Financial Report September 30, 2020 (Cash Basis Information)

Due to the Coronavirus pandemic many businesses & City operations were stalled beginning mid- March. Income Tax filing deadline was extended to July 15th. This will alter the timing of revenue and expenses this year.

General Fund Revenues:

Total 2020 YTD actual General Fund revenues are \$13,201,246 down 27% when compared to \$18,193,306 collected through September 2019. Here are a few items to note:

- Income tax The 2020 YTD amount is \$7,587,574 and the 2019 YTD amount was \$8,578,215 (down 12%)
- Admissions tax- The 2020 YTD amount is \$392,818 and the 2019 YTD amount was \$3,334,129 (down 88%)
- Lodging tax The 2020 YTD amount is \$312,676 and the 2019 YTD amount was \$1,279,306 (down 76%)

General Fund Expenses:

Total 2020 YTD expenditures are \$14,138,972 down 12% when compared to the YTD figure of \$16,002,210 for 2019.

General Fund Cash Balance:

The ending cash balance in the General Fund is \$4,048,977. The cash balance history page attached to this report contains further information on cash balance trends in the General Fund.

Full-Time Employees (does not include elected officials):

| Current Y | ear | Historical Data |
|-------------|-----|---------------------|
| January 2 | 253 | December 2019 - 252 |
| February 2 | 252 | December 2018 - 247 |
| March 2 | 251 | December 2017 - 247 |
| April 2 | 250 | December 2016 - 239 |
| May 2 | 239 | December 2015 - 225 |
| June 2 | 236 | December 2014 - 211 |
| July 2 | 231 | December 2013 - 212 |
| August 2 | 226 | December 2012 - 215 |
| September 2 | 225 | December 2011 - 220 |
| | | December 2010 - 216 |
| | | December 2009 - 241 |
| | | December 2008 - 252 |
| | | December 2007 - 253 |
| | | December 2006 - 260 |
| | | December 2005 - 266 |
| | | December 2004 - 280 |
| | | December 2003 - 291 |

Payroll Stabilization Fund Balance: \$640,712.72

General Fund September 30, 2020

| | 2020 Monthly | 2020 | 2020 | % of | | % + / - | 2019 | 2018 | 2017 | 2016 |
|---|----------------------|---|-------------------------|---------------------|----------------------|--|------------------------|------------------------------------|----------------------------|------------------------|
| | Actual Amount | YTD Actual | YTD Budget | Budget | l | Prev YR | YTD Actual | YTD Actual | YTD Actual | YTD Actual |
| Beginning Balance, 1/1/2020 |] | \$ 4,986,704 | | | | | | | | |
| Revenues | | | | | | | | | | |
| General Revenues | | | | | | | | | | |
| Property Tax | 1,267 | 1,553,940 | 1,575,000 | 99% | | 0% | 1,559,597 | 1,521,900 | 1,519,166 | 1,506,527 |
| Income Tax Admissions Tax | 868,577 182,587 | 7,587,574 | 11,750,000 4,750,000 | 65% 8% | | -12% | 8,578,215 | 8,764,425 | 8,501,563 | 8,338,879 |
| Lodging Tax | 102,567 | 392,818 312,676 | 1,525,000 | 21% | | -88% -76% | 3,334,129 1,279,306 | 3,177,336 1,221,587 | 3,315,434 1,098,548 | 3,472,874 1,064,468 |
| Estate Tax | - | - | - | 0% | | 0% | - | | - | 3,184 |
| Local Government Funds | 50,823 | 362,842 | 505,000 | 72% | | 8% | 336,374 | 302,885 | 299,573 | 304,032 |
| Other State Levied Monies | 85,939 | 174,265 | 185,000 | 94% | | 0% | 174,892 | 176,701 | 178,494 | 179,852 |
| Cable Franchise Fees Liquor/Beer Permits | | 310,286 57,565 | 250,000 70,000 | 124% 82% | | 45% -11% | 213,274 64,454 | 255,423 69,269 | 270,239 64,264 | 277,970 61,823 |
| State Patrol Fines | 2,684 | 7,703 | 15,000 | 51% | | -21% | 9,762 | 11,173 | 12,095 | 9,792 |
| Unclaimed Funds | - | 2.00 - 10 - 10 - 10 - 10 - 10 - 10 - 10 - | - | 0% | | 0% | - | 3,494 | - | - |
| Public Vendor Licenses | 250 | 2,659 | - | 0% | | 0% | - | | 2,450 | 1,350 |
| Tax Abatement Monitoring Fees Sale of Property | 1,400 3,448 | 3,892 3,448 | 4,500 3,000 | 86% 115% | | -5% 0% | 4,080 288 | 5,649 1,465 | 3,059 | 4,470 |
| Interest | 7,464 | 206,657 | 455,000 | 45% | | -45% | 372.615 | 216,041 | 133,000 | 3,093 98,184 |
| Rental Income | 13,026 | 165,150 | 250,000 | 66% | | 180% | 58,883 | 63,392 | 267,251 | 193,214 |
| Donations | 120 | 1,298 | - | 0% | | 0% | - | - | 120 | 25 |
| Refunds / Reimbursements | 1,322,560 | 269,854 | 300,000 | <u>90%</u> 53% | | 147% | 109,233 | 268,306 | 216,109 | 63,873 |
| | 1,322,360 | 11,412,626 | 21,637,500 | 53% | | -29% | 16,095,103 | 16,059,047 | 15,881,365 | 15,583,610 |
| Division / Department Revenues | | | | | | an a | | | | |
| Police Department Police/Fire Marine Patrol | 13,465 | 219,390 | 463,500 | 47% | | -23% | 283,413 | 262,628 | 304,337 | 360,036 |
| Fire Department | 477 | 19,375 408,447 | 71,500 425,000 | 27% 96% | | 83% 1% | 10,575 405,185 | 10,675 413,454 | 1,025 421,621 | 2,425 421,007 |
| Oakland Cemetery | 18,501 | 81,734 | 120,000 | 68% | | -10% | 91,184 | 96,248 | 86,092 | 88,354 |
| Planning | 375 | 43,727 | 60,000 | 73% | | 530.00 M | | | | |
| Community Development | - | 60,081 | 40,000 | 150% | | 0% | 77,511 | 88,454 | 105,381 | 65,305 |
| Building Division Horticultural Services | 17,816 8,230 | 262,604 46,718 | 300,000 95,000 | 88% 49% | | 36% -37% | 192,858 74,121 | 363,700 57,251 | 237,295 50,987 | 193,723 74,423 |
| Jackson Street Pier | 500 | 500 | 00,000 | 4070 | | -0170 | 74,121 | 57,251 | 50,507 | 14,425 |
| City Manager/Finance/HR | - | 70 | 30,000 | 0% | | -81% | 373 | 1,683 | 1,560 | 2,614 |
| Admin Services | 19,508 | 40,046 | 75,000 | 53% | | 3% | 38,896 | 22,237 | 23,803 | 19,635 |
| Law Department City Commission | 100 | 9,958 208 | 12,000 | 83% 0% | | 1547% 0% | 605 | 10,046 | 9,713 | 2,104 |
| Municipal Court | 61,082 | 452,840 | 1,160,000 | 39% | | 0% | 878,003 | 790,317 | 743,865 | 742,003 |
| Building Maintenance | 100 | 8,589 | 5,000 | 172% | | 139% | 3,591 | 727 | 1,777 | 1,093 |
| Engineering Machania Danastmant | 2,210 | 8,489 | 28,000 | 30% | | 0% | 20,444 | 17,959 | 12,687 | 17,104 |
| Mechanic Department Admin Support | 8,986 | 20,234 105,610 | 32000 | 63% 0% | | -6% 0 | 21,445 | 21,813 | 19,661 | 13,207 |
| | 151,349 | 1,788,619 | 2,917,000 | 61% | | -15% | 2,098,202 | 2,157,189 | 2,019,803 | 2,003,033 |
| Total General Fund Revenues | 1,473,909 | 13,201,246 | 24,554,500 | 54% | 19- ¹ | -27% | 18,193,306 | 18,216,236 | 17,901,168 | 17,586,643 |
| General Fund Expenses | | | | | | | | | | |
| General Fund Expenses | | | | | | | | | | |
| Wages/Fringes | 1,124,945 | 9,165,153 | 14,316,662 | 64% | | -13% | 10,503,563 | 11,000,788 | 10,762,402 | 10,327,249 |
| Travel & Training Contractual Services | 1,005 189,533 | 21,328 2,149,502 | 117,000 2,955,513 | 18% 73% | | -46% 12% | 39,437 1,926,932 | 40,791 2,009,854 | 34,635 1,943,422 | 36,174 |
| Supplies & Materials | 26,974 | 418,394 | 942,920 | 44% | | -13% | 482,056 | 391,260 | 449,720 | 1,720,261 405,619 |
| Major Expendable | 946 | 23,681 | 305,123 | 8% | | -61% | 61,027 | 71,437 | 43,919 | 17,028 |
| Transfers / Other | 99,549 | 2,360,915 | 5,917,108 | 40% | | -21% | 2,989,195 | 3,112,999 | 2,576,338 | 2,217,949 |
| Total General Fund Expenses | 1,442,952 | 14,138,972 | 24,554,326 | 58% | , | -12% | 16,002,210 | 16,627,130 | 15,810,436 | 14,724,281 |
| Net Gain / (Loss) | 30,957 | (937,726) | | | | | 2,191,096 | 1,589,107 | 2,090,731 | 2,862,362 |
| Ending Cash Balance, 9/30/19 |] | \$ 4,048,977 | | | | | | | | |
| Expenditures by Department | January | February | March | April | May | June | July | August | Sept | |
| Police Fire | 496,356 406,119 | 332,006 409,214 | 317,582 337,487 | 418,577 338,064 | 338,426 349,993 | 363,957 388,763 | 133,270 | \$ 342,425 \$ 346,709 | \$ 363,092 | |
| Street Lighing | 406,119 41,537 | 21,088 | 337,487 | 62,460 | 349,993 | 21,836 | 219,344 22,488 | \$ 346,709 \$ 715 | \$ 388,444 \$ 22,430 | |
| Oakland Cemetery | 28,228 | 21,484 | 19,281 | 20,599 | 24,569 | 30,590 | 24,558 | \$ 21,778 | \$ 35,787 | |
| Planning | 48,878 | 25,824 | 32,129 | 23,335 | 13,770 | 19,712 | 40,932 | \$ 11,457 | \$ 30,824 | |
| Community Development Building | 74,436 | 49,958 | 25,036 | 44,677 | 110,741 | 55,358 | 44,897 | \$ 23,699 | \$ 36,029 | |
| Horticultural Services | 36,916 101,787 | 26,154 79,307 | 25,336 68,919 | 25,624 86,928 | 30,497 76,882 | 38,514 94,983 | 20,542 83,927 | \$ 19,390 \$ 74,455 | \$ 23,920 \$ 97,815 | |
| Jackson Street Pier | - | - | - | - | - | 321 | 209 | \$ 207 | \$ 242 | |
| City Manager | 20,166 | 16,969 | 35,818 | 11,880 | 13,970 | 13,621 | 12,257 | \$ 10,107 | \$ 12,818 | |
| Admin Services Finance Department | 8,471 33,817 | 6,031 8,183 | 6,018 | 11,723 | 7,003 | 7,244 | 6,238 | \$ 6,093 \$ 7,395 | \$ 7,424 | |
| Income tax | 51,199 | 41,083 | 7,552 33,276 | 7,609 29,855 | 6,199 27,047 | 7,273 21,430 | 7,678 25,138 | \$ 7,395 \$ 32,571 | \$ 8,099 \$ 30,011 | |
| Information Technology | 31,905 | 13,152 | 23,317 | 12,967 | 23,250 | 17,689 | 11,098 | \$ 17,379 | \$ 17,804 | |
| Law | 25,687 | 18,374 | 17,186 | 18,125 | 20,628 | 17,935 | 17,166 | \$ 22,309 | \$ 22,109 | |
| City Commission Muni Court | 10,003 | 5,669 | 7,438 | 5,446 | 5,506 | 6,613 | 9,752 | \$ 25,887 \$ 74,760 | \$ 9,147 | |
| Building Maintenance | 96,389 62,523 | 76,384 42,162 | 66,415 32,753 | 65,135 60,012 | 84,499 34,903 | 9,127 42,641 | 85,564 58,376 | \$ 74,760 \$ 52,370 | \$ 89,683 \$ 56,618 | |
| Engineering | 34,906 | 28,356 | 34,961 | 23,478 | 27,356 | 30,834 | 17,271 | \$ 22,100 | \$ 24,729 | |
| Mechanic | 57,651 | 39,513 | (22,285) | 41,682 | 43,529 | 49,509 | 57,096 | \$ 36,279 | \$ 17,429 | |
| Admin Support Total by Department | 293,780 1,960,751 | 268,187 1,529,098 | 84,141 1,152,734 | 1,081,675 2,389,850 | 138,496 1,378,715 | 230,147 | 411,949 | \$ 203,247 \$ 1,351,334 | \$ 148,498 \$ 1,442,952 | |
| | 1,000,701 | 1,023,030 | 1,102,104 | 2,000,000 | 1,010,110 | 1,400,090 | 1,309,749 | ψ 1,001,004 | φ 1,442,93Z | |

GENERAL FUND UNEXPENDED BALANCE (does not include outstanding encumbrances at month end)

| | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 |
|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| January | 4,695,397 | 4,622,401 | 4,739,657 | 4,697,723 | 4,261,014 | 3,867,093 | 3,836,274 | 3,367,344 |
| February | 4,502,538 | 3,815,517 | 4,187,047 | 3,814,454 | 3,534,655 | 2,965,660 | 3,303,250 | 2,606,577 |
| March | 5,141,775 | 4,014,846 | 4,269,563 | 3,955,833 | 4,440,406 | 3,665,316 | 3,937,644 | 2,960,539 |
| April | 4,081,774 | 3,141,378 | 3,205,878 | 3,161,359 | 3,295,072 | 3,023,451 | 3,665,480 | 3,113,209 |
| May | 4,243,264 | 3,381,833 | 3,609,682 | 3,727,564 | 3,123,779 | 2,899,190 | 3,172,343 | 2,584,626 |
| June | 3,598,412 | 3,597,327 | 3,571,223 | 3,683,365 | 3,642,254 | 3,012,283 | 3,238,672 | 2,886,615 |
| July | 3,111,497 | 4,066,490 | 4,080,266 | 4,087,596 | 4,121,139 | 3,401,724 | 3,564,211 | 3,301,788 |
| August | 4,018,020 | 6,092,502 | 5,605,804 | 6,080,872 | 6,309,067 | 5,109,586 | 5,393,377 | 5,092,355 |
| September | 4,048,977 | 7,065,926 | 6,318,378 | 6,578,160 | 7,032,386 | 6,280,075 | 5,741,499 | 5,716,864 |
| October | | 7,107,426 | 6,508,468 | 6,385,146 | 6,881,846 | 6,193,657 | 5,301,930 | 5,965,413 |
| November | | 7,115,534 | 6,470,483 | 6,311,439 | 6,924,337 | 5,766,373 | 5,137,943 | 5,622,682 |
| December | | 4,986,704 | 4,874,828 | 4,729,271 | 4,487,428 | 4,170,024 | 4,204,284 | 4,227,678 |

WATER FUND - 2017

| | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|-----------------------|-----------------------------|-------------------|
| January | 4,275,877 | 155,077 | 4,120,800 |
| February | 4,351,423 | 142,239 | 4,209,185 |
| March | 3,876,252 | 165,684 | 3,710,568 |
| April | 4,272,671 | 171,177 | 4,101,494 |
| May | 4,530,837 | 297,310 | 4,233,527 |
| June | 4,364,038 | 288,302 | 4,075,736 |
| July | 4,154,129 | 267,161 | 3,886,968 |
| August | 4,236,075 | 272,616 | 3,963,459 |
| September | 4,932,878 | 129,443 | 4,803,435 |
| October | 5,088,044 | 183,047 | 4,904,998 |
| November | 5,412,644 | 488,303 | 4,924,341 |
| December | 5,331,949 | - | 5,331,949 |

WATER FUND - 2018

| | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|-----------------------|-----------------------------|-------------------|
| January | 4,712,095 | 149,890 | 4,562,205 |
| February | 4,932,525 | 209,876 | 4,722,648 |
| March | 4,963,348 | 195,149 | 4,768,199 |
| April | 4,795,143 | 204,273 | 4,590,870 |
| May | 4,840,432 | 193,246 | 4,647,186 |
| June | 4,963,539 | 200,716 | 4,762,823 |
| July | 4,678,470 | 202,780 | 4,475,690 |
| August | 4,660,438 | 202,394 | 4,458,043 |
| September | 5,383,796 | 185,024 | 5,198,772 |
| October | 5,870,043 | 339,394 | 5,530,649 |
| November | 5,934,073 | 283,668 | 5,650,406 |
| December | 5,398,776 | - | 5,398,776 |

WATER FUND - 2019

| | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|-----------------------|-----------------------------|-------------------|
| January | 4,383,193 | 402,609 | 3,980,584 |
| February | 4,586,705 | 347,089 | 4,239,617 |
| March | 4,245,792 | 206,724 | 4,039,067 |
| April | 4,302,120 | 212,142 | 4,089,977 |
| May | 4,561,170 | 295,546 | 4,265,623 |
| June | 4,149,419 | 213,276 | 3,936,143 |
| July | 3,557,617 | 210,689 | 3,346,928 |
| August | 4,169,732 | 274,447 | 3,895,285 |
| September | 4,740,205 | 239,404 | 4,500,801 |
| October | 4,954,302 | 268,669 | 4,685,633 |
| November | 4,266,841 | 163,947 | 4,102,894 |
| December | 4,674,212 | - | 4,674,212 |

WATER FUND - 2020

| | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|----------------------|-----------------------|-----------------------------|-------------------|
| January | 3,765,959 | 320,806 | 3,445,153 |
| February | 4,356,137 | 288,411 | 4,067,726 |
| March | 4,410,558 | 312,881 | 4,097,677 |
| April | 4,141,687 | 1,439,884 | 2,701,802 |
| May | 4,294,042 | 2,782,706 | 1,511,335 |
| June | 5,132,363 | 4,179,575 | 952,788 |
| July | 3,696,177 | 3,782,285 | (86,107) |
| August | 4,338,152 | 2,782,175 | 1,555,977 |
| September October | 4,774,665 | 2,647,012 | 2,127,653 |
| November December | | | |

SEWER FUND - 2017

| | Unexpended Balance | Outstanding Encumbrances | Ending Balance | | | | | | | | |
|-----------|-----------------------|-----------------------------|-------------------|--|--|--|--|--|--|--|--|
| January | 2,719,731 | 221,571 | 2,498,161 | | | | | | | | |
| February | 2,613,862 | 211,363 | 2,402,499 | | | | | | | | |
| March | 3,072,019 | 301,622 | 2,770,397 | | | | | | | | |
| April | 2,753,071 | 759,641 | 1,993,430 | | | | | | | | |
| May | 3,053,595 | 848,920 | 2,204,675 | | | | | | | | |
| June | 3,377,380 | 863,545 | 2,513,835 | | | | | | | | |
| July | 2,730,239 | 856,393 | 1,873,846 | | | | | | | | |
| August | 3,538,466 | 755,593 | 2,782,872 | | | | | | | | |
| September | 4,133,009 | 576,706 | 3,556,303 | | | | | | | | |
| October | 4,945,294 | 633,610 | 4,311,685 | | | | | | | | |
| November | 5,221,985 | 656,160 | 4,565,825 | | | | | | | | |
| December | 5,420,235 | - | 5,420,235 | | | | | | | | |

SEWER FUND - 2018

| | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|-----------------------|-----------------------------|-------------------|
| January | 4,292,482 | 219,003 | 4,073,479 |
| February | 4,653,609 | 293,262 | 4,360,347 |
| March | 4,708,018 | 297,073 | 4,410,945 |
| April | 5,284,367 | 304,600 | 4,979,768 |
| May | 5,285,654 | 347,509 | 4,938,145 |
| June | 5,367,193 | 396,622 | 4,970,572 |
| July | 4,481,872 | 361,109 | 4,120,763 |
| August | 5,121,665 | 7,665 | 5,114,000 |
| September | 5,954,254 | 547,113 | 5,407,141 |
| October | 6,588,013 | 403,309 | 6,184,704 |
| November | 6,889,473 | 238,712 | 6,650,762 |
| December | 6,458,199 | - | 6,458,199 |

SEWER FUND - 2019

| | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|-----------------------|-----------------------------|-------------------|
| January | 5,133,762 | 352,015 | 4,781,747 |
| February | 5,317,988 | 361,355 | 4,956,633 |
| March | 5,644,288 | 351,087 | 5,293,201 |
| April | 5,811,263 | 398,575 | 5,412,688 |
| May | 5,711,803 | 489,171 | 5,222,631 |
| June | 5,639,600 | 491,145 | 5,148,455 |
| July | 4,712,406 | 554,090 | 4,158,316 |
| August | 5,302,492 | 579,060 | 4,723,432 |
| September | 6,397,217 | 520,096 | 5,877,121 |
| October | 6,710,282 | 993,037 | 5,717,245 |
| November | 5,043,977 | 449,399 | 4,594,578 |
| December | 5,580,003 | - | 5,580,003 |

SEWER FUND - 2020

| | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|-----------------------|-----------------------------|-------------------|
| January | 4,220,214 | 512,965 | 3,707,249 |
| February | 5,850,949 | 602,554 | 5,248,396 |
| March | 6,120,229 | 672,750 | 5,447,480 |
| April | 5,955,711 | 1,111,157 | 4,844,554 |
| May | 6,110,691 | 3,497,741 | 2,612,949 |
| June | 6,910,100 | 6,772,089 | 138,010 |
| July | 5,164,143 | 6,897,121 | (1,732,979) |
| August | 5,660,824 | 4,084,320 | 1,576,504 |
| September | 6,941,729 | 3,707,286 | 3,234,443 |
| October | | | |
| November | | | |
| December | | | |

| | Sept20 | Aug-20 | Jul-2 | <u>0 20-Ju</u> | n iviay-2 | 0 Apr-4 | 20 M | tar-20 | Feb-20 2 | u-Jan | Dec-19 | 1404-19 | 000-19 | Sep-19 | Aug-19 | 301-19 | Jun-19 | iviay-19 | Api-19 | Ivial-19 | Feb-19 | Jan-19 | Dec-10 | 1404-10 | 001-10 | 3ep-10 | Aug-10 | JU-10 J | un-ro | Ividy-10 | ADI-10 I | VIDI-10 | 1-60-10 | Jairio |
|-------------------------------|--------|--------|-------|----------------|-----------|---------|------|--------|----------|-------|--------|---------|--------|--------|--------|--------|--------|----------|--------|----------|--------|--------|--------|---------|--------|--------|--------|---------|-------|----------|----------|---------|---------|--------|
| Police Patrol | 45 | 46 | 4 | 7 4 | 7 4 | 7 4 | 48 | 48 | 48 | 48 | 48 | 48 | 47 | 47 | 48 | 3 4 | 8 48 | 48 | 48 | 47 | 48 | 48 | 48 | 47 | 47 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 |
| Police Records | 2 | 2 | | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | | 2 | 2 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Fire | 46 | 46 | 4 | 7 4 | 7 4 | 8 4 | 47 | 47 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 3 4 | 8 48 | 48 | 47 | 48 | 47 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 |
| Cemetery | 2 | 2 | | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 3 | 3 | 3 | 3 | 3 | 3 | 2 | 2 | .3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Recreation | 3 | 3 | | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 1 3 | 3 | 3 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 2 |
| Planning | 2 | 2 | | 2 | 3 | 3 | 5 | 5 | 5 | 5 | 0 | 0 | 0 | 0 | (| | 0 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Economic Dev | 9 | 9 | | 9 1 | 0 1 | 0 1 | 11 | 12 | 12 | 12 | 17 | 17 | 17 | 17 | 16 | 5 1 | 6 16 | 16 | 17 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 15 | 15 | 15 | 16 | 16 | 16 | 16 |
| Building Dept | 4 | 4 | | 4 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | ŧ | 5 | 5 6 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 3 |
| Hort Services | 8 | 8 | | B | 9 | 9 1 | 10 | 10 | 10 | 10 | 10 | 9 | 9 | 9 | 9 | 1 | 0 10 | 10 | 10 | 10 | 9 | 9 | 9 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| Customer Acct Office | 4 | 4 | | 4 . | 4 | 4 | 5 | 5 | 5 | 5 | 5 | 4 | 4 | 4 | 4 | 1 | 4 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 4 | 4 | 4 |
| BIWW | 14 | 14 | 1 | 3 1. | 4 1 | 4 1 | 16 | 16 | 15 | 15 | 14 | 14 | 14 | 15 | 15 | 5 1 | 5 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 |
| Water Distribution | 11 | 11 | 1 | 1 1 | 0 1 | 1 1 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 1 | 0 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 9 | 10 | 10 | 10 | 10 | 10 | 9 | 9 | 10 | 10 |
| Water Pollution Control Plant | 17 | 16 | 1 | 0 1 | 6 1 | 6 1 | 17 | 17 | 18 | 18 | 18 | 18 | | 18 | 17 | | / 1/ | 17 | 18 | 18 | 101 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 17 | 17 | 17 |
| Sewer Maintenance | 10 | 10 | 1 | 1 1 | 0 1 | 0 1 | 11 | 11 | 11 | 11 | 11 | . 11 | 11 | 11 | 12 | | 0 11 | 11 | 11 | 10 | 11 | 11 | 11 | 11 | . 11 | 11 | 11 | 11 | 11 | 11 | 11 | 10 | 10 | 11 |
| Street Dept | 10 | 10 | 1 | 0 1 | 1 1 | 1 1 | 11 | 11 | 11 | 11 | .11 | 11 | 11 | 11 | 11 | 1 | 1 11 | 11 | 11 | 11 | 11 | 11 | 11 | 10 | 9 | 9 | 9 | 9 | 9 | 9 | 10 | 10 | 10 | 10 |
| City Manager | 2 | 2 | | 2 | 2 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 3 | 3 | 3 | 3 | 3 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 |
| HR / IT | 4 | 4 | | 4 . | 4 | 4 | 4 | 4 | 4 | 4 | 5 | 4 | 4 | 4 | 4 | 1 | 4 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Finance / Tax | 2 | 2 | | 2 : | 2 | 2 | 2 | 2 | 2 | 3 | 2 | 2 | 3 | 3 | 3 | 3 | 3 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Law | 2 | 2 | | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 1 | 3 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Commissioners / Clerk | 1 | 1 | | 2 | 2 | 2 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | | 1 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Courts (not including Judge) | 12 | 12 | 1: | 2 1 | 2 1 | 2 1 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 2 1 | 2 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 |
| Building Maintenance/Pub Srv | 3 | 4 | | 4 | 4 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | | 5 | 5 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 6 | 5 |
| Engineer | 6 | 6 | | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 1 | 7 | 7 | 6 | 6 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| Traffic | 2 | 2 | | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 2 | 2 | 2 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Fleet Maintenance | 4 | 4 | | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 6 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| TOTAL | 225 | 226 | 23 | 1 23 | 6 23 | 9 25 | 50 | 251 | 252 | 253 | 252 | 249 | 249 | 250 | 250 | 24 | 7 248 | 247 | 248 | 247 | 247 | 248 | 247 | 245 | 244 | 246 | 246 | 246 | 246 | 245 | 246 | 243 | 246 | 245 |
| . STAL | L | 240 | 20 | 20 | 21 24 | 21 20 | | 201 | 202 | 2001 | 202 | 240 | 240 | 200 | 200 | 44 | 24 | 241 | 240 | 2.41 | 24/] | 2401 | 241 | 2401 | 2.77 | | 240 | 2401 | ~+0 | 240 | | | | |

FULL-TIME EMPLOYEES

Sept-20 Aug-20 Jul-20 20-Jun May-20 Apr-20 Mar-20 Feb-20 20-Jan Dec-19 Nov-19 Oct-19 Sep-19 Aug-19 Jul-19 Jun-19 May-19 Apr-19 Mar-19 Feb-19 Jan-19 Dec-18 Nov-18 Sep-18 Aug-18 Jul-18 Jun-18 Mar-18 Mar-18 Feb-18 Jan-18

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