------------------|---|---------------------------|---------------|---------------|---------------------|---------------------------------|--------------------|------------------|
| sub_1 sub1_title key acct title | This Period Actual | This Period This Period \$ of Period Actual Budget Budget | \$ of Period Budget | This Period \$ of Period Last Year Last Year | \$ of Period Last Year | YTD Actual | YTD Budget | \$ of YTD Budget | YTD Last Year | \$ of Last Year | Annual Budget |
| UTILITIES | 3,122 | 5,400 | -2,278 | 4,870 | -1,748 | 18,964 | 28,738 | -9,775 | 26,889 | -7,925 | 54,286 |
| WATER-SEWER-GARBAGE | 30,330 | 30,330 14,180 | 16,150 | 5,855 | 24,475 | 32,160 | 34,900 | -2,740 | 14,277 | 17,883 | 53,080 |

| activity | | Septembe | September 2012 Period Activity | Activity | | | > | ear-To-Date | Year-To-Date Activity (FY 2013) | 013) | |
|--|-----------------------|-----------------------|--------------------------------|--------------------------|---|---------------|---------------|---------------------|---|--------------------|------------------|
| sub_1 sub1_title key acct title | This Period Actual | This Period Budget | \$ of Period Budget | This Period Last Year | \$ of Period Last Year | YTD Actual | YTD Budget | \$ of YTD Budget | YTD Last Year | \$ of Last Year | Annual Budget |
| C&G PAYROLL | | | | | | | | | | | |
| 60-166-385-42120 SALARIES - RHS PAY | 0 | 0 | 0 | 0 | 0 | 2,608 | 2,100 | 208 | 2,100 | 208 | 2,100 |
| 60-166-387-42110 SALARIES - REGULAR | 12,289 | 12,292 | ဇှ | 12,039 | 249 | 85,992 | 86,044 | -52 | 86,674 | -681 | 147,504 |
| 60-166-387-42120 SALARIES - RHS PAY | 0 | 0 | 0 | 0 | 0 | 2,008 | 1,500 | 508 | 1,615 | 393 | 1,500 |
| 60-166-387-42210 SALARIES - TEMPORARY | 12,754 | 22,814 | -10,059 | 14,852 | -2,098 | 91,154 | 139,130 | -47,976 | 98,450 | -7,296 | 172,493 |
| 60-166-387-42310 OVERTIME | 0 | 0 | 0 | 0 | 0 | 574 | 0 | 574 | 75 | 499 | 0 |
| 60-166-387-42610 EMPLOYEE BENEFITS | 3,792 | 3,788 | 4 | 3,771 | 21 | 26,565 | 26,516 | 49 | 26,436 | 129 | 45,457 |
| 60-166-387-46115 SOCIAL SECURITY ADMIN. | 1,526 | 2,177 | -651 | 1,655 | -130 | 10,829 | 13,961 | -3,133 | 11,391 | -563 | 19,496 |
| 60-166-387-46120 MEDICARE ONLY CONTRIB. | 357 | 209 | -152 | 387 | -30 | 2,533 | 3,265 | -733 | 2,664 | -132 | 4,474 |
| 60-166-387-46125 ILL MUNI. RET. FUND | 3,464 | 3,709 | -245 | 3,312 | 152 | 24,143 | 23,565 | 27.2 | 23,210 | 933 | 34,262 |
| 60-166-387-47110 UNEMPLOYMENT INSURANCE | 0 | 2,474 | -2,474 | 0 | 0 | 16,391 | 19,522 | -3,132 | 13,880 | 2,510 | 25,802 |
| C&G PAYROLL | 34,182 | 47,762 | -13,580 | 36,017 | -1,836 | 262,795 | 315,605 | -52,809 | 266,496 | -3,701 | 453,087 |
| CAPITAL | | | | | | | | | | | |
| 60-166-387-81120 BUILDING ALTERATIONS | 0 | 0 | 0 | 3,000 | -3,000 | 14,055 | 31,000 | -16,945 | 31,315 | -17,260 | 31,000 |
| 60-166-387-81130 GOLF COURSE | 15,475 | 8,500 | 6,975 | 7,212 | 8,263 | 75,099 | 117,150 | -42,051 | 78,264 | -3,165 | 127,150 |
| 60-166-387-81135 FORESTRY & LANDSCAPING | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 |
| 60-166-387-82140 GOLF EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 75,921 | 98,000 | -22,079 | 88,663 | -12,742 | 98,000 |
| 60-166-387-89105 CAPITAL SALARIES | 9,237 | 6,000 | 3,237 | 808'6 | -571 | 56,546 | 48,000 | 8,546 | 59,138 | -2,592 | 29,000 |
| 60-166-387-89110 CAPITAL SOCIAL SEC. | 573 | 372 | 201 | 809 | -35 | 3,506 | 2,976 | 530 | 3,667 | -161 | 3,658 |
| 60-166-387-89115 CAPITAL MEDICARE | 134 | 87 | 47 | 142 | φ | 820 | 969 | 124 | 857 | -38 | 856 |
| 60-166-387-89120 CAPITAL IMRF | 0 | 726 | -726 | 0 | 0 | 0 | 5,808 | -5,808 | 0 | 0 | 7,139 |
| CAPITAL | 25,419 | 15,685 | 9,734 | 20,770 | 4,648 | 225,948 | 303,630 | -77,682 | 261,904 | -35,956 | 336,803 |
| CHEM/FERTILIZER | | | | | *************************************** | | | | *************************************** | | |
| 60-166-387-61240 CHEMICALS/SEED/FERTILIZER | 3,781 | 10,000 | -6,219 | 12,378 | -8,597 | 71,850 | 61,000 | 10,850 | 64,257 | 7,593 | 70,000 |
| CHEM/FERTILIZER | 3,781 | 10,000 | -6,219 | 12,378 | -8,597 | 71,850 | 61,000 | 10,850 | 64,257 | 7,593 | 70,000 |
| | | | | | | | | | | | |
| 60-166-386-63140 COGS-FOOD SUPPLIES | 0 | 0 | 0 | 0 | 0 | 185 | 37 | 148 | 132 | 53 | 93 |
| 60-166-389-63105 COGS-GOLF BALLS | 1,928 | 1,560 | 368 | 1,623 | 305 | 12,424 | 10,813 | 1,611 | 10,812 | 1,612 | 11,700 |
| 60-166-389-63120 COGS-CLOTHING | 493 | 585 | -92 | 814 | -321 | 2,919 | 4,274 | -1,354 | 5,196 | -2,277 | 4,501 |
| 60-166-389-63135 COGS-MERCHANDISE | 1,090 | 1,625 | -535 | 1,128 | -38 | 14,405 | 13,195 | 1,210 | 12,814 | 1,591 | 14,333 |
| COGS | 3,511 | 3,770 | -259 | 3,565 | -54 | 29,933 | 28,319 | 1,615 | 28,954 | 979 | 30,627 |
| 10/9/2012 | | | | List | | | | | | - | |

| activity | | Septembe | September 2012 Period Activity | Activity | | | > | ear-To-Date | Year-To-Date Activity (FY 2013) | 113) | |
|--|-----------------------|-----------------------|--------------------------------|--------------------------|---------------------------|---------------|---------------|--|---|---|------------------|
| sub_1 sub1_title key acct_title | This Period Actual | This Period Budget | \$ of Period Budget | This Period Last Year | \$ of Period Last Year | YTD Actual | YTD Budget | \$ of YTD Budget | YTD Last Year | \$ of Last Year | Annual Budget |
| COMMUNICATIONS 60-166-385-52205 TELECOM/INTERNET SERV. | 484 | 1.000 | -516 | 1.058 | -574 | 5.901 | 6.950 | -1.049 | 6.352 | 154 | 11 675 |
| | | | | | | 5 | | | 100,0 | 2 | 25. |
| COMMUNICATIONS | 484 | 1,000 | -516 | 1,058 | -574 | 5,901 | 6,950 | -1,049 | 6,352 | -451 | 11,675 |
| | | | | | | | | | *************************************** | With the second | |
| 60-166-388-52195 CREDIT CARD FEES | 3,838 | 3,350 | 488 | 3,341 | 498 | 26,170 | 22,300 | 3,870 | 19,385 | 6,785 | 25,115 |
| CREDIT CARD FEES | 3,838 | 3,350 | 488 | 3,341 | 498 | 26,170 | 22,300 | 3,870 | 19,385 | 6,785 | 25,115 |
| DEPRECIATION 60-166-385-95105 DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 52,000 |
| DEPRECIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 52,000 |
| EQUIPMENT R&M | | | | | | | | | | | |
| | 1,734 | 2,000 | -266 | 2,481 | -747 | 6,650 | 8,000 | -1,350 | 8,053 | -1,402 | 20,000 |
| 60-166-387-51230 IRRIGATION SYSTEM R/M | 0 | 1,500 | -1,500 | 198 | -198 | 4,717 | 3,500 | 1,217 | 2,669 | 2,048 | 3,500 |
| EQUIPMENT R&M | 1,734 | 3,500 | -1,766 | 2,679 | -945 | 11,368 | 11,500 | -132 | 10,722 | 646 | 23,500 |
| GASOLINE | | | | | | | | ************************************** | Western Document | | |
| 60-166-387-61185 GASOLINE-OIL-GREASE | 3,146 | 2,300 | 846 | 3,752 | 909- | 13,749 | 11,500 | 2,249 | 16,086 | -2,337 | 16,100 |
| GASOLINE | 3,146 | 2,300 | 846 | 3,752 | 909- | 13,749 | 11,500 | 2,249 | 16,086 | -2,337 | 16,100 |
| GOLF ACADEMY | | | | | | | | | | |] |
| 60-166-386-42210 SALARIES - TEMPORARY | 0 | 5,414 | -5,414 | 0 | 0 | 5,215 | 33,113 | -27,897 | 0 | 5,215 | 46,897 |
| 60-166-386-46115 SOCIAL SECURITY ADMIN. | 0 | 336 | -336 | 0 | 0 | 323 | 2,053 | -1,730 | 0 | 323 | 2,908 |
| 60-166-386-46120 MEDICARE ONLY CONTRIB. | 0 | 55 | -55 | 0 | 0 | 9/ | 490 | -414 | 0 | 76 | 644 |
| 60-166-386-46125 ILL MUNI. RET. FUND | 0 | 655 | -655 | 0 | 0 | 268 | 4,007 | -3,739 | 0 | 268 | 5,675 |
| 60-166-386-52110 LEASE OF EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 | 200 | -200 | 200 | -200 | 400 |
| 60-166-386-52290 MISC CONTRACTUAL | 2,378 | 80 | 2,298 | 21 | 2,357 | 39,831 | 1,328 | 38,503 | 1,808 | 38,023 | 2,173 |
| 60-166-386-61155 SUPPLIES | 0 | 0 | 0 | 0 | 0 | 1,476 | 0 | 1,476 | 0 | 1,476 | 0 |
| 60-166-386-61180 SHOP SUPPLIES | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | -1,000 | 13 | -13 | 1,000 |
| 60-166-386-62115 MISC COMPUTER SOFTWARE | 240 | 20 | 170 | 0 | 240 | 886 | 490 | 498 | 0 | 886 | 840 |
| 60-166-386-62130 MISC EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 18 | 0 | 18 | 0 | 18 | 0 |
| 60-166-386-64105 UNIFORMS/WORK CLOTHING | 175 | 0 | 175 | 0 | 175 | 283 | 0 | 283 | 0 | 283 | 0 |
| GOLF ACADEMY | 2,793 | 6,610 | -3,817 | 21 | 2,772 | 48,478 | 42,680 | 5,798 | 2,021 | 46,458 | 60,536 |
| 10/9/2012 | | | | List | | | | | | 12 | |

| activity | | Septembe | September 2012 Period Activity | Activity | | | ۶ | ear-To-Date | Year-To-Date Activity (FY 2013) | 113) | |
|---|-----------------------|-----------------------|--------------------------------|--------------------------|---------------------------|---------------|---------------|---------------------|---------------------------------|--------------------|------------------|
| sub_1 sub1_title key acct title | This Period Actual | This Period Budget | \$ of Period Budget | This Period Last Year | \$ of Period Last Year | YTD Actual | YTD Budget | \$ of YTD Budget | YTD Last Year | \$ of Last Year | Annual Budget |
| INTEREST EXPENSE 60-166-385-72120 BOOKED INT ON ADVANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16,000 |
| INTEREST EXPENSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16,000 |
| LIABILITY INSURANCE 60-166-385-56105 PUBLIC LIABILITY INSUR. | 1,482 | 1,482 | O- | 1,529 | -47 | 10,376 | 10,376 | Q | 10,706 | -330 | 17,788 |
| 60-166-385-56110 INSURANCE DEDUCTIBLES | 0 | 0 | 0 | 213 | -213 | 0 | 1,000 | -1,000 | 662 | -662 | 1,000 |
| LIABILITY INSURANCE | 1,482 | 1,482 | O | 1,743 | -261 | 10,376 | 11,376 | -1,000 | 11,368 | -992 | 18,788 |
| MAINTENANCE SUPPLIES | d | c | c | c | c | 362 | c | 984 | c | 982 | c |
| | 186 | 500 | -314 | 155 | 32 | 1.377 | 2.500 | -1.123 | 1.081 | 297 | 3.000 |
| | 0 | 1,500 | -1,500 | 0 | 0 | 3,694 | 4,500 | -808 | 1,526 | 2,168 | 4,500 |
| 60-166-387-61245 MAINTENANCE SUPPLIES | 255 | 1,400 | -1,145 | 356 | -101 | 7,090 | 9,700 | -2,610 | 12,724 | -5,633 | 12,000 |
| 60-166-387-62135 SAFETY EQUIPMENT | 0 | 0 | 0 | 14 | -14 | 654 | 1,000 | -346 | 731 | -78 | 1,000 |
| 60-166-387-64105 UNIFORMS/WORK CLOTHING | 233 | 289 | -454 | 202 | -274 | 2,599 | 4,622 | -2,023 | 3,604 | -1,004 | 5,432 |
| 60-166-387-65105 TOOL PURCHASE/REPAIR | 0 | 0 | 0 | 0 | 0 | 153 | 1,350 | -1,197 | 9 | 148 | 2,000 |
| MAINTENANCE SUPPLIES | 675 | 4,087 | -3,412 | 1,032 | -358 | 16,304 | 23,672 | -7,368 | 19,670 | -3,367 | 27,932 |
| MANAGEMENT FEE 60-166-385-53180 VOG MANAGEMENT SERVICES | 3,333 | 3,333 | 0 | 5,055 | -1,722 | 23,333 | 23,333 | 0 | 35,385 | -12,052 | 40,000 |
| MANAGEMENT FEE | 3,333 | 3,333 | 0 | 5,055 | -1,722 | 23,333 | 23,333 | 0 | 35,385 | -12,052 | 40,000 |
| MARKETING 60-166-385-52215 MARKETING/ADVERTISING | 358 | 2,500 | -2,142 | 2,983 | -2,625 | 15,375 | 20,100 | -4,725 | 17,443 | -2,068 | 25,600 |
| MARKETING | 358 | 2,500 | -2,142 | 2,983 | -2,625 | 15,375 | 20,100 | -4,725 | 17,443 | -2,068 | 25,600 |
| <u>OTHER</u> | | | | | | | | | | | |
| 60-166-385-52120 COMPUTER SOFTWARE MAINT | 0 | 0 | 0 | 1,250 | -1,250 | 92 | 1,800 | -1,705 | 1,600 | -1,505 | 1,800 |
| 60-166-385-52125 BANKING FEES | 138 | 130 | 8 | 130 | ∞ | 804 | 705 | 66 | 704 | 100 | 1,275 |
| 60-166-385-52200 POSTAGE | 62 | 25 | 37 | 52 | 10 | 85 | 225 | -140 | 225 | -140 | 445 |
| 60-166-385-53115 AUDITING SERVICES | 0 | 0 | 0 | 0 | 0 | 717 | 940 | -223 | 915 | -198 | 940 |
| 60-166-385-54125 LEGAL COUNSEL - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 | -1,500 | 232 | -232 | 2,000 |
| 60-166-385-55105 MEMBERSHIPS/DUES | 0 | 0 | 0 | 0 | 0 | 675 | 1,380 | -705 | 0 | 675 | 1,380 |
| 60-166-385-55110 IN SERVICE TRAINING | 0 | 150 | -150 | 414 | 414 | 0 | 450 | -450 | 414 | -414 | 1,500 |
| 10/9/2012 | | | | List | | | | | | 13 | , |

| activity | | Septembe | September 2012 Period Activity | Activity | | | Y | ear-To-Date / | Year-To-Date Activity (FY 2013) | 113) | |
|---|-----------------------|-----------------------|--------------------------------|--------------------------|---------------------------|---------------|---------------|---------------------|---------------------------------|--------------------|------------------|
| sub_1 sub1_title key acct title | This Period Actual | This Period Budget | \$ of Period Budget | This Period Last Year | \$ of Period Last Year | YTD Actual | YTD Budget | \$ of YTD Budget | YTD Last Year | \$ of Last Year | Annual Budget |
| 60-166-385-61165 SUNDRY | 70 | 100 | -30 | 880 | -810 | 1,820 | 425 | 1,395 | 4,738 | -2,918 | 475 |
| 60-166-385-62105 MISC COMPUTER EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 | 550 | -550 | 349 | -349 | 550 |
| 60-166-385-93125 MISCELLANEOUS REFUNDS | 0 | 0 | 0 | 0 | 0 | 0 | 300 | -300 | 0 | 0 | 300 |
| 60-166-387-51105 BUILDING MAINTENANCE | 0 | 0 | 0 | 20 | -20 | 1,078 | 4,238 | -3,160 | 1,509 | -431 | 4,738 |
| 60-166-387-52110 LEASE OF EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 99 | 99- | 800 |
| 60-166-387-52160 CLEANING SERVICE | 790 | 810 | -20 | 790 | 0 | 4,280 | 4,520 | -240 | 4,380 | -100 | 5,610 |
| 60-166-387-52180 FORESTRY AND LANDSCAPING | 0 0 | 200 | -700 | 0 | 0 | 1,422 | 3,000 | -1,578 | 1,523 | -101 | 3,000 |
| 60-166-387-52185 ANIMAL CONTROL | 1,140 | 2,280 | -1,140 | 1,557 | -417 | 5,994 | 7,095 | -1,101 | 7,180 | -1,186 | 9,456 |
| 60-166-387-52290 MISC CONTRACTUAL | 0 | 0 | 0 | 0 | 0 | 0 | 850 | -850 | 948 | -948 | 850 |
| 60-166-387-55105 MEMBERSHIPS/DUES | 0 | 0 | 0 | 0 | 0 | 340 | 340 | 0 | 340 | 0 | 610 |
| 60-166-387-55110 IN SERVICE TRAINING | 0 | 0 | 0 | 0 | 0 | 999 | 240 | 326 | 525 | 40 | 3,240 |
| 60-166-388-55105 MEMBERSHIPS/DUES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 675 | -675 | 0 |
| 60-166-388-55110 IN SERVICE TRAINING | 0 | 0 | 0 | 16 | -16 | 100 | 0 | 100 | 16 | 84 | 0 |
| 60-166-388-61145 SCORE CARDS | 0 | 0 | 0 | 0 | 0 | 1,792 | 1,500 | 292 | 839 | 953 | 1,500 |
| 60-166-388-61155 SUPPLIES | 226 | 168 | 58 | 215 | 7 | 2,134 | 2,166 | -32 | 2,073 | 61 | 2,366 |
| 60-166-389-52150 CDGA SERVICES | 0 | 2,000 | -2,000 | 1,960 | -1,960 | 0 | 2,300 | -2,300 | 1,960 | -1,960 | 2,300 |
| 60-166-389-61120 PERSONAL USE SUPPLIES | 0 | 0 | 0 | 31 | -31 | 0 | 0 | 0 | 84 | -84 | 0 |
| 60-166-389-64105 UNIFORMS/WORK CLOTHING | 0 | 400 | -400 | 0 | 0 | 1,170 | 1,800 | -630 | 879 | 291 | 1,800 |
| отнек | 2,426 | 6,763 | -4,337 | 7,315 | -4,888 | 23,071 | 36,324 | -13,253 | 32,174 | -9,102 | 46,935 |
| POWER CART LEASE | | | | | | | | | | | |
| 60-166-388-74010 LEASE PAYMENT | 3,678 | 3,678 | 0- | 7,355 | -3,678 | 22,066 | 22,068 | -2 | 22,066 | 0 | 22,068 |
| POWER CART LEASE | 3,678 | 3,678 | 0- | 7,355 | -3,678 | 22,066 | 22,068 | -5 | 22,066 | 0 | 22,068 |
| RANGE | | | | | | | | | | | |
| 60-166-388-61160 MISC. RANGE SUPPLIES | 0 | 0 | 0 | 90 | -20 | 4,477 | 200 | 4,277 | 244 | 4,233 | 200 |
| 60-166-388-61250 RANGE BALLS | 0 | 0 | 0 | 0 | 0 | 0 | 3,300 | -3,300 | 3,358 | -3,358 | 3,300 |
| RANGE | 0 | 0 | 0 | 50 | -50 | 4,477 | 3,500 | 977 | 3,602 | 875 | 3,500 |
| SHOP PAYROLL | | | | | | | | | | | |
| 60-166-385-42110 SALARIES - REGULAR | 10,224 | 9,806 | 418 | 9,807 | 417 | 70,529 | 68,642 | 1,887 | 68,760 | 1,769 | 117,672 |
| 60-166-385-42610 EMPLOYEE BENEFITS | 1,723 | 1,723 | P | 1,734 | -10 | 12,212 | 12,187 | 25 | 12,260 | -48 | 20,802 |
| 60-166-385-46115 SOCIAL SECURITY ADMIN. | 628 | 809 | 20 | 604 | 25 | 4,334 | 4,256 | 78 | 4,232 | 101 | 7,261 |
| 60-166-385-46120 MEDICARE ONLY CONTRIB. | 147 | 143 | 4 | 141 | φ | 1,014 | 1,000 | 14 | 066 | 24 | 1,713 |

4 List 10/9/2012

| activity | | September | r 2012 Period Activity | Activity | | | > | ear-To-Date | Year-To-Date Activity (FY 2013) | 113) | |
|--|-----------------------|-----------------------|------------------------|--------------------------|---------------------------|---------------|---------------|---------------------|---------------------------------|--------------------|------------------|
| sub_1 sub1_title key acct title | This Period Actual | This Period Budget | \$ of Period Budget | This Period Last Year | \$ of Period Last Year | YTD Actual | YTD Budget | \$ of YTD Budget | YTD Last Year | \$ of Last Year | Annual Budget |
| 60-166-385-46125 ILL MUNI. RET. FUND | 1,161 | 1,187 | -26 | 992 | 169 | 8,004 | 8,309 | -305 | 6,959 | 1,045 | 14,244 |
| 60-166-388-42110 SALARIES - REGULAR | 7,057 | 7,015 | 42 | 6,751 | 307 | 49,279 | 49,105 | 174 | 47,311 | 1,968 | 84,180 |
| 60-166-388-42120 SALARIES - RHS PAY | 0 | 0 | 0 | 0 | 0 | 1,108 | 0 | 1,108 | 0 | 1,108 | 0 |
| 60-166-388-42210 SALARIES - TEMPORARY | 9,158 | 11,454 | -2,295 | 8,516 | 642 | 67,269 | 73,221 | -5,952 | 53,117 | 14,152 | 77,179 |
| 60-166-388-42310 OVERTIME | 0 | 0 | 0 | တ | ဝ ှ | 383 | 0 | 383 | 133 | 249 | 0 |
| 60-166-388-42610 EMPLOYEE BENEFITS | 3,143 | 3,146 | ကု | 2,235 | 806 | 22,072 | 22,023 | 49 | 14,990 | 7,082 | 37,753 |
| 60-166-388-46115 SOCIAL SECURITY ADMIN. | 276 | 1,145 | -168 | 911 | 99 | 7,051 | 7,584 | -533 | 6,071 | 980 | 10,004 |
| 60-166-388-46120 MEDICARE ONLY CONTRIB. | 229 | 268 | -39 | 213 | 15 | 1,649 | 1,774 | -125 | 1,420 | 229 | 2,283 |
| 60-166-388-46125 ILL MUNI. RET. FUND | 940 | 849 | 91 | 089 | 261 | 6,512 | 5,942 | 571 | 4,907 | 1,606 | 10,186 |
| SHOP PAYROLL | 35,387 | 37,343 | -1,956 | 32,592 | 2,795 | 251,415 | 254,041 | -2,627 | 221,150 | 30,265 | 383,278 |
| UTILITIES | | | | | | | | | | | |
| 60-166-387-52270 ELECTRICAL - LIGHT/AC | 2,726 | 4,500 | -1,774 | 4,385 | -1,659 | 17,334 | 22,100 | -4,766 | 23,326 | -5,992 | 37,800 |
| 60-166-387-52275 NATURAL GAS | 396 | 006 | -504 | 485 | 06- | 1,630 | 6,638 | -5,009 | 3,563 | -1,933 | 16,486 |
| UTILITIES | 3,122 | 5,400 | -2,278 | 4,870 | -1,748 | 18,964 | 28,738 | -9,775 | 26,889 | -7,925 | 54,286 |
| WATER-SEWER-GARBAGE | | | | | | | | | | | |
| 60-166-387-52255 WATER AND SEWER SERVICE | 30,140 | 14,000 | 16,140 | 5,666 | 24,475 | 31,396 | 34,000 | -2,604 | 13,433 | 17,964 | 52,000 |
| 60-166-387-52260 GARBAGE SERVICE | 190 | 180 | 10 | 189 | _ | 764 | 006 | -136 | 845 | -81 | 1,080 |
| WATER-SEWER-GARBAGE | 30,330 | 14,180 | 16,150 | 5,855 | 24,475 | 32,160 | 34,900 | -2,740 | 14,277 | 17,883 | 53,080 |

15

Balance Sheet Detail
Deferred Revenue
Cash Balance
Due to VOG Report

Deferred Revenue

Glencoe Golf Club

| Balance | ANDING 7,361.00 | WDING 6,663.28 | EMY 2,330.00 | 16,354.28 |
|-------------|--|---|---------------------------------------|-----------------|
| Description | 60-166-600-24105 RAIN CHECKS OUTSTANDING | 60-166-600-24110 GIFT CERTS OUTSTANDING | 60-166-600-24175 DEF REV GOLF ACADEMY | Total Def. Rev. |
| Acct No | 60-166-600-24105 | 60-166-600-24110 | 60-166-600-24175 | |

Cash Report

Glencoe Golf Club

| Balance | 902,308.39 | 204,375.87 | 00'009 | 1,107,284.26 |
|------------------------------|------------------------------|-----------------------|-----------------------------|--------------|
| Description Balance Sheet | 1 CASH - NSCB | 0 IMET | 0 PETTY CASH | Total |
| Acct No | 60-166-600-11111 CASH - NSCB | 60-166-600-11190 IMET | 60-166-600-11210 PETTY CASH | |

Due To VOG Report

Glencoe Golf Club

Friends of the Glencoe Golf Club

Monthly Report Cash Balance

Monthly Report - Friends Glencoe Golf Club

| Acct No. | Description | FY Mo. | FY Mo. Bud. | PY Mo. | FY YTD | FY YTD Bud. | PY YTD | FY Bud. |
|-----------------------|-----------------------------|--------|-------------|--------|--------|----------------|--------|---------|
| L | Operating Revenue | | | | | | | |
| 65- 170- 395- | FRIENDS MEMBERSHIPS | 0.00 | 0.00 | 0.00 | 00.00 | 0.00 | 500.00 | 0.00 |
| 00000 | Total Other Revenue | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 500.00 | 00.00 |
| | Total Operating Revenue | 0.00 | 00.00 | 0.00 | 0.00 | 0.00 | 500.00 | 0.00 |
| 7 7 | Operating Expenses | | | | | | | |
| 170- 395- 52215 | MARKETING/ADVERTISING | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 216.02 | 0.00 |
| 2222 | Total Service Fees | 0.00 | 0.00 | 0.00 | 00.0 | 00.00 | 216.02 | 0.00 |
| | Total Professional Services | 0.00 | 0.00 | 0.00 | 0.00 | 00.00 | 0.00 | 0.00 |
| | Total Event Expense | 0.00 | 0.00 | 0.00 | 00.00 | 0.00 | 0.00 | 0.00 |
| | = Total Service Expense | 0.00 | 00.00 | 0.00 | 0.00 | 0.00 | 216.02 | 0.00 |
| | Total Supplies | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 00.00 | 0.00 |

| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|-----------------|-------------------|-------------------------|----------------------------|--|-------------------------------|------------------------|-----------------------------|------------------------|---|---------------|
| 0.00 | 0.00 | 216.02 | 283.98 | 8.48 | 8.48 | 0.00 | 8.48 | 292.46 | 0.00 | 00.00 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 0.00 | 0.00 | 0.00 | 0.00 | 8.57 | 8.57 | 0.00 | 8.57 | 8.57 | 975.95 | 975.95 |
| 0.00 | 0.00 | 00.0 | 00.00 | 0.88 | 0.88 | 0.00 | 0.88 | 0.88 | 0.00 | 00.00 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 00.00 | 0.00 | 0.00 | 0.00 | 00.00 |
| 0.00 | 0.00 | 00:00 | 0.00 | 1.02 | 1.02 | 0.00 | 1.02 | 1.02 | 0.00 | 0.00 |
| Total Equipment | Total Commodities | Total Operating Expense | Operating Excess (Deficit) | 65- 170- INTEREST ON 395- INVESTMENTS 32805 | Total Nonoperating Revenue | Total Interest Expense | Total Nonoperating Activity | Total Excess (Deficit) | 65- 170- GOLF COURSE 395- IMPROVEMENTS 81130 | Total Capital |

Cash Report - Friends

Glencoe Golf Club

| Balance | 6,191.33 | 6,191.33 |
|------------------------------|-------------------------|----------|
| Description Balance Sheet | 1 CASH - NSCB | Total |
| Acct No | 65-170-395-11111 CASH - | |