

## ORDINANCE NO. 23-052

**AN ORDINANCE APPROVING AND ADOPTING THE 2023 FIVE-YEAR CAPITAL IMPROVEMENT PLAN FOR THE CITY OF SANDUSKY; AND DECLARING THAT THIS ORDINANCE SHALL TAKE IMMEDIATE EFFECT IN ACCORDANCE WITH SECTION 14 OF THE CITY CHARTER.**

**WHEREAS**, this City Commission approved and adopted the first city-wide Five-Year Capital Improvement Plan for the City of Sandusky by Ordinance No. 16-104, passed on July 11, 2016; and

**WHEREAS**, the Five-Year Capital Improvement Plan was developed to track proposed capital expenditures over the subsequent five-year period and is utilized internally as an additional budgeting tool to help ensure appropriate, informed and reasonable expenditures of funds from which capital dollars are allocated; and

**WHEREAS**, this proposed 2023 Five-Year Capital Improvement Plan was distributed to members of the Finance Committee on February 10, 2023, and has been reviewed by Staff and all feedback received to-date has been incorporated into the document, and this Plan will continue to be updated annually during the budgeting process; and

**WHEREAS**, this Ordinance should be passed as an emergency measure under suspension of the rules in accordance with Section 14 of the City Charter to approve and adopt the Plan and immediately move forward with projects included in the Plan; and

**WHEREAS**, in that it is deemed necessary in order to provide for the immediate preservation of the public peace, property, health, and safety of the City of Sandusky, Ohio, and its citizens, and to provide for the efficient daily operation of the Municipal Departments, including the Department of Public Works, of the City of Sandusky, Ohio, the City Commission of the City of Sandusky, Ohio finds that an emergency exists regarding the aforesaid, and that it is advisable that this **Ordinance** be declared an emergency measure which will take immediate effect in accordance with Section 14 of the City Charter upon its adoption; and NOW, THEREFORE,

BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF SANDUSKY, OHIO, THAT:

Section 1. This City Commission approves and adopts the 2023 Five-Year Capital Improvement Plan, a copy of which is marked Exhibit "A" and is attached to this Ordinance and is specifically incorporated as if fully rewritten herein.

Section 2. If any section, phrase, sentence, or portion of this Ordinance is for any reason held invalid or unconstitutional by any Court of competent jurisdiction, such portion shall be deemed a separate, distinct, and independent

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provision, and such holding shall not affect the validity of the remaining portions thereof.

Section 3. This City Commission finds and determines that all formal actions of this City Commission concerning and relating to the passage of this Ordinance were taken in an open meeting of this City Commission and that all deliberations of this City Commission and of any of its committees that resulted in those formal actions were in meetings open to the public in compliance with the law.

Section 4. That for the reasons set forth in the preamble hereto, this Ordinance is hereby declared to be an emergency measure which shall take immediate effect in accordance with Section 14 of the City Charter after its adoption and due authentication by the President and the Clerk of the City Commission of the City of Sandusky, Ohio.



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RICHARD R. BRADY  
PRESIDENT OF THE CITY COMMISSION



ATTEST:

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CATHLEEN A. MYERS  
CLERK OF THE CITY COMMISSION

Passed: March 13, 2023



2023



# FIVE-YEAR CAPITAL IMPROVEMENT PLAN





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# INTRODUCTION

The City of Sandusky's 5-year Capital Improvement Plan (CIP) plays a vital role in maintaining and improving the city's infrastructure to meet the needs of its residents and visitors. The CIP facilitates the orderly planning of infrastructure improvements and helps maintain, preserve, and protect our existing system, while also providing for the construction of new projects and the acquisition or replacement of necessary equipment. The goal is to use the CIP as a tool to implement the City's various Master Plans, goals, objectives, policies, and to aid in financial planning.

The Capital Improvement Plan not only benefits the city by providing a long-term perspective on development and budgeting, but it also promotes coordination of various projects.

Having a Capital Improvement Plan helps the City, its citizens, and the City Commission take a long-range view of their future activities and responsibilities.

The annual budget for the City of Sandusky is divided into two main parts:

**Operation and Maintenance (O&M):** These expenses are vital to the success of the City and include employee wages & benefits, along with various items that are necessary to support both residents and employees of the City. From adequate supplies to up-to-date training and licensing, many everyday expenses fall under O&M. "Supplies" may refer to resources used to treat drinking water or protective gear used by safety forces in an emergency. Although the details of O&M are not included in this report, they are an important part of the annual budget.

**Capital:** **Capital assets** are items, (i.e., land, buildings, vehicles, equipment, software, art, historical treasures) with a useful life spanning beyond a single reporting period. **Capital infrastructure** refers to fundamental structures or facilities, (i.e., roads, bridges, traffic lights, multiuse paths, water & sewer systems, shoreline protection), that are needed for the operation of the City and can be preserved for a significantly greater number of years. It should be noted that the CIP does not only incorporate improvements that can be capitalized, but it also includes other items that do not also fit into O&M budget, like some of the programming, planning, or development.

# FREQUENTLY ASKED QUESTIONS (FAQS)

## How does the City prioritize capital projects?

Deciding which projects receive attention takes careful consideration. Here are a few keys steps in the process:

**Planning and Analysis:** In accordance with existing planning documents, key players determine which needs and goals take priority and City staff collaborate to develop a synchronized plan. **Here is a list of planning documents currently in use by the City:**

Planning Document	Department/Division	Year
Five-Year Capital Improvement Plan	Public Works	Annually
CDBG – Annual Action Plan	Planning	Annually
Sandusky Public Art Work Plan	Planning	Annually
Sandusky Fire Department Master Plan	Fire	2023
Downtown Master Plan	Planning	2021
Sandusky Bay Pathway	Public Works	2018
Sandusky Public Art and Placemaking Plan	Planning	2018
Downtown East Bay Plan	Planning	2017
Jackson Street Pier Plan	Planning	2017
Landing Park Master Plan	Public Works	2017
Sandusky Neighborhood Initiative (SNI)	Planning	2017
Bicentennial Vision – Strategic Plan	Planning	2016
Bicentennial Vision – Comprehensive Master Plan	Planning	2016
Zoning Map	Planning	2015
Bayfront Corridor Plan	Planning	2015
Thriving Communities Housing Survey	Planning	2015
Pavement Condition Rating	Public Works	2015
Water Quality Study for Disinfection Byproducts and Algae Toxins	Public Works	2015
2040 Long Range Transportation Plan	Erie County Planning	2015
CDBG – Five-Year Consolidated Plan	Planning	2014
Downtown Parking Study	Planning	2014
Tree Inventory	Erie County Planning	2014
Bicycle and Pedestrian Plan	Erie County Planning	2014
Safe Routes to Schools	Planning	2013
Sidewalk Inventory	Erie County Planning	2013
Lion’s Park Master Plan	Planning	2009
Big Island Water Works Source Water Intake Study	Public Works	2009
Water Distribution System Study	Public Works	2006
Water Quality Monitoring Report (CSO’s)	Public Works	1998

Master Water Plan	Public Works	1998
CSO General Plan	Public Works	1997

**Collaboration:** Multiple perspectives are vital to building a successful plan. Local business owners, resident groups and other community-based organizations are given the opportunity to voice concerns and recommendations and to determine final outcomes.

**Comparison:** Prior to finalizing a plan, the City works with various parties to ensure projects are not being duplicated, as well as to build support. External parties may include, Columbia Gas, First Energy, Sandusky Main Street Association, Erie County Commission, Ohio Department of Transportation, Firelands Regional Medical Center, Cedar Fair and various schools, churches and businesses.

**Confirmation:** The City Commission, through recommendations from the administration and staff, approve funding for forthcoming projects at public meetings. Staff will analyze the financial impact for each project over five years.

### How does the plan reflect the ideas and desires of the residents?

Beginning in 2014, stakeholders and residents were invited to participate in strategic planning meetings where ideas were generated. These meetings continue to take place throughout the city and are often advertised by the City and local news media. In addition, concerns and complaints submitted via letter, email, telephone and social media throughout any given year are tallied and taken into consideration during the CIP planning process.

As a result of public input, the City developed five points of focus to ensure that every project aligns with issues that are important to current and future residents.

<b>VIBRANT CITY</b>	Economy, workforce, buildings & land, entrepreneurs & business
<b>LIVABLE CITY</b>	Housing, neighborhood amenities & safety
<b>CONNECTED CITY</b>	Roads, sidewalks, public transit, signage & technology
<b>DESTINATION CITY</b>	Downtown, waterfront, recreation, arts & culture
<b>CELEBRATED CITY</b>	Events, legacy, brand, marketing & storytelling



### **How can available funds be used?**

Each fund has specific guidelines for spending. These rules are established when the account is created and may be influenced by federal, state and/or local regulations. For example, based on the Ohio Revised Code, revenue generated by water rates cannot be used to repair a damaged shoreline. That money can only be used for operation, maintenance and capital related to water-specific needs. Another common example involves funds available through tax increment financing (TIF), which must be used for a specific purpose, possibly a geographic region, resulting in applicability of TIF funds for very specific projects.

### **How does the director of finance determine what funds are available for Capital?**

The director of finance evaluates many factors, including historic income and spending, local economy, market activity and approved or potential grants and loans, to make projections for the following year.

Operation & Maintenance (O&M), debt service and targeted reserves keep the city functioning on a day-to-day basis and take priority over capital spending. Funds that remain, once the O&M budget and reserves are subtracted from the projected income, may be considered for capital projects.

### **Who oversees each project?**

Various staff across multiple departments are responsible for completing the projects outlined in the capital plan. Once a project is confirmed for advancement, it is assigned to a department and subsequently to a staff member to lead that initiative. The Human Resources department maintains the organizational breakdown of city staff and the relationships and relative ranks and positions.

### **If a project is included in the CIP, is it guaranteed that the project will be funded in the year that it is listed?**

No. Projects listed within Year One of the 5-Year CIP are appropriated in that year's capital budget after the CIP is approved by City Commission. As the year progresses, there may be a need (i.e., emergency demolition or equipment failure) to shift funds from one project to another. In most cases, this shift would be formally approved by the Commission at a public meeting. Projects listed from Year Two through Year Five are considered flexible priorities to be funded in the future.

### **Will all projects be on-time and within budget?**

The goal is to initiate all of the projects listed within the first year of the CIP on-time and within budget. However, the dates and amounts provided during the capital planning process are budgetary estimates and are not guaranteed until each project is under contract and eventually completed. Unpredictable factors may require schedules and/or budgets to change. For example, the cost of asphalt for street repairs is based on changing fuel prices or the price of equipment may increase between the time of estimate and the time of purchase.

### **What is the process for raising utility rates?**

Each year, the director of public works and finance director evaluate current rates to ensure that there are enough funds to operate sewer and water systems while providing the best possible rates for residents. Together, a recommendation is provided to the city manager and commission to retain, increase or decrease rates. At a public meeting, commissioners evaluate and vote on that recommendation. If approved, an ordinance is created and the billing software is updated.

### **When are Community Development Block Grant (CDBG) funds available?**

The City is awarded funds by the federal government each July. The public process to determine how funds will be allocated begins early each year so an Annual Action Plan can be formalized with the Department of Housing and Urban Development prior to receiving the funds.

### **Are funds available for home repairs?**

Typically, the City partners with a non-profit organization that utilizes CDBG funding in order to provide a home repair program for residents. Eligibility is based on income. If interested in more information, please contact the Department of Community Development at 419.627.5847.

### **If I am part of a non-profit organization, how do I apply for CDBG funds?**

The City is permitted to award a percentage of CDBG funds to eligible non-profit organizations that perform public service activities. The process is competitive and the City accepts applications for a limited time. Prospective sub-grantees may contact the department of community development or check the City's website for applications, posted in February of each year.

### **Where can I find additional information?**

1. To view the [Five-Year Capital Improvements Plan \(CIP\)](http://www.cityofsandusky.com) please visit [www.cityofsandusky.com](http://www.cityofsandusky.com).
2. To view the [Annual Comprehensive Financial Report \(ACFR\)](https://www.cityofsandusky.com/departments/finance_department/finance.php) please visit [https://www.cityofsandusky.com/departments/finance\\_department/finance.php](https://www.cityofsandusky.com/departments/finance_department/finance.php).
3. To obtain a printed copy of the CIP report or view a more detailed version of the CIP spreadsheets, please contact the Department of Public Works at 419.627.5884 or [esowecke@cityofsandusky.com](mailto:esowecke@cityofsandusky.com).

## FINANCIAL GOVERNANCE

State law requires the City of Sandusky to file basic financial statements with the State Auditor within 150 days of the last day of the year. The City's finance department completes this task by preparing the Annual Comprehensive Financial Report (ACFR) adhering to the standards of the Government Finance Officers Association of the United States and Canada (GFOA). The report is prepared according to the generally accepted accounting principles (GAAP).

According to the ACFR, *Relevant Financial Policies*:

*The City of Sandusky has a responsibility to its citizens to carefully account for public funds, to manage municipal finances wisely, and to plan for the provision of services desired by the public. Sound financial policies are necessary to carry out that responsibility.*

*The City has established relevant financial policies for investments, capital assets, and the budget. The purpose of the investment policy is to provide for the complete safety of the portfolio's principal value, assure adequate liquidity, and earn a market rate of return. The investment policy is reviewed annually for compliance and to assure the flexibility necessary to effectively manage the investment portfolio.*

*The goal of the capital assets inventory system and policy is to provide control and accountability over the City's capital assets and to assist departments in gathering and maintaining information needed for the preparation of the annual financial statements. The City recognizes the importance of preserving the community's capital assets and to ensure that future needs are met.*

*Finally, the budget policy is designed to provide conceptual standards for financial decision-making, enhance consistency in financial decisions, and establish parameters for the administration to use in directing the day-to-day financial affairs of the City. One-time or special purpose revenues will be used to finance capital projects or for restricted expenditures and not to subsidize recurring personnel costs or other operating costs.*

Ratings assigned on Moody's global rating scales are forward-looking opinions of credit risks of financial obligations. Currently, the City has an "A1" rating from Moody's Investors Service. A1 is an upper-medium-grade, indicating that the obligations of the City are subject to low credit risk.



## FUND NUMBERS, CODES AND ABBREVIATIONS

These are the fund and organization codes currently tracked in the CIP:

110	General Fund
216	Street Fund, including revenue from License Plate “Permissive Fees”
217	State Highway Fund
218	Public Transit Fund
227	Parks & Recreation Fund
239	State Grants Fund
241	Federal Grants Fund
430/431	CIP Fund, including revenue from Issue 8, Metropolitan Planning Organization & Ohio Public Works Commission
432	Redevelopment Tax Increment Financing
612	Water Fund
613	Sewer Fund, including storm water
876	Oakland Cemetery Endowment

Some departments also apply for or automatically receive project-based funding through various grant and loan programs. When revenue is received from these sources, it is typically placed into a sub-fund within one of the funds listed above. Most projects are given a separate account number for tracking purposes. Grant monies specifically allocated for a particular project are placed within that sub-fund account.

**Examples of outside funding sources include:**

- |   |  |
|---|--|
| - Community Development Block Grant (CDBG)      | - Ohio Public Works Commission (LTIP and SCIP) |
| - Community Housing Improvements Program (CHIP) | - Ohio Water Development Authority (OWDA)      |
| - Great Lakes Restoration Initiative (GLRI)     | - Water Supply Revolving Loan Account (WSRLA)  |
| - Coastal Management Assistance Grant (CMAG)    | - Water Pollution Control Loan Fund (WPCLF)    |
| - Surface Water Improvement Fund (SWIF)         | - Safe Streets for All (SS4A)                  |
| - Transportation Improvement Program (TIP)      | - State Brownfields Programs                   |
| - Surface Transportation Program (STP)          | - Federal Brownfields Programs                 |
| - Safe Routes to Schools Program (SRTS)         | - Recreational Trails Program                  |
| - Highway Planning and Construction             | - Clean Ohio Trails Fund                       |

## FUNDING SOURCES

The fund numbers and codes listed in the previous section are used by the City Department of Finance. Others, such as department heads, may track annual capital spending based on less technical factors. For example, historically, “431”, was the code for the account for capital projects funded by income taxes. Now, projects coded “431” are funded by Issue 8. Because that campaign was meant to fund specific projects (i.e. blight elimination or neighborhood and street improvements), it is critical for the City to provide a clear breakdown of capital expenditures.

**Here is a general list of annual spending based on funding sources, along with a description of each of the headings on the spreadsheet:**

<b>Capital</b>	Five percent (5%) of income tax revenues are allocated to the CIP per Codified Ordinance Chapter 191.07.
<b>CDBG</b>	Community Development Block Grant (CDBG) dollars from the U.S Department of Housing & Urban Development. An annual plan is adopted each program year which outlines the goals the grant seeks to achieve.
<b>EMS</b>	Revenues generated from emergency medical/ambulance services, per Codified Ordinance Chapter 961, in excess of the first \$400,000, are allocated to this sub-account and are used for equipment and capital improvements related to the fire department, as well as for remediation and removal of unsafe structures as deemed necessary by the fire chief.
<b>Grants</b>	Federal and state grant dollars available for equipment and/or capital improvements.
<b>Issue 8 – Capital</b>	A portion of revenues generated from the income tax and admissions tax rate increases to be used on neighborhoods, planning, forestry, technology, park improvements, blight elimination, infrastructure and capital improvements.
<b>Loans – Utility</b>	Anticipated loans or notes that will be reimbursed by one of the two enterprise funds—sewer or water utilities. These will be transferred to debt service in future O&M budgets.
<b>Loans – EMS</b>	Anticipated loans, bonds or notes that will be reimbursed by the EMS Fund, such as ladder trucks and other vehicles. These will be transferred to debt service in future O&M budgets.
<b>Loans – Capital</b>	Anticipated loans, bonds or notes that will be reimbursed with Capital Fund dollars.
<b>MPO</b>	Grant dollars distributed from the Metropolitan Planning Organization which are typically federal dollars received via the Ohio Department of Transportation.

## Parking & Admissions Tax

These funds are available due to the 8% admission & parking tax rate.

## Private Funding

Revenues generated from donations or other private sources.

## Public Financing

Revenues generated from publicly approved subsidies such as Tax Increment Financing (TIF) districts.

## Sewer

Revenues generated from the operations of the sewer collection system within the City and for sewer service to Erie County. This includes Storm Sewer revenues from operations of the storm sewer management system within the City.

## Street

Revenues from the state-levied and state-controlled gasoline and motor vehicle license fees remitted to the City by state formula and the \$5 license plate fee that the City is permitted to impose by Ohio law. The City has four separate \$5 license plate fees which were enacted in 1977, 1987, 1989 and 1992. These comprise a total of \$20 in licensing fees.

## Stimulus

American Rescue Plan Act (ARPA) funds are fiscal relief funds provided by the federal government. **These funds must be encumbered through 2024.**

## Transit

Revenues generated strictly for use by the Sandusky Transit System, such as fare boxes, federal grants, state grants, contractual obligations, etc.

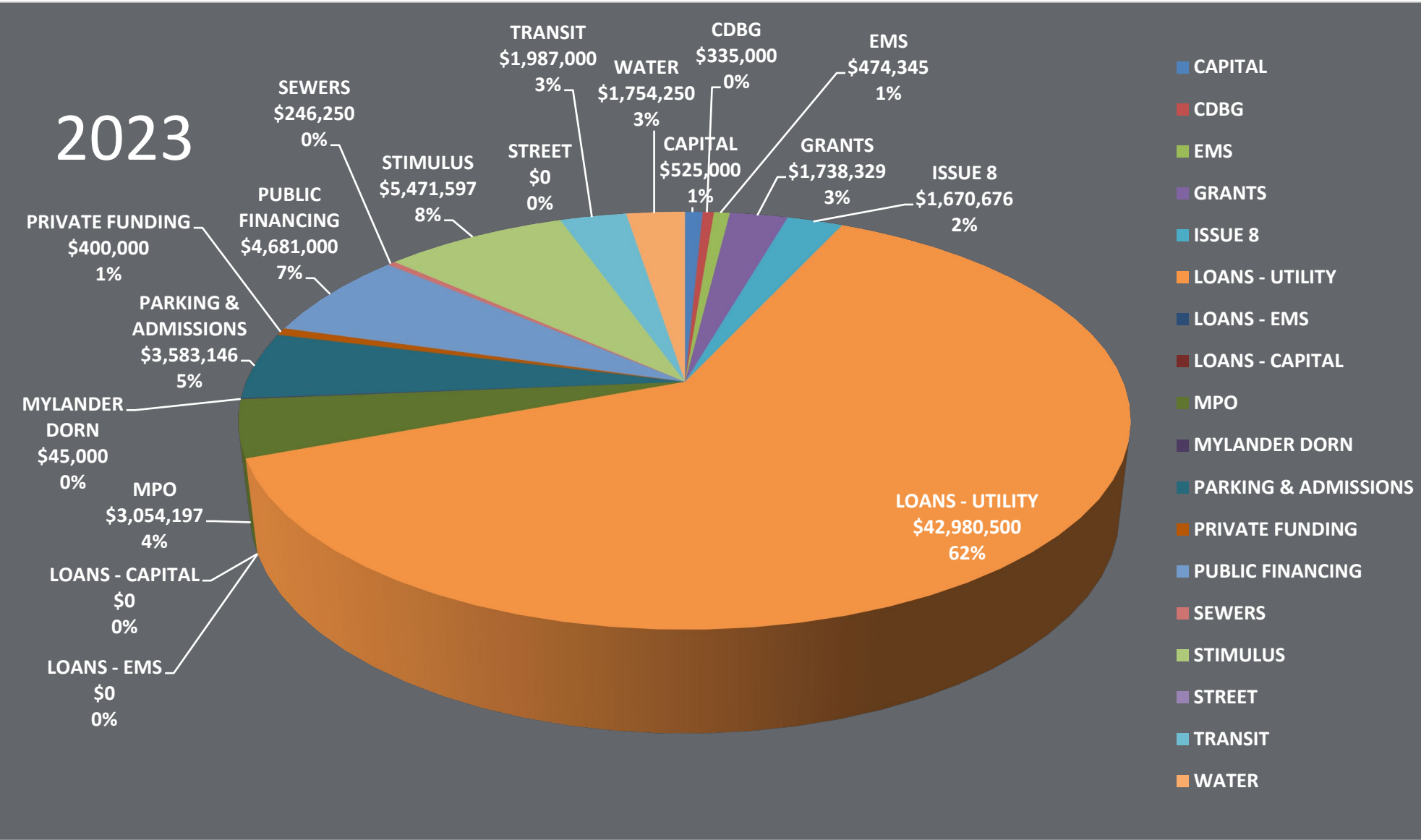
## Water

Revenues from the operations of the water distribution system within the City and for the sale of water to other bulk sources.

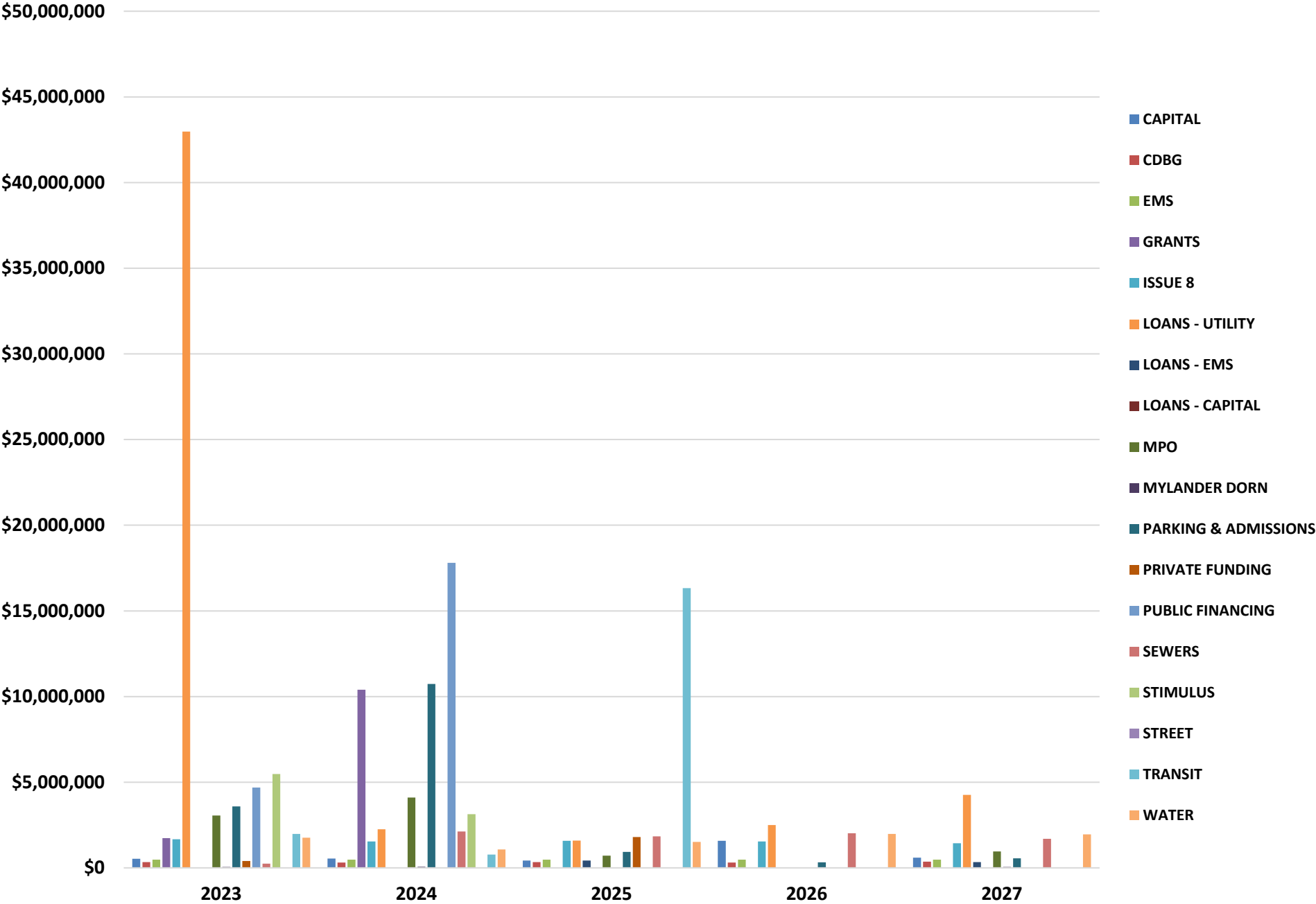


SUMMARY BY FUNDING SOURCES

	CAPITAL	CDBG	EMS	GRANTS	ISSUE 8	LOANS - UTILITY	LOANS - EMS	LOANS - CAPITAL	MPO	MYLANDER DORN	PARKING & ADMISSIONS	PRIVATE FUNDING	PUBLIC FINANCING	SEWERS	STIMULUS	STREET	TRANSIT	WATER	TOTAL
2023	\$525,000	\$335,000	\$474,345	\$1,738,329	\$1,670,676	\$42,980,500	\$0	\$0	\$3,054,197	\$45,000	\$3,583,146	\$400,000	\$4,681,000	\$246,250	\$5,471,597	\$0	\$1,987,000	\$1,754,250	\$68,946,290
2024	\$540,000	\$315,000	\$475,000	\$10,393,946	\$1,544,000	\$2,250,000	\$0	\$0	\$4,105,503	\$70,000	\$10,738,215	\$0	\$17,802,307	\$2,120,431	\$3,136,505	\$0	\$775,000	\$1,080,000	\$55,345,907
2025	\$425,000	\$335,000	\$475,000	\$0	\$1,580,000	\$1,598,116	\$425,000	\$0	\$709,661	\$0	\$926,871	\$1,800,000	\$0	\$1,843,615	\$0	\$0	\$16,325,000	\$1,510,000	\$27,953,263
2026	\$1,575,000	\$315,000	\$475,000	\$0	\$1,540,000	\$2,500,000	\$0	\$0	\$0	\$0	\$325,000	\$0	\$0	\$2,025,000	\$0	\$0	\$25,000	\$1,980,000	\$10,760,000
2027	\$600,000	\$365,000	\$475,000	\$0	\$1,440,000	\$4,265,000	\$330,000	\$0	\$961,933	\$50,000	\$550,000	\$0	\$0	\$1,691,933	\$0	\$0	\$25,000	\$1,960,000	\$12,713,866
Grand Total	\$3,665,000	\$1,665,000	\$2,374,345	\$12,132,275	\$7,774,676	\$53,593,616	\$755,000	\$0	\$8,831,294	\$165,000	\$16,123,232	\$2,200,000	\$22,483,307	\$7,927,229	\$8,608,102	\$0	\$19,137,000	\$8,284,250	\$175,719,326



FIVE-YEAR SUMMARY BY FUNDING SOURCES



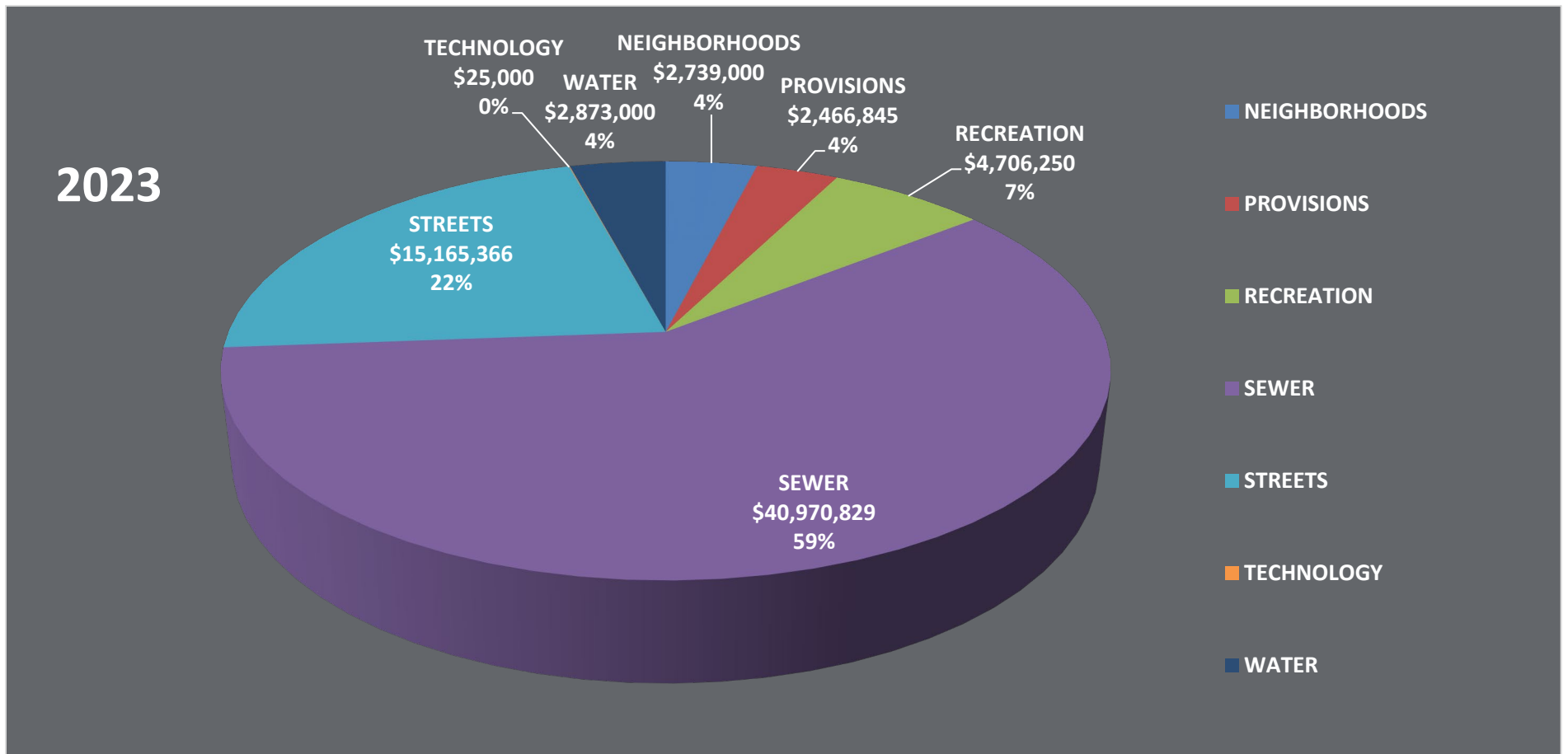
# PROJECT BY CATEGORY

To streamline the City’s focus and allocate the appropriate dollar amount to each project, the CIP is divided into eight categories:

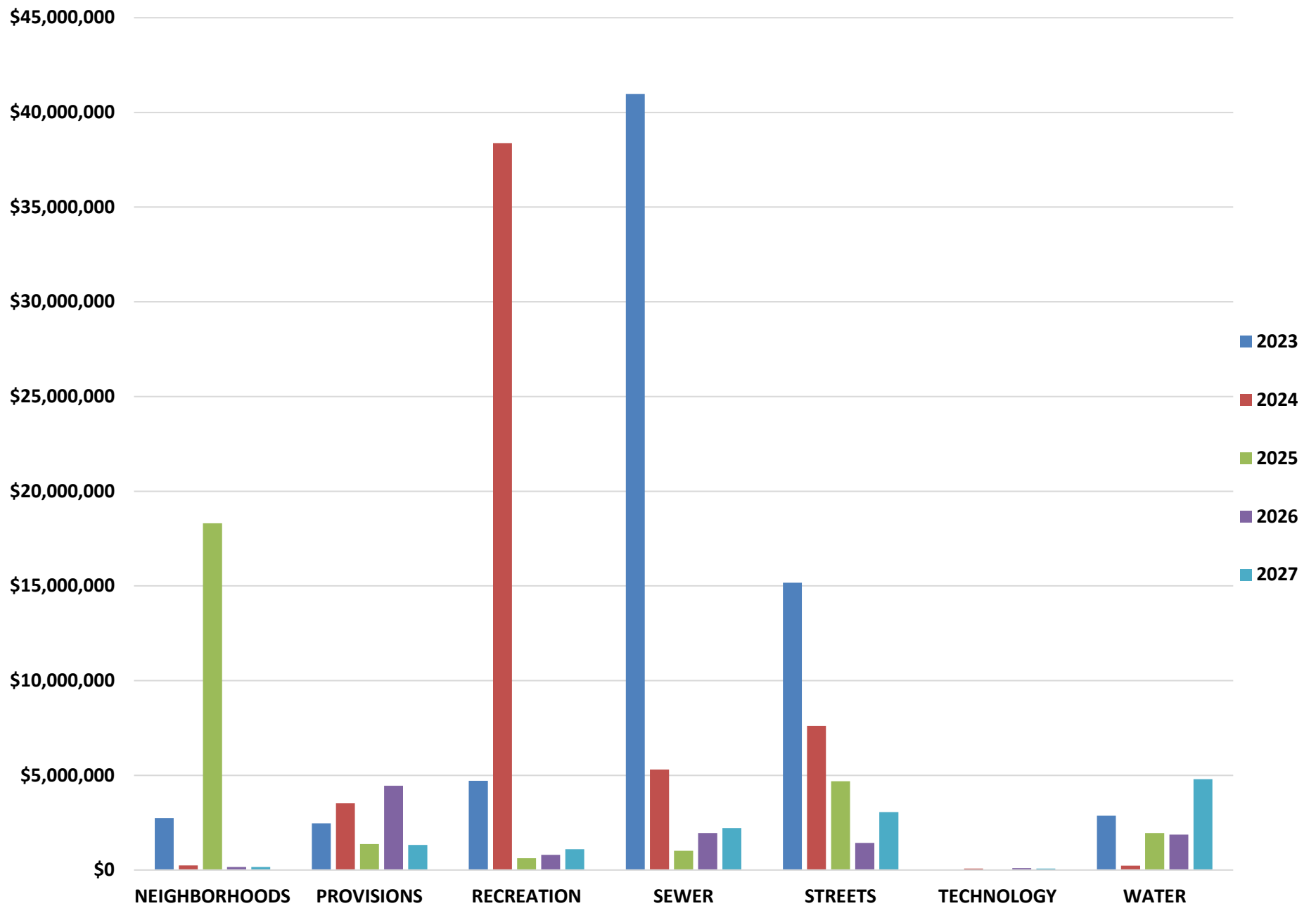
Neighborhoods	Housing stock and neighborhood amenities and safety
Provisions	Equipment, vehicles, facilities and safety
Recreation, Parks & Pathways	Parks, multi-use paths, bayfront and shoreline
Sewer	Wastewater treatment, storm and sanitary sewers and overflows
Streets	Roads, traffic, rights-of-way, forestry, parking, corridors, streetscapes, walkability, transit stops
Technology	Hardware and software
Water	Maintain and improve water treatment, distribution and towers

## SUMMARY BY CATEGORY

TOTALS								
	NEIGHBORHOODS	PROVISIONS	RECREATION	SEWER	STREETS	TECHNOLOGY	WATER	Grand Total
2023	\$2,739,000	\$2,466,845	\$4,706,250	\$40,970,829	\$15,165,366	\$25,000	\$2,873,000	\$68,946,290
2024	\$244,000	\$3,520,000	\$38,381,253	\$5,300,000	\$7,605,654	\$70,000	\$225,000	\$55,345,907
2025	\$18,305,000	\$1,375,000	\$625,000	\$1,015,000	\$4,683,263	\$0	\$1,950,000	\$27,953,263
2026	\$155,000	\$4,455,000	\$800,000	\$1,950,000	\$1,425,000	\$100,000	\$1,875,000	\$10,760,000
2027	\$155,000	\$1,320,000	\$1,095,000	\$2,215,000	\$3,053,866	\$75,000	\$4,800,000	\$12,713,866
Grand Total	\$21,598,000	\$13,136,845	\$45,607,503	\$51,450,829	\$31,933,149	\$270,000	\$11,723,000	\$175,719,326



## FIVE-YEAR SUMMARY BY CATEGORY



## 2023 CAPITAL PROJECTION FOR NEIGHBORHOODS

	DEVELOP- MENT	PUBLIC GRANTS & LOANS	MAJOR INFRA- STRUCTURE	PRIVATE FUNDING	DISTRICT PUBLIC FINANCING	SEWER	TRANSIT	WATER	TOTAL
<b>NEIGHBORHOODS</b>									
<b>2023</b>									
2023 Streetscape Improvements	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Amtrak Depot Expansion & Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$95,000	\$0	\$95,000
Amtrak Facility Design	\$0	\$0	\$0	\$200,000	\$0	\$0	\$1,800,000	\$0	\$2,000,000
Hancock Street Corridor Plan	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000
LED Light Upgrades	\$0	\$0	\$0	\$0	\$0	\$0	\$18,000	\$0	\$18,000
Mobility Plan Development	\$0	\$200,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Public Art	\$212,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$212,000
Transit Shelters	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$25,000
Transit Vehide Bike Racks	\$0	\$0	\$0	\$0	\$0	\$0	\$33,000	\$0	\$33,000
Transit Waiting Environment Improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$16,000	\$0	\$16,000
<b>2023 Total</b>	<b>\$302,000</b>	<b>\$200,000</b>	<b>\$50,000</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,987,000</b>	<b>\$0</b>	<b>\$2,739,000</b>
<b>2024</b>									
2024 Streetscape Improvements	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Public Art	\$94,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$94,000
Strategic Plan Update	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Transit Shelters	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$25,000
<b>2024 Total</b>	<b>\$144,000</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$244,000</b>
<b>2025</b>									
2025 Streetscape Improvements	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Amtrak Facility Construction & Inspection	\$0	\$0	\$0	\$1,800,000	\$0	\$0	\$16,200,000	\$0	\$18,000,000
Comprehensive Plan Update	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
Public Art	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
Sustainability Plan	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$50,000
Transit Shelters	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$25,000
<b>2025 Total</b>	<b>\$230,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,800,000</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$16,225,000</b>	<b>\$0</b>	<b>\$18,305,000</b>
<b>2026</b>									
2026 Streetscape Improvements	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Public Art	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
Transit Shelters	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$25,000
<b>2026 Total</b>	<b>\$130,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$155,000</b>
<b>2027</b>									
2027 Streetscape Improvements	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Public Art	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
Transit Shelters	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$25,000
<b>2027 Total</b>	<b>\$130,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$155,000</b>
<b>NEIGHBORHOODS Total</b>	<b>\$936,000</b>	<b>\$200,000</b>	<b>\$125,000</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$18,287,000</b>	<b>\$0</b>	<b>\$21,598,000</b>
<b>Grand Total</b>	<b>\$936,000</b>	<b>\$200,000</b>	<b>\$125,000</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$18,287,000</b>	<b>\$0</b>	<b>\$21,598,000</b>



## 2023 CAPITAL PROJECTION FOR PROVISIONS

	CAPITAL	DEVELOP- MENT	EMS	PUBLIC GRANTS & LOANS	MAJOR INFRA- STRUCTURE	PRIVATE FUNDING	DISTRICT PUBLIC FINANCING	SEWER	TRANSIT	WATER	TOTAL
<b>PROVISIONS</b>											
<b>2023</b>											
Bldg. Mntc. Utility Truck, Code Enforcement	\$0	\$0	0	\$0	\$110,000	\$0	\$0	\$0	\$0	\$0	\$110,000
Cemetery Improvements - Chapel, Pole Barn & Road	\$0	\$0	0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Fire Station #7 Roof	\$0	\$0	0	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	\$90,000
Greenhouse Façade on both Buildings & Parking Lot	\$0	\$0	0	\$0	\$110,000	\$0	\$0	\$0	\$0	\$0	\$110,000
Grounds - Mower (Remaining portion)	\$0	\$0	0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000
Jet/Boeckling - Planning & Design	\$0	\$0	0	\$175,000	\$12,500	\$0	\$0	\$0	\$0	\$0	\$187,500
Parking lot paving (various) & HVAC Repairs	\$0	\$0	0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Salt Truck	\$0	\$0	0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Sewer - ToolCat	\$0	\$0	0	\$0	\$0	\$0	\$0	\$80,000	\$0	\$0	\$80,000
SFD - Bldgs, Equipment, Imaging, Radios and Gear	\$0	\$0	132,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$132,000
SFD - Fire Engine/Pumper	\$0	\$0	342,345	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$642,345
Shoreline Park - building improvements	\$0	\$0	0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000
SPD Cruisers (6)	\$0	\$0	0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Street Roller	\$0	\$0	0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$35,000
<b>2023 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>474,345</b>	<b>\$175,000</b>	<b>\$1,737,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$80,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,466,845</b>
<b>2024</b>											
Jet/Boeckling - Construction	\$0	\$1,150,000	0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,300,000
Jet/Boeckling - Planning & Design	\$0	\$150,000	0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
Recreation, Forestry, Downtown Trucks	\$0	\$0	0	\$0	\$85,000	\$0	\$0	\$0	\$0	\$0	\$85,000
Sewer - 1-Ton Dump, Sweeper	\$0	\$0	0	\$0	\$0	\$0	\$0	\$450,000	\$0	\$0	\$450,000
SFD - Ambulance	\$0	\$0	330,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$330,000
SFD - Bldgs, Equipment, Imaging, Radios and Gear	\$0	\$0	75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
SFD - Suburban	\$0	\$0	0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
SPD Cruisers (3)	\$0	\$0	0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Transit - Alternate Fuel Vehicles	\$0	\$0	0	\$0	\$0	\$0	\$0	\$0	\$750,000	\$0	\$750,000
Water - 2-ton Dump	\$0	\$0	0	\$0	\$0	\$0	\$0	\$0	\$0	\$180,000	\$180,000
<b>2024 Total</b>	<b>\$0</b>	<b>\$1,300,000</b>	<b>405,000</b>	<b>\$150,000</b>	<b>\$285,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$450,000</b>	<b>\$750,000</b>	<b>\$180,000</b>	<b>\$3,520,000</b>
<b>2025</b>											
Grounds - Tractor	\$0	\$0	0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000
Sewer - 4x4 Pick up, WPC Car	\$0	\$0	0	\$0	\$0	\$0	\$0	\$85,000	\$0	\$0	\$85,000
SFD - Bldgs, Equipment, Imaging, Radios and Gear	\$0	\$0	175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$175,000
SFD - Fire Engine/Pumper, Pick up	\$0	\$0	300,000	\$425,000	\$0	\$0	\$0	\$0	\$0	\$0	\$725,000
SPD Cruisers (3)	\$0	\$0	0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Transit - Alternate Fueling Station	\$0	\$0	0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$100,000
Water - 4x4 pick up	\$0	\$0	0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000	\$60,000
<b>2025 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>475,000</b>	<b>\$425,000</b>	<b>\$230,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$85,000</b>	<b>\$100,000</b>	<b>\$60,000</b>	<b>\$1,375,000</b>

## 2023 CAPITAL PROJECTION FOR PROVISIONS (CONTINUED)

	CAPITAL	DEVELOP- MENT	EMS	PUBLIC GRANTS & LOANS	MAJOR INFRA- STRUCTURE	PRIVATE FUNDING	DISTRICT PUBLIC FINANCING	SEWER	TRANSIT	WATER	TOTAL
<b>2026</b>											
City Hall Purchase	\$1,000,000	\$0	0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$1,000,000	\$3,000,000
Sewer - Jet Truck	\$0	\$0	0	\$0	\$0	\$0	\$0	\$475,000	\$0	\$0	\$475,000
SFD - Bldgs, Equipment, Imaging, Radios and Gear	\$0	\$0	425,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$425,000
SFD - Taurus	\$0	\$0	50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
SPD Cruisers (3)	\$0	\$0	0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Street - Loader	\$0	\$0	0	\$0	\$275,000	\$0	\$0	\$0	\$0	\$0	\$275,000
Water - ToolCat @ BIWW	\$0	\$0	0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000	\$80,000
<b>2026 Total</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>475,000</b>	<b>\$0</b>	<b>\$425,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,475,000</b>	<b>\$0</b>	<b>\$1,080,000</b>	<b>\$4,455,000</b>
<b>2027</b>											
Sewer - 1-Ton Dump, Backhoe	\$0	\$0	0	\$0	\$0	\$0	\$0	\$205,000	\$0	\$0	\$205,000
SFD - Ambulance	\$0	\$0	0	\$330,000	\$0	\$0	\$0	\$0	\$0	\$0	\$330,000
SFD - Bldgs, Equipment, Imaging, Radios and Gear	\$0	\$0	475,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$475,000
SPD Cruisers (3)	\$0	\$0	0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Water - Utility Truck	\$0	\$0	0	\$0	\$0	\$0	\$0	\$0	\$0	\$160,000	\$160,000
<b>2027 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>475,000</b>	<b>\$330,000</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$205,000</b>	<b>\$0</b>	<b>\$160,000</b>	<b>\$1,320,000</b>
<b>PROVISIONS Total</b>	<b>\$1,000,000</b>	<b>\$1,300,000</b>	<b>2,304,345</b>	<b>\$1,080,000</b>	<b>\$2,827,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,295,000</b>	<b>\$850,000</b>	<b>\$1,480,000</b>	<b>\$13,136,845</b>
<b>Grand Total</b>	<b>\$1,000,000</b>	<b>\$1,300,000</b>	<b>2,304,345</b>	<b>\$1,080,000</b>	<b>\$2,827,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,295,000</b>	<b>\$850,000</b>	<b>\$1,480,000</b>	<b>\$13,136,845</b>

## 2023 CAPITAL PROJECTION FOR RECREATION, PARKS AND PATHWAYS

	DEVELOP- MENT	PUBLIC GRANTS & LOANS	MAJOR INFRA- STRUCTURE	PRIVATE FUNDING	DISTRICT PUBLIC FINANCING	SEWER	TRANSIT	WATER	TOTAL
<b>RECREATION</b>									
<b>2023</b>									
Amvets Implementation (w/WWTP project)	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Golf Course Improvements, Phase I	\$0	\$15,000	\$75,000	\$0	\$0	\$0	\$0	\$0	\$90,000
Jaycee Park South Shelter & Electric & Ballfields	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000
MacArthur Park Design & Implemenation	\$0	\$0	\$1,700,250	\$0	\$0	\$0	\$0	\$0	\$1,700,250
Rec Center & Tennis Courts Preliminary Design/Plan	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Sandusky Bay Pathway Acquisition	\$0	\$0	\$830,000	\$0	\$0	\$0	\$0	\$0	\$830,000
Shoreline Park - additional sidewalks	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
Skate Park & Pump Track Construction	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
The Landing Permitting	\$0	\$0	\$200,000	\$0	\$281,000	\$0	\$0	\$0	\$481,000
<b>2023 Total</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$4,365,250</b>	<b>\$0</b>	<b>\$281,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,706,250</b>
<b>2024</b>									
Amvets Implementation (w/WWTP project)	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Golf Course Improvements, Phase II	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Jaycee Park Improvements	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000
Rec Center & Tennis Court Const. & Insp.	\$0	\$0	\$8,900,000	\$0	\$0	\$0	\$0	\$0	\$8,900,000
Rec Center & Tennis Court Detailed Design	\$0	\$0	\$850,000	\$0	\$0	\$0	\$0	\$0	\$850,000
Sandusky Bay Pathway	\$0	\$0	\$1,350,000	\$0	\$0	\$0	\$0	\$0	\$1,350,000
Sandusky Bay Pavilion Improvements	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
SBP Amenities - Shelby Ramp, Meigs, Venice	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Shelby Street Boat Ramp & Bldg Improvements	\$0	\$0	\$140,000	\$0	\$0	\$0	\$0	\$0	\$140,000
Shore Protection Projects	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$50,000
The Landing (Pipe Creek to Hemminger Ditch)	\$0	\$6,300,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$6,400,000
The Landing Park - Construction & Inspection	\$0	\$1,243,946	\$0	\$0	\$17,702,307	\$300,000	\$0	\$700,000	\$19,946,253
Washington Park Gazebo	\$0	\$55,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$80,000
<b>2024 Total</b>	<b>\$0</b>	<b>\$7,613,946</b>	<b>\$11,915,000</b>	<b>\$0</b>	<b>\$17,802,307</b>	<b>\$350,000</b>	<b>\$0</b>	<b>\$700,000</b>	<b>\$38,381,253</b>
<b>2025</b>									
Boy with the Boot Improvements	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Sandusky Bay Pathway	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Sandusky Bay Pavilion Improvements	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
<b>2025 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$625,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$625,000</b>
<b>2026</b>									
Sandusky Bay Pathway	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Sandusky Bay Pavilion Improvements	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Shore Protection Projects	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$50,000
<b>2026 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$750,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$800,000</b>
<b>2027</b>									
Dorn & Kiwanis Drainage	\$0	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$45,000
Farwell Park Improvements	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Huron to Jaycee Park - RR Acquisition	\$20,000	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Sandusky Bay Pathway	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Sandusky Bay Pavilion Improvements	\$0	\$50,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Shore Protection Projects	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$50,000
<b>2027 Total</b>	<b>\$20,000</b>	<b>\$50,000</b>	<b>\$975,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,095,000</b>
<b>RECREATION Total</b>	<b>\$20,000</b>	<b>\$7,723,946</b>	<b>\$18,630,250</b>	<b>\$0</b>	<b>\$18,083,307</b>	<b>\$450,000</b>	<b>\$0</b>	<b>\$700,000</b>	<b>\$45,607,503</b>
<b>Grand Total</b>	<b>\$20,000</b>	<b>\$7,723,946</b>	<b>\$18,630,250</b>	<b>\$0</b>	<b>\$18,083,307</b>	<b>\$450,000</b>	<b>\$0</b>	<b>\$700,000</b>	<b>\$45,607,503</b>

## 2023 CAPITAL PROJECTION FOR SEWER

	DEVELOP- MENT	PUBLIC GRANTS & LOANS	MAJOR INFRA- STRUCTURE	PRIVATE FUNDING	DISTRICT PUBLIC FINANCING	SEWER	TRANSIT	WATER	TOTAL
<b>SEWER</b>									
<b>2023</b>									
Bardshar Storm Sewer	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$25,000
Causeway Wetlands Design, Phase 2	\$0	\$835,829	\$0	\$0	\$0	\$0	\$0	\$0	\$835,829
Mills St. High Rate Treatment - Final Design & Const	\$0	\$34,955,000	\$45,000	\$0	\$0	\$0	\$0	\$0	\$35,000,000
Monroe Street Storm (Decatur - Central)	\$0	\$0	\$0	\$0	\$0	\$110,000	\$0	\$0	\$110,000
UV System Replacement	\$0	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000
<b>2023 Total</b>	<b>\$0</b>	<b>\$40,790,829</b>	<b>\$45,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$135,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$40,970,829</b>
<b>2024</b>									
Arthur Street CSO	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
Causeway Wetlands Construction, Phase 2	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500,000
Monroe St Outfall (Broadway to Mills Creek)	\$0	\$0	\$0	\$0	\$0	\$350,000	\$0	\$0	\$350,000
Sewer/Water Facility & Equipment Improvements	\$0	\$2,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,250,000
<b>2024 Total</b>	<b>\$0</b>	<b>\$4,750,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$550,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,300,000</b>
<b>2025</b>									
2025 Slip Lining	\$0	\$0	\$0	\$0	\$0	\$450,000	\$0	\$0	\$450,000
Camp Street Relief Sewer Design	\$0	\$165,000	\$0	\$0	\$0	\$0	\$0	\$0	\$165,000
Flow Metering	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
SCADA at Lift Stations & WWTP	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000
WWTP Security	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000
<b>2025 Total</b>	<b>\$0</b>	<b>\$165,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$850,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,015,000</b>
<b>2026</b>									
2026 Slip Lining	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
Class A Sludge/Centrifuge Construction	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
Combo. (C.bus -Wayne)	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$150,000
Portable Generator	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000
<b>2026 Total</b>	<b>\$0</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$450,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,950,000</b>
<b>2027</b>									
2027 Slip Lining	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
Camp Street Relief Sewer Construction	\$0	\$1,265,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,265,000
Farwell Grinders	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$150,000
Storm Water/Green Infrastructure	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$50,000
Vine (Tyler -End)	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
WWTP Security	\$0	\$0	\$0	\$0	\$0	\$350,000	\$0	\$0	\$350,000
<b>2027 Total</b>	<b>\$0</b>	<b>\$1,265,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$950,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,215,000</b>
<b>SEWER Total</b>	<b>\$0</b>	<b>\$48,470,829</b>	<b>\$45,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,935,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$51,450,829</b>
<b>Grand Total</b>	<b>\$0</b>	<b>\$48,470,829</b>	<b>\$45,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,935,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$51,450,829</b>

## 2023 CAPITAL PROJECTION FOR STREETS

	DEVELOP- MENT	PUBLIC GRANTS & LOANS	MAJOR INFRA- STRUCTURE	PRIVATE FUNDING	DISTRICT PUBLIC FINANCING	SEWER	TRANSIT	WATER	TOTAL
<b>STREETS</b>									
<b>2023</b>									
2023 Local & CDBG Street Resurfacing	\$0	\$0	\$990,000	\$0	\$0	\$0	\$0	\$0	\$990,000
2023 Sidewalk Program	\$0	\$0	\$105,000	\$0	\$0	\$0	\$0	\$0	\$105,000
Butler Street - Design	\$0	\$0	\$140,000	\$0	\$0	\$0	\$0	\$0	\$140,000
Butler Street - Reconstruction & Inspection	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Cleveland Road Safety Improvements - Acquisition	\$0	\$1,155,770	\$60,830	\$0	\$0	\$0	\$0	\$0	\$1,216,600
Columbus Ave Streetscape - Construction & Inspection	\$0	\$380,000	\$0	\$200,000	\$4,400,000	\$0	\$0	\$0	\$4,980,000
East Cleveland Road (S) Pedestrian Improvements	\$0	\$0	\$139,757	\$0	\$0	\$0	\$0	\$0	\$139,757
East Monroe (Decatur-Meigs) - Construction	\$0	\$615,308	\$153,827	\$0	\$0	\$0	\$0	\$0	\$769,135
East Monroe (Decatur-Meigs) - Inspection	\$0	\$0	\$76,996	\$0	\$0	\$0	\$0	\$0	\$76,996
East Perkins - Design	\$0	\$80,182	\$21,314	\$0	\$0	\$0	\$0	\$0	\$101,496
East Water Street - Construction	\$0	\$474,477	\$412,118	\$0	\$0	\$0	\$0	\$0	\$886,595
East Water Street - Inspection	\$0	\$0	\$99,999	\$0	\$0	\$0	\$0	\$0	\$99,999
Hayes Corridor Safety Improvements - Construction	\$0	\$728,460	\$80,940	\$0	\$0	\$0	\$0	\$0	\$809,400
Hayes Corridor Safety Improvements - Inspection	\$0	\$0	\$80,912	\$0	\$0	\$0	\$0	\$0	\$80,912
Underpass Lighting & Wall Painting	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Urban Forest Improvements	\$0	\$0	\$75,000	\$0	\$0	\$25,000	\$0	\$0	\$100,000
Warren Street & Trail (N) Construction	\$0	\$2,033,000	\$1,136,476	\$0	\$0	\$0	\$0	\$0	\$3,169,476
<b>2023 Total</b>	<b>\$0</b>	<b>\$5,467,197</b>	<b>\$5,073,169</b>	<b>\$200,000</b>	<b>\$4,400,000</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,165,366</b>
<b>2024</b>									
2024 Local & CDBG Street Resurfacing	\$0	\$0	\$1,253,384	\$0	\$0	\$0	\$0	\$0	\$1,253,384
2024 Sidewalk Program	\$0	\$0	\$105,000	\$0	\$0	\$0	\$0	\$0	\$105,000
Cleveland Road Safety Improvements - Construction	\$0	\$3,135,410	\$125,375	\$0	\$0	\$640,200	\$0	\$0	\$3,900,985
Cleveland Road Safety Improvements - Inspection	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Meadowood/Foxborough Sidewalks	\$0	\$120,413	\$72,840	\$0	\$0	\$0	\$0	\$0	\$193,253
Surface Seal and Microsurface	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Urban Forest Improvements	\$0	\$0	\$75,000	\$0	\$0	\$25,000	\$0	\$0	\$100,000
US-6 Urban Paving (Venice through Fremont)	\$0	\$1,024,680	\$448,121	\$0	\$0	\$0	\$0	\$0	\$1,472,801
West Monroe (Decatur - Camp) - Design	\$0	\$0	\$0	\$0	\$0	\$105,231	\$0	\$0	\$105,231
<b>2024 Total</b>	<b>\$0</b>	<b>\$4,280,503</b>	<b>\$2,554,720</b>	<b>\$0</b>	<b>\$0</b>	<b>\$770,431</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,605,654</b>
<b>2025</b>									
2025 Local & CDBG Street Resurfacing	\$0	\$0	\$712,654	\$0	\$0	\$0	\$0	\$0	\$712,654
2025 Sidewalk Program	\$0	\$0	\$105,000	\$0	\$0	\$0	\$0	\$0	\$105,000
East Cleveland Road (S) Pedestrian Improvements	\$0	\$0	\$576,871	\$0	\$0	\$0	\$0	\$0	\$576,871
East Perkins - Construction	\$0	\$1,301,954	\$98,046	\$0	\$0	\$0	\$0	\$0	\$1,400,000
Surface Seal and Microsurface	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Urban Forest Improvements	\$0	\$0	\$75,000	\$0	\$0	\$25,000	\$0	\$0	\$100,000
West Monroe (Broadway - Camp) - Construction	\$0	\$340,823	\$539,300	\$0	\$0	\$833,615	\$0	\$0	\$1,713,738
<b>2025 Total</b>	<b>\$0</b>	<b>\$1,642,777</b>	<b>\$2,181,871</b>	<b>\$0</b>	<b>\$0</b>	<b>\$858,615</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,683,263</b>

## 2023 CAPITAL PROJECTION FOR STREETS (CONTINUED)

	DEVELOP- MENT	PUBLIC GRANTS & LOANS	MAJOR INFRA- STRUCTURE	PRIVATE FUNDING	DISTRICT PUBLIC FINANCING	SEWER	TRANSIT	WATER	TOTAL
<b>2026</b>									
2026 Local & CDBG Street Resurfacing	\$0	\$0	\$1,170,000	\$0	\$0	\$0	\$0	\$0	\$1,170,000
2026 Sidewalk Program	\$0	\$0	\$105,000	\$0	\$0	\$0	\$0	\$0	\$105,000
Surface Seal and Microsurface	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Urban Forest Improvements	\$0	\$0	\$75,000	\$0	\$0	\$25,000	\$0	\$0	\$100,000
<b>2026 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,425,000</b>
<b>2027</b>									
2027 Local & CDBG Street Resurfacing	\$0	\$0	\$1,050,000	\$0	\$0	\$0	\$0	\$0	\$1,050,000
2027 Sidewalk Program	\$0	\$0	\$105,000	\$0	\$0	\$0	\$0	\$0	\$105,000
Superior Street Rehabilitation	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Surface Seal and Microsurface	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Urban Forest Improvements	\$0	\$0	\$75,000	\$0	\$0	\$25,000	\$0	\$0	\$100,000
US-4 Urban Paving (Perkins to Jefferson)	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
West Monroe (Decatur - Camp) - Construction	\$0	\$461,933	\$0	\$0	\$0	\$461,933	\$0	\$0	\$923,866
<b>2027 Total</b>	<b>\$0</b>	<b>\$961,933</b>	<b>\$1,605,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$486,933</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,053,866</b>
<b>STREETS Total</b>	<b>\$0</b>	<b>\$12,352,410</b>	<b>\$12,814,760</b>	<b>\$200,000</b>	<b>\$4,400,000</b>	<b>\$2,165,979</b>	<b>\$0</b>	<b>\$0</b>	<b>\$31,933,149</b>
<b>Grand Total</b>	<b>\$0</b>	<b>\$12,352,410</b>	<b>\$12,814,760</b>	<b>\$200,000</b>	<b>\$4,400,000</b>	<b>\$2,165,979</b>	<b>\$0</b>	<b>\$0</b>	<b>\$31,933,149</b>



## 2023 CAPITAL PROJECTION FOR TECHNOLOGY

	CAPITAL	DEVELOP- MENT	EMS	PUBLIC GRANTS & LOANS	MAJOR INFRA- STRUCTURE	PRIVATE FUNDING	DISTRICT PUBLIC FINANCING	SEWER	TRANSIT	WATER	TOTAL
<b>TECHNOLOGY</b>											
<b>2023</b>											
City Video Security	\$0	\$0	\$0	\$0	\$12,500	\$0	\$0	\$6,250	\$0	\$6,250	\$25,000
<b>2023 Total</b>	\$0	\$0	\$0	\$0	\$12,500	\$0	\$0	\$6,250	\$0	\$6,250	\$25,000
<b>2024</b>											
SFD - Server	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000
<b>2024 Total</b>	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000
<b>2026</b>											
10GB Switches	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$25,000	\$0	\$25,000	\$100,000
<b>2026 Total</b>	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$25,000	\$0	\$25,000	\$100,000
<b>2027</b>											
SPD - Server	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
<b>2027 Total</b>	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
<b>TECHNOLOGY Total</b>	\$75,000	\$0	\$70,000	\$0	\$62,500	\$0	\$0	\$31,250	\$0	\$31,250	\$270,000
<b>Grand Total</b>	\$75,000	\$0	\$70,000	\$0	\$62,500	\$0	\$0	\$31,250	\$0	\$31,250	\$270,000

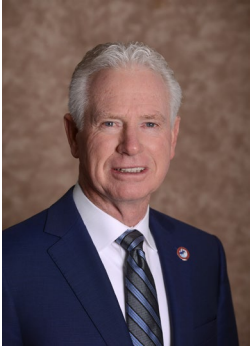
## 2023 CAPITAL PROJECTION FOR WATER

	DEVELOP- MENT	PUBLIC GRANTS & LOANS	MAJOR INFRA- STRUCTURE	PRIVATE FUNDING	DISTRICT PUBLIC FINANCING	SEWER	TRANSIT	WATER	TOTAL
<b>WATER</b>									
<b>2023</b>									
2023 Lead Line Replacement	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
BIWW Backup Generator & Controls	\$0	\$1,100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,100,000
BIWW Network Project - Fiber & Switches	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Cleveland Road Water Main (@ Roundabout)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$358,000	\$358,000
Distribution Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$700,000	\$700,000
East Perkins Ave Water Line Design	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000	\$90,000
Mills & Follett Tank - venting, nozzles, inside painting	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
Sheldon's Marsh Intake & BIWW Capacity - Design	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
<b>2023 Total</b>	<b>\$0</b>	<b>\$1,125,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,748,000</b>	<b>\$2,873,000</b>
<b>2024</b>									
2024 Lead Line Replacement	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
SCADA Improvements @ BIWW	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
<b>2024 Total</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$225,000</b>
<b>2025</b>									
2025 Lead Line Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000
Chemical Storage Tank Replacements (fluoride)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000
Filter Media Replacement & 36 Actuators (4)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
Pipe & Rhode - Design (a)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$550,000	\$550,000
Sheldon's Marsh Intake Improvements - Constr.	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Water Plant Asphalt Repairs (w/ street resurfacing)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
<b>2025 Total</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,450,000</b>	<b>\$1,950,000</b>
<b>2026</b>									
2026 Lead Line Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000
Doors for Chemical Building (3)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Pipe/Rohde - Construction (a)	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
SCADA Software Upgrades & Maintenance Contract	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Sludge Pond Wall Reinforcement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000
<b>2026 Total</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$875,000</b>	<b>\$1,875,000</b>
<b>2027</b>									
2027 Lead Line Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000
BIWW Security	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Causeway Water Main Lining (~2 miles) (c)	\$0	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000,000
Filter Media Replacement & 36 Actuators (5)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
Loops under RR (6 locations) (b)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
Replacement of Miscellaneous 4" Mains (d)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000	\$300,000
Underground tank repairs (6)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000
<b>2027 Total</b>	<b>\$0</b>	<b>\$3,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,800,000</b>	<b>\$4,800,000</b>
<b>WATER Total</b>	<b>\$0</b>	<b>\$5,650,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,073,000</b>	<b>\$11,723,000</b>
<b>Grand Total</b>	<b>\$0</b>	<b>\$5,650,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,073,000</b>	<b>\$11,723,000</b>

## CONTRIBUTORS BY DEPARTMENT

### ADMINISTRATION

The **Sandusky City Commission** approves the annual budget, including dollars available for capital projects.



Richard Brady  
President



Dennis Murray, Jr.  
Vice President



Blake Harris



Mike Meinzer



Steve Poggiali



Wes Poole



Dave Waddington

**To connect with members of the City Commission, please contact:**

Commission Clerk, Cathy Myers

419.627.5850

[commissionclerk@cityofsandusky.com](mailto:commissionclerk@cityofsandusky.com)

The **City Manager** is responsible for managing the city's overall budget, including capital improvements. The manager evaluates each potential capital project and determines which projects to prioritize in the Capital Improvement Plan (CIP) for each forthcoming year. Final budget recommendations are made to the Sandusky City Commission for formal approval.

For further details regarding the process used to determine CIP projects, please see the *Frequently Asked Questions (FAQs)* section of this document.

**To connect with the City Manager, please contact:**

City Manager's office

419.627.5844

Interim City Manager, John Orzech

[jorzech@cityofsandusky.com](mailto:jorzech@cityofsandusky.com)

Executive Assistant, Leslie Mesenburg

[lmesenburg@cityofsandusky.com](mailto:lmesenburg@cityofsandusky.com)

The **Department of Finance** assists City commissioners and each department in the preparation of the annual budget. Because this department is responsible for collecting, spending, investing, managing and protecting all City money, as well as overseeing records, receipts, assets, liabilities and taxes, the director of finance

evaluates financing options and funding plans for capital improvements. The department of finance also assists with coding of accounts and creating new sub-accounts to be used for capital projects.

**To connect with the Department of Finance, please contact:**

Director, Michelle Reeder 419.627.5776  
mreeder@cityofsandusky.com

The **Department of Information Technology (IT)** is responsible for projects within the IT department, as well as assisting with all technology-related projects throughout the city, including the Geographic Information System (GIS).

**To connect with the Department of Information Technology (IT), please contact:**

IT Manager, Cody Browning  
419.627.5969  
[cbrowning@cityofsandusky.com](mailto:cbrowning@cityofsandusky.com)

The **Department of Human Resources** is responsible for all personnel issues throughout the City, including hiring, conducting union negotiations, maintaining personnel files and managing insurance benefits, worker's compensation and leaves of absence, as well as many other aspects of daily operations.

**To connect with the Department of Human Resources, please contact:**

Connie Nicholson 419.627.5968, [cnicholson@cityofsandusky.com](mailto:cnicholson@cityofsandusky.com)  
Erica Taylor 419.627.5885, [etaylor@cityofsandusky.com](mailto:etaylor@cityofsandusky.com)

The **Department of Law** functions as legal counsel for City commissioners and the city manager, as well as all departmental City staff, boards and advisory committees, in all matters relating to consistency with the City Charter, the Ohio Revised Code and other laws and negotiations. Contract documents are created and maintained by the law department for the CIP and the law director manages all ordinances to be reviewed and approved by the Sandusky City Commission.

**To connect with the Department of Law, please contact:**

Department of Law office: 419.627.5852  
Director, Brendan Heil [bheil@cityofsandusky.com](mailto:bheil@cityofsandusky.com)  
Legal Administrative Specialist, Paige Doster [pdoster@cityofsandusky.com](mailto:pdoster@cityofsandusky.com)

## 2023 CAPITAL PROJECTION FOR ADMINISTRATION

	CAPITAL	DEVELOP- MENT	EMS	PUBLIC GRANTS & LOANS	MAJOR INFRA- STRUCTURE	PRIVATE FUNDING	DISTRICT PUBLIC FINANCING	SEWER	TRANSIT	WATER	TOTAL
<b>2023</b>											
Bldg. Mntc. Utility Truck, Code Enforcement	\$0	\$0	\$0	\$0	\$110,000	\$0	\$0	\$0	\$0	\$0	\$110,000
City Video Security	\$0	\$0	\$0	\$0	\$12,500	\$0	\$0	\$6,250	\$0	\$6,250	\$25,000
<b>2023 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$122,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,250</b>	<b>\$0</b>	<b>\$6,250</b>	<b>\$135,000</b>
<b>2024</b>											
Strategic Plan Update	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
<b>2024 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$75,000</b>
<b>2026</b>											
10GB Switches	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$25,000	\$0	\$25,000	\$100,000
City Hall Purchase	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$1,000,000	\$3,000,000
<b>2026 Total</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,025,000</b>	<b>\$0</b>	<b>\$1,025,000</b>	<b>\$3,100,000</b>
<b>Grand Total</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$247,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,031,250</b>	<b>\$0</b>	<b>\$1,031,250</b>	<b>\$3,310,000</b>

## COMMUNITY AND ECONOMIC DEVELOPMENT, PLANNING AND TRANSIT

This department houses divisions associated with planning, zoning code enforcement, building, housing and economic development, and administers the Community Development Block Grant (CDBG) in coordination with other departments, as well as the Community Development Capital Projects fund and Economic Development Capital Projects fund, that are partially funded by Issue 8 revenue. Other common funding sources are CHIP, Issue 8 Blight, Issue 8 Economic Development, rental registration, administrative penalty fees and permit revenues. The department also applies for various grants for special projects.

The **Community Development** division manages the City Land Bank, property acquisition, various improvement districts, economic incentive programs and loan programs, while working closely with entrepreneurs and business owners looking to locate potential sites in the City. The **Planning and Zoning** division is responsible for developing planning documents and master plans for neighborhoods, parks and bikeways, as well as managing residential demolition, environmental assessment projects and city-wide zoning.

The **Sandusky Transit System (STS)** is housed in the Department of Community Development but has its own designation in the CIP because it serves a function independent of other projects. STS operates a Dial-A-Ride service providing curb-to-curb, advance reservation and shared-ride transportation service within Erie County. STS also operates a fixed route SPARC system, providing service from over 60 stop locations within the City of Sandusky, and most of Perkins Township.

### To connect with these various divisions, please contact:

Community Development main office	419.627.5891
Administrative Assistant, Quinn Rambo	<a href="mailto:qrambo@cityofsandusky.com">qrambo@cityofsandusky.com</a>
Director, Jonathan Holody	<a href="mailto:jholody@cityofsandusky.com">jholody@cityofsandusky.com</a>
Chief Planner, Arin Blair	<a href="mailto:ablair@cityofsandusky.com">ablair@cityofsandusky.com</a>
Chief Neighborhood Development Officer, Colleen Gilson	<a href="mailto:cgilson@cityofsandusky.com">cgilson@cityofsandusky.com</a>



### To connect with the STS, please contact:

Sandusky Amtrak Station	(419) 627-0740
Transit Administrator, James Stacey	(419) 621-8462
	<a href="mailto:jstacey@cityofsandusky.com">jstacey@cityofsandusky.com</a>



## 2023 CAPITAL PROJECTION FOR COMMUNITY AND ECONOMIC DEVELOPMENT, PLANNING AND TRANSIT

	CAPITAL	DEVELOP- MENT	EMS	PUBLIC GRANTS & LOANS	MAJOR INFRA- STRUCTURE	PRIVATE FUNDING	DISTRICT PUBLIC FINANCING	SEWER	TRANSIT	WATER	TOTAL
<b>2023</b>											
2023 Streetscape Improvements	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Amtrak Depot Expansion & Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$95,000	\$0	\$95,000
Amtrak Facility Design	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$1,800,000	\$0	\$2,000,000
Hancock Street Corridor Plan	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000
LED Light Upgrades	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18,000	\$0	\$18,000
Public Art	\$0	\$212,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$212,000
Transit Shelters	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$25,000
Transit Vehicle Bike Racks	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$33,000	\$0	\$33,000
Transit Waiting Environment Improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$16,000	\$0	\$16,000
<b>2023 Total</b>	<b>\$0</b>	<b>\$302,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,987,000</b>	<b>\$0</b>	<b>\$2,489,000</b>
<b>2024</b>											
2024 Streetscape Improvements	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Public Art	\$0	\$94,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$94,000
Transit - Alternate Fuel Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000	\$0	\$750,000
Transit Shelters	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$25,000
<b>2024 Total</b>	<b>\$0</b>	<b>\$144,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$775,000</b>	<b>\$0</b>	<b>\$919,000</b>
<b>2025</b>											
2025 Streetscape Improvements	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Amtrak Facility Construction & Inspection	\$0	\$0	\$0	\$0	\$0	\$1,800,000	\$0	\$0	\$16,200,000	\$0	\$18,000,000
Comprehensive Plan Update	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
Public Art	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
Transit - Alternate Fueling Station	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$100,000
Transit Shelters	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$25,000
<b>2025 Total</b>	<b>\$0</b>	<b>\$230,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$16,325,000</b>	<b>\$0</b>	<b>\$18,355,000</b>
<b>2026</b>											
2026 Streetscape Improvements	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Public Art	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
Transit Shelters	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$25,000
<b>2026 Total</b>	<b>\$0</b>	<b>\$130,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$155,000</b>
<b>2027</b>											
2027 Streetscape Improvements	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Huron to Jaycee Park - RR Acquisition	\$0	\$20,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Public Art	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
Transit Shelters	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$25,000
<b>2027 Total</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$205,000</b>
<b>Grand Total</b>	<b>\$0</b>	<b>\$956,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$19,137,000</b>	<b>\$0</b>	<b>\$22,123,000</b>

## FIRE DEPARTMENT

The **Sandusky Fire Department (SFD)**, proudly serving over 25,000 permanent residents within 14.7 square miles, is the largest fire department in Erie County. SFD is a full service fire department providing fire, Advanced Life Support (ALS), Basic Life Support (BLS) and Technical Rescue. Several staff technicians also support the Countywide Hazardous Materials Team. Capital improvements requested by the fire department are typically for equipment, safety, rescue, vehicles and building improvements. When purchases cannot be paid for from the Emergency Management System (EMS) Fund, they are typically included in the Operation and Maintenance (O&M) budget as normal operating expenses.



To connect with the SFD, please contact:

Central Fire Station  
Chief, Mario D'Amico  
Administrative Assistant, Diane Mulvin

419.627.5822  
[mdamico@cityofsandusky.com](mailto:mdamico@cityofsandusky.com)  
[dmulvin@cityofsandusky.com](mailto:dmulvin@cityofsandusky.com)

### 2023 CAPITAL PROJECTION FOR FIRE

	CAPITAL	DEVELOP- MENT	EMS	PUBLIC GRANTS & LOANS	MAJOR INFRA- STRUCTURE	PRIVATE FUNDING	DISTRICT PUBLIC FINANCING	SEWER	TRANSIT	WATER	TOTAL
<b>2023</b>											
Fire Station #7 Roof	\$0	\$0	\$0	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	\$90,000
SFD - Bldgs, Equipment, Imaging, Radios and Gear	\$0	\$0	\$132,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$132,000
SFD - Fire Engine/Pumper	\$0	\$0	\$342,345	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$642,345
<b>2023 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$474,345</b>	<b>\$0</b>	<b>\$390,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$864,345</b>
<b>2024</b>											
SFD - Ambulance	\$0	\$0	\$330,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$330,000
SFD - Bldgs, Equipment, Imaging, Radios and Gear	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
SFD - Server	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000
SFD - Suburban	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
<b>2024 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$475,000</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$525,000</b>
<b>2025</b>											
SFD - Bldgs, Equipment, Imaging, Radios and Gear	\$0	\$0	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$175,000
SFD - Fire Engine/Pumper, Pick up	\$0	\$0	\$300,000	\$425,000	\$0	\$0	\$0	\$0	\$0	\$0	\$725,000
<b>2025 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$475,000</b>	<b>\$425,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$900,000</b>
<b>2026</b>											
SFD - Bldgs, Equipment, Imaging, Radios and Gear	\$0	\$0	\$425,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$425,000
SFD - Taurus	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
<b>2026 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$475,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$475,000</b>
<b>2027</b>											
SFD - Ambulance	\$0	\$0	\$0	\$330,000	\$0	\$0	\$0	\$0	\$0	\$0	\$330,000
SFD - Bldgs, Equipment, Imaging, Radios and Gear	\$0	\$0	\$475,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$475,000
<b>2027 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$475,000</b>	<b>\$330,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$805,000</b>
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,374,345</b>	<b>\$755,000</b>	<b>\$440,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,569,345</b>

## POLICE DEPARTMENT

The **Sandusky Police Department (SPD)** strives to improve the quality of life in the City of Sandusky by addressing the concerns of our citizens.

In addition to traditional law enforcement tactics, the SPD focuses on building trust and reducing crime through extensive trainings and special programs, such as community policing and the drug tip line.

In addition, they are looking at innovative ways to use various data to develop proactive strategies for policing. For example, they use the number of reported gunshot calls received to identify target enforcement areas.



**To connect with the SPD, please contact:**

SPD main office  
Chief, Jared Oliver  
Executive Assistant, Eva Olcott

419.627.5870  
[joliver@cityofsandusky.com](mailto:joliver@cityofsandusky.com)  
[eolcott@cityofsandusky.com](mailto:eolcott@cityofsandusky.com)

### 2023 CAPITAL PROJECTION FOR POLICE

	CAPITAL	DEVELOP- MENT	EMS	PUBLIC GRANTS & LOANS	MAJOR INFRA- STRUCTURE	PRIVATE FUNDING	DISTRICT PUBLIC FINANCING	SEWER	TRANSIT	WATER	TOTAL
<b>2023</b>											
SPD Cruisers (6)	\$0	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
<b>2023 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>
<b>2024</b>											
SPD Cruisers (3)	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
<b>2024 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>
<b>2025</b>											
SPD Cruisers (3)	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
<b>2025 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>
<b>2026</b>											
SPD Cruisers (3)	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
<b>2026 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>
<b>2027</b>											
SPD - Server	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
SPD Cruisers (3)	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
<b>2027 Total</b>	<b>\$75,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$225,000</b>
<b>Grand Total</b>	<b>\$75,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,075,000</b>

## PARKS, DOWNTOWN, WATERFRONT AND PUBLIC REALM

**Sandusky Rec** plans, develops and implements most of the activities in the city parks while managing and operating Mills Creek Golf Course, Paper District Marina and Shelby Street Boat Ramp and coordinating publicly and privately-operated special events on city properties and downtown.

**To connect with Sandusky Rec, please contact:**

Sandusky Rec main office  
Superintendent, Jason Werling  
Administrative Assistant, Linda Carroll

419.627.5895  
[jwerling@cityofsandusky.com](mailto:jwerling@cityofsandusky.com)  
[lcarrroll@cityofsandusky.com](mailto:lcarrroll@cityofsandusky.com)

### 2023 CAPITAL PROJECTION FOR PARKS, DOWNTOWN, WATERFRONT AND PUBLIC REALM

	CAPITAL	DEVELOP- MENT	EMS	PUBLIC GRANTS & LOANS	MAJOR INFRA- STRUCTURE	PRIVATE FUNDING	DISTRICT PUBLIC FINANCING	SEWER	TRANSIT	WATER	TOTAL
<b>2023</b>											
Golf Course Improvements, Phase I	\$0	\$0	\$0	\$15,000	\$75,000	\$0	\$0	\$0	\$0	\$0	\$90,000
Greenhouse Façade on both Buildings & Parking Lot	\$0	\$0	\$0	\$0	\$110,000	\$0	\$0	\$0	\$0	\$0	\$110,000
Grounds - Mower (Remaining portion)	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000
Jaycee Park South Shelter & Electric & Ballfields	\$0	\$0	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000
Rec Center & Tennis Courts Preliminary Design/Plan	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Shoreline Park - building improvements	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000
Skate Park & Pump Track Construction	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
<b>2023 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$1,515,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,575,000</b>
<b>2024</b>											
Golf Course Improvements, Phase II	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Jaycee Park Improvements	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000
Rec Center & Tennis Court Detailed Design	\$0	\$0	\$0	\$0	\$850,000	\$0	\$0	\$0	\$0	\$0	\$850,000
Recreation, Forestry, Downtown Trucks	\$0	\$0	\$0	\$0	\$85,000	\$0	\$0	\$0	\$0	\$0	\$85,000
Sandusky Bay Pavilion Improvements	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Shelby Street Boat Ramp & Bldg Improvements	\$0	\$0	\$0	\$0	\$140,000	\$0	\$0	\$0	\$0	\$0	\$140,000
Washington Park Gazebo	\$0	\$0	\$0	\$55,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$80,000
<b>2024 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$70,000</b>	<b>\$1,350,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,420,000</b>
<b>2025</b>											
Boy with the Boot Improvements	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Grounds - Tractor	\$0	\$0	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000
Sandusky Bay Pavilion Improvements	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
<b>2025 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$205,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$205,000</b>
<b>2026</b>											
Sandusky Bay Pavilion Improvements	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
<b>2026 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>
<b>2027</b>											
Dorn & Kiwanis Drainage	\$0	\$0	\$0	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$45,000
Farwell Park Improvements	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Sandusky Bay Pavilion Improvements	\$0	\$0	\$0	\$50,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$250,000
<b>2027 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$445,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$495,000</b>
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$180,000</b>	<b>\$3,765,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,945,000</b>

## **PUBLIC WORKS (ENGINEERING, SEWER, WATER, STREETS, MAJOR PROJECTS)**

The **Department of Public Works** includes all matters related to engineering, sewer, water, streets, traffic, forestry and cemetery.

The **Engineering** division is responsible for design and construction of CIP projects on public and city-owned property, such as the water and wastewater treatment plants, sewers, water lines and towers, roads, sidewalks, multi-use trails, parking lots, shorelines and municipal buildings. While managed in-house, most projects involve teamwork between City staff and external design firms and construction contractors that are chosen for each project through a public bidding process. In recent years, Public Works has been awarded several grants and loans in order to perform a growing number of improvements throughout the city.

The **Streets and Utilities** division provides local residents and industry with essential day-to-day services. The division oversees operation and maintenance of forestry, Oakland Cemetery and streets, as well as traffic and water distribution and sewer collection systems. The division also supports other departments in response to emergency situations like flooding, inclement weather and main breaks, and manages seasonal programs for city-wide clean-up, snow removal and leaf collection.

The **Wastewater Treatment** division includes management of around-the-clock operations and laboratory testing at the wastewater treatment plant (WWTP).

The **Water Treatment** division includes management of around-the-clock operations and laboratory testing at Big Island Water Works (BIWW) filtration plant.

In addition to grants and loans, revenue for Public Works projects is generated from Issue 8 Infrastructure, CDBG, Capital Infrastructure Fund, as well as utility rates for sewer, water and stormwater.

**To connect with the Department of Public Works, please contact:**

Public Works main office  
Director, Aaron Klein  
Project Manager, Megan Stookey

419.627.5829  
[aklein@cityofsandusky.com](mailto:aklein@cityofsandusky.com)  
[mstookey@cityofsandusky.com](mailto:mstookey@cityofsandusky.com)

## 2023 CAPITAL PROJECTION FOR PUBLIC WORKS

	CAPITAL	DEVELOP- MENT	EMS	PUBLIC GRANTS & LOANS	MAJOR INFRA- STRUCTURE	PRIVATE FUNDING	DISTRICT PUBLIC FINANCING	SEWER	TRANSIT	WATER	TOTAL
<b>2023</b>											
2023 Lead Line Replacement	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
2023 Local & CDBG Street Resurfacing	\$0	\$0	\$0	\$0	\$990,000	\$0	\$0	\$0	\$0	\$0	\$990,000
2023 Sidewalk Program	\$0	\$0	\$0	\$0	\$105,000	\$0	\$0	\$0	\$0	\$0	\$105,000
Amvets Implementation (w/WWTP project)	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Bardshar Storm Sewer	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$25,000
BIWW Backup Generator & Controls	\$0	\$0	\$0	\$1,100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,100,000
BIWW Network Project - Fiber & Switches	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Butler Street - Design	\$0	\$0	\$0	\$0	\$140,000	\$0	\$0	\$0	\$0	\$0	\$140,000
Butler Street - Reconstruction & Inspection	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Causeway Wetlands Design, Phase 2	\$0	\$0	\$0	\$835,829	\$0	\$0	\$0	\$0	\$0	\$0	\$835,829
Cemetery Improvements - Chapel, Pole Barn & Road	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Cleveland Road Safety Improvements - Acquisition	\$0	\$0	\$0	\$1,155,770	\$60,830	\$0	\$0	\$0	\$0	\$0	\$1,216,600
Cleveland Road Water Main (@ Roundabout)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$358,000	\$358,000
Columbus Ave Streetscape - Construction & Inspection	\$0	\$0	\$0	\$380,000	\$0	\$200,000	\$4,400,000	\$0	\$0	\$0	\$4,980,000
Distribution Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$700,000	\$700,000
East Cleveland Road (S) Pedestrian Improvements	\$0	\$0	\$0	\$0	\$139,757	\$0	\$0	\$0	\$0	\$0	\$139,757
East Monroe (Decatur-Meigs) - Construction	\$0	\$0	\$0	\$615,308	\$153,827	\$0	\$0	\$0	\$0	\$0	\$769,135
East Monroe (Decatur-Meigs) - Inspection	\$0	\$0	\$0	\$0	\$76,996	\$0	\$0	\$0	\$0	\$0	\$76,996
East Perkins - Design	\$0	\$0	\$0	\$80,182	\$21,314	\$0	\$0	\$0	\$0	\$0	\$101,496
East Perkins Ave Water Line Design	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000	\$90,000
East Water Street - Construction	\$0	\$0	\$0	\$474,477	\$412,118	\$0	\$0	\$0	\$0	\$0	\$886,595
East Water Street - Inspection	\$0	\$0	\$0	\$0	\$99,999	\$0	\$0	\$0	\$0	\$0	\$99,999
Hayes Corridor Safety Improvements - Construction	\$0	\$0	\$0	\$728,460	\$80,940	\$0	\$0	\$0	\$0	\$0	\$809,400
Hayes Corridor Safety Improvements - Inspection	\$0	\$0	\$0	\$0	\$80,912	\$0	\$0	\$0	\$0	\$0	\$80,912
Jet/Boeckling - Planning & Design	\$0	\$0	\$0	\$175,000	\$12,500	\$0	\$0	\$0	\$0	\$0	\$187,500
MacArthur Park Design & Implemenation	\$0	\$0	\$0	\$0	\$1,700,250	\$0	\$0	\$0	\$0	\$0	\$1,700,250
Mills & Follett Tank - venting, nozzles, inside painting	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
Mills St. High Rate Treatment - Final Design & Const	\$0	\$0	\$0	\$34,955,000	\$45,000	\$0	\$0	\$0	\$0	\$0	\$35,000,000
Mobility Plan Development	\$0	\$0	\$0	\$200,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Monroe Street Storm (Decatur - Central)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$110,000	\$0	\$0	\$110,000
Parking lot paving (various)	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Salt Truck	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Sandusky Bay Pathway Acquisition	\$0	\$0	\$0	\$0	\$830,000	\$0	\$0	\$0	\$0	\$0	\$830,000
Service Center HVAC Repairs	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Sewer - ToolKat	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000	\$0	\$0	\$80,000
Sheldon's Marsh Intake & BIWW Capacity - Design	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Shoreline Park - additional sidewalks	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
Street Roller	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$35,000
The Landing Permitting	\$0	\$0	\$0	\$0	\$200,000	\$0	\$281,000	\$0	\$0	\$0	\$481,000
Underpass Lighting & Wall Painting	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Urban Forest Improvements	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$25,000	\$0	\$0	\$100,000
UV System Replacement	\$0	\$0	\$0	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000
Warren Street & Trail (N) Construction	\$0	\$0	\$0	\$2,033,000	\$1,136,476	\$0	\$0	\$0	\$0	\$0	\$3,169,476
<b>2023 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$47,758,026</b>	<b>\$8,855,919</b>	<b>\$200,000</b>	<b>\$4,681,000</b>	<b>\$240,000</b>	<b>\$0</b>	<b>\$1,748,000</b>	<b>\$63,482,945</b>



## 2023 CAPITAL PROJECTION FOR PUBLIC WORKS (CONTINUED)

	CAPITAL	DEVELOP- MENT	EMS	PUBLIC GRANTS & LOANS	MAJOR INFRA- STRUCTURE	PRIVATE FUNDING	DISTRICT PUBLIC FINANCING	SEWER	TRANSIT	WATER	TOTAL
<b>2024</b>											
2024 Lead Line Replacement	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
2024 Local & CDBG Street Resurfacing	\$0	\$0	\$0	\$0	\$1,253,384	\$0	\$0	\$0	\$0	\$0	\$1,253,384
2024 Sidewalk Program	\$0	\$0	\$0	\$0	\$105,000	\$0	\$0	\$0	\$0	\$0	\$105,000
Amvets Implementation (w/WWTP project)	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Arthur Street CSO	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
Causeway Wetlands Construction, Phase 2	\$0	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500,000
Cleveland Road Safety Improvements - Construction	\$0	\$0	\$0	\$3,135,410	\$125,375	\$0	\$0	\$640,200	\$0	\$0	\$3,900,985
Cleveland Road Safety Improvements - Inspection	\$0	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Jet/Boeckling - Construction	\$0	\$1,150,000	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,300,000
Jet/Boeckling - Planning & Design	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
Meadowood/Foxborough Sidewalks	\$0	\$0	\$0	\$120,413	\$72,840	\$0	\$0	\$0	\$0	\$0	\$193,253
Monroe St Outfall (Broadway to Mills Creek)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000	\$0	\$0	\$350,000
Rec Center & Tennis Court Const. & Insp.	\$0	\$0	\$0	\$0	\$8,900,000	\$0	\$0	\$0	\$0	\$0	\$8,900,000
Sandusky Bay Pathway	\$0	\$0	\$0	\$0	\$1,350,000	\$0	\$0	\$0	\$0	\$0	\$1,350,000
SBP Amenities - Shelby Ramp, Meigs, Venice	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
SCADA Improvements @ BIWW	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Sewer - 1-Ton Dump, Sweeper	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000	\$0	\$0	\$450,000
Sewer/Water Facility & Equipment Improvements	\$0	\$0	\$0	\$2,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,250,000
Shore Protection Projects	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$50,000
Surface Seal and Microsurface	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
The Landing (Pipe Creek to Hemminger Ditch)	\$0	\$0	\$0	\$6,300,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$6,400,000
The Landing Park - Construction & Inspection	\$0	\$0	\$0	\$1,243,946	\$0	\$0	\$17,702,307	\$300,000	\$0	\$700,000	\$19,946,253
Urban Forest Improvements	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$25,000	\$0	\$0	\$100,000
US-6 Urban Paving (Venice through Fremont)	\$0	\$0	\$0	\$1,024,680	\$448,121	\$0	\$0	\$0	\$0	\$0	\$1,472,801
Water - 2-ton Dump	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$180,000	\$180,000
West Monroe (Decatur - Camp) - Design	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$105,231	\$0	\$0	\$105,231
<b>2024 Total</b>	<b>\$0</b>	<b>\$1,300,000</b>	<b>\$0</b>	<b>\$16,749,449</b>	<b>\$13,204,720</b>	<b>\$0</b>	<b>\$17,802,307</b>	<b>\$2,120,431</b>	<b>\$0</b>	<b>\$1,080,000</b>	<b>\$52,256,907</b>

## 2023 CAPITAL PROJECTION FOR PUBLIC WORKS (CONTINUED)

	CAPITAL	DEVELOP- MENT	EMS	PUBLIC GRANTS & LOANS	MAJOR INFRA- STRUCTURE	PRIVATE FUNDING	DISTRICT PUBLIC FINANCING	SEWER	TRANSIT	WATER	TOTAL
<b>2025</b>											
2025 Lead Line Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000
2025 Local & CDBG Street Resurfacing	\$0	\$0	\$0	\$0	\$712,654	\$0	\$0	\$0	\$0	\$0	\$712,654
2025 Sidewalk Program	\$0	\$0	\$0	\$0	\$105,000	\$0	\$0	\$0	\$0	\$0	\$105,000
2025 Slip Lining	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000	\$0	\$0	\$450,000
Camp Street Relief Sewer Design	\$0	\$0	\$0	\$165,000	\$0	\$0	\$0	\$0	\$0	\$0	\$165,000
Chemical Storage Tank Replacements (fluoride)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000
East Cleveland Road (S) Pedestrian Improvements	\$0	\$0	\$0	\$0	\$716,628	\$0	\$0	\$0	\$0	\$0	\$716,628
East Perkins - Construction	\$0	\$0	\$0	\$1,301,954	\$98,046	\$0	\$0	\$0	\$0	\$0	\$1,400,000
Filter Media Replacement & 36 Actuators (4)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
Flow Metering	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
Pipe & Rhode - Design (a)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$550,000	\$550,000
Sandusky Bay Pathway	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
SCADA at Lift Stations & WWTP	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000
Sewer - 4x4 Pick up, WPC Car	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$85,000	\$0	\$0	\$85,000
Sheldon's Marsh Intake Improvements - Constr.	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Surface Seal and Microsurface	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Sustainability Plan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$50,000
Urban Forest Improvements	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$25,000	\$0	\$0	\$100,000
Water - 4x4 pick up	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000	\$60,000
Water Plant Asphalt Repairs (w/ street resurfacing)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
West Monroe (Broadway - Camp) - Construction	\$0	\$0	\$0	\$340,823	\$539,300	\$0	\$0	\$833,615	\$0	\$0	\$1,713,738
WWTP Security	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000
<b>2025 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,307,777</b>	<b>\$2,821,628</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,843,615</b>	<b>\$0</b>	<b>\$1,510,000</b>	<b>\$8,483,020</b>
<b>2026</b>											
2026 Lead Line Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000
2026 Local & CDBG Street Resurfacing	\$0	\$0	\$0	\$0	\$1,170,000	\$0	\$0	\$0	\$0	\$0	\$1,170,000
2026 Sidewalk Program	\$0	\$0	\$0	\$0	\$105,000	\$0	\$0	\$0	\$0	\$0	\$105,000
2026 Slip Lining	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
Class A Sludge/Centrifuge Construction	\$0	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
Combo. (C.bus -Wayne)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$150,000
Doors for Chemical Building (3)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Pipe/Rohde - Construction (a)	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Portable Generator	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000
Sandusky Bay Pathway	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
SCADA Software Upgrades & Maintenance Contract	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Sewer - Jet Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$475,000	\$0	\$0	\$475,000
Shore Protection Projects	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$50,000
Sludge Pond Wall Reinforcement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000
Street - Loader	\$0	\$0	\$0	\$0	\$275,000	\$0	\$0	\$0	\$0	\$0	\$275,000
Surface Seal and Microsurface	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Urban Forest Improvements	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$25,000	\$0	\$0	\$100,000
Water - ToolCat @ BIWW	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000	\$80,000
<b>2026 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,500,000</b>	<b>\$2,175,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$955,000</b>	<b>\$6,630,000</b>

## 2023 CAPITAL PROJECTION FOR PUBLIC WORKS (CONTINUED)

	CAPITAL	DEVELOP- MENT	EMS	PUBLIC GRANTS & LOANS	MAJOR INFRA- STRUCTURE	PRIVATE FUNDING	DISTRICT PUBLIC FINANCING	SEWER	TRANSIT	WATER	TOTAL
<b>2027</b>											
2027 Lead Line Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000
2027 Local & CDBG Street Resurfacing	\$0	\$0	\$0	\$0	\$1,050,000	\$0	\$0	\$0	\$0	\$0	\$1,050,000
2027 Sidewalk Program	\$0	\$0	\$0	\$0	\$105,000	\$0	\$0	\$0	\$0	\$0	\$105,000
2027 Slip Lining	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
BIWW Security	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Camp Street Relief Sewer Construction	\$0	\$0	\$0	\$1,265,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,265,000
Causeway Water Main Lining (~2 miles) (c)	\$0	\$0	\$0	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000,000
Farwell Grinders	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$150,000
Filter Media Replacement & 36 Actuators (5)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
Loops under RR (6 locations) (b)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
Replacement of Miscellaneous 4" Mains (d)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000	\$300,000
Sandusky Bay Pathway	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Sewer - 1-Ton Dump, Backhoe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$205,000	\$0	\$0	\$205,000
Shore Protection Projects	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$50,000
Storm Water/Green Infrastructure	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$50,000
Superior Street Rehabilitation	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Surface Seal and Microsurface	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Underground tank repairs (6)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000
Urban Forest Improvements	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$25,000	\$0	\$0	\$100,000
US-4 Urban Paving (Perkins to Jefferson)	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Vine (Tyler -End)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
Water - Utility Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$160,000	\$160,000
West Monroe (Decatur - Camp) - Construction	\$0	\$0	\$0	\$461,933	\$0	\$0	\$0	\$461,933	\$0	\$0	\$923,866
WWTP Security	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000	\$0	\$0	\$350,000
<b>2027 Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,226,933</b>	<b>\$2,105,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,691,933</b>	<b>\$0</b>	<b>\$1,960,000</b>	<b>\$10,983,866</b>
<b>Grand Total</b>	<b>\$0</b>	<b>\$1,300,000</b>	<b>\$0</b>	<b>\$74,542,185</b>	<b>\$29,022,510</b>	<b>\$200,000</b>	<b>\$22,483,307</b>	<b>\$6,895,979</b>	<b>\$0</b>	<b>\$7,253,000</b>	<b>\$141,696,981</b>