## RESOLUTION



STATE OF SOUTH CAROLINA **COUNTY OF HORRY CITY OF MYRTLE BEACH** 

Resolution Recommending Adoption of the **Comprehensive Plan Rewrite** for the City of Myrtle Beach, South Carolina

WHEREAS, the Planning Commission, in order to guide the development and redevelopment of the area, developed a comprehensive planning process; and

WHEREAS, over the course of 2021 the Planning Commission, during the Covid pandemic, assessed present conditions and numerous plans adopted by the City in the past 10 years related to the following elements: population, economic development, natural resources, cultural resources, community facilities and services, housing, land use, transportation, resilience, and priority investment; and

WHEREAS, the 2021 Comprehensive Plan is an expression of the Planning Commission recommendations to the Myrtle Beach City Council and reflects prudent and efficient use of public funds, advisable sustainable guidelines for future development and redevelopment within the City, and thoughtful consideration of the fiscal impact on property owners.

NOW, THEREFORE, BE IT RESOLVED THAT the Planning Commission, in session duly assembled, and by the affirmative vote of a majority of its members hereby recommends the attached 2021 Comprehensive Plan to the Myrtle Beach City Council for adoption. Done on this 5<sup>th</sup> day of October 2021.

Attest: Kelly Mezzapelle, Planner

William Pritchard, Chairman

## CITY OF MYRTLE BEACH COMPREHENSIVE PLAN 2021



## CITY OF MYRTLE BEACH COMPREHENSIVE PLAN 2021

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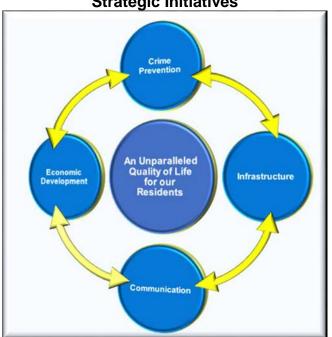
#### ABOUT MYRTLE BEACH

Myrtle Beach is a residential community and vacation destination at the heart of the Grand Strand, a 60-mile stretch of natural beauty on South Carolina's northeastern coast. Myrtle Beach is South Carolina's 13th largest municipality, the largest municipality in Horry County, and the 1078th largest city in the United States. Our 36,000 permanent residents and millions of visitors enjoy the wide beaches, the warm weather and an incredible range of entertainment, nightlife, golf, shopping, and dining.

Myrtle Beach was incorporated in 1938 and became a city in 1957, when the permanent population first topped 5,000. The City operates under a council-manager form of government. Council is the legislative body of government, comprising seven elected members, including the Mayor, each serving four-year teams. A professional City Manager is appointed by Council and serves at the pleasure of the Council on a contractual basis. The Manager administers the daily operations of the City through appointed executive staff members and department heads. The city's 900 staff members are dedicated to being "First in Service."

#### **Vision Statement**

The City of Myrtle Beach balances the socioeconomic needs of our citizens, business owners, and visitors, connects with community roots, and grows harmoniously, capitalizing on our ideal oceanfront location to create an environment where all can live. work, and play with pride and pleasure in the best resort, business, and residential community on the East Coast.



#### Strategic Initiatives

#### **Organizational Mission Statement**

The employees of the City of Myrtle Beach are a diverse group of individuals who blend their unique talents to create the most effective, elite team of public servants in South Carolina.

| First in Service<br>Safety Comes First    |
|-------------------------------------------|
| Excellence Constantly Improving           |
| Respect For Ourselves and Others          |
| Value The Individual and the Organization |
| Integrity Fairness and Honesty            |
| Communication and Courtesy To All         |
| Education Knowledge to Help               |

#### **Comprehensive Plan Implementation Strategy**

Each Comprehensive Plan Element includes goals, objectives and actions, with timeframes for accomplishing each. The City Manager will assign implementation actions to optimal staff. In carrying out these tasks, staff will seek out the expertise of area governments, local organizations, stakeholders and concerned citizens.

#### **Comprehensive Plan Revisions**

| Objective                  | Action                                     | Timeframe |
|----------------------------|--------------------------------------------|-----------|
| 1. Update a minimum of one | 1a. Identify the Element timeliest for an  | Annually  |
| Element annually.          | update.                                    |           |
|                            | 1b. Identify stakeholders, including       | Annually  |
|                            | sitting city boards, committees and        |           |
|                            | commissions; outside agencies; area        |           |
|                            | governments; neighborhoods; and            |           |
|                            | interested citizens.                       |           |
|                            | 1c. Research and implement safe and        | Annually  |
|                            | equitable public outreach techniques.      |           |
|                            | 1d. Create methods for extracting          | Annually  |
|                            | straight-forward and creative ideas.       |           |
|                            | 1e. Pull consensus ideas into a unified    | Annually  |
|                            | vision for Future Myrtle Beach             |           |
|                            | pertaining to the specific element.        |           |
|                            | 1f. Utilize the vision as the basis of the | Annually  |
|                            | Comprehensive Plan Element Update          |           |

#### **About The Artist**

Little River based graphic artist Suzanne Pritchard has been making art about her home state of South Carolina for her entire career. As a landscape architect, planner, and arborist, Suzanne loves all the unique landscapes and ecologies of the Grand Strand. From the Longleaf Pine forests to the Sabal Palm lined boulevards, Suzanne's work focuses on the intersection of the natural materials and neon, the natives and tourists who all come together in this corner of our state.

#### **Supplemental Plans**

The following plans are adopted by reference and will be implemented as indicated in each:

*Beach Management Plan of the City of Myrtle Beach,* prepared for the Myrtle Beach Planning Commission, dated 2012.

*Plan for the Air Base Planning Area*, prepared for the Myrtle Beach Planning Commission, dated March 1993 and most recently revised in June 1998 (*Urban Village Redevelopment Master Plan*).

*Community Tree Planting Plan for Myrtle Beach, South Carolina – 2nd Edition* prepared for the Myrtle Beach City Council, dated September 2001.

Supplement to the Community Tree Planting Plan for Myrtle Beach, South Carolina – USDA Forest Service Fact Sheets for Recommended Tree Species" prepared for the Myrtle Beach City Council, dated July 1998.

A Neighborhood Development Plan for Planning Area 3 – 2000-2020 and Mr. Joe White Avenue Corridor Development Design Guidelines prepared by the Myrtle Beach Planning Department, dated March 2004.

*The Floodplain Management and Hazard Mitigation Plan*, prepared for the Myrtle Beach City Council, adopted April 13, 2021.

*Withers Swash District Plan, Myrtle Beach, South Carolina* prepared for the City of Myrtle Beach, dated March 2010.

*Kings Highway Corridor Study* prepared by The LPA Group, Haden Stanziale, and Thomas & Hutton for the Grand Strand Area Transportation Study (GSATS) and the City of Myrtle Beach, dated March 2008.

*Bicycle and Pedestrian Master Plan* prepared by the City of Myrtle Beach Bicycle & Pedestrian Advisory Committee, dated 2018.

*City of Myrtle Beach Downtown Master Plan* prepared by Benchmark Associates for the Downtown Redevelopment Corporation, dated March 2019.

*City of Myrtle Beach Arts and Innovation District Advanced Planning and Architecture* prepared by LS3P for the City of Myrtle Beach, adopted by City Council December 8, 2020.

*S-215 Mr. Joe White Avenue Bicycle and Pedestrian Road Safety Audit* prepared by Stantec for SCDOT December 2019.

S-241 21<sup>st</sup> Avenue North Bicycle and Pedestrian Road Safety Audit prepared by Stantec for SCDOT December 2019.

Road Safety Assessment, US 17 Business (South Kings Highway) from MP 9.0 (29<sup>th</sup> Ave S) to MP 13.0 (27<sup>th</sup> Avenue N) prepared by AECOM for SCDOT February 2020.

*Charting a Course to 2040: South Carolina Multimodal Transportation Plan* prepared by CDM Smith for SCDOT November 2014.

*GSATS Metropolitan Transportation Plan Update* prepared by the Grand Strand Area Transportation Study dated October 2017.

Myrtle Beach Complete Streets Policy adopted by Resolution 2015-35 June 23, 2015.

*City of Myrtle Beach Disaster Recovery Plan* prepared by Adkins for the City of Myrtle Beach and adopted by ordinance November 9, 2021.

#### **Population Element**

#### **Myrtle Beach Population Characteristics**

- Growth rate: 2.48% annually
- Population increase: 34.49% 2010-2020
- Population density: 1,547 people per square mile.

|                                 | 2010   | 2020   | % Increase |
|---------------------------------|--------|--------|------------|
| Permanent, full-time population | 27,109 | 36,459 | 34.5%      |

#### Age

The average age of the community has continued to increase as the entire Grand Strand region has increasingly become a retiree magnet. According to the American Community Survey 2019:

- The 65 and older population in Myrtle Beach is 21.5% of the total (approximately one out of every five Myrtle Beach residents)
- Since 2010 the median age of the population increased by 9.8 years (35.4 to 45.2).

#### **Race and Birthplace**

- Myrtle Beach has a predominantly non-Hispanic white population of 68% of the total. The number of white (non-Hispanic) residents declined by 1.8% between 2010 and 2019.
- Myrtle Beach's 2019 non-Hispanic Black population is 14.5% of the total (a 2% increase since 2010).
- In 2019, the Hispanic or Latino population was 13%, which had increased by 2.4% in the City between 2010 and 2019.
- In 2019, 33.8% of City residents were native-born in the State of residence.
- In 2019, 52.7% of City residents were in a different state.
- In 2019, 1.4% of City residents were born outside of the U.S.

#### Income

| 2019                    | Myrtle Beach | Horry County |
|-------------------------|--------------|--------------|
| Median Household Income | \$43,200     | \$50,704     |

| 2019                                     | Myrtle Beach | South Carolina |
|------------------------------------------|--------------|----------------|
| Residents living below the poverty level | 21.6%        | 13.8%.         |

#### **Educational Attainment**

In 2019, 88.4% of adult Myrtle Beach residents had attained a High School education, with the following breakdown:

28.5% High School or equivalent degree

19.1% Bachelor's degree

20.9% Some college, no degree

9.7% Graduate or Professional degree

10.2% Associate's degree

| 2019                        | Myrtle Beach | South Carolina | USA  |
|-----------------------------|--------------|----------------|------|
| Average 3-part SAT<br>Score | 1044         | 1021           | 1039 |

#### **Non-Resident Population**

The influences of tourism on public facilities and services are not overlooked. Many visitors stay a few days, while others remain for an extended period. There are a large number of persons living in transient accommodations for six months or longer. Many are families with children attending schools in Myrtle Beach.

While the US Census Bureau does not count non-resident populations, such as persons living in hotel rooms and other transient accommodations, with these additional numbers, the public facilities, services, and infrastructure must accommodate the fluctuating population. The non-resident or tourist composition is:

| Age (yrs) | Percentage of Adult<br>Myrtle Beach Travelers |
|-----------|-----------------------------------------------|
| 35 to 44  | 16%                                           |
| 45 to 54  | 24%                                           |
| 55 to 64  | 30%                                           |

| Annual Household Income | Percentage of<br>Myrtle Beach Travelers |
|-------------------------|-----------------------------------------|
| Less than \$45k         | 22%                                     |
| \$45k-\$75,999          | 28%                                     |
| \$76k-\$99,999          | 32%                                     |
| \$100k or more          | 18%                                     |

- 77% of travelers took a leisure trip.
- 66% of travelers are traveling as a couple or family
- \$3,280: Average economic impact per party per vacation
- \$827: Average spent on accommodations per party per vacation
- \$156: Average nightly accommodations cost
- 5.3 nights: Average length of stays for a median party of four (two adults, two children)

#### **Homeless Population**

As of January 2020, South Carolina had an estimated 4,287 (0.74% of the total population) experiencing homelessness on any given day, as reported by Continuums of

Care to the U.S. Department of Housing and Urban Development (HUD). Characteristics include:

- o 279 family households
- o 202 unaccompanied young adults (aged 18-24)
- o 428 Veterans
- o 864 chronically homelessness

South Carolina public school data, reported to the U.S. Department of Education during the 2017-2018 school year, shows that an estimated 12,545 public school students experienced homelessness over said year.

| 2,098 students | unsheltered      |
|----------------|------------------|
| 960            | in shelters      |
| 1,864          | in hotels/motels |
| 7,621          | doubled up       |

According to the 2019 South Carolina State of Homelessness Report PIT Count, Horry County has the highest rate of persons experiencing homelessness in the state. The debilitating effect on those that are homeless is observed in the surrounding community. The existence of homeless camps has a significant negative impact on the quality of life for the adjacent residents, and the tourism economy.

In 2011 the City Council adopted an official homelessness policy and umbrella agency, New Directions, intending to aid homeless individuals committed to breaking out of the homelessness cycle and those who cannot escape said cycle due to physical or mental impairment. As of 2018, New Directions established more than 30 local partnerships for job and education programs, counseling, transportation and long-term housing, while consistently operating the shelters more economically than previously.

|                         | Horry County | Served by New<br>Directions |
|-------------------------|--------------|-----------------------------|
| Sheltered<br>Homeless   | 196          | 92%                         |
| Unsheltered<br>Homeless | 600          |                             |

# Population Goal: Population growth is accommodated through a well-designed growth management program that meets the needs of current and future residents, businesses and visitors to the area.

| Objective                                                                                                                                                                                                          | Action                                                                                                                                                                                                                                                     | Timeframe |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| 1. Research and analyze<br>accurate and reliable<br>information to improve<br>population projections, including<br>the number of tourists, and long-<br>term temporary residents not<br>counted by the U S Census. | 1a. Collaborate with the US Bureau<br>of the Census, SC Budget and<br>Control Board and other sources<br>analyzing the most up-to-date<br>demographic data.                                                                                                | Annually  |
| 2. End homelessness in Myrtle Beach.                                                                                                                                                                               | 2a. Support New Directions and the faith-based community in their efforts to assist those in need by providing shelter, a meal, and basic necessities.                                                                                                     | Monthly   |
|                                                                                                                                                                                                                    | 2b. Aid and assist New Directions<br>and the faith-based community to<br>implement their strategies to<br>reintegrate our homeless population<br>to society, to raise hope and desire<br>in individuals, and to breed positive<br>change in our community. | Annually  |
| 3. Research and analyze annual<br>income and poverty rate<br>comparisons for the city's<br>neighborhoods, neighboring<br>municipalities, Horry County,<br>SC, and US.                                              | 3a. Collaborate with the US Bureau<br>of the Census, SC Budget and<br>Control Board, and other sources<br>analyzing the most up-to-date<br>annual income and poverty data<br>and trends including determining<br>problems areas and issues to<br>address.  | Annually  |
| 4. Design and build an<br>environment that meets the<br>needs of our growing Senior                                                                                                                                | 4a. Activate the Senior Citizen<br>Advisory Committee in matters of<br>public and private facilities design.                                                                                                                                               | Monthly   |
| population to be as independent as possible.                                                                                                                                                                       | 4b. Identify facilities and infrastructure design standards that unintentionally require dependency.                                                                                                                                                       | 2023      |
| 5. Ensure that city policies and<br>procedures foster equity across<br>all population sectors, including<br>but not limited to ages, income                                                                        | 5a. Listen to those in underserved<br>communities to identify policies and<br>procedures that directly or indirectly<br>lead to inequitable opportunities.                                                                                                 | 2022      |
| levels, races, ethnicities, genders, and religions.                                                                                                                                                                | 5b. Examine longstanding policies<br>and procedures through a modern,<br>learned lens, and change those that<br>need changing.                                                                                                                             | 2022      |

#### **Economic Development Element**

Myrtle Beach recognizes that a healthy, sustainable economy depends on supporting its businesses, the employees of those businesses, and the location of the businesses. The economies of Horry County and the Myrtle Beach Metropolitan Statistical Area (MSA) provide context for economic development within Myrtle Beach, where specific data is not reported. During 2019 total Gross Domestic Product (GDP) for the Myrtle Beach MSA (including Horry, Georgetown, and Brunswick (NC) counties) was \$18.4 billion, a 55.9% increase from 2010.

The unexpected and significant economic downturn in 2020 due to COVID-19 has affected growth in the community, and statistical data is continuously being interpreted. All industries have felt the unexpected curveball in the Myrtle Beach area, but the hospitality industry was the hardest hit. The recent recovery of jobs in the region points to what economists refer to as a U-shaped recovery- a smooth and round decline followed by a similar rise.

#### Economic Data

In 2018 according to the U.S. Census Bureau's American Community Survey (ACS), a substantial share of jobs was visitor/tourist-supporting or resident-supporting:

- Accommodation and Food Services (37.4%).
- Retail Trade (15.8%).
- Health Care and Social Assistance (9.9%).
- Arts, Entertainment and Recreation (5.2%).

Comparatively, Myrtle Beach has a relatively small share of jobs in:

- Professional, Scientific, and Technical Services Sector (4.2%)
- Finance and Insurance (2.7%)
- Manufacturing (.08%)

The City of Myrtle Beach has:

- 663 overnight lodging establishments
- 513 restaurants (not including mobile food services and caterers)
- Four 18-hole golf courses
- 2 par-3 golf courses
- 12 miniature/other golf courses

Included in the accommodations total are hotels, motels, condotels, campgrounds, timeshares and short-term rentals in single-family homes (through Airbnb and the like). In all, more than 7,000 short-term individual property rentals are under umbrella business licenses held by real estate companies. The large concentration of tourism-related activity has contributed to a seasonal economy; however, 80% of jobs in the Grand Strand are now year-round and full-time.

- Per capita income estimate (2019): \$31,219
- Median household income (2019): \$43,200
- Estimated number of jobs in Myrtle Beach (2019): 41,000
- Estimated labor force (2019): 26,717
- Labor force participation rate (2019): 59%

- Civilian-employed labor force (2019): 54.8%
- Unemployment rate (2019): 7%.

#### **Retail Sales and Tourism**

Gross retail sales in Horry County were \$11.3 billion in 2020 from 11.9 billion in 2019. In 2019, an estimated 20.6 million visited the Grand Stand representing an increase of 19.7% since 2014. Growth in City's lodging revenues declined expectedly due to COVID-19, but the baseline forecast expects to recover by 2024.

#### **Major Employers**

Horry County is home to a variety of businesses and industries that comprise a diversified and dynamic economic base and boasts opportunities in many different sectors. The principal employers in Horry County are as follows:

- Horry County School District with 5,540 employees, 4.07% of total county employment.
- Wal-Mart with 3,120 employees, 2.29% of total county employment.
- Coastal Carolina University with 2,724 employees, 2% of total county employment.

#### **Educational Institutions**

The County and the City comprise many higher education institutions that ready students and graduates for the workforce.

Coastal Carolina University (CCU):

- Public comprehensive liberal arts institution
- 95 baccalaureate degree programs
- 27 master's degree programs
- 2 educational specialist degrees
- 2 doctoral programs
- 49% of enrollment students are from out-of-state
- 2% of enrolled is students are international
- \$550 million annual economic impact on the State, primarily Horry County

Horry Georgetown Technical College (HGTC):

- 2-year public college
- 4th largest technical college in South Carolina
- 70 associate degrees, diplomas, and certificate programs
- 8,000 students annually
- 2,000 participants in Workforce Development courses
- 169 full time and over 149 part-time employees

Other notable institutions:

- Webster University Myrtle Beach
- Pittsburgh Institute of Aeronautics (PIA)
- Miller-Motte Technical College
- Pinnacle Real Estate Academy, LLC
- Fortune Academy of Real Estate

Horry County School (HCS) District serves the Myrtle Beach attendance area, with Myrtle Beach High, Middle, Elementary and Primary Schools, and the Early Childhood Center. In the 2019-2020 school year, the HCS District reported:

- 13,004 high school students
- 1,500 students at Myrtle Beach High School
- 2,887 classroom teachers in the HCS District
- \$55,230 average teacher salary

#### Public Investment

The City's Downtown Development Office (DDO) serves the function of the City's Economic Development Office. The DDO is implementing strategic initiatives in order cultivate a diverse economy.

- Capital investment in the Arts & Innovation District and revitalization of the downtown area:
  - Upgrades to underground utility systems and streetscape improvements that include bike and pedestrian-friendly enhancements.
  - Creating the foundation to spur opportunities for redevelopment and job creation.
  - Revitalization of the popular Boardwalk attraction.
  - Partnering with Horry County to repurpose a section of abandoned railroad in support of a community rails to trails amenity.
- Creating a citywide bike-friendly network associated with:
  - The East Coast Greenway
  - Neighborhood trail systems
  - Creating multi-modal corridors and associated wayfinding to connect select destinations
- Capital investment in citywide developer contributed capital assets
- Upgrades to the underground utility systems
- State and local roadway rehabilitation
- Upgrades to convert overhead electrical and telecommunications utilities underground
- Upgrade of the solid waste transfer station

#### Economic Development Affiliates

Economic development fosters and encourages business growth to increase job opportunities, expand the tax base, and improve quality of life.

- Myrtle Beach Area Chamber of Commerce is a membership organization supported by more than 2,700 businesses and nonprofit organizations. The Chamber promotes the interests of these small businesses by providing programs and services that encourage professional development and help small businesses thrive.
- The Myrtle Beach Regional Economic Development Corporation is a nonprofit designed to encourage County manufacturing growth and job creation. It incorporates the efforts and resources of public and private entities to promote

long-term, community-wide strategies for enhancing and diversifying the local economy.

- One Grand Strand is a privately funded nonprofit that elevates the quality of life for residents in the greater Myrtle Beach Area. The company comprises local business and community leaders who wish to support the efforts of local organizations diversifying the economy, revitalizing downtown Myrtle Beach, and advancing opportunities for residents and their families.
- The Downtown Development Alliance is under contract as the City's place management organization.

Economic Development Goal: To improve the economic and social well-being of a community through efforts that encourage the creation and retention of jobs, enhance the tax base and improve the quality of life.

| Objective                                                                                                                  | Action                                                                                                                                                                                                                                                                     | Timeframe |
|----------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| 1. Increase and diversify the area's economic base.                                                                        | 1a. Work with existing businesses,<br>educational resources, regional<br>economic development agencies<br>and governmental institutions to<br>define the attributes and that will<br>provide the City a competitive edge<br>in terms of long term economic<br>development. | 2022      |
|                                                                                                                            | 1b. Identify the roles in economic development activities within City government and regionally.                                                                                                                                                                           | 2022      |
|                                                                                                                            | 1c. Identify on-going economic development funding needs and sources.                                                                                                                                                                                                      | Annually  |
| 2. Assess and redefine City<br>economic development vision,<br>incentives and define strategies<br>to achieve that vision. | 2a. Through the EDO, bring key<br>business leaders and City Council<br>together to review and assess both<br>the vision and ongoing City<br>strategies.                                                                                                                    | 2022      |
|                                                                                                                            | 2b. Reassess the long-term impact<br>and overall value of current City<br>economic development incentives.<br>Confirm they build and maintain a<br>positive and competitive business-<br>friendly climate that will retain, grow<br>and attract high-quality businesses.   | 2022      |
|                                                                                                                            | 2c. Confirm the City has an<br>adequate supply of developable<br>employment lands and supporting<br>infrastructure to accommodate<br>forecasted growth to accomplish<br>the City's economic development                                                                    | 2022      |

|                                                                                               | goals                                                                                                                                                                                                                                                                                                                                                                                              |                                       |
|-----------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|
|                                                                                               | goals.<br>2d. Support access to development<br>incentives and other forms of<br>financial assistance to encourage<br>entrepreneurship, innovation and                                                                                                                                                                                                                                              | Annually                              |
| 3. Provide post-disaster recovery necessary to support and retain local businesses.           | business growth.<br>3a. Identify and clear obstacles to<br>economic recovery.                                                                                                                                                                                                                                                                                                                      | Within a<br>week of the<br>disaster   |
|                                                                                               | 3b. Facilitate staffing.                                                                                                                                                                                                                                                                                                                                                                           | Within a<br>month of the<br>disaster  |
|                                                                                               | 3c. Resolve supply-chain issues.                                                                                                                                                                                                                                                                                                                                                                   | Within a<br>month of the<br>disaster  |
|                                                                                               | 3d. Support relocation if needed.                                                                                                                                                                                                                                                                                                                                                                  | Within 6<br>months of<br>the disaster |
| 4. Create an <i>Economic</i><br><i>Development Strategic Action</i><br><i>Plan (ED-SAP)</i> . | 4a. Conduct a business survey and<br>series of interviews conducted by a<br>collaborative team of economic<br>development practitioners and<br>partner agencies to define the City's<br>economic development goals,<br>policies, and strategic<br>commitments. The project lead will<br>be the EDO.                                                                                                | 2022                                  |
|                                                                                               | 4b. Conduct an online survey<br>designed to assess the strengths<br>and weaknesses of the business<br>environment in Myrtle Beach and<br>Horry County.                                                                                                                                                                                                                                             | 2022                                  |
|                                                                                               | 4c. Identify and interview numerous<br>key business leaders, economic<br>development professionals, and<br>City and County leaders.                                                                                                                                                                                                                                                                | 2022                                  |
|                                                                                               | 4d. Combine survey results with the<br>results of the interviews to produce<br>an analysis of the strengths,<br>weaknesses, opportunities and<br>threats (or SWOT) related to the<br>economies of City of Myrtle Beach<br>and Horry County. The results of<br>the SWOT analysis will be used to<br>develop the economic development<br>visions and to define strategies to<br>achieve that vision. | 2022                                  |
| 5. Increase the competitiveness                                                               | 5a. Contact major employers to                                                                                                                                                                                                                                                                                                                                                                     | 2022                                  |

| of existing businesses through   | discover labor, marketing, planning      |      |
|----------------------------------|------------------------------------------|------|
| targeted assistance strategies   | and other business needs.                |      |
| and the <i>ED-SAP</i> .          | 5b. Encourage greater                    | 2022 |
|                                  | communication between existing           |      |
|                                  | businesses; and between                  |      |
|                                  | businesses and local educational,        |      |
|                                  | governmental, development, and           |      |
|                                  | other institutions to identify potential |      |
|                                  | growth areas.                            |      |
|                                  | 5c. Identify and ensure that key         | 2022 |
|                                  | sectors of the local economy are         |      |
|                                  | supported.                               |      |
|                                  | 5d. Identify and focus additional        | 2022 |
|                                  | attention on industry sectors            |      |
|                                  | offering potential growth.               |      |
|                                  | 5e. Develop measures for a positive      | 2022 |
|                                  | and competitive business-friendly        |      |
|                                  | climate that will retain, grow and       |      |
|                                  | attract high-quality businesses.         |      |
| 6. Strengthen, grow and          | 6a. Expand marketing the area as a       | 2022 |
| diversify the tourism industry.  | premier resort destination and           |      |
| ,<br>,                           | evaluate new tourism markets             |      |
|                                  | especially those that may result in      |      |
|                                  | greater shoulder season activity         |      |
|                                  | (e.g. expanded sports tourism,           |      |
|                                  | cultural tourism, eco-tourism, etc.).    |      |
|                                  | 6b. Identify potential amateur and       | 2022 |
|                                  | professional sporting event              |      |
|                                  | markets, cultural tourism and eco-       |      |
|                                  | tourism opportunities, and identify      |      |
|                                  | the competitive advantages and           |      |
|                                  | disadvantages of attracting these        |      |
|                                  | events and the visitors they will        |      |
|                                  | bring.                                   |      |
|                                  | 6c. Expand marketing the Myrtle          | 2022 |
|                                  | Beach area as a premier resort           |      |
|                                  | destination utilizing all available      |      |
|                                  | technology and media, improving          |      |
|                                  | customer service, and evaluating         |      |
|                                  | the existing and potential tourism       |      |
|                                  | markets including a SWOT analysis        |      |
|                                  | of area's competitive advantages.        |      |
| 7. Revitalize the downtown area. | 7a. Strengthen the downtown area         | 2022 |
|                                  | as a local and regional destination      |      |
|                                  | for specialty shopping, dining,          |      |
|                                  | nightlife, employment, culture and       |      |
|                                  | the arts.                                |      |
|                                  | 7b. Acquire downtown property for        | 2022 |

|                                                                     | 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
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|                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                                     | 2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| above commercial buildings to                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| make businesses more                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| neighborhood-oriented and to                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| provide workforce housing.                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 7d. Provide Development                                             | 2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Incentives to make infill and                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| redevelopment attractive to a                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                                     | 2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
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| 9a. Establish an inventory of vacant                                | 2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| -                                                                   | 2020                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| •                                                                   | 2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| · · ·                                                               | 2020                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
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| <b>o</b> 1                                                          | 2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
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| job trends.                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| -                                                                   | 0000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 10c. Create an environment that                                     | 2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| retains college-educated talent from                                | 2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| retains college-educated talent from<br>our regional post-secondary | 2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| retains college-educated talent from                                | 2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                                                     | make businesses more<br>neighborhood-oriented and to<br>provide workforce housing.<br>7d. Provide Development<br>Incentives to make infill and<br>redevelopment attractive to a<br>broader range of business partners.<br>8a. Work with the the Myrtle Beach<br>Regional Economic<br>Development Corporation<br>(MBREDC) to expand business<br>recruitment.<br>9a. Establish an inventory of vacant<br>space.<br>9b. Create public-private<br>partnerships with real estate<br>professionals, developers, and<br>property owners to recruit new retail<br>and restaurants to occupy vacant<br>buildings and undeveloped land.<br>Utilize mixed-use land development<br>concepts to establish residential<br>housing to accommodate need for<br>workforce housing.<br>9c. Promote existing development<br>incentives.<br>10a. Create a public-private<br>partnership with local and regional<br>educations institutions.<br>10b. Confirm secondary,<br>postsecondary and vocational<br>opportunities in the Myrtle Beach<br>regional area are matched to<br>current employer needs and future<br>job trends. |

| 10d. Create direct and available<br>pathways to connect Myrtle Beach<br>workers to long-term employment<br>opportunities with identified<br>potential for prosperity with<br>particular emphasis on workers<br>living in poverty. | 2023 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|
| 10e. Integrate immigrants,<br>migrants, and refugees into the<br>workforce with resources to allow<br>them to reach their full potential and<br>bring skills from their home<br>countries to good use in Myrtle<br>Beach.         | 2023 |

#### **Natural Resources Element**

#### **Natural Resources Background**

Myrtle Beach has many natural resources that add to the quality of life:

| Ocean   | Trees        | Wildlife             |
|---------|--------------|----------------------|
| Beach   | Parks        | Recreational Paths   |
| Swashes | Scenic Areas | other Outdoor Places |

Challenges of rapid urbanization can lead to sprawl, destruction of wildlife habitat, water pollution, and heavy traffic. The commitment to conservation secures finite resources' ongoing availability while also ensuring a vibrant economy for the community.

#### **Coastal Resources**

Coastal environments such as beaches, barrier islands, wetlands, and estuarine systems are all elements of the Grand Strand's coastal resources. Action must be taken to ensure the longevity of these resources.

The City of Myrtle Beach adopted a Coastal Protection Zone in Article 18 of the Zoning Ordinance. The purpose of the coastal protection zone is to provide supplementary regulations for oceanfront property seaward of the projected 50-year erosion control line. Essentially, the regulations:

Help Control Erosion Preserve & Maintain a Recreational Beach Safeguard Property Promote Public Safety

In collaboration with the Myrtle Beach Area Chamber of Commerce and South Carolina Department of Health and Environmental Control, the "Check My Beach" campaign educates beachgoers about beach safety and water quality. Public outreach includes brochures, signage, social media messaging, and a website (www.checkmybeach.com).

South Carolina has weathered several notable storms over the last several years, which ate away at the sacrificial berms that protect the dunes and everything behind it, including infrastructure. The Army Corps of Engineers, via its Federal Emergency Funding Account, invested close to \$86 million for beach renourishment projects to repair the damage. Within the 26 miles of coastline along the Grand Strand, the Corps returned approximately 4.2 million cubic yards of sand, the equivalent of 420,000 dump trucks, for the beach to be brought back to design specification.

#### Agriculture and Forest Land

In 2020, the city celebrated its 24th year as a Tree City USA, a program sponsored by the Arbor Day Foundation in cooperation with the US Department of Agriculture's Forest Service and the National Association of State Foresters. One of the benefits of being a Tree City USA is to receive grants from the SC Forestry Commission's Urban and Community Forestry Assistance program funded by the US Department of Agriculture Forest Service. The grant funds are traditionally used to plant trees in public spaces.

In order to enhance the natural environment and quality of life, Myrtle Beach has had in place a Community Tree Planting Plan since 1998. The Plan establishes tree themes for the area and serves as a guide for:

- Community developers and landscapers in selection of trees for new projects.
- The Community Appearance Board in their review of landscape plans.
- The expenditure of Capital Improvement and Tree Preservation Account funds for planting, maintenance, and the replacement of trees on public lands.

Agricultural production has not been a major part of the Myrtle Beach economy for many years.

#### **Animal Habitats**

The Grand Strand area is home to many native and invasive species. Assistance and management are needed for some animals to survive in the web of life in urban areas as they adjust to human-altered environments.

Loggerhead turtles depend on SC's sandy beaches for nesting. Fourteen sea turtles nested inside the Myrtle Beach city limits during the 2021 nesting season. All of the nests were spotted by city staff (Beach Patrol and Parks Division), who alerted rangers at Myrtle Beach State Park. In addition, eight "false crawls" were reported where the turtle came ashore, but changed her mind and didn't lay eggs on that trip. All of the nests were relocated to less-busy parts of the beach. Sea turtles typically live between 30 and 50 years, although some have been documented at more than 100 years old. When it's time to lay eggs, sea turtles return to the same spot on the beach where they were hatched to start the life cycle all over. It is illegal to disturb or harass sea turtles, with steep monetary fines for violations.

Horry County Federal Endangered Species:

- Shortnose Sturgeon
- Red-cockaded Woodpecker
- Atlantic Sturgeon
- Chaffseed plant

Horry County Federal Threatened Species:

- Loggerhead Sea turtle
- Wood Stork
- West Indian Manatee
- Seabeach Amaranth
- Black Rail Bird
- Bald Eagle

In our urbanizing area, three types of habitat could be managed for indigenous and migratory wildlife:

- Habitat connections via streams, ditches, and utility corridors
- Pockets of natural vegetation within developed areas (large parks and reserves)
- Yards, small parks, and roadsides planted to provide food, shelter, and nesting areas.

#### Climate

The weather is greatly influenced by the Atlantic Ocean, which typically keeps the city cooler in the summer and warmer in the winter compared to inland cities. Despite being

right on the Atlantic, hurricanes rarely make direct landfall in Myrtle Beach. Historically speaking, Myrtle Beach is most prone to tropical systems in August and September.

Globally, upper ocean heat content reached record highs in 2020 in the upper layer measured from the surface to 2,300 feet (700 meters), according to four of the five datasets analyzed in the NOAA 2020 State of the Climate report. This record heat reflects the continuing accumulation of thermal energy in the top 2,300 feet of the ocean. Ocean heat content was also record high in the deeper layer beneath, from 700 to 2,000 meter depth, according to all five datasets. Oceans absorb more than 90% of Earth's excess heat from global warming. The warmer upper ocean waters can drive stronger hurricanes and increase melting rates of ice sheet glaciers around Greenland and Antarctica.

For the ninth consecutive year, global average sea level rose to a new record high and was about 3.6 inches (91.3 millimeter) higher than the 1993 average, the year that marks the beginning of the satellite altimeter record. Global sea level is rising at an average rate of 1.2 inches (3.0 centimeter) per decade due to changes in climate. Melting of glaciers and ice sheets, along with warming oceans, account for the trend in rising global mean sea level.

#### Floodplain

Floodplains are hydrologically important, environmentally sensitive, and ecologically productive areas that perform many natural functions. Maintaining healthy floodplains is a challenge along this heavily developed coast, where much of the polluted stormwater runoff flows into tidal basins and creeks that traverse beaches to connect directly to the ocean. Known locally as "swashes," these floodplains fuel hypoxia in coastal waters, provide wildlife habitats, provide breeding and feeding grounds for fish, and are rich in vegetation. Five main swash areas exist within the City of Myrtle Beach:

- Bear Branch Swash
- Cane Patch Swash
- Deep Head Swash
- Midway Swash
- Withers Swash

The City is undergoing a multi-phased Citywide Watershed-based Stormwater Master Plan. Phase 1 in 2019 involved Withers Watershed; phases 2 and 3 are underway. The key objectives of the project are to:

- Evaluate hydrologic and hydraulic capacity for the existing stormwater conveyance systems
- o Develop a citywide and select sub-basin water quality model
- Identify and prioritize stormwater management programmatic and capital needs
- o Evaluate and integrate existing city stormwater utility inventory data
- Integrate relevant portions of the CRS, NPDES, and EPA 319 programs/protocols into the final watershed master plan

#### Air Quality

Air quality in Myrtle Beach meets or exceeds the State requirement for total suspended particulates. Particulate matter can come from natural resources or human activity. New developments will increase the population, so emissions and pollution are expected to increase.

Natural Resources Goal: To integrate the natural and developed environments creating a sustainable urban habitat with clean air and water, habitable for indigenous wildlife, that provides comfortable and secure places for people to live, work, play, and raise a family.

| Objective                                                                                                                           | Action                                                                                                                                                                                                                                                                                                  | Timeframe    |
|-------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| <ol> <li>Upgrade the infrastructure of<br/>the public stormwater<br/>management system.</li> </ol>                                  | 1a. Assess the current system<br>through routine operation and<br>maintenance activities and identify                                                                                                                                                                                                   | Monthly      |
|                                                                                                                                     | necessary upgrades.                                                                                                                                                                                                                                                                                     |              |
|                                                                                                                                     | 1b. Budget for operational needs<br>and associated upgrades of capital<br>assets.                                                                                                                                                                                                                       | Annually     |
| 2. Evaluate the city's public                                                                                                       | 2a. Development of a Citywide                                                                                                                                                                                                                                                                           | Remainder    |
| utility (stormwater management)                                                                                                     | Watershed-based Stormwater                                                                                                                                                                                                                                                                              | of the city: |
| system.                                                                                                                             | Master Plan with Phase 1 of<br>Withers Watershed complete.                                                                                                                                                                                                                                              | 2026         |
|                                                                                                                                     | 2b. Inventory and evaluate the<br>condition of current infrastructure to<br>identify and prioritize repairs and<br>upgrades based upon the needs of<br>our growing city.                                                                                                                                | Annually     |
|                                                                                                                                     | 2c. Determine the optimal balance<br>of in-house crews and contractor<br>services to inventory and evaluate<br>the utility system and identify the<br>repair/rehabilitative and expansion<br>project to include within annual<br>operational maintenance activities<br>or the capital improvement plan. | 2028         |
| 3. Plan for periodic and<br>emergency rehabilitative<br>nourishment of the Federal<br>Myrtle Beach Shore Protection                 | 3a. Collaborate with Army Corps of<br>Engineers (Charleston District) and<br>Horry County representatives on<br>renourishment needs.                                                                                                                                                                    | Annually     |
| Project – Reach 2 (Myrtle<br>Beach) and northern extent of<br>our jurisdictional beachfront<br>(Bear Branch to Singleton<br>Swash). | 3b. Take into consideration<br>seasonal project impairing impacts<br>associated with storm events and<br>the availability of qualifying Flood<br>Control and Coastal Emergencies                                                                                                                        | Annually     |

**Stormwater Management** 

|                                                                                                              | (FCCE) funding to support                                                                                                                                                                                                    |          |
|--------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
|                                                                                                              | rehabilitative efforts<br>3c. Take into consideration State of<br>South Carolina grant funding<br>opportunities in support of beach<br>renourishment activities                                                              | Annually |
|                                                                                                              | 3d. Budget for local sponsor cost-<br>share for beach renourishment<br>activities – sand placement, sand<br>fencing, and dune vegetation                                                                                     | Annually |
| 4. Plan for beach walkover renovations.                                                                      | 4a. Survey the condition of the beachfront walkovers.                                                                                                                                                                        | Monthly  |
|                                                                                                              | 4b. Budget for annual repair/rehabilitation needs of the walkovers within the capital plan.                                                                                                                                  | Annually |
| 5. Assess encroachments (ex. fences, landscaping, and                                                        | 5a. Utilize Pictometery to identify<br>encroachments throughout the city.                                                                                                                                                    | 2022     |
| structures) within existing public<br>utility easements and<br>communicate corrective action<br>to mitigate. | 5b. Communicate to<br>residents/businesses about how<br>hard and soft encroachments can<br>impede utility operation and<br>maintenance access.                                                                               | 2022     |
|                                                                                                              | 5c. Determine if encroachments<br>installed without an approved<br>permit issued by the City of Myrtle<br>Beach.                                                                                                             | Monthly  |
|                                                                                                              | 5d. Evaluate the impact of each<br>encroachment to the operation of<br>the utility and determine corrective<br>action to be taken by property<br>owner.                                                                      | Monthly  |
|                                                                                                              | 5e. Communicate with the property owner of required corrective action.                                                                                                                                                       | Monthly  |
| 6. Evaluate the routine<br>maintenance needs and<br>construction prioritization of<br>future ocean outfalls. | 6a. Reference the City of Myrtle<br>Beach Master Plan for Potential<br>Ocean Outfalls (2009) and recent<br>beach monitoring water quality data<br>to provide recommendations for the<br>next phase of outfalls to construct. | Annually |
|                                                                                                              | 6b. Design, budget for within the capital plan, and construct ocean outfalls where needed.                                                                                                                                   | Annually |
|                                                                                                              | 6c. Establish, and budget for within<br>the capital plan, a long-term ocean<br>outfall maintenance schedule.                                                                                                                 | Annually |

| 7. Evaluate the needs for inland | 7a. Reference the Citywide          | Annually     |
|----------------------------------|-------------------------------------|--------------|
| water quality improvements.      | Watershed-based Stormwater          | 7 thinddairy |
|                                  | Master Plan to identify prioritized |              |
|                                  | stormwater management               |              |
|                                  | programmatic and capital needs of   |              |
|                                  | the stormwater system; water        |              |
|                                  |                                     |              |
|                                  | quality-based stormwater            |              |
|                                  | improvement project focus.          | Manthly      |
|                                  | 7b. Implement post-construction     | Monthly      |
|                                  | stormwater inspections, key outfall |              |
|                                  | inspections, and illicit discharge  |              |
|                                  | detection and elimination (IDDE)    |              |
|                                  | inspections associated with         |              |
|                                  | minimum control measures of our     |              |
|                                  | NPDES Phase 2 MS4 permit            |              |
|                                  | through SCDHEC to detect            |              |
|                                  | observable non-stormwater           |              |
|                                  | discharge activities.               |              |
|                                  | 7c. Design, budget for within our   | Annually     |
|                                  | capital plan, and construct water   |              |
|                                  | quality improvement projects where  |              |
|                                  | needed and budget for associated    |              |
|                                  | water quality monitoring pre- and   |              |
|                                  | post-construction to evaluate       |              |
|                                  | success of the project.             |              |

### Floodplain Management and Mitigation

| Objective                       | Action                                | Timeframe |
|---------------------------------|---------------------------------------|-----------|
| 8. Prevent and reduce natural   | 8a. Inform and educate residents      | Monthly   |
| hazard impacts to residents and | and business owners about natural     |           |
| businesses, including the risk  | hazards that exist in the city and    |           |
| from flooding.                  | how to reduce the risk that such      |           |
|                                 | hazards may pose, as identified in    |           |
|                                 | the city's Floodplain Management      |           |
|                                 | and Hazard Mitigation Plan.           |           |
|                                 | 8b. Make information readily          | 2022      |
|                                 | available about high natural hazard   |           |
|                                 | risks such as the location of         |           |
|                                 | floodplain areas as indicated on the  |           |
|                                 | Federal Insurance Rate Maps           |           |
|                                 | (FIRM) and as identified in the plan; |           |
|                                 | and wetland areas as identified by    |           |
|                                 | the Department of Natural             |           |
|                                 | Resources.                            |           |

| 9. Avoid or mitigate increased<br>risk from natural hazards to<br>persons or property that are<br>caused by development. | 9a. Limit new development in flood-<br>prone areas.                                                                                                                     | As plans are<br>submitted for<br>review |
|--------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|
|                                                                                                                          | 9b. Continue to implement<br>development standards that require<br>stormwater control features in new<br>subdivisions and new commercial<br>and industrial development. | As plans are<br>submitted for<br>review |
|                                                                                                                          | 9c. Establish development buffer<br>zones along all waterways and<br>drainages subject to flooding (i.e.<br>the natural floodplain and floodway<br>areas).              | 2022                                    |

#### Parks

| Objective                                                                                                       | Action                                                                                                                       | Timeframe     |
|-----------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|---------------|
| 10. Identify and secure<br>additional green/open space<br>properties so that growth and                         | 10a. Evaluate underutilized city<br>properties for recreational<br>opportunities.                                            | 2022          |
| development will not outpace<br>the city's ability to provide and<br>protect passive recreational<br>resources. | 10b. Conduct an ecological survey<br>of the city to identify properties with<br>significant and irreplaceable<br>properties. | 2023          |
|                                                                                                                 | 10c. Seek out opportunities to create a large passive park on the north end of the city.                                     | 2023          |
|                                                                                                                 | 10d. Work with property owners on                                                                                            | As plans are  |
|                                                                                                                 | mutually beneficial means of                                                                                                 | submitted for |
|                                                                                                                 | conservation                                                                                                                 | review        |
|                                                                                                                 | 10e. Identify funding sources for<br>property and easement<br>acquisitions.                                                  | Annually      |
| 11. Utilize a minimum of 50<br>percent native landscaping in<br>City-owned green space and                      | 11a. Create and maintain a list of native materials conducive to various environmental conditions.                           | 2022          |
| parks.                                                                                                          | 11b. As opportunities arise to new                                                                                           | As plans are  |
|                                                                                                                 | planting or re-plantings, refer to the                                                                                       | submitted for |
|                                                                                                                 | list for materials choices.                                                                                                  | review        |
| 12. Incorporate park-like<br>amenities into the green space<br>of public stormwater ponds or                    | 12a. Inventory and prioritize city facilities that have the potential to be duel-purposed as passive parks.                  | 2024          |
| other such features.                                                                                            | 12b. Identify funding sources and<br>establish an annual budget.                                                             | 2025          |
|                                                                                                                 | 12c. Design each co-park in a minimalist manner, utilizing CPTED                                                             | Annually      |

|                                                                                     | principles to maximize safety in design.                                                                                                                                                                                                           |                                       |
|-------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|
| 13. Maintain the beach as a healthy leisure environment for residents and visitors. | 13a. Provide American Disabilities<br>Act (ADA) compliant beach access<br>every half mile.                                                                                                                                                         | 2025                                  |
|                                                                                     | 13b. As dune walkovers need<br>major repairs, review placement<br>and determine if any should be<br>relocated.                                                                                                                                     | Monthly                               |
|                                                                                     | 13c. Maintain all emergency beach<br>access points. Where possible,<br>create small dunes to retain<br>stormwater and reduce beach<br>erosion down-slope of the<br>emergency access points.                                                        | Monthly                               |
|                                                                                     | 13d. Enforce the prohibition of<br>unauthorized vehicles using<br>emergency access points to gain<br>access to the beach.                                                                                                                          | Daily                                 |
|                                                                                     | 13e. Develop and maintain beach<br>access signs that include<br>international symbols identifying<br>parking permitted or prohibited,<br>handicapped access, emergency<br>access, surfing permitted or<br>prohibited and keeping off the<br>dunes. | Develop:2022<br>Maintain:<br>Annually |
|                                                                                     | 13f. Provide beach patrol, water<br>safety, and ocean rescue along the<br>nonresidential portions of the<br>beach.                                                                                                                                 | Daily                                 |
|                                                                                     | 13g. Provide automobile, golf cart,<br>and bicycle parking near beach<br>access points.                                                                                                                                                            | Annually                              |

#### Conservation

| Objective                     | Action                            | Timeframe |
|-------------------------------|-----------------------------------|-----------|
| 14. Reduce bacteria levels at | 14a. Restore natural buffers.     | 2023      |
| the Wither's watershed beach  | 14b. Enhance existing ponds with  | 2025      |
| outlet by 50%.                | wetland features.                 |           |
|                               | 14c. Design and build new wetland | 2027      |
|                               | facilities.                       |           |
|                               | 14d. Re-establish and maintain    | Annually  |
|                               | floodplain reconnections.         | -         |

| 15. Maintain the City's Arbor<br>Day Foundation designation as<br>a Tree City USA.           | 15a. Maintain a Parks Division<br>responsible for the care of all trees<br>on city-owned property.                                                                                                                                                      | Annually                                |
|----------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|
|                                                                                              | 15b. Maintain and enforce the City's<br>Tree Protection Ordinance.                                                                                                                                                                                      | As plans are<br>submitted for<br>review |
|                                                                                              | 15c. Budget a minimum \$2 per capita for urban forestry.                                                                                                                                                                                                | Annually                                |
|                                                                                              | 15d. Celebrate Arbor Day.                                                                                                                                                                                                                               | Annually                                |
| 16. Require a minimum of 50 percent native landscaping at businesses and other developments. | 16a. Drawing from the Community<br>Tree Planting Plan, draft an<br>ordinance defining "native<br>landscaping" and requiring as<br>stated.                                                                                                               | 2022                                    |
|                                                                                              | 16b. Hold a public hearing and adopt said ordinance.                                                                                                                                                                                                    | 2022                                    |
| 17. Protect life and property from storms by utilizing the beach and dune system.            | 17a. Control erosion through<br>periodic beach renourishment in<br>accordance with Reach 2 of the<br>Myrtle Beach Shore Protection<br>Project                                                                                                           | As needed<br>and funded                 |
|                                                                                              | 17b. If proposed land use is subject<br>to the permitting requirements of<br>the SC Coastal Management Act,<br>withhold all permits for<br>improvements seaward of the 40-<br>year setback line until a permit for<br>such land use is granted by OCRM. | As plans are<br>submitted for<br>review |
|                                                                                              | 17c. Maintain a setback line based<br>on erosion over a 50-year period.                                                                                                                                                                                 | As plans are<br>submitted for<br>review |
|                                                                                              | 17d. Offer and participate in<br>educational opportunities through<br>the Coastal Waccamaw Stormwater<br>Education Consortium, the Coastal<br>Training Program,<br>DHEC, NOAA and other agencies<br>that are addressing beach<br>management.            | Quarterly                               |
| 18. Retreat from the beach.                                                                  | 18a. Implement the objectives and<br>strategies of the Floodplain<br>Management and Hazard Mitigation<br>Plan.                                                                                                                                          | As plans are<br>submitted for<br>review |
|                                                                                              | 18b. Require that buildings, parking<br>lots and swimming pools destroyed<br>by natural and man-made causes                                                                                                                                             | As plans are<br>submitted for<br>review |

|                                                                                                   | be reconstructed as far landward as                                                                                                                                                  |                                         |
|---------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|
|                                                                                                   | possible.<br>18c. Prohibit temporary or<br>permanent seawalls, bulkheads,<br>revetments or other erosion control<br>structures or devices.                                           | As plans are<br>submitted for<br>review |
|                                                                                                   | 18d. Replace destroyed utilities<br>only if needed to serve nearby<br>properties and, whenever possible,<br>relocate the replacement utilities as<br>far landward as possible.       | As plans are<br>submitted for<br>review |
| 19. Manage the region's premier<br>natural resource, the beach, so<br>as to promote safety, water | 19a. Maintain ocean water quality that meets or exceeds Federal standards.                                                                                                           | Continually                             |
| quality, and access within the<br>context of the beach's critical<br>role in the tourism economy. | 19b. Maintain and enforce the city stormwater management ordinance.                                                                                                                  | Continually                             |
|                                                                                                   | 19c. Monitor ocean water quality<br>and present results to the public to<br>help ensure that adverse impacts<br>are noted and acted upon.                                            | Monthly                                 |
|                                                                                                   | 19d. Ensure that building standards are adequate to control nonpoint source pollution.                                                                                               | 2022                                    |
|                                                                                                   | 19e. Regulate encroachments of<br>exclusive private land uses on City-<br>owned beachfront property to<br>minimize stormwater drainage<br>problems at the dunes and active<br>beach. | 2022                                    |
| 20. Provide protected habitat for native plants and animals.                                      | 20a. Manage development so that it respects trees, vegetative communities and wildlife, including rare species in the area.                                                          | As plans are<br>submitted for<br>review |
|                                                                                                   | 20b. Identify loggerhead turtle nests<br>and take steps necessary to protect<br>them.                                                                                                | Daily during<br>nesting<br>season       |
| 21. Reduce the risk of wildfires.                                                                 | 21a. Adopt an ordinance restricting<br>the use of pine straw as mulch on<br>commercial properties.                                                                                   | 2022                                    |
|                                                                                                   | 21b. Engage the SC Forestry<br>Commission's Firewise<br>Communities program.                                                                                                         | 2022                                    |
|                                                                                                   | 21c. Conduct a community wildfire assessment.                                                                                                                                        | 2022                                    |

| 21d. Complete a Myrtle Beach     | 2023 |
|----------------------------------|------|
| Wildfire Plan to prevent loss of |      |
| lives, property and resources to |      |
| wildfire.                        |      |

#### **Cultural Resources Element**

Unprecedented growth and development has had a tremendous impact on Myrtle Beach's cultural, historic and natural integrity. The City of Myrtle Beach Cultural Resource Committee's mission is to "provided cultural leadership for the City of Myrtle Beach through the development of diverse, community-wide arts and cultural initiatives designed to enrich the lives and experiences of our citizens and visitors."

#### **Historic Preservation**



Once Myrtle Beach was simply beach, swamp and dense forest. In the 1880s a small cluster of homes and businesses were built on the Withers Swash beside Kings Highway. This small village was the core upon which developers built New Town, later to be named Myrtle Beach. Near the end of the 19<sup>th</sup> century, the Myrtle Beach Farms Company

started acquiring property east of the Waccamaw River from the Withers Family. The company recognized the value of the land for expansion of their farming industry and the beachfront to be used as a vacation spot for their employees.

The 1920s was a time of major expansion for Myrtle Beach. Houses and motels were developed along the beachfront and vacation cottages were scattered

about the beach. Since the 1920s, expansion has been the major means by which Myrtle Beach has accommodated economic development. Local business people have redeveloped their properties as changes in the accommodations and amusement industries required new



and larger facilities. Major disasters including Hurricanes Hazel and Hugo and changes in financing and marketing (such as the designation of Myrtle Beach as a metropolitan area) have provided their own impetus for redevelopment through the years.

As development occurs, the community strives to preserve history in a compatible and utilitarian way. Examples include:

- Swansgate apartments, transformed from the old Carver Training School
- Balsam Place Apartments, converted from the old Pam's Motel
- Charlie's Place, a former motel now housing a small businesses incubator and event space
- The Myrtle Beach Atlantic Coastline Train Depot, rehabilitated space for civic meetings, weddings, family reunions, community events and more
- The Withers Family Indigo Plantation, now Withers Swash Park with trails, views, and interpretive signage

 General Robert Reed Recreation Center, Crabtree Gym, Warbird Park and Grand Park, all former Myrtle Beach Air Force Base properties



A new wave of economi

c development opportunity arrived in 2019 with two federally designated opportunity zones and the adoption of the Myrtle Beach Downtown Master Plan. Soon to follow was the adoption of the Downtown Advanced Plan focusing resources and revitalization efforts into the newly established Arts &

Innovation District. Within the Arts & Innovation District is a new Downtown Historic District encompassing twenty-four commercial buildings.

Currently there are no city regulations in place to mandate historic preservation, however, our central downtown features a Historic District with buildings eligible for State and Federal Historic Tax Credits. As time passes more and more areas and buildings within the city will become eligible for historic preservation incentives as City leadership supports and promotes historic preservation as a positive economic impact



priority. As the city works to become a sustainable city what better way to accomplish this goal than preserving our history for future generations.

#### Arts

The city helps to support the arts through the ongoing development of the Arts & Innovation District, special events and festivals, and the allocation of accommodations tax funds to local arts groups and other tourism-oriented organizations.

As tourism is a major part of the Myrtle Beach economy, it is important to note that cultural tourism is a recognized economic driver. Studies reveal that the cultural tourist spends 38% more per day, stays 22% longer than the average traveler, travels more frequently and is more likely to share travel experiences with friends and on social media.





In 2001 City Council established the Cultural Arts Advisory Committee (now the Cultural Resources Committee). The committee serves in an advisory capacity to City Council through the City Manager. Committee accomplishments include:

- Collaboration with the Planning Commission on appropriate elements of the Comprehensive Plan.
- Writing a Cultural Arts Plan which was incorporated into the Comprehensive Plan in 2006
- Drafting an art in public places ordinance, including a • mural ordinance
- "Carousel Horses on Parade" fundraiser for the creation of a cultural arts center
- The Mr. Joe White shoe painting contest
- Murals painted on the buildings at the local recreation centers
- The placement of the Mr. Joe White sculpture in the Historic Myrtle Beach **Colored School Museum and Education Center**
- Creation of the seating wall in Bathsheba Bowens Memorial Park.

The Myrtle Beach Cultural Resources Committee's mission is to "provided cultural leadership for the City of Myrtle Beach through the development of diverse, community-wide arts and cultural initiatives designed to enrich the lives and experiences of our citizens and visitors."



Cultural Resources Goal: to ensure our man-made and natural assets of the community will be protected and enhanced to ensure a high quality of life and healthy climate for economic development.

| Historic Preservation                                                                                                     |                                                                                                                                                                                                                              |           |
|---------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| Objective                                                                                                                 | Action                                                                                                                                                                                                                       | Timeframe |
| 1. Use historic preservation to<br>enhance neighborhoods, meet<br>community needs such as<br>affordable housing, business | 1a. Identify historic properties<br>that can be rehabilitated and<br>reused by the public and private<br>sectors                                                                                                             | 2023      |
| diversification, cultural<br>experiences, and<br>walkability/bicycling.                                                   | 1b. Establish an historic<br>preservation program that<br>identifies, preserves, and<br>protects lands, sites and<br>structures that have historical or<br>archaeological significance,<br>based on four guiding principles* | 2022      |
|                                                                                                                           | 1c. Study the need to create                                                                                                                                                                                                 | 2022      |

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | historic guidelines for use when    |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|-----------|
| <u>r</u>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | reviewing plans in historic areas.  |           |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 1d. Document community history      | 2027      |
| a                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | and local legends to give people    |           |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | a tangible record of their          |           |
| l r                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | heritage.                           |           |
| 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 1e. Explore creative ways to        | 2022-2031 |
| ii                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | interact with our history such as   |           |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | augmented reality.                  |           |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 2a. Look to the past to plan for    | 2022-2031 |
| as an economic driver for the t                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | the future.                         |           |
| area.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2b. Market opportunities on         | 2022-2031 |
| а                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | public resources such as Non-       |           |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Government Organization             |           |
| l v                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | websites, the City Of Myrtle        |           |
| E                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Beach website and social media      |           |
| c                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | outlets.                            |           |
| 2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2c. Share resources and             | 2022-2031 |
| 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | opportunities with potential        |           |
| ii                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | investors and current               |           |
| s                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | stakeholders directly.              |           |
| 2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2d. Explore the economic            | 2023      |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | potential of a historic district of |           |
| r                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | mid-century 2nd and 3rd row         |           |
| арана (р. 1916)<br>арана (р. 191 | properties.                         |           |
| 3. Establish historic 3                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 3a. Preserve the historic           | 2022-2031 |
| preservation as a tourist r                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | resources in a manner that          |           |
| attraction. d                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | complements natural attractions     |           |
| t                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | to make Myrtle Beach a              |           |
| c                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | destination for the history,        |           |
| r                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | nature, or eco-tourist.             |           |

\*Guiding Principles of Historic Preservation:

- When historical and archaeological resources are destroyed, they are gone forever.
- Historic buildings and sites give Myrtle Beach much of its special character and community identity; therefore historic preservation is an important public service and a responsibility of city government.
- Not everything that is old is worth preserving, nor is historic preservation concerned primarily with the creation of museums or other public attractions. To be considered for preservation, a property must be demonstrably significant in history, architecture, or archaeology and it must also be adaptable to modern needs and uses.
- Historic preservation is entirely compatible with economic development. Everyone profits by recycling historically significant buildings and adapting them to new, economically viable uses.

| Arts and Culture                                                                                                                                                                                                           |                                                                                                                                                                                                                           |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| Objective                                                                                                                                                                                                                  | Action                                                                                                                                                                                                                    | Timeframe |
| 4. Foster a civic environment<br>where artistic expression and<br>cultural diversity can flourish;<br>where the influence of the arts<br>on the local economy and as a<br>factor in economic<br>development is recognized; | 4a. Create a diverse arts and<br>culture approach to economic<br>development that provides<br>education and cultural<br>enrichment for residents and<br>visitors, recognition of local<br>artists, and regional exposure. | 2022      |
| and where local government<br>and city leaders legitimize the<br>arts as an essential<br>component of civic support,<br>funding and decision making.                                                                       | 4b. Create a policy to direct the inclusion of works of art in public works projects of the city and to place art on municipally owned or rented property.                                                                | 2024      |
|                                                                                                                                                                                                                            | 4c. Create a policy to assess a public art fee or require on-site public art of equal value for eligible new construction projects.                                                                                       | 2024      |
|                                                                                                                                                                                                                            | 4d. Research and compile<br>funding from various sources to<br>establish a dedicated fund for<br>distribution to local arts and<br>cultural organizations.                                                                | 2024      |
| 5. Develop the Arts &<br>Innovation District as an area<br>inclusive to all cultural arts                                                                                                                                  | 5a. Research best practices and ideas to incorporate public art within the District.                                                                                                                                      | 2022      |
| disciplines.                                                                                                                                                                                                               | 5b. Analyze opportunities for art<br>and cultural elements within the<br>district.                                                                                                                                        | 2022      |
|                                                                                                                                                                                                                            | 5c. Define a brand and style for<br>the district to attract like-minded<br>business and visitors.                                                                                                                         | 2023      |
|                                                                                                                                                                                                                            | 5d. Study the interest and<br>feasibility of creating satellite<br>studios for established art and<br>cultural organizations like the Art<br>Museum and Brookgreen<br>Gardens.                                            | 2022      |
| 6. Establish cultural centers<br>throughout the city to enrich<br>our community through the<br>promotion of arts, history,                                                                                                 | 6a. Assess the need, desire and<br>requirements for a one-roof<br>Cultural Center in the heart of<br>Myrtle Beach.                                                                                                        | 2024      |
| religion, and heritage of the diverse cultures that live, invest, and visit here.                                                                                                                                          | 6b. Complete a new Performing<br>Arts Center inside the Downtown<br>Historic Broadway Theater.                                                                                                                            | 2025      |

|                                |                                     | 0.000               |
|--------------------------------|-------------------------------------|---------------------|
|                                | 6c. Replace the existing Chapin     | 2026                |
|                                | Memorial Library with a modern,     |                     |
|                                | expanded state-of the art facility. |                     |
|                                | 6d. Build a Children's museum       | 2027                |
|                                | within the Arts & Innovation        |                     |
|                                | District.                           |                     |
|                                | 6e. Update the Community            | 2025                |
|                                | performing Arts Center at the       |                     |
|                                | Myrtle Beach High School            |                     |
|                                | Auditorium.                         |                     |
|                                | 6f. Design and build a new          | 2031                |
|                                | Franklin G. Burroughs & Simeon      | 2007                |
|                                | B. Chapin Art Museum relocated      |                     |
|                                | in the heart of the new Arts &      |                     |
|                                | Innovation District.                |                     |
|                                |                                     | Appuollu            |
|                                | 6g. Work with local arts            | Annually            |
|                                | organizations, cultural groups,     |                     |
|                                | foreign exchange and work visa      |                     |
|                                | programs, and other appropriate     |                     |
|                                | agencies to provide valuable        |                     |
|                                | insight for facilities development. |                     |
| 7. Support intergenerational,  | 7a. Enhance day-school arts         | Annually            |
| multi-cultural community arts  | programs.                           |                     |
| programs.                      | 7b. Enhance after-school,           | Annually            |
|                                | evening, and summer arts            |                     |
|                                | programming for children and        |                     |
|                                | adults.                             |                     |
|                                | 7c. Work with local arts            | Annually            |
|                                | organizations and appropriate       | -                   |
|                                | agencies to provide community-      |                     |
|                                | wide arts programs.                 |                     |
| 8. Provide all residents and   | 8a. Strengthen the exchange of      | Annually            |
| visitors, as well as business  | information and the coordination    | <i>i in locally</i> |
| and industry wishing to locate | of activities of the arts           |                     |
| here, with information         | organizations.                      |                     |
| concerning the cultural arts.  | 8b. Work with the Coastal           | Weekly              |
| concerning the cultural arts.  | Carolina Association of Realtors,   | WEEKIY              |
|                                | the MB International Airport and    |                     |
|                                | •                                   |                     |
|                                | other public transit, Myrtle Beach  |                     |
|                                | Regional Economic                   |                     |
|                                | Development Corporation, North      |                     |
|                                | Eastern Strategic Alliance, the     |                     |
|                                | Myrtle Beach Area Chamber of        |                     |
|                                | Commerce and media outlets in       |                     |
|                                | getting information to newcomers    |                     |
|                                | about the arts and culture          |                     |

|                                                        | opportunities available in this community.                                                                  |          |
|--------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|----------|
| 9. Expand cultural tourism through signature events in | 9a. Identify existing and potential cultural tourism opportunities in                                       | 2024     |
| the city that promote the arts.                        | the area.                                                                                                   |          |
|                                                        | 9b. Implement a marketing plan<br>to bring visitors to the area that<br>are interested in cultural tourism. | Annually |

# **Community Facilities and Services Element**

The City of Myrtle Beach invests heavily in human capital within our city workforce. Services require skilled labor certifications and licensures to:

- work on and operate equipment
- manage water distribution and wastewater collection systems
- manage roadway and traffic systems
- manage development and construction activities
- manage solid waste services
- manage stormwater systems
- manage citywide fleet services
- adhere to a variety of associated regulatory requirements

As technology advances, these positions are becoming more skilled and operations become faster paced. Employees benefit from annual training and professional networking opportunities, career growth, and a promote-from-within philosophy to retain high performing employees and retain historical/operational knowledge.

The City of Myrtle Beach performs various renewal and replacement projects, as growth results in increased maintenance requirements. Infrastructure projects conducted annually include:

- Intersection improvements, resurfacing, and signalization throughout the City.
- Neighborhood enhancements including sidewalk, curb and guttering, infrastructure restoration, and signage.
- Construction, replacement, and extension of the water delivery system and the sewer system infrastructure and pump station upgrades.
- Facility maintenance and upkeep on its 97 existing structures/facilities, including several major roof replacement projects.
- Maintenance of 50 City playgrounds, passive and active parks, dog parks, and picnic shelters.

Public amenities that position Myrtle Beach among the best resort, business, and residential location on the East Coast include:

- 1.2-mile Oceanfront Boardwalk featuring shops, cafes, and an oceanfront park.
- 12.5 miles of the East Coast Greenway.
- 37 City Parks including 17 playgrounds and 18 ball fields.
- 3 full-service recreation centers
- 9.25 miles of beaches that include 141 public beach accesses.
- 18-hole championship Whispering Pines Golf Course.
- Myrtle Beach Convention Center with over 250,000 square feet, with the neighboring 402room Sheraton Myrtle Beach Convention Center Hotel.
- Myrtle Beach Colored School, Historic Train Depot, historical sites, and community centers.
- The Myrtle Beach Sports Center, a 100,000 square foot indoor sports facility.

### Utilities

The City operates under a 10-year plan of prioritized water, sewer, and stormwater infrastructure projects to assist with long-range financial planning.

The city is made up of a series of integral stormwater management facilities, some public and some private. A portion of our public infrastructure is located off the right-of-way, often out of sight and encroached upon with fences, landscaping, and in some cases structures/buildings. In order to keep stormwater flowing, the City operates under a policy that establishes various public/private stormwater facilities maintenance agreements.

The Myrtle Beach water treatment plant, operated by the Grand Strand Water and Sewer Authority, treats up to 40 million gallons of water from the Atlantic Intracoastal Waterway each day. The Atlantic Intracoastal Waterway is our essential watercourse, classified as:

- suitable for drinking water supply after treatment
- primary and secondary contact recreation
- fishing
- industrial and agricultural uses

The City of Myrtle Beach water and sanitary sewer system includes:

- 406 miles of water mains
- 257.8 miles of gravity sewer lines
- 187 miles of storm sewers
- 99.7 miles of sewer force-mains
- 6,596 manholes
- 5,972 clean-out locations
- 520 force-main valves
- 165 air release valves

In all, that's 357.5 miles of underground sewer lines serving residents, businesses and visitors. Despite Covid-19, water and sewer operating indicators changed little in 2020:

- Average Water Daily Consumption in FY2020 was 9.8 million gallons, compared to 10 million gallons in FY2019.
- Average Sewer Daily Treatment in FY2020 was 8 million gallons, compared to 8.1 million gallons in FY2019.

In order to manage the flow, the City utilizes residential and commercial water meters that allow for remote water meter readings.

### Solid Waste

The City of Myrtle Beach's Solid Waste Division collected 39,952 tons of solid waste during the fiscal year that ended June 30, 2021. That's 79,904,000 pounds in all, or 2,443 pounds per capita. The total includes:

- 63,677,600 pounds of garbage
- 8,554,040 pounds of yard waste
- 4,238,080 pounds of commingled recyclables
- 3,317,940 pounds of bulky junk
- 76,800 pounds of scrap metal
- 27,380 pounds of electronic waste (computers, monitors, printers and TVs)

• 12,160 pounds of commercial cardboard.

To do so the City utilizes:

- A six-position Solid Waste crew
- o 32 collection trucks, two rear loaders, and two knuckle booms
- The state-of-the art top-loading Jake Abraham Solid Waste Transfer Station supports collection of four waste streams (yard waste, household waste, recycling, and bulk waste).
- A regulatory team of two staff members who address illegal dumping and enhance citywide beautification efforts.

### Public Safety and Emergency Medical

The City has adopted a Public Safety Initiative to continuously implement the Police recruitment and retention plan, increase the utilization of technological tools in the public safety departments, maintain Emergency Service presence and encourage development in underutilized areas of the City. Supporting this initiative, the following steps were taken:

- In 2020, 10 Police Officer positions were added, providing additional resources for the Department and allowing deployment of the resources throughout the City.
- Expansion of the K-9 unit, with the addition of a patrol K-9 officer.
- Continued support for the Seven Year Staffing, Deployment, Recruitment, and Retention Plan to create and retain a police force sized adequately for the community.
- The introduction to the Crash Data Retrieval System (CDRS), assisting with major collision investigations.

The previous measures were considered and taken as the 2020 operating indicators were released for the City. There are three police stations in the City, including the main headquarters, police annex, and joint use of Fire Station #4. There are a total of six fire stations in the City.

- Police Calls for Service: 119,084
- Arrests: 25,651
- Calls for service to Fire patrol per Engine Company was 15,047.

### Education

In addition to three religious-based private schools, Myrtle Beach is home to a cluster of public Horry County Schools that shares recreational facilities with the City:

| Myrtle Beach Primary School    | Myrtle Beach Intermediary School         |
|--------------------------------|------------------------------------------|
| Myrtle Beach Elementary School | Myrtle Beach High School                 |
| Myrtle Beach Middle School*    | Myrtle Beach Continuing Education Center |

\* This energy positive school features thermal energy storage, centralized geothermal HVAC, solar panels, LED lighting, natural daylight, enhanced building HVAC automation, and indoor air quality monitoring to produce more energy than it consumes.

### **Communications and Quality of Life**

The City operates under a Communication Initiative to be open and transparent in deliberations and decision-making, welcome public input and involvement, and remain responsive to our community. Proactive initiatives include:

- "Beachside Chats" hosted by the City's Neighborhood Services Department to openly discuss race and healing.
- "Homebound Delivery" launched by Chapin Library, delivering library items to shut-ins or people with health or physical impairments.

- "Unparalleled Quality of Life Initiative" focusing on three objectives to help residents and businesses achieve their goals: crime reduction, economic development, and neighborhood enrichment. Programs established to attain an unparalleled quality of life include the Quality of Life Court, the Guardian Academy, Community Fire Risk Reduction, No-Questions-Asked Drug Disposal Service, and Gold Cap Ambassadors.
- Responsive to residents' speeding concerns by installing a series of driver feedback signs within the Market Common area to capture traffic data and hopefully improve driver behavior
- The Traffic Engineering team in collaboration with our Fire Department installed traffic preemption devices on a number of traffic signals. Traffic preemption devices improve the quality of life for our residents through enhanced response times of our public safety teams.
- The citywide Watershed-based Stormwater Master Plan involves a community stakeholder engagement element. Creation of the plan assists with improving our Community Rating System (CRS) status. The CRS is a voluntary incentive program through FEMA that recognizes and encourages community floodplain management practices that exceed the minimum requirements of the National Flood Insurance Program (NFIP). Our participation and status provides flood insurance discounts to our residents/business owners within our community.
- The Neighborhood Watch Program was initiated to increase communication, provide information about crimes occurring in specific neighborhoods as well as establish a direct liaison within the police department. The Crime Prevention Officer coordinates the Neighborhood Watch Program and works with community members to facilitate communication among all community members. Currently, the Myrtle Beach Police Department works with over 32 active Neighborhood Watch programs throughout the city.

Community Facilities and Services Goal: Through sound management and strategic investments, community facilities and services promoting health, safety, and an enhanced quality of life are provided and maintained efficiently, responsively and sustainably.

| Objective                     | Action                               | Timeframe |
|-------------------------------|--------------------------------------|-----------|
| 1. Rebalance revenue          | 1a. Evaluate revenue shortfalls      | 2022      |
| allocations.                  | resulting from Covid-19.             |           |
|                               | 1b. Prioritize funds that fell short | 2022      |
|                               | during the pandemic.                 |           |
|                               | 1c. Reformulate revenue allocations  | 2022      |
|                               | accordingly.                         |           |
| 2. Maintain strong unassigned | 2a. Study the effects of Covid-19 on | 2022      |
| fund balances.                | the 2019-2020 and 2020-2021          |           |
|                               | budgets.                             |           |

### **General Government Services and Facilities**

| Γ                                                    | 2b. Extract lessons learned to                                       | 2022                |
|------------------------------------------------------|----------------------------------------------------------------------|---------------------|
|                                                      | determine necessary "emergency"                                      | 2022                |
|                                                      | fund balances; budget accordingly.                                   |                     |
| 3. Keep pace with infrastructure                     | 3a. Create and maintain a database                                   | Create:2022         |
| maintenance and developer-                           |                                                                      | Maintain:           |
| contributed capital expansion.                       | of zoning, subdivision, and building plans submitted for review and  | Monthly             |
| contributed capital expansion.                       | approval.                                                            | wonuny              |
|                                                      | 3b. Calculate trends to determine                                    | Annually            |
|                                                      | future needs for expansion and                                       | Annuany             |
|                                                      | maintenance.                                                         |                     |
|                                                      | 3c. Budget necessary resources to                                    | Annually            |
|                                                      | meet projected needs.                                                | Annuany             |
| 4. Transition from reactive to a                     | 4a. Budget for additional staffing                                   | 2022                |
| proactive needs-based                                | and equipment to support growing                                     | 2022                |
| maintenance program.                                 | workloads.                                                           |                     |
| 5. Develop a plan for renovating                     | 5a. Evaluate existing conditions and                                 | Annually            |
| or replacing numerous aging city                     | estimate life expectancy of aging                                    | <i>i</i> an reading |
| facilities, infrastructure, and                      | infrastructure, technology, and                                      |                     |
| technology.                                          | facilities.                                                          |                     |
|                                                      | 5b. For each, determine the best                                     | Annually            |
|                                                      | course of action: renovation or                                      | ,                   |
|                                                      | replacement.                                                         |                     |
|                                                      | 5c. Identify funding sources and                                     | Annually            |
|                                                      | budget accordingly.                                                  |                     |
| 6. Ensure city buildings have                        | 6a. Utilize Pictometry to create                                     | 2023                |
| adequate office and meeting                          | floorplans for each city building,                                   |                     |
| space.                                               | complete with room dimensions.                                       |                     |
|                                                      | 6b. Survey staff to determine                                        | 2024                |
|                                                      | current and future needs for office                                  |                     |
|                                                      | and meeting space. Prioritize                                        |                     |
|                                                      | Quality of Life in planning for these                                |                     |
|                                                      | spaces.                                                              |                     |
|                                                      | 6c. Create a plan that meets current                                 | 2024                |
|                                                      | and future needs through existing                                    |                     |
|                                                      | use, reconfiguration, expansion,                                     |                     |
|                                                      | and building replacement.                                            | A                   |
|                                                      | 6d. Estimate costs, prioritize                                       | Annually            |
|                                                      | improvements, and budget                                             |                     |
| 7 Establish a maintananaa alaa                       | accordingly.<br>7a. Document above-standard                          | 2000                |
| 7. Establish a maintenance plan                      |                                                                      | 2022                |
| for non-city owned infrastructure                    | improvements. Establish and maintain a database.                     |                     |
| (eg. gateway improvements, corridors and residential |                                                                      | 2022                |
| neighborhoods).                                      | 7b. Identifying any maintenance or funding agreements established at | 2022                |
| neighborhoods).                                      | funding agreements established at the time of installation.          |                     |
|                                                      |                                                                      |                     |

|                                     | 7c. Decide if each will be                                          | 2023         |
|-------------------------------------|---------------------------------------------------------------------|--------------|
|                                     | maintained into the future, and if so                               | 2023         |
|                                     | by whom.                                                            |              |
|                                     | 7d. Draft a maintenance procedure                                   | 2023         |
|                                     | and schedule, including budget, for                                 | 2023         |
|                                     |                                                                     |              |
| 8. Provide social and human         | reference by staff.                                                 | Within a     |
| services, public safety, and health | 8a. Work with private and non-profit                                | week of the  |
| services as disasters impact the    | partners to provide and/or restore basic services needed to sustain | disaster     |
| community.                          |                                                                     | UISASIEI     |
| ,                                   | the community.                                                      | Within 6     |
|                                     | 8b. Provide support and coordinate                                  | months of    |
|                                     | unmet needs and other ongoing                                       | the disaster |
|                                     | needs remaining from the response phase.                            |              |
| 9. Sustain lifelines and restore    | 9a. Facilitate continuity of lifeline                               | Within a     |
| infrastructure and private          | utilities and services and                                          | week of the  |
| facilities after a community        | infrastructure restoration.                                         | disaster     |
| disaster.                           | 9b. Maintain operations related to                                  | Within a     |
|                                     | debris clearance and disposal.                                      | week of the  |
|                                     | ·                                                                   | disaster     |
| 10. Establish realistic level of    | 10a. Determine acceptable                                           | 2022         |
| service expectations.               | response times for issues raised by                                 |              |
| -                                   | the public. Establish a standard to                                 |              |
|                                     | be applied across all departments.                                  |              |
|                                     | 10b. Draft standard operating                                       | 2022         |
|                                     | procedures that prioritize hierarchy                                |              |
|                                     | levels of response. SOP shall                                       |              |
|                                     | identify specific decision-makers                                   |              |
|                                     | within each department,                                             |              |
|                                     | responsible for prioritizing each                                   |              |
|                                     | request.                                                            |              |
| 11. Accomplish a great deal with    | 11a. Poll staff to identify unintended                              | 2022         |
| limited staff.                      | inefficiencies in city policies.                                    |              |
|                                     | 11b. Identify ways in which                                         | 2022         |
|                                     | departments can work together to                                    |              |
|                                     | eliminate redundancies.                                             |              |
|                                     | 11c. Compare comp time and                                          | 2022         |
|                                     | overtime policies to the cost of                                    |              |
|                                     | hiring additional employees, and                                    |              |
|                                     | adjust policies accordingly.                                        |              |
| 12. Recruit qualified job           | 12a. Research existing area- and                                    | Annually     |
| candidates.                         | nation-wide salaries and                                            |              |
|                                     | expectations.                                                       | <u> </u>     |
|                                     | 12b. Maintain a current and realistic                               | Annually     |
|                                     | assessment of moving and local                                      |              |
|                                     | living expenses.                                                    |              |

| 12c. Work with local realtors to   | Monthly     |
|------------------------------------|-------------|
| locate housing for potential job   |             |
| candidates.                        |             |
| 12d. Create and maintain a dossier | Create:2022 |
| Describing Myrtle Beach and the    | Maintain:   |
| benefits of living here.           | Annually    |
| 12e. Create a marketing campaign   | Create:2022 |
| touting Myrtle Beach as a great    | Update:     |
| place to live and work, so top     | Annually    |
| candidates seek out Myrtle Beach   | -           |
| jobs.                              |             |

### Water and Sewer

| Water and Sewer                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                               |           |
|-----------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| Objective                                                                                                       | Action                                                                                                                                                                                                                                                                                                                                                                        | Timeframe |
| 13. Upgrade the infrastructure of<br>the public water distribution and<br>sanitary sewer collection<br>systems. | 13a. Assess the current systems<br>through routine operation and<br>maintenance activities and identify<br>necessary upgrades.                                                                                                                                                                                                                                                | Annually  |
|                                                                                                                 | 13b. Budget for operational needs<br>and associated upgrades of capital<br>assets.                                                                                                                                                                                                                                                                                            | Annually  |
| 14. Plan for required utility relocations associated with                                                       | 14a. Track subdivision and building permit approvals to identify trends.                                                                                                                                                                                                                                                                                                      | Monthly   |
| redevelopment and major<br>roadway improvement projects.                                                        | 14b. Communicate with regional<br>water system partners (GSWSA<br>and City of North Myrtle Beach) to<br>identify water demand needs and<br>establish standard operating<br>procedures of water system<br>interconnections.                                                                                                                                                    | Annually  |
|                                                                                                                 | 14c. Work closely with SCDOT and<br>Horry County in the planning<br>phases of major roadway projects<br>to ensure necessary utility<br>relocations are considered during<br>the engineering/construction phase.<br>Should the City not have prior rights<br>of utilities, estimated values for<br>proposed utility relocation shall be<br>considered within the capital plan. | Quarterly |
|                                                                                                                 | 14d. Identify and budget for needed right-of-way acquisition and utility easements.                                                                                                                                                                                                                                                                                           | Annually  |
| 15. Evaluate the city's public utility (water distribution and                                                  | 15a. Inventory and evaluate the condition of current infrastructure to identify and prioritize repairs and                                                                                                                                                                                                                                                                    | Annually  |

| sanitary sewer collection)         | upgrades based upon the needs of     |           |
|------------------------------------|--------------------------------------|-----------|
| systems.                           | our growing city.                    |           |
|                                    | 15b. Determine the optimal balance   | 2026      |
|                                    | of in-house crews and contractor     |           |
|                                    | services to inventory and evaluate   |           |
|                                    | the utility systems and identify the |           |
|                                    | repair/rehabilitative and expansion  |           |
|                                    | projects to include within annual    |           |
|                                    | operational maintenance activities   |           |
|                                    | or the capital improvement plan.     |           |
| 16. Assess encroachments (ex.      | 16a. Utilize Pictometery to identify | 2022      |
| fences, landscaping, and           | encroachments throughout the city.   | LOLL      |
| structures) within existing public | 16b. Communicate to                  | Quarterly |
| utility easements and              | residents/businesses about how       | Quarterry |
| communicate corrective action      | hard and soft encroachments can      |           |
|                                    |                                      |           |
| to mitigate.                       | impede utility operation and         |           |
|                                    | maintenance access.                  |           |
|                                    | 16c. Determine if encroachments      | Monthly   |
|                                    | were installed without an approved   |           |
|                                    | permit issued by the City of Myrtle  |           |
|                                    | Beach.                               |           |
|                                    | 16d. Evaluate the impact of each     | Monthly   |
|                                    | encroachment to the operation of     |           |
|                                    | the utility and determine corrective |           |
|                                    | action to be taken by property       |           |
|                                    | owner.                               |           |
|                                    | 16e. Communicate with the            | Monthly   |
|                                    | property owner of required           | monuny    |
|                                    | corrective action.                   |           |
|                                    |                                      |           |

# Solid Waste Collection and Disposal

| Objective                         | Action                                | Timeframe |
|-----------------------------------|---------------------------------------|-----------|
| 17. Anticipate future solid waste | 17a. Track subdivision and building   | Monthly   |
| collection route adjustments      | permit approvals to identify trends.  |           |
| based upon the growth of the      | 17b. Identify needed route            | Monthly   |
| city.                             | adjustments and resource needs.       |           |
|                                   | 17c. Budget for necessary             | Annually  |
|                                   | resources.                            |           |
| 18. Plan for enforcement of       | 18a. Provide fee structure for cost   | 2022      |
| compliant collection.             | of services delivered over and        |           |
|                                   | above the standard level of service.  |           |
|                                   | 18b. Track violations and identify    | Monthly   |
|                                   | problem areas; utilize the Quality of |           |
|                                   | Life Court as necessary.              |           |
|                                   | 18c. Use public education hang        | 2022      |
|                                   | tags to notify customers and          |           |

|                                                                               | <ul> <li>encourage involvement at<br/>Neighborhood Watch, HOA/POA<br/>meetings, or other public meetings<br/>to educate the public on solid waste<br/>management issues.</li> <li>18d. Consider an in-truck software<br/>solution to monitor solid waste<br/>service routes and verify service,<br/>extras, and compliance issues.</li> </ul> | 2022     |
|-------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
|                                                                               | 18e. Budget for resources necessary to educate and enforce.                                                                                                                                                                                                                                                                                   | Annually |
| 19. Plan for infrastructure<br>upgrades and smart technology<br>advancements. | 19a. Transition from existing<br>compaction units to an open-top<br>solid waste transfer station to afford<br>operational efficiencies gained from<br>the ability to segregate recycling<br>materials, stage multiple waste<br>streams on the tipping floor, and<br>manage multiple trucks.                                                   | 2022     |
|                                                                               | 19b. Replace infrastructure that has<br>reached the end of useful life, such<br>as the joint use compactors in 2020<br>with upgraded units having load<br>sensing technology, solid waste<br>containers along Ocean Blvd in<br>2022-2023, and plan for future<br>renovations to compactor unit<br>enclosures.                                 | Annually |
|                                                                               | 19c. Budget for resources necessary to educate and enforce.                                                                                                                                                                                                                                                                                   | Annually |

# Quality of Life

| Objective                           | Action                              | Timeframe |
|-------------------------------------|-------------------------------------|-----------|
| 20. Train and educate city staff    | 20a. Identify staff who will be     | 2022      |
| regarding the city's enforcement    | directly involved in the program.   |           |
| policies and Quality of Life Court. | 20b. Create a uniform training      | 2022      |
|                                     | program to insure training across   |           |
|                                     | departments is consistent.          |           |
|                                     | 20c. Host information sessions for  | 2022      |
|                                     | staff not directly involved, so all |           |
|                                     | departments are aware of program    |           |
|                                     | details and can communicate         |           |
|                                     | accurately and effectively when     |           |
|                                     | asked.                              |           |
|                                     | 21a. Identify key points to be      | 2022      |
|                                     | conveyed.                           |           |

| 21. Educate the public regarding | 21b. Create a promotional                | 2022        |
|----------------------------------|------------------------------------------|-------------|
| the city's enforcement policies  | campaign explaining what the             |             |
| and Quality of Life Court.       | program is, why we have the              |             |
|                                  | program, how the program may             |             |
|                                  | affect members of the public, and        |             |
|                                  | how members of the public can            |             |
|                                  | help. Instill realistic expectations for |             |
|                                  | the timeframe of noticeable change.      |             |
|                                  | 21c. Disseminate information             | 2022        |
|                                  | through the Neighborhood Watch           |             |
|                                  | program.                                 |             |
|                                  | 21d. Provide a point of contact for      | 2022        |
|                                  | questions and concerns.                  |             |
| 22. Create and maintain an       | 22a. Research city and county            | 2023        |
| inventory of aging private       | records to identify, if possible,        |             |
| buildings and infrastructure.    | construction dates for buildings and     |             |
|                                  | accompanying infrastructure.             |             |
|                                  | 2b. Identify areas of the city in        | 2023        |
|                                  | which existing structures are            |             |
|                                  | typically older than 25 years.           |             |
|                                  | 22c. Create and maintain a               | Create:2023 |
|                                  | database of buildings and                | Maintain:   |
|                                  | infrastructure that do not meet          | Annually    |
|                                  | current building and zoning codes.       |             |
|                                  | 22d. As permit and license               | Monthly     |
|                                  | applications are received, look for      |             |
|                                  | opportunities to work with the           |             |
|                                  | property owner to bring property         |             |
|                                  | improvements up to code.                 |             |
| 23. Address challenges from      | 23a. Create and maintain a               | Create:2022 |
| long time offenders.             | database of long time offenders, to      | Maintain:   |
|                                  | be used as reference by current          | Monthly     |
|                                  | and future staff.                        |             |
|                                  | 23b. Utilize diplomatic measures to      | Monthly     |
|                                  | determine the reasons and possible       |             |
|                                  | solutions for noncompliance.             |             |
|                                  | 23c. Maintain accurate records of        | Monthly     |
|                                  | offences and communications for          |             |
|                                  | use in court if necessary.               |             |

# Public Safety and Emergency Medical

| Objective                       | Action                               | Timeframe |
|---------------------------------|--------------------------------------|-----------|
| 24. Replace aging public safety | 24a. Analyze existing facilities and | 2024      |
| equipment and facilities.       | equipment to determine adequacy      |           |
|                                 | of quantity, condition, and          |           |
|                                 | effectiveness.                       |           |

|                                                                                                                      | 24b. Apply best and current                                                                                                                                                                                                                        | 2024 |
|----------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|
|                                                                                                                      | practices to establish an expansion/replacement plan.                                                                                                                                                                                              |      |
|                                                                                                                      | 24c. Once needs are assessed,<br>establish a budget, identify funding<br>sources, and establish a schedule.                                                                                                                                        | 2025 |
| 25. Establish the impact of Covid-19 on local crime.                                                                 | 25a. Study the impact of Covid-19<br>on the 2020 and 2021 tourism<br>seasons, and identify any<br>correlations to crime rates and<br>types.                                                                                                        | 2022 |
|                                                                                                                      | 25b. Analyze and project any long-<br>term Covid-19 effects on crime.                                                                                                                                                                              | 2022 |
|                                                                                                                      | 25c. Adjust practices for any lasting Covid-19 effects.                                                                                                                                                                                            | 2022 |
| 26. Meet the community's expectations of Public Safety.                                                              | 26a. Conduct a Public Safety<br>Visioning Process to discuss issues<br>with community members and<br>stakeholders, to establish clear<br>communications regarding realistic<br>expectations.                                                       | 2022 |
| 27. Maintain all required training.                                                                                  | 27a. Establish a clear and concise<br>training schedule for each police<br>officer, dispatcher and records<br>keeper.                                                                                                                              | 2022 |
|                                                                                                                      | 27b. Establish a clear and concise<br>training schedule to maintain<br>emergency response team<br>requirements for EMS and ISO<br>certification, and to meet minimum<br>national standards.                                                        | 2022 |
| 28. Meet the future public safety<br>needs of the Country's 2nd<br>fastest growing Metropolitan<br>Statistical Area. | 28a. Study geographical and<br>demographic growth data to<br>recognize trends and their effect on<br>local crime.                                                                                                                                  | 2023 |
|                                                                                                                      | 28b. Calculate projections for<br>increased crime rates, adequate<br>staffing, emergency responses,<br>beach responsibilities, community<br>outreach, and code enforcement;<br>develop a plan meet the public<br>safety needs of projected growth. | 2024 |
| 29. Suppress the opioid epidemic.                                                                                    | 29a. Document and analyze local data related to the illegal opioid trade.                                                                                                                                                                          | 2022 |

|                                                                                    | 29b. Develop a short-range plan for<br>tackling the immediate problem,<br>and a long-range plan for keeping<br>similar crimes from reoccurring.               | 2023 |
|------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|------|
| 30. Transact with mental health populations in an effective manner.                | 30a. Develop policies specific to situations involving those suffering with mental health issues.                                                             | 2022 |
|                                                                                    | 30b. Focus training on the specifics<br>of communicating with, and<br>deescalating dangerous situations<br>involving, those suffering from<br>mental illness. | 2022 |
| 31. Transact with homeless populations in an effective manner.                     | 31a. Develop policies specific to situations involving homeless people.                                                                                       | 2022 |
|                                                                                    | 31b. Focus training on the specifics<br>of communicating with, and<br>deescalating dangerous situations<br>involving, the homeless.                           | 2022 |
| 32. Recruit and retain the best fire and law enforcement personnel in the country. | 32a. Determine the factors affecting employment decisions, looking beyond salary and benefits.                                                                | 2022 |
|                                                                                    | 32b. Develop recruitment and retention plans to attract and maintain the best of the best.                                                                    | 2023 |
| 33. Prepare for mass casualty incidents.                                           | 33a. Study mass casualty incidents,<br>looking for commonalities in<br>response across varying incident<br>types.                                             | 2023 |
|                                                                                    | 33b. Create and implement a<br>general plan for mass casualty<br>response, and specific plan<br>variations for the most likely of<br>incidents.               | 2024 |
| 34. Balance adequate special event staffing with service to the overall community. | 34a. Study similar communities to<br>determine the standard expected<br>levels of public safety services<br>provided for special events.                      | 2023 |
|                                                                                    | 34b. Develop standard policies for<br>level of service, to be applied<br>consistently for tiered event levels.                                                | 2024 |
|                                                                                    | 34c. Determine the monetary and<br>personnel costs of providing special<br>event services and budget<br>accordingly.                                          | 2024 |

| 35. Examine the utilization of public safety personnel for non-<br>emergency needs. | 35a. Research man hours used<br>over the past five years for non-<br>emergency tasks. Calculate<br>associated tangible and intangible<br>costs. Identify inefficiencies. | 2025 |
|-------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|
|                                                                                     | 35b. Develop a list of alternatives to eliminate inefficiencies.                                                                                                         | 2025 |

| Recreation and Sports Tourism     |                                      |             |  |
|-----------------------------------|--------------------------------------|-------------|--|
| Objective                         | Action                               | Timeframe   |  |
| 36. Renovate or replace aging     | 36a. Evaluate equipment and          | 2022        |  |
| equipment and infrastructure in   | infrastructure in each park for      |             |  |
| our city parks.                   | short- and long-term safety          |             |  |
|                                   | concerns.                            |             |  |
|                                   | 36b. Create and update a             | Create:2022 |  |
|                                   | maintenance and replacement          | Update:     |  |
|                                   | schedule.                            | Annually    |  |
|                                   | 36c. Project cost estimates          | Annually    |  |
|                                   | (including personnel), identify      |             |  |
|                                   | funding sources, and budget          |             |  |
|                                   | accordingly.                         |             |  |
| 37. Connect recreational          | 37a. Update and study the city's     | Annually    |  |
| facilities by expanding existing  | Bicycle & Pedestrian Facilities Map  |             |  |
| walking and bicycle trails/trail  | and the Parks map to identify        |             |  |
| networks, including the East      | opportunities for connecting         |             |  |
| Coast Greenway, the A10           | existing recreational facilities.    |             |  |
| Mountain Bike Trail, and other    | 37b. Identify any engineering        | 2023        |  |
| assets.                           | obstacles to potential connections.  |             |  |
|                                   | 37c. Identify opportunities to       | Monthly     |  |
|                                   | leverage expansions with private     |             |  |
|                                   | development.                         |             |  |
|                                   | 37d. Prioritize, estimate costs and  | Annually    |  |
|                                   | budget accordingly.                  |             |  |
| 38. Developing 4 additional       | 38a. Identify areas of the city      | 2026        |  |
| areas with outdoor basketball     | lacking opportunities for free play. |             |  |
| courts, volleyball courts, bocce  | 38b. Identify needed free-play       | 2026        |  |
| ball, and other free-play         | activities for which the city is     |             |  |
| activities that are available for | deficient in facilities.             |             |  |
| open, public use.                 | 38c. Identify specific locations     | 2027        |  |
|                                   | adequate to meet the needs,          |             |  |
|                                   | working with property owners and     |             |  |
|                                   | developers as necessary.             |             |  |
|                                   | 38d. Estimate costs, identify        | 2027        |  |
|                                   | funding sources, and budget          |             |  |
|                                   | accordingly.                         |             |  |

## **Recreation and Sports Tourism**

|                                   | 38e. Design and construct             | Design:2028    |
|-----------------------------------|---------------------------------------|----------------|
|                                   | facilities.                           | Construct:2031 |
| 39. Build a new park consisting   | 39a. Work out an arrangement          | 2022           |
| of a trail along the unutilized   | with Horry County for use of their    |                |
| rail from the Train Depot to the  | railway.                              |                |
| Intracoastal Waterway, and a      | 39b. Work with the Army Corps of      | 2024           |
| riverwalk-type experience         | Engineers to design the               |                |
| along the Intracoastal            | "Waterwalk."                          |                |
| Waterway.                         | 39c. Estimate costs and identify      | 2025           |
|                                   | funding sources.                      |                |
|                                   | 39d. Design and build.                | 2025           |
| 40. Provide balanced access       | 40a. Utilize the results of the 2019  | 2022           |
| to all facilities, amenities,     | Myrtle Beach Parks, Recreation,       |                |
| programs, and services to and     | and Sports Tourism Department         |                |
| across all socio-demographic      | Need Assessment to identify           |                |
| groups.                           | deficiencies.                         |                |
|                                   | 40b. Reach out to                     | 2023           |
|                                   | underrepresented socio-               |                |
|                                   | demographic groups to gain ideas      |                |
|                                   | for new programs and facilities.      |                |
|                                   | 40c. Develop and launch a             | 2024           |
|                                   | promotional campaign targeting        |                |
|                                   | underrepresented socio-               |                |
|                                   | demographic groups.                   |                |
| 41. Meet customer demand for      | 41a. Estimate revenue lost due to     | 2022           |
| recreational facilities and field | inadequate facilities.                |                |
| space.                            | 41b. Analyze the cost of providing    | 2022           |
|                                   | additional facilities vs the revenues |                |
|                                   | lost to maximize the return on        |                |
|                                   | future investments.                   |                |
|                                   | 41c. Explore the possibility and      | 2026           |
|                                   | potential of developing a             |                |
|                                   | football/soccer 15-field complex to   |                |
|                                   | include a championship-level field.   |                |
|                                   | 41d. Explore the possibility and      | 2028           |
|                                   | potential of developing a 32-tennis-  |                |
|                                   | court and 12- dedicated-pickleball-   |                |
|                                   | court facility to include a           |                |
|                                   | championship/spectator court.         | 0.000          |
|                                   | 41e. Explore the possibility and      | 2030           |
|                                   | potential of developing a             |                |
|                                   | competitive aquatics complex.         |                |
|                                   | 41f. Explore the possibility and      | 2032           |
|                                   | potential of developing an            |                |
| L                                 | additional rectangle field and        |                |

|                                                                                                             | warm-up track at Doug Shaw                                                                                                                                                                                               |      |
|-------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|
|                                                                                                             | Stadium.                                                                                                                                                                                                                 |      |
|                                                                                                             | 41g. Explore the possibility and<br>potential of creating a beach sports<br>venue.                                                                                                                                       | 2034 |
| 42. Create standard operating procedures for Special Events, in order to be pro-active instead of reactive. | 42a. Conduct an analysis of<br>special events over the past five<br>years, list all city resources need<br>for each, and tally the dollar and<br>in-kind costs to the city.                                              | 2022 |
|                                                                                                             | 42b. Assess the effects of special<br>events on the community,<br>including the effects of street<br>closures on traffic congestion,<br>increased crowds in concentrated<br>areas, and effect on adjacent<br>businesses. | 2022 |
|                                                                                                             | 42c. Establish and adopt criteria for event approval.                                                                                                                                                                    | 2023 |
|                                                                                                             | 42d. Adopt a policy establishing<br>basic levels of service to be<br>provided by the city for all special<br>events.                                                                                                     | 2023 |
|                                                                                                             | 42e. Draft a fee schedule for<br>special events services offered<br>over and above the basics, with a<br>corresponding staff overtime<br>policy.                                                                         | 2023 |

| - |    |                                         |     |
|---|----|-----------------------------------------|-----|
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|   |    | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | u y |

| Library                           |                                         |           |
|-----------------------------------|-----------------------------------------|-----------|
| Objective                         | Action                                  | Timeframe |
| 43. Provide support for reading,  | 43a. Incorporate whole-child            | 2022      |
| writing, comprehension,           | approach to instruction and Every       |           |
| evaluation, and ideas across      | Child Ready to Read early literacy      |           |
| many topics and platforms,        | skills.                                 |           |
| including digital, media, health, | 43b. Incorporate and promote            | 2022      |
| and early learning literacies.    | foundational literacy skills across all |           |
|                                   | age groups.                             |           |
|                                   | 43c. Obtain and share emerging          | Annually  |
|                                   | technologies to prepare our             |           |
|                                   | community for the future.               |           |
|                                   | 43d. Expand e-book offerings.           | Annually  |
|                                   | 43e. Empower individuals to use         | 2023      |
|                                   | digital tools safely, responsibly, and  |           |
|                                   | productively.                           |           |

|                                      | 43f. Encourage individuals to obtain             | 2022     |
|--------------------------------------|--------------------------------------------------|----------|
|                                      | and understand general health,                   |          |
|                                      | nutrition, and wellness information.             |          |
| 44. Build enduring relationships     | 44a. Incorporate programs that                   | Annually |
| through services and programs        | reflect our diverse community.                   | j        |
| that respect, empower, and           | 44b. Curate a diverse collection to              | Annually |
| embrace the community.               | support the interests and                        |          |
|                                      | demographics of our residents                    |          |
|                                      | comprising of own voices and                     |          |
|                                      | reviewed works.                                  |          |
|                                      | 44c. Program beyond the library                  | 2024     |
|                                      | building through expanding mobile                |          |
|                                      | services.                                        |          |
|                                      | 44d. Focus on residential areas of               | 2022     |
|                                      | library non-use and improve                      |          |
|                                      | equitable access to library services.            |          |
|                                      | 44e. Solicit community input to                  | 2025     |
|                                      | elevate library offerings and fortify            |          |
|                                      | relationships.                                   |          |
| 45. Embrace our local history        | 45a. Complete digitization of all                | 2025     |
| and growing community identity       | historical items in local collection.            | 0.000    |
| by expanding digital access to       | 45b. Facilitate the accessibility of             | 2026     |
| archived historical documents,       | the local digital collection from                |          |
| photos, and recorded interviews      | outside the library building through             |          |
| to preserve for generations to come. | a digital platform with offsite                  |          |
| 46. Provide youth with               | storage.<br>46a. Provide life skill training for | Monthly  |
| resources and opportunities that     | teens.                                           | wonuny   |
| inspire a thirst for knowledge,      | 46b. Expand volunteer                            | 2023     |
| spark creativity, celebrate          | opportunities to include                         | 2020     |
| diversity, and encourage active      | empowerment and leadership                       |          |
| participation in our community.      | projects that model excellence to                |          |
|                                      | younger children.                                |          |
|                                      | 46c. Build lasting relationships with            | Monthly  |
|                                      | local organizations serving school-              | ·····,   |
|                                      | age students. Use partner                        |          |
|                                      | information and resources to                     |          |
|                                      | formulate and execute impactful                  |          |
|                                      | programming with intentional                     |          |
|                                      | outcomes.                                        |          |
| 47. Plan a new library facility      | 47a. Research best practices for                 | 2023     |
| that includes multi-use spaces       | providing new programs.                          |          |
| that can be used for expanding       | 47b. Estimate facility and staffing              | 2023     |
| existing and new programming         | needs.                                           |          |
| including recreational, leisure,     | 47c. Estimate costs, identify funding            | 2024     |
| and lifelong learning offerings      | sources, and budget accordingly.                 |          |

| and a variety of programs,<br>services, and experiences that<br>support holistic wellness<br>including intellectual, spiritual,<br>social, and occupational<br>development. |                                                                                                   |      |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|------|
| 48. Plan the repurpose of the existing historic library facility.                                                                                                           | 48a. Evaluate the building's potential to provide needed office and meeting space.                | 2023 |
|                                                                                                                                                                             | 48b. Work with Coastal Carolina<br>University to evaluate potential use<br>for a downtown campus. | 2023 |

# **Educational Facilities**

| Educational Facilities             |                                       |           |
|------------------------------------|---------------------------------------|-----------|
| Objective                          | Action                                | Timeframe |
| 49. Assist Horry County            | 49a. Establish points of contact at   | 2022      |
| Schools' with their vision to be a | both HCS and the City of Myrtle       |           |
| premier, world-class school        | Beach for matters regarding Myrtle    |           |
| system in which every student      | Beach schools.                        |           |
| acquires an excellent education.   | 49b. Work in conjunction with HCS     | 2023      |
|                                    | to develop the walkable and bike-     |           |
|                                    | able Sea Hawk District.               |           |
| 50. Provide city communication     | 50a. Cross-share postings on social   | Daily     |
| platforms to share school district | media platforms.                      | -         |
| messaging pertinent to Myrtle      | 50b. Invite district representatives  | Quarterly |
| Beach families.                    | to present relevant information at    | -         |
|                                    | broadcasted City Council meetings.    |           |
| 51. Establish a Coastal Carolina   | 51a. Provide an opportunity to        | 2022      |
| University Myrtle Beach            | utilize the historic Broadway         |           |
| Campus.                            | Theater and adjacent historic         |           |
|                                    | buildings to house the CCU Theater    |           |
|                                    | Department in the city's ART          |           |
|                                    | District.                             |           |
|                                    | 51b. Explore opportunities for        | 2025      |
|                                    | relocating the CCU Graduate Early     |           |
|                                    | Childhood Education facilities,       |           |
|                                    | including a public charter school, to |           |
|                                    | the historic Presbyterian Church      |           |
|                                    | and Chapin Library building.          |           |
|                                    | 51c. Explore opportunities for        | 2027      |
|                                    | student housing along the             | 2027      |
|                                    | downtown roadways connecting the      |           |
|                                    | schools of Theater and Early          |           |
|                                    | Childhood Education.                  |           |
|                                    |                                       |           |

|                                 | Communications                        |            |
|---------------------------------|---------------------------------------|------------|
| Objective                       | Action                                | Timeframe  |
| 52. Undertake a 3rd party       | 52a. Draft a scope that includes all  | 2022       |
| survey of public opinion on a   | topics to be surveyed, target         |            |
| wide range of topics.           | audiences, and clear goals.           |            |
|                                 | 52b. Estimate a budget for a third-   | 2022       |
|                                 | party consultant and expenses and     |            |
|                                 | identify a funding source.            |            |
|                                 | 52c. Draft a Request for Proposals    | 2023       |
|                                 | and put the project out to bid.       |            |
|                                 | 52d. Hire a third-party survey team   | 2024       |
|                                 | and assist as needed with survey      |            |
|                                 | implementation.                       |            |
|                                 | 52e. Draft plans of action based on   | 2025       |
|                                 | the survey results.                   |            |
| 53. Upgrade Council Chambers    | 53a. Research optimal equipment       | 2022       |
| with new video monitors & audio | to maximize in-chambers audio and     |            |
| system improvements.            | visuals, as well as streaming and     |            |
|                                 | broadcast audio and video.            |            |
|                                 | 53b. Examine the Chambers for         | 2022       |
|                                 | physical and security limitations.    |            |
|                                 | 53c. Create a schematic and a         | 2022       |
|                                 | budget. Identify a funding source.    |            |
|                                 | 53d. Purchase and install             | 2022       |
|                                 | equipment.                            |            |
|                                 | 53e. Train users on new equipment     | 2022       |
|                                 | operation and procedures.             |            |
| 54. Create, update and maintain | 54a. Study various platforms to       | Annually   |
| content on all media platforms. | determine best practices for          | , <b>,</b> |
|                                 | information dispersal on each,        |            |
|                                 | recognizing that best practices       |            |
|                                 | evolve over time.                     |            |
|                                 | 54b. Create a schedule for drafting   | 2022       |
|                                 | and dispersing content.               |            |
|                                 | 54c. Monitor each platform to         | Daily      |
|                                 | maintain security and integrity.      |            |
| 55. Provide proof-of-           | 55a. Monitor progress in achieving    | Annually   |
| performance on city goals and   | Comprehensive Plan goals,             | , <b>,</b> |
| objectives.                     | objectives and strategies.            |            |
|                                 | 55b. Announce progress on media       | Daily      |
|                                 | platforms as it occurs.               | Dany       |
|                                 | 55c. Celebrate accomplishments        | Monthly    |
|                                 | with ribbon cuttings and parties that | inoridity  |
|                                 | involve the entire community.         |            |
| 56. Illustrate and explain city | 56a. Remain abreast of projects       | Weekly     |
| projects and policies.          | and new policies.                     | VV CONIY   |
|                                 |                                       |            |

| 56b. Maintain a current list, with<br>prepared answers regarding the<br>Who, What, When, Where, Why,<br>and How of each. | Weekly  |
|--------------------------------------------------------------------------------------------------------------------------|---------|
| 56c. Identify those for which pro-<br>action is beneficial and<br>promote/inform accordingly.                            | Weekly  |
| 56d. Communicate city projects and policies to residents via Neighborhood Watch meetings.                                | Monthly |

# **Housing Element**

Myrtle Beach is an attractive place to live for a number of reasons. Young professionals, growing families and empty nesters who are drawn to the area's mild weather and beaches set down roots here and enjoy the area's relatively low cost of living.

Since 1990, the average age of the community has continued to increase as the entire Grand Strand region has increasingly become a retiree magnet. With warm ocean breezes and average temperatures that range between 54°F and 75°F, many retirees have in-migrated from New York, Ohio, New Jersey, and West Virginia.

Myrtle Beach has many unique characteristics that influence housing development. These characteristics include:

- Reputation/status as a tourist destination and retirement community.
- A concentration of leisure and hospitality employment.
- Competition for employees within the broader region.
- Land cost/availability.
- Seasonal population flows.
- The size of the second home market.

### Household and Family Status

Household status is a primary indicator of social and economic conditions in the community. Occupancy is a concern since crowded housing conditions can cause community disruption.

- There were more than 13,000 households in Myrtle Beach in 2019.
- 55.6% of Myrtle Beach households are families, with an average family size of 2.36.
- 44.4% of Myrtle Beach households are nonfamily households.
- 45.7% of the households include individuals aged 60 or older.
- 19.6% of the households in Myrtle Beach have children under 18 years of age.
- A single female heads 10.2% of households in the City with no spouse present.

Homeownership rates have declined sharply among younger households:

- Homeownership rate among households headed by someone aged 25-34 is 20.30%.
- Homeownership rate among households headed by someone aged 65+ is 81.70%.

## Housing Type

During the fiscal year ending June 30, 2021 the city permitted:

- \$188,816,267 worth of residential construction
- 635 new single-family residences
- 11 manufactured homes

The highest growth in the City's housing stock over the past ten years is single-family detached homes and multi-family buildings (20+ unit buildings).

- 32.9% of housing units are single-family detached homes
- 30% of occupied units are in multi-family buildings of 20+ units
- 23.3% of occupied units are in multi-family buildings of 3-19 units

### Housing Occupancy and Affordability

Myrtle Beach's housing market is irregular as many units are occupied on a seasonal basis:

- 4224 units occupied seasonally.
- 25,020 units occupied year-round.

The standard measurement of housing affordability is to compare household income to housing costs- no more than 30 percent of gross income should be spent on housing costs.

- An estimated 5,531 Myrtle beach households (40%) spend >30% of household income on housing costs
- An estimated 2,805 households (20.3%) spend >45% of household income on housing + transportation costs

Compared to the surrounding communities in Horry County, the City of Myrtle Beach has the highest home sale prices.

- \$297,000 = median sales price (June 2021) for a single-family home on the Grand Strand
- 22% increase in single-family home prices June 2021/June 2020
- \$175,000 = average sales price (June 2021) for a condominium on the Grand Strand
- 21% increase in condominium prices June 2021/June 2020
- 65% of single-family detached homes in Myrtle Beach list for \$400,000 or more.
- 3% of single-family detached homes in Myrtle Beach list for less than \$200,000.

The average full-time worker in Myrtle Beach can feasibly purchase a home priced at no more than \$200,000.

The community has experienced a fairly significant hollowing out of middle-income households, which has important implications for housing. Higher-income households can put upward pressure on prices and rent, placing housing further out of reach for those with more modest incomes. There is widespread interest in seeing the housing needs of workers in several vital occupations met, including those in the education, entry-level/blue-collar, and service-oriented fields.

## **Regulations, Incentives, and Programs**

Myrtle Beach City Council amended the financial incentives available for specific new investment and redevelopment projects in designated areas to encourage further economic activity. Areas designated as redevelopment targets for these investments and the resulting vouchers include the area from Kings Highway to Ocean Boulevard, from 29th Avenue North to the southern intersection of Ocean Boulevard and Kings Highway, and the new Arts & Innovation District. Workforce housing is described as an opportunity for eligible project types.

Habitat for Humanity of Horry County is currently adopting plans and collaborating with developers to create mixed-use and single-family properties. The plans' outline includes homes below the range of \$200,000 and rent at \$875 or less. The incentives require the head of household to work inside the city limits.

The Housing Authority of Myrtle Beach (MBHA) and the East Carolina Housing Organization (ECHO aim to help those in the community find attainable housing opportunities and become self-sufficient. MBHA offers the following programs:

- Housing Choice Voucher Program (HCV)
- Veterans Affairs Supportive Housing (VASH)
- Family Self-Sufficiency Program (FSS)
- Homeless programs such as Continuum of Care.

ECHO offers:

- Transitional housing
- Long-term and short-term housing programs (in partnership HUD)

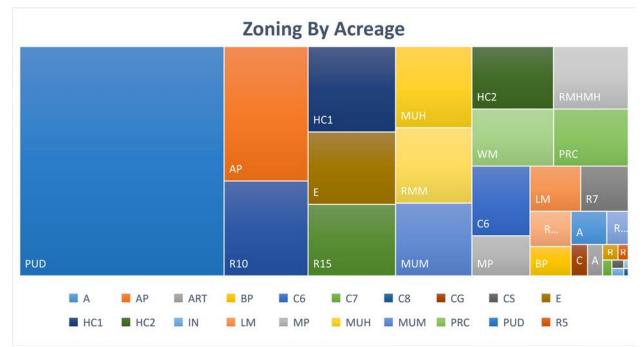
# Housing Goal: Housing is sustainable, attainable, diverse, and meets a broad range of consumer needs, including those in the education, entry-level/blue-collar, and service-oriented occupations.

| Objective                              | Action                                  | Timeframe |
|----------------------------------------|-----------------------------------------|-----------|
| 1. Increase the housing supply         | 1a. Identify the obstacles to high-     | 2022      |
| utilizing objective criteria that will | density housing development.            |           |
| equitably distribute housing units     | 1b. Study the costs and benefits of     | 2022      |
| across the city to meet future         | housing at various density levels.      |           |
| housing demand.                        | 1c. Incentivize new market rate         | 2022      |
|                                        | apartments in downtown.                 |           |
|                                        | 1d. Remove obstacles and provide        | Annually  |
|                                        | incentives for housing development at   |           |
|                                        | optimal density levels. Consider using  |           |
|                                        | city land, assets, private partnerships |           |
|                                        | and the affordable housing fund.        |           |
|                                        | 1e. Plan accordingly for traffic        | 2023      |
|                                        | generated by multi-family dwellings.    |           |
| 2. House individuals and families of   | 2a. Increase the supply of rental       | 2028      |
| all income levels.                     | housing with rents of \$875 or less to  |           |
|                                        | meet the needs of our service           |           |
|                                        | workforce.                              |           |
|                                        | 2b. Increase the supply of "for sale"   | 2028      |
|                                        | housing priced below \$200,000 to       |           |
|                                        | meet the needs of our moderate-         |           |
|                                        | income workforce.                       |           |
|                                        | 2c. Develop a J-1 Student housing       | 2022      |
|                                        | strategy.                               |           |
|                                        | 2d. Research and develop an             | 2022      |
|                                        | employer-based housing program, by      |           |

|                                     | which employers provide attainable         |                 |
|-------------------------------------|--------------------------------------------|-----------------|
|                                     | housing for their employees.               |                 |
|                                     | 2e. Plan for housing that allows           | 2028            |
|                                     | residents to comfortably age in place.     | 2020            |
| 3. Stabilize and improve historic   | 3a. Support Habitat for Humanity           | 2022            |
| neighborhoods in a prideful         | Neighborhood Revitalization efforts.       | 2022            |
| manner.                             | 3b. Consider a range of tools that are     | 2022            |
| manner.                             | available through the state statutes to    | 2022            |
|                                     | improve the basic living conditions or     |                 |
|                                     | rental units through a set of minimum      |                 |
|                                     | standards in areas where the age of        |                 |
|                                     | the structure and/or substandard living    |                 |
|                                     | conditions have been identified.           |                 |
|                                     | 3c. Explore the establishment of a         | 2023            |
|                                     | Land Bank and a Community Land             | 2020            |
|                                     | Trust (CLT) for center city low and        |                 |
|                                     | moderate income neighborhoods.             |                 |
|                                     | 3d. Create and promote additional          | 2024            |
|                                     | rehabilitation of low and moderate         | 2027            |
|                                     | income housing through low-interest        |                 |
|                                     | loans and grants.                          |                 |
| 4. Protect and preserved all        | 4a. Make sustainability a priority when    | 2022            |
| neighborhoods, keeping them safe,   | planning and revitalizing                  |                 |
| secure, and aesthetically pleasing, | neighborhoods.                             |                 |
| with well-maintained supporting     | 4b. Protect and preserve                   | Monthly         |
| facilities and with convenient      | neighborhoods from disruptive              | ,               |
| connections to nearby, supporting   | intrusions so that they remain vital       |                 |
| land uses.                          | parts of the city.                         |                 |
|                                     | 4c. Establish neighborhood gateways        | 2028            |
|                                     | into residential areas that would help     |                 |
|                                     | identify the neighborhood.                 |                 |
| 5. Provide and/or ensure quality    | 5a. Ensure residents can continue          | Within a week   |
| housing after a community           | living in settings which are safe,         | of the disaster |
| disaster.                           | sanitary, and secure.                      |                 |
|                                     | 5b. Ensure residents can continue          | Within 6        |
|                                     | living in settings which are attainable at | months of the   |
|                                     | levels comparable to resident's pre-       | disaster        |
|                                     | disaster housing.                          |                 |
|                                     | 5c. Ensure residents can continue          | Within 6        |
|                                     | living in settings which are integrated    | months of the   |
|                                     | with the rest of the community.            | disaster        |
|                                     | 5d. Ensure residents can continue          | Within 6        |
|                                     | living in settings which are accessible    | months of the   |
|                                     | to public services and transportation.     | disaster        |
|                                     | 5e. Ensure residents can continue          | Within 6        |
|                                     | living in settings which are compliant     | months of the   |
|                                     | with applicable regulations and            | disaster        |
|                                     | standards.                                 |                 |

# Land Use Element

The city consists of 15,720 acres made up of 33 zoning classifications that provide direction in determining the growth patterns for today and for the future.



Thirty-four percent (34%) of the city is zoned PUD (Planned Unit Development). Roughly 102.59 acres are in commercial PUDs, 4719.93 acres are in mixed-use PUDs, and 409.04 acres are in residential PUDs.

Roughly 3.5% of the city is zoned for wholesale and manufacturing uses, with 290 acres zoned WM (Wholesale/Manufacturing) and 257 acres zoned LM (Light Manufacturing).

Myrtle Beach surrounds 37 unincorporated areas of land falling under the jurisdiction of Horry County commonly referred to as "doughnut holes,". Development within these unincorporated areas will significantly impact the quality of life of City residents, but are not subject to the City's regulations.

## **Residential Land Uses**

In 2021 US News and World Report determined that Myrtle Beach is the fastest growing place in the United States. The fastest-growing cities in the country are determined by the net migration of each metro area, which is measured by the growth or decline of the population over the past five years. The percent increase in that period of time is how U.S. News determines the metro areas where the most people are moving.

4,883.46 acres are designated for residential use, broken down roughly as follows:

- 2,310.08 acres/8,810 units Single Family
- 1,017.92 acres/2,290 units Vacant Residential Land
- 470.67 acres/1,375 units Time Share
- 230.76 acres/15,261 units Condominium- Free Simple Ownership
- 121 acres/2,375 units Townhouse

## The Cabana Section

Established in the 1926 Myrtle Beach Estates Plan, the Cabana Section is a unique row of 25foot oceanfront lots located between Hampton and Haskell Circles. Through heavy restrictions limiting development and use, and the installation of a Garden By The Sea and an exercise trail, the City is committed to maintaining this district as the largest corridor in the City with a public ocean view.

### **Gateway and Downtown Opportunity Zones**

Congress established the Opportunity Zone program nationwide as a part of the Tax Cuts and Jobs Act of 2017. Its primary goal is to encourage long-term private investments in low-income areas, thereby encouraging job creation and economic growth. South Carolina designated 25 percent of its 538 qualifying census tracts as Opportunity Zones. Opportunity Zones 506 and 507 are in Myrtle Beach and include the following:

- <u>Arts & Innovation (ART) District</u>, is the pulse of downtown with wide sidewalks and tree lined streets. The district has the opportunity to draw locals and visitors year round with live performances, craft beers/sprits, small food hall and market in unique historic structures, and sidewalk cafes.
- <u>Historic Main Street</u>, contains Broadway and Main Street, the historic heart of downtown. Opportunities for this district include small independent services, professional offices, and retail sites available; an envisioned technology hub for the city.
- <u>Kings HWY Corridor</u>, includes HWY 17 Business with over 50,000 motorists daily in season and 20 million visitors annually. Opportunities that arise from this district include affordable under and undeveloped properties and special development incentives for technology, medical providers and experiential retail.
- <u>Oceanfront</u>, comprises two miles of the Atlantic Ocean with sandy beaches and the 1.5 mile Boardwalk and Withers Swash Boardwalk. Opportunities in this area include energy of the oceanfront spreads in three rows to Kings Highway and beyond, and affordable under developed land.
- <u>US HWY 501 Corridor</u>, holds the gateway to Myrtle Beach, the HWY 501 realignment creates a new gateway that spurs new development. Opportunities within this area include zoned highway commercial and mixed-use medium density land, with even more flexibility for zoning.
- <u>Warehouse & Big Box</u>, holds regional access through street and transit networks, surrounded by major corridors in and out of the city. Opportunities that lay in this area are affordable under and undeveloped land and buildings for rehabilitation or restoration.
- <u>Residential Communities</u>, covers well-established neighborhoods, city invested infrastructure, and a strong city government presence. Opportunities stemming from this area include affordable and available land rip for neighborhood revitalization, and a partnership scope with the city for affordable and workforce housing.

### **Development Incentives**

Incentive Voucher for Demolition and New Construction- project type & minimum investment:

- Transient Accommodations \$5,000,000
- Multi-Family Residential \$1,000,000
- Other Redevelopment Projects \$100,000

Incentive Not To Exceed 2% of the Total Redevelopment Costs, Up To \$2 Million

Incentive for Specific Targeted Businesses-

- Technology, Medical Providers, & Experiential Retail
- Qualified Project = 2% Of Total Investment Up To \$2 Million
- Qualified Project = 3% Of Total Investment Up To \$2 Million In Specific Areas
  - Kings Highway Business Corridor- Structure Vacant > 1 Year
  - Carver Street Renaissance Area
  - The South Mixed-Use Area

### Redevelopment District Floating Zone (RDZ) -

Upgrade & Improve Physical, Social, & Economic Character of Area; Promote Mixed-Use Development

- Retail/Residential Uses, Tourism-Related Business/Activity, Cultural Arts/Associated Businesses, Corporate Headquarters, Research/Development, High Technology Growth Business, Mixed-Use or Commercial with Combined Physical Improvements and Acquisition Costs
- Minimum Investment= \$1 Million

Special Property Tax Assessment for Rehabilitated Historic Properties;

- Qualifying "Rehabilitated Historic Properties" or "Low to Moderate Income Rental Property"
- Property Owner Tax Relief for Rehabilitation Work

State & Federal Incentives

- Historic Tax Credit Program
- South Carolina Abandoned Buildings Revitalization Act
- New Market Tax Credits

Land Use Goal: All land uses are based on best available sustainable practices while balancing the socio-economic needs of residents, business owners, and visitors, creating an environment where all can live, work, and play with pride and pleasure.

| Objective                   | Action                              | Timeframe |
|-----------------------------|-------------------------------------|-----------|
| 1. Design and construct     | 1a. Inventory natural resources     | 2022      |
| development so that natural | unique and endangered.              |           |
| resources are preserved and | 1b. Adopt an ordinance mandating    | 2023      |
| man-made elements           | preservation of specific and        |           |
|                             | categorical resources, allowing for |           |

### **General Land Use**

| complement natural features of   | flexibility in development            |               |
|----------------------------------|---------------------------------------|---------------|
| the community.                   | regulations when necessary.           |               |
|                                  | 1c. Review development plans          | As plans are  |
|                                  | within the context of the individual  | submitted for |
|                                  | property.                             | review        |
| 2. Link land use patterns to the | 2a. Consider the impact of every      | As plans are  |
| transportation system while      | zoning, subdivision, and building     | submitted for |
| promoting sustainability,        | decision on the transportation        | review        |
| conserving public investments    | system (traffic impacts, bike         |               |
| and promoting efficiency.        | lane/path connectivity, airport       |               |
|                                  | compatibility).                       |               |
| 3. Avoid urban sprawl.           | 3a. Focus expansion efforts inward    | As plans are  |
|                                  | by pursuing annexation of the         | submitted for |
|                                  | unincorporated "donut holes."         | review        |
|                                  | 3b. Support existing commercial       | As plans are  |
|                                  | ventures to maximize their financial  | submitted for |
|                                  | and social contributions to the city. | review        |
|                                  | 3c. Support existing neighborhoods    | As plans are  |
|                                  | to maximize their economic and        | submitted for |
|                                  | cultural contributions to the city.   | review        |
|                                  | 3d. Adopt a city-county connectivity  | 2022          |
|                                  | plan that provides opportunities for  | 2022          |
|                                  |                                       |               |
|                                  | transportation connectors to          |               |
|                                  | neighborhoods and corridors           |               |
|                                  | outside the city limits, with no      |               |
|                                  | adverse impact to existing city       |               |
|                                  | neighborhoods and traffic patterns.   |               |
| 4. Create walkable mixed-use     | 4a. Create a promotional campaign     | 2022          |
| centers, corridors, and          | to demonstrate to property owners     |               |
| destinations providing a variety | and developers the benefits           |               |
| of housing, services, and        | attainable in the city's mixed-use    |               |
| commodities that meet the        | districts.                            |               |
| needs of residents, business     | 4b. Identify viable locations for     | 2023          |
| owners, and tourists.            | walkable mixed-use centers,           |               |
|                                  | corridors, and destinations. Adjust   |               |
|                                  | the zoning map where necessary.       |               |
| 5. Apply the principles of Crime | 5a. Educate staff in all reviewing    | 2022          |
| Prevention Through               | and permitting departments, and       |               |
| Environmental Design             | members of reviewing boards and       |               |
| (CPTED) in all zoning and        | commissions, on CPTED principles      |               |
| development decisions.           | and applicability.                    |               |
|                                  | 5b. Create standards and              | 2022          |
|                                  | regulations based on CPTED            |               |
|                                  | principles.                           |               |

|                                                                                                                                              | 5c. Promote CPTED principles to local developers.                                                                                                                            | As plans are<br>submitted for<br>review |
|----------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|
| 6. Compel private investment in<br>public infrastructure to support<br>the long-term viability of the<br>community as development<br>occurs. | 6a. Amend the subdivision<br>regulations that establish standards<br>for, and require installation of,<br>roads, streetscapes, utilities,<br>sidewalks, bikeways, and parks. | 2022                                    |
| 7. Update the City's Subdivision Regulations.                                                                                                | 7a. Seek the input of local<br>surveyors, developers, and civil<br>engineers to identify outdated<br>requirements.                                                           | 2022                                    |
|                                                                                                                                              | 7b. Look to subdivisions of the past to identify elements for improvement.                                                                                                   | 2022                                    |
|                                                                                                                                              | 7c. Draft new regulations.                                                                                                                                                   | 2023                                    |

### **Residential Land Use**

| Objective Action Timeframe             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
|----------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| Action                                 | Timeframe                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |
| 8a. Identify the characteristics of    | As plans are                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |
| existing neighborhoods; analyze the    | submitted for                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |  |
| needs for preservation and for         | review                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |  |
| •                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
|                                        | 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |
| 5                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
|                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
|                                        | 2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |
| 5                                      | 2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |
| •                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
|                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
|                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
|                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
| 5                                      | 2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |
| from primary roads.                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
| 9d. Identify opportunities to create a | 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |
| unique sense of place for each         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
| neighborhood through centers,          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
| gateways, and other streetscape        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
| aspects.                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
|                                        | As plans are                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |
|                                        | submitted for                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |  |
| <b>5</b>                               | review                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |  |
|                                        | Action8a. Identify the characteristics of<br>existing neighborhoods; analyze the<br>needs for preservation and for<br>evolution of each.9a. Study and document the<br>cultural and natural features of each<br>neighborhood.9b. Don't subdivide existing<br>residential lots into parcels that are<br>out of area and dimensional<br>character with the established<br>neighborhood.9c. Buffer residential back yards<br>from primary roads.9d. Identify opportunities to create a<br>unique sense of place for each<br>neighborhood through centers,<br>gateways, and other streetscape |  |

| Commercial Land Use              |                                      |               |
|----------------------------------|--------------------------------------|---------------|
| Objective                        | Action                               | Timeframe     |
| 11. Provide business and         | 11a. In making zoning decisions,     | As plans are  |
| employment opportunities,        | consider the effects on the land use | submitted for |
| balancing the importance of      | balance.                             | review        |
| tourism and the need to          | 11b. Support the Chamber of          | As plans are  |
| accommodate the expansion of     | Commerce in its efforts to           | submitted for |
| business and employment          | accommodate an expanded year-        | review        |
| opportunities in other sectors,  | round tourism industry that taps     |               |
| while meeting institutional and  | new markets.                         |               |
| recreational needs.              | 11c. Proactively search and recruit  | Quarterly     |
|                                  | new tourist attractions.             |               |
| 12. Recognize and                | 12a. Consider and implement          | 2023          |
| accommodate retail trends        | zoning changes to encourage          |               |
| resulting from increasing        | creative and forward-thinking retail |               |
| internet sales and from Covid-   | development.                         |               |
| 19.                              |                                      |               |
| 13. Encourage public art,        | 13a. Evaluate current regulations to | 2023          |
| outdoor cafes, sidewalk sales,   | identify existing opportunities and  |               |
| busking, and other activities to | barriers.                            |               |
| add life to walking routes.      | 13b. Adopt regulations that allow    | 2023          |
|                                  | the activities responsibly.          |               |
|                                  | 13c. Promote opportunities.          | Monthly       |

# Industrial Land Use

| Objective                       | Action                                 | Timeframe     |
|---------------------------------|----------------------------------------|---------------|
| 14. Protect land designated for | 14a. Adopt and maintain                | 2022          |
| industrial development from     | regulations establishing buffers,      |               |
| incompatible uses.              | setbacks and performance               |               |
|                                 | standards.                             |               |
|                                 | 14b. In reviewing zoning and           | As plans are  |
|                                 | subdivision requests, consider         | submitted for |
|                                 | short- and long-term effects of, and   | review        |
|                                 | on, nearby industrial districts.       |               |
| 15. Encourage appropriate and   | 15a. Adopt appropriate economic        | 2024          |
| compatible industrial           | incentives to encourage compatible     |               |
| development in designated       | industrial development.                |               |
| districts.                      | 15b. Plan and construct                | 2031          |
|                                 | infrastructure necessary to facilitate |               |
|                                 | future industrial development.         |               |
|                                 | 15c. Assist where necessary to         | Monthly       |
|                                 | market available land.                 |               |
| 16. Target small craft          | 16a. Identify compatible industries    | 2022          |
| manufacturing for downtown      | that may include distilleries,         |               |
| infill development.             | breweries, hot-rod garages, custom     |               |

| bicycle builders, and other creatives. |      |
|----------------------------------------|------|
| 16b. Create a marketing campaign       | 2022 |
| to encourage local entrepreneurs       |      |
| and to attract established             |      |
| manufacturers.                         |      |

## Agricultural Land Use

| Objective                                                                                                      | Action                                                                                                                                                                         | Timeframe |
|----------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| 17. Expand the opportunities for indoor urban farms.                                                           | 17a. Study the latest methods and technologies.                                                                                                                                | 2023      |
|                                                                                                                | 17b. Determine appropriate locations; adjust zoning where necessary.                                                                                                           | 2023      |
| 18. Establish a marketplace<br>designed to pair South Carolina<br>farmers with Myrtle Beach<br>restauranteurs. | 18a. Research the characteristics of similar markets in cities with a predominance of restaurants.                                                                             | 2025      |
|                                                                                                                | 18b. Work with the Clemson<br>Exchange to reach farmers,<br>inventory their products, and<br>determine the logistics of bringing<br>their goods to the Myrtle Beach<br>market. | 2026      |
|                                                                                                                | 18c. Communicate with local restauranteurs to determine their raw materials and logistical needs.                                                                              | 2026      |
|                                                                                                                | 18d. Identify a location, budget, and funding source.                                                                                                                          | 2027      |
|                                                                                                                | 18e. Develop and implement a management and marketing strategy.                                                                                                                | 2027      |
|                                                                                                                | 18f. Build and open the marketplace.                                                                                                                                           | 2030      |

# Public and Quasi-Public Land Use

| Objective                                                                               | Action                                                                                                                                                                       | Timeframe                               |
|-----------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|
| 19. Provide opportunities and places for people of all ages to engage with one another. | 19a. During the plan review<br>process, identify opportunities for<br>the creation of formal and informal<br>gathering places that are<br>convenient and accessible, whether | As plans are<br>submitted for<br>review |
|                                                                                         | by car, bike, foot, or public<br>transportation.<br>19b. In public infrastructure and<br>facilities planning, seek out<br>opportunities to create spaces of                  | As plans are<br>submitted for<br>review |

|                                                                            | <ul> <li>public engagement, both formal and informal, that are convenient and accessible, whether by car, bike, foot, or public transportation.</li> <li>19c. Consider where people already gather, and assess for possible comfort, flexibility, and accessibility enhancements.</li> </ul> | 2023                                    |
|----------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|
| 20. Define downtown with public anchors like City Hall and Chapin Library. | 20a. Strategize development of the<br>Town Common Neighborhood in<br>the Arts and Innovation District<br>Advanced Plan.                                                                                                                                                                      | 2022                                    |
|                                                                            | 20b. Work with the Federal General<br>Services Administration to establish<br>the Post Office as a downtown<br>anchor, in its current location or<br>within the Town Common<br>Neighborhood.                                                                                                 | 2025                                    |
|                                                                            | 20c. Evaluate each major new anchor as a partner for additional private investment.                                                                                                                                                                                                          | As plans are<br>submitted for<br>review |

## Parks and Recreation Land Use

| Objective                        | Action                              | Timeframe     |
|----------------------------------|-------------------------------------|---------------|
| 21. Provide for active and       | 21a. Create new parks and open      | As plans are  |
| passive recreational lands, with | spaces in areas exposed to flooding | submitted for |
| opportunities for regional       | or environmentally sensitive        | review        |
| facilities, urban plazas, and    | ecosystems.                         |               |
| neighborhood parks throughout    | 21b. Target streams, selected       | As plans are  |
| the city.                        | rights-of-way, and the rail bed for | submitted for |
|                                  | potential greenways.                | review        |
|                                  | 21c. Include public plazas or open  | As plans are  |
|                                  | space at all new public buildings.  | drafted       |
|                                  | 21d. Consider public/private        | As plans are  |
|                                  | partnerships to create meaningful   | submitted for |
|                                  | public spaces.                      | review        |
| 22. Expand the park and          | 22a. Acquire and retain properties  | By 2028       |
| greenway along Withers           | or easements along the swash and    |               |
| Swash.                           | tributaries between the Mary C.     |               |
|                                  | Canty Recreation Center and the     |               |
|                                  | ocean.                              |               |
|                                  | 22b. Plan, install, and maintain an | 2031          |
|                                  | urban greenway that connects        |               |
|                                  | existing neighborhoods and attracts |               |
|                                  | infill developers.                  |               |

| Open Space                                                                                    |                                                                                                                                          |                                         |
|-----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|
| Objective                                                                                     | Action                                                                                                                                   | Timeframe                               |
| 23. Establish public open<br>spaces that are convenient and<br>accessible to new and existing | 23a. Adopt regulations that<br>preserve Withers Swash and<br>Raccoon Run.                                                                | 2022                                    |
| residential development.                                                                      | 23b. Utilize utility and transportation<br>corridors and funding opportunities<br>to link open spaces to create an<br>open space system. | As plans are<br>submitted for<br>review |
| 24. Require open spaces in residential developments.                                          | 24a. Establish a minimum usable<br>open space requirement, either in<br>the form of private yards or<br>common areas.                    | 2022                                    |

# Vacant or Undeveloped Land

| Objective                                                                               | Action                                                                                                                                               | Timeframe |
|-----------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| 25. Encourage infill<br>development that is compatible<br>relative to density and unity | 25a. Inventory vacant lots and<br>identify characteristics and<br>opportunities unique to each lot.                                                  | 2023      |
| type using design guidelines<br>that address density, massing,                          | 25b. Adopt financial incentives for compatible infill development.                                                                                   | 2024      |
| architecture, building materials,<br>building setbacks, and<br>screening.               | 25c. Work with property owners, realtors, and developers to market and develop infill lots.                                                          | 2024      |
| 26. Foster development of a major new destination on the                                | 26a. Engage and work with the site owner to develop a strategy.                                                                                      | 2022      |
| former Pavilion Site.                                                                   | 26b. Utilize our connections with<br>the Urban Land Institute and others<br>to market the property to<br>developers that share the city's<br>vision. | Quarterly |
| 27. Assemble and market<br>tourism destination and<br>opportunity sites identified in   | 27a. Meet with property owners to establish a strategy for each property.                                                                            | 2023      |
| the Downtown Master Plan.                                                               | 27b. Establish a cohesive<br>marketing plan for distribution to<br>local realtors.                                                                   | 2023      |

# **Transportation Element**

## **Roadway Network**

Myrtle Beach adopted a Complete Streets Policy in 2015 to provide a community in which all residents and visitors can safely and efficiently use the public right-of-way to meet their transportation needs regardless of their preferred mode of travel. As it evolves, the transportation system will advance the well being of travelers, supporting development goals, promoting healthy living, reducing negative environmental impacts, and meeting the needs of the diverse populations that comprise our community. This Complete Streets Policy suggests that a context-sensitive solution process and multi-modal approach be considered by the Planning and Public Works Departments during the development of all transportation facilities and projects within the city.

Myrtle Beach's network of streets consists of roughly 295.79 miles of residential roads, numbered avenues, and a few major highways, including U.S. 17 Business, U.S. 17 Bypass, and U.S. 501. New roadway and associated sidewalks, street trees, stormwater, sanitary sewer, and water utility systems are constructed primarily by private developers. These public rights-of-way are dedicated to the city for ownership at the completion of large-scale residential projects.

Prominent connectors and secondary roads that alleviate congestion during the high tourism season include:

- Oak Street
- Highway 15/Broadway St
- Robert M. Grissom Parkway
- Harrelson Boulevard/George Bishop Parkway
- Farrow Parkway/S.C. 707
- Highway 31

In an effort to improve neighborhood livability by reducing the negative impact of vehicular traffic on residential streets, the City operates under a policy pertaining to traffic calming construction requests from citizens. Traffic calming methods are carefully designed to promote safe and pleasant conditions for non-motorized street users while maintaining the safe movement of local residential vehicular traffic. The policy encourages citizen involvement in neighborhood traffic management plans, and prioritizes traffic calming projects through the efficient use of city resources.

The City participates in the Grand Strand Area Transportation Study (GSATS) Study Team, a stakeholder group comprised of local municipal and county planning officials that provide feedback on development of long-range regional metropolitan transportation plans (MTP). The City also has two representatives on the GSATS Policy Committee that rank and prioritize regional projects in accordance with predetermined GSATS scoring criteria, and allocates Federal Highway Administration funding to local projects based upon priority and readiness of the jurisdiction. The City is eligible to use C Program funds derived from the state gasoline user fee. The C Program is a partnership between SCDOT and the 46 counties to fund improvements of state roads, county roads, city streets, and other local transportation projects. From 2017 – 2019 the annual Horry County C Program allocations have ranged from \$5M to \$6M. Horry County is identified as a donor county. As such, Horry County receives an additional \$1.7M - \$1.8M in donor C Program funding every year to allocate to improvement projects. Myrtle Beach makes application to the Horry County Transportation Committee (CTC) to fund transportation projects within the city.

## **Evacuation Routes**

The South Carolina Emergency Management Division has partnered with the South Carolina Department of Public Safety (SCDPS), the lead agency for emergency traffic management, and the SC Department of Transportation (SCDOT) to provide information that pertains to emergency traffic management in the event of a hurricane. Routes depend on conditions at the time of evacuation. In the event of an evacuation real-time evacuation routes are promoted by the State, and may be found at https://www.scemd.org/prepare/know-your-zone/hurricane-traffic-management/.

## **Bicycle & Pedestrian Facilities**

The City of Myrtle Beach offers pedestrian or bicycle trails, paths, and mountain bike trails for many riders. The current length of pedestrian and bicycle facilities is 142 miles of sidewalks, 27 miles of bike paths, and 20 miles of bike lanes.

The City operates under a policy pertaining to sidewalk construction requests from citizens along local residential and neighborhood collector streets. The sidewalk system must be designed and constructed in such a manner that it will enhance pedestrian safety and minimize conflict with vehicular traffic. The Public Works Department annually updates a sidewalk request prioritization matrix. Projects within the matrix are referenced when selecting sidewalk improvement projects supported by the capital plan.

## **Transit Services**

Coast RTA Public Transit, a local bus service, serves Horry and Georgetown Counties, covering Myrtle Beach and most of the Grand Strand. The service offers eight bus routes covering the most popular parts of the Myrtle Beach area, such as North and South Ocean Boulevard, Myrtle Beach Airport connector, and The Market Common shopping and dining district. The Coast RTA also offers a Para Transit service.

# Air Travel

The Myrtle Beach International Airport, MYR, consists of a single 9,500-foot-long runway, terminal complex with a 128,000 square-foot passenger waiting area for commercial flights, a general aviation terminal, and aircraft storage and maintenance facilities. The airport's commercial carriers include:

| Allegiant | Frontier  | Spirit      |
|-----------|-----------|-------------|
| American  | Porter    | Sun Country |
| Delta     | Southwest | United      |

In March 2021, the number of people arriving on flights (deplanements) totaled 74,725 compared to 88,319 in March 2019. Total passenger traffic in March 2021, including both arriving and departing passengers, totaled 141,081.

# Parking

Myrtle Beach's parking management area is east of Kings Highway, from 29th Avenue South to 82nd Avenue North. There are 2,400 parking meter spaces in areas where parking is in high demand. The meters are in effect from March 1 through October 31. Parking meters show indicators of how tourism is booming along South Carolina's popular beach. Parking meter revenue shows an increase in both March and April of 2021 compared to 2019.

Transportation Goal: Develop a multi-modal transportation system that reduces dependence on the automobile, which includes public transit, walking, bicycling, golf carts, and air and water transportation based on land use patterns and the principles of sustainability.

|                                | ieral Transportation                |           |
|--------------------------------|-------------------------------------|-----------|
| Objective                      | Action                              | Timeframe |
| 1. Coordinate with SCDOT,      | 1a. Establish standard procedures   | 2022      |
| GSATS, Horry County, and       | for transportation infrastructure   |           |
| neighboring municipalities to  | connections across jurisdictional   |           |
| create a coordinated and       | boundaries.                         |           |
| connected regional multi-modal | 1b. Collaborate with the SCDOT to   | 2022      |
| transportation system.         | have the area of 48th Avenue N to   |           |
|                                | 21st Avenue N traffic signals       |           |
|                                | upgraded to fiber optic to improve  |           |
|                                | communications with emergency       |           |
|                                | vehicles and surveillance cameras.  |           |
|                                | 1c. Maintain an active role on the  | Quarterly |
|                                | GSATS Policy Committee,             |           |
|                                | supporting and implementing the     |           |
|                                | GSATS Metropolitan Transportation   |           |
|                                | Plan and the SCDOT South Carolina   |           |
|                                | Multimodal Transportation Plan      |           |
|                                | "Charting a Course to 2040."        |           |
|                                | 1d. Pursue contract services to     | Annually  |
|                                | perform annual road safety audits   |           |
|                                | and traffic signal coordination     |           |
|                                | studies.                            |           |
|                                | 1e. Communicate regularly with      | Quarterly |
|                                | neighboring transportation planners |           |
|                                | and maintenance managers to         |           |
|                                | coordinate efforts.                 |           |
|                                | 1f. Take an active role in RIDE 4   | Annually  |
|                                | planning, advocating for more       |           |

#### **General Transportation**

|                                                                    | jurisdictional flexibility in fund                                                                                                                                   |                              |
|--------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
|                                                                    | applications.<br>1g. Evaluate transportation<br>management improvement project<br>requests based upon city policy and                                                | As plans<br>are<br>submitted |
|                                                                    | Manual on Uniform Traffic Control<br>Device standards.                                                                                                               | for review                   |
|                                                                    | 1h. Design, budget for within our<br>capital plan, and construct<br>transportation management<br>improvement projects where<br>needed.                               | Annually                     |
| 2. Create a wayfinding system that integrates and adapts to        | 2a. Identify best routes for best modes.                                                                                                                             | 2026                         |
| latest technology, to guide<br>drivers, cyclists, pedestrians, and | 2b. Identify popular destination areas.                                                                                                                              | 2026                         |
| transit users safely and efficiently around town.                  | 2c. Identify effective modes of communication for each audience.                                                                                                     | 2026                         |
|                                                                    | 2d. Develop branding for cohesive messaging.                                                                                                                         | 2027                         |
|                                                                    | 2e. Identify installation and maintenance funding sources, and launch.                                                                                               | 2028                         |
| 3. Establish a realistic system-<br>wide maintenance program.      | 3a. Study current conditions,<br>identifying detailed short- and long-<br>term maintenance requirements<br>throughout.                                               | 2022                         |
|                                                                    | 3b. Identify maintenance materials, equipment, and staffing needs.                                                                                                   | 2022                         |
|                                                                    | 3c. Identify funding sources and budget accordingly.                                                                                                                 | Annually                     |
| 4. Establish an effective and efficient evacuation plan.           | 4a. Work with visitor accommodation<br>establishments to establish<br>evacuation needs and challenges for<br>tourists.                                               | 2022                         |
|                                                                    | 4b. Work with neighborhood leaders,<br>Neighborhood Watch Meetings, and<br>homeowners associations to<br>establish evacuation needs and<br>challenges for residents. | 2022                         |
|                                                                    | 4c. Coordinate efforts of transportation providers to meet all evacuation needs.                                                                                     | 2022                         |

| Roadway                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                    |           |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| Objective                                                                                                                                                             | Action                                                                                                                                                                                                                                                                                                                             | Timeframe |
| 5. Evaluate the condition of the roadways within our jurisdiction.                                                                                                    | 5a. Determine the optimal balance<br>of in-house crews and contractor<br>services to inventory and evaluate<br>the pavement condition of our<br>current city-owned roadway<br>infrastructure to identify and<br>prioritize repairs/rehabilitative<br>needs based upon the increased<br>utilization of our citywide road<br>system. | Annually  |
|                                                                                                                                                                       | 5b. Communicate with SCDOT to<br>document the pavement condition<br>of State-owned roadway segments<br>within our jurisdiction and track<br>scheduled resurfacing/rehabilitative<br>projects occurring within our<br>jurisdiction.                                                                                                 | Quarterly |
|                                                                                                                                                                       | 5c. Proactively review these<br>SCDOT project locations and<br>perform any maintenance-related<br>activities or upgrades prior to<br>commencement of the project.                                                                                                                                                                  | Quarterly |
|                                                                                                                                                                       | 5d. Reference the roadway<br>condition assessment effort and<br>develop annual project lists and<br>corresponding budget values to<br>meet the lifecycle maintenance<br>needs of the roadway system.                                                                                                                               | Annually  |
| 6. Utilize a complete-streets<br>strategy to balance the needs of<br>all street users, with universal                                                                 | 6a. Evaluate major intersections for<br>safety design and maintenance<br>needs.                                                                                                                                                                                                                                                    | 2022      |
| design that guaranties<br>accessibility for those with<br>disabilities, planning a<br>transportation network that<br>allows residents to comfortably<br>age in place. | 6b. Utilizing Ride III funding,<br>coordinate downtown Hwy 501<br>realignment design with SCDOT,<br>One Grand Strand, and the Bicycle<br>& Pedestrian Advisory Committee<br>in a way that improves accessibility,<br>rationalizes the street grid, and<br>creates a new gateway into<br>downtown.                                  | 2023      |
|                                                                                                                                                                       | 6c. Implement the<br>recommendations of the 2008<br>GSATS/City of Myrtle Beach Kings<br>Highway Corridor Study,                                                                                                                                                                                                                    | Annually  |

| · · · · · · · · · · · · · · · · · · ·                                 |           |
|-----------------------------------------------------------------------|-----------|
| considering recommendations in                                        |           |
| the 2020 SCDOT Road Safety                                            |           |
| Assessment of US 17 Business                                          |           |
| (29 <sup>th</sup> Ave S – 27 <sup>th</sup> Ave N).                    |           |
| 6d. Conduct a speed limit analysis                                    | 2022      |
| of Kings Hwy to determine if                                          |           |
| adjustments are necessary to                                          |           |
| improve safety.                                                       |           |
| 6e. Compile lists of customer                                         | Quarterly |
| service requests or                                                   |           |
| recommendations from city staff or                                    |           |
| consultants for bike and pedestrian                                   |           |
| safety improvements, traffic-                                         |           |
| calming improvements, and                                             |           |
| intersection improvements.                                            |           |
| 6f. Target the worst performing                                       | 2022      |
| intersections for significant safety                                  |           |
| improvements that reduce conflicts,                                   |           |
| accidents, and injuries. Refer to the                                 |           |
| Signalized Intersections Analysis                                     |           |
| and Recommendations prepared by                                       |           |
| the Bicycle & Pedestrian Advisory                                     |           |
| Committee November 5, 2019 for                                        |           |
| recommended improvements to                                           |           |
| Oak St & 28 <sup>th</sup> Ave N, Oak St & 29 <sup>th</sup>            |           |
| Ave N, Hwy 17 Bypass & 62 <sup>nd</sup> Ave                           |           |
| N, and Kings Hwy & 17th Ave S.                                        |           |
| 6g. Examine long segments of                                          | 2022      |
| Kings Hwy lacking traffic signals                                     |           |
| (Farrow Pkwy – 17 <sup>th</sup> Ave S, 29 <sup>th</sup>               |           |
| Ave N – 38 <sup>th</sup> Ave N, 48 <sup>th</sup> Ave N –              |           |
| 62 <sup>nd</sup> Ave N, 67 <sup>th</sup> Ave N – 76 <sup>th</sup> Ave |           |
| N, with an eye for safe pedestrian                                    |           |
| crossings.                                                            |           |
| 6h. Redesign and balance                                              | 2025      |
| downtown travel lanes, sidewalks,                                     | 2020      |
| bike lanes and parking according to                                   |           |
| the Downtown Master Plan.                                             |           |
| 6i. Study the safety effects of                                       | 2022      |
| flashing yellow lights at fire station                                |           |
| locations, and consider integrating                                   |           |
| pedestrian signals.                                                   |           |
| 6j. Re-evaluate the City's Complete                                   | Annually  |
| Street Policy to stay ahead of                                        | Annuany   |
|                                                                       |           |
| emerging trends in transportation,                                    |           |
| including ride-share drop-off areas                                   |           |

| and electric vehicle charging           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|-----------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| stations in roadway design.             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 6k. Utilize Ride III to coordinate with | 2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| SCDOT to extend Fred Nash Blvd          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| to Harrelson Blvd.                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 7a. Maintain a running list of          | Monthly                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| roadway resurfacing and                 | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| rehabilitation needs, current and       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                                         | Annually                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                                         | 2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                         | 2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| of all roads within residential         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| neighborhoods.                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 8b. Assess roadway conditions of        | 2025                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| non-city-owned roads and draw           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| comparisons to city road standards.     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 8c. Work with neighborhood leaders      | Annually                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| and Homeowner's Associations to         | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| weigh the pros and cons of city         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| roadway ownership.                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 8d. Utilize CTC and CDBG monies         | Annually                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| to bring neighborhood roads into        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| compliance with city standards.         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 8e. As completed, transfer roadway      | Annually                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| ownership to the city.                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 8f. Establish a funding source for      | 2025                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| long-term maintenance.                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                                         | <ul> <li>stations in roadway design.</li> <li>6k. Utilize Ride III to coordinate with<br/>SCDOT to extend Fred Nash Blvd<br/>to Harrelson Blvd.</li> <li>7a. Maintain a running list of<br/>roadway resurfacing and<br/>rehabilitation needs, current and<br/>projected.</li> <li>7b. Identify funding sources and<br/>budget accordingly.</li> <li>8a. Inventory the ownership status<br/>of all roads within residential<br/>neighborhoods.</li> <li>8b. Assess roadway conditions of<br/>non-city-owned roads and draw<br/>comparisons to city road standards.</li> <li>8c. Work with neighborhood leaders<br/>and Homeowner's Associations to<br/>weigh the pros and cons of city<br/>roadway ownership.</li> <li>8d. Utilize CTC and CDBG monies<br/>to bring neighborhood roads into<br/>compliance with city standards.</li> <li>8e. As completed, transfer roadway<br/>ownership to the city.</li> <li>8f. Establish a funding source for</li> </ul> |

# **Bicycle & Pedestrian**

| Objective                         | Action                                      | Timeframe |
|-----------------------------------|---------------------------------------------|-----------|
| 9. Prioritize multi-modal bicycle | 9a. Implement the 2018 City of              | Annually  |
| and pedestrian safety             | Myrtle Beach Bicycle and Pedestrian         |           |
| infrastructure improvement        | Master Plan.                                |           |
| projects.                         | 9b. Implement the recommendations           | Annually  |
|                                   | of the 2019 SCDOT Mr. Joe White             |           |
|                                   | Ave Bicycle and Pedestrian Road             |           |
|                                   | Safety Audit.                               |           |
|                                   | 9c. Implement the recommendations           | Annually  |
|                                   | of the 2019 SCDOT 21 <sup>st</sup> Avenue N |           |
|                                   | Bicycle and Pedestrian Road Safety          |           |
|                                   | Audit.                                      |           |
|                                   | 9d. Study bicycle and pedestrian            | Annually  |
|                                   | involved accident data to identify          |           |
|                                   | infrastructure safety needs.                |           |

|                                                                                                                                              | 9e. Examine private bicycle and<br>pedestrian infrastructure, existing<br>and pending, to identify opportunities<br>for leveraging public improvements<br>in order to create a connected<br>network.                                                                                                                                                                                                                                                                                                                                                                                                 | As plans<br>are<br>submitted<br>for review |
|----------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|
| <ul><li>10. Implement roadway-specific recommendations of the Bicycle &amp; Pedestrian Advisory</li><li>Committee and the Downtown</li></ul> | 10a. Create bicycle- and pedestrian-<br>prioritized corridors along 2 <sup>nd</sup> Ave N,<br>5 <sup>th</sup> Ave N, 7 <sup>th</sup> Ave N, 8 <sup>th</sup> Ave N, 9 <sup>th</sup><br>Ave N, and 14 <sup>th</sup> Ave N.                                                                                                                                                                                                                                                                                                                                                                             | Annually                                   |
| Master Plan.                                                                                                                                 | 10b. Plan and install sidewalks along<br>the Avenues that connect the<br>commercial segments of Ocean Blvd<br>to Kings Hwy.                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Annually                                   |
|                                                                                                                                              | 10c. Re-sculpt 82nd Parkway with<br>one lane in each direction and bike<br>lanes to facilitate staff biking to and<br>from Grand Strand Medical Center<br>and to other health care<br>establishments.                                                                                                                                                                                                                                                                                                                                                                                                | 2026                                       |
|                                                                                                                                              | 10d. Install Bike Boxes as<br>recommended by the National<br>Association of City Transportation<br>Officials (NACTO) everywhere that<br>bike lanes cross controlled<br>intersections.                                                                                                                                                                                                                                                                                                                                                                                                                | Annually                                   |
|                                                                                                                                              | 10e. Create a marquee intersection<br>in the ART District, utilizing public art<br>and innovative technologies to<br>produce a creative and iconic bicycle<br>and pedestrian crossing. This may<br>include an artistic gateway bicycle<br>and pedestrian bridge, artistic<br>crosswalks, playful pedestrian<br>signals, a "scramble cycle" where all<br>cars are stopped and pedestrians<br>can cross on the diagonal, and<br>innovative features we haven't even<br>dreamed yet. Suggested locations<br>are Highway 501 & Broadway St,<br>Highway 501 & Kings Hwy, or Mr<br>Joe White Ave & Oak St. | 2026                                       |
|                                                                                                                                              | 10f. Continue the proposed bike<br>lanes on 9th Avenue N across Kings<br>Hwy all the way to the Boardwalk.<br>Install ample bicycle parking in the                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 2026                                       |

|                                     | 10th Ave Streetend. Program a                       |       |
|-------------------------------------|-----------------------------------------------------|-------|
|                                     | Pedestrian-Only cycle into the                      |       |
|                                     | 9 <sup>th</sup> /Kings traffic signal when the      |       |
|                                     | pedestrian button is pushed.                        | 0.000 |
|                                     | 10g. Continue the existing bike lanes               | 2022  |
|                                     | on Mr. Joe White Ave across Kings                   |       |
|                                     | Hwy all the way to the Ocean                        |       |
|                                     | Boulevard. Install ample bicycle                    |       |
|                                     | parking in Plyler Park. Program a                   |       |
|                                     | Pedestrian-Only cycle into the Mr.                  |       |
|                                     | Joe/Kings traffic signal when the                   |       |
|                                     | pedestrian button is pushed.                        |       |
|                                     | 10h. Continue the existing bike lanes               | 2023  |
|                                     | on 3rd Avenue S across Kings Hwy                    |       |
|                                     | all the way to the Boardwalk. Install               |       |
|                                     | ample bicycle parking in the 3rd Ave                |       |
|                                     | Streetend. Program a Pedestrian-                    |       |
|                                     | Only cycle into the 3 <sup>rd</sup> S/Kings traffic |       |
|                                     | signal when the pedestrian button is                |       |
|                                     | pushed.                                             |       |
|                                     | 10i. Install new bike lanes on                      | 2027  |
|                                     | Broadway St. between Highway 501                    |       |
|                                     | and 3rd Ave S, connected to                         |       |
|                                     | proposed Oak Street bike lanes and                  |       |
|                                     | to the existing bike lanes on 3rd Ave               |       |
|                                     | S.                                                  |       |
|                                     | 10j. Reconfigure Oak Street                         | 2027  |
|                                     | between 38th Ave N and Mr. Joe                      |       |
|                                     | White Ave with bike lanes on each                   |       |
|                                     | side, to seamlessly connect with the                |       |
|                                     | proposed lanes in the ART District.                 |       |
|                                     | 6k. Install sidewalks along both                    | 2027  |
|                                     | sides of Flagg and Chester Streets.                 |       |
| 11. Use the underutilized railroad  | 11a. Reach an agreement with Horry                  | 2022  |
| right-of-way as a bicycle and       | County regarding corridor use and                   |       |
| pedestrian way connecting the       | control.                                            |       |
| adjoining neighborhoods to          | 11b. Design the rail-trail and an                   | 2023  |
| transit, shopping, jobs, and        | adjoining Waterway Walk, establish                  |       |
| recreation.                         | a budget, and identify funding                      |       |
|                                     | sources.                                            |       |
|                                     | 11c. Build the trail.                               | 2023  |
| 12. Adopt standard bicycle and      | 12a. Make ladder-style crosswalks                   | 2022  |
| pedestrian pavement markings        | the minimum standard throughout                     |       |
| that clearly identify facilities to | the city.                                           |       |
| • •                                 | 12b. Make green Methyl                              | 2022  |
| pedestrians, cyclists, and drivers. |                                                     |       |

| []                                   |                                                  |            |
|--------------------------------------|--------------------------------------------------|------------|
|                                      | surface for bike lanes and bike                  |            |
|                                      | boxes, complete with frequent                    |            |
|                                      | directional arrows and stencils                  |            |
|                                      | located so as to be visible from                 |            |
|                                      | every driveway and intersection.                 |            |
|                                      | 12c. Require the new standards for               | 2022       |
|                                      | all new construction. Replace                    |            |
|                                      | existing markings during routine                 |            |
|                                      | maintenance.                                     |            |
|                                      | 12d. Budget funding and personnel                | Annually   |
|                                      | for long-term maintenance.                       | -          |
| 13. Improve the safety and           | 13a. Reconfigure the intersection of             | 2022       |
| visibility of crosswalks utilized by | 21 <sup>st</sup> Ave N & Oak St as a pedestrian  |            |
| large Convention Center crowds.      | showcase, with high-visibility                   |            |
|                                      | crosswalks, increased pedestrian-                |            |
|                                      | oriented lighting, and a pedestrian              |            |
|                                      | "scramble" segment in the traffic                |            |
|                                      | signal cycle.                                    |            |
|                                      | 13b. Upgrade pedestrian safety                   | 2022       |
|                                      | elements in the intersection of 21 <sup>st</sup> | _0         |
|                                      | Ave N & Kings Hwy to accommodate                 |            |
|                                      | abundant pedestrian traffic between              |            |
|                                      | the Convention Center and the                    |            |
|                                      | beach.                                           |            |
|                                      | 13c. Upgrade pedestrian safety                   | 2022       |
|                                      | elements in the intersection of 21 <sup>st</sup> | 2022       |
|                                      |                                                  |            |
|                                      | Ave N & Robert Grissom Pkwy to                   |            |
|                                      | accommodate abundant pedestrian                  |            |
|                                      | traffic between the Convention                   |            |
|                                      | Center and the Broadway at the                   |            |
|                                      | Beach.                                           |            |
| 14. Improve the safety and           | 14a. Regulate delivery vehicles that             | 2022       |
| visibility of crosswalks and bike    | hinder crosswalk visibility from                 |            |
| lanes on Ocean Boulevard.            | parking in the center turn lane during           |            |
|                                      | peak hours.                                      |            |
|                                      | 14b. Regulate delivery vehicles                  | 2022       |
|                                      | parking in the bike lanes at all times.          |            |
|                                      | 14c. Regulate new construction to                | As plans   |
|                                      | include adequate on-site loading and             | are        |
|                                      | receiving facilities when feasible.              | submitted  |
| 15. Reclaim pedestrian space on      | 15a. Work with private property                  | As plans   |
| Ocean Boulevard.                     | owners to expand and activate                    | are        |
|                                      | sidewalks.                                       | submitted  |
|                                      |                                                  | for review |
|                                      | 150 Densir/replace sylicting                     | າດາາ       |
|                                      | 15a. Repair/replace existing                     | 2022       |

| 16. Expand and revitalize the    | 16b. Replace sail shades.              | 2023 |
|----------------------------------|----------------------------------------|------|
| Boardwalk southward to Withers   | 16c. Expand the Boardwalk              | 2026 |
| Swash.                           | southward to connect to the Withers    |      |
|                                  | Swash Greenway.                        |      |
| 17. Build a public Bicycle Hub   | 17a. Plan a facility that has bike     | 2024 |
| near the Rail Trail Trailhead at | lockers, space for a future bikeshare  |      |
| the Myrtle Beach Train Depot.    | station, and kiosk maps of bike lanes  |      |
| Encourage creative, artistic,    | and paths throughout the city.         |      |
| innovative design.               | 17b. Identify a funding source and     | 2026 |
|                                  | build the facility in conjunction with |      |
|                                  | implementation of the Downtown         |      |
|                                  | Advanced Plan.                         |      |

# **Golf Carts**

| Objective                     | Action                             | Timeframe |
|-------------------------------|------------------------------------|-----------|
| 18. Accommodate golf cart     | 18a. Evaluate golf cart rental     | 2022      |
| usage safely and efficiently. | regulations.                       |           |
|                               | 18b. Study crash data to determine | 2022      |
|                               | regulatory and enforcement needs.  |           |
|                               | 18c. Evaluate and plan for current | 2022      |
|                               | and future golf cart parking needs |           |
|                               | (quantity, location).              |           |

# Transit

| Objective                    | Action                                | Timeframe   |
|------------------------------|---------------------------------------|-------------|
| 19. Work with Coast Rapid    | 19a. Establish a baseline on what     | 2022        |
| Transit Authority to operate | increased investment in transit       |             |
| routes and equipment as      | would do in terms of ridership and    |             |
| necessary to meet community  | other transit investments.            |             |
| needs.                       | 19b. Develop plans for the bus        | 2023        |
|                              | system so that the urban form map     |             |
|                              | can be refined to provide more        |             |
|                              | geographically specific future land   |             |
|                              | use policies and designations.        |             |
|                              | 19c. Increase frequencies.            | 2022        |
|                              | 19d. Establish new transit service on | 2022        |
|                              | Grissom Pkwy and Farrow Pkwy.         |             |
|                              | 19e. Provide a vanpool program to     | small-scale |
|                              | support large employers getting       | 2022,       |
|                              | people to work.                       | regional    |
|                              |                                       | 2026        |
|                              | 19f. Provide a large-scale demand     | 2026        |
|                              | response system for seniors, without  |             |
|                              | limitations on trip purpose.          |             |
|                              | 19g. Work with Habitat for Humanity   | Quarterly   |
|                              | and workforce housing developers to   |             |

|                                  | identify and secure development      |      |
|----------------------------------|--------------------------------------|------|
|                                  | sites along transit routes.          |      |
|                                  | 19h. Expand the Entertainment        | 2031 |
|                                  | Shuttle with better frequency, wider |      |
|                                  | distribution and new rolling stock.  |      |
|                                  | 19i. Establish a fixed guideway      | 2031 |
|                                  | system into downtown Myrtle Beach.   |      |
|                                  | 19j. Study adding mass transit       | 2031 |
|                                  | options other than buses to the mix. |      |
| 20. Replace the Myrtle Beach     | 20a. Convene a planning group to     | 2022 |
| Transit Center.                  | look at potential locations.         |      |
|                                  | 20b. Work with representatives from  | 2022 |
|                                  | various transportation modes         |      |
|                                  | (CoastRTA, Greyhound, taxi           |      |
|                                  | companies, etc) to consolidate       |      |
|                                  | efforts and space.                   |      |
|                                  | 20c. Plan and construct the new      | 2026 |
|                                  | center.                              |      |
| 21. Accommodate transit          | 21a. Communicate with providers      | 2023 |
| providers from Georgetown and    | and local employers to understand    |      |
| Williamsburg Counties that bring | passenger needs and long-term        |      |
| the workforce into the city from | plans.                               |      |
| afar.                            | 21b. Provide amenities as needed,    | 2025 |
|                                  | maximizing efficiency in investment  |      |
|                                  | and service.                         |      |
| 22. Improve the transit          | 22a. Install 8 bus shelters at the   | 2022 |
| experience for Myrtle Beach      | CoastRTA stops where they are        |      |
| riders.                          | most needed.                         |      |
|                                  | 22b. Install sidewalk connections to | 2027 |
|                                  | all bus stops.                       |      |
|                                  |                                      |      |

# Air Travel

| Objective                       | Action                                   | Timeframe  |  |  |
|---------------------------------|------------------------------------------|------------|--|--|
| 23. Support Horry County's MYR  | 23a. Work closely with Horry County      | 2022       |  |  |
| Master Plan.                    | Airports in their planning process to    |            |  |  |
|                                 | ensure that airport plans square with    |            |  |  |
|                                 | Myrtle Beach land use plans.             |            |  |  |
|                                 | 23b. Review airport-adjacent zoning      | As plans   |  |  |
|                                 | requests for compatibility with the      | are        |  |  |
|                                 | MYR Master Plan.                         | submitted  |  |  |
|                                 |                                          | for review |  |  |
| 24. Coordinate integration with | 24a. Study the way in which airline      | 2024       |  |  |
| ground transport.               | passengers arrive at their final         |            |  |  |
|                                 | destinations (taxi, ride share, shuttle, |            |  |  |
|                                 | bus, rental car).                        |            |  |  |

|                                                                                   | 24b. Study the way in which tourists<br>arriving by air travel around the city<br>during their stay.                                                       | 2024    |
|-----------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|
|                                                                                   | 24c. Work with all providers to<br>coordinate cooperation to remove<br>redundancies and build a system<br>that maximizes service and<br>efficiency.        | 2026    |
| 25. Plan for advances in air<br>mobility and its potential impact<br>on the city. | 25a. Stay abreast of emerging<br>technologies, including electric<br>vertical takeoff and landing vehicles<br>(eVTOLs), and their commercial<br>viability. | Monthly |
|                                                                                   | 25b. Identify infrastructure needs and potential hub locations.                                                                                            | 2025    |
|                                                                                   | 25c. Identify and regulate potential conflicts with building heights, trees, residential neighborhoods, and view corridors.                                | 2025    |

# Parking

| Objective                   | Action                                | Timeframe  |
|-----------------------------|---------------------------------------|------------|
| 26. Develop a smart parking | 26a. Leverage shared public/private   | As plans   |
| strategy.                   | parking opportunities, and            | are        |
|                             | encourage shared private parking      | submitted  |
|                             | design.                               | for review |
|                             | 26b. Analyze current and future       | 2024       |
|                             | public and private bicycle and golf   |            |
|                             | cart parking needs; regulate and      |            |
|                             | plan accordingly.                     |            |
|                             | 26c. Balance on-street spaces with    | 2022       |
|                             | necessary ride share pick-up          |            |
|                             | locations.                            |            |
|                             | 26d. Expand public and private        | 2022       |
|                             | parking facility standards to account |            |
|                             | for curbside drop-off and pick-up of  |            |
|                             | passengers and goods.                 |            |
|                             | 26e. Weigh the economics of           | 2030       |
|                             | replacing surface parking lots with   |            |
|                             | structured parking garages.           |            |

# **Resilience Element**

The City of Myrtle Beach has been impacted by many hazards in our history. Resiliency explores the impacts of flooding or high water, and natural hazards on individuals, communities, institutions, businesses, economic development, public infrastructure and facilities, and public health, safety and welfare. An inventory of existing resiliency conditions, promotes resilient planning, design, and development, and is in coordination with adjacent and relevant jurisdictions and agencies. The current state of the City's resiliency is addressed and explores potential programs, policies, and projects that would increase our resiliency.

Repetitive natural hazards and their risk association in Myrtle Beach are as follows:

| High Risk     | Flood, Wind, Tropical Storm/Hurricane |       |                              |               |             |
|---------------|---------------------------------------|-------|------------------------------|---------------|-------------|
| Moderate Risk | Ice Storm, Nor<br>Tornado, Wildf      |       | er, Sea Level Ris<br>andemic | e, Erosion, H | lail Storm, |
| Low Risk      | Earthquake,<br>Drought                | Tidal | Wave/Tsunami,                | Landslide,    | Sinkhole,   |

#### Impacts of Flooding/High Water

*Myrtle Beach:* Located between the Intracoastal Waterway and Atlantic Ocean, floods take on multiple forms in the city limits. Floods have occurred from tidal sources (high tides, hurricanes, storm surge), swash areas (water comes from both tides and inland runoff), the Atlantic Intracoastal Waterway, and from rainwater ponding or street flooding in low-lying areas.

As of 2021, the City of Myrtle Beach is projected to allocate \$75 million to enhance its stormwater systems throughout the next several years. To keep track with development and update its existing infrastructure, the City's Capital Improvement Plan allots \$30 million each for outfall maintenance and stormwater planning & maintenance.

- *Individuals:* Property Damage, Traffic Crashes, Entrapment, Infrastructure Damage, Flood Insurance Claims, "Repetitive Loss" properties
- Institutions, Business & Economic Development:

Lack of affordable housing in the city results in a majority of employees commuting to work, crossing bodies of water in the process. In the aftermath of recent hurricanes, riverine flooding has impacted operations by stranding workers who were unable get into the city over flooded routes.

Public Infrastructure, Facilities, Safety and Welfare:

Myrtle Beach's critical facilities are located out of a regulatory flood zone, with the exception of Fire Station #2. Flooding has not been an issue in public facilities, but public infrastructure floods regularly, often as a form of design.

The high number of road closures due to rainfall flooding in the 20th century, has led to new design standards that avoid roadway flooding, such as inverted crown roadways.

#### **Other Local Impacts of Natural Disasters**

- Saturated root systems in collaboration with strong winds topple trees.
- Windborne debris causes personal injury and property damage.
- Icy tree limbs cause property and infrastructure damage.

- Icy road conditions cause unskilled drivers to crash.
- Excessive high temperatures lead to heat stress, exhaustion, hyperthermia, and stroke.
- Collapsed overhead power lines result in extended power outages.
- Panic and infrastructure damage impacts availability of goods and services.
- Workplace closures and job loss lead to rent and mortgage arrears and increased foreclosures.
- School closures impact education and family care.
- Labor costs to prepare city facilities prior to the inherent hazard and refurnishing the facilities during the aftermath.
- Recurring expenses increased in the wake of a storm include beach cleaning and grooming, debris management and collection, neighborhood policing, and utility repair.
- Economic impact of evacuated tourists, stay-at-home orders, and cancelled events.

#### Inventory of Resiliency Conditions by Lifeline

Community lifelines allow emergency managers to quickly characterize the incident and identify the root causes of priority issue areas, and distinguish the highest priorities and most complex issues from other incident information. The following lifelines were adopted through the National Response Framework in 2019, and consist of the following components:

- Safety and Security
- Food, Water, Shelter
- Health and Medical
- Energy

- Communications
- Transportation
- Hazardous Materials

| Myrtle Beach Program, Policy or Plan             | Hazard<br>Addressed | FEMA Community<br>Lifeline Components |
|--------------------------------------------------|---------------------|---------------------------------------|
| 5G cell infrastructure                           | All                 | Safety & Security                     |
|                                                  | 7 (11               | Communications                        |
| City-owned ambulances and partnership with       | All                 | Safety & Security                     |
| County in Rescue Squads                          |                     | Health & Medical                      |
| Horry Georgetown Technical College Culinary      | All                 | Food, Water, Shelter                  |
| Institute                                        |                     | Communications                        |
| Underground Fiber network connecting City        | All                 | Safety & Security                     |
| buildings                                        |                     | Communications                        |
| Water delivery system                            | All                 | Safety & Security                     |
|                                                  |                     | Food, Water, Shelter                  |
|                                                  |                     | Health & Medical                      |
| Water treatment plant                            | All                 | Safety & Security                     |
|                                                  |                     | Food, Water, Shelter                  |
|                                                  |                     | Health & Medical                      |
| Building codes                                   | Earthquake          | Safety & Security                     |
|                                                  |                     | Food, Water, Shelter                  |
| Regional USAR teams                              | Earthquake          | Safety & Security                     |
| Erosion control measures on Withers Swash        | Erosion             | Safety & Security                     |
| Tributaries                                      |                     |                                       |
| Policies to protect dunes (stay off of them)     | Erosion             | Safety & Security                     |
| Renourishment                                    | Erosion             | Safety & Security                     |
| Sea oat planting projects                        | Erosion             | Safety & Security                     |
| Three ocean outfall structures that each take 8- | Erosion             | Health & Medical                      |
| 12 pipes off the beach                           |                     |                                       |

| Bond rating good enough to help us raise     | Financial     | Safety & Security                      |
|----------------------------------------------|---------------|----------------------------------------|
| money after an event                         |               |                                        |
| Reserve funds                                | Financial     | Safety & Security                      |
| Fire codes for structures                    | Fire          | Safety & Security                      |
|                                              |               | Food, Water, Shelter                   |
| Incident Action Plan framework in place for  | Fire          | Safety & Security                      |
| storm/disaster                               |               |                                        |
| ISO 1 (Fire)                                 | Fire          | Safety & Security                      |
| Strong public outreach                       | Fire          | Safety & Security                      |
|                                              |               | Public Outreach                        |
| Training                                     | Fire          | Safety & Security                      |
| "Tsunami-Ready" Community                    | Flood         | Safety & Security                      |
| CFM training in multiple departments         | Flood         | Safety & Security                      |
| CRS program participation                    | Flood         | Safety & Security                      |
|                                              |               | Health & Medical                       |
|                                              |               | Communications                         |
|                                              |               | Transportation                         |
| Freeboard (3 ft above BFE)                   | Flood         | Safety & Security                      |
|                                              |               | Health & Medical                       |
|                                              |               | Communications                         |
|                                              |               | Transportation                         |
| ISO Class 5 (Floodplain)                     | Flood         | Safety & Security                      |
|                                              |               | Health & Medical                       |
|                                              |               | Communications                         |
|                                              |               | Transportation                         |
| Non-conversion agreement                     | Flood         | Safety & Security                      |
| C C                                          |               | Food, Water, Shelter                   |
| Ocean Rescue/Water Rescue Teams              | Flood         | Safety & Security                      |
| Onen anage at the frontal dune line award by | Flood         | Sofoty & Socyarity                     |
| Open space at the frontal dune line owned by | FIUUU         | Safety & Security                      |
| the city                                     | Flood         | Food, Water, Shelter                   |
| Post-construction inspections of private     | Flood         | Safety & Security<br>Health & Medical  |
| stormwater systems to ensure they're working |               | Health & Medical                       |
| Routine maintenance on the city's drainage   | Flood         | Safety & Security                      |
| structures                                   |               | Health & Medical                       |
| Stormwater goals from 2001 bond met          | Flood         | Safety & Security                      |
| <b>3</b>                                     |               |                                        |
| Stormwater master plan in progress; Phase 1  | Flood         | Safety & Security                      |
| complete                                     |               |                                        |
| HAZMAT team                                  | Hazardous     | Safety & Security                      |
|                                              | Materials/WMD | Hazardous Materials                    |
| Regional WMD team                            | Hazardous     | Safety & Security                      |
| , , , , , , , , , , , , , , , , , , ,        | Materials/WMD | Hazardous Materials                    |
| "Storm-Ready" Community                      | Hurricane     | Safety & Security                      |
| , ·,                                         |               | Food, Water, Shelter                   |
|                                              |               | Communications                         |
|                                              | +             |                                        |
| BCEGs Class 3                                | Hurricane     | Safety & Security                      |
| BCEGs Class 3<br>Building codes              | Hurricane     | Safety & Security<br>Safety & Security |

| Evacuation routes                                | Hurricane     | Sofoty & Socyurity                    |
|--------------------------------------------------|---------------|---------------------------------------|
| Evacuation routes                                | Humcane       | Safety & Security<br>Transportation   |
| Schools cortified as chalters for Category 1     | Hurricane     |                                       |
| Schools certified as shelters for Category 1     | Humcane       | Safety & Security                     |
|                                                  | L Lunda a car | Food, Water, Shelter                  |
| Solar Farm, S Kings Hwy                          | Hurricane     | Safety & Security                     |
|                                                  |               | Energy (Power & Fuel)                 |
| Strong public outreach via social media          | Hurricane     | Safety & Security                     |
|                                                  |               | Communications                        |
| Underground utilities                            | Hurricane     | Safety & Security                     |
|                                                  |               | Energy (Power & Fuel)                 |
| Warning system – HyperReach                      | Hurricane     | Safety & Security                     |
|                                                  |               | Communications                        |
| Weather radios in hotels                         | Hurricane     | Safety & Security                     |
|                                                  |               | Communications                        |
| Facilities able to host/house mass vaccination   | Pandemic      | Safety & Security                     |
| clinics                                          |               | Health & Medical                      |
| Firefighters trained to vaccinate                | Pandemic      | Safety & Security                     |
|                                                  |               | Health & Medical                      |
| Level I Trauma Center (Adult)                    | Pandemic      | Safety & Security                     |
|                                                  | r andernie    | Health & Medical                      |
| Level II Trauma Center (Pediatric)               | Pandemic      | Safety & Security                     |
| Level II Traditia Center (Fediatric)             | Fanuennic     | Health & Medical                      |
| Mask ordinances                                  | Pandemic      |                                       |
| Mask ordinances                                  | Pandemic      | Safety & Security<br>Health & Medical |
| Multiple depenterents trained in lasering EEMA   | Pandemic      |                                       |
| Multiple departments trained in keeping FEMA     | Pandemic      | Safety & Security                     |
| records                                          | 6             | Health & Medical                      |
| Procurement proficient in finding resources      | Pandemic      | Safety & Security                     |
|                                                  |               | Health & Medical                      |
| Strong public outreach                           | Pandemic      | Safety & Security                     |
|                                                  |               | Health & Medical                      |
|                                                  |               | Communications                        |
| Dunes maintained                                 | Storm Surge   | Safety & Security                     |
|                                                  |               | Food, Water, Shelter                  |
| Mosquito spraying, May - Oct annually            | Pandemic      | Health & Medical                      |
|                                                  |               |                                       |
| Mosquito spraying after floods                   | Pandemic      | Health & Medical                      |
|                                                  |               |                                       |
| Mosquito trapping for DHEC to identify potential | Pandemic      | Health & Medical                      |
| parasites, diseases                              |               |                                       |
| Beach water sampling every week, annually        | Pandemic      | Health & Medical                      |
| ,                                                |               | Hazardous Materials                   |
| Clear, visible safety signage at every public    | All           | Safety & Security                     |
| beach access                                     | ,             | Health & Medical                      |
|                                                  |               | Communications                        |
| Expanded capacity for the transfer station       | All           | Safety & Security                     |
| Expanded capacity for the transfer station       |               | Health & Medical                      |
| Cleaning of 49 baseb starmuster since Outer      | Dondomio      |                                       |
| Cleaning of 48 beach stormwater pipes, 3x per    | Pandemic      | Safety & Security                     |
| week                                             |               | Health & Medical                      |
|                                                  |               | Hazardous Materials                   |
| Debris management plan in place                  | Hurricane     | Safety & Security                     |

|                                                               |         | Health & Medical<br>Communications<br>Transportation<br>Hazardous Materials |
|---------------------------------------------------------------|---------|-----------------------------------------------------------------------------|
| Sand fencing                                                  | Erosion | Safety & Security                                                           |
| Swift-water rescue team                                       | Flood   | Safety & Security                                                           |
| Street sweeping done every week to keep                       | Flood   | Safety & Security                                                           |
| debris, trash out of stormwater system                        |         | Transportation                                                              |
| Street sweeping done every day in the                         | Flood   | Safety & Security                                                           |
| Boardwalk area to keep debris, trash out of stormwater system |         | Transportation                                                              |

# Resilience Goal: Myrtle Beach will prioritize resiliency in all city plans, policies, actions, and regulations.

| Objective                                                                                                   | Action                                                                                                                                                                                                                              | Timeframe |
|-------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| 1. Ensure that all departments are<br>aware of the risks from natural<br>disasters, and have a departmental | 1a. Invite an outside training partner to bring a community resilience course to the city.                                                                                                                                          | 2023      |
| plan for operating after an event.                                                                          | 1b. Make resiliency a key component<br>of team building efforts. Instill and<br>maintain an "all hands on deck"<br>camaraderie in times of disaster.                                                                                | 2025      |
|                                                                                                             | 1c. Cross-train employees to do multiple jobs when the time comes.                                                                                                                                                                  | 2025      |
|                                                                                                             | 1d. Make every city vehicle a potential<br>response vehicle. Ensure they all have<br>a first aid kit, a roll of tape to mark off<br>an area, small traffic cones, a portable<br>power source, phone chargers, and<br>potable water. | 2024      |
|                                                                                                             | 1e. Train all employees in incident<br>command principles, with annual<br>updates on new practices and<br>procedures. Have an annual disaster<br>simulation event to evaluate<br>procedures and analyze unexpected<br>results.      | 2025      |
| 2. Prioritize policies that place safety and resiliency first.                                              | 2a. Make resiliency the focus of<br>comprehensive plan edits. Review<br>each element with the goal of finding<br>ways to replace "sustainable" with<br>"resilient."                                                                 | Annually  |
|                                                                                                             | 2b. Implement Crime Prevention<br>Through Environmental Design<br>(CPTED) policies.                                                                                                                                                 | 2022      |
|                                                                                                             | Implement resiliency development standards for properties on the oceanfront.                                                                                                                                                        | 2025      |

|                                              | 2c. Develop and implement a plan to<br>return the city's ISO Building Code<br>Effectiveness Grading Schedule<br>(BCEGs) rating to Class 2/2.                                                                                | 2025     |
|----------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
|                                              | 2d. Develop and implement a plan to<br>increase the National Flood Insurance<br>Program Community Rating System<br>(CRS) rating to Class 4.                                                                                 | 2025     |
|                                              | 2e. Create a cross-departmental Parks<br>Safety Team to develop and implement<br>a Parks and Open Space Activation<br>Plan for safe and effective outdoor<br>gathering during events in which indoor<br>assembly is unsafe. | 2024     |
|                                              | 2f. Implement cooling stations near<br>outdoor activity centers to help keep<br>residents safe from heat impacts.                                                                                                           | 2025     |
|                                              | 2g. Develop and implement a plan for<br>encouraging low-impact design (LID)<br>and green infrastructure.                                                                                                                    | 2026     |
|                                              | 2h. Incrementally relocate all utilities underground.                                                                                                                                                                       | Annually |
|                                              | 2i. Inventory private stormwater and drainage systems, and ensure each is in control of a central ownership group.                                                                                                          | 2028     |
| 3. Increase the city's financial resiliency. | 3a. Maintain sufficient financial reserves.                                                                                                                                                                                 | Annually |
|                                              | 3b. Create and communicate a clear<br>emergency financial maintenance and<br>austerity plan.                                                                                                                                | 2022     |
|                                              | 3c. Identify the true cost of single family housing to the city.                                                                                                                                                            | 2022     |

Disaster Recovery Goal: Rebuild and redevelop in a manner that addresses resiliency, sustainability, and greater prosperity to secure the city's long-term success.

| Objective                     | Action                                      | Timeframe |
|-------------------------------|---------------------------------------------|-----------|
| 4. Be Proactive and Prepared. | 4a. Establish and maintain an               | Annually  |
|                               | inventory of critical capabilities, assets, |           |
|                               | and resources.                              |           |
|                               | 4b. Identify appropriate legal              | 2022      |
|                               | authorities, triggers, and safeguards       |           |
|                               | such that critical governmental and         |           |
|                               | non-governmental functions and              |           |
|                               | activities can be executed with             |           |
|                               | maximum efficiency.                         |           |
|                               | 4c. Educate elected officials and policy    | Annually  |
|                               | makers on priorities and decision-          | -         |
|                               | making processes which support              |           |

|                                                                                | transparent and credible allocation of resources.                                                                                                                                                     |                                                      |
|--------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|
|                                                                                | 4d. Establish relationships with public<br>and private stakeholders who are key<br>to the recovery process.                                                                                           | Monthly                                              |
|                                                                                | 4e. Establish and maintain an<br>understanding of state and federal<br>recovery funding resources.                                                                                                    | Monthly                                              |
|                                                                                | 4f. Pre-identify resources, providers,<br>and restoration and reconstruction<br>priorities.                                                                                                           | Annually                                             |
|                                                                                | 4g. Identify codes and ordinances relevant to recovery and uncover gaps and needs.                                                                                                                    | 2022                                                 |
| 5. Coordinate with Other Local Areas.                                          | 5a. Ensure the city is coordinating with<br>local areas and recovery planning is<br>synchronized. The city will support<br>planning efforts in surrounding areas.                                     | Annually                                             |
| 6. Establish and Maintain the City's Leadership Role.                          | 6a. Define and execute recovery.                                                                                                                                                                      | Define: 2022<br>Execute: As<br>Disaster<br>Strikes   |
|                                                                                | 6b. Establish the City's leadership role<br>in such a way it can integrate into<br>federal, state, county, local, and<br>regional recovery efforts and access<br>external funding streams.            | Annually                                             |
| 7. Leverage Existing Relationships<br>with Private and Non-profit<br>Partners. | 7a. Provide leadership and participate<br>to match needs to providers and to<br>reduce resource overlaps and gaps.                                                                                    | Monthly                                              |
| 8. Promote Legitimacy and Credibility.                                         | 8a. Implement post-disaster recovery<br>characterized by transparency,<br>community participation, and intense<br>stakeholder outreach and involvement.                                               | During and<br>immediately<br>following a<br>disaster |
| 9. Focus on Fairness.                                                          | 9a. Fairly and transparently resolve<br>competing legitimate interests among<br>diverse community organizations and<br>economic drivers.                                                              | Monthly                                              |
| 10. Build on Existing Plans and Asset Prioritization.                          | 10a. Base pre- and post-disaster decision making on existing deliberative plans and policies.                                                                                                         | Annually                                             |
| 11. Provide Effective Command<br>and Coordination.                             | 11a. Utilize The Myrtle Beach Disaster<br>Recovery Plan to guide the<br>establishment and continuity of<br>coordinated, effective, flexible,<br>scalable, and responsive command<br>and coordination. | Monthly                                              |

| 12. Maximize Funding<br>Opportunities.        | 12a. Leverage state and federal recovery technical and financial                                                                                                   | Annually                                 |
|-----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|
|                                               | assistance.                                                                                                                                                        |                                          |
|                                               | 12b. Identify and pursue additional sources of recovery funding and financing.                                                                                     | Monthly                                  |
| 13. Communicate recovery efforts effectively. | 13a. Communicate useful, practical,<br>relevant, accurate, and timely<br>information regarding services and<br>resources to impacted communities<br>and residents. | Immediately<br>after disaster<br>strikes |
|                                               | 13b. Coordinate public communication locally and with the state and federal government.                                                                            | Immediately<br>after disaster<br>strikes |

# **Priority Investment Element**

The City's capital improvements plan is a schedule for the financing and construction of physical assets such as buildings, streets, sewers, and recreation facilities. The plan extends over a 10 year planning period indicating the beginning and ending date of each project, the amount to be expended in each year, the methods of financing those expenditures and the anticipated operating costs that will be associated with them. The City defines a capital improvements project as a project to acquire or construct an asset generally with a value exceeding \$25,000 and an expected life of 10 years or more. Capital improvement project appropriations continue in effect for the life of the project. It is characteristic that these projects span several years due to the scope of work being performed.

Virtually any new capital investment will require staffing, materials, power and other services if it is to serve its purpose to the community. Some capital projects will generate revenues to the City and will help to promote the community's general economic health and well-being, as well as enhance its quality of life. While it is difficult to quantify the exact costs of future operations and maintenance of a project, most can be estimated with reasonable accuracy based upon experience.

## Analysis of Projected Federal, State and Local Funds

Below is an inventory of available funding opportunities that have been used by the City of Myrtle Beach (\*) or could be made available in the future.

- An \*ad valorem tax, a tax per unit of property value, is levied upon all real property and certain classes of tangible personal property as that property is assessed and equalized for State and County purposes for any tax year. As a matter of local policy, only current taxes are used to meet recurring operating expenditures. Because of the difficulty in predicting when prior year delinquencies might become available, these delinquent taxes and penalties are used to support the Capital Projects Fund.
- A \*building permit fee charged for a written warrant or license issued by a local building official that authorizes the construction or renovation of a building or structure at a specified location.
- The State imposes a \*5 percent admissions tax on all places of amusement when an admission price has been charged. SC Code § 12-21-6510-6590 allows for municipal designation of an Admissions Tax District when a major tourism and recreation facility meets the minimum investment requirement of the State statute. Upon designation of the district, one-fourth of the license tax on admissions collected by the State is paid to the City and one-fourth is paid to a special State fund. Funds held by the State fund are distributed as infrastructure development grants to be used for additional infrastructure improvements within and serving the established district.
- Vendors of alcoholic beverages may purchase licenses from the State to allow them to sell alcoholic beverages on Sundays. A portion of the proceeds of these license fees collected from licensees, known as the \*Sunday Liquor

**Sale Revenue**, located inside the City is paid back to the City and may be used for purposes generally restricted to capital projects.

- The unappropriated and undesignated balance of the Capital Projects Fund may grow over time as a result of revenues coming in over estimates or expenditures coming in under budget. When unappropriated and undesignated \*Fund Balance levels exceed that which is necessary for working capital purposes, the City Manager may recommend using the excess to fund new projects.
- \*Private participation occurs on some occasions when the City will construct items of public infrastructure that benefit certain residential neighborhoods or commercial establishments. In many such instances, the financing consists of a combination of City funds and private funds contributed, on some matching basis, by the property owner or developer.
- The City levies a tax of one percent on all receipts from the rental of transient accommodation units, prepared foods and beverages and admissions charges in the City. Proceeds of this levy, known as the \*hospitality fee, are restricted for use in the acquisition or construction of assets that support the City's tourism economy, either by direct expenditure or by the leveraging of debt.
- A \*local option tourism development fee of one percent on all taxable sales may be used for out-of-market advertising. An amount equal to four percent must be used for property tax relief for primary residents of the city and an additional 16 percent may be used for either property tax relief or for capital projects related to tourism infrastructure.
- A \*local accommodations tax of 0.5 percent is levied on all receipts from the rental of transient accommodation units in the city. Proceeds of this levy are restricted for use to the acquisition or construction of assets that support the city's tourism economy.
- A transfer of development rights (TDR) occurs when the City designates "Sending Areas" where the city desires more conservation, and "Receiving Areas" to establish the areas where the community desires more development. The property owners in the sending areas are allocated a number of development credits which can be sold to developers wishing to build in the receiving area. In return for selling their development credits, the landowner in the sending area agrees to place a permanent conservation easement on their land. The purchaser applies the acquired development credits to develop at a higher density than otherwise allowed on property within the receiving area.
- \*Tax increment financing (TIF) is a method of funding public investments in an area slated for redevelopment (the TIF district) by recapturing, for a designated time period, all or a portion of the increased tax revenue that may result if the public investment in redevelopment stimulates private investment. As private investments add to the tax base within the redevelopment area (TIF district), the increased tax revenues for a designated time period are placed in a special fund that can only be used for public purposes permitted by law (SC Code § 31-6) in the TIF district.

- \*A **Municipal Improvement District** is any area designated by City Council within which an improvement plan is to be implemented. The purpose of the improvement plan is to preserve property values, prevent deterioration of urban areas, and preserve the tax base of the city while encouraging and promoting private or public development within the municipal improvement district.
- \*Impact fees are financial payments made to a local government by a developer to fund a proportionate share of certain-off-site capital improvements. Impact fees do not always cover the actual capital costs of new construction but help in reducing the amount of the burden that is often shifted to the existing residents. These fees pay for infrastructure with bonds that are repaid through a property tax. Impact fees are typically a fee per unit paid at the time of development or purchase.
- \*Water and sewer impact fees are used to acquire, construct and install the infrastructure necessary to ensure the delivery of safe drinking water to its customers, and to provide for the collection and transmission of sewage to be cleaned and returned to the waterways downstream.
- The \*Urban County US Housing and Urban Development (HUD) Entitlement Grant program is designed to assist low and moderate income residents by improving infrastructure and public services. The City of Myrtle Beach and the City of Conway partner with Horry County in their status as an entitlement county. Horry County is the primary beneficiary of the US Department of Housing and Urban Development's Community Development Block Grant Program - Urban County Entitlement Grant. The City has a threeyear agreement with Horry County to receive a percentage of those funds.
- The South Carolina Local Government Development Agreement Act, SC Code § 631-10 et seq. authorizes local governments to enter into formal voluntary \*development agreements with developers for the completion of relatively large scale or multiphase development projects.
- **\*Grants** represent discretionary, lump-sum funding for specific one-time projects. In most cases grantors require the City to spend additional dollars meeting local cash match requirements.
- **Priority Investment Zones**, authorized by the Priority Investment Act, SC Code § 6-29-510(D), allow local governments to adopt market based incentives to include density bonuses, relaxed zoning regulations such as lot area requirements or setbacks, reduced or waived fees, fast track permitting and design flexibility.
- The City participates in the \*Grand Strand Area Transportation Study (GSATS) Study Team and has two representatives on the Policy Committee. The Study Team is a stakeholder group comprised of local municipal and county planning officials that provide feedback on development of long-range regional metropolitan transportation plans (MTP). Regional projects are ranked and prioritized in accordance with predetermined GSATS scoring criteria, and Federal Highway Administration funding received by the State is allocated to local projects based upon priority and readiness of the jurisdiction.

• On November 8, 2016, Horry County voters supported a one-cent capital projects sales tax for roadways (\*Ride III). This tax went into effect on May 7, 2017 and will expire on April 30, 2025. The tax increases the level of sales tax in Horry County an additional penny on all retail sales, accommodations and prepared food/beverage. Groceries (unprepared food) are exempt from the sales tax. It is anticipated that Horry County will receive \$592 million over the eight-year life of the one-cent capital projects sales tax.

# Intergovernmental Coordination

In compiling and prioritizing the Capital Improvement Plan, the City has worked in coordination with:

- Horry County
- The City of North Myrtle Beach
- The City of Surfside Beach
- Grand Strand Area Transportation Study (GSATS)
- Waccamaw Regional Council of Governments (COG)
- Coast Rapid Transit Authority
- Horry County Schools
- Coastal Carolina University
- Horry Georgetown Technical College
- Grand Strand Water and Sewer Authority
- Horry County Solid Waste Authority
- The State of South Carolina

## Capital Improvements Plan

The Comprehensive Plan and its elements serve as a guide for establishing a Capital Improvements Plan (CIP) for the City's public infrastructure and facilities and the annual budgeting process. The latest Capital Improvements Plan includes the following major projects:

General Pay as You Go:

• Renovation & Renewal Projects

Oceanfront/Historic Boardwalk District Projects:

- o Boardwalk Revitalization & Extension
- Ocean Boulevard Decorative Railing

## Arts & Innovation District Projects:

- Performing Arts Theater
- Rails to Trails Project
- Transportation & Utility Infrastructure
- New COMB Library

#### Stormwater Projects:

 Multi-year funding commitment to Flood Risk Mitigation Projects (Pass Through Drainage Areas)

- Citywide Watershed-Based Stormwater Master Plan Implementation Projects
- o Stormwater Land Acquisition Bank for Flood Risk Mitigation
- Neighborhood Drainage Improvement Projects
- Stormwater System Inventory and Evaluation

Water & Sewer System Projects:

- Upgrade Water Longitudinal Distribution Main, Sanitary Sewer Pump Stations, Gravity and Force Main Pipelines, Valve Replacements, and Sanitary Sewer System Inventory and Evaluation.
- Focus on reducing inflow and infiltration into the sanitary sewer collection system with manhole and pipeline inspection and lining projects.
- Advanced Metering Infrastructure.

Public Safety Projects:

- Renovations to / Expansion of Fire Station 3
- New Fire Station 7
- Police Annex Expansion

Other City Facilities Projects:

- o MB Convention Center Renewal & Replacement
- o Whispering Pines Sand Bunker Renovation
- o Baseball Stadium Renewal & Replacement

Priority Investment Goal: Engage in long-term thinking and planning about capital improvements and facility needs, their funding sources, intergovernmental coordination, and planning of CIP projects based on the best available sustainable practices.

| Objective                          | Action                                | Timeframe |
|------------------------------------|---------------------------------------|-----------|
| 1. Create a repository of current  | 1a. Gather plans from various city    | 2022      |
| city plans, including the          | departments and coordinating          |           |
| Comprehensive Plan, to be          | agencies.                             |           |
| used as a reference when           | 1b. Cross reference adopted plans     | As new    |
| establishing the annual Capital    | for commonalities and economies       | plans are |
| Improvements Plan.                 | of scale.                             | adopted   |
|                                    | 1c. Prioritize capital improvement    | Annually  |
|                                    | projects across all plans.            |           |
| 2. Forecast Federal, State, and    | 2a. Remain abreast of financial       | Monthly   |
| local funds available for public   | resources available through           |           |
| infrastructure and facilities into | Federal, State, local, and private    |           |
| the 10 year planning horizon.      | resources.                            |           |
|                                    | 2b. Forecast CIP funding needs        | Annually  |
|                                    | and correlated funding availability.  |           |
| 3. Communicate and coordinate      | 3a. Create and maintain a list of all | 2022      |
| with adjacent municipalities,      | relevant agencies.                    |           |

| Horry County, Horry County          | 3b. Establish and maintain regular    | Quarterly     |
|-------------------------------------|---------------------------------------|---------------|
| Schools, Waccamaw COG,              | means of communication in order to    |               |
| Coast RTA, state agencies,          | coordinate local efforts and regional |               |
| utilities, civic groups, charitable | plans.                                |               |
| organizations and other relevant    | 3c. Provide each agency with          | As plans are  |
| agencies to maintain and further    | written notification and an           | submitted for |
| the goal of becoming a              | opportunity to comment on             | review        |
| sustainable community.              | recommended public infrastructure     |               |
|                                     | and facility projects.                |               |

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Cityofmyrtlebeach.com

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